

ADVANCE/SECRETARIAL/2025-26/22

February 07, 2026

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| <b>To,</b><br>BSE Limited<br>Phiroze Jeejeebhoy Towers,<br>Dalal Street,<br>Mumbai – 400 001<br>Maharashtra<br><br><b>Scrip Code:544562</b> | National Stock Exchange of India Limited<br>Exchange Plaza, C-1, Block G,<br>Bandra Kurla Complex, Bandra (E),<br>Mumbai – 400 051<br>Maharashtra<br><br><b>Symbol: ADVANCE</b> |
|---|---|

Dear Sir/Madam,

**Sub: - Investors Presentation -Compliance under Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015**

Pursuant to Regulation 30(6) of the SEBI (LODR) Regulations, 2015 please find enclosed herewith a copy of the investors presentation on Unaudited Financial Results for the quarter and nine months ended on December 31,2025.

The Presentation is also being uploaded on the Company's website at [www.advanceagrolife.com](http://www.advanceagrolife.com)

This is for your information and records.

Thanking you,

**Yours Faithfully,**  
**For Advance Agrolife Limited**  
*(Formerly known as Advance Agrolife Private Limited)*

**NISHA**  
**GUPTA**  
Digitally signed by  
NISHA GUPTA  
Date: 2026.02.07  
19:18:30 +05'30'

**Nisha Gupta**  
**Company Secretary & Compliance officer**  
**Membership No. A42708**

*Encl: as above*



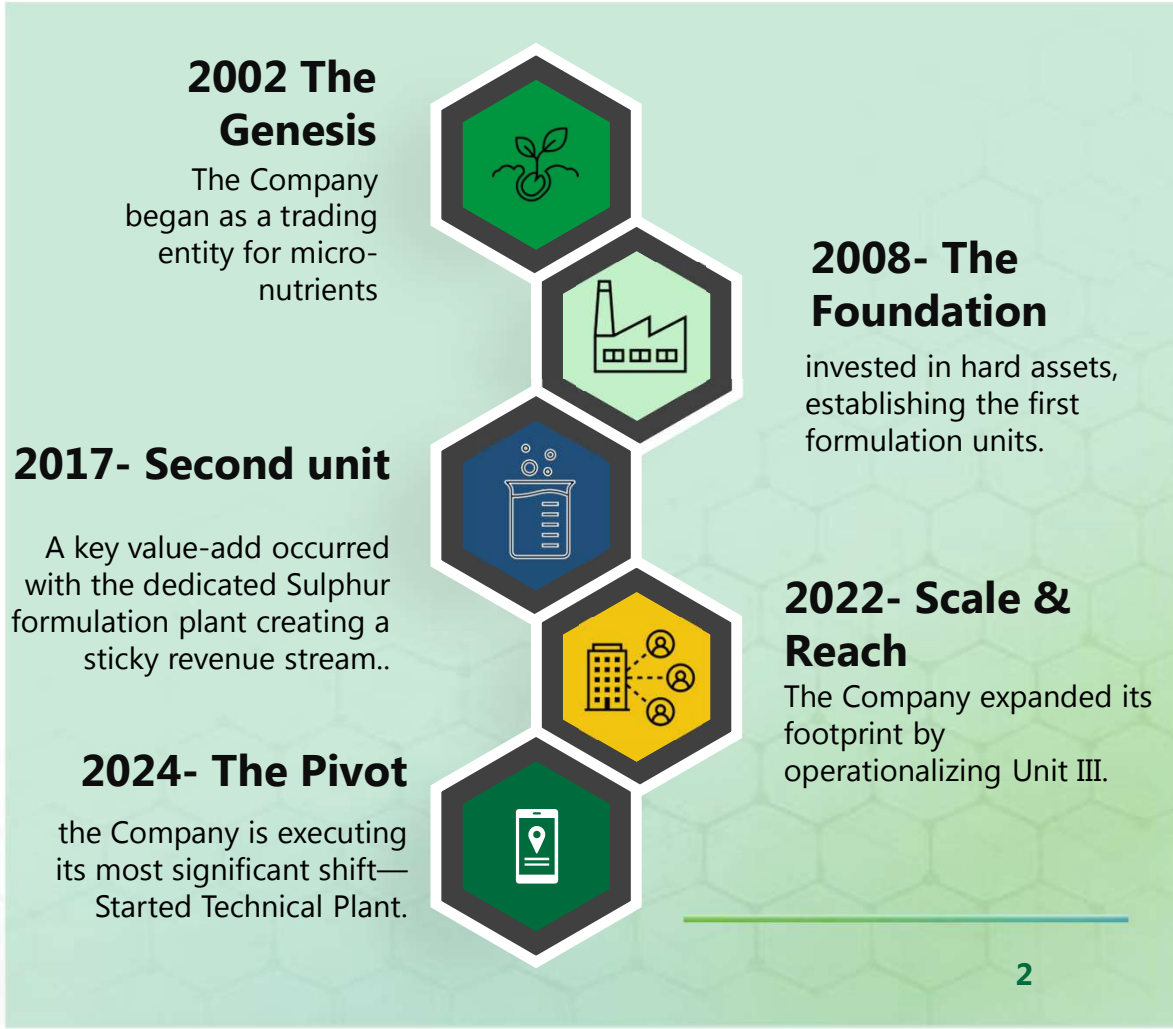
**Investor  
Presentation  
February 2026**

# About Us



**Advance Agrolife Limited (AAL) is a research-driven agrochemical manufacturer with a 20-year legacy in crop protection.**

**AAL has achieved critical mass with an installed capacity of nearly 90,000 MTPA. The Company differentiates itself by operating as a trusted B2B partner to the industry's giants, backed by a footprint that now spans 19 states and 7 countries**



# Integrated B2B Solutions Partner

## Comprehensive Portfolio. Pan-India Reach. Global Footprint



### Comprehensive Portfolio

- **Offerings:** Insecticides, Herbicides, Fungicides, PGRs, and Bio-fertilizers.
- Complete support from **Sowing to Harvest**.
- Balanced portfolio catering to both **Kharif and Rabi** seasons (De-risked revenue).



### Expansive Footprint

- Presence in **19 States & 2 Union Territories**
- Exports to **7 Countries** (UAE, Bangladesh, China, Turkey, Egypt, Kenya, Nepal).
- Supported by **3 Integrated Manufacturing Facilities** (Technical + Formulation).



### The B2B Strategy

- Pure-play B2B Manufacturing for corporate customers.
- **Multiple Customers** associated for >3 years.
- DCM Shriram, NFL, Zuari Ind, IFFCO, Coromandel, Mankind Agritech, HPM, Indogulf, etc.



## Comprehensive Portfolio Factory for Brands



### Core Strategy:

Operational rigor focused purely on manufacturing, resulting in zero marketing spend and minimized credit risk

### Client Eco System:

Demonstrating exceptional retention with a sticky client base deeply integrated into our regulatory framework

- ✓ Multiple Corporate Clients associated for >3 years.
- ✓ **Key Clientele includes** DCM Shriram, IFFCO, Mankind Agritech, HPM, Indogulf, Chambal Fertilisers, NFL, Zuari, Matrix Fertiliser.
- ✓ **Top 10 Customers:** Contribute ~69% of Revenue

# Taking "Make in India" Global



## From Local Dominance to Global Relevance

### Current Status

- Exports contribute ~2% of Revenue.
- Presence in 7 Countries: **UAE, Turkey, Egypt, Kenya, Nepal, Bangladesh, China.**

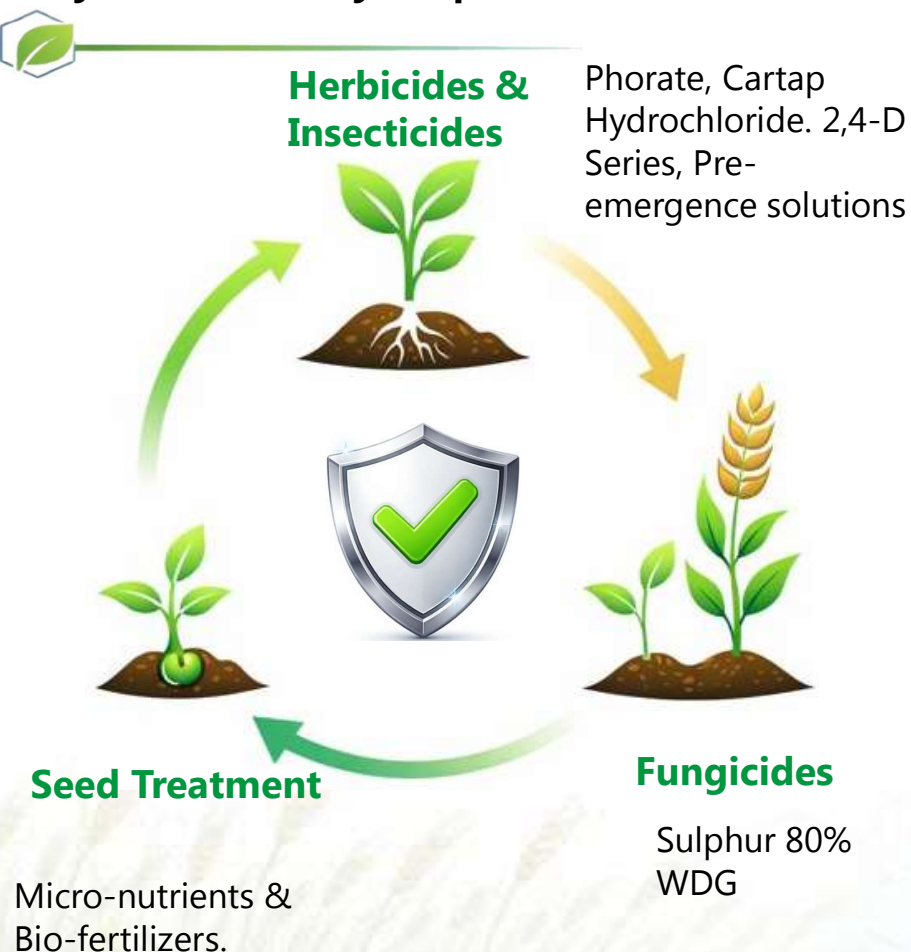


### Aiming For

- Increase Export share to **20% of Revenue** by FY29.
- Aiming to get registered in Regulated Market (LATAM, SE Asia, Brazil).

**Leveraging "China Plus One" to supply  
Technicals to Vietnam & Indonesia**

# Comprehensive Lifecycle Solutions Every Season. Every Crop



The Company's product suite extends beyond single-pest solutions. **From Seed Treatment to Plant Growth Regulators (PGRs) to Crop Protection** at the harvest stage, Advance Agrolife captures value at every critical point of the farmer's investment cycle.

By maintaining a strategic balance between **Kharif (Monsoon)** and **Rabi (Winter)** products, the Company effectively flattens the revenue volatility curve typical of the agrochemical sector, ensuring consistent cash flow visibility throughout the fiscal year."

The Company's extensive library of **410+ CIB & RC registrations** acts as a robust shock absorber. This asset base enables the immediate substitution of phased-out molecules with approved alternatives, thereby protecting market share

# The Fortified Position

**ADVANCE**   
AGROLIFE LIMITED





# The Production Engine: Segmented & Scalable

## 89,900 MTPA Capacity Across Three Integrated Units



### The Technical Hub (Unit I)



**Bagru, Jaipur, Rajasthan**

**Capacity – 6,900 MT**

**Product Focus:** Herbicides/Fungicides and Technical intermediates for captive consumption.

**Unit I is the Technical hub**, recently converted to produce active ingredients—this is the heart of the company's backward integration strategy

### The Niche Specialist (Unit II)



**Dahami Khurd, Jaipur, Rajasthan**

**Capacity – 51,000 MT**

**Product Focus:** Sulphur 80% WDG, Sulphur 80% WP, and Tebuconazole blends

Ranked among the largest Sulphur-based formulation plants globally

**Unit II is a specialized facility dedicated solely to Sulphur products**, a high-margin niche which commands significant market share

### The Volume Engine (Unit III)



**Dahami Khurd, Jaipur, Rajasthan**

**Capacity – 32,000 MT**

**Product Focus:** Liquid Insecticides, Herbicides, and Bio-fertilizers

**Unit III is the high-volume formulation engine**, designed for speed and scale to service its large B2B contracts

## Structural Cost Advantage: The "Inland" Arbitrage

### Optimizing Landed Cost through Strategic Geography



- By anchoring in Jaipur, AAL sit at the doorstep of the consumer. This creates a permanent '**Freight Arbitrage**.'
- AAL doesn't ship heavy liquids across the country. This structural efficiency gives **margin cushion**.
- Additionally, in case of special situation, it can deliver much faster than its peers. Coastal competitors take a week for the same thus capturing the Panic market as well

Located at the doorstep of **Punjab, Haryana, MP & UP** (Consuming ~35% of India's Agrochemicals)



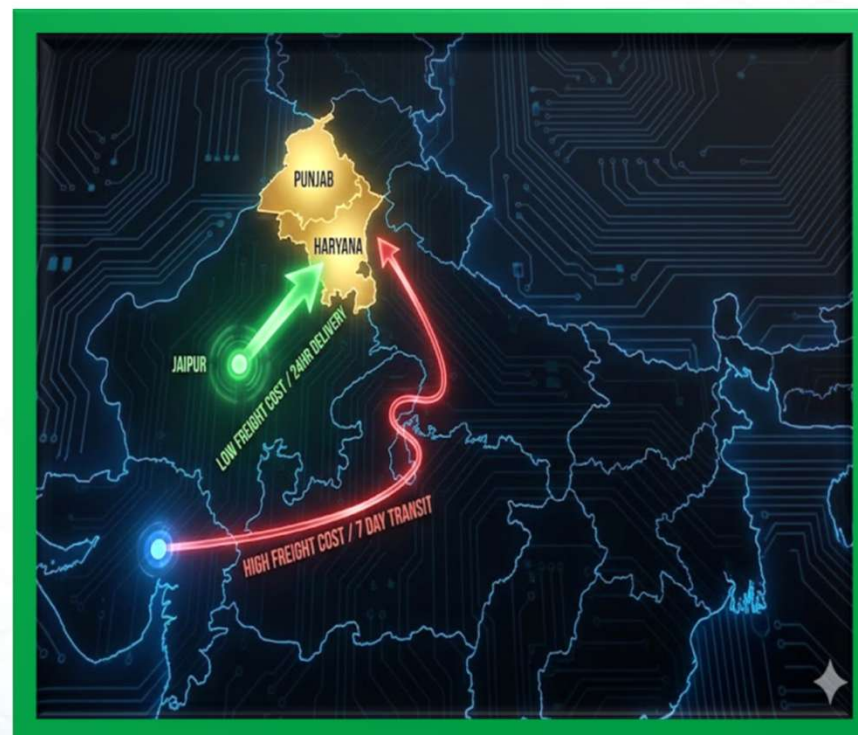
Agrochemicals are volume-heavy (mostly solvent/water). Long-haul transport kills margins. **Proximity gives margin cushion** purely on logistics savings.



Ability to capture "Panic Buying" demand during sudden pest outbreaks when competitors are still in transit.

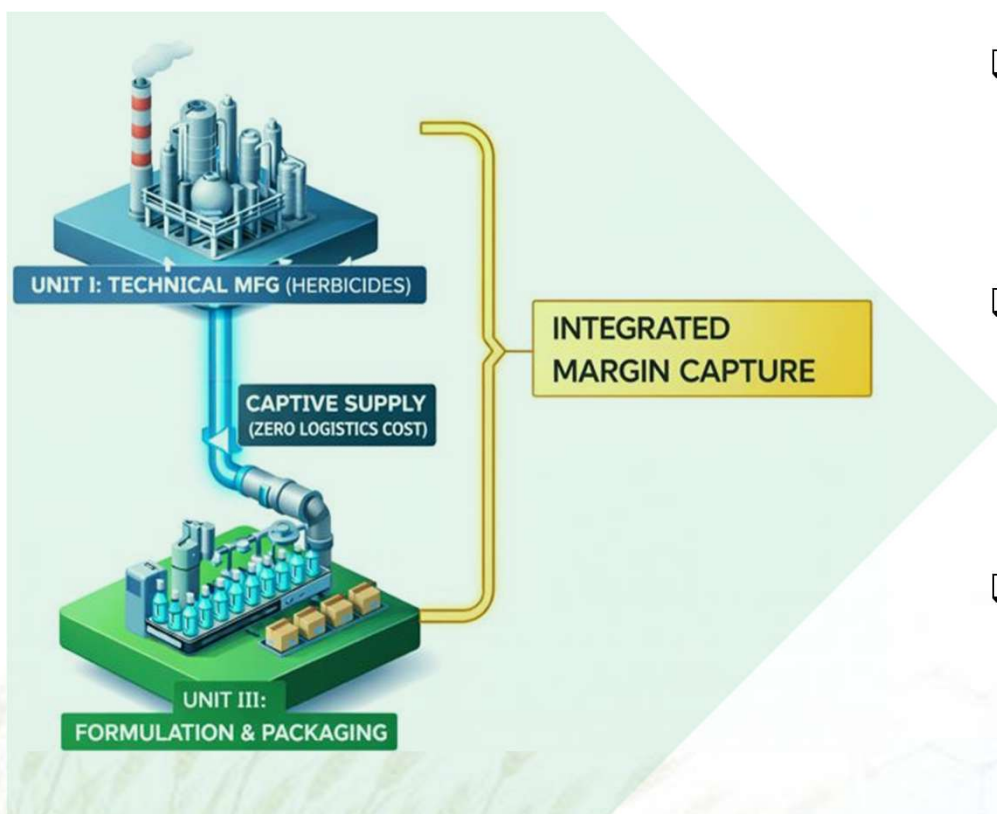


## Geography + Cost+ Speed



# The Integrated Pivot: Capturing the Molecule Margin

## Backward Integration Driving Shift from Formulator to Technical Manufacturer



- ❑ Historically, the Company operated as a pure-play Formulator—a model characterized by revenue stability but capped margins due to reliance on external Active Ingredient sourcing.
- ❑ Advance Agrolife is currently executing a structural pivot toward '**Integrated Manufacturing.**' Through the strategic conversion of Unit I, the Company has backward integrated into Technical grade production to enable captive consumption.
- ❑ By replacing external procurement with in-house manufacturing, the Company **captures the 'molecule margin'** previously ceded to suppliers. Furthermore, the logistical synergy, where Unit I feeds directly into downstream formulation lines, eliminates intermediate packaging and transit costs.



# Intellectual Property as a Structural Entry Barrier

## Leveraging Regulatory Complexity to Create High Switching Costs



### Intangible Asset Base

- **410+ CIB & RC Registrations**  
380 Formulations & 30 Technicals
- It represents a cumulative investment of significant capital and multi-year data generation.



### "Time-Arbitrage" Barrier

- Higher Gestation Period for new entrant who will need times for approvals etc.

### Revenue Stickiness

- Large B2B clients often link their product approvals to Advance Agrolife's specific manufacturing site.
- Changing suppliers necessitates regulatory re-filing and stability testing, which requires time for the client

**Regulatory interdependence converts standard B2B contracts into sticky, recurring revenue streams, effectively insulating the top line from short-term competitive disruption**





# Strategic Value Creation<sup>2</sup>

# A Confluence of Catalysts

## Three Structural Pillars Driving Value Creation



### Integrated Margin

- Systematically shift from a Formulator to a "Net Technical Manufacturer" (Integrated Player) to capture the full molecular margin
- The Integration strategy structurally expands margins by capturing the value previously ceded to suppliers



### Operational Scale

- Dominating the Herbicide market through economies of scale
- The 4x expansion in Herbicide demonstrates the intent to dominate key product categories through volume and cost leadership



### Premiumization

- Moving up the value chain to specialized, value added formulations
- The shift toward specialized formulations improves the quality of earnings and protects the business from commoditization.

# From Formulator to Technical Manufacturer

## Replicating the Success of Unit I (Herbicides) in Unit IV (Fungicides)

Systematically shift from a "Net Buyer" (Formulator) to a "Net Manufacturer" (Integrated Player) to capture the full molecular margin



Unit 1: Technicals

### Phase 1

#### Proof of Concept (Completed)

The Company successfully converted **Unit I** to manufacture Herbicide / Insecticides / Fungicides Technicals. This backward integration has already begun feeding our formulation units, validating the cost-savings thesis and de-risking the supply chain



Unit IV: Technicals

### Phase 2

#### The Next Frontier (In Progress)

The Company is now replicating this success at Unit IV with a massive **decent capacities for Fungicides/Herbicides**. **By moving from a net buyer to a manufacturer of technicals**, the Company targets a 25-30% reduction in COGS for specific products



# Capitalizing on Policy Tailwinds: The Pretilachlor Strategy

## Leveraging Anti-Dumping Duties with In-House Backward Integration



Government of India (GOI) has imposed **Anti-Dumping Duty (ADD)** on Pretilachlor and its intermediate PEDAs imported from China.

**This creates a "Pricing Umbrella" for domestic manufacturers and discourages dumping, securing market share for local players.**

**Pretilachlor and its intermediate Diethyl-n-(2-propoxy ethyl) Aniline (PEDAs) imported from China**



### Advantage AAL

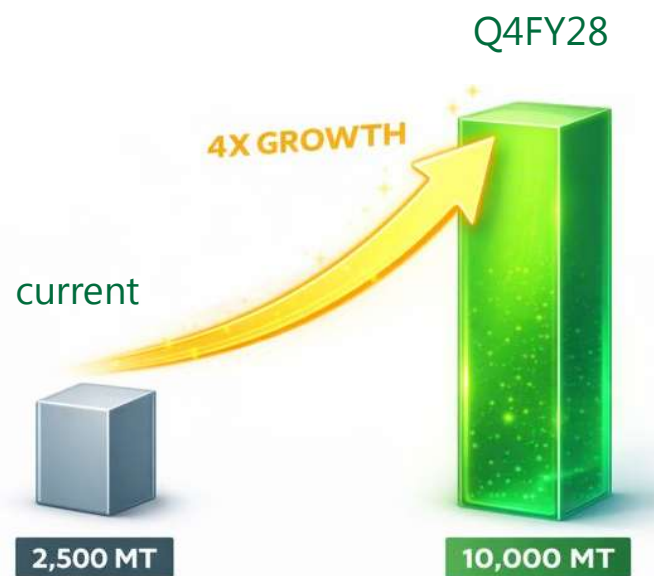
**From Import to In-House:** Planning to commence captive manufacturing of both the Technical (Pretilachlor) and its critical Intermediate (PEDAs).

•**Core Application:** Pretilachlor is the premier post-emergence herbicide for **Paddy (Rice)**, India's largest crop by acreage. Critical for the Kharif & Rabi season, ensuring high capacity utilization.



# The 2,4-D Expansion

## Quadrupling Capacity to Address Structural Domestic Deficits



**Identifying a structural supply gap in the domestic 2,4-D market**

### Dual Strategy

#### Expansion to play Economies of Scale

AAL is executing a 4x capacity expansion, taking production to 10,000 MT. This validates 'Economies of Scale' strategy. Quadrupling volume drives down unit costs, allowing the Company to capture significant market share while the potential shift to Dahej unlocks raw material proximity benefits.

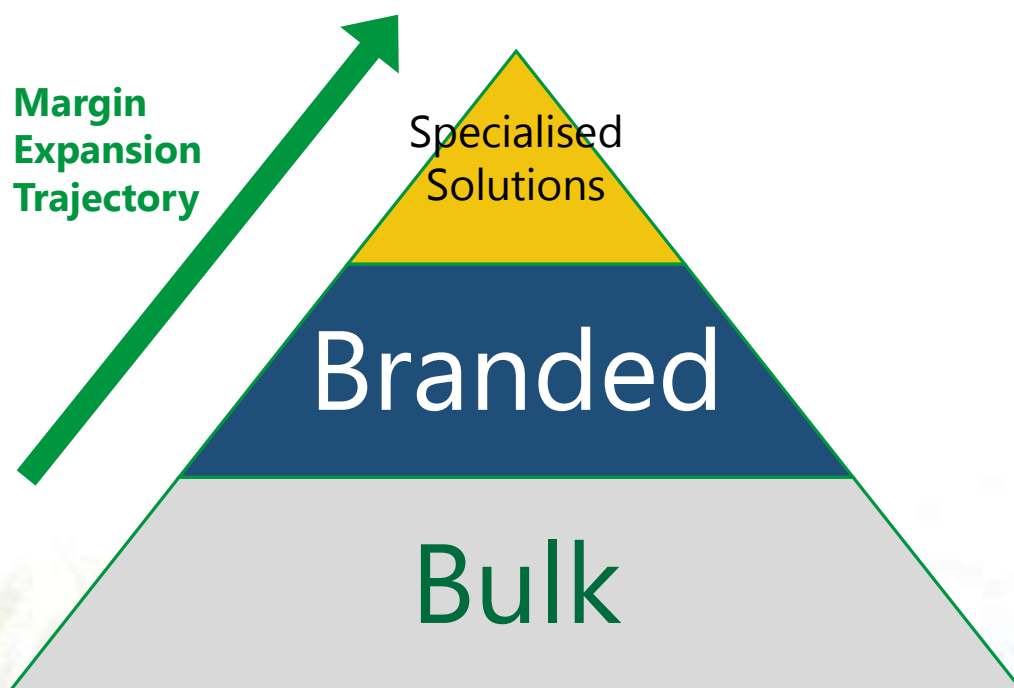
#### Playing Locating Strategy to reduce RM costs

Regarding location, AAL is evaluating the **Dahej PCPIR** for this expansion. This is a strategic move to lower its structural costs. 2,4-D manufacturing is raw-material intensive. By locating in a chemical cluster, it can source key inputs like Phenol and Chlorine with minimal logistics costs, **potentially via pipeline.**

**Gaining direct port access for global exports**

## Portfolio Evolution: Moving Up the Value Chain

Shifting Mix from Generic Commodities to Specialized Formulations



- The Company is actively managing its portfolio mix away from commoditized bulk chemicals toward Specialized Formulations like WDG and SC.
- By utilizing the dedicated capabilities of Unit II, the focus is on complex delivery systems that solve specific farmer challenges.
- This strategy insulates the Company from pure price competition.
- Specialized products command higher customer loyalty and, crucially, superior gross margins, thereby improving the overall Return on Capital Employed



# Responsible Manufacturing

Advance Agrolife is committed to sustainable manufacturing. The facilities are Zero Liquid Discharge compliant, and the Board is structured to ensure transparent governance



## The Way Ahead



**Volume Growth (The Revenue Engine):** The capacity expansions, particularly the 4x scale-up in 2,4-D herbicides, provide the necessary volume infrastructure to support a topline growth. We are moving from constrained supply to aggressive market penetration.

•**Backward Integration (The Margin Engine):** This is the primary driver for the margin expansion. By transitioning from buying technicals to manufacturing them in-house we capture the margin previously ceded to suppliers and benefit from significant operating leverage as utilisation rates improve.

•**Exports (The Diversification & Value Engine):** We are aggressively targeting an increase in our export revenue share from a negligible 2% today to **20% by FY29**. This shift not only de-risks the business from domestic monsoon cyclicity but also grants access to global markets that typically offer better realisations and payment terms.



# Financial Highlights

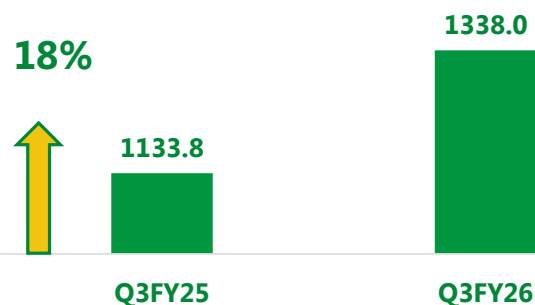


# Quarterly performance (Q3 FY26 & 9MFY26)

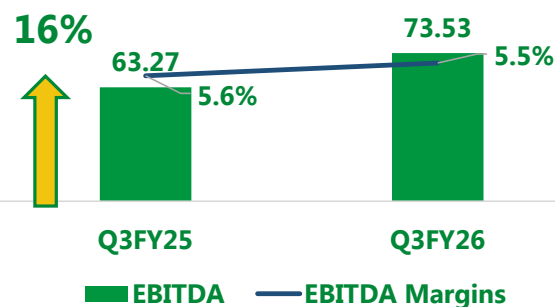
₹ Mn

## Q3FY26

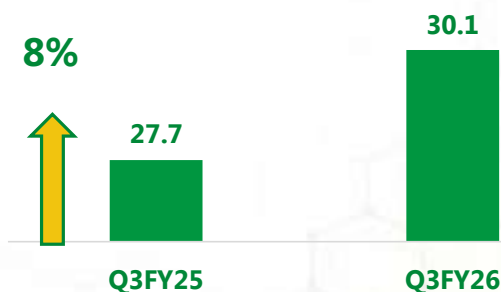
### Total Income



### EBITDA & Margins (%)

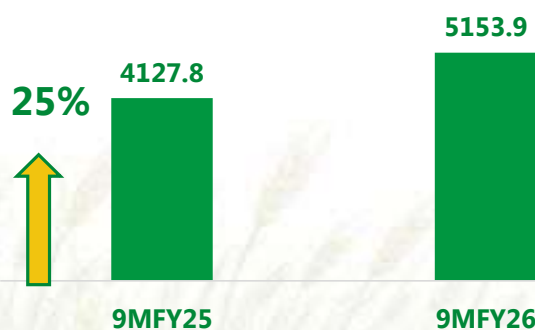


### PAT

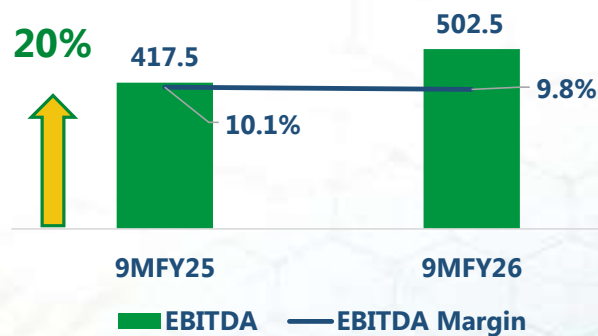


## 9MFY26

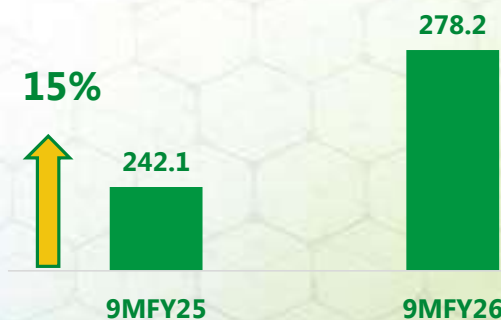
### Total Income



### EBITDA & Margin



### PAT



## Profit & Loss (Q3 FY26 & 9MFY26)

| Particulars                            | Q3FY26        | Q3FY25        | YoY        | 9MFY26        | 9MFY25        | YoY        |
|--|---------------|---------------|------------|---------------|---------------|------------|
| <b>Revenue from Operations</b>         | <b>1326.4</b> | <b>1131.7</b> | <b>17%</b> | <b>5139.0</b> | <b>4124.3</b> | <b>25%</b> |
| Other Income                           | 11.6          | 2.1           | 441%       | 15.0          | 3.5           | 323%       |
| <b>Total Income</b>                    | <b>1338.0</b> | <b>1133.8</b> | <b>18%</b> | <b>5153.9</b> | <b>4127.8</b> | <b>25%</b> |
| <b>Expenses</b>                        |               |               |            |               |               |            |
| COGS                                   | 1047.1        | 879.9         | 19%        | 3999.2        | 3158.0        | 27%        |
| Manufacturing and Operating Expenses   | 71.1          | 90.0          | -21%       | 300.8         | 239.3         | 26%        |
| Employee Benefits Expense              | 42.4          | 33.5          | 27%        | 110.3         | 82.2          | 34%        |
| Other Expenses                         | 92.2          | 64.9          | 42%        | 226.2         | 227.3         | 0%         |
| <b>EBITDA</b>                          | <b>73.5</b>   | <b>63.3</b>   | <b>16%</b> | <b>502.5</b>  | <b>417.5</b>  | <b>20%</b> |
| <b>EBITDA Margind (%)</b>              | <b>5.5%</b>   | <b>5.6%</b>   |            | <b>9.8%</b>   | <b>10.1%</b>  |            |
| Depreciation and Amortization Expenses | 28.1          | 19.9          | 41%        | 79.5          | 53.8          | 48%        |
| EBIT                                   | 57.1          | 45.5          | 25%        | 438.0         | 367.3         | 19%        |
| Finance Costs                          | 14.3          | 12.3          | 17%        | 57.0          | 34.9          | 63%        |
| PBT                                    | 42.8          | 33.2          | 29%        | 381.0         | 332.4         | 15%        |
| Tax                                    | 12.7          | 5.5           | 130%       | 102.8         | 90.3          | 14%        |
| <b>PAT</b>                             | <b>30.1</b>   | <b>27.7</b>   | <b>8%</b>  | <b>278.2</b>  | <b>242.1</b>  | <b>15%</b> |

## Key Highlights Q3FY26 & 9MFY26



- AAL's Q3 FY26 Income at ₹ 1338 million increased by 18% Y-o-Y on the back of increased demand and addition of new customers. Income for 9 months ended on December 31, 2025 was ₹ 5153.9 million; a robust 25% increase Y-0-Y.
- EBITDA for Q3 FY26 at ₹ 73.5 million increased by 16% Y-o-Y; and EBIDTA for 9M FY26 rose by 20%. EBITDA margin for Q3 and 9M were 5.5% and 9.8% respectively. PAT for Q3FY26 at ₹ 30.1 million was up 8% whereas PAT for 9MFY26 at ₹ 278.2 million was up by 15%.
- AAL set up a new R&D laboratory focused on developing innovative product combinations and strengthening our long-term product pipeline. AAL is in the process of setting up a 3.75 MW solar power plant to increase the use of renewable energy and reduce its carbon footprint.
- The company is considering setting up of manufacturing facilities for Pretilachlor and PEDDA, with installed production capacities of about 13 tonnes per day and 10 tonnes per day respectively. This integration will enhance our operational control and support margin improvement.
- AAL aims to commence operations at our new Unit-4 technical manufacturing facility at Gidhani by Q2 FY27, with an estimated first-phase capital expenditure of approximately ₹ 250 million. This expansion will significantly enhance the company's technical manufacturing capabilities and support future growth.



## Profit & Loss

₹ Mn

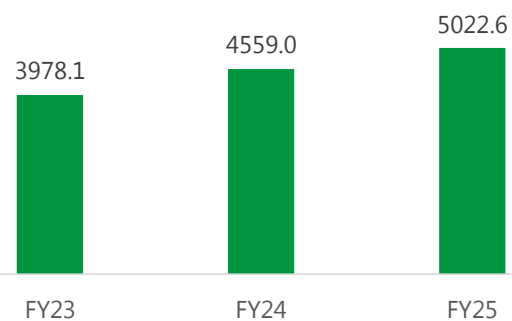
| Particulars         | FY23          | FY24          | FY25          | 9MFY26        |
|---------------------|---------------|---------------|---------------|---------------|
| Sales               | 3978.1        | 4559.0        | 5022.6        | 5139.0        |
| Other Income        | 1.7           | 13.1          | 6.2           | 15.0          |
| <b>Total Income</b> | <b>3979.7</b> | <b>4572.1</b> | <b>5028.8</b> | <b>5153.9</b> |
| Expenses            | 3727.5        | 4170.0        | 4546.3        | 4636.5        |
| <b>EBITDA</b>       | <b>250.6</b>  | <b>389.0</b>  | <b>476.3</b>  | <b>502.5</b>  |
| <b>OPM %</b>        | <b>6%</b>     | <b>9%</b>     | <b>9%</b>     | <b>10%</b>    |
| Interest            | 26.4          | 35.4          | 54.3          | 57.0          |
| Depreciation        | 24.6          | 33.9          | 76.1          | 79.5          |
| PBT                 | 201.2         | 332.9         | 352.0         | 381.0         |
| Tax                 | 52.5          | 85.6          | 95.6          | 102.8         |
| <b>PAT</b>          | <b>148.7</b>  | <b>247.3</b>  | <b>256.4</b>  | <b>278.2</b>  |
| EPS in Rs           | 3.3           | 5.5           | 5.7           | 4.3           |

# Balance Sheet

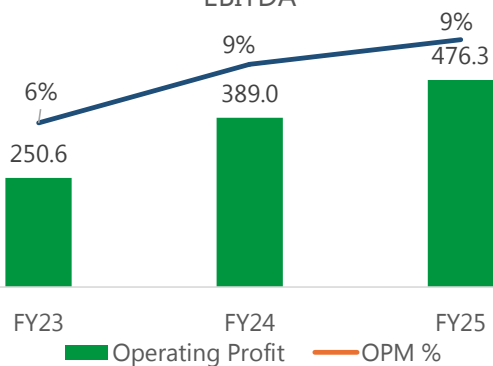
| Particulars              | FY23          | FY24          | FY25          |
|--------------------------|---------------|---------------|---------------|
| Equity Capital           | 45.0          | 45.0          | 450.0         |
| Reserves                 | 461.0         | 707.6         | 558.7         |
| Borrowings               | 251.8         | 453.9         | 792.4         |
| Other Liabilities        | 1036.9        | 1389.1        | 1713.6        |
| <b>Total Liabilities</b> | <b>1794.7</b> | <b>2595.6</b> | <b>3514.7</b> |
| Fixed Assets             | 226.2         | 401.6         | 647.2         |
| CWIP                     | 1.5           | 94.3          | 105.5         |
| Other Assets             | 1567.0        | 2099.7        | 2762.0        |
| <b>Total Assets</b>      | <b>1794.7</b> | <b>2595.6</b> | <b>3514.7</b> |

₹ Mn

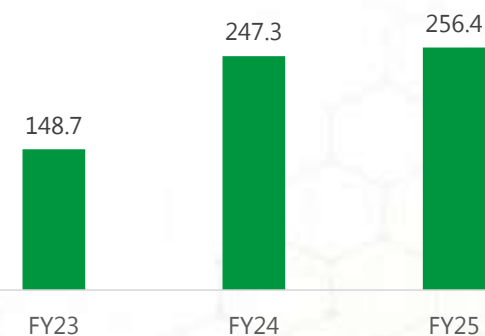
Sales



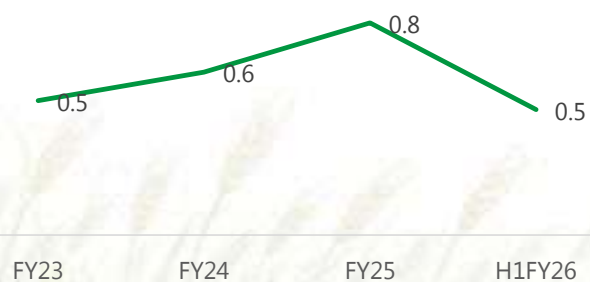
EBITDA



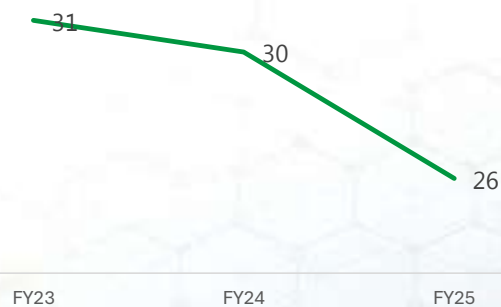
PAT



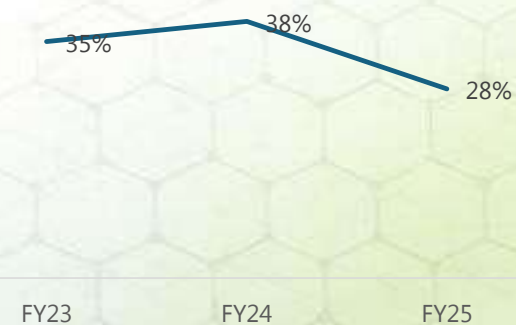
Debt Equity



Wcap Days



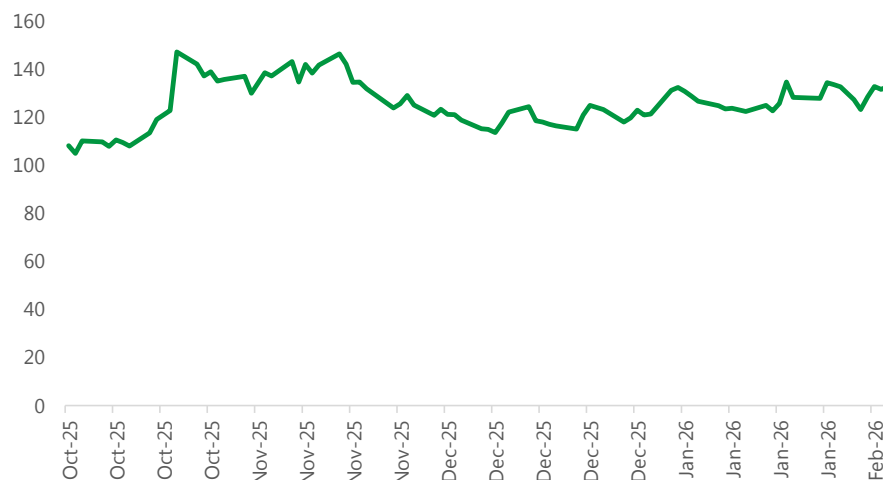
RoCE



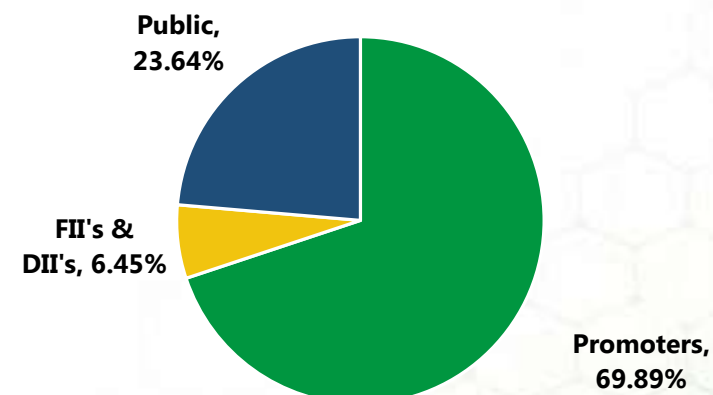
# Shareholding Structure



**Price Movement (₹)**



**Shareholding as of 31<sup>st</sup> December 2025(%)**



| Particulars                                       |                |
|---|----------------|
| Number of shares – Fully Paid up                  | 64.3 million   |
| Exchange  | NSE, BSE       |
| Market cap (as on 31 <sup>st</sup> December 2025) | ₹ 7907 million |
| Face Value  | 10.0           |





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AGROLIFE LIMITED



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