



REF:INABB:STATUT:LODR:2026

February 20, 2026

BSE Limited  
P.J. Towers, Dalal Street  
Mumbai 400 001  
(Attn : DCS CRD)

National Stock Exchange of India Ltd  
Exchange Plaza, 5<sup>th</sup> floor, Plot No. C/1, G Block  
Bandra-Kurla Complex, Bandra (E).  
Mumbai 400 051

Attn: Listing Dept.

Dear Sirs,

Sub: Regulation 30 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (Listing Regulations)  
Ref: BSE - 500002 / NSE - ABB / ISIN - INE1 17A01022

---

In continuation to our letter dated February 16, 2026, we are enclosing herewith a copy of presentation which will be made at the analyst/ investors call scheduled on Monday, February 23, 2026 at 10:00 am (IST) to discuss the audited financial results for the fourth quarter and financial year ended December 31, 2025.

The said presentation is also being uploaded on the Company's website.

Kindly take the above information on record.

Thanking you,

Yours faithfully,  
For ABB India Limited

Trivikram Guda  
Company Secretary and Compliance Officer  
ACS-17685



BENGALURU, INDIA | FEBRUARY 19, 2026 | SANJEEV SHARMA, CMD & TK SRIDHAR, CFO

# Q4 CY2025 RESULTS

Order growth accelerates, supported  
by broad-based sector demand

ABB India Analyst Call | Q4 CY2025 | October – December 2025

**ENGINEERED  
TO OUTFIT**

---

## Important notices

This presentation may include forward-looking information and statements including statements concerning the outlook for our businesses. These statements are based on current expectations, estimates and projections about the factors that may affect our future performance, including global economic conditions, and the economic conditions of the regions and industries that are major markets for ABB India Ltd. These expectations, estimates and projections are generally identifiable by statements containing words such as “expects,” “believes,” “estimates,” “targets,” “plans,” “outlook” or similar expressions.

There are numerous risks and uncertainties, many of which are beyond our control, that could cause our actual results to differ materially from the forward-looking information and statements made in this presentation and which could affect our ability to achieve any or all of our stated targets.

The important factors that could cause such differences include, among others:

- business risks associated with the volatile global economic environment and political conditions
- costs associated with compliance activities
- market acceptance of new products and services
- changes in governmental regulations and currency exchange rates, and
- such other factors as may be discussed from time to time in ABB India Limited’s filings with the Securities and Exchange Board of India (SEBI), including its Annual Report.

Although ABB India Ltd believes that its expectations reflected in any such forward-looking statement are based upon reasonable assumptions, it can give no assurance that those expectations will be achieved.

# ABB in India at a glance

## ABB Group

ABB is a global technology leader in electrification and automation, enabling a more sustainable and resource-efficient future. By connecting its engineering and digitalization expertise, ABB helps industries run at high performance, while becoming more efficient, productive and sustainable so they outperform. At ABB, we call this 'Engineered to Outrun'. The company has over 140 years of history and around 110,000 employees worldwide. ABB's shares are listed on the SIX Swiss Exchange (ABBN) and Nasdaq Stockholm (ABB).

## ABB in India

ABB is present in India for over a century and manufacturing for more than 75 years. The manufacturing unit is a listed entity. It operates with the entire eco-system of ABB R&D, Engineering, and Services.



**5** Manufacturing locations



**28** Sales offices

**25** Shop floors

**750+** Partners



## Electrification

Distribution Solutions  
Smart Power  
Smart Building  
Installation Products  
Service



## Motion

High Power  
Drive Products  
IEC LV Motors  
Traction  
NEMA Motors  
Service



## Automation

Energy Industries  
Process Industries  
Marine & Ports  
Measurement & Analytics



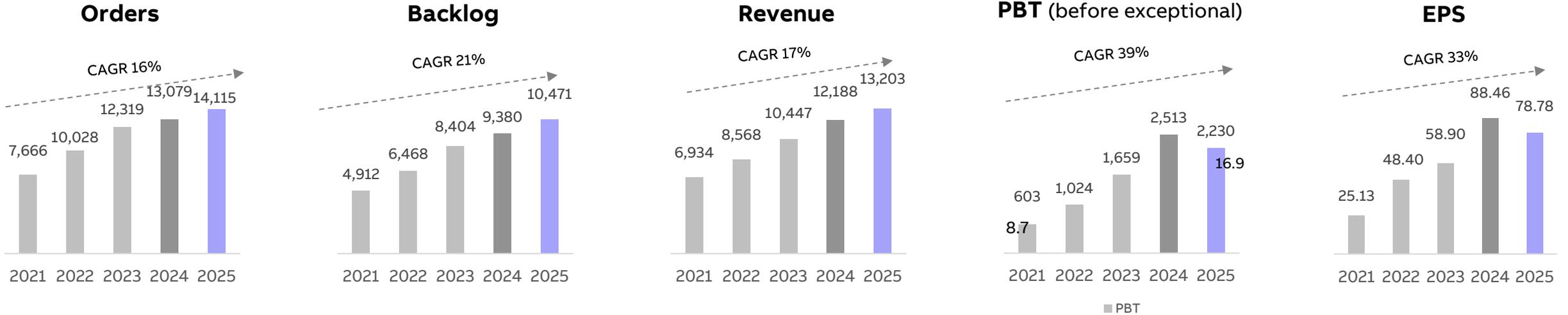
## Robotics & Discrete Automation

Robotics  
Machine automation<sup>1</sup>

1 – Machine Automation division is not part of ABB India & is run separately out of ABB B&R

# **Business highlights**

# CY2025 highlights – A journey of consistent growth



Highest-ever orders  
 INR **14,115 crore, +8%<sup>1</sup>**

Strong order backlog  
 INR **10,471 crore, +12%<sup>1</sup>**

Highest ever full-year revenue  
 INR **13,203 crore, +8%<sup>1</sup>**

PBT (before exceptional)  
 INR **2,230 crore;**  
 margin at **16.9%**

Profit after tax  
 INR **1,669 crore;**  
 margin at **12.6%**

EPS  
 INR **78.78**

Final dividend  
 INR **29.59** per share

ROCE  
**21%**

FCF  
 INR **693 crore, +80%<sup>1</sup>**

1.YoY comparable

# Q4 CY2025 Highlights

## Financial performance

**52%<sup>1</sup>**

Order growth

**+27%<sup>1</sup>**

Base business  
growth

**+6%<sup>1</sup>**

Revenue growth

**+6% QoQ**

**-18% YoY**

Profit after tax

Profitability  
reflecting material  
costs, market  
dynamics, Labour  
Code related  
expenses



Strong cash position  
**INR 5,694 crore**

1. YoY comparable

2. Figures are on cumulative basis



Highest Q4 orders in last 5 years supported by base business and timing of large orders

## Innovation & Investments



Expansion of local production capabilities with **new line for energy-efficient drives** and launch of **next-gen machinery drive** built for high performance, connectivity, and cybersecurity

## Sustainability

4<sup>th</sup> company in India to receive **AWS Gold Certification** for water stewardship with stakeholders for Nelamangala facility

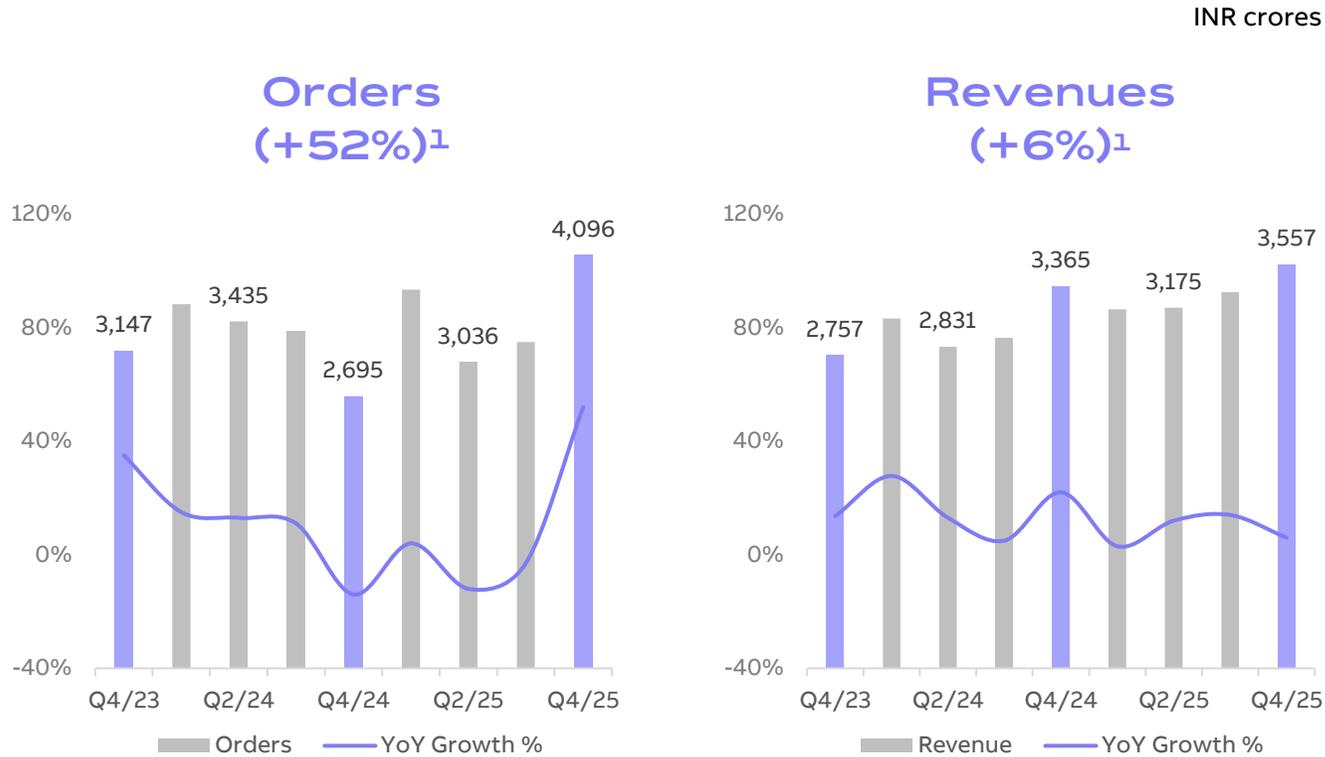


ESG initiatives covering **51%<sup>2</sup>** of suppliers



Received **GRIHA award** for sustainability excellence and National Stock Exchange's **ESG "Leader"** rating

# Strong order momentum across most segments

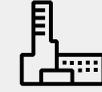


1. YoY comparable.



## Transport

Positive momentum for propulsion systems for railways



## Buildings & Infrastructure

Encouraging growth for smart building solutions



## Discrete

Industrial robotics applications in automotive segment



## Process

Demand from energy, metals, cement companies



## Renewables

Positive order momentum from renewables segment



## Data Centers

Market uptake for smart power distribution and energy efficient technology

**Order backlog +12%<sup>1</sup>  
at INR 10,471 crore**

---

## Proven capabilities leading to significant wins



Rectifier solutions for reliable, stable, ultra-high DC power for a large infrastructure and manufacturing major



Low voltage switchgear for data center major



Propulsion systems for Indian Railways



Electric powertrain solution for a metals major



Supply and local-scope integration of a 34 MW Ethylene Cracker Compressor system for a large refinery project



Robotics solutions for a newly formed automotive company of an established industrial company and an auto major

# Continuous customer engagement

Diverse segments, deeper coverage



**ELSE** hosted **ABB Service Day 2025** in the North Zone



**Motion** Channel Management team facilitated training sessions in **Faridabad**



**PAPI** led an exclusive **Digital Transformation Workshop** at **Peenya**



**Motion** team hosted **ABB Technology Day** at **Angul**



**CII Karnataka SupplyCon 2025:** Shaping the Future of Supply Chains



**Hyderabad ELDS** cluster team hosted **ABB Technology Day** in **Vijayawada**



**ELSP** at **National Dialogue on Manufacturing** at **CII Conference**



**ELDS** concluded a high-impact technical and hands-on training at **Maneja** facility

# ABB India well positioned to serve ~23 diverse market segments

Helps customers outrun leaner and cleaner



## Emerging Industries



 Renewables

 Electronics

 Data Centers

Push for green energy, semiconductor ecosystem, AI and data protection

## Infrastructure and Transport



 Marine & Ports

 Rail & Metro

 W & WW

 Power Distribution

 Building & Infra

Govt. CAPEX, and varied schemes for infra push

## Core Industries



 Food & Beverages

 Pharma & Healthcare

 Plastic & Rubber

 O&G & Chemical

 Metals & Mining

 Automotive

 Textiles

 Pulp & Paper

 Cement

PLI schemes, GST reforms, Govt. budgetary expenditure

Mid-term outlook:  Strong  Moderate  Modest

# India – Europe Free Trade Agreement (FTA)

## Strategic implications for ABB India

FTA concluded in January 2026 and expected to enter into force in **late 2026 or early 2027**

### Impact on **Imports**

- **Phased elimination of customs duties** (currently up to ~44%) on key electrical products **to near zero**
- **Supply chain resilience**
- Greater access to **high end EU control systems and instrumentation**

### Impact on **Exports**

- Export opportunity for **LV/MV and energy efficient products**
- Opportunity to **scale engineering, configuration, and lifecycle services**
- Strong alignment with **EU clean tech**
- Markets such as **Chemicals, Textiles, F&B and Automobiles** are expected to get benefited the most
- However, increased competition in premium segments

### Way Forward

- **Identification of EU export ready product lines**
- **Reconfigure India–EU supply chains for cost and resilience**
- **Scale India as a global engineering and services hub**

Potential to enhance margin resilience and bid competitiveness in India and Europe

# India Union Budget 2026-27: Relevant highlights for ABB

Capex momentum with focus on manufacturing, digital infrastructure, long-term energy stability



## Emerging Industries

- **Semiconductor Mission 2.0** to accelerate India's semiconductor capability
- Safe Harbour of 15% on cost for an Indian captive data centre service provider
- **Customs duty exemptions across key clean-energy** and strategic sectors: nuclear, lithium-ion batteries, solar, battery storage systems, and critical mineral processing
- **Electronics Components Manufacturing Scheme** with outlay of INR 40,000 crore



## Infrastructure and Transport

- Capex outlay at **+11.5% YoY to INR 12.2 lakh crore**
- **INR 5,000 crore per CER\*** over 5 years for Tier II & Tier III cities
- **Coastal Cargo Promotion Scheme** to double the share of waterways to 12% by 2047
- Rail budget **+10.3% YoY**
- 7 high-speed rail corridors and dedicated freight corridors
- 20 new National Waterways over 5 years
- **Purvodaya:** Development of Integrated East Coast Industrial Corridor



## Core Industries

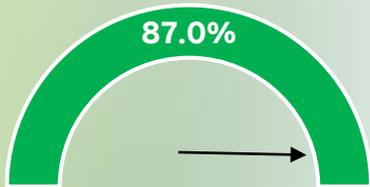
- Dedicated rare earth corridors
- Import duty exemption extended on equipment for manufacturing lithium-ion batteries
- **Higher PLI allocation for automobile** sector of INR 5,940 crore
- **Biopharma SHAKTI: INR 10,000 crore** outlay over 5 years for biologics and biosimilars production
- Textile Expansion and Employment Scheme and a National Handloom and Handicraft Programme

# Sustainability in Practice

Tracking our green goals for 2025



Scope 1&2 GHG Emissions\*



Target (2025): 87%  
Achieved: **87%**



Zero waste to landfill units (No.)



Target (2025): 4  
Achieved: **4**



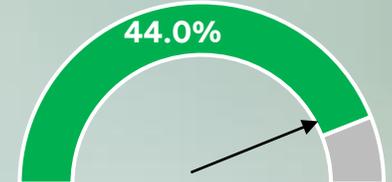
Water Positive Units (No.)



Target (2025): 4  
Achieved (till Q2): **4**



Water Recyclability (%)



Target (2025): 50%  
Achieved: **44%**

ABB India is the 4<sup>th</sup> company in India to receive AWS Gold Certification for water stewardship with stakeholders for Nelamangala facility

\*on cumulative basis with 2019 baseline

# Performance with Purpose

Focus on local development, education, diversity & inclusion, and healthcare for communities

## Education & Skilling



Digitization of classrooms and teachers training program completed in **200 Govt. schools** across Peenya and Nelamangala



Pan-India job-linked skilling program: **1,400 youth** trained in 2025



Science / STEM education for **~15,000 children** from Govt. schools in Peenya and Nelamangala



Trained **200 candidates** on electrician job role at the ABB Smart Center for Electricians, Faridabad

## Diversity & Inclusion



Support towards awareness, **treatment, cancer care, and cervical cancer vaccination** for girls in Govt. schools



Successfully completed skilling and employability program for **200 individuals** with special needs

## Communities & Environment



Remote monitoring digital dashboard for waste management facility in Kasol and Bharsaini, HP



Water conservation through recharge of **100 borewells** across **70 villages** in 2025, in Nelamangala

# Factors to watch out for in 2026

Resilient domestic market environment,  
despite geopolitical and trade uncertainties



## Economic Power

- Fastest growing major economy
- Strong domestic consumption
- Global trade expansion through free trade agreements



## Consumerism and Lifestyle Upgrade

- Premiumization
- Tier II and III cities boom
- Phygital retail



## Green Energy and Sustainability

- Carbon-neutral policies – energy efficiency
- Circular economy



## Automation and AI

- Industrial digitalization
- Cloud computing and data centers
- AI at scale



## Urbanization and Smart Infrastructure

- Smart cities and infrastructure
- Green buildings
- Affordable housing



## Global Uncertainty

- FX fluctuation
- Volatile commodity prices
- Cross-border strife



# Financial highlights

# Performance Summary Q4 CY2025

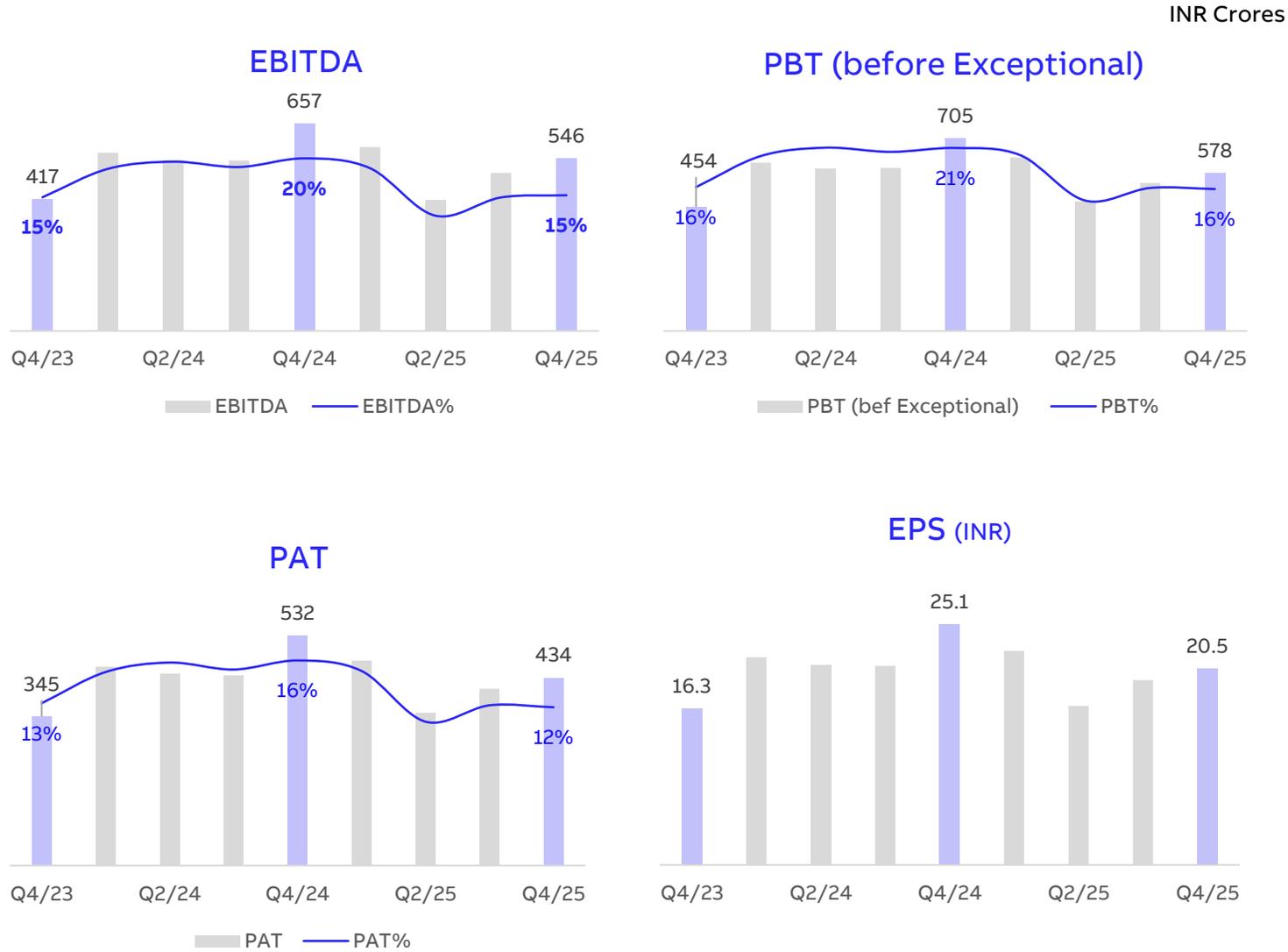
Values in INR Crores

2024	Q3 2025	Q4 2024	Performance Indicator	Q4 2025	vs Q4 2024	vs Q3 2025	2025	vs 2024
11,497	3,059	2,654	Base Orders Received	3,379	+27%	+10%	13,006	+13%
1,582	174	41	Large Orders Received	717			1,109	
13,079	3,233	2,695	<b>Total Orders Received</b>	<b>4,096</b>	<b>+52%</b>	<b>+27%</b>	<b>14,115</b>	<b>+8%</b>
9,380	9,895	9,380	Order Backlog (end of period)	10,471	+12%	+6%	10,471	+12%
12,188	3,311	3,365	Revenue	3,557	+6%	+7%	13,203	+8%
2,305	500	657	EBITDA	546			2,043	
18.9	15.1	19.5	EBITDA %	15.4			15.5	
2,513	542	705	Profit Before Tax (PBT)	578	-18%	+7%	2,230	-11%
20.6	16.4	21.0	PBT %	16.2			16.9	
1,875	409	532	Profit After Tax (PAT)	434	-18%	+6%	1,669	-11%
15.4	12.4	15.8	PAT %	12.2			12.6	
5,390	4,991	5,390	Cash balance	5,694			5,694	

## Key Insights

- **Orders:** Strong growth in base business with support from the timing of large orders
- **Revenues:** Higher revenue across businesses including contribution from exports
- **Profitability:** Impacted due to mix, material costs, Labor code related expenses, forex volatility and one-offs  
Partially offset by hedging and efficiency gains
- **Cash:** Strong collection; inventory levels aligned to meet future delivery

# Mid-teen margins amidst macro headwinds



# Financial statement overview

INR Crores

	Quarter ended 31.12.2025		Quarter ended 30.09.2025		Quarter ended 31.12.2024		Year ended 31.12.2025		Year ended 31.12.2024	
	Crs	%	Crs	%	Crs	%	Crs	%	Crs	%
<b>INCOME</b>										
Revenue from Operations	3,557.0	100.0	3,310.7	100.0	3,364.9	100.0	13,202.7	100.0	12,188.3	100.0
Other Income	76.3	2.2	84.0	2.5	86.7	2.6	352.4	2.7	353.4	2.9
<b>Total Income</b>	<b>3,633.3</b>	<b>102.2</b>	<b>3,394.7</b>	<b>102.5</b>	<b>3,451.6</b>	<b>102.6</b>	<b>13,555.1</b>	<b>102.7</b>	<b>12,541.7</b>	<b>102.9</b>
<b>EXPENDITURE</b>										
Material cost	2,188.7	61.5	2,062.3	62.3	1,983.1	58.9	8,054.4	61.0	7,090.3	58.2
Personnel Expenses	291.4	8.2	222.3	6.7	194.7	5.8	974.8	7.4	821.9	6.7
Other Expenses	592.6	16.7	519.8	15.7	490.9	14.6	2,154.2	16.3	1,943.0	15.9
Exchange & commodity variation (net)	(61.9)	(1.7)	6.0	0.2	38.8	1.2	(23.7)	(0.2)	27.9	0.2
Depreciation	39.6	1.1	36.6	1.1	33.7	1.0	145.5	1.1	128.9	1.1
Interest	5.4	0.2	5.6	0.2	5.1	0.2	19.9	0.2	16.5	0.1
<b>Total Expenditure</b>	<b>3,055.8</b>	<b>85.9</b>	<b>2,852.6</b>	<b>86.2</b>	<b>2,746.4</b>	<b>81.6</b>	<b>11,325.2</b>	<b>85.8</b>	<b>10,028.5</b>	<b>82.3</b>
<b>Profit before Tax</b>	<b>577.6</b>	<b>16.2</b>	<b>542.1</b>	<b>16.4</b>	<b>705.1</b>	<b>21.0</b>	<b>2,229.9</b>	<b>16.9</b>	<b>2,513.3</b>	<b>20.6</b>
<b>Tax Expense</b>	<b>143.3</b>	<b>4.0</b>	<b>133.2</b>	<b>4.0</b>	<b>173.2</b>	<b>5.2</b>	<b>560.5</b>	<b>4.3</b>	<b>638.7</b>	<b>5.3</b>
<b>Profit after tax</b>	<b>434.3</b>	<b>12.2</b>	<b>408.9</b>	<b>12.4</b>	<b>531.9</b>	<b>15.8</b>	<b>1,669.4</b>	<b>12.6</b>	<b>1,874.6</b>	<b>15.4</b>
<b>ETR %</b>	<b>24.8%</b>		<b>24.6%</b>		<b>24.6%</b>		<b>25.1%</b>		<b>25.4%</b>	

## Q4 2025 vs Q4 2024

**Other income: 76 Cr (87 Cr)**  
Includes interest on fixed deposits

**Material cost: 61.5% (58.9%)**  
Higher commodity inflation and QCO related material impact

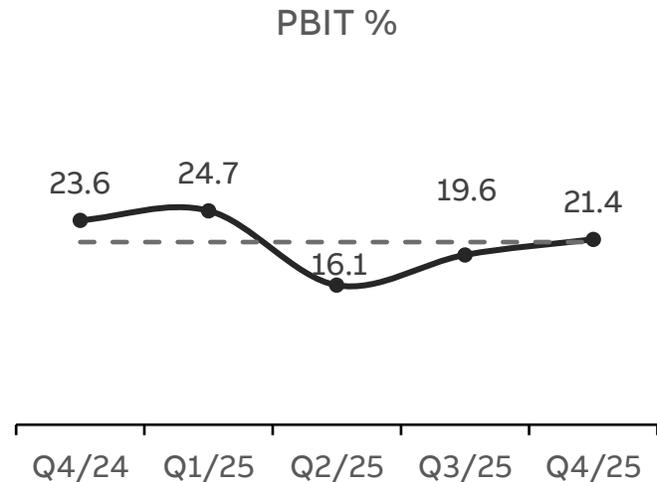
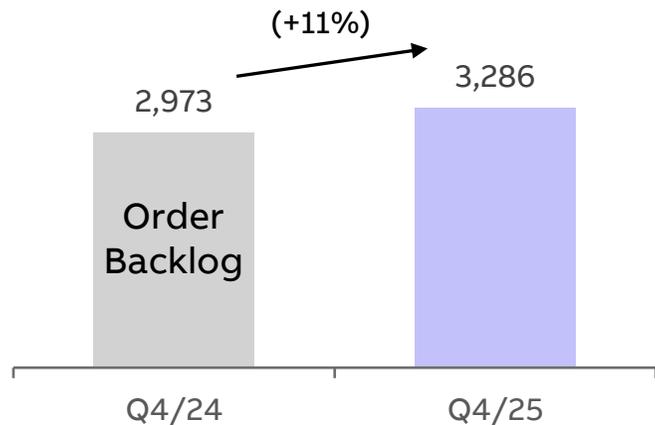
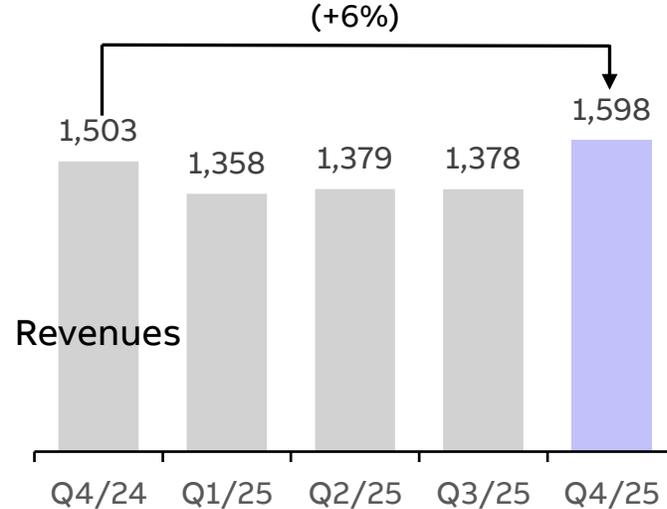
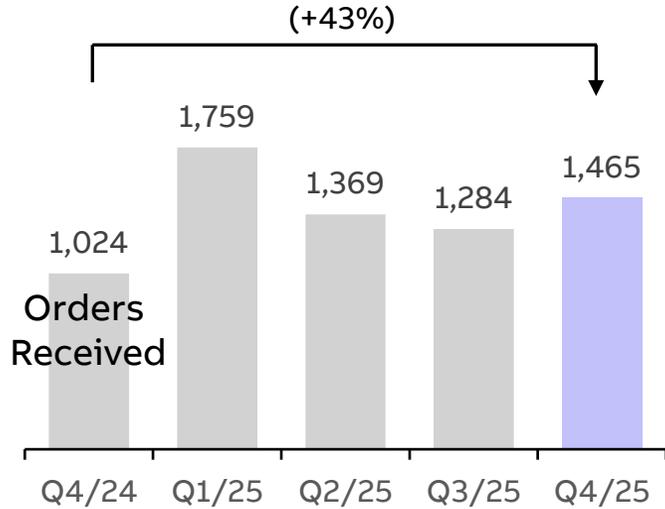
**Personnel expenses: 291 Cr (195 Cr)**  
Annual salary and headcount revision and labor code cost of INR 65 crore

**Exchange and commodity: (62 Cr)(38.8 Cr)**  
Rupee depreciation against CHF and EURO partly offset by commodity hedging and efficiency gains

**Other expenses: 593 Cr (491 Cr)**  
Increase in revenue linked costs

# Electrification

INR crores



## Orders Received

- Demand across divisions with strong momentum in Smart Power and Distribution Solutions
- Large data center order received

## Revenues

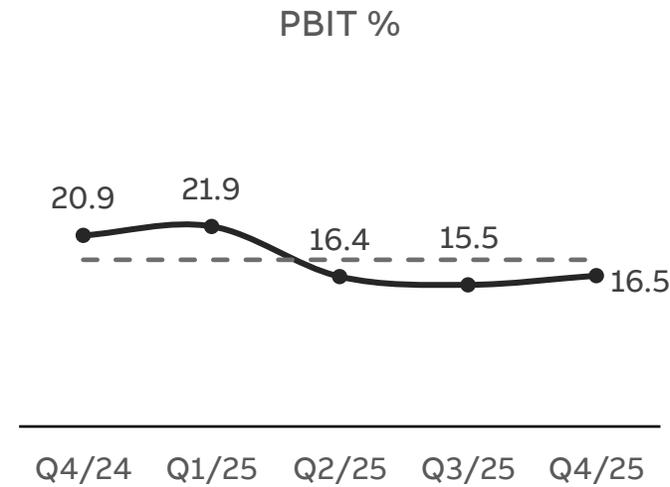
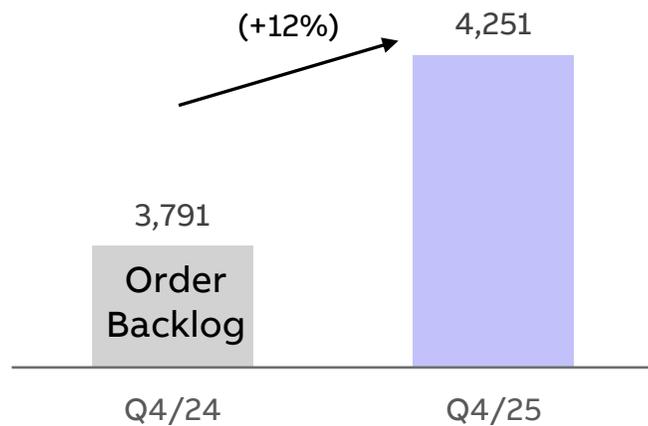
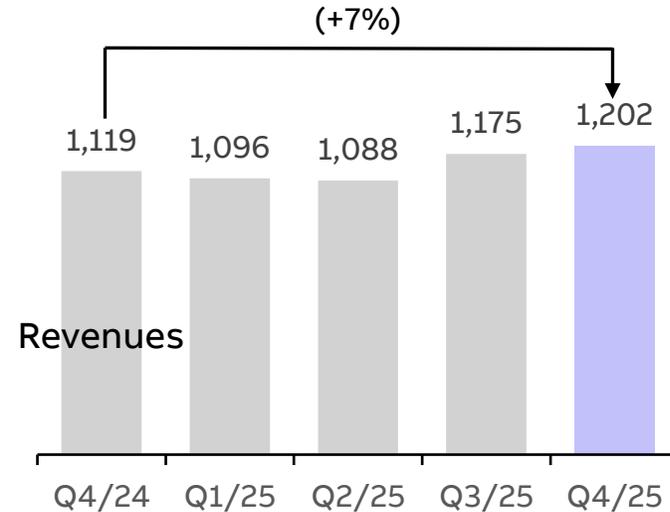
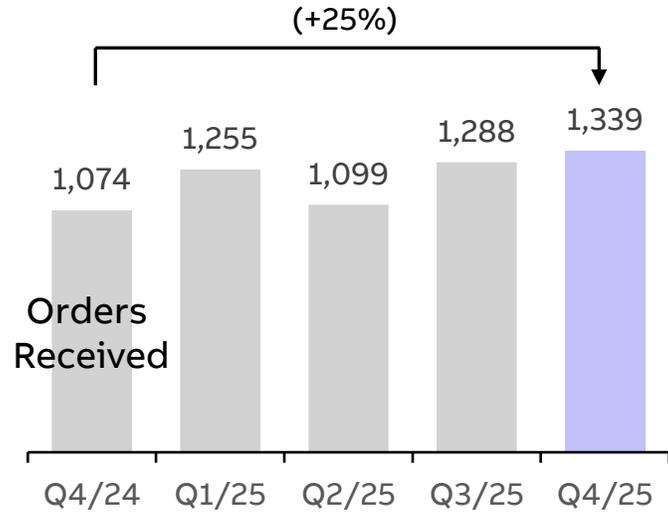
- Growth across all business divisions
- Higher export revenues for Smart Power and Distribution Solutions

## PBIT

- Up 180 bps sequentially
- Continued compliance with QCO guidelines, material cost impact, forex volatility

# Motion

INR crores



## Orders Received

- Demand for propulsion system from Indian Railways
- Uptake for Drives and Large Motors

## Revenues

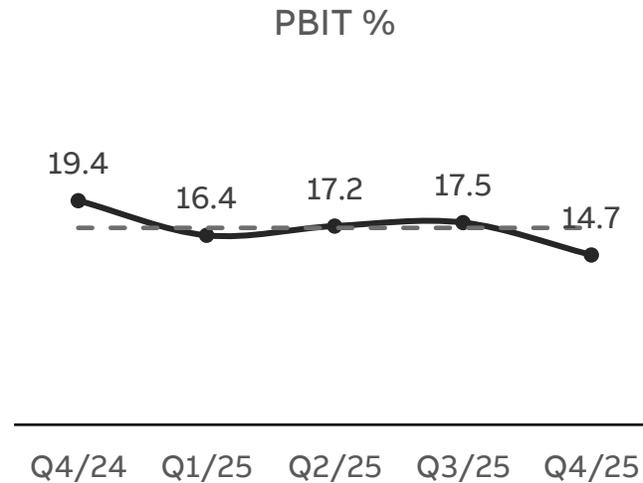
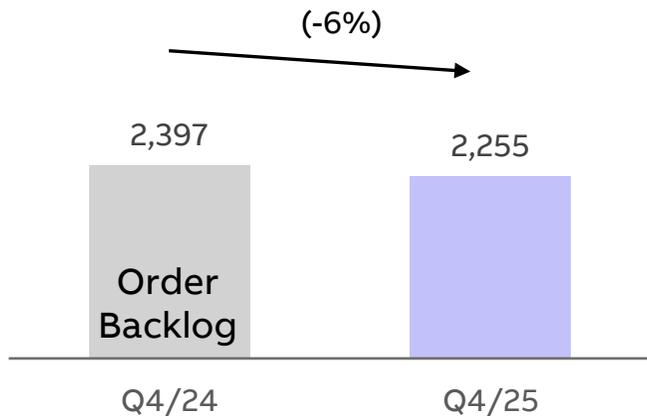
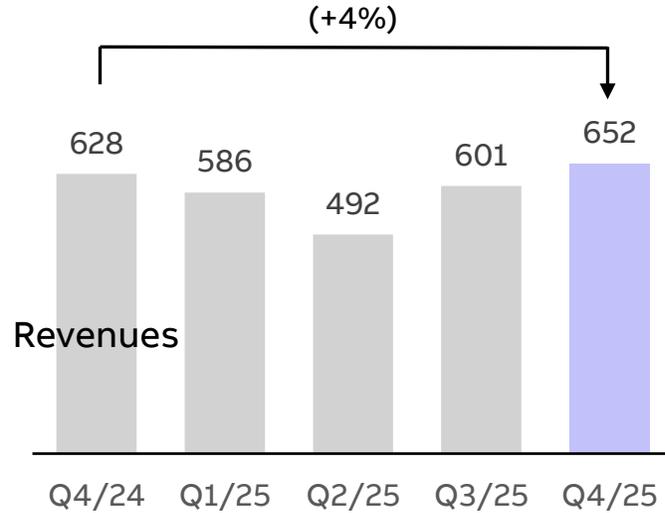
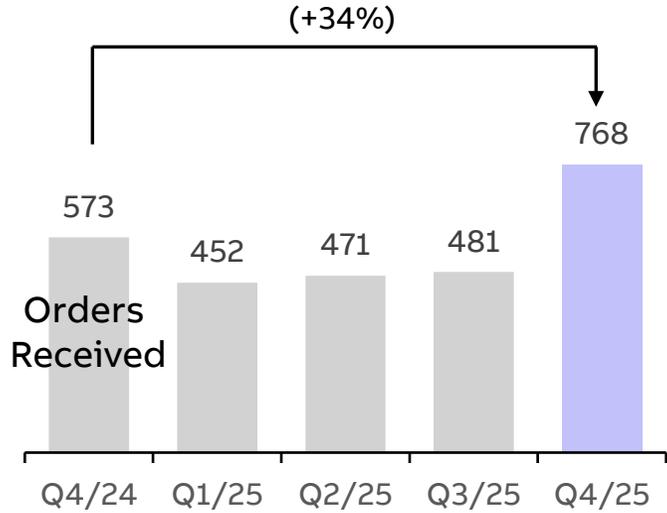
- Higher revenue from execution across divisions

## PBIT

- Forex impact and unfavourable material cost

# Automation

INR crores



## Orders Received

- Demand from energy and process industries

## Revenues

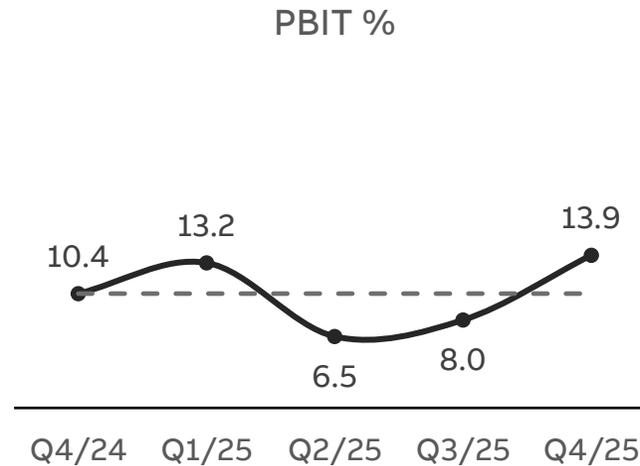
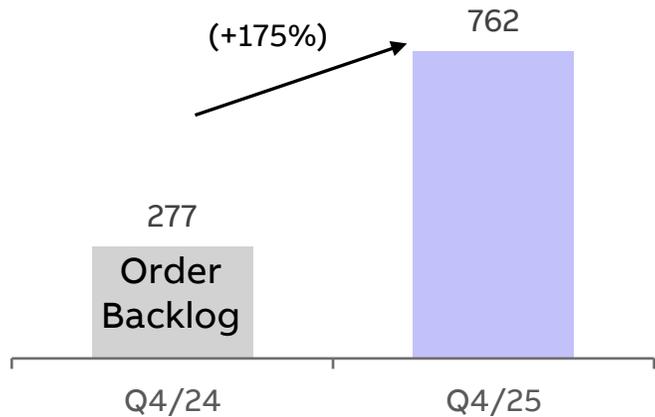
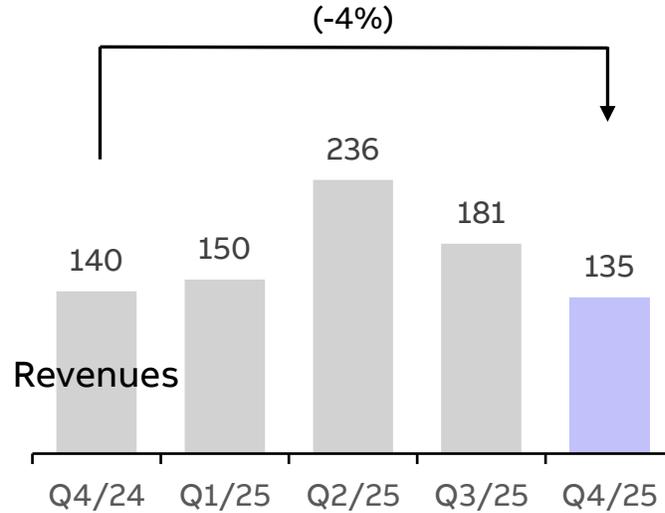
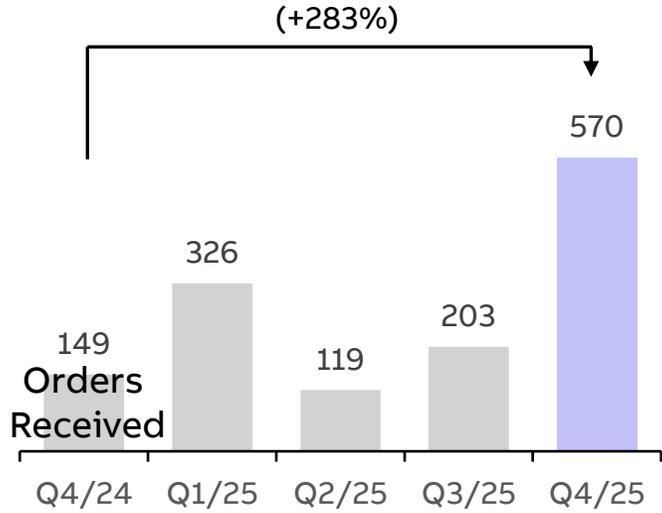
- Revenue growth in Energy Industries and Measurement Analytics offset by dip in revenue from Process Industries

## PBIT

- Material cost impact and revenue mix

# Robotics and Discrete Automation

INR crores



## Orders Received

- Orders from Automotive segments

## Revenues

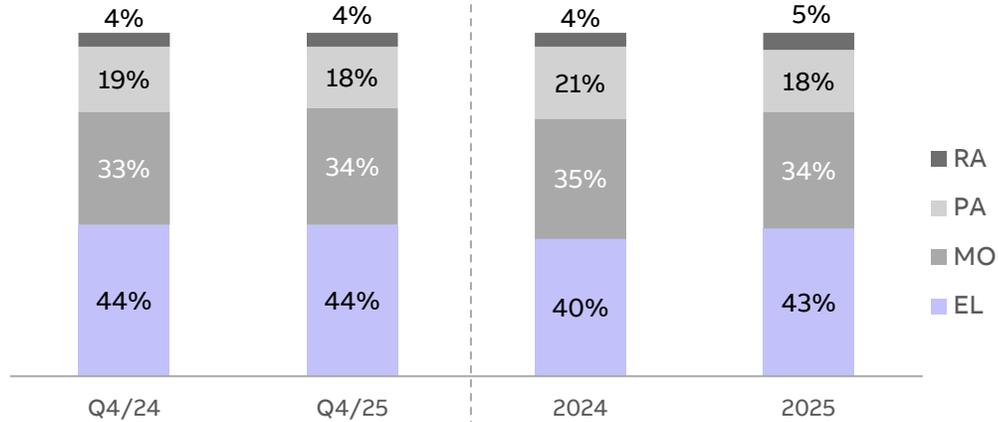
- Revenue mix with tepid execution

## PBIT

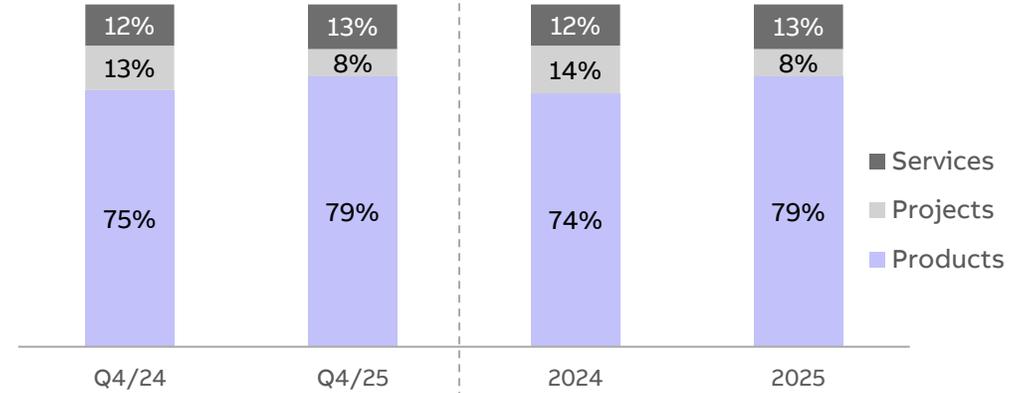
- Favorable revenue mix and operational efficiencies

# Resilient and diversified business model (by revenues)

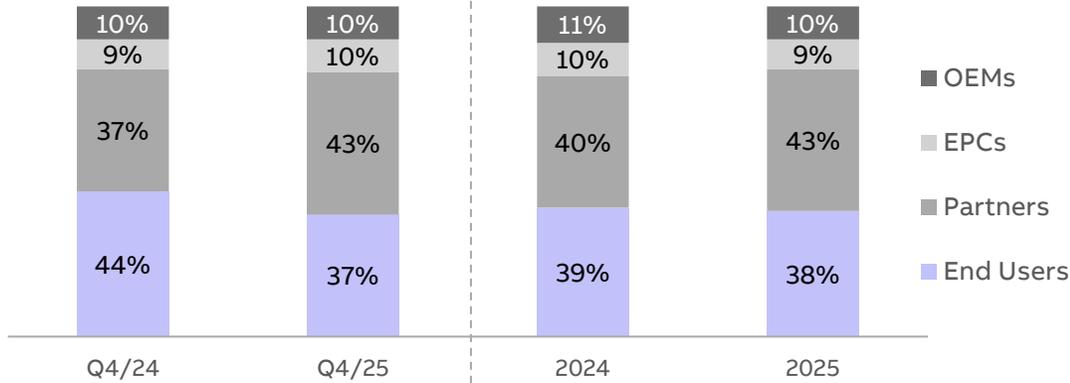
## Business Areas



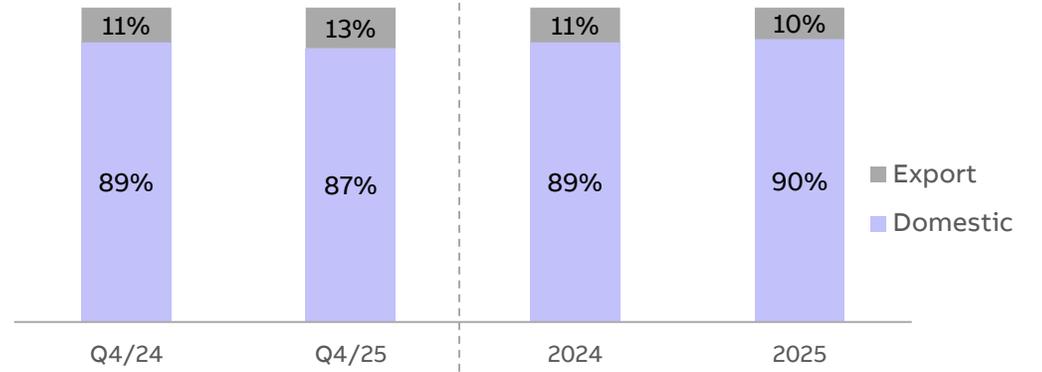
## Offerings



## Channels



## Geography



**AABB**