

November 20, 2025

To, BSE Limited Phiroze Jeejeebhoy Towers, Dalal Street, Fort, Mumbai – 400 001 BSE Scrip Code: 543954	To, National Stock Exchange of India Limited Exchange Plaza, C-1, Block G Bandra Kurla Complex, Bandra (East), Mumbai – 400 051 NSE Symbol: ATL
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Subject: Pre- Issue Advertisement regarding the Rights issue of the Company

Dear Sir / Madam,

Please find enclosed the extracts of the newspaper advertisements issued and published today, i.e., Thursday, November 20, 2025, in respect of the matters as specified under Regulation 84(1) of the SEBI (Issue of Capital and Disclosure Requirements) Regulations, 2018 (“ICDR Regulations”). The advertisements were duly published in the following newspapers: -

1. Financial Express all editions (English) – Mumbai and New Delhi Edition (attached).
2. Jansatta all editions (Hindi) – Lucknow and Kolkata Edition (attached).
3. Mumbai edition Lakshdeep (Marathi)

The above information is also available on the Company’s website at <https://www.allcargoterminals.com/right-issue/>

Kindly take the above on record.

Thanking you,

Yours faithfully,
For **Allcargo Terminals Limited**

Malav Talati
Company Secretary & Compliance Officer
Membership No: A59947

Place: Mumbai

Encl:- a/a

(This is an Advertisement for information purposes only and not for publication, release directly or indirectly outside India and is not an offer document announcement)

allcargo

TERMINALS

ALLCARGO TERMINALS LIMITED

Our Company was incorporated as 'Allcargo Terminals Limited' on February 05, 2019 in the State of Maharashtra, and was converted into public limited w.e.f. January 10, 2022 and consequently a fresh certificate of incorporation was issued to our Company by Registrar of Companies, Mumbai. The shares of our Company got listed on BSE Limited ('BSE') and National Stock Exchange of India ('NSE') with effect from August 10, 2023 pursuant to scheme of demerger and arrangement ('Scheme') between Allcargo Logistics Limited, Allcargo Terminals Limited and Transindia Realty & Logistics Parks Limited and its respective shareholders. For details of changes in the registered office of our Company, see 'General Information' beginning on page 2 of the Letter of Offer.

Registered Office and Corporate Office: 4th Floor, A Wing, Allcargo House, CST Road, Kalna, Santacruz East, Vidyapati, Mumbai 400058, Maharashtra, India

Tel: 022-6679 8110 | Website: www.allcargoterminals.com | E-mail: investor.relations@allcargoterminals.com

Contact Person: Mr. Malav Tani (Company Secretary & Compliance Officer)

Corporate Identity Number: U65000MH2019PLC020897

OUR PROMOTERS: MR SHASHI KIRAN JANARDHAN SHETTY, MRS ARATHI SHETTY, MR ADARSH SUDHAKAR HEGDE

FOR PRIVATE CIRCULATION TO THE ELIGIBLE EQUITY SHAREHOLDERS OF OUR COMPANY ONLY

ISSUE OF UPTO 3,97,98,999 PARTLY PAID EQUITY SHARES OF FACE VALUE ₹2 EACH ('RIGHTS EQUITY SHARES') OF OUR COMPANY FOR CASH AT A PRICE OF ₹20 PER EQUITY SHARE (INCLUDING A SHARE PREMIUM OF ₹18/- PER EQUITY SHARE) (THE 'ISSUE PRICE'), AGGREGATING UPTO ₹80 CRORES ON A RIGHTS BASIS TO THE EXISTING EQUITY SHAREHOLDERS OF OUR COMPANY IN THE RATIO OF 3 (THREE) RIGHTS EQUITY SHARES FOR EVERY 19 (NINETEEN) FULLY PAID-UP EQUITY SHARES HELD BY THE EXISTING EQUITY SHAREHOLDERS ON THE RECORD DATE, THAT IS ON NOVEMBER 14, 2025, (THE 'ISSUE'). THE ISSUE PRICE FOR THE RIGHTS EQUITY SHARES IS 10 (TEN) TIMES OF THE FACE VALUE OF THE EQUITY SHARES. FOR FURTHER DETAILS, PLEASE REFER TO THE CHAPTER TITLED 'TERMS OF THE ISSUE' ON PAGE 59 OF THIS LETTER OF OFFER.

PAYMENT SCHEDULE FOR THE RIGHTS EQUITY SHARES

Amount payable per Right Equity Share	Face Value (₹)	Premium (₹)	Total (₹)
On Application	0.50	4.50	5.00
Additional Calls, with terms and conditions such as the number of Calls and the timing and quantum of each Call as may be decided by our Board from time to time	1.50	13.50	15.00
Total	2.00	18.00	20.00

For further details on Payment Schedule, see 'Terms of the Issue - Payment Terms' on Page 77

ISSUE OPENS ON

MONDAY, NOVEMBER 24, 2025

LAST DATE FOR ON MARKET RENUNCIATION

WEDNESDAY, DECEMBER 03, 2025

* ISSUE CLOSES ON

TUESDAY, DECEMBER 09, 2025

*Eligible Equity Shareholders are requested to ensure that renunciation through off-market transfer is completed in such a manner that the Rights Entitlements are credited to the demat account of the Renouncers on or prior to the Issue Closing Date. Our Board thereof will have the right to extend the issue period as it may determine from time to time, provided that this issue will not remain open in excess of 30 (Thirty) days from the Issue Opening Date (inclusive of the Issue Opening Date). Further, no withdrawal of Application shall be permitted by any Applicant after the Issue Closing Date.

ASBA*

Simple, Safe, Smart way of Application - Make use of it!!!

*Application Supported by Blocked Amount (ASBA) is a better way of applying to issues by simply blocking the fund in the bank account, investors can avail the same. For further details read section on ASBA below

APPLICATION SUPPORTED BY BLOCKED AMOUNT (ASBA): Investors have to apply through the ASBA process. For details on the ASBA process, please refer to the details given in ASBA form and Letter of Offer as well as to the section titled 'Terms of Issue - Making of an Application through the ASBA process' on page 63 of the Letter of Offer. ASBA bid-cum application form can also be downloaded from the website of BSE Limited and National Stock Exchange of India Limited.

In accordance with Regulation 76 of the SEBI ICDR Regulations, the SEBI Rights Issue Circulars and the ASBA Circulars, all investors desiring to make an Application in this issue are mandatorily required to use the ASBA process. Investors should carefully read the provisions applicable to such Applications before making their Application through ASBA.

The Application Form can be used by the Eligible Equity Shareholders as well as the Renouncers, to make Applications in this issue based on the Rights Entitlement credited in their respective demat accounts or demat suspense account, as applicable. Please note that one single Application Form shall be used by Investors to make Applications for all Rights Entitlements available in a particular demat account or entire respective folio under the Rights Entitlements in the demat suspense account of resident Eligible Equity Shareholders holding shares in physical form as at Record Date and applying in this issue, as applicable. In case of Investors who have provided details of demat account in accordance with the SEBI ICDR Regulations, such Investors will have to apply for the Rights Equity Shares from the same demat account to which the rights of the Rights Entitlements and in case of multiple demat accounts, the Investors shall submit a separate Application Form for each demat account. Investors may apply for the Rights Equity Shares by submitting the Application Form to the Designated Branch of the SCSS or online/electronic Application through the website of the SCSS (if made available by such SCSS) for authorising such SCSS to block Application Money on the Application or their respective ASBA Accounts.

Applicants should carefully fill their depository account details and PAN in the Application Form or while submitting application through online/electronic Application through the website of the SCSS (if made available by such SCSS). Our Company, the Registrar and the SCSSs shall not be liable for any incomplete or incorrect demat details provided by the Applicants.

Additionally, in terms of Regulation 76 of the SEBI ICDR Regulations, Investors may choose to accept the offer to participate in this issue by making plain paper Applications. Please note that SCSSs shall also accept such plain paper Applications if all details required for making the application as per the SEBI ICDR Regulations are specified in the plain paper Application. Further note that Eligible Equity Shareholders, making an application in this issue by way of plain paper applications shall not be permitted to renounce any portion of their Rights Entitlements. For details, see 'Terms of the Issue - Making of an Application by Eligible Equity Shareholders, on Plain Paper under ASBA process' on page 64 of the LOF.

All investors desiring to make an Application in this issue are mandatorily required to use the ASBA process. Kindly note that Non-Resident Investors will have to apply through ASBA mode. Investors should carefully read the provisions applicable to such applications before making their Application through ASBA. For details, see 'Making of an Application through the ASBA process' page 63 of the Letter of Offer.

CREDIT OF RIGHTS ENTITLEMENT IN DEMAT ACCOUNTS OF ELIGIBLE EQUITY SHAREHOLDERS

In accordance with Regulation 77A of the SEBI ICDR Regulations read with the SEBI Rights Issue Circulars, the credit of Rights Entitlements and Allotment of Equity Shares shall be made in dematerialized form only.

Prior to the Issue Opening Date, our Company shall credit the Rights Entitlements to (i) the demat accounts of the Eligible Equity Shareholders holding the Equity Shares in dematerialized form, and (ii) a demat suspense account (namely, MFL ALLCARGO TERMINAL RIGHTS ENTITLEMENT DEMAT ACCOUNT) opened by our company, for the Eligible Equity Shareholders who would complete Rights Entitlements relating to (a) Equity Shares held in the account of the IEPF authority, or (b) the demat accounts of the Eligible Equity Shareholder which are frozen or the Equity Shares which are lying in the unclaimed suspense account (including those pursuant to Regulation 39 of the SEBI Listing Regulations) or details of which are unavailable with our Company or with the Registrar on the Record Date, or (c) the Equity Shares held by Eligible Equity Shareholders holding Equity Shares in physical form as at Record Date where details of demat accounts are not provided by Eligible Equity Shareholders to our Company or Registrar, or (d) credit of the Rights Entitlements returned/unreceived/blocked, or (e) the ownership of the Equity Shares currently under dispute, including any court proceedings, if any; or (f) non-institutional equity shareholders in the United States.

Eligible Equity Shareholders are requested to provide relevant details (such as copies of self-attested PAN and client master sheet of demat account etc., details/records confirming the legal and beneficial ownership of their respective Equity Shares) to our Company or the Registrar not later than two clear Working Days prior to the Issue Closing Date, i.e., by December 19, 2025 to enable the credit of Rights Entitlements by way of transfer from the demat suspense account to their demat account at least one day before the Issue Closing Date, to enable such Eligible Equity Shareholders to make an application in the issue, and this communication shall serve as an intimation to those Eligible Equity Shareholders in this regard. Such Eligible Equity Shareholders are also requested to ensure that their demat details, details of which have been provided to our Company or the Registrar account, are active to facilitate the aforementioned transfer.

PLEASE NOTE THAT CREDIT OF THE RIGHTS ENTITLEMENTS IN THE DEMAT ACCOUNT DOES NOT, PER SE, ENTITLE THE INVESTORS TO THE RIGHTS EQUITY SHARES AND THE INVESTORS HAVE TO SUBMIT APPLICATION FOR THE RIGHTS EQUITY SHARES ON OR BEFORE THE ISSUE CLOSING DATE AND MAKE PAYMENT OF THE APPLICATION MONEY.

MAKING OF AN APPLICATION THROUGH THE ASBA PROCESS

An Investor, wishing to participate in this issue through the ASBA facility, is required to have an ASBA enabled bank account with SCSSs, prior to making the Application. Investors desiring to make an Application in this issue through ASBA process, may submit the Application Form in physical mode to the Designated Branches of the SCSS or online/electronic Application through the website of the SCSS (if made available by such SCSS) for authorising such SCSS to block Application Money payable on the Application in their respective ASBA Accounts.

Investors should ensure that they have correctly submitted the Application Form and have provided an authorization to the SCSS, via the electronic mode, for blocking funds in the ASBA Account to the Application Money mentioned in the Application Form, as the case may be, at the time of submission of the Application.

For the list of banks which have been notified by SEBI to act as SCSSs for the ASBA process, please refer to page 34 of the Letter of Offer. Please note that subject to SCSSs complying with the requirements of the SEBI circular bearing reference number CIR/CFD/OL/13/2012 dated September 25, 2012, within the periods stipulated therein, Applications may be submitted at the Designated Branches of the SCSSs. Further, in terms of the SEBI circular bearing reference number CIR/CFD/OL/13/2012 dated January 2, 2013, it is clarified that for making Applications by SCSSs or their account using ASBA facility, each such SCSS should have a separate account in its own name with any other SEBI registered SCSSs. Such account shall be used solely for the purpose of making an Application in this issue and clear demarcated funds should be available in such account for such Application.

Our Company, its directors, its employees, affiliates, associates and its respective directors and officers and the Registrar shall not take any responsibility for acts, mistakes, errors, omissions and commissions etc., in relation to Applications accepted by SCSSs. Applications accepted by SCSSs, Applications accepted but not uploaded by SCSSs or Applications accepted and uploaded without blocking funds in the ASBA Accounts.

Investors applying through the ASBA facility should carefully read the provisions applicable to such Applications before making their Application through the ASBA process.

MAKING OF AN APPLICATION BY ELIGIBLE EQUITY SHAREHOLDERS ON PLAIN PAPER UNDER ASBA PROCESS

The Application on plain paper, duly signed by the Eligible Equity Shareholder including joint holders, in the same order and as per specimen recorded with his/her bank, must reach the office of the Designated Branch of the SCSS before the Issue Closing Date and should contain the following particulars:

- Name of our Company being Allcargo Terminals Limited
- Name and address of the Eligible Equity Shareholder including joint holders (in the same order and as per specimen recorded with our Company or the Depository).
- Folio number (in case of Eligible Equity Shareholders who hold Equity Shares in physical form as at Record Date) and Client ID.
- Except for Applications on behalf of the Central or State Government, the residents of Sikkim and the officials appointed by the courts, PAN of the Eligible Equity Shareholder and for each Eligible Equity Shareholder in case of joint names, irrespective of the total value of the Rights Equity Shares applied for pursuant to this issue.
- Number of Equity Shares held at Record Date;
- Allotment option - only dematerialized form;
- Number of Rights Equity Shares applied to;
- Number of Rights Equity Shares applied for within the Rights Entitlements.
- Number of Additional Rights Equity Shares applied for, if any (applicable only if entire Rights Entitlements have been applied for);
- Total number of Rights Equity Shares applied for;
- Total Application amount paid at the rate of ₹5 per Right Equity Share;
- Details of the ASBA Account as the SCSS account number, name, address and branch of the relevant SCSS;
- In case of non-resident Eligible Equity Shareholders making an application with an Indian address, details of the NRE/FCNR NRO account as the account number, name, address and branch of the SCSS with which the account is maintained.
- Authorization to the Designated Branch of the SCSS to block an amount equivalent to the Application Money in the ASBA Account.
- Signature of the Eligible Equity Shareholder (in case of joint holders, to appear in the same sequence and order as they appear in the records of the SCSS);
- All such Eligible Equity Shareholders shall be deemed to have made the representations, warranties and agreements set forth in "other regulatory and Statutory disclosures - Selling restrictions" on page 58 and shall include the following:

We will not offer, sell or otherwise transfer any of the Rights Equity Shares which may be acquired by us in any jurisdiction or under any circumstances in which such offer or sale is not authorized or to any person to whom it is unlawful to make such offer, sale or invitation. We satisfy, and each account for which we are acting as a safekeeper, (a) all suitability standards for investors in investments of the type subscribed for herein imposed by the jurisdiction of our residence; and (b) is eligible to subscribe and is subscribing for the Rights Equity Shares and Rights Entitlements in compliance with applicable securities and other laws of our jurisdiction of residence.

We understand that neither the Rights Entitlements nor the Rights Equity Shares have been, or will be, registered under the U.S. Securities Act of 1933, as amended (the "U.S. Securities Act"), or any United States state securities laws, and may not be offered, sold, resold or otherwise transferred within the United States.

States (including its territories and possessions thereof, any State of the United States and the District of Columbia) (the "United States"), except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the U.S. Securities Act and in compliance with any applicable securities laws of any State of the United States.

If we acknowledge that the Company, its affiliates and others will rely upon the truth and accuracy of the foregoing representations and agreements.

In cases where Multiple Application Forms are submitted for Applications pertaining to Rights Entitlements credited to the same demat account or in demat suspense account, as applicable, including cases where an investor submits Application Forms along with a plain paper Application, such Applications shall be liable to be rejected.

Investors are requested to strictly adhere to these instructions. Failure to do so could result in an application being rejected, with our Company and the Registrar not having any liability to the Investor. The plain paper Application form will be available on the website of the Registrar at <https://nrm.ms.mfug.com> and the Stock Exchanges (i.e. www.bseindia.com and www.nseindia.com).

Our Company and the Registrar shall not be responsible if the Applications are not uploaded by the SCSS or funds are not blocked in the Investors' ASBA Accounts on or before the Issue Closing Date.

LAST DATE FOR APPLICATION

The last date for submission of the duly filled in the Application Form or a plain paper Application is December 09, 2025 i.e., Issue Closing Date. Our Board may extend the said date for such period as it may determine from time to time, subject to the Issue Period not exceeding 30 days from the Issue Opening Date (inclusive of the Issue Opening Date).

If the Application Form is not submitted with an SCSS, uploaded with the Stock Exchanges and the Application Form is not blocked with the SCSS, on or before the Issue Closing Date or such date as may be extended by our Board or any committee thereof, the intimation to offer contained in the Letter of Offer shall be deemed to have been declined and our Board or any committee thereof shall be at liberty to dispose of the Equity Shares hereby offered, as set out in the section entitled "Basis of Allotment" on page 83 of the letter of offer.

SPECIFIC INVESTOR

The Company confirms that no specific investor(s) have been recognised for the purpose of allotment in the under subscribed portion and promoters have confirmed that they will not be renouncing in favour of any specific investor.

DISCLAIMER CLAUSE OF BSE

It is to be distinctly understood that the aforesaid permission given by BSE Limited should not in any way be deemed or construed that the Letter of Offer has been cleared or approved by BSE Limited, nor does it certify the correctness or completeness of any of the contents of the letter of offer. The investors are advised to refer to the letter of offer for the full text of the Disclaimer clause of the BSE Limited in "Other Regulatory and Statutory Disclosure - Disclaimer Clause of BSE" on page 56 of the Letter of Offer.

DISCLAIMER CLAUSE OF NSE

It is to be distinctly understood that the permission given by NSE should not in any way be deemed or construed that the letter of offer has been cleared or approved by NSE nor does it certify the correctness or completeness of any of the contents of the letter of offer. The investors are advised to refer to the letter of offer for the full text of the Disclaimer clause of NSE in "Other Regulatory and Statutory Disclosure - Disclaimer Clause of NSE" on page 56 of the Letter of Offer.

AVAILABILITY OF THE LETTER OF OFFER

A copy of the Letter of Offer can be downloaded from the website of a) our Company at: www.allcargoterminals.com b) the Registrar to the Issue at <https://nrm.ms.mfug.com> and c) the Stock Exchange at www.bseindia.com and www.nseindia.com

DISPATCH AND AVAILABILITY OF ISSUE MATERIALS

Pursuant to the requirements of the SEBI ICDR Regulations and other applicable laws, the Rights Entitlements will be credited to the demat account of the Eligible Equity Shareholders who are Equity Shareholders as on the Record Date. However, the Issue Materials have been dispatched only to such Eligible Equity Shareholders who have provided an Indian address to our Company and only such Eligible Equity Shareholders are permitted to participate in the issue. The credit of Rights Entitlement does not constitute an offer, invitation to offer or solicitation for participation in the issue, whether directly or indirectly, and subject to the terms of the Issue Material that constitute an offer, invitation or solicitation for participation in the issue in accordance with the terms of the Issue Material. Further, receipt of the Issue Materials (including by way of electronic means) will not constitute an offer, invitation to offer or solicitation by anyone in (i) the United States or in any jurisdiction or in any circumstances in which such an offer, invitation or solicitation is unlawful or not authorized or to any person to whom it is unlawful to make such an offer, invitation or solicitation. In those circumstances, the Letter of Offer and any other Issue Materials must be treated as sent for information only and should not be acted upon for subscription to Rights Equity Shares and should not be copied or re-distributed, in part or full.

The Application Form, the Rights Entitlement Letter and other issue material has been dispatched only to the Eligible Equity Shareholders who have provided an Indian address to our Company. In case such Eligible Equity Shareholders have provided their valid e-mail address, the Letter of Offer, the Application Form, the Rights Entitlement Letter and other issue material has been sent only to their valid e-mail address and in case such Eligible Equity Shareholders have not provided their valid e-mail address, then the Application Form, the Rights Entitlement Letter and other issue material has been physically dispatched, on a reasonable effort basis, to the Indian addresses provided by them. Further, the Letter of Offer will be sent/delivered to the Eligible Equity Shareholders who have provided their Indian address and who have made a request in this regard.

The date of completion of dispatch of the Letter of Offer, Rights Entitlement and the Application Form is November 18, 2025.

Investors can also access this Letter of Offer, Rights Entitlement and the Application Form (provided that the Eligible Equity Shareholder is eligible to subscribe for the Rights Equity Shares under applicable securities laws) on the websites of:

- Our Company at <http://www.allcargoterminals.com>
- The Registrar to the Issue at <https://nrm.ms.mfug.com>
- The Stock Exchange at www.bseindia.com and www.nseindia.com

If eligible Shareholders do not receive the original application form and are unable to obtain it otherwise, they may apply using the form available on the registrar's or stock exchange's website, or by submitting a plain paper application. The plain paper application must include the shareholder's name, address, the rights issue size, issue price, number of shares held, ledger folio number (or DP ID) / Client ID as applicable, number of shares entitled, number of shares applied for (including any additional shares), and the amount to be blocked with the SCSS.

MONITORING AGENCY: Credit Ratings Limited

BANKER TO THE ISSUE: HDFC Bank Limited

FOR RISK FACTORS AND OTHER DETAILS, KINDLY REFER TO THE LETTER OF OFFER.

Investors can visit following links for the below mentioned purposes:

- Frequently asked questions and online/electronic dedicated investor helpline for guidance on the Application process and resolution of difficulties faced by the investors: <https://nrm.ms.mfug.com>
- Updation of Indian address or e-mail address/ phone or mobile number in the records maintained by the Registrar or our Company: <https://nrm.ms.mfug.com/>
- Submission of self-attested PAN, client master sheet and demat account details by non-resident Eligible Equity Shareholders: Registrar website: <https://nrm.ms.mfug.com/>

Unless otherwise specified, all capitalised terms used herein shall have the same meaning ascribed to such terms in the Letter of Offer.

COMPANY SECRETARY	REGISTRAR TO THE ISSUE
 <p>allcargo TERMINALS Company Secretary & Compliance Officer Allcargo Terminals Limited, 4th Floor, A Wing, Allcargo House, CST Road, Kalna, Santacruz East, Vidyapati, Mumbai 400 058 E-mail: investor.relations@allcargoterminals.com Telephone: 022-6679 8110 Website: www.allcargoterminals.com</p>	 <p>MUFUG MUFUG Private India Private Limited (Formerly Link India Private Limited) C-101, Embassy 3K7, L.B.S. Marg, Vilepar (West), Mumbai - 400033, Maharashtra. Tel: +91 810 811 4949 Email: allcargo.rights2025@nrm.ms.mfug.com Website: www.nrm.ms.mfug.com Contact Person: Mr. Shashi Kiran Janardhan Shetty SEBI Registration No. INR0000040558</p>

Investors may contact the Registrar to the Issue or the Company Secretary & Compliance Officer for any Pre-Issue/Post-Issue related matters. All grievances relating to the ASBA process may be addressed to the Registrar to the Issue, with a copy to the SCSS, giving full details such as name, address of the applicant, contact number(s), e-mail address of the sole / first holder, Folio number or demat account number, number of Rights Equity Shares applied for, amount blocked, ASBA Account number and the Designated Branch of the SCSS where the Application Form or the plain paper application as the case may be, was submitted by the investor along with a photocopy of the acknowledgement slip. For details on the ASBA process please see the section titled "Terms of the Issue" on page 63 of the LOF.

For Allcargo Terminals Limited

On behalf of the Board of Directors

Sd/-

Malav Tani

Company Secretary & Compliance Officer

Date: November 20, 2025

Place: Mumbai

paper.financialexpress.com/mumbai

THE BIGGEST CAPITAL ONE CAN POSSESS KNOWLEDGE

FINANCIAL EXPRESS

कार्यालय परिवर्तन प्रत्यक्ष, विमान एवं परिवहन सेवाएं, वि०/वी० विंग, मुंबई-दिल्ली उत्तर प्रदेश जल निगम (नगरिया) 4/308, विनीत खण्ड, मोमती नगर, लखनऊ
पत्रांक : 2136/कार्य-9/(25)/618 दिनांक : 17.11.2025
अल्पकालीन निविदा सूचना एशिया जल निगम की ओर से अमेरिका/साथी द्वारा नगर क्षेत्र के विकास कार्य एवं परिसर/नदी कार्य हेतु निविदाओं की विनिर्दिष्ट दिनांक 19.11.2025 से 25.11.2025 तक कार्यालय प्रोजेक्ट मेमोर, निमांग एवं परिसर/नदी (विनिर्दिष्ट विंग), मुंबई-दिल्ली उत्तर प्रदेश जल निगम (नगरिया), 4/308, विनीत खण्ड, मोमती नगर, लखनऊ एवं कार्यालय प्रोजेक्ट मेमोर, निमांग एवं परिसर/नदी (विनिर्दिष्ट विंग), उत्तर प्रदेश जल निगम (नगरिया), फ्लैट नं० आर-16, नैटवर्क इन्फ्रास्ट्रक्चर, मोमती नगर, लखनऊ से की जायेगी। निविदा प्रारंभ का मूल्य ₹0 1000.00+18% जीएसटी (1000.00+180.00= 1180.00) है। निविदा के कार्य का विस्तृत विवरण जल निगम की वेबसाइट http://jn.upscde.gov.in से अपडेट सम्बंधित कार्यालय से प्राप्त किया जा सकता है। निविदा सूचना- निविदा विभाग की तिथि: 19.11.2025 से 25.11.2025 अपरान्ह 04:00 बजे। निविदा खोलने की तिथि: 26.11.2025 अपरान्ह 01:00 बजे। निविदा खोलने की तिथि: 26.11.2025 अपरान्ह 03:00 बजे।

कार्यालय परिवर्तन प्रत्यक्ष, विमान एवं परिवहन सेवाएं, वि०/वी० विंग, मुंबई-दिल्ली उत्तर प्रदेश जल निगम (नगरिया) 4/308, विनीत खण्ड, मोमती नगर, लखनऊ
पत्रांक : 2141/कार्य-9/(25)/622 दिनांक : 18.11.2025
अल्पकालीन निविदा सूचना एशिया जल निगम की ओर से अमेरिका/साथी द्वारा विमान वि/वी/एयरपोर्ट के कार्य हेतु निविदाओं की विनिर्दिष्ट दिनांक 19.11.2025 से 25.11.2025 तक कार्यालय प्रोजेक्ट मेमोर, निमांग एवं परिसर/नदी (विनिर्दिष्ट विंग), मुंबई-दिल्ली उत्तर प्रदेश जल निगम (नगरिया), 4/308, विनीत खण्ड, मोमती नगर, लखनऊ एवं कार्यालय प्रोजेक्ट मेमोर, निमांग एवं परिसर/नदी (विनिर्दिष्ट विंग), उत्तर प्रदेश जल निगम (नगरिया), फ्लैट नं० आर-16, नैटवर्क इन्फ्रास्ट्रक्चर, मोमती नगर, लखनऊ से की जायेगी। निविदा प्रारंभ का मूल्य ₹0 1000.00+18% जीएसटी (1000.00+180.00= 1180.00) है। निविदा के कार्य का विस्तृत विवरण जल निगम की वेबसाइट http://jn.upscde.gov.in से अपडेट सम्बंधित कार्यालय से प्राप्त किया जा सकता है। निविदा सूचना- निविदा विभाग की तिथि: 19.11.2025 से 25.11.2025 अपरान्ह 02:00 बजे। निविदा खोलने की तिथि: 26.11.2025 अपरान्ह 12:00 बजे। निविदा खोलने की तिथि: 26.11.2025 अपरान्ह 03:00 बजे।

कार्यालय परिवर्तन प्रत्यक्ष, विमान एवं परिवहन सेवाएं, वि०/वी० विंग, मुंबई-दिल्ली उत्तर प्रदेश जल निगम (नगरिया) 4/308, विनीत खण्ड, मोमती नगर, लखनऊ
पत्रांक : 2139/कार्य-9/(25)/621 दिनांक : 17.11.2025
अल्पकालीन निविदा सूचना एशिया जल निगम की ओर से अमेरिका/साथी द्वारा Miscellaneous work for QWS के कार्य हेतु निविदाओं की विनिर्दिष्ट दिनांक 19.11.2025 से 25.11.2025 तक कार्यालय प्रोजेक्ट मेमोर, निमांग एवं परिसर/नदी (विनिर्दिष्ट विंग), मुंबई-दिल्ली उत्तर प्रदेश जल निगम (नगरिया), 4/308, विनीत खण्ड, मोमती नगर, लखनऊ एवं कार्यालय प्रोजेक्ट मेमोर, निमांग एवं परिसर/नदी (विनिर्दिष्ट विंग), उत्तर प्रदेश जल निगम (नगरिया), फ्लैट नं० आर-16, नैटवर्क इन्फ्रास्ट्रक्चर, मोमती नगर, लखनऊ से की जायेगी। निविदा प्रारंभ का मूल्य ₹0 1000.00+18% जीएसटी (1000.00+180.00= 1180.00) है। निविदा के कार्य का विस्तृत विवरण जल निगम की वेबसाइट http://jn.upscde.gov.in से अपडेट सम्बंधित कार्यालय से प्राप्त किया जा सकता है। निविदा सूचना- निविदा विभाग की तिथि: 19.11.2025 से 25.11.2025 अपरान्ह 01:00 बजे। निविदा खोलने की तिथि: 26.11.2025 अपरान्ह 01:00 बजे। निविदा खोलने की तिथि: 26.11.2025 अपरान्ह 04:00 बजे।

फॉर्म-आईएसएन-204 (संयुक्त प्रिंटिंग) निगम, 2014 के निगम 30(0) (ए) के अनुसार संयुक्त प्रिंटिंग सूचना कोई भी कार्य, जो 2 विंग, दिल्ली तल, पतन वन्यता अंतर्गत वन, सीजीओ कॉम्प्लेक्स, नई दिल्ली-110003
और कंपनी अधिनियम, 2013 की धारा 13(4) और कंपनी (निगम) निगम, 2014 के निगम 30(0)(ए) के मामले में, और
आर विभाग प्रोड्यूसर लिमिटेड , जिसका पंजीकृत कार्यालय (जोटर नं० 104, अवर संख्या 42, मूल, आगरा बाजार के पास, ग्राम बंदोली, दिल्ली-110042 में है, के मामले में ... प्रतिस्पर्धी आम जनता को सूचित किया जाता है कि कंपनी की अधिनियम, 2013 की धारा 13 के अंतर्गत क्षेत्रीय निदेश, उत्तरी क्षेत्र, दिल्ली तल, सीजीओ कॉम्प्लेक्स, पर्यावरण भवन, लोधी रोड, दिल्ली-110003 को कंपनी द्वारा अधिनियम करने का प्रस्ताव रखी है जिसमें याचिकाकर्ता कंपनी की 14.11.2025 को आयोजित असाधारण आम बैठक में प्रति विशेष प्रस्ताव के अनुसार, कंपनी को अपना पंजीकृत कार्यालय "राष्ट्रीय राजधानी क्षेत्र दिल्ली" से हरियाणा राज्य में बदलने में सहम हेतु कंपनी के एग्रीमेंट/सहम के प्राप्ति में परिवर्तन की पुष्टि प्राप्त की गई है। कोई भी व्यक्ति जिसका हित कंपनी के पंजीकृत कार्यालय के प्रस्तावित परिवर्तन से प्रभावित होने की संभावना है, वह अपने हितों की प्रकृति और विषय के आधार पर को सूचित हुए एक हलफनामे के साथ अपनी आपत्तियों को क्षेत्रीय निदेश, उत्तरी क्षेत्र, कोपीरेट मामलों के मंत्रालय, सीजीओ कॉम्प्लेक्स, नई दिल्ली-110003 को इस सूचना के प्रकाशन की तिथि से पंद्रह दिनों के भीतर आवेदक कंपनी को नोटे दिए गए पते पर उसके पंजीकृत कार्यालय में उसकी एक प्रति के साथ, सौंप सकता है या सीधे सौंप सकता है या पंजीकृत डाक द्वारा भेज सकता है। बोर्ड के आदेशानुसार कृते अवर निगम प्रोड्यूसर लिमिटेड अनिल गाबा निदेशक सीआईएस नं०: 00265525 पता- 662, प्रेमी चौक, मॉडल टाउन, पानीपत-132103 (हरियाणा) दिनांक: 19/11/2025 स्थान: नई दिल्ली

(This is an Advertisement for information purposes only and not for publication, release directly or indirectly outside India and is not an offer document announcement)



ALLCARGO TERMINALS LIMITED

Our Company was incorporated as "Allcargo Terminals Limited" on February 05, 2019 in the State of Maharashtra, and was converted into public limited w.e.f. January 10, 2022 and consequently a fresh certificate of incorporation was issued to our Company by Registrar of Companies, Mumbai. The shares of our Company got listed on BSE Limited ("BSE") and National Stock Exchange of India ("NSE") with effect from August 10, 2023 pursuant to scheme of demerger and arrangement ("Scheme") between Allcargo Logistics Limited, Allcargo Terminals Limited and TransIndia Realty & Logistics Parks Limited and its respective shareholders. For details of changes in the registered office of our Company, see "General Information" beginning on page 2 of the Letter of Offer.

Registered Office and Corporate Office: 4th Floor, A Wing, Allcargo House, CST Road, Kalina, Santacruz East, Vidyarnagar, Mumbai 400098, Maharashtra, India
Tel: 022-6679 8110 | **Website:** www.allcargoterminals.com | **E-mail:** investor.relations@allcargoterminals.com
Contact Person: Mr Malav Talati (Company Secretary & Compliance Officer),
Corporate Identity Number: L60300MH2019PLC320697

OUR PROMOTERS: MR SHASHI KIRAN JANARDHAN SHETTY, MRS ARATHI SHETTY, MR ADARSH SUDHAKAR HEGDE

FOR PRIVATE CIRCULATION TO THE ELIGIBLE EQUITY SHAREHOLDERS OF OUR COMPANY ONLY

ISSUE OF UPTO 3,97,98,999 PARTLY PAID EQUITY SHARES OF FACE VALUE ₹2 EACH ("RIGHTS EQUITY SHARES") OF OUR COMPANY FOR CASH AT A PRICE OF ₹ 20 PER EQUITY SHARE (INCLUDING A SHARE PREMIUM OF ₹18/- PER EQUITY SHARE) (THE "ISSUE PRICE"), AGGREGATING UPTO ₹ 80 CRORES ON A RIGHTS BASIS TO THE EXISTING EQUITY SHAREHOLDERS OF OUR COMPANY IN THE RATIO OF 3 (THREE) RIGHTS EQUITY SHARES FOR EVERY 19 (NINETEEN) FULLY PAID-UP EQUITY SHARES HELD BY THE EXISTING EQUITY SHAREHOLDERS ON THE RECORD DATE, THAT IS ON NOVEMBER 14, 2025, (THE "ISSUE"). THE ISSUE PRICE FOR THE RIGHTS EQUITY SHARES IS 10 (TEN) TIMES OF THE FACE VALUE OF THE EQUITY SHARES. FOR FURTHER DETAILS, PLEASE REFER TO THE CHAPTER TITLED "TERMS OF THE ISSUE" ON PAGE 59 OF THIS LETTER OF OFFER.

PAYMENT SCHEDULE FOR THE RIGHTS EQUITY SHARES			
Amount payable per Right Equity Share	Face Value (₹)	Premium (₹)	Total (₹)
On Application	0.50	4.50	5.00
Additional Calls, with terms and conditions such as the number of Calls and the timing and quantum of each Call as may be decided by our Board from time to time	1.50	13.50	15.00
Total	2.00	18.00	20.00

For further details on Payment Schedule, see "Terms of the Issue - Payment Terms" on Page 77

ISSUE OPENS ON MONDAY, NOVEMBER 24, 2025

LAST DATE FOR ON MARKET RENUNCIATION WEDNESDAY, DECEMBER 03, 2025

* ISSUE CLOSING ON TUESDAY, DECEMBER 09, 2025

"Eligible Equity Shareholders are requested to ensure that renunciation through off-market transfer is completed in such a manner that the Rights Entitlements are credited to the demat account of the Renouncees on or prior to the Issue Closing Date"

Our Board thereof will have the right to extend the Issue period as it may determine from time to time, provided that this Issue will not remain open in excess of 30 (Thirty) days from the Issue Opening Date (inclusive of the Issue Opening Date). Further, no withdrawal of Application shall be permitted by any Applicant after the Issue Closing Date

ASBA*

Simple, Safe, Smart way of Application - Make use of it!!!

*Application Supported by Blocked Amount (ASBA) is a better way of applying to issues by simply blocking the fund in the bank account, investors can avail the same.

For further details read section on ASBA below

APPLICATION SUPPORTED BY BLOCKED AMOUNT (ASBA): Investors have to apply through the ASBA process. For details on the ASBA process, please refer to the details given in ASBA form and Letter of Offer as well as refer to the section titled "Terms of Issue - Making of an Application through the ASBA process" on page 63 of the Letter of Offer. ASBA bid-cum application form can also be downloaded from the website of BSE Limited and National Stock Exchange of India Limited.

In accordance with Regulation 76 of the SEBI ICDR Regulations, the SEBI Rights Issue Circulars and the ASBA Circulars, all Investors desiring to make an Application in this Issue are mandatorily required to use the ASBA process. Investors should carefully read the provisions applicable to such Applications before making their Application through ASBA.

The Application Form can be used by the Eligible Equity Shareholders as well as the Renouncees, to make Applications in this Issue basis the Rights Entitlement credited in their respective demat accounts or demat suspense account, as applicable.

Please note that one single Application Form shall be used by Investors to make Applications for all Rights Entitlements available in a particular demat account or entire respective folio under the Rights Entitlements in the demat suspense account of resident Eligible Equity Shareholders holding shares in physical form as at Record Date and applying in this Issue, as applicable. In case of Investors who have provided details of demat account in accordance with the SEBI ICDR Regulations, such Investors will have to apply for the Rights Equity Shares from the same demat account to which the rights of the Rights Entitlements and in case of multiple demat accounts, the Investors shall submit a separate Application Form for each demat account. Investors may apply for the Rights Equity Shares by submitting the Application form to the Designated Branch of the SCSB or online/electronic Application through the website of the SCSBs (if made available by such SCSB) for authorising such SCSB to block Application Money on the Application on their respective ASBA Accounts.

Applicants should carefully fill-in their depository account details and PAN in the Application Form or while submitting application through online/electronic Application through the website of the SCSBs (if made available by such SCSB). Our Company, the Registrar and the SCSBs shall not be liable for any incomplete or incorrect demat details provided by the Applicants.

Additionally, in terms of Regulation 78 of the SEBI ICDR Regulations, Investors may choose to accept the offer to participate in this Issue by making plain paper Applications. Please note that SCSBs shall also accept such plain paper Applications if all details required for making the application as per the SEBI ICDR Regulations are specified in the plain paper Application. Further note that Eligible Equity Shareholders, making an application in this Issue by way of plain paper applications shall not be permitted to renounce any portion of their Rights Entitlements. For details, see "Terms of the Issue- Making of an Application by Eligible Equity Shareholders, on Plain Paper under ASBA process" on page 64 of the LOF.

All Investors desiring to make an Application in this Issue are mandatorily required to use the ASBA process. Kindly note that Non- Resident Investors will have to apply through ASBA mode. Investors should carefully read the provisions applicable to such applications before making their Application through ASBA. For details, see "Making of an Application through the ASBA process" page 63 of the Letter of offer.

CREDIT OF RIGHTS ENTITLEMENT IN DEMAT ACCOUNTS OF ELIGIBLE EQUITY SHAREHOLDERS

In accordance with Regulation 77A of the SEBI ICDR Regulations read with the SEBI Rights Issue Circulars, the credit of Rights Entitlements and Allotment of Equity Shares shall be made in dematerialized form only.

Prior to the Issue Opening Date, our Company shall credit the Rights Entitlements to (i) the demat accounts of the Eligible Equity Shareholders holding the Equity Shares in dematerialized form; and (ii) a demat suspense account (namely, MIPL ALLCARGO TERMINAL LIMITED RIGHTS ESCROW DEMAT ACCOUNT) opened by our company, for the Eligible Equity Shareholders which would comprise Rights Entitlements relating to (a) Equity Shares held in the account of the IEPF authority; or (b) the demat accounts of the Eligible Equity Shareholder which are frozen or the Equity Shares which are lying in the unclaimed suspense account (including those pursuant to Regulation 39 of the SEBI Listing Regulations) or details of which are unavailable with our Company or with the Registrar on the Record Date; or (c) Equity Shares held by Eligible Equity Shareholders holding Equity Shares in physical form as at Record Date where details of demat accounts are not provided by Eligible Equity Shareholders to our Company or Registrar; or (d) credit of the Rights Entitlements returned/reversed/failed; or (e) the ownership of the Equity Shares currently under dispute, including any court proceedings, if any; or (f) non-institutional equity shareholders in the United States.

Eligible Equity Shareholders are requested to provide relevant details (such as copies of self-attested PAN and client master sheet of demat account etc., details/ records confirming the legal and beneficial ownership of their respective Equity Shares) to our Company or the Registrar not later than two clear Working Days prior to the Issue Closing Date, i.e., by December 04, 2025 to enable the credit of their Rights Entitlements by way of transfer from the demat suspense escrow account to their demat account at least one day before the Issue Closing Date, to enable such Eligible Equity Shareholders to make an application in the Issue, and this communication shall serve as an intimation to such Eligible Equity Shareholders in this regard. Such Eligible Equity Shareholders are also requested to ensure that their demat account, details of which have been provided to our Company or the Registrar account is active to facilitate the aforementioned transfer.

PLEASE NOTE THAT CREDIT OF THE RIGHTS ENTITLEMENTS IN THE DEMAT ACCOUNT DOES NOT, PER SE, ENTITLE THE INVESTORS TO THE RIGHTS EQUITY SHARES AND THE INVESTORS HAVE TO SUBMIT APPLICATION FOR THE RIGHTS EQUITY SHARES ON OR BEFORE THE ISSUE CLOSING DATE AND MAKE PAYMENT OF THE APPLICATION MONEY.

MAKING OF AN APPLICATION THROUGH THE ASBA PROCESS

An Investor, wishing to participate in this Issue through the ASBA facility, is required to have an ASBA enabled bank account with SCSBs, prior to making the Application. Investors desiring to make an Application in this Issue through ASBA process, may submit the Application Form in physical mode to the Designated Branches of the SCSB or online/ electronic Application through the website of the SCSBs (if made available by such SCSB) for authorizing such SCSB to block Application Money payable on the Application in their respective ASBA Accounts.

Investors should ensure that they have correctly submitted the Application Form and have provided an authorization to the SCSB, via the electronic mode, for blocking funds in the ASBA Account equivalent to the Application Money mentioned in the Application Form, as the case may be, at the time of submission of the Application.

For the list of banks which have been notified by SEBI to act as SCSBs for the ASBA process, please refer to page 34 of the Letter of Offer. Please note that subject to SCSBs complying with the requirements of the SEBI circular bearing reference number CIR/CFD/DLI/13/2012 dated September 25, 2012, within the periods stipulated therein, Applications may be submitted at the Designated Branches of the SCSBs. Further, in terms of the SEBI circular bearing reference number CIR/CFD/DLI/1/2013 dated January 2, 2013, it is clarified that for making Applications by SCSBs on their own account using ASBA facility, each such SCSB should have a separate account in its own name with any other SEBI registered SCSB(s). Such account shall be used solely for the purpose of making an Application in this Issue and clear demarcated funds should be available in such account for such an Application.

Our Company, their directors, their employees, affiliates, associates and their respective directors and officers and the Registrar shall not take any responsibility for acts, mistakes, errors, omissions and commissions etc., in relation to Applications accepted by SCSBs, Applications uploaded by SCSBs, Applications accepted but not uploaded by SCSBs or Applications accepted and uploaded without blocking funds in the ASBA Accounts.

Investors applying through the ASBA facility should carefully read the provisions applicable to such Applications before making their Application through the ASBA process.

MAKING OF AN APPLICATION BY ELIGIBLE EQUITY SHAREHOLDERS ON PLAIN PAPER UNDER ASBA PROCESS

The Application on plain paper, duly signed by the Eligible Equity Shareholder including joint holders, in the same order and as per specimen recorded with his/ her bank, must reach the office of the Designated Branch of the SCSB before the Issue Closing Date and should contain the following particulars:

- Name of our Company being Allcargo Terminals Limited
- Name and address of the Eligible Equity Shareholder including joint holders (in the same order and as per specimen recorded with our Company or the Depository);
- Folio number (in case of Eligible Equity Shareholders who hold Equity Shares in physical form as at Record Date)/DP and Client ID;
- Except for Applications on behalf of the Central or State Government, the residents of Sikkim and the officials appointed by the courts, PAN of the Eligible Equity Shareholder and for each Eligible Equity Shareholder in case of joint names, irrespective of the total value of the Rights Equity Shares applied for pursuant to this Issue;
- Number of Equity Shares held at Record Date;
- Allotment option - only dematerialized form;
- Number of Rights Equity Shares entitled to;
- Number of Rights Equity Shares applied for within the Rights Entitlements;
- Number of Additional Rights Equity Shares applied for, if any (applicable only if entire Rights Entitlements have been applied for);
- Total number of Rights Equity Shares applied for;
- Total Application amount paid at the rate of ₹5 per Right Equity Share;
- Details of the ASBA Account such as the SCSB account number, name, address and branch of the relevant SCSB;
- In case of non-resident Eligible Equity Shareholders making an application with an Indian address, details of the NRE/ FCNR/ NRO account such as the account number, name, address and branch of the SCSB with which the account is maintained.
- Authorization to the Designated Branch of the SCSB to block an amount equivalent to the Application Money in the ASBA Account
- Signature of the Eligible Equity Shareholder (in case of joint holders, to appear in the same sequence and order as they appear in the records of the SCSB);
- All such Eligible Equity Shareholders shall be deemed to have made the representations, warranties and agreements set forth in "other regulatory and Statutory disclosures- Selling restrictions" on page 58 and shall include the following:

I/We will not offer, sell or otherwise transfer any of the Rights Equity Shares which may be acquired by us in any jurisdiction or under any circumstances in which such offer or sale is not authorized or to any person to whom it is unlawful to make such offer, sale or invitation. I/We satisfy, and each account for which I/we are acting satisfies, (a) all suitability standards for investors in investments of the type subscribed for herein imposed by the jurisdiction of my/our residence, and (b) is eligible to subscribe and is subscribing for the Rights Equity Shares and Rights Entitlements in compliance with applicable securities and other laws of our jurisdiction of residence.

I/We understand that neither the Rights Entitlements nor the Rights Equity Shares have been, or will be, registered under the U.S. Securities Act of 1933, as amended (the "U.S. Securities Act"), or any United States state securities laws, and may not be offered, sold, resold or otherwise transferred within the United

States (including its territories and possessions thereof, any State of the United States and the District of Columbia) (the "United States"), except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the U.S. Securities Act and in compliance with any applicable securities laws of any State of the United States

I/ We acknowledge that the Company, its affiliates and others will rely upon the truth and accuracy of the foregoing representations and agreements."

In cases where Multiple Application Forms are submitted for Applications pertaining to Rights Entitlements credited to the same demat account or in demat suspense account, as applicable, including cases where an Investor submits Application Forms along with a plain paper Application, such Applications shall be liable to be rejected.

Investors are requested to strictly adhere to these instructions. Failure to do so could result in an application being rejected, with our Company and the Registrar not having any liability to the Investor. The plain paper Application form will be available on the website of the Registrar at <https://in.mpmis.mufg.com/> and the Stock Exchanges (i.e. www.bseindia.com and www.nseindia.com).

Our Company and the Registrar shall not be responsible if the Applications are not uploaded by the SCSB or funds are not blocked in the Investors' ASBA Accounts on or before the Issue Closing Date.

LAST DATE FOR APPLICATION

The last date for submission of the duly filled in the Application Form or a plain paper Application is December 09, 2025 i.e., Issue Closing Date. Our Board may extend the said date for such period as it may determine from time to time, subject to the Issue Period not exceeding 30 days from the Issue Opening Date (inclusive of the Issue Opening Date).

If the Application Form is not submitted with an SCSB, uploaded with the Stock Exchanges and the Application Money is not blocked with the SCSB, on or before the Issue Closing Date or such date as may be extended by our Board or any committee thereof, the invitation to offer contained in the Letter of Offer shall be deemed to have been declined and our Board or any committee thereof shall be at liberty to dispose of the Equity Shares hereby offered, as set out in the section entitled "Basis of Allotment" on page 83 of the letter of offer.

SPECIFIC INVESTOR

The Company confirms that no specific investor(s) have been recognised for the purpose of allotment in the under subscribed portion and promoters have confirmed that they will not be renouncing in favour of any specific investor.

DISCLAIMER CLAUSE OF BSE

It is to be distinctly understood that the aforesaid permission given by BSE Limited should not in any way be deemed or construed that the Letter of Offer has been cleared or approved by BSE Limited; nor does it certify the correctness or completeness of any of the contents of the letter of offer. The investors are advised to refer to the letter of offer for the full text of the Disclaimer clause of the BSE Limited in "Other Regulatory and Statutory Disclosure - Disclaimer Clause of BSE" on page 56 of the Letter of Offer.

DISCLAIMER CLAUSE OF NSE

It is to be distinctly understood that the permission given by NSE should not in any way be deemed or construed that the letter of offer has been cleared or approved by NSE nor does it certify the correctness or completeness of any of the contents of the letter of offer. The investors are advised to refer to the letter of offer for the full text of the "Disclaimer Clause of NSE" in "Other Regulatory and Statutory Disclosure - Disclaimer Clause of NSE" on page 56 of the Letter of Offer.

AVAILABILITY OF THE LETTER OF OFFER

A copy of the Letter of Offer can be downloaded from the website of a) our Company at : www.allcargoterminals.com b) the Registrar to the Issue at <https://in.mpmis.mufg.com/> and c) the Stock Exchange at www.bseindia.com and www.nseindia.com

DISPATCH AND AVAILABILITY OF ISSUE MATERIALS

Pursuant to the requirements of the SEBI ICDR Regulations and other applicable laws, the Rights Entitlements will be credited to the demat account of the Eligible Equity Shareholders who are Equity Shareholders as on the Record Date, however, the Issue Materials has been dispatched only to such Eligible Equity Shareholders, who have provided an Indian address to our Company and only such Eligible Equity Shareholders are permitted to participate in the Issue. The credit of Rights Entitlements does not constitute an offer, invitation to offer or solicitation for participation in the Issue, whether directly or indirectly, and only dispatch of the Issue Material shall constitute an offer, invitation or solicitation for participation in the Issue in accordance with the terms of the Issue Material. Further, receipt of the Issue Materials (including by way of electronic means) will not constitute an offer, invitation to offer or solicitation by anyone in (i) the United States or (ii) any jurisdiction or in any circumstances in which such an offer, invitation or solicitation is unlawful or not authorized or to any person to whom it is unlawful to make such an offer, invitation or solicitation. In those circumstances, the Letter of Offer and any other Issue Materials must be treated as sent for information only and should not be acted upon for subscription to Rights Equity Shares and should not be copied or re-distributed, in part or full.

The Application Form, the Rights Entitlement Letter and other Issue material has been dispatched only to the Eligible Equity Shareholders who have provided an Indian address to our Company. In case such Eligible Equity Shareholders have provided their valid e-mail address, the Letter of Offer, the Application Form, the Rights Entitlement Letter and other Issue material has been sent only to their valid e-mail address and in case such Eligible Equity Shareholders have not provided their valid e-mail address, then the Application Form, the Rights Entitlement Letter and other Issue material has been physically dispatched, on a reasonable effort basis, to the Indian addresses provided by them. Further, the Letter of Offer will be sent/dispached to the Eligible Equity Shareholders who have provided their Indian address and who have made a request in this regard.

The date of completion of dispatch of the Letter of Offer, Rights Entitlement and the Application Form is November 18, 2025.

Investors can also access this Letter of Offer, Rights Entitlement and the Application Form (provided that the Eligible Equity Shareholder is eligible to subscribe for the Rights Equity Shares under applicable securities laws) on the websites of:

- Our Company at <https://www.allcargoterminals.com/right-issue/>
- The Registrar to the Issue at <https://in.mpmis.mufg.com/>
- The Stock Exchange at www.bseindia.com and www.nseindia.com

If eligible shareholders do not receive the original application form and are unable to obtain it otherwise, they may apply using the form available on the registrar's or stock exchanges' website, or by submitting a plain paper application. The plain paper application must include the shareholder's name, address, the rights issue ratio, issue price, number of shares held, ledger folio number (or DP ID) / Client ID as applicable, number of shares entitled, number of shares applied for (including any additional shares), and the amount to be blocked with the SCSB.

MONITORING AGENCY: Crisil Ratings Limited

BANKER TO THE ISSUE : HDFC Bank Limited

FOR RISK FACTORS AND OTHER DETAILS, KINDLY REFER TO THE LETTER OF OFFER.

Investors can visit following links for the below mentioned purposes :

- Frequently asked questions and online/ electronic dedicated investor helpdesk for guidance on the Application process and resolution of difficulties faced by the Investors: <https://in.mpmis.mufg.com/>
- Update of Indian address/ e-mail address/ phone or mobile number in the records maintained by the Registrar or our Company: <https://in.mpmis.mufg.com/>
- Submission of self-attested PAN, client master sheet and demat account details by non- resident Eligible Equity Shareholders: Registrar website: <https://in.mpmis.mufg.com/>

Unless otherwise specified, all capitalised terms used herein shall have the same meaning ascribed to such terms in the Letter of Offer.

COMPANY SECRETARY	REGISTRAR TO THE ISSUE
 Mr. Malav Talati Company Secretary & Compliance Officer Allcargo Terminals Limited, 4 th Floor, A Wing, Allcargo House, CST Road, Kalina, Santacruz (East), Vidyarnagar, Mumbai 400 098 E-Mail: investor.relations@allcargoterminals.com Telephone: 022-6679 8110 Website :- www.allcargoterminals.com	 MUFUG Intime India Private Limited (formerly Link Intime India Private Limited) C 101, Embassy 247, L.B.S. Marg, Vikhroli (West), Mumbai - 400083, Maharashtra. Tel: +91 810 811 4949 Email: allcargo.rights2025@in.mpmis.mufg.com Website: www.mpmis.mufg.com Contact Person: Ms Shanti Gopalakrishnan SEBI Registration No. INR0000040508

Investors may contact the Registrar to the Issue or the Company Secretary & Compliance Officer for any Pre Issue/Post-Issue related matters. All grievances relating to the ASBA process may be addressed to the Registrar to the Issue, with a copy to the SCSB, giving full details such as name, address of the applicant, contact number(s), e-mail address of the sole / first holder, Folio number or demat account number, number of Rights Equity Shares applied for, amount blocked, ASBA Account number and the Designated Branch of the SCSB where the Application Form or the plain paper application as the case may be, was submitted by the investor along with a photocopy of the acknowledgement slip. For details on the ASBA process please see the section titled "Terms of the Issue" on page 59 of the LOF.

For Allcargo Terminals Limited
On behalf of the Board of Directors
Sd/-
Malav Talati
Company Secretary & Compliance Officer
Date : November 20, 2025
Place : Mumbai

epaper.jansatta.com

Lucknow

पूर्व रेलवे

निविदा सूचना सं. : 222-एम्/1/डब्ल्यू-II, दिनांक 17.11.2025, मंडल रेल प्रबंधक/पूर्व रेलवे, मियालदह, दूसरी मंजिल, डीआरएम बिल्डिंग, काङ्गर स्ट्रीट, कोलकाता-700014 द्वारा निम्नलिखित कार्यों के लिए निम्नलिखित ई-निविदा अनिलान आमंत्रित की जाती है: **क्रम सं. 1, निविदा सं.: टीएन-136-25-26, कार्य का नाम: महाक अभिनवा (बीआरएल)/ मियालदह के अधीन मियालदह मंडल के मियालदह-दमदम जंक्शन खंड में ब्रिज संख्या 17 और 20 पर संशोधित डुब्लिकेट गार्ड के साथ रि-गार्डिंग का प्रावधान। निविदा मूल्य :** रु. 6,92,12,687.32, **बयाना राशि :** रु.4,96,100/-, **कार्य की समापन अवधि:** 12 (बारह) माह। **क्रम सं. 2, निविदा सं.: टीएन-137-25-26, कार्य का नाम:** (i) मियालदह-दमदम जंक्शन खंड में स्टेशन मियालदह और बिधाननगर रोड के बीच अप और डाउन मेन लाइन पर ब्रिज नंबर 7 की रि-गार्डिंग, (ii) दमदम जंक्शन-डानकुनी खंड में बालीघाट स्टेशन लिमिट में अप और डाउन लाइन पर ब्रिज नंबर 14सीसीआर की रि-गार्डिंग और (iii) मियालदह मंडल में कंकड़गाछी रोड केबिन कार्ड सेक्शन में स्टेशन सर गुरुदास बनर्जी हाट और पार्क सर्कस के बीच अप और डाउन लाइन पर ब्रिज नंबर X-23 (आरएबी) की रि-गार्डिंग। **निविदा मूल्य :** रु. 9,04,83,858.26, **बयाना राशि :** रु.6,02,400/-, **कार्य की समापन अवधि:** 15 (पंद्रह) माह। **क्रम सं. 3, निविदा सं.: टीएन-138-25-26, कार्य का नाम:** (i) मियालदह मंडल के एनसीसी बार्ड में ब्रिज संख्या 19 (लाइन संख्या एनसीसी 12 और सीए गुड्ड के सभी स्पेन और लाइन संख्या एनसीसी 10 का केवल शोर स्पेन) की रि-गार्डिंग का प्रावधान और (ii) मियालदह मंडल में मियालदह-दमदम जंक्शन खंड में स्टेशन बिधाननगर रोड और दमदम जंक्शन के बीच अप मेन, डाउन मेन, लाइन संख्या 7 और कामिन लाइन पर ब्रिज संख्या 27 की रि-गार्डिंग। **निविदा मूल्य :** रु. 10,23,92,659.92, **बयाना राशि :** रु.6,62,000/-, **कार्य की समापन अवधि:** 18 (अठारह) माह। **निविदा की अंतिम तिथि और समय:** दिनांक 12.12.2025 को 15.00 बजे (क्रम सं. 1 से 3 प्रत्येक हेतु)। **निविदा के खुलने की तिथि और समय:** दिनांक 12.12.2025 को 15.30 बजे (क्रम सं. 1 से 3 प्रत्येक हेतु)। **निविदा का प्रारंभिक एवं विवरण वेबसाइट:** www.ireps.gov.in पर उपलब्ध है। **निविदा के लिए बोली उर्वरुन वेबसाइट पर ई-निविदा प्रणाली के माध्यम से जमा की जाएगी।** भूजल प्रस्ताव को तत्काल रद्द कर दिया जाएगा।

SDAH-262/2025-26
निविदा सूचना वेबसाइट www.er.indianrailways.gov.in/www.ireps.gov.in पर भी उपलब्ध है
हमें यहाँ देखें [@EasternRailway](https://www.ireps.gov.in)
[@easternerailwayheadquarter](https://www.ireps.gov.in)

जनसत्ता

क्लासीफाइड

व्यक्तिगत

I, Debanti Devi, W/o-Late Dwarika Prasad Singh, R/o-2no, Kapasdanga Paschim Dighi, Chinsurah, Hooghly, WB-712103 have changed my name from Debanti Devi to Dwanti Devi, DOB 01-01-1953 to 01-01-1959 vide Affidavit Dt 11-11-2025 before 1st Class Judicial Magistrate Hooghly Sadar

0050278152-1

"IMPORTANT"

Whilst care is taken prior to acceptance of advertising copy, it is not possible to verify its contents. The Indian Express (P) Limited cannot be held responsible for such contents, nor for any loss or damage incurred as a result of transactions with companies, associations or individuals advertising in its newspapers or Publications. We therefore recommend that readers make necessary inquiries before sending any monies or entering into any agreements with advertisers or otherwise acting on an advertisement in any manner whatsoever.

THE BUSINESS DAILY FOR DAILY BUSINESS

FINANCIAL EXPRESS

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allcargo

TERMINALS

ALLCARGO TERMINALS LIMITED

Our Company was incorporated as 'Allcargo Terminals Limited' on February 05, 2019 in the State of Maharashtra, and was converted into public limited w.e.f. January 10, 2022 and consequently a fresh certificate of incorporation was issued to our Company by Registrar of Companies, Mumbai. The shares of our Company got listed on BSE Limited ("BSE") and National Stock Exchange of India ("NSE") with effect from August 10, 2023 pursuant to scheme of demerger and arrangement ("Scheme") between Allcargo Logistics Limited, Allcargo Terminals Limited and TransIndia Realty & Logistics Parks Limited and its respective shareholders. For details of changes in the registered office of our Company, see "General Information" beginning on page 2 of the Letter of Offer.

Registered Office and Corporate Office: 4th Floor, A Wing, Allcargo House, CST Road, Kalina, Santacruz East, Vidyarnagar, Mumbai 400098, Maharashtra, India
Tel: 022-6679 8110 | Website: www.allcargoterminals.com | E-mail: investor.relations@allcargoterminals.com
Contact Person: Mr Malav Talati (Company Secretary & Compliance Officer),
Corporate Identity Number: L60300MH2019PLC320697

OUR PROMOTERS: MR SHASHI KIRAN JANARDHAN SHETTY, MRS ARATHI SHETTY, MR ADARSH SUDHAKAR HEGDE

FOR PRIVATE CIRCULATION TO THE ELIGIBLE EQUITY SHAREHOLDERS OF OUR COMPANY ONLY

ISSUE OF UPTO 3,97,98,999 PARTLY PAID EQUITY SHARES OF FACE VALUE ₹2 EACH ("RIGHTS EQUITY SHARES") OF OUR COMPANY FOR CASH AT A PRICE OF ₹ 20 PER EQUITY SHARE (INCLUDING A SHARE PREMIUM OF ₹ 18/- PER EQUITY SHARE) (THE "ISSUE PRICE"), AGGREGATING UPTO ₹ 80 CRORES ON A RIGHTS BASIS TO THE EXISTING EQUITY SHAREHOLDERS OF OUR COMPANY IN THE RATIO OF 3 (THREE) RIGHTS EQUITY SHARES FOR EVERY 19 (NINETEEN) FULLY PAID-UP EQUITY SHARES HELD BY THE EXISTING EQUITY SHAREHOLDERS ON THE RECORD DATE, THAT IS ON NOVEMBER 14, 2025, (THE "ISSUE"). THE ISSUE PRICE FOR THE RIGHTS EQUITY SHARES IS 10 (TEN) TIMES OF THE FACE VALUE OF THE EQUITY SHARES. FOR FURTHER DETAILS, PLEASE REFER TO THE CHAPTER TITLED "TERMS OF THE ISSUE" ON PAGE 59 OF THIS LETTER OF OFFER.

PAYMENT SCHEDULE FOR THE RIGHTS EQUITY SHARES

Amount payable per Right Equity Share	Face Value (₹)	Premium (₹)	Total (₹)
On Application	0.50	4.50	5.00
Additional Calls, with terms and conditions such as the number of Calls and the timing and quantum of each Call as may be decided by our Board from time to time	1.50	13.50	15.00
Total	2.00	18.00	20.00

For further details on Payment Schedule, see "Terms of the Issue - Payment Terms" on Page 77

ISSUE OPENS ON
MONDAY, NOVEMBER 24, 2025

LAST DATE FOR ON MARKET RENUNCIATION
WEDNESDAY, DECEMBER 03, 2025

* ISSUE CLOSES ON
TUESDAY, DECEMBER 09, 2025

**Eligible Equity Shareholders are requested to ensure that renunciation through off-market transfer is completed in such a manner that the Rights Entitlements are credited to the demat account of the Renouncers on or prior to the Issue Closing Date*

Our Board thereof will have the right to extend the issue period as it may determine from time to time, provided that this issue will not remain open in excess of 30 (Thirty) days from the Issue Opening Date (inclusive of the Issue Opening Date). Further, no withdrawal of Application shall be permitted by any Applicant after the Issue Closing Date

ASBA*

Simple, Safe, Smart way of Application - Make use of it!!!

*Application Supported by Blocked Amount (ASBA) is a better way of applying to issues by simply blocking the fund in the bank account, investors can avail the same. For further details read section on ASBA below

APPLICATION SUPPORTED BY BLOCKED AMOUNT (ASBA): Investors have to apply through the ASBA process. For details on the ASBA process, please refer to the details given in ASBA form and Letter of Offer as well as refer to the section titled "Terms of Issue - Making of an Application through the ASBA process" on page 63 of the Letter of Offer. ASBA bid-cum application form can also be downloaded from the website of BSE Limited and National Stock Exchange of India Limited.

In accordance with Regulation 76 of the SEBI ICDR Regulations, the SEBI Rights Issue Circulars and the ASBA Circulars, all Investors desiring to make an Application in this issue are mandatorily required to use the ASBA process. Investors should carefully read the provisions applicable to such Applications before making their Application through ASBA.

The Application Form can be used by the Eligible Equity Shareholders as well as the Renouncers, to make Applications in this issue basis the Rights Entitlement credited in their respective demat accounts or demat suspense account, as applicable.

Please note that one single Application Form shall be used by Investors to make Applications for all Rights Entitlements available in a particular demat account or entire respective folio under the Rights Entitlements in the demat suspense account of resident Eligible Equity Shareholders holding shares in physical form as at Record Date and applying in this issue, as applicable. In case of Investors who have provided details of demat account in accordance with the SEBI ICDR Regulations, such Investors will have to apply for the Rights Equity Shares from the same demat account to which the rights of the Rights Entitlements and in case of multiple demat accounts, the Investors shall submit a separate Application Form for each demat account. Investors may apply for the Rights Equity Shares by submitting the Application form to the Designated Branch of the SCSB or online/electronic Application through the website of the SCSBs (if made available by such SCSB) for authorising such SCSB to block Application Money on the Application on their respective ASBA Accounts.

Applicants should carefully fill-in their depository account details and PAN in the Application Form or while submitting application through online/electronic Application through the website of the SCSBs (if made available by such SCSB). Our Company, the Registrar and the SCSBs shall not be liable for any incomplete or incorrect demat details provided by the Applicants.

Additionally, in terms of Regulation 78 of the SEBI ICDR Regulations, Investors may choose to accept the offer to participate in this issue by making plain paper Applications. Please note that SCSBs shall also accept such plain paper Applications if all details required for making the application as per the SEBI ICDR Regulations are specified in the plain paper Application. Further note that Eligible Equity Shareholders, making an application in this issue by way of plain paper applications shall not be permitted to renounce any portion of their Rights Entitlements. For details, see "Terms of the Issue-Making of an Application by Eligible Equity Shareholders, on Plain Paper under ASBA process" on page 64 of the LOF.

All Investors desiring to make an Application in this issue are mandatorily required to use the ASBA process. Kindly note that Non- Resident Investors will have to apply through ASBA mode. Investors should carefully read the provisions applicable to such applications before making their Application through ASBA. For details, see "Making of an Application through the ASBA process" page 63 of the Letter of offer.

CREDIT OF RIGHTS ENTITLEMENT IN DEMAT ACCOUNTS OF ELIGIBLE EQUITY SHAREHOLDERS

In accordance with Regulation 77A of the SEBI ICDR Regulations read with the SEBI Rights Issue Circulars, the credit of Rights Entitlements and Allotment of Equity Shares shall be made in dematerialized form only.

Prior to the Issue Opening Date, our Company shall credit the Rights Entitlements to (i) the demat accounts of the Eligible Equity Shareholders holding the Equity Shares in dematerialized form; and (ii) a demat suspense account (namely, MIPL ALLCARGO TERMINAL LIMITED RIGHTS ESCROW DEMAT ACCOUNT) opened by our company, for the Eligible Equity Shareholders which would comprise Rights Entitlements relating to (a) Equity Shares held in the account of the IEPF authority; or (b) the demat accounts of the Eligible Equity Shareholder which are frozen or the Equity Shares which are lying in the unclaimed suspense account (including those pursuant to Regulation 39 of the SEBI Listing Regulations) or details of which are unavailable with our Company or with the Registrar on the Record Date; or (c) Equity Shares held by Eligible Equity Shareholders holding Equity Shares in physical form as at Record Date where details of demat accounts are not provided by Eligible Equity Shareholders to our Company or Registrar; or (d) credit of the Rights Entitlements returned/reversed/failed; or (e) the ownership of the Equity Shares currently under dispute, including any court proceedings, if any; or (f) non-institutional equity shareholders in the United States.

Eligible Equity Shareholders are requested to provide relevant details (such as copies of self-attested PAN and client master sheet of demat account etc., details/ records confirming the legal and beneficial ownership of their respective Equity Shares) to our Company or the Registrar not later than two clear Working Days prior to the Issue Closing Date, i.e., by December 04, 2025 to enable the credit of their Rights Entitlements by way of transfer from the demat suspense escrow account to their demat account at least one day before the Issue Closing Date, to enable such Eligible Equity Shareholders to make an application in the issue, and this communication shall serve as an intimation to such Eligible Equity Shareholders in this regard. Such Eligible Equity Shareholders are also requested to ensure that their demat account, details of which have been provided to our Company or the Registrar account is active to facilitate the aforementioned transfer.

PLEASE NOTE THAT CREDIT OF THE RIGHTS ENTITLEMENTS IN THE DEMAT ACCOUNT DOES NOT, PER SE, ENTITLE THE INVESTORS TO THE RIGHTS EQUITY SHARES AND THE INVESTORS HAVE TO SUBMIT APPLICATION FOR THE RIGHTS EQUITY SHARES ON OR BEFORE THE ISSUE CLOSING DATE AND MAKE PAYMENT OF THE APPLICATION MONEY.

MAKING OF AN APPLICATION THROUGH THE ASBA PROCESS

An investor, wishing to participate in this issue through the ASBA facility, is required to have an ASBA enabled bank account with SCSBs, prior to making the Application. Investors desiring to make an Application in this issue through ASBA process, may submit the Application Form in physical mode to the Designated Branches of the SCSB or online/ electronic Application through the website of the SCSBs (if made available by such SCSB) for authorizing such SCSB to block Application Money payable on the Application in their respective ASBA Accounts.

Investors should ensure that they have correctly submitted the Application Form and have provided an authorization to the SCSB, via the electronic mode, for blocking funds in the ASBA Account equivalent to the Application Money mentioned in the Application Form, as the case may be, at the time of submission of the Application.

For the list of banks which have been notified by SEBI to act as SCSBs for the ASBA process, please refer to page 34 of the Letter of Offer. Please note that subject to SCSBs complying with the requirements of the SEBI circular bearing reference number CIR/CFD/DIL/13/2012 dated September 25, 2012, within the periods stipulated therein, Applications may be submitted at the Designated Branches of the SCSBs. Further, in terms of the SEBI circular bearing reference number CIR/CFD/DIL/12/013 dated January 2, 2013, it is clarified that for making Applications by SCSBs on their own account using ASBA facility, each such SCSB should have a separate account in its own name with any other SEBI registered SCSB(s). Such account shall be used solely for the purpose of making an Application in this issue and clear demarcated funds should be available in such account for such an Application.

Our Company, their directors, their employees, affiliates, associates and their respective directors and officers and the Registrar shall not take any responsibility for acts, mistakes, errors, omissions and commissions etc., in relation to Applications accepted by SCSBs, Applications uploaded by SCSBs, Applications accepted but not uploaded by SCSBs or Applications accepted and uploaded without blocking funds in the ASBA Accounts.

Investors applying through the ASBA facility should carefully read the provisions applicable to such Applications before making their Application through the ASBA process.

MAKING OF AN APPLICATION BY ELIGIBLE EQUITY SHAREHOLDERS ON PLAIN PAPER UNDER ASBA PROCESS

The Application on plain paper, duly signed by the Eligible Equity Shareholder including joint holders, in the same order and as per specimen recorded with his/ her bank, must reach the office of the Designated Branch of the SCSB before the Issue Closing Date and should contain the following particulars:

1. Name of our Company being Allcargo Terminals Limited

2. Name and address of the Eligible Equity Shareholder including joint holders (in the same order and as per specimen recorded with our Company or the Depository);

3. Folio number (in case of Eligible Equity Shareholders who hold Equity Shares in physical form as at Record Date)/DP and Client ID;

4. Except for Applications on behalf of the Central or State Government, the residents of Sikkim and the officials appointed by the courts, PAN of the Eligible Equity Shareholder and for each Eligible Equity Shareholder in case of joint names, irrespective of the total value of the Rights Equity Shares applied for pursuant to this issue;

5. Number of Equity Shares held at Record Date;

6. Allotment option - only dematerialized form;

7. Number of Rights Equity Shares entitled to;

8. Number of Rights Equity Shares applied for within the Rights Entitlements.

9. Number of Additional Rights Equity Shares applied for, if any (applicable only if entire Rights Entitlements have been applied for);

10. Total number of Rights Equity Shares applied for;

11. Total Application amount paid at the rate of ₹5 per Right Equity Share;

12. Details of the ASBA Account such as the SCSB account number, name, address and branch of the relevant SCSB;

13. In case of non-resident Eligible Equity Shareholders making an application with an Indian address, details of the NRE/ FCNR/ NRO account such as the account number, name, address and branch of the SCSB with which the account is maintained;

14. Authorization to the Designated Branch of the SCSB to block an amount equivalent to the Application Money in the ASBA Account

15. Signature of the Eligible Equity Shareholder (in case of joint holders, to appear in the same sequence and order as they appear in the records of the SCSB);

16. All such Eligible Equity Shareholders shall be deemed to have made the representations, warranties and agreements set forth in "other regulatory and Statutory disclosures- Selling restrictions" on page 58 and shall include the following:

I/We will not offer, sell or otherwise transfer any of the Rights Equity Shares which may be acquired by us in any jurisdiction or under any circumstances in which such offer or sale is not authorized or to any person to whom it is unlawful to make such offer, sale or invitation. I/We satisfy, and each account for which I/we are acting satisfies, (a) all suitability standards for investors in investments of the type subscribed for herein imposed by the jurisdiction of my/our residence, and (b) is eligible to subscribe and is subscribing for the Rights Equity Shares and Rights Entitlements in compliance with applicable securities and other laws of our jurisdiction of residence.

I/We understand that neither the Rights Entitlements nor the Rights Equity Shares have been, or will be, registered under the U.S. Securities Act of 1933, as amended (the "U.S. Securities Act"), or any United States state securities laws, and may not be offered, sold, resold or otherwise transferred within the United States.

States (including its territories and possessions thereof, any State of the United States and the District of Columbia) (the "United States"), except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the U.S. Securities Act and in compliance with any applicable securities laws of any State of the United States

*I/ We acknowledge that the Company, its affiliates and others will rely upon the truth and accuracy of the foregoing representations and agreements.**

In cases where Multiple Application Forms are submitted for Applications pertaining to Rights Entitlements credited to the same demat account or in demat suspense account, as applicable, including cases where an Investor submits Application Forms along with a plain paper Application, such Applications shall be liable to be rejected.

Investors are requested to strictly adhere to these instructions. Failure to do so could result in an application being rejected, with our Company and the Registrar not having any liability to the Investor. The plain paper Application form will be available on the website of the Registrar at <https://in.mpmis.mufg.com/> and the Stock Exchanges (i.e. www.bseindia.com and www.nseindia.com).

Our Company and the Registrar shall not be responsible if the Applications are not uploaded by the SCSB or funds are not blocked in the Investors' ASBA Accounts on or before the Issue Closing Date.

LAST DATE FOR APPLICATION

The last date for submission of the duly filled in the Application Form or a plain paper Application is December 09, 2025 i.e., Issue Closing Date. Our Board may extend the said date for such period as it may determine from time to time, subject to the Issue Period not exceeding 30 days from the Issue Opening Date (inclusive of the Issue Opening Date).

If the Application Form is not submitted with an SCSB, uploaded with the Stock Exchanges and the Application Money is not blocked with the SCSB, on or before the Issue Closing Date or such date as may be extended by our Board or any committee thereof, the invitation to offer contained in the Letter of Offer shall be deemed to have been declined and our Board or any committee thereof shall be at liberty to dispose of the Equity Shares hereby offered, as set out in the section entitled "Basis of Allotment" on page 83 of the letter of offer.

SPECIFIC INVESTOR

The Company confirms that no specific investor(s) have been recognised for the purpose of allotment in the under subscribed portion and promoters have confirmed that they will not be renouncing in favour of any specific investor.

DISCLAIMER CLAUSE OF BSE

It is to be distinctly understood that the aforesaid permission given by BSE Limited should not in any way be deemed or construed that the Letter of Offer has been cleared or approved by BSE Limited; nor does it certify the correctness or completeness of any of the contents of the letter of offer. The investors are advised to refer to the letter of offer for the full text of the Disclaimer clause of the BSE Limited in "Other Regulatory and Statutory Disclosure - Disclaimer Clause of BSE" on page 56 of the Letter of Offer.

DISCLAIMER CLAUSE OF NSE

It is to be distinctly understood that the permission given by NSE should not in any way be deemed or construed that the letter of offer has been cleared or approved by NSE nor does it certify the correctness or completeness of any of the contents of the letter of offer. The investors are advised to refer to the letter of offer for the full text of the "Disclaimer Clause of NSE" in "Other Regulatory and Statutory Disclosure - Disclaimer Clause of NSE" on page 56 of the Letter of Offer.

AVAILABILITY OF THE LETTER OF OFFER

A copy of the Letter of Offer can be downloaded from the website of a) our Company at : www.allcargoterminals.com b) the Registrar to the Issue at <https://in.mpmis.mufg.com/> and c) the Stock Exchange at www.bseindia.com and www.nseindia.com

DISPATCH AND AVAILABILITY OF ISSUE MATERIALS

Pursuant to the requirements of the SEBI ICDR Regulations and other applicable laws, the Rights Entitlements will be credited to the demat account of the Eligible Equity Shareholders who are Equity Shareholders as on the Record Date, however, the Issue Materials has been dispatched only to such Eligible Equity Shareholders, who have provided an Indian address to our Company and only such Eligible Equity Shareholders are permitted to participate in the Issue. The credit of Rights Entitlement does not constitute an offer, invitation to offer or solicitation for participation in the Issue, whether directly or indirectly, and only dispatch of the Issue Material shall constitute an offer, invitation or solicitation for participation in the Issue in accordance with the terms of the Issue Material. Further, receipt of the Issue Materials (including by way of electronic means) will not constitute an offer, invitation to or solicitation by anyone in (i) the United States or (ii) any jurisdiction or in any circumstances in which such an offer, invitation or solicitation is unlawful or not authorized or to any person to whom it is unlawful to make such an offer, invitation or solicitation. In those circumstances, the Letter of Offer and any other Issue Materials must be treated as sent for information only and should not be acted upon for subscription to Rights Equity Shares and should not be copied or re-distributed, in part or full.

The Application Form, the Rights Entitlement Letter and other Issue material has been dispatched only to the Eligible Equity Shareholders who have provided an Indian address to our Company. In case such Eligible Equity Shareholders have provided their valid e-mail address, the Letter of Offer, the Application Form, the Rights Entitlement Letter and other Issue material has been sent only to their valid e-mail address and in case such Eligible Equity Shareholders have not provided their valid e-mail address, then the Application Form, the Rights Entitlement Letter and other Issue material has been physically dispatched, on a reasonable effort basis, to the Indian addresses provided by them. Further, the Letter of Offer will be sent/dispached to the Eligible Equity Shareholders who have provided their Indian address and who have made a request in this regard.

The date of completion of dispatch of the Letter of Offer, Rights Entitlement and the Application Form is November 18, 2025.

Investors can also access this Letter of Offer, Rights Entitlement and the Application Form (provided that the Eligible Equity Shareholder is eligible to subscribe for the Rights Equity Shares under applicable securities laws) on the websites of:

a) Our Company at <https://www.allcargoterminals.com/right-issue/>

b) The Registrar to the Issue at <https://in.mpmis.mufg.com/>

c) The Stock Exchange at www.bseindia.com and www.nseindia.com

If eligible shareholders do not receive the original application form and are unable to obtain it otherwise, they may apply using the form available on the registrar's or stock exchanges' website, or by submitting a plain paper application. The plain paper application must include the shareholder's name, address, the rights issue ratio, issue price, number of shares held, ledger folio number (or DP ID / Client ID as applicable), number of shares entitled, number of shares applied for (including any additional shares), and the amount to be blocked with the SCSB.

MONITORING AGENCY: Crisil Ratings Limited

BANKER TO THE ISSUE : HDFC Bank Limited

FOR RISK FACTORS AND OTHER DETAILS, KINDLY REFER TO THE LETTER OF OFFER.

Investors can visit following links for the below mentioned purposes :

a) Frequently asked questions and online/ electronic dedicated investor helpdesk for guidance on the Application process and resolution of difficulties faced by the Investors: <https://in.mpmis.mufg.com/>

b) Updation of Indian address/ e-mail address/ phone or mobile number in the records maintained by the Registrar or our Company: <https://in.mpmis.mufg.com/>

c) Submission of self-attested PAN, client master sheet and demat account details by non- resident Eligible Equity Shareholders: Registrar website: <https://in.mpmis.mufg.com/>

Unless otherwise specified, all capitalised terms used herein shall have the same meaning ascribed to such terms in the Letter of Offer.

COMPANY SECRETARY	REGISTRAR TO THE ISSUE
<div><div>allcargo</div><div>TERMINALS</div><div>Mr. Malav Talati</div><div>Company Secretary & Compliance Officer</div><div>Allcargo Terminals Limited,</div><div>4th Floor, A Wing, Allcargo House,</div><div>CST Road, Kalina, Santacruz (East), Vidyarnagar, Mumbai 400 098</div><div>E-Mail: investor.relations@allcargoterminals.com</div><div>Telephone: 022-6679 8110</div><div>Website :- www.allcargoterminals.com</div></div>	<div><div>MUFG</div><div>MUFG Intime India Private Limited (formerly Link Intime India Private Limited)</div><div>C 101, Embassy 247, L.B.S. Marg, Vikhroli (West), Mumbai - 400083, Maharashtra.</div><div>Tel: +91 810 811 4949</div><div>Email: allcargo.rights2025@in.mpmis.mufg.com</div><div>Website: www.mpmis.mufg.com</div><div>Contact Person: Ms Shanti Gopalakrishnan</div><div>SEBI Registration No. INR000004058</div></div>

Investors may contact the Registrar to the Issue or the Company Secretary & Compliance Officer for any Pre Issue/Post-Issue related matters. All grievances relating to the ASBA process may be addressed to the Registrar to the Issue, with a copy to the SCSB, giving full details such as name, address of the applicant, contact number(s), e-mail address of the sole / first holder, Folio number or demat account number, number of Rights Equity Shares applied for, amount blocked, ASBA Account number and the Designated Branch of the SCSB where the Application Form or the plain paper application as the case may be, was submitted by the investor along with a photocopy of the acknowledgement slip. For details on the ASBA process please see the section titled "Terms of the Issue" on page 59 of the LOF.

For Allcargo Terminals Limited
On behalf of the Board of Directors

Sd/-
Malav Talati
Company Secretary & Compliance Officer

Date : November 20, 2025
Place : Mumbai

epaper.jansatta.com

झोपडपट्टी पुनर्वसन प्राधिकरण, बृहन्मुंबई (सक्षम प्राधिकारी-१) यांचे कार्यालय एच.डी.आय.एल टॉवर ५ वा मजला, अनंत काणेकर मार्ग, वांद्रे (पूर्व), मुंबई- ४०००११

ईमेल: compauth1@sra.gov.in

संकेतस्थळ : www.sra.gov.in

क.सप्त-१/२-१-प्र/कावि-४६१८/२५

जाहिर नोटीस

श्री. रेवथी पी. सुन्दरम तेवरअर्जदार विरुध्द

श्री. आर. चन्द्रशेखर...प्रतिवादी प्रति.

श्री. आर. चन्द्रशेखर, राजीव गांधी सह. गृह. संस्था, सॉल्ट पॅन डिझीजन, मुंबई-३७

सदर जाहिर नोटीसद्वारे आपणास सूचित करण्यात येते की, अपिलार्थी श्री. रेवथी पी. सुन्दरम तेवर, यांनी गृहनिर्माण विभाग यांचेकडील यांचेकडील शासन निर्णय क्र.विसआ-२०२३/प्र.क्र.१५९ / झोपनि-२, ०१ ऑक्टोबर, २०२४ नुसार दि. ०१/०१/२०११ पूर्वी निर्मिती परिसिष्ट-II। मधील हस्तांतरीत झोपडीधारकांनी हस्तांतरण नियमानुसार करण्यासाठी करावयाचा अर्ज मधील जोडपत्र-तीन नुसार मा. सक्षम प्राधिकारी-१ झोपडपट्टी पुनर्वसन प्राधिकरण, एच.डी.आय. एल. टॉवर, ३ रा मजला अनंत काणेकर मार्ग, वांद्रे (पूर्व), मुंबई- ४०० ०११ येथे राजीव गांधी सह. गृह. संस्थेचे मूळ परिसिष्ट-II अ.क्र.१२९ वर आपले नावा ऐवजी अर्जदार यांचे नाव पात्रतेकमी जोडपत्र दाखल केले आहे. त्याअनुषंगाने या कार्यालयात उक्त प्रकरणी दि.१७/०६/२०२५, रोजी सुनावणी निश्चित करण्यात आली होती. सदर सुनावणीस आपण गैरहजर असल्याने मा. सक्षम प्राधिकारी १ यांनी आपणांस पुढील सुनावणी तारखेबाबत जाहिर नोटीसद्वारे अवगत करणेच निर्देश दिले आहे. सदर प्रकरणी पुढील सुनावणी दि. २६/११/२०२५ रोजी दुपारी ०४:०० वाजता निश्चित केली आहे.

आपण सदर प्रकरणांमध्ये प्रतिवादी असून सदर जाहिर नोटीसीद्वारे आपणास सूचित करण्यात येते की, आपण नियोजित सुनावणी दि.२६/११/२०२५ रोजी दुपारी ०४:०० वाजता मा. सक्षम प्राधिकारी-१, झोपडपट्टी पुनर्वसन प्राधिकरण, यांचे दालनात उपस्थित/हजर राहून, आपली बाजू मांडावी, उपरोक्त नमूद केलेल्या दिवशी आपण स्वतः अथवा आपले प्राधिकृत प्रतिनिधी उपस्थित न राहिल्यास, आपणास काहीही सांगायचा येे नाही, असे गृहित धरून प्रकरणी गुप्तवत्तेवर निर्णय घेण्यात येईल, याची नोंद घ्यावी.

(प्रफुल्ल पाटील) सहा. महसूल अधिकारी सक्षम प्राधिकारी-१, झोपडपट्टी पुनर्वसन प्राधिकरण ठिकाण : मुंबई दिनांक : २०.११.२०२५

झोपडपट्टी पुनर्वसन प्राधिकरण, बृहन्मुंबई (सक्षम प्राधिकारी-१) यांचे कार्यालय एच.डी.आय.एल टॉवर ५ वा मजला, अनंत काणेकर मार्ग, वांद्रे (पूर्व), मुंबई- ४०००११

ईमेल: compauth1@sra.gov.in

संकेतस्थळ : www.sra.gov.in

क.सप्त-१/२-१-प्र/कावि-४६१८/२५

जाहिर नोटीस

श्री. चंद्रकांत भरत ओझाअर्जदार विरुध्द

श्री. तुकाराम बाजन जाधव ...प्रतिवादी प्रति.

श्री. तुकाराम बाजन जाधव राजीव गांधी सह. गृह.संस्था, सॉल्ट पॅन डिझीजन, मुंबई-३७

सदर जाहिर नोटीसद्वारे आपणास सूचित करण्यात येते की, अपिलार्थी श्री. चंद्रकांत भरत ओझा यांनी गृहनिर्माण विभाग यांचेकडील यांचेकडील शासन निर्णय क्र. विसआ-२०२३/प्र.क्र.१५९/झोपनि-२, ०१ ऑक्टोबर, २०२४ नुसार दि.०१/०१/२०११ पूर्वी निर्मिती परिसिष्ट-II। मधील हस्तांतरीत झोपडी-धारकांनी हस्तांतरण नियमानुसार करण्यासाठी करावयाचा अर्ज मधील जोडपत्र-तीन नुसार मा. सक्षम प्राधिकारी-१ झोपडपट्टी पुनर्वसन प्राधिकरण, एच.डी. आय. एल. टॉवर, ३ रा मजला अनंत काणेकर मार्ग, वांद्रे (पूर्व), मुंबई- ४०० ०११ येथे राजीव गांधी सह. गृह. संस्थेचे मूळ परिसिष्ट-II अ.क्र.११२ वर आपले नावा ऐवजी अर्जदार यांचे नाव पात्रतेकमी जोडपत्र दाखल केले आहे. त्याअनुषंगाने या कार्यालयात उक्त प्रकरणी दि.१७/०६/२०२५ रोजी सुनावणी निश्चित करण्यात आली होती. सदर सुनावणीस आपण गैरहजर असल्याने मा. सक्षम प्राधिकारी-१ यांनी आपणांस पुढील सुनावणी तारखेबाबत जाहिर नोटीसद्वारे अवगत करणेच निर्देश दिले आहे. सदर प्रकरणी पुढील सुनावणी दि. २६/११/२०२५ रोजी दुपारी ०४:०० वाजता निश्चित केली आहे.

आपण सदर प्रकरणांमध्ये प्रतिवादी असून सदर जाहिर नोटीसीद्वारे आपणास सूचित करण्यात येते की, आपण नियोजित सुनावणी दि. २६/११/२०२५ रोजी दुपारी ०४:०० वाजता मा. सक्षम प्राधिकारी-१, झोपडपट्टी पुनर्वसन प्राधिकरण, यांचे दालनात उपस्थित/हजर राहून, आपली बाजू मांडावी, उपरोक्त नमूद केलेल्या दिवशी आपण स्वतः अथवा आपले प्राधिकृत प्रतिनिधी उपस्थित न राहिल्यास, आपणास काहीही सांगायचा येे नाही, असे गृहित धरून प्रकरणी गुप्तवत्तेवर निर्णय घेण्यात येईल, याची नोंद घ्यावी.

(प्रफुल्ल पाटील) सहा. महसूल अधिकारी सक्षम प्राधिकारी-१, झोपडपट्टी पुनर्वसन प्राधिकरण ठिकाण : मुंबई दिनांक : २०.११.२०२५

जाहिर सूचना

सूचना येथे देण्यात येत आहे की मी. मी. सर्वे शा निवांयु शर्मा यांच्या फॅक्ट ब्रम्बांक: ७७७, ७ वा मजला, श्मान ब्रम्बांक: ३/बी, शांतीनगर राहिवारी (ससआर) सीएसबीस लिमिटेड, मुद्रागव गाव, शांती नगर, पंचअग्रवडीही वस येथेसमोम, महाकाली केवळ रीड, असेरी पूर्व, मुंबई ४०० ०११ वासर २०१६ ते २०८० या क्रमांकाच्या अनेक विविध क्रमांकाच्या ५ (पाच) पूर्ण भरलेल्या प्रमाणिक क्रमांक: ०४१९ असेलया समवेत घटवल्या ह्याबद्दल मी. सर्वे शा निवांयु शर्मा यांच्या माकली रकम आणि शिल्लंबांची चौकशी करत आहे. (खालील वेळापत्रकात अधिक स्पष्टणे मनुद केलेले).

माझे असोतल मी. अल्लिन जोसेफ कोट्टेल, रहिवारी मी. असेरी पूर्व, मुंबई हे मी. सर्वे शा निवांयु शर्मा यांच्याकडून येथे दिलेल्या नसोतलाने अधिक स्पष्टणे मनुद केलेल्या फॅक्ट सर्व भास आणि दाव्यांपासून मुक्तणे करीत करण्याचा मानस आहे.

जर कोणतीही व्यक्ती, संस्था, महामंडळ, विघटन, व्यक्ती, बँक किंवा कोणत्याही विनीत संस्थेचा सदर दाव्यामोच्या संदर्भात किंवा/किंवा विरुद्ध किंवा त्यासंबंधित किंवा त्यासंबंधित किंवा त्यावर ताबा, विक्री, भांडेपट्टा, धारणाविकार, महागडपत्र, भास, भेटवस्तू, सुविधा, देवघाल, वारसा, मृत्युचर यास कणे किंवा अन्यथा कोणताही दावा आणि/किंवा अण्ये असले किंवा यांच्या दाव्यात कोणतीही माकली रकम, कागदपत्रे किंवा दस्तऐवज कोणत्याही प्रकारे असतील तर त्यांनी या सूचनेचे प्रकाशन झाल्यापासून १४ दिवसांच्या आत माझ्या पत्त्यावर अधिकृतपणे करणया व्यक्तीला ते कळवावे, त्यांच्या किंवा अशा व्यक्ती, संस्था, महामंडळ, विघटन, व्यक्ती, बँक किंवा कोणत्याही विनीत संस्थेने असा दावा त्यांच्या समर्पनावर सर्व कागदपत्री सुनावण्यास केला पाहिजे, अन्यथा असा दावयाचा संदर्भ न घेता नव्हेतार पूर्ण केला जाईल आणि अशा व्यक्ती, संस्था, महामंडळ, विघटन, व्यक्ती, बँक किंवा असे कोणत्याही विनीत संस्थेचे दावे, जर असतील तर त्याम किंवा सोडून दिले आहे असे मानले जाईल.

मातलमतेचे यार्न

फॅक्ट ब्रम्बांक: ७७७, ७ वा मजला, श्मान ब्रम्बांक: ३/बी, शांतीनगर राहिवारी (ससआर) सीएसबीस लिमिटेड, मुद्रागव गाव, शांती नगर, पंचअग्रवडीही वस येथेसमोम, महाकाली केवळ रीड, असेरी पूर्व, मुंबई ४०० ०११ आणि ५ (पाच) पूर्ण भरलेले जोअर ५०/- रुपये प्रत्येकी २०१६ ते २०८० असा विविध क्रमांक असलेले जोअर सटिफिकेट ब्रम्बांक: ०४१९ मध्ये समाविष्ट आहेत.

दिनांक: २०.११.२०२५

सही /- राजन सी दिवाई चकिन

कार्याल क्रमांक: १०१, पहिला मजला, साई मदन, ७९/५८ मोदी स्ट्रीट, हॉटेल मॉडर्नसम, फोर्ट, मुंबई ४०० ००१.

ईमेल. rajan.adv@gmail.com ०२२-४७७७७९१, ०२२-४०१६१७५१ ०९८९४७४८४८,०९८७७७९४८४८

(This is an Advertisement for information purposes only and not for publication, release directly or indirectly outside India and is not an offer document announcement)



ALLCARGO TERMINALS LIMITED

Our Company was incorporated as 'Alcargo Terminals Limited' on February 05, 2019 in the State of Maharashtra, and was converted into public limited w.e.f. January 10, 2022 and consequently a fresh certificate of incorporation was issued to our Company by Registrar of Companies, Mumbai. The shares of our Company got listed on BSE Limited ("BSE") and National Stock Exchange of India ("NSE") with effect from August 10, 2023 pursuant to scheme of demerger and arrangement ("Scheme") between Alcargo Logistics Limited, Alcargo Terminals Limited and TransIndia Realty & Logistics Parks Limited and its respective shareholders. For details of changes in the registered office of our Company, see 'General Information' beginning on page 2 of the Letter of Offer.

Registered Office and Corporate Office: 4th Floor, A Wing, Alcargo House, CST Road, Kalina, Santacruz East, Vidyanagari, Mumbai 400098, Maharashtra, India
Tel: 022-6679 8110 | **Website:** www.alcargoterminals.com | **E-mail:** investor.relations@alcargoterminals.com
Contact Person: Mr Malav Talati (Company Secretary & Compliance Officer),
Corporate Identity Number: L60300MH2019PLC320697

OUR PROMOTERS: MR SHASHI KIRAN JANARDHAN SHETTY, MRS ARATHI SHETTY, MR ADARSH SUDHAKAR HEGDE

FOR PRIVATE CIRCULATION TO THE ELIGIBLE EQUITY SHAREHOLDERS OF OUR COMPANY ONLY

ISSUE OF UPTO 3,97,98,999 PARTLY PAID EQUITY SHARES OF FACE VALUE ₹2 EACH ("RIGHTS EQUITY SHARES") OF OUR COMPANY FOR CASH AT A PRICE OF ₹ 20 PER EQUITY SHARE (INCLUDING A SHARE PREMIUM OF ₹18/- PER EQUITY SHARE) (THE "ISSUE PRICE"), AGGREGATING UPTO ₹ 80 CRORES ON A RIGHTS BASIS TO THE EXISTING EQUITY SHAREHOLDERS OF OUR COMPANY IN THE RATIO OF 3 (THREE) RIGHTS EQUITY SHARES FOR EVERY 19 (NINETEEN) FULLY PAID-UP EQUITY SHARES HELD BY THE EXISTING EQUITY SHAREHOLDERS ON THE RECORD DATE, THAT IS ON NOVEMBER 14, 2025, (THE "ISSUE"). THE ISSUE PRICE FOR THE RIGHTS EQUITY SHARES IS 10 (TEN) TIMES OF THE FACE VALUE OF THE EQUITY SHARES. FOR FURTHER DETAILS, PLEASE REFER TO THE CHAPTER TITLED "TERMS OF THE ISSUE" ON PAGE 59 OF THIS LETTER OF OFFER.

PAYMENT SCHEDULE FOR THE RIGHTS EQUITY SHARES

Amount payable per Right Equity Share	Face Value (₹)	Premium (₹)	Total (₹)
On Application	0.50	4.50	5.00
Additional Calls, with terms and conditions such as the number of Calls and the timing and quantum of each Call as may be decided by our Board from time to time	1.50	13.50	15.00
Total	2.00	18.00	20.00

For further details on Payment Schedule, see "Terms of the Issue - Payment Terms" on Page 77

ISSUE OPENS ON
MONDAY, NOVEMBER 24, 2025

LAST DATE FOR ON MARKET RENUNCIATION
WEDNESDAY, DECEMBER 03, 2025

* ISSUE CLOSES ON
TUESDAY, DECEMBER 09, 2025

**Eligible Equity Shareholders are requested to ensure that renunciation through off-market transfer is completed in such a manner that the Rights Entitlements are credited to the demat account of the Renounees on or prior to the Issue Closing Date*

Our Board thereof will have the right to extend the Issue period as it may determine from time to time, provided that this Issue will not remain open in excess of 30 (Thirty) days from the Issue Opening Date (inclusive of the Issue Opening Date). Further, no withdrawal of Application shall be permitted by any Applicant after the Issue Closing Date

ASBA*

Simple, Safe, Smart way of Application - Make use of it!!!

*Application Supported by Blocked Amount (ASBA) is a better way of applying to issues by simply blocking the fund in the bank account, investors can avail the same. For further details read section on ASBA below

APPLICATION SUPPORTED BY BLOCKED AMOUNT (ASBA): Investors have to apply through the ASBA process. For details on the ASBA process, please refer to the details given in ASBA form and Letter of Offer as well as refer to the section titled "Terms of Issue - Making of an Application through the ASBA process" on page 63 of the Letter of Offer. ASBA bid-cum application form can also be downloaded from the website of BSE Limited and National Stock Exchange of India Limited.

In accordance with Regulation 76 of the SEBI ICDR Regulations, the SEBI Rights Issue Circulars and the ASBA Circulars, all Investors desiring to make an Application in this Issue are mandatorily required to use the ASBA process. Investors should carefully read the provisions applicable to such Applications before making their Application through ASBA.

The Application Form can be used by the Eligible Equity Shareholders as well as the Renounees, to make Applications in this Issue basis the Rights Entitlement credited in their respective demat accounts or demat suspense account, as applicable.

Please note that one single Application Form shall be used by Investors to make Applications for all Rights Entitlements available in a particular demat account or entire respective folio under the Rights Entitlements in the demat suspense account of resident Eligible Equity Shareholders holding shares in physical form as at Record Date and applying in this Issue, as applicable. In case of Investors who have provided details of demat account in accordance with the SEBI ICDR Regulations, such Investors will have to apply for the Rights Equity Shares from the same demat account to which the rights of the Rights Entitlements and in case of multiple demat accounts, the Investors shall submit a separate Application Form for each demat account. Investors may apply for the Rights Equity Shares by submitting the Application form to the Designated Branch of the SCSB or online/electronic Application through the website of the SCSBs (f made available by such SCSB) for authorising such SCSB to block Application Money on the Application on their respective ASBA Accounts.

Applicants should carefully fill-in their depository account details and PAN in the Application Form or while submitting application through online/electronic Application through the website of the SCSBs (if made available by such SCSB). Our Company, the Registrar and the SCSBs shall not be liable for any incomplete or incorrect demat details provided by the Applicants.

Additionally, in terms of Regulation 78 of the SEBI ICDR Regulations, Investors may choose to accept the offer to participate in this Issue by making plain paper Applications. Please note that SCSBs shall also accept such plain paper Applications if all details required for making the application as per the SEBI ICDR Regulations are specified in the plain paper Application. Further note that Eligible Equity Shareholders, making an application in this Issue by way of plain paper applications shall not be permitted to renounce any portion of their Rights Entitlements. For details, see "Terms of the Issue-Making of an Application by Eligible Equity Shareholders, on Plain Paper under ASBA process" on page 64 of the LOF.

All Investors desiring to make an Application in this Issue are mandatorily required to use the ASBA process. Kindly note that Non- Resident Investors will have to apply through ASBA mode. Investors should carefully read the provisions applicable to such applications before making their Application through ASBA. For details, see "Making of an Application through the ASBA process" page 63 of the Letter of offer.

CREDIT OF RIGHTS ENTITLEMENT IN DEMAT ACCOUNTS OF ELIGIBLE EQUITY SHAREHOLDERS

In accordance with Regulation 77A of the SEBI ICDR Regulations read with the SEBI Rights Issue Circulars, the credit of Rights Entitlements and Allotment of Equity Shares shall be made in dematerialized form only.

Prior to the Issue Opening Date, our Company shall credit the Rights Entitlements to (i) the demat accounts of the Eligible Equity Shareholders holding the Equity Shares in dematerialized form; and (ii) a demat suspense account (namely, MIIFL ALLCARGO TERMINAL LIMITED RIGHTS ESCROW DEMAT ACCOUNT) opened by our company, for the Eligible Equity Shareholders which would comprise Rights Entitlements relating to (a) Equity Shares held in the account of the IEPF authority; or (b) the demat accounts of the Eligible Equity Shareholder which are frozen or the Equity Shares which are lying in the unclaimed suspense account (including those pursuant to Regulation 39 of the SEBI Listing Regulations) or details of which are unavailable with our Company or with the Registrar on the Record Date; or (c) Equity Shares held by Eligible Equity Shareholders holding Equity Shares in physical form as at Record Date where details of demat accounts are not provided by Eligible Equity Shareholders to our Company or Registrar; or (d) credit of the Rights Entitlements returned/reversed/failed; or (e) the ownership of the Equity Shares currently under dispute, including any court proceedings, if any; or (f) non-institutional equity shareholders in the United States.

Eligible Equity Shareholders are requested to provide relevant details (such as copies of self-attested PAN and client master sheet of demat account etc., details/ records confirming the legal and beneficial ownership of their respective Equity Shares) to our Company or the Registrar not later than two clear Working Days prior to the Issue Closing Date, i.e., by December 04, 2025 to enable the credit of their Rights Entitlements by way of transfer from the demat suspense escrow account to their demat account at least one day before the Issue Closing Date, to enable such Eligible Equity Shareholders to make an application in the Issue, and this communication shall serve as an intimation to such Eligible Equity Shareholders in this regard. Such Eligible Equity Shareholders are also requested to ensure that their demat account, details of which have been provided to our Company or the Registrar account is active to facilitate the aforementioned transfer.

PLEASE NOTE THAT CREDIT OF THE RIGHTS ENTITLEMENTS IN THE DEMAT ACCOUNT DOES NOT, PER SE, ENTITLE THE INVESTORS TO THE RIGHTS EQUITY SHARES AND THE INVESTORS HAVE TO SUBMIT APPLICATION FOR THE RIGHTS EQUITY SHARES ON OR BEFORE THE ISSUE CLOSING DATE AND MAKE PAYMENT OF THE APPLICATION MONEY.

MAKING OF AN APPLICATION THROUGH THE ASBA PROCESS

An Investor, wishing to participate in this Issue through the ASBA facility, is required to have an ASBA enabled bank account with SCSBs, prior to making the Application. Investors desiring to make an Application in this Issue through ASBA process, may submit the Application Form in physical mode to the Designated Branches of the SCSB or online/ electronic Application through the website of the SCSBs (if made available by such SCSB) for authorizing such SCSB to block Application Money payable on the Application in their respective ASBA Accounts.

Investors should ensure that they have correctly submitted the Application Form and have provided an authorization to the SCSB, via the electronic mode, for blocking funds in the ASBA Account equivalent to the Application Money mentioned in the Application Form, as the case may be, at the time of submission of the Application.

For the list of banks which have been notified by SEBI to act as SCSBs for the ASBA process, please refer to page 34 of the Letter of Offer. Please note that subject to SCSBs complying with the requirements of the SEBI circular bearing reference number CIR/CFD/DIL/13/2012 dated September 25, 2012, within the periods stipulated therein, Applications may be submitted at the Designated Branches of the SCSBs. Further, in terms of the SEBI circular bearing reference number CIR/CFD/DIL/1/2013 dated January 2, 2013, it is clarified that for making Applications by SCSBs on their own account using ASBA facility, each such SCSB should have a separate account in its own name with any other SEBI registered SCSB(s). Such account shall be used solely for the purpose of making an Application in this Issue and clear demarcated funds should be available in such account for such an Application.

Our Company, their directors, their employees, affiliates, associates and their respective directors and officers and the Registrar shall not take any responsibility for acts, mistakes, errors, omissions and commissions etc., in relation to Applications accepted by SCSBs, Applications uploaded by SCSBs, Applications accepted but not uploaded by SCSBs or Applications accepted and uploaded without blocking funds in the ASBA Accounts.

Investors applying through the ASBA facility should carefully read the provisions applicable to such Applications before making their Application through the ASBA process.

MAKING OF AN APPLICATION BY ELIGIBLE EQUITY SHAREHOLDERS ON PLAIN PAPER UNDER ASBA PROCESS

The Application on plain paper, duly signed by the Eligible Equity Shareholder including joint holders, in the same order and as per specimen recorded with his/ her bank, must reach the office of the Designated Branch of the SCSB before the Issue Closing Date and should contain the following particulars:

- Name of our Company being Alcargo Terminals Limited
- Name and address of the Eligible Equity Shareholder including joint holders (in the same order and as per specimen recorded with our Company or the Depository);
- Folio number (in case of Eligible Equity Shareholders who hold Equity Shares in physical form as at Record Date)/DP and Client ID;
- Except for Applications on behalf of the Central or State Government, the residents of Sikkim and the officials appointed by the courts, PAN of the Eligible Equity Shareholder and for each Eligible Equity Shareholder in case of joint names, irrespective of the total value of the Rights Equity Shares applied for pursuant to this Issue;
- Number of Equity Shares held at Record Date;
- Allotment option - only dematerialized form;
- Number of Rights Equity Shares entitled to;
- Number of Rights Equity Shares applied for within the Rights Entitlements.
- Number of Additional Rights Equity Shares applied for, if any (applicable only if entire Rights Entitlements have been applied for);
- Total number of Rights Equity Shares applied for;
- Total Application amount paid at the rate of ₹5 per Right Equity Share;
- Details of the ASBA Account such as the SCSB account number, name, address and branch of the relevant SCSB;
- In case of non-resident Eligible Equity Shareholders making an application with an Indian address, details of the NRE/ FCNR/ NRO account such as the account number, name, address and branch of the SCSB with which the account is maintained.
- Authorization to the Designated Branch of the SCSB to block an amount equivalent to the Application Money in the ASBA Account
- Signature of the Eligible Equity Shareholder (in case of joint holders, to appear in the same sequence and order as they appear in the records of the SCSB);
- All such Eligible Equity Shareholders shall be deemed to have made the representations, warranties and agreements set forth in "other regulatory and Statutory disclosures- Selling restrictions" on page 58 and shall include the following:

I/We will not offer, sell or otherwise transfer any of the Rights Equity Shares which may be acquired by us in any jurisdiction or under any circumstances in which such offer or sale is not authorized or to any person to whom it is unlawful to make such offer, sale or invitation. I/We satisfy, and each account for which I/we are acting satisfies, (a) all suitability standards for investors in investments of the type subscribed for herein imposed by the jurisdiction of my/our residence, and (b) is eligible to subscribe and is subscribing for the Rights Equity Shares and Rights Entitlements in compliance with applicable securities and other laws of our jurisdiction or residence.

I/We understand that neither the Rights Entitlements nor the Rights Equity Shares have been, or will be, registered under the U.S. Securities Act of 1933, as amended (the "U.S. Securities Act"), or any United States state securities laws, and may not be offered, sold, resold or otherwise transferred within the United

States (including its territories and possessions subject to the, any State of the United States and the District of Columbia) (the "United States"), except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the U.S. Securities Act and in compliance with any applicable securities laws of any State of the United States

I/ We acknowledge that the Company, its affiliates and others will rely upon the truth and accuracy of the foregoing representations and agreements. "

In cases where Multiple Application Forms are submitted for Applications pertaining to Rights Entitlements credited to the same demat account or in demat suspense account, as applicable, including cases where an Investor submits Application Forms along with a plain paper Application, such Applications shall be liable to be rejected.

Investors are requested to strictly adhere to these instructions. Failure to do so could result in an application being rejected, with our Company and the Registrar not having any liability to the Investor. The plain paper Application form will be available on the website of the Registrar at <https://in.mpms.mufg.com/> and the Stock Exchanges (i.e. www.bseindia.com and www.nseindia.com).

Our Company and the Registrar shall not be responsible if the Applications are not uploaded by the SCSB or funds are not blocked in the Investors' ASBA Accounts on or before the Issue Closing Date.

LAST DATE FOR APPLICATION

The last date for submission of the duly filled in the Application Form or a plain paper Application is December 09, 2025 i.e., Issue Closing Date. Our Board may extend the said date for such period as it may determine from time to time, subject to the Issue Period not exceeding 30 days from the Issue Opening Date (inclusive of the Issue Opening Date).

If the Application Form is not submitted with an SCSB, uploaded with the Stock Exchanges and the Application Money is not blocked with the SCSB, on or before the Issue Closing Date or such date as may be extended by our Board or any committee thereof, the invitation to offer contained in the Letter of Offer shall be deemed to have been declined and our Board or any committee thereof shall be at liberty to dispose of the Equity Shares hereby offered, as set out in the section entitled " - Basis of Allotment" on page 83 of the letter of offer.

SPECIFIC INVESTOR

The Company confirms that no specific investor(s) have been recognised for the purpose of allotment in the under subscribed portion and promoters have confirmed that they will not be renouncing in favour of any specific investor.

DISCLAIMER CLAUSE OF BSE

It is to be distinctly understood that the aforesaid permission given by BSE Limited should not in any way be deemed or construed that the Letter of Offer has been cleared or approved by BSE Limited; nor does it certify the correctness or completeness of any of the contents of the letter of offer. The investors are advised to refer to the letter of offer for the full text of the Disclaimer clause of the BSE Limited in "***Other Regulatory and Statutory Disclosure - Disclaimer Clause of BSE***" on page 56 of the Letter of Offer.

DISCLAIMER CLAUSE OF NSE

It is to be distinctly understood that the permission given by NSE should not in any way be deemed or construed that the letter of offer has been cleared or approved by NSE nor does it certify the correctness or completeness of any of the contents of the letter of offer. The investors are advised to refer to the letter of offer for the full text of the "Disclaimer Clause of NSE" in "***Other Regulatory and Statutory Disclosure - Disclaimer Clause of NSE***" on page 56 of the Letter of Offer.

AVAILABILITY OF THE LETTER OF OFFER

A copy of the Letter of Offer can be downloaded from the website of a) our Company at : www.alcargoterminals.com b) the Registrar to the Issue at <https://in.mpms.mufg.com/> and c) the Stock Exchange at www.bseindia.com and www.nseindia.com

DISPATCH AND AVAILABILITY OF ISSUE MATERIALS

Pursuant to the requirements of the SEBI ICDR Regulations and other applicable laws, the Rights Entitlements will be credited to the demat account of the Eligible Equity Shareholders who are Equity Shareholders as on the Record Date, however, the Issue Materials has been dispatched only to such Eligible Equity Shareholders, who have provided an Indian address to our Company and only such Eligible Equity Shareholders are permitted to participate in the Issue. The credit of Rights Entitlement does not constitute an offer, invitation to offer or solicitation for participation in the Issue, whether directly or indirectly, and only dispatch of the Issue Material shall constitute an offer, invitation or solicitation for participation in the Issue in accordance with the terms of the Issue Material. Further, receipt of the Issue Materials (including by way of electronic means) will not constitute an offer, invitation to or solicitation by anyone in (i) the United States or (ii) any jurisdiction or in any circumstances in which such an offer, invitation or solicitation is unlawful or not authorized or to any person to whom it is unlawful to make such an offer, invitation or solicitation. In those circumstances, the Letter of Offer and any other Issue Materials must be treated as sent for information only and should not be acted upon for subscription to Rights Equity Shares and should not be copied or re-distributed, in part or full.

The Application Form, the Rights Entitlement Letter and other Issue material has been dispatched only to the Eligible Equity Shareholders who have provided an Indian address to our Company. In case such Eligible Equity Shareholders have provided their valid e-mail address, the Letter of Offer, the Application Form, the Rights Entitlement Letter and other Issue material has been sent only to their valid e-mail address and in case such Eligible Equity Shareholders have not provided their valid e-mail address, then the Application Form, the Rights Entitlement Letter and other Issue material has been physically dispatched, on a reasonable effort basis, to the Indian addresses provided by them. Further, the Letter of Offer will be sent/dispatched to the Eligible Equity Shareholders who have provided their Indian address and who have made a request in this regard.

The date of completion of dispatch of the Letter of Offer, Rights Entitlement and the Application Form is November 18, 2025.

Investors can also access this Letter of Offer, Rights Entitlement and the Application Form (provided that the Eligible Equity Shareholder is eligible to subscribe for the Rights Equity Shares under applicable securities laws) on the websites of:

- Our Company at <https://www.alcargoterminals.com/right-issue/>
- The Registrar to the Issue at <https://in.mpms.mufg.com/>
- The Stock Exchange at www.bseindia.com and www.nseindia.com

If eligible shareholders do not receive the original application form and are unable to obtain it otherwise, they may apply using the form available on the registrar's or stock exchanges' website, or by submitting a plain paper application. The plain paper application must include the shareholder's name, address, the rights issue ratio, issue price, number of shares held, ledger folio number (or DP ID / Client ID as applicable), number of shares entitled, number of shares applied for (including any additional shares), and the amount to be blocked with the SCSB.

MONITORING AGENCY: Crisil Ratings Limited

BANKER TO THE ISSUE : HDFC Bank Limited

FOR RISK FACTORS AND OTHER DETAILS, KINDLY REFER TO THE LETTER OF OFFER.

Investors can visit following links for the below mentioned purposes :

- Frequently asked questions and online/ electronic dedicated investor helpdesk for guidance on the Application process and resolution of difficulties faced by the Investors: <https://in.mpms.mufg.com/>
- Update of Indian address/ e-mail address/ phone or mobile number in the records maintained by the Registrar or our Company: <https://in.mpms.mufg.com/>
- Submission of self-attested PAN, client master sheet and demat account details by non- resident Eligible Equity Shareholders: Registrar website: <https://in.mpms.mufg.com/>

Unless otherwise specified, at capitalised terms used herein shall have the same meaning ascribed to such terms in the Letter of Offer.

COMPANY SECRETARY	REGISTRAR TO THE ISSUE
 <p>Mr. Malav Talati Company Secretary & Compliance Officer Alcargo Terminals Limited, 4th Floor, A Wing, Alcargo House, CST Road, Kalna, Santacruz (East), Vidyanagari, Mumbai 400 098 E-Mail: investor.relations@alcargoterminals.com Telephone: 022-6679 8110 Website : www.alcargoterminals.com</p>	 <p>MUGF Intime India Private Limited (formerly Link Intime India Private Limited) C 101, Embassy 247, L.B.S. Marg, Vikhroli (West), Mumbai - 400083, Maharashtra. Tel: +91 810 811 4949 Email: alcargo.rights2025@in.mpms.mufg.com Website: www.mpms.mufg.com Contact Person: Ms Shanti Gopakrishnan SEBI Registration No. INR000004058</p>

Investors may contact the Registrar to the Issue or the Company Secretary & Compliance Officer for any Pre Issue/Post-Issue related matters. All grievances relating to the ASBA process may be addressed to the Registrar to the Issue, with a copy to the SCSB, giving full details such as name, address of the applicant, contact number(s), e-mail address of the sole / first holder, Folio number or demat account number, number of Rights Equity Shares applied for, amount blocked, ASBA Account number and the Designated Branch of the SCSB where the Application Form or the plain paper application as the case may be, was submitted by the investor along with a photocopy of the acknowledgement slip. For details on the ASBA process please see the section titled "Terms of the Issue" on page 59 of the LOF.

For Alcargo Terminals Limited
On behalf of the Board of Directors

Sd/-
Malav Talati
Company Secretary & Compliance Officer

Date : November 20, 2025

Place : Mumbai