

October 02, 2026

BSE Limited
Phiroze Jeejeebhoy Towers
Dalal Street, Fort
Mumbai - 400 001
Scrip Code: 544602

National Stock Exchange of India
Exchange Plaza, C-1, Block G,
Bandra-Kurla Complex, Bandra
(East), Mumbai – 400 051
Scrip Code: AGL

Dear Sir/Madam,

Sub: Intimation under Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 - Appointment of Directors

Pursuant to Regulation 30 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“the Listing Regulations”) read with Schedule III of the Listing Regulations, please be informed that upon recommendation of the Nomination and Remuneration Committee, the Board of Directors of Allcargo Global Limited (“the Company”) has, by way of circular resolution passed today, i.e. on October 2, 2026, approved the following appointments on the Board of the Company, subject to the approval of the members of the Company:

1. Mr. Essa Al Saleh (DIN: 11907344) as an Additional Non-Executive Independent Director for a term of 3 (Three) consecutive years with effect from October 1, 2026; and
2. Mr. Ravi Jakhar (DIN: 02188690) as an Additional Director (Non-Executive, Non-Independent) with effect from October 1, 2026.

The details required under Regulation 30 read with Schedule III of SEBI Listing Regulations and the SEBI Master Circular No. HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated January 30, 2026, are provided in the **Annexure-A**.

This intimation is being made available on the Company’s website at <https://www.allcargo.global>.

Kindly take the above information on record.

Thanking you,

Yours faithfully

For Allcargo Global Limited

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SINGH
Date: 2026.10.02
15:35:46 +05'30'

Swati Singh

Company Secretary and Compliance Officer

Membership No.: A20388

Annexure A

The details as required under Regulation 30 read with Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and the SEBI Master Circular No. HO/49/14/14(7)2025-CFD-POD2/I/3762/2026 dated January 30, 2026:

Sr. No.	Particulars	Details	
		Mr. Essa Al Saleh	Mr. Ravi Jakhar
1	Reasons for change viz. appointment, re-appointment , resignation, removal , death or otherwise	Appointment of Mr. Essa Al Saleh (DIN: 11907344) as an Additional Non-Executive Independent Director of the Company subject to approval of the members of the Company.	Appointment of Mr. Ravi Jakhar (DIN: 02188690) as an Additional Director (Non-Executive, Non-Independent) of the Company subject to approval of the members of the Company.
2	Date of appointment/ re-appointment / cessation (as applicable) & term of appointment/ re-appointment	Date of appointment: October 1, 2026 Term of appointment: First term of 3 (three) consecutive years	Date of appointment: October 1, 2026 Term of appointment: Not Applicable
3	Brief profile (in case of appointment)	Mr. Essa Al Saleh is a global CEO and Board Director with over 28 years of experience building, scaling and exiting businesses across the Middle East, Europe, Asia and the Americas. His career spans public, private and venture-backed companies, with a consistent record of leading large-scale transformation, acquisition-led growth and capital strategy. As CEO of Agility Global Integrated Logistics (GIL), he led the business from a single-country operation with approximately US\$300 million in revenue into a global logistics enterprise with approximately US\$4 billion in revenue, operations across more than 100 countries, and over 18,000 employees. He drove this growth through more than 40 acquisitions across four continents, integrated them into one global network, and subsequently developed the business until it was sold for US\$4.8 billion. Mr. Al Saleh also served as CEO at Volta Trucks, where he was instrumental in scaling the company from a 10-person, prototype-stage start-up to an organization of more than 800 employees. During this	Mr. Ravi Jakhar is the Group Chief Financial Officer and Director – Strategy. He leads the overall strategy and finance functions for Allcargo group, besides overseeing the Allcargo Global business in North America, Latin America, Oceania and strategic joint ventures across the globe. He also oversees the global operations, internal audit, and legal function, with respective heads reporting to him. With over two decades of experience in leadership/CXO positions, Ravi brings a unique blend of general management, entrepreneurship, business strategy, and consulting experience. He has built ventures in technology, consumer electronics, sports, and food, besides being a keen investor and mentor for a few AI and tech startups. Earlier, during 2005-2006, he managed the South Asia business for British Maritime consulting. He earned his B. Tech from IIT BHU and pursued a course on entrepreneurship from Harvard Business School. He has significant

ALLCARGO GLOBAL LIMITED

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Allcargo House, 6th Floor, CST Road, Kalina, Santacruz (E), Mumbai - 400 098. Maharashtra. India.

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		period, he led multiple funding rounds raising approximately €500 million, supported the achievement of European vehicle type approval, established manufacturing operations, and developed the company's commercial customer pipeline. He also managed complex stakeholders, creditors, and workforce matters during challenging capital market conditions. He currently advises boards, CEOs and investors on business scaling, mergers and acquisitions, capital strategy, and operational and digital transformation. His board experience spans publicly listed, private and non-profit organizations, with a focus on growth strategy, performance management and corporate governance. Mr. Al Saleh brings to the Board significant expertise in global logistics, supply chain, manufacturing, strategic transformation, mergers and acquisitions, capital management, corporate governance, and international business operations. He is fluent in English and Arabic.	experience in value creation through M&A, corporate restructuring and stakeholder engagement. On personal front, he enjoys sports and travelling.
4	Disclosure of relationships between directors (in case of appointment of a director)	Not related to any Director of the Company.	Not related to any Director of the Company.
5	Information as required pursuant to BSE Circular with ref. No. LIST/COMP/14/2018-19 and the National Stock Exchange of India with ref. No. NSE/CML/2018/24, dated 20th June 2018	Not debarred from accessing the capital markets and/or restrained from holding the position of Director in any listed Company by virtue of any order of the Securities and Exchange Board of India or any other such authority.	Not debarred from accessing the capital markets and/or restrained from holding the position of Director in any listed Company by virtue of any order of the Securities and Exchange Board of India or any other such authority.

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