

24th July, 2026

To The General Manager Department of Corporate Services BSE Limited Phiroze Jeejeebhoy Towers Dalal Street, Fort, Mumbai – 400 001 Scrip Code: 544253	To The General Manager Department of Corporate Services National Stock Exchange of India Limited Exchange Plaza, Bandra Kurla Complex, Bandra (East), Mumbai – 400 051 Symbol: KROSS
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ISIN: INE006601022

Dear Sir/Madam,

Sub: Outcome of the Board Meeting held on July 24, 2026**Ref: Regulation 30 and 33 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('Listing Regulations')**

Pursuant to Regulation 30 and 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we hereby inform you that the Board of Directors ("Board") of the Company, at its meeting held today i.e. 24th July 2026 has, *inter-alia*, considered and approved the following:

1. Unaudited Standalone Financial Results for the Quarter Ended June 30, 2026

1. Approved the Unaudited Standalone Financial Results of the Company for the quarter ended June 30, 2026, prepared pursuant to Regulation 33 of the Listing Regulations (**Annexure 1**).
2. Enclosed herewith is the Limited Review Report issued by M/s S. K. Naredi & Co LLP, Chartered Accountants, Statutory Auditors of the Company, on the said financial results (**Annexure 1**).

2. 35th Annual General Meeting (AGM) for FY 2025–26

Approved convening the 35th Annual General Meeting ('AGM') of the Members/Shareholders of the Company at 11:00 AM (IST) on **Wednesday, September 16, 2026**, through Video Conferencing (VC) / Other Audio Visual Means (OAVM) (**Annexure 2**).

3. Appointment and Re-appointment of Independent Directors

Approved the following appointment and re-appointments (**Annexure 3**):

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- **Re-appointment of Mr. Sanjiv Paul** (DIN: 00086974) as an Independent Director (Non-Executive Category) for a second term of three (3) consecutive years.
- **Re-appointment of Mr. Gurvinder Singh Ahuja** (DIN: 08132223) as an Independent Director (Non-Executive Category) for a second term of three (3) consecutive years.
- **Re-appointment of Ms. Deepa Verma** (DIN: 10359047) as an Independent Director (Non-Executive Category) for a second term of three (3) consecutive years.
- **Appointment of Mr. Sharat Chandra Kumar** (DIN: 10223173) as an Independent Director (Non-Executive Category) for a first term of three (3) consecutive years.

4. Resignation of Independent Director

- Took on record the resignation of **Mr. Mukesh Kumar Agarwal** (DIN: 09046565) from the position of Independent Director (Non-Executive Category) with effect from July 24, 2026 (**Annexure 4**).

5. Resignation of Head (Accounts & Finance)

- Took on record the resignation of **Mr. Dharendra Jena**, Head (Accounts & Finance), who will be relieved from the services of the Company at the close of business hours on July 31, 2026 (**Annexure 4**).

6. Re-constitution of Board Committees

- Approved the re-constitution of various Board Committees with effect from July 24, 2026, consequent to the resignation of Mr. Mukesh Kumar Agarwal and the appointment of Mr. Sharat Chandra Kumar as Independent Directors.

Post reconstitution, the composition of the following Committees shall be as under with effect from 24th July 2026:

1) Nomination and Remuneration Committee

Name of the Directors	Chairman/Member
Deepa Verma	Chairperson
Gurvinder Singh Ahuja	Member
Sudhir Rai	Member
Sharat Chandra Kumar	Member

2) Corporate Social Responsibility Committee

Name of the Directors	Chairman/Member
Sudhir Rai	Chairman

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KROSS LIMITED



e-mail : accounts@krossindia.com
purchase@krossindia.com
sales.trailerparts@krossindia.com

CIN - L29100JH1991PLC004465

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Anita Rai	Member
Deepa Verma	Member
Sharat Chandra Kumar	Member

The Board meeting commenced at **04:30 p.m.** and concluded at **06:26 p.m.**

The Unaudited Standalone Financial Results along with the Limited Review Report and will also be made available on Company's website i.e. <https://www.krosslimited.com/>

Kindly take the same on record.

Thanking You,

For Kross Limited

Debolina Karmakar
Company Secretary and Compliance Officer
Membership No.: ACS 62738

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Limited Review Report on the Unaudited Standalone Financial Results of the Kross Limited for the quarter ended 30 June, 2026 pursuant to the Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) regulations, 2015, as amended

To the Board of Directors of Kross Limited

1. We have reviewed the accompanying Statement of unaudited financial results of **Kross Limited** (herein referred to as the "Company") for the quarter ended June 30, 2026 (the "Statement").
2. This Statement, which is the responsibility of the Company's management and approved by its Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 34, "Interim Financial Reporting" ("Ind AS 34"), prescribed under Section 133 of the Companies Act, 2013, and other accounting principles generally accepted in India and in compliance with Regulation 33 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("Listing Regulations"). Our responsibility is to issue a report on the Statement based on our review.
3. We conducted our review of the Statement in accordance with the Standard on Review Engagement (SRE) 2410, 'Review of Interim Financial Information Performed by the Independent Auditor of the Entity' — issued by the Institute of Chartered Accountants of India. This standard requires that we plan and perform the review to obtain moderate assurance as to whether the financial statements are free of material misstatement. A review of Interim Financial Information consists of making inquiries, primarily of persons responsible for Financial and Accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit is conducted in accordance with Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.
4. Attention is drawn to the fact that the figures for the three months ended 31st March, 2026 as reported in the Statement are the balancing figures between audited figures in respect of the full previous financial year and the published year to date figures up to the third quarter of the previous financial year. The figures up to the end of the third quarter of previous financial year had only been reviewed and not subjected to audit.
5. Based on our review conducted as and procedures performed as stated above, nothing has come to our attention that causes us to believe that the accompanying statement, prepared in accordance with recognition and measurement principle laid down in the aforesaid Indian Accounting Standards ('Ind AS') specified under section 133 of the Companies Act, 2013, as amended, read with relevant rules issued thereunder and other accounting principles generally accepted in India, has not disclosed the information required to be disclosed in terms of Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, including the manner in which it is to be disclosed, or that it contains any material misstatement.



For S K Naredi & Co LLP
Chartered Accountants
ICAI Firm Regn. No – 003333C/ C400397

Abhishek Agarwal
CA Abhishek Agarwal
(Partner)
M. No – 414050

UDIN – 26414050RAZTHO8000

Jamshedpur, India.
July 24, 2026

Kross Limited

Regd Office: M-4 , VI Phase , Gamharia , Adityapur Industrial Area, Jamshedpur - 832108

CIN: L29100JH1991PLC004465



Statement of Unaudited Financial Results for the Quarter Ended June 30, 2026

(Amounts in Rs. Millions, unless otherwise stated)

Sl. No	Particulars	For the Quarter Ended			For the Year Ended
		June 30, 2026	Mar 31, 2026	June 30, 2025	Mar 31, 2026
		(Unaudited)	(Audited)	(Unaudited)	(Audited)
(1)	Revenue from operations	1,843.39	2,254.48	1,393.55	6,732.01
(2)	Other income	3.92	8.39	20.87	42.48
(3)	Total Income (1) + (2)	1,847.31	2,262.88	1,414.42	6,774.49
(4)	Expenses				
(a)	Cost of materials consumed	1,016.06	1,230.91	779.58	3,644.74
(b)	Changes in inventories of finished products and work in progress	1.65	(1.23)	(26.67)	10.02
(c)	Employee benefits expense	102.91	113.55	90.08	394.07
(d)	Finance costs	21.11	18.85	23.36	80.70
(e)	Depreciation and amortisation expense	30.07	24.66	20.50	90.83
(f)	Other expense	497.24	575.48	388.88	1,803.71
	Total Expenses (4)	1,669.04	1,962.22	1,275.74	6,024.07
(5)	Profit before tax (3) - (4)	178.27	300.66	138.69	750.42
(6)	Tax Expense				
(a)	Current tax				
(i)	Current tax	40.44	65.58	34.95	175.12
(ii)	Current tax for the earlier years	-	-	-	1.16
(b)	Deferred tax	4.70	10.57	(3.26)	22.00
	Total Tax Expense (6)	45.15	76.16	31.69	198.27
(7)	Profit for the period/ year (5) - (6)	133.12	224.50	107.00	552.14
(8)	Other comprehensive income/ (loss)				
	Items that will not be reclassified to profit or loss				
(a)	Remeasurement of the employees defined benefit plans	0.16	2.29	(0.55)	0.64
(b)	Income tax relating to above items	(0.04)	(0.58)	0.14	(0.16)
	Total other comprehensive income (8)	0.12	1.71	(0.41)	0.48
(9)	Total comprehensive income for the period/ year (7 + 8)	133.24	226.21	106.59	552.62
(10)	Earnings per equity share (Nominal value of share of Rs. 5 each)				
	Basic (in Rupees)	2.06*	3.48*	1.66*	8.56
	Diluted (in Rupees)	2.06*	3.48*	1.66*	8.56
	* Not Annualised				
(11)	Paid up equity share capital (face value: INR 5 each)	322.55	322.55	322.55	322.55
(12)	Other Equity				4,575.10



PAN : AABCK5855D; Phone No - 0657 - 2203812 , 2203813; Email : accounts@krossindia.com

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CIN: L29100JH1991PLC004465



Notes to Unaudited Financial Results for the Quarter Ended June 30, 2026

1. The above unaudited financial results of the Company for the Quarter Ended June 30, 2026, have been reviewed and recommended by the Audit Committee and approved by the Board of Directors in their respective meeting held on July 24, 2026. The Statutory auditors have expressed an unmodified review opinion on these results and have issued an unmodified conclusion.
2. The Company's above unaudited financial results for the Quarter Ended June 30, 2026, have been prepared in accordance with the Indian Accounting Standards ('Ind AS') as prescribed under section 133 of the Companies Act, 2013 read with Rule 3 of the Companies (Indian Accounting Standard) Rules, 2015, as amended and Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.
3. The company manufactures 'Motor vehicle parts & accessories and the management review the performance of the company as single operating segment in accordance with Ind AS - 108 'Operating segments' notified pursuant to the Companies (Indian Accounting Standards), Rules, 2015. Accordingly, no separate segment information has been furnished herewith.
4. During the Previous Year, the Government of India implemented the Code on Wages, 2019; the Industrial Relations Code, 2020; the Occupational Safety, Health and Working Conditions Code, 2020; and the Code on Social Security, 2020, along with the relevant rules thereunder. The Company has assessed the impact of the revised definition of "wages" on employee benefits and has revised its salary structure in accordance with the applicable provisions. The consequential impact on employee benefit obligations has been appropriately considered and recognised during the FY 2026-27.
5. The company does not have any subsidiary/associate/joint venture company as of June 30, 2026, hence the Consolidated Financial Statements is not required to be prepared by the company.
6. The figures for the previous periods/year have been regrouped/restated where necessary.
7. The unaudited Financial Results for the Quarter Ended June 30, 2026, will be available on the Company's website www.krosslimited.com

Sudhir Rai
Chairman & Managing Director
DIN: 00512423



Date: July 24, 2026
Place: Jamshedpur

24th July, 2026

Annexure 2

To The General Manager Department of Corporate Services BSE Limited Phiroze Jeejeebhoy Towers Dalal Street, Fort, Mumbai – 400 001 Scrip Code: 544253	To The General Manager Department of Corporate Services National Stock Exchange of India Limited Exchange Plaza, Bandra Kurla Complex, Bandra (East), Mumbai – 400 051 Symbol: KROSS
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ISIN: INE0O6601022

Dear Sir/Madam,

Subject: Intimation of the 35th Annual General Meeting (“AGM”) and Related Details

This is to inform you that the Board of Directors of the Company, at its meeting held today, i.e., **24th July 2026**, has approved the following:

1. Convening of the 35th AGM

The **35th Annual General Meeting** (“AGM”) of the Members/Shareholders of the Company will be held on **Wednesday, 16th September 2026 at 11:00 A.M. (IST)** through **Video Conferencing (VC) / Other Audio Visual Means (OAVM)**.

This meeting is being conducted in compliance with the applicable provisions of the Companies Act, 2013, read with MCA General Circular No. 9/2024 dated September 19, 2024, General Circular No. 20/2020 dated May 5, 2020, and other relevant circulars issued by the Ministry of Corporate Affairs (“MCA Circulars”), along with SEBI Circular dated October 3, 2024, and the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (“SEBI Listing Regulations”).

2. Approval of AGM Notice & Annual Report

Approval of the Notice of the 35th AGM and the Annual Report for the Financial Year 2025–26, comprising the Financial Statements, Board's Report, Statutory Auditors' Report, and other requisite documents.

3. Cut-off Date for Dispatch of Notice and Annual Report

Friday, 14th August 2026 (end of day) has been fixed as the cut-off date to determine the Members eligible to receive the Notice of the 35th AGM and the Annual Report for FY 2025–26.

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**4. Details of Remote E-Voting & E-Voting During AGM**

In compliance with the relevant provisions, the Company is providing its Shareholders the facility to cast their votes by electronic means via '**Remote e-voting**' prior to the meeting and '**e-voting system**' during the AGM on all resolutions set forth in the AGM Notice. The details of the remote e-voting schedule are as follows:

1	Date & Time of commencement of Remote e-voting	Sunday 13 th September 2026 at 09:00 AM
2	Date & Time of end of Remote e-voting	Tuesday 15 th September 2026 at 05:00 PM
3	Cut-off date for determining rights of entitlement of Remote e-voting and e-voting	Wednesday, 09 th September 2026
4	E-voting system during the AGM shall not be allowed beyond	15 minutes after the conclusion of AGM

5. Appointment of Scrutiniser

Mr. Sital Prasad Swain, Practicing Company Secretary (Membership No. F6338, Certificate of Practice No. 6814) had been appointed as scrutiniser for scrutinizing the entire e-voting process (both remote e-voting as well as during the 35th AGM).

The Annual Report for the financial year 2025-26, the Notice of 35th AGM and other documents required to be attached thereto, will be sent in electronic mode to all the Shareholders of the Company whose email addresses are registered with the Company/ Company's Registrar and Transfer Agent ('RTA')/ Depository Participant(s) ('DPs'). The Annual Report along with the AGM Notice will also be available on the website of the Company viz. <https://www.krosslimited.com/>.

Additionally, in accordance with Regulation 36(1)(b) of the SEBI Listing Regulations, the Company will be sending a letter to Shareholders whose e-mail addresses are not registered with the Company/ RTA/ DPs, providing the exact web-link of Company's website from where the Annual Report for the financial year 2025-26 can be accessed.

This is for your information and record.

Thanking You,
For Kross Limited

Debolina Karmakar
Company Secretary and Compliance Officer
Membership No.: ACS 62738

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Annexure – 3

Disclosure of information pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, read with Schedule III of the SEBI Listing Regulations and SEBI Circular No. SEBI/HO/CFD/CFD/CFDPoD-1/CIR/2023/123 dated 13th July, 2023, as amended from time to time:

Sr. No.	Particulars	Particulars
Name	Sanjiv Paul (DIN: 00086974)	Mr. Gurvinder Singh Ahuja (DIN: 08132223)
Reason for change	Re-appointment	Re-appointment
Date of appointment	Re-appointment for a second term of three (3) consecutive years effective from October 26, 2026 to October 25, 2029, subject to the approval of the shareholders in the ensuing Annual General Meeting of the company.	Re-appointment for a second term of three (3) consecutive years, effective from October 26, 2026 to October 25, 2029, subject to the approval of the shareholders in the ensuing Annual General Meeting of the company.
Designation	Non-Executive Independent Director	Non-Executive Independent Director
Brief profile	Former Vice President at Tata Steel and Managing Director at Tata Metaliks, Mr. Paul holds a Bachelor's Degree in Science from Regional Institute of Technology, Ranchi University, and has completed the General Management Program at the European Centre for Continuing Education	Mr Ahuja is a chartered accountant. He was previously associated with Tata Motors Limited as Plant Finance Head at Jamshedpur & Pune. He also held the position of Chief Financial Officer at TML Drivelines Limited, a Tata Group company.
Disclosure of relationships between directors	Mr. Sanjiv Paul is not related to any Director of the Company.	Mr. Gurvinder Singh Ahuja is not related to any Director of the Company.

Sr. No.	Particulars	Particulars
Name	Ms. Deepa Verma (DIN: 10359047)	Mr Sharat Chandra Kumar (DIN 10223173)
Reason for change	Re-appointment	Appointment
Date of appointment	Re-appointment for a second term of three (3) consecutive years effective from October 26, 2026 to October 25, 2029, subject to the approval of	Appointment for a term of three (3) consecutive years effective from July 24, 2026 to July 23, 2029 subject to the approval of the shareholders in the

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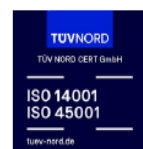




	the shareholders in the ensuing Annual General Meeting of the company.	ensuing Annual General Meeting of the company.
Designation	Non-Executive Independent Director	Non-Executive Independent Director
Brief profile	Ms. Verma is a Former Chief Human Resource Business Partner at Tata Steel, Ms. Verma holds a Bachelor's Degree in Commerce from the University of Poona and a Post Graduate in Personnel Management & Industrial Relations from XLRI - Xavier School of Management, Jamshedpur.	Mr Sharat is a distinguished Electrical Engineer from BIT Mesra, brings over 35 years of leadership in Tata Steel across maintenance, project execution, design, and strategic sourcing. He has spearheaded major capacity expansion projects, including blast furnaces, coke ovens, and environment initiatives, with proven expertise in commissioning, automation, and capital planning.
Disclosure of relationships between directors	Ms. Verma is not related to any Director of the Company.	Mr. Sharat Chandra is not related to any Director of the Company.

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**Annexure – 4**

Disclosure of information pursuant to Regulation 30 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, read with Schedule III of the SEBI Listing Regulations and SEBI Circular No. SEBI/HO/CFD/CFD/CFDPoD-1/CIR/2023/123 dated 13th July, 2023, as amended from time to time:

A) Resignation of Independent Director

Sr. No.	Particulars
Name	<i>Mr Mukesh Kumar Agarwal (DIN 09046565)</i>
Reason for change	Resignation due to other pre-occupation in family matters.
Date of cessation	The Board of Directors in the Meeting held on July 24, 2026 has taken note of his resignation.
Designation	Non-Executive Independent Director
Brief profile	Not Applicable
Disclosure of relationships between directors	Not Applicable
Additional Information in case of resignation of an Independent Director	
Letter of Resignation along with detailed reason for resignation	Resignation letter received is enclosed below.
Information as required pursuant to SEBI Circular dated July 13, 2023	Mr. Mukesh Agarwal has confirmed that there are no other material reasons for his resignation other than those stated above.
Names of listed entities in which the resigning director holds directorships, indicating the category of directorship and membership of board committees, if any.	Mr. Mukesh Agarwal does not hold directorship in any other listed entity.

B) Resignation of Senior Management Personnel

Sr. No.	Particulars
Name of the SMP	<i>Mr Dharendra Jena, Head (Accounts and Finance)</i>
Reason for change viz. appointment, resignation, removal, death or otherwise	Resignation Mr. Dharendra Jena has resigned from the position of <i>Head (Accounts and Finance)</i> (Senior Managerial Personnel) of the Company to pursue an alternative career opportunity vide his resignation letter dated July 24, 2026.
Date of Appointment/ Reappointment/ Cessation (as applicable)	July 31, 2026.

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e-mail : accounts@krossindia.com
purchase@krossindia.com
sales.trailerparts@krossindia.com

CIN - L29100JH1991PLC004465

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Term of Appointment/Reappointment	Mr. Dharendra Jena shall be relieved from the services of the Company with effect from close of business hours on July 31, 2026. The Board of Directors at their meeting held today i.e. July 24, 2026, has noted and accepted his resignation.
Brief profile	Not Applicable
Disclosure of relationships between directors	Not Applicable
Disclosure in terms of Regulation 30 read with Clause 7C of Part A of Schedule III of Listing Regulation	In order to pursue an alternative career opportunity

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Kross CS <cs@krossindia.com>

Resignation from the position of Non-Executive Independent Director

Mukesh Agarwal <mukesh@agarwaltubes.com>

Fri, Jul 24, 2026 at 10:44 AM

To: sanjiv.paul31@gmail.com, gsahuja64@gmail.com, sudhir@krossindia.com, anita_rai@hotmail.com, verma.deepa@gmail.com, kunal@krossindia.com, sumeet@krossindia.com

Cc: cs@krossindia.com

To Dear

Board of Directors,

I, Mukesh Kumar Agarwal, hereby tender my resignation from the position of Non-Executive Independent Director of Kross Limited, effective at the commencement of business hours on 24th July 2026 due to personal reasons and my per-occupation with family matters.

Consequently, I also resign from all Committees of the Board of which I was a member viz. Nomination and Remuneration Committee (Member) and Corporate Social Responsibility Committee (Member).

In accordance with Regulation 30 read with Clause 7B of Part A of Schedule III of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, I hereby confirm that there are no other material reasons for my resignation other than those mentioned above.

I was appointed as a Non-Executive Independent Director on the Board of the Company in October 2023 for a period of three years, and my tenure has been an enriched professional experience. I extend my sincere thanks to the management for providing me with this opportunity.

I am also deeply grateful to the fellow Board Members for their support which enabled me to discharge my duties effectively and enriched my experience in a Listed company. I would also like to appreciate the dedication of all company support teams including Legal, Finance, Compliance and Administrative staff, and the Company Secretary, whose collaboration made my tenure insightful and rewarding.

I wish the Company continued success in all its future endeavors.

Kindly acknowledge receipt of this letter and arrange to file the necessary statutory disclosures/forms with the Stock Exchanges and the Registrar of Companies (ROC) in compliance with the applicable provisions of the Companies Act, 2013, and SEBI Regulations.

Best Regards:
MUKESH AGARWAL

+91-7722025686

ACCEPTED BY THE BOARD OF DIRECTOR
ON 24th JULY, 2026, EFFECTIVE
FROM TODAY.

 Mukesh_resignation_Kross.pdf
859K



Resignation from the position of Head (Accounts and Finance)

Dhirendra Jena <ca@krossindia.com>
To: sudhir <sudhir@krossindia.com>
Cc: cs <cs@krossindia.com>

Fri, Jul 24, 2026 at 10:57 AM

Dear Sir,

With reference to the above captioned subject, I hereby tender my resignation from the position of Head (Accounts and Finance), to pursue some other career opportunities.

I hereby confirm that there are no other material reasons other than to pursue an alternative career opportunity. Therefore, I request you to accept my resignation and relieve me of my duties from the close of business hours on 31st July 2026

I remain committed to supporting the transition in every possible way and ensuring that all responsibilities are handed over smoothly.

Thank you once again for the incredible journey and for the trust placed in me over these past years. Kross will always hold a special place in my professional life.

—

Thanks & Regards,
Dhirendra Jena
Finance & Accounts Head
KROSS LIMITED
M-4, Phase VI, Adityapur Industrial Area,
Gamharia, Jamshedpur - 832108
Mob. No. 9835542744 / 7979991028

ACCEPTED BY THE BOARD OF DIRECTORS
ON 24th July, 2026, EFFECTIVE FROM
THE CLOSE OF BUSINESS HOURS ON
JULY 31, 2026.

 Signed Resignation letter.pdf
254K

