

Form 1A Annual Self-Disclosures Report

Based on requirements of SEBI Circular of September 19, 2022:

C - Annual disclosure by NPOs on SSE which have either raised funds through SSE or are registered with SSE in terms of Regulation 91C of the LODR Regulations,

D - Disclosure of Annual Impact Report by all Social Enterprises which have registered or raised funds using SSE in terms Regulation 91E of the LODR Regulations and

Annexure I: Guidance notes for listed/ registered NPOs on disclosures of general, governance and finance aspects.

Please refer to the SEBI Circular of Sep 19, 2022 and its Annexure for detailed description of requirements.

Form 1A covers disclosures of general and governance aspects that are not dependant on statutory financial audit.

Form 1B covers *disclosures of general, governance and finance aspects that have a reference to audited financial statements and filings with Income Tax, FCRA, Charity Commissioner, Registrar of Societies, Registrar of Companies and other regulators as applicable.*

Instructions

All NPOs participating on the SSE (all registered regardless of whether they have currently listed securities or not) will **self-report annually in Form 1A Annual Self-Disclosures Report**. A copy will be filed **with the respective SSE within 60 days of the close of the previous financial year**.

Form 1A indicates which fields are mandatory for NPOs based on their annual spending

Annual Spending as per Audited Financial Statements of the previous financial year under review.

S1: Upto Rs1 Cr

S2: >Rs1 Cr

(These slabs may be reviewed by SEBI, periodically as per need.)

Form 1A - Annual Self-Disclosures Report for NPOs

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Form 1A.1

Self-Reported Annual Disclosures

of <BLINK FOUNDATION>

with BSE SSE Registration No: <.....>

with NSE SSE Registration No: <NSESENPO0041>

for the period from April ,01,2025 to March,31,2026

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1) Disclosures on General aspects		
<i>Item</i>	<i>S1: Upto Rs1 Cr</i>	<i>S2: More than Rs1 Cr</i>
1a) Name of the organization <i>Registered/Legal name</i> <i>Popular name(s), if any</i> <i>The registered name and also any popular names the organization is known by among stakeholders</i>	<i>Must reply</i>	BLINK FOUNDATION
1b) Location of headquarters and location(s) of operations Head Quarters : Complete Address Operating Locations : Location 1: Purpose and Address Location 2: Purpose and Address Location 3: Purpose and Address	<i>Must reply</i>	FLAT NO. 4, PLOT NO. 6 & 1/7, SHREE AVENUE, PALLIKARANAI, KANCHIPURAM, TAMBARAM, CHENNAI, TAMIL NADU - 600100 1. Tamil Nadu (Salem, Tanjore, Madurai, Virudhunagar) 2. Kerala (Kannur, Kozhikode), Karnataka (Raichur) 3. Chhattisgarh (Durg, GPM, Janjgir Champa, Bilaspur) 4. Telangana (Hyderabad) 5. Puducherry 6. Goa (North & South) — covering 70+ government schools, colleges and Anganwadis across 16 districts, delivered through State Program Managers and a network of 17 special educators.

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1) Disclosures on General aspects		
Item	S1: Upto Rs1 Cr	S2: More than Rs1 Cr
1c1) Vision Statement <i>(A vision statement should be no more than one sentence. It should not be more than 20-25 words. It should be simple enough for every employee across all levels to express it easily. It is the end result of your organisation's work. If your organisation were to work for 30-35 years, what would you visualise as the final state of affairs? Every time you say the vision, you should be able to visualise the end situation. It is the final picture/ photo of the situation in your chosen theme or area of work in the end! It is a description of the "after" picture you would see as a result of your organisation's work at the end of its lifetime when you believe its purpose is accomplished.)</i>	Desirable	We envision a world where learning is accessible, inclusive, and empowering for all kinds of learners.

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1c2) Purpose & Mission <i>Why the organization exists and explain why the cause taken up by the organization matters?</i> <i>What is your organisation aiming to accomplish? Use the below sentence construction format to state your mission.</i> <i>Clearly and concisely state your intended long term impact (description with a broad number)</i> <i>for (beneficiary¹/ community group/ entity/ segment type)</i> <i>in (geographic area)</i> <i>by (timeframe).</i>	<i>Must reply</i>	Blink Foundation exists to ensure that no child with a Specific Learning Disability (SLD) is denied the opportunity to learn, participate, and succeed because their learning needs go unidentified or unsupported. Millions of children struggle with reading, writing, comprehension, and numeracy due to undiagnosed learning differences. Without timely identification and appropriate interventions, these children often experience poor academic performance, low self-esteem, school dropout, and reduced livelihood opportunities. Children from underserved communities—including government schools, Anganwadis, and tribal regions—face even greater barriers because specialized assessment, trained educators, and remedial support are often inaccessible or unaffordable. Blink Foundation addresses this gap by delivering accessible, affordable, and AI-powered learning solutions that enable early identification, personalized intervention, teacher capacity building, and parent engagement, ensuring that every child has an equal opportunity to thrive in school and beyond. Mission Statement: To ensure that every child with Specific Learning Disabilities (SLD), particularly those from underserved communities, has access to accessible, affordable, and innovative AI-powered learning solutions that enable them to learn, participate, and thrive in education. Intended Long Term Impact: By 2035, Blink Foundation aims to improve learning outcomes and educational inclusion for over 1 million children with Specific Learning Disabilities (SLD), particularly those from underserved government schools, Anganwadis, and tribal communities across India, through accessible, affordable, and AI-powered learning solutions that empower children, teachers, and families. Current progress toward the mission (FY 2025–26) During FY 2025–26, Blink Foundation reached over 4,000 students, engaged more than 1,800 parents, and trained over 2,000 teachers across 62 schools in six states and Union Territories—Tamil Nadu, Kerala,
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1) Disclosures on General aspects		
Item	S1: Upto Rs1 Cr	S2: More than Rs1 Cr
		Karnataka, Chhattisgarh, Telangana, and Puducherry. The programme primarily served children studying in government schools, Anganwadis, and tribal communities, where access to specialized learning support is often limited. Through its integrated approach of AI-powered screening, teacher capacity building, personalized remedial learning, parent engagement, and inclusive education solutions, the Foundation continues to strengthen early identification and intervention for children with Specific Learning Disabilities (SLD), advancing its mission of ensuring that no child with a learning difference is left behind.

¹ Beneficiary includes entities such as individual, person, thing, article, unit, body, creature

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1d) Organisational goals, activities, products and services <i>Overall objectives of the organisation or activity/intervention/programs or projects. It shall also describe the organisation activities, including any products and services which the organisation provides.</i> <i>Clearly and concisely, state your organisation's ultimate goal for intended impact- Examine how your goals for the next three to five years (or an alternate timeframe specified in your answer) fit within your overall plan to contribute to lasting, meaningful change.</i>	<i>Must reply</i>	Overall objectives of the organisation: Blink Foundation is committed to building an inclusive education ecosystem where every child with Specific Learning Disabilities (SLD) has access to timely identification, quality learning support, and equal opportunities to succeed. The Foundation works to bridge the gap in access to specialized educational services by leveraging affordable, innovative, and AI-powered technologies that support children, teachers, parents, schools, and education systems. The Foundation's key objectives are to: • Improve early identification and assessment of children at risk of SLD. • Provide personalized, evidence-based remedial learning interventions that improve academic outcomes. • Build the capacity of teachers through structured training, certification, and continuous professional support. • Empower parents with knowledge, tools, and guidance to support their children's learning at home. • Strengthen inclusive education practices within schools and education departments through technology, research, and strategic partnerships. • Generate evidence and data that inform policy and improve learning outcomes at scale. Organisation activities, products and services: Blink Foundation delivers a comprehensive suite of technology-enabled products and services that support inclusive education, including: • AI-powered screening and assessment for early identification of children at risk of Specific Learning Disabilities. • Personalized digital remedial learning programmes tailored to each child's learning profile. • Teacher training and certification programmes on inclusive classroom practices and SLD management.
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		• Parent awareness and engagement programmes to strengthen home-based learning support. • School-based implementation support, including student monitoring, progress tracking, and academic reporting. • Research, validation, and impact measurement to continuously improve interventions and generate evidence for policy and practice. • Digital learning platform (DLearners) integrating assessment, remediation, teacher resources, analytics, and multilingual content. Overall goal and intended impact Blink Foundation's ultimate goal is to ensure that no child with a learning difference is excluded from quality education because of delayed identification, lack of support, or limited access to specialized services. By integrating artificial intelligence with evidence-based pedagogy, the Foundation aims to create an education system where every child can realize their full learning potential. Over the next three to five years, the Foundation seeks to significantly expand its reach by scaling its AI-powered inclusive education platform across additional states in India, strengthening partnerships with governments, schools, and CSR partners, and increasing access to high-quality teacher training and personalized remediation. During this period, the Foundation aims to support tens of thousands of children, train thousands more teachers, and engage families and schools in creating inclusive learning environments. These efforts form part of the Foundation's long-term vision of improving educational inclusion and learning outcomes for over one million children with Specific Learning Disabilities across India by 2035, thereby contributing to a more equitable and inclusive education system.
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2) Disclosures on Governance aspects

Item	S1: Upto Rs1 Cr	S2: More than Rs1 Cr
2a) Ownership and legal form Legal Form : (Trust / Society / Sec 8 Company / Others) Ownership (as per table below) The organization shall explain the nature of ownership and the legal form on the entity specific to its India operations.	Must Reply	Blink Foundation is a Section 8 Company (Company Limited by Guarantee) incorporated under the Companies Act, 2013 (CIN: U80904TN2014NPL098249), with its date of incorporation being 28 November 2014. As a not-for-profit organization, Blink Foundation has no shareholding or private ownership and is governed by an independent Board of Directors. The Foundation's income and assets are applied exclusively towards achieving its charitable objectives, and no portion of its profits or income is distributed to its members or directors. All of the Foundation's operations are carried out within India in furtherance of its mission to promote inclusive education and social development.

Item	S1: Upto Rs1 Cr	S2: More than Rs1 Cr
2b) Governance Structure (outlines board and management committee structures, mandates, membership, charters, policies and internal controls) The governance structure will start from the governance body, the committees / subcommittees (standing/ad hoc) under the governance body and the organization hierarchy for decision making. It outlines board and management committee	Must Reply	Blink Foundation is governed by a four-member Board of Directors, comprising Arun Fernandez (Founder & Managing Director) and Gerard Majella Francis (Executive Director), Aloysius Dhivya M, Executive Directors (Executive Director), Subhachandrashekhar, Academic Director, Reporting to the Board is the senior management team. Neeta Karal Nair, Project Director, leads organisational strategy, programme management, monitoring and evaluation, partnerships, and oversees finance and audit functions. Programme implementation is coordinated through a decentralized structure led by four State Programme Managers—Pradeep T., Jineesh P.G., Mahendra, and Charles R.—who oversee programme delivery across Tamil Nadu, Kerala, Karnataka, Chhattisgarh, Telangana, Puducherry, and Goa. They are supported

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Item	S1: Upto Rs1 Cr	S2: More than Rs1 Cr
structures, mandates, membership, charters, policies and internal controls		by a team of 17 special educators responsible for school-based implementation, teacher mentoring, student assessments, and remedial interventions. The Finance and Audit function is managed by Sampath and Pratik, who report to the Project Director and support financial management, statutory compliance, budgeting, internal controls, and audit processes. The Foundation does not currently operate through standing Board committees. Instead, governance, finance, programme operations, risk management, and internal control are managed through the Board and senior management in accordance with the organisation's documented policies, standard operating procedures, and statutory compliance framework.
2c1) The role of the governance body	Must Reply	The Governing Board provides strategic oversight and fiduciary governance of Blink Foundation — approving the organisation's mission, strategy, annual plans and budgets; appointing and supervising the Chief Functionary and senior management; approving key policies (finance, HR, safeguarding and ethics); monitoring programme and financial performance; ensuring statutory and regulatory compliance; and safeguarding the organisation's assets and reputation. Day-to-day management is delegated to the Program director who reports to the Board.
a. Governing Board / Board of Directors : Yes / No		Yes
b. Number of members in Governing Body :		4 (Board of Directors: Arun Fernandez, Dr. Gerard Majella Francis, Subha Chandrashekhar, Dr. Aloysius Dhivya M.) Plus 3 additional non-director Governing Body Members: Dipesh Sutariya, Marie Banu, Latha Suresh (7 total in the broader Governing Body). See 2c2 table for full details. <i>[Appointed as Director 15/05/2026 — after the FY2024-25 reporting period (Apr 2024-Mar 2025) covered by this Form 1A, during which the Board comprised only</i>

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Item	S1: Upto Rs1 Cr	S2: More than Rs1 Cr
		<i>Arun Fernandez and Gerard Majella Francis. Please confirm whether this 'current governing body' table should reflect the Board as of FY-end or as of filing date.]</i>
c. Names of Committees and number of members i. ARUN FERNANDEZ ii. GERARD MAJELLA FRANCIS		
d. Key Policy Documents of the Social Enterprise in relation to Finance, Operations, Internal Controls and Governance i. ii. iii. iv.		i. Code of Conduct ii. Conflict of Interest Policy iii. Anti-Corruption & Bribery Policy iv. Procurement & Financial Controls Policy Additional documented policies: Child Protection, Data Protection, Grievance Redressal, Human Resources, Inclusion, Monitoring & Evaluation, POCSO, Sexual Harassment (POSH) and Whistle-blower Protection.

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2c2) List of current Governing Body/ Board Members/ Trustees and their details

S1: Upto Rs1 Cr	S2: More than Rs1 Cr
Must Reply	FOUR

Serial No.	Name	Identification ²	Age in years	Gender	Occupation	Relation to other Members by blood/marriage ³	Date of Appointment on the Board (dd-mmm-yyyy)	Tenure/ Date of completion of term (dd-mmm-yyyy)	Past Tenure details (if any)	Position on the Board	Provide details of any remuneration and reimbursement paid
1	2	3	4	5	6	7	8	9	10	11	12
Explanation	Name as in PAN for Indian citizens and as per passport for foreign nationals	PAN Aadhaar & DIN (if available)	Age as on 31/3 of FY	Male / Female/ Other	Source of Livelihood and area of competence	Mention not related OR related to who & how	Date of appointment of Current Tenure	Date when tenure got over during the FY or when would current term be over	Provide details of all past tenures (from dd-mmm-yyyy to dd-mmm-yyyy format); position on board/designation even if it's the same position as the current one.	Titles such as Managing Trustee, Treasurer, Secretary	Provide amount paid in the FY, whether remuneration or reimbursement in what capacity
1	ARUN FERNANDEZ	06989711		Male	Promotor		28/11/2014	NA	NA	Promotor	NA

² If the person is not of Indian Nationality, please provide passport details

³ Relation as defined under the Income Tax Act/ Companies Act

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<i>Seria / No.</i>	<i>Name</i>	<i>Identifica tion²</i>	<i>Age in years</i>	<i>G e n d e r</i>	<i>Occupation</i>	<i>Relatio n to other Membe rs by blood/ marriage³</i>	<i>Date of Appointmen t on the Board (dd- mmm-yyyy)</i>	<i>Tenure/ Date of completion of term (dd-mmm- yyyy)</i>	<i>Past Tenure details (if any)</i>	<i>Position on the Board</i>	<i>Provide details of any remunera tion and reimburs ement paid</i>
1	2	3	4	5	6	7	8	9	10	11	12
2	DR. GERARD MAJELLA FRANCIS	08270452		M ale	Director	Other	30/10/2018	NA	NA	Director	NA
3	SUBHA CHANDRASHEKHA R	1170854 1 (DIN); RCI No. A25317		Fe m al e	Academic Director & Consultant, DLearners; Rehabilitati on Practitioner / Special Educator	Not related	15/05/202 6 <i>[Appointed as Director 15/05/2026 — after the FY2024-25 reporting period (Apr 2024-Mar 2025) covered by this Form 1A, during which the Board comprised only Arun Fernandez and Gerard Majella Francis. Please confirm whether this 'current governing body' table should reflect the Board as of FY-end or as of filing date.]</i>	NA	NA	Director (Academic Head)	NA

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<i>Seria / No.</i>	<i>Name</i>	<i>Identifica tion²</i>	<i>Age in years</i>	<i>G e n d e r</i>	<i>Occupation</i>	<i>Relatio n to other Membe rs by blood/ marriage³</i>	<i>Date of Appointmen t on the Board (dd- mmm-yyyy)</i>	<i>Tenure/ Date of completion of term (dd-mmm- yyyy)</i>	<i>Past Tenure details (if any)</i>	<i>Position on the Board</i>	<i>Provide details of any remunera tion and reimburs ement paid</i>
1	2	3	4	5	6	7	8	9	10	11	12
4	DR. ALOYSIUS DHIVYA M.	1170853 6 (DIN); PAN [Not available — please provide]	34	Fe m a l e	Scientist, Sathyabama University (Molecular Pharmacol ogy & Biotechnol ogy Research); Postdoctoral Researcher, IIT Madras (2023-24)	Not related	15/05/202 6 <i>[Appointed as Director 15/05/2026 — after the FY2024-25 reporting period (Apr 2024-Mar 2025) covered by this Form 1A, during which the Board comprised only Arun Fernandez and Gerard Majella Francis. Please confirm whether this 'current governing body' table should reflect the Board as of FY-end or as of filing date.]</i>	NA	NA	Director	NA
5	DIPESH SUTARIYA	[Not available — please provide]		M a l e	CEO & Co- Founder, Enable India	Not related	[Not available — please provide]	[Not available — please provide]	[Not available — please provide]	Governing Body Member (Non- Director)	[Not available — please provide]

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<i>Seria / No.</i>	<i>Name</i>	<i>Identifica tion²</i>	<i>Age in years</i>	<i>G e n d e r</i>	<i>Occupation</i>	<i>Relatio n to other Membe rs by blood/ marriag e³</i>	<i>Date of Appointmen t on the Board (dd- mmm-yyyy)</i>	<i>Tenure/ Date of completio n of term (dd- mmm- yyyy)</i>	<i>Past Tenure details (if any)</i>	<i>Position on the Board</i>	<i>Provide details of any remunera tion and reimburs ement paid</i>
1	2	3	4	5	6	7	8	9	10	11	12
6	MARIE BANU	[Not available — please provide]		Fe m al e	Director, Centre for Social Initiative and Manageme nt (CSIM) Chennai / Social Audit Network UK	Not related	[Not available — please provide]	[Not available — please provide]	[Not available — please provide]	Governing Body Member (Non-Director)	[Not available — please provide]
7	LATHA SURESH	[Not available — please provide]		Fe m al e	Social Accountant & Auditor	Not related	[Not available — please provide]	[Not available — please provide]	[Not available — please provide]	Governing Body Member (Non-Director)	[Not available — please provide]

Add more rows, for additional names

2c3) Name and designation of the senior most decision maker (Chief Functionary)

S1: Upto Rs1 Cr	S2: More than Rs1 Cr
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<i>Must Reply</i>	<i>Must Reply</i>
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Name of the Chief Functionary (CEO/ Head of Management)	PAN number and Address	DIN, if available	Designation/ Role	From Date	To Date
ARUN FERNANDEZ	AXMPA2610H No.1, Josier Street,	06989711	Promotor	28/11/2014	-
(Provide names and tenure of all persons who have served as Chief functionaries)					

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d) Executives with key responsibilities

<i>S1: Upto Rs1 Cr</i>	<i>S2: More than Rs1 Cr</i>
<i>Must Reply</i>	<i>Must Reply</i>

<i>Sr. Number</i>	<i>Name of the Executive</i>	<i>Designation/ Title</i>	<i>Functions in-charge of</i>
1	Neeta Karal Nair	Program Director	Overall strategy, operations, and Finance & Audit oversight; organisational leadership
2	Gerard Majella Francis	Executive Director	Programme Operations
3	Aloysius Dhivya M	Executive Director	Programme Operations
4	Subhachandrashekhar	Academic Director	Academic strategy and curriculum

Disclosures on Governance aspects (continued)

<i>Item</i>	<i>S1: Upto Rs1 Cr</i>	<i>S2: More than Rs1 Cr</i>
2e) Number of meetings by governing body and other committees formed by them along with attendance and the process of performance review	<i>Must reply all points and desirable is process of performance review</i>	In the year 2025-26, four meetings were conducted by the governing body.

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Item	S1: Upto Rs1 Cr	S2: More than Rs1 Cr
2f) Organisation level potential risks and mitigation plan	<i>Desirable</i>	Key organisational risks identified and their mitigation: i. Funding concentration risk: Funding has historically been concentrated among a small number of corporate CSR partners — in FY 2025-26, Microsoft entities (Microsoft Global Services Center India + Microsoft India R&D) accounted for ~95.05.% of total funding (₹78.50 lakh). Mitigation: the organisation is diversifying its donor base (Online Giving Foundation India, UK Online Giving Foundation) and leveraging its NSE Social Stock Exchange listing to access a broader funder pool.
2g) Mechanisms for advice and concerns about ethics, along with conflict of interest and communicating other critical concerns <i>Does the organisation have code of ethics pertaining to above issues: Yes/ No</i> <i>Please provide a description of the organization's internal and external mechanisms for seeking inputs about ethical and lawful behaviour and organisation's integrity.</i> <i>Mention name and title of who in the organization is assigned the responsibility for this mechanism.</i> <i>If there were concerns related to any conflict of interest and other concerns raised by the mechanism, disclose these along with the actions the organization has taken in the previous year.</i>	<i>Must have</i>	Yes. Blink Foundation has a documented Code of Conduct, Conflict of Interest Policy, Anti-Corruption & Bribery Policy and Whistle-blower Protection Policy governing ethical and lawful behaviour. Employees, educators and stakeholders may raise concerns confidentially through the organisation's internal Grievance Redressal mechanism. Neeta Karal Nair, Program Director, is the designated officer responsible for oversight of these mechanisms.

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Item	S1: Upto Rs1 Cr	S2: More than Rs1 Cr
2h) Remuneration Policies <i>Remuneration policies for the governing body and the senior executives of the organization shall be reported. This shall include all kinds of fixed pay, variable pay and performance linked payments. It can also include any termination payments and claw backs. It is also important to bring out how performance of the organization is linked to remuneration.</i>	<i>Desirable</i>	No remuneration was paid to Governing Body members during FY 2025-26. The Chief Functionary (Arun Fernandez, Founder & Managing Director) received NA (nil) remuneration/reimbursement per board records. Section 197 of the Companies Act, 2013 (managerial remuneration provisions) is not applicable to Blink Foundation as a private (Section 8) company — confirmed in the FY2025-26 statutory audit report. The audited FY2025-26 financial statements do not carry a director/KMP remuneration line item.
2i) Stakeholder grievance, process of grievance redressal and number of grievance received and resolved <i>Does the organisation have a mechanism in place to confidentially receive and handle reports of abuse, fraud, bribery, or other wrongdoing from both external and internal parties?</i> <i>Number of grievance received:</i> <i>Number of grievance resolved:</i>	<i>Desirable</i>	Yes — Blink Foundation has a documented Grievance Redressal Policy and Whistle-blower Protection Policy enabling confidential reporting of abuse, fraud, bribery or other wrongdoing by internal and external stakeholders. Number of grievances received: NIL (per the FY2025-26 statutory audit CARO report: “no whistle-blower complaints had been received by the company”). Number of grievances resolved: Not applicable (nil received).

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2j) Organisation registration certificate and other licenses and certifications <i>NPO Registration as: (Trust/ Society/ Section25 or Section 8 Company) Registration Number and Date: Valid till (if any): State of Registration as NPO:</i> <i>Income Tax Permanent Account No. (Must Have): 12A/ 12AA /12AB/ 10 (23C) Number (Must Have) 12A/ 12AA /12AB/ 10 (23C) Valid till: 80G Number (if you have): 80G Valid till:</i> <i>GST (if you have):</i> <i>Darpan ID:</i> <i>FCRA Number (if you have): FCRA Valid till:</i> <i>CSR Registration with MCA:</i> <i>Third Party Certification/ Accreditations: GuideStar Number (GSN): GuideStar India Certification Level and valid till:</i>	<i>Must Have</i>	NPO Registration as: Section 8 Company Registration Number and Date: CIN U80904TN2014NPL098249; ROC Regn. No. 098249; dated 28 November 2014 (Registrar of Companies, Chennai) Valid till (if any): NA (perpetual registration) State of Registration as NPO: Tamil Nadu Income Tax Permanent Account No. (PAN): AAGCB1110K 12A/12AA/12AB/10(23C) Number: AAGCB1110K25CH01 (u/s 12AB(1)(b); Order dated 26/02/2026) 12A/12AA/12AB/10(23C) Valid till: AY 2027-28 to AY 2036-37 80G Number: AAGCB1110K25CH02 (u/s 80G(5), clause (ii) of 2nd proviso; Order dated 26/02/2026) 80G Valid till: AY 2027-28 to AY 2031-32 GST (if you have): NA Darpan ID: TN/2017/0168721 (registered 20/12/2017) FCRA Number: 075901507 (Ministry of Home Affairs, FCRA Wing; Registration Letter No. 0100028582019 dated 30/05/2023, under Section 11(1) of FCRA, 2010; Nature: Educational, Social) FCRA Valid till: 30/05/2028 (5 years from date of registration) CSR Registration with MCA: CSR00035302 (Registrar of Companies, Chennai; dated 09/08/2022) Third Party Certification/Accreditations: Zero Project Awardee 2025 (Essl Foundation); Bett Asia EdTech for Inclusion Award 2025; NASSCOM
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<i>Item</i>	<i>S1: Upto Rs1 Cr</i>	<i>S2: More than Rs1 Cr</i>
<i>Other Certifications, if any:</i>		Foundation/Microsoft India “Innovate for an Accessible India” 2020 Winner Other Certifications, if any: NSE Social Stock Exchange Registration No. NSESENPO0041 (renewed w.e.f. 21/12/2024; last confirmed validity 20/12/2025 — a further renewal application appears to have been filed 19/05/2026 per Annexure I;).

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2k) List of documents to be attached

Item	NA	Yes	No
1. Copy of any amendments to Governing Documents (MoA & AoA, Trust Deed, Constitution)		Yes	No
2. Copies of change reports filed during the FY with statutory authorities			
3. <i>NPO Registration Certificate as: (Trust/ Society/ Section 25 or 8 Company)</i>		Yes	
4. <i>Income Tax Permanent Account Copy</i>		Yes	
5. <i>12A/ 12AA /12AB/ 10 (23C) Registration</i>		Yes	
6. <i>80G Registration</i>		Yes	
7. <i>GST Registration</i>	NA		
8. <i>Darpan Profile</i>		Yes	
9. <i>FCRA Registration</i>		Yes	
10. <i>CSR Registration with MCA</i>		Yes	
11. <i>Third Party Certification/ Accreditations</i>	NA		
12. <i>Completion certificate of CBF supported capacity building workshops</i>	NA		

SSE may specify additional parameters that may be required to be disclosed by NPO on an annual basis.

Form 1A.2 Capacity Building

S1: Upto Rs1 Cr	S2: More than Rs1 Cr
<i>Must Reply</i>	<i>Must Reply</i>

Details of capacity building workshops (supported by the Capacity Building Fund- CBF) attended by the organisation

Workshop	Name of Capacity Building Workshop	Organiser	Date(s) of Workshop	Name & Designation of Person(s) who Attended	No. of Certificates Attached (#/No./NA)	Comments, if any
Academic	Academic Excellence Workshop I: Understanding Specific Learning Disabilities and Inclusive Classroom Practices	Subhachandrashekhar, Academic Director	28-04-2025	Special Educators, State Programme Managers, Academic Team	NA	Internal capacity-building programme
Academic	Academic Excellence Workshop II: AI-enabled Assessment, Remediation and Student Progress Monitoring	Subhachandrashekhar, Academic Director	16-09-2025	Special Educators, Programme Staff	NA	Focused on effective implementation of DLeavers platform
Academic	Academic Excellence Workshop III: Curriculum Planning, Individualised Education Plans (IEPs) and Learning Outcomes	Subhachandrashekhar, Academic Director	31-01-2026	Academic Team, Special Educators, State Programme Managers	NA	Strengthened outcome-based academic delivery
HR	Human Resources Workshop: Safeguarding, POSH, Employee	Charles R., State Programme Manager	03-08-2025	All Employees	NA	Annual HR and compliance capacity-building session

Form 1A - Annual Self-Disclosures Report for NPOs

	<i>Well-being and Organisational Policies</i>					
<i>Monitoring and Evaluation</i>	<i>Documentation, Monitoring & Evaluation Workshop: Programme Documentation, Data Quality and Impact Reporting</i>	<i>Neeta Karal Nair, Project Director</i>	<i>05-12-2025</i>	<i>Programme Managers, Special Educators, Documentation & M&E Team</i>	<i>NA</i>	<i>Focused on monitoring systems, documentation standards and reporting quality</i>

Total Number of completion certificates attached as an appendix: _____

Form 1A.3 Declaration

<i>S1: Upto Rs1 Cr</i>	<i>S2: More than Rs1 Cr</i>
<i>Must Reply</i>	<i>Must Reply</i>

I hereby certify that all the information provided in this report are correct and that all documents submitted by our organisation are true copies.

Authorised Representative of <BLINK FOUNDATION> Name:ARUN FERNANDEZ.

Signed:..... Date:... 29/07/2026 Place:... Chennai

Seal of NPO:

=====

THE COMPANIES ACT, 2013

**MEMORANDUM OF ASSOCIATION
OF
BLINK FOUNDATION**

- I. The name of the company is **BLINK FOUNDATION**.
- II. The registered office of the company will be situated in the State of Tamil Nadu.
- III. The objects for which the company is established are:

A. THE MAIN OBJECTS OF THE COMPANY TO BE PURSUED BY THE COMPANY ON ITS INCORPORATION ARE:

- 1. To promote education , impart learning on traditional values, Indian culture, importance of family, peaceful co-existence; values of peace and inter-religious understanding by developing the appropriate sensibilities -physical, cultural, spiritual, intellectual, emotional, social and the ability to make proper value judgment through the spirit of questioning, debating, learning to understand and internalizing them through various activities
- 2. To undertake charitable activities in the field of education by providing education and training to youth from schools, colleges and from all sections of society at no fee or concessional fee or such other means with a view to make them responsible and to render assistance to institutions engaged in such activities and to encourage a culture of questioning and learning the value of celebrating differences, to empower the volunteers to facilitate session based programs in schools and colleges using design-thinking concepts.
- 3. To develop a quest based, wellness centric social platform and act as a knowledge repository, to Connect and create a network of large pool of Knowledge Patrons to provide answers through a web portal at no fee.

Provided that the Company shall not support with its funds or endeavor to impose on, or procure, to be observed by, its members or others, any regulation which, if an object of the company, would make it a Trade Union.

B. THE OBJECTS INCIDENTAL OR ANCILLARY TO THE ATTAINMENT OF MAIN OBJECTIVES ARE :

- 1. To evolve a system for continuous improvement of the program of the foundation and the volunteers, to organize cultural events and competitions emphasizing the importance of wellness values by organizing road shows and spreading the message through the help of all forms of media, to involve the general public in rallies, human chain, cultural programs etc related to wellness values for all, to promote a Wellness based cultural forum which includes Art, music and theatre to offer a solution to conflicts of differences and to celebrate the dignity of differences between individual and community.

2. To facilitate a virtual and real platform to connect, converse, contribute, be convinced, co-act, and celebrate a well informed and inclusive culture and to do such other lawful things as may be considered necessary for the furtherance of the above objects of the company .
3. To receive money in any form, borrow or raise money, both from local and international sources including foreign government and its nodal agencies, on such terms and conditions as the company may consider expedient and to secure and discharge any debt or obligation binding on the company in such manner as may be thought fit.
4. To sell, charge, hire, lease, demise, let, mortgage, dispose of deal with and manage the assets and properties movable or immovable of the company.
5. To establish, maintain, control and manage branches of the company in India.
6. To establish and support, or aid in the establishment and support of associations, institutions, funds, trusts, calculated to benefit employees or ex-employees of the company or their dependents.
7. To pay out of the funds, belonging to the company or out of any particular part of such funds all expenses incidental to the formation of the company and for management and administration of any of the objectives of the company including all rents, license, fees taxes, outgoing salaries, honorarium and other benefits to employees.
8. For the purpose of the company to sign deeds, documents and assurances as may be necessary.
9. To do all things that is incidental or conducive to the attainment or furtherance of aims and objectives of the company.
10. To retain and / or employ skilled professionals or technical advisers and other staff and workers in connection with the objectives of the Company and pay such, fees and remuneration as may be thought expedient and for the purpose to appoint, suspend and dismiss employees of the Company.
11. To purchase or to take by way of lease, sublease, gifts, exchange, hire or otherwise acquire any movable or immovable property and in particular any land, building.
12. To make rules and regulations in connection with the management and control of the Company.
13. To apply for, or promote or obtain any order, directive, instructions, regulations or other authorization or enactment of the Central or any State Government or any other authority for enabling the company to further its objects or for effecting any modification or change in any of company's business or constitution.
14. To open current or other accounts with any banks and to pay money into and draw money from such accounts.

15. To register the company with Income tax for exemption and to register with Ministry of Home affairs under Foreign Contributions Regulations Act and also to register under such other laws or regulations of the country.
16. To enter into any arrangements and take all necessary or proper steps with government or with other authorities whether national, local municipal or otherwise of any place in which the company may have interest and to carry on any negotiations or operations for the purpose of directly or indirectly carrying out the objects of the company or effecting any modification in the constitution of the company or furthering the interests of the company, or of the members and to oppose any such steps either directly or indirectly, or prejudice the interests of the company or its members and to obtain any such government authority, concessions which the company may think it desirable to obtain and carry out, exercise and comply with any such arrangements, charters, decrees, rights, privileges and concessions.
17. To pay for any property or rights acquired by the company in cash and generally on such terms as may be determined by the directors.
18. To refer or to agree to refer any claims, demands, disputes or any other question by or against the company or in which the company is interested or concerned, whether between the company and the member or members of the company and / or his representatives, or between the company and third parties, to arbitration and to observe and to perform and do all acts, matters and things to carryout or enforce the awards.
19. To apply for the become member of any company, association, body corporate or society having any objects similar to or identical with those of the company's or likely to directly promote the interests of the company.
20. To provide information and guidance on governmental policies and regulations and to assist in obtaining various consents, approval, from government or other authorities or agencies which may be required for establishing or undertaking or in its diversification / expansion.

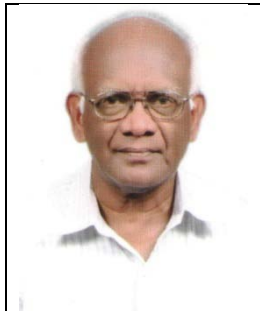
IV. The objects of the company extend to whole of India.

- V. 1. The profits, if any, or other income and property of the company, whensoever derived, shall be applied, solely for the promotion of its objects as set forth in this memorandum.
2. No portion of the profits, other income or property aforesaid shall be paid or transferred, directly or indirectly, by way of dividend, bonus or otherwise by way of profit, to persons who, at any time are, or have been, members of the company or to any one or more of them or to any persons claiming through any one or more of them.
 3. No remuneration or other benefit in money or money's worth shall be given by the company to any of its members, whether officers or members of the company or not, except payment of out-of-pocket expenses, reasonable and proper interest on money lent, or reasonable and proper rent on premises let to the company.

4. Nothing in this clause shall prevent the payment by the company in good faith of prudent remuneration to any of its officers or servants (not being members) or to any other person (not being member), in return for any services actually rendered to the company.
5. Nothing in clauses (iii) and (iv) shall prevent the payment by the company in good faith of prudent remuneration to any of its members in return for any services (not being services of a kind which are required to be rendered by a member), actually rendered to the company;
- VI. No alteration shall be made to this memorandum of association or to the articles of association of the company which are for the time being in force, unless the alteration has been previously submitted to and approved by the Registrar.
- VII. The liability of the members is limited.
- VIII. Each member, undertakes to contribute to the assets of the company in the event of its being wound up while he is a member or within one year afterwards, for payment of the debts or liabilities of the company contracted before he ceases to be a member and of the costs, charges and expenses of winding up, and for adjustment of the rights of the contributories among themselves such amount as may be required not exceeding a sum of **Rs. 10,000/- (Rupees Ten Thousand Only)**.
- IX. True accounts shall be kept of all sums of money received and expended by the company and the matters in respect of which such receipts and expenditure take place, and of the property, credits and liabilities of the company; and, subject to any reasonable restrictions as to the time and manner of inspecting the same that may be imposed in accordance with the regulations of the company for the time being in force, the accounts shall be open to the inspection of the members.

Once at least in every year, the accounts of the company shall be examined and the correctness of the balance-sheet and the income and expenditure account ascertained by one or more properly qualified auditor or auditors.
- X. If upon a winding up or dissolution of the company, there remains, after the satisfaction of all the debts and liabilities, any property whatsoever, the same shall not be distributed amongst the members of the company but shall be given or transferred to such other company having objects similar to the objects of this company, subject to such conditions as the Tribunal may impose, or may be sold and proceeds thereof credited to the Rehabilitation and Insolvency Fund formed under section 269 of the Act.
- XI. The Company can be amalgamated only with another company registered under section 8 of the Act and having similar objects.

XII. We, the several persons whose names, addresses, descriptions and occupations are hereunto subscribed are desirous of being formed into a company not for profit, in pursuance of this Memorandum of Association:

Sl. No.	Name, Father's /Husband's name, address description, occupation and PAN of each of the subscribers	Signature of Subscribers	Signature, Name, Father's /Husband's name, Address, Description & occupation of Witness
1.	Arunfernandez S/o Joseph Antony Gnanasekar No.1, Josier Street, Shalom Flat No.1, Nungambakkam, Chennai - 600034 Tamil Nadu, India Occupation: Service PAN: AXMPA2610H	 Sd/-	"I witness to subscribers, who have subscribed and signed in my presence. Further I have verified their Identity Details for their identification and satisfied myself of their identification particulars as filled in" Sd/- N.Ramanathan S/o Rm. Nachiappan Partner, S Dhanapal & Associates Practising Company Secretaries Suite No.103. First Floor, Kaveri Complex, 96/104, Nungambakkam High Road Nungambakkam Chennai – 600034 C.P.NO 11084 M.NO. F6665
2.	Michael Amaladoss S/o Soosai Antony 39, Ward No.78, Loyola College Hostel, Father Residency, Nungambakkam, Chennai - 600034 Tamil Nadu, India Occupation: Service PAN: ASTPA6404D	 Sd/-	

Place: Chennai
Date: 10.11.2014

THE COMPANIES ACT, 2013

ARTICLES OF ASSOCIATION

OF

BLINK FOUNDATION

(A COMPANY LIMITED BY GUARANTEE AND NOT HAVING SHARE CAPITAL)

PRELIMINERY

1. Regulations governing the Company are those set out hereinafter and accordingly the Regulations contained in Table H in the First Schedule to the Act (including any replacement or re-enactment thereof) as amended from time to time shall not apply except so far as the same are repeated or contained in these Articles.

INTERPRETATION

2. In these regulations:

- (a) "The Act" means the Companies Act, 2013, its rules and any statutory modifications thereof.
- (b) "'The Company" or "This Company" shall mean **BLINK FOUNDATION**.
- (c) "Section" means Section of the COMPANIES ACT, 2013.
- (d) "The Seal" means the Common Seal of the company.
- (e) "Board" means the Board of Directors of the Company.
- (f) "Directors" means the Directors of the Company and includes persons occupying the position of the Directors by whatever names called.
- (g) "General Meeting" means a meeting of Members of the company.
- (h) "Annual General Meeting" means a General Meeting of the Members held in accordance with the provisions of Section 96 of the Act and any adjourned holdings thereof.
- (i) "Extraordinary General Meeting" means a General meeting of the Members other than Annual General Meeting duly called and convened any adjourned holdings thereof.
- (j) "Ordinary Resolution" and "Special Resolution" have the meanings assigned thereto respectively by Section 114 of the Act.
- (k) "In Writing" and "Written" includes printing, lithography and other modes of representing or reproducing words in a visible form.

3. Unless the context otherwise requires words or expressions contained in these Articles shall have the same meaning as in the Act or any statutory modifications thereof in force at the date at which these regulations become binding on the company.

PRIVATE COMPANY

4. The Company is a Private Company within the meaning of Section 2(68) of the Companies Act, 2013 and accordingly.
 - a) The right to transfer the membership in the Company is restricted in the manner hereinafter appearing;
 - b) The number of members of the Company shall be limited to two hundred; not including:
 - 1) Persons who are in the employment of the Company; and
 - 2) Persons who, having been formerly in the employment of the Company were members of the Company while in that employment and have continued to be members after the employment ceased; and provided that where two or more persons hold one or more shares in the Company jointly they shall for the purpose of this paragraph be treated as a single member.
 - c) Prohibits any invitation to the public to subscribe for membership of the Company.

MEMBERS

5. The number of members which the company can allow as its members is 200. But the board of directors may, from time to time, whenever the company or the business of the company requires it, register an increase of members, subject to approval of members by ordinary resolution.
6. The subscribers to the memorandum and such other persons as the Board shall admit to membership shall be members of the company.

GENERAL MEETING

7. (i) All general meeting other than annual general meetings shall be called extraordinary general meetings.
 - (ii) A General Meeting of the Company may be called by giving not less than twenty one days notice in writing in accordance with the provisions of Section 101 of the Act.
8. (i) The Board may, whenever it thinks fit, call an extraordinary general meeting.

- (ii) If at any time there are not within India directors capable of acting, who are sufficient in number to form a quorum, any director or any two members of the company may call an extraordinary general meeting in the same manner as nearly as possible, as that in which such a meeting may be called by the Board.
9. (i) No business shall be transacted at any general meeting unless a quorum of members is present at the time when the meeting proceeds to business.
- (ii) Save as herein otherwise provided, two members present in person shall be a quorum as provided in section 103.
10. The chairman, if any, of the Board shall preside as chairman at every general meeting of the company.
11. If there is no such chairman, or if he is not present within fifteen minutes after the time appointed for holding the meeting, or is unwilling to act as chairman of the meeting, the directors present shall elect one of their members to be chairman of the meeting.
12. If at any meeting no director is willing to act as chairman or if no director is present within fifteen minutes after the time appointed for holding the meeting, the members present shall choose one of their members to be chairman of the meeting.

ADJOURNMENT OF MEETING

13. (i) The chairman may, with the consent of any meeting at which a quorum is present, and shall if so directed by the meeting, adjourn the meeting from time to time and from place to place.
- (ii) No business shall be transacted at any adjourned meeting other than the business left unfinished at the meeting from which the adjournment took place.
- (iii) When a meeting is adjourned for thirty days or more, notice of the adjourned meeting shall be given as in the case of an original meeting.
- (iv) Save as aforesaid, and as provided in the section 103 of the Act, it shall not be necessary to give any notice of an adjournment or of the business to be transacted at an adjourned meeting.

VOTING RIGHTS

14. Every member shall have one vote.
15. A member of unsound mind, or in respect of whom an order has been made by any Court having jurisdiction in lunacy, may vote, whether on a show of hands or on a poll, by his committee or other legal guardian, and any such committee or guardian may, on a poll, vote by proxy.

- 16.No member shall be entitled to vote at any general meeting unless all sums presently payable by him to the company have been paid.
- 17.(i) No objection shall be raised to the qualification of any voter except at the meeting or adjourned meeting at which the vote objected to is given or tendered, and every vote not disallowed at such meeting shall be valid for all purposes.
- (ii) Any such objection made in due time shall be referred to the chairman of the meeting, whose decision shall be final and conclusive.
- 18.A vote given in accordance with the terms of an instrument of proxy shall be valid, notwithstanding the previous death or insanity of the principal or the revocation of the proxy or of the authority under which the proxy was executed, or the transfer of shares in respect of which the proxy is given
- Provided that no intimation in writing of such death, insanity, revocation or transfer shall have been received by the company at its office before the commencement of the meeting or adjourned meeting at which the proxy is used.
- Further provided that only a member of the company can be appointed as the proxy.
- 19.A member may exercise his vote at a meeting by electronic means in accordance with section 108 and shall vote only once.
- 20.Any business other than that upon which a poll has been demanded may be proceeded with, pending the taking of the poll.

BOARD OF DIRECTORS

- 21.The minimum number of Directors shall be two and the maximum shall not exceed fifteen including all type of Directors. The members may, in general meeting, by passing a special resolution, increase the number of directors beyond fifteen.
- 22.(i) The first Directors of the Company are :-
- 1. Mr. ARUNFERNANDEZ**
 - 2. Mr. MICHAEL AMALADOSS**
- (ii) The First Directors shall hold office for life until they resign on their own accord.
- 23.(i) The remuneration of the directors shall, in so far as it consists of a monthly payment, be deemed to accrue from day to day.
- (ii) The directors may also be paid all travelling, hotel and other expenses properly incurred by them-

- (a) in attending and returning from meetings of the Board or any committee thereof or general meeting of the company; or
- (b) in connection with the business of the company.

PROCEEDINGS OF THE BOARD

- 24.(i) The Board shall meet at least once in every three calendar months for the dispatch of business in accordance with the provisions of Section 173 of the Act and may adjourn and otherwise regulate its meetings and proceedings as it thinks fit provided that at least four such meetings shall be held every year with a maximum time gap of 120 days between two meetings. Notices in writing of every meeting of the Board shall be given to every director for the at his address registered with the company and to every other Director.
- (ii) A director may, and the managing agent, secretaries and treasurers, manager or secretary on the requisition of a director shall, at any time, convene a meeting of the Board and quorum for board meeting shall be as required under the Act.
25. Additional Directors or Alternate Directors or Directors in the Casual vacancy may be appointed by the Board of Directors subject to the maximum number of Directors prescribed in Act.
- 26.(i) Save as otherwise expressly provided in this Act, questions arising at any meeting of the Board shall be decided by a majority of votes.
- (ii) In case of an equality of votes, the chairman shall have a second or casting vote.
27. The continuing directors may act notwithstanding any vacancy in the Board; but, if and so long as their member is reduced below the quorum fixed by the Act for a meeting of the Board, the continuing directors or director may act for the purpose of increasing the number of directors to that fixed for the quorum, or of summoning a general meeting of the company, but for no other purpose.
- 28.(i) The Board may elect a chairman of its meetings and determine the period for which he is to hold office.
- (ii) If no such chairman is elected, or if at any meeting the chairman is not present within five minutes after the time appointed for holding the meeting, the directors present may choose one of their members to be chairman of the meeting.
- 29.(i) The Board may, subject to the provisions of the Act, delegate any of its powers to committees consisting of such member or members of its body as it thinks fit.
- (ii) Any committee so formed shall, in the exercise of the powers so delegated. Conform to any regulation that may be imposed on it by the Board.

30.(i) A committee may elect a chairman of its meetings.

(ii) If no such chairman is elected, or if at any meeting the chairman is not present within five minutes after the time appointed for holding the meeting, the members present may choose one of the their number to the chairman of the meeting.

31.(i) A committee may meet and adjourn as it thinks proper.

(ii) Questions arising at any meeting of a committee shall be determined by a majority of votes of the members present, and in case of an equality of votes, the chairman shall have a second or casting vote.

32.All acts done by any meeting of the Board or of a committee thereof, or by any person acting as a directors, shall notwithstanding that it may be afterwards discovered that there was some defect in the appointment of any one or more of such directors or of any person acting as aforesaid, or that they or any of them were disqualified be as valid as if every such director or such person had been duly appointed and was qualified to be a director.

33.Save as otherwise expressly provided in the Act, a resolution in writing, signed by all the members of the Board or a committee thereof for the time being entitled to receive notice of a meeting of the Board or committee, shall be as valid and effectual as if it had been passed at a meeting of the Board or committee, duly convened and held.

POWERS OF DIRECTORS

34.(i) The Board may exercise all such powers of the Company and to do all such acts things as are not, by the Act or any other Act or by the Memorandum or by the Articles of the Company required to be exercised by the Company in General Meeting, subject nevertheless to these Articles, to the provisions of the Act, or any other Act and to such regulations being not inconsistent with the aforesaid regulations or provisions, as may be prescribed by the Company in General Meeting shall invalidate any prior act of the Board which would have been valid if that regulation had not been made.

(ii) Subject to the powers provided in section 180 of the Act, the Board of Directors may from time to time, at their discretion, borrow or raise funds for the purpose of the Company.

(iii) Subject to the powers provided in section 180 of the Act, The Board of Directors may raise or secure the repayment of such sums may think fit and other security on the under taking of the Company, both present and future, including its uncalled capital for the time being.

**CHIEF EXECUTIVE OFFICER, MANAGER, COMPANY SECRETARY OR CHIEF
FINANCIAL OFFICER**

35. Subject to the provisions of the Act,—

(i) A chief executive officer, manager, company secretary or chief financial officer may be appointed by the Board for such term, at such remuneration and upon such conditions as it may think fit; and any chief executive officer, manager, company secretary or chief financial officer so appointed may be removed by means of a resolution of the Board;

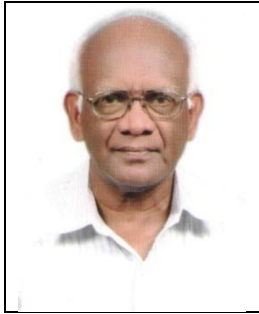
(ii) A director may be appointed as chief executive officer, manager, company secretary or chief financial officer.

36. Except as provided in these articles, a provision of the Act or these regulations requiring or authorizing a thing to be done by or to a director and chief executive officer, manager, company secretary or chief financial officer shall not be satisfied when it is being done by the same person acting in dual capacity.

THE SEAL

37.(i) The Board shall provide for the safe custody of the seal.

(ii) The seal of the company shall not be affixed to any instrument except by the authority of a resolution of the Board of directors, and except in the presence of at least two directors and of the secretary or such other person as the Board may appoint for the purpose; and those two directors and the secretary or other person as aforesaid shall sign every instrument to which the seal of the company is so affixed in their presence.

Sl. No.	Signature, Name, Father's/Husband's name, address description, occupation and PAN of each of the subscribers	Signature, Name, Father's/Husband's name, Address, Description & occupation of Witness
1.	Sd/- Arunfernandez S/o Joseph Antony Gnanasekar No.1, Josier Street, Shalom Flat No.1, Nungambakkam, Chennai - 600034 Tamil Nadu, India Occupation: Service PAN: AXMPA2610H 	"I witness to subscribers, who have subscribed and signed in my presence. Further I have verified their Identity Details for their identification and satisfied myself of their identification particulars as filled in" Sd/- N.Ramanathan S/o Rm. Nachiappan Partner, S Dhanapal & Associates Practising Company Secretaries Suite No.103. First Floor, Kaveri Complex, 96/104, Nungambakkam High Road Nungambakkam Chennai – 600034 C.P.NO 11084 M.NO. F6665
2.	Sd/- Michael Amaladoss S/o Soosai Antony 39, Ward No.78, Loyola College Hostel, Father Residency, Nungambakkam, Chennai - 600034 Tamil Nadu, India Occupation: Service PAN: ASTPA6404D 	

Place: Chennai
Date: 10.11.2014



GOVERNMENT OF INDIA

MINISTRY OF CORPORATE AFFAIRS

Registrar of Companies, Chennai
Block No. 6 , B' Wing, 2nd Floor , Shastri Bhawan 26 , Haddows Road

Certificate of Incorporation

[Pursuant to sub-section (2) of section 7 of the Companies Act, 2013 and rule 8 of the Companies (Incorporation) Rules, 2014]

I hereby certify that BLINK FOUNDATION is incorporated on this Twenty Eighth day of November Two Thousand Fourteen under the Companies Act, 2013 and that the company is limited by guarantee.

The CIN of the company is U80904TN2014NPL098249.

Given under my hand at Chennai this Twenty Eighth day of November Two Thousand Fourteen.

Signature Not Verified
Digitally signed by
PAMARTHU KRIDHAR
Date: 2014.11.28
14:43:34 GMT+05:30

V ELANGO VAN
Deputy Registrar of Companies
Tamil Nadu

Mailing Address as per record available in Registrar of Companies office:

BLINK FOUNDATION
Room No.4 . IDCR, Loyola College, Nungambakkam,
Chennai - 600034,
Tamil Nadu, INDIA



आयकर विभाग
INCOME TAX DEPARTMENT



भारत सरकार
GOVT. OF INDIA

BLINK FOUNDATION

28/11/2014

Permanent Account Number

AAGCB1110K



15122014



GOVERNMENT OF INDIA
MINISTRY OF FINANCE
INCOME TAX DEPARTMENT
ITBA/EXM/F/EXM44/2025-
26/1086590333(1)
CIT (EXEMPTION), CHENNAI

To, BLINK FOUNDATION ROOM NO 4 LOYOLA COLLEGE ,NUNGAMBAKKAM CHENNAI 600034 ,Tamil Nadu India	
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PAN: AAGCBXXXXK	Application No: CIT (EXEMPTION), CHENNAI/2025- 26/12AA/38771	DIN & Notice No: ITBA/EXM/F/EXM44/2025- 26/1086590333(1)	Date: 26/02/2026
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FORM NO. 10AD
(See rule 2C or 11AA or 17A)
Order for registration or approval or rejection or cancellation

1.	Permanent Account Number (PAN) of the applicant	AAGCBXXXXK
2.	Name and address of the applicant	BLINK FOUNDATION ROOM NO 4 LOYOLA COLLEGE , NUNGAMBAKKAM , CHENNAI 600034 Tamil Nadu, India
2A.	Nature of activities	Charitable
3.	Document Identification Number	ITBA/EXM/F/EXM44/2025-26/1086590333(1)
4.	Application Number	CIT (EXEMPTION), CHENNAI/2025- 26/12AA/38771
5.	Registration/Approval Number (Unique Registration Number)	AAGCBXXXXK25CH01
6.	Section/sub-section/clause/sub-clause/proviso in which registration/approval is being granted	12AB(1)(b)
7.	Date of registration/approval/registration/cancellation	26/02/2026
8.	Assessment year or years for which the trust or institution is registered or approval	2027-28 to 2036-37
9.	Reasons of rejection/cancellation, in case if the application for registration/approval has been rejected or cancelled	Not Applicable
10.	Date of opportunity afforded to the applicant before such rejection or cancellation of application for registration/approval	Not Applicable

Note: If digitally signed, the date of digital signature may be taken as date of document.
AAYAKAR BHAWAN-ANNEXE BUILDING, NO.121, MAHATMA GANDHI ROAD, NUNGAMBAKKAM, CHENNAI, Tamil Nadu, 600034
Email: CHENNAI.CIT.EXMP@INCOMETAX.GOV.IN, Office Phone:04428338341

Note:- The website address of the e-filing portal has been changed from www.incometaxindiaefiling.gov.in to www.incometax.gov.in.

* DIN- Document identification No.

11. Order for registration/approval:

- a) After considering the application of the applicant and the material available on record, the applicant is hereby granted registration/approval for the assessment year(s), mentioned at serial no 8 above subject to the conditions mentioned in row number (12).
- b) The taxability, or otherwise, of the income of the applicant would be separately considered as per the provisions of the Income Tax Act, 1961.
- c) This order is liable to be withdrawn by the prescribed authority if it is subsequently found that the activities of the applicant are not genuine or if they are not carried out in accordance with all or any of the conditions subject to which it is granted, if it is found that the applicant has obtained the approval by fraud or misrepresentation of facts or it is found that the assessee has violated any condition prescribed in the Income Tax Act, 1961.

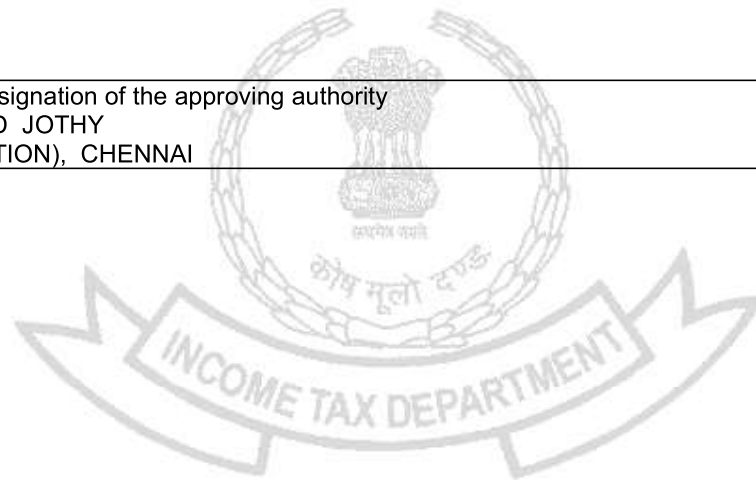
12. Conditions subject to which registration/approval is being granted:

The approval is granted subject to the following conditions: -

As per annexure below.

13. Name and designation of the approving authority

PREMANAND JOTHY
CIT (EXEMPTION), CHENNAI



Annexure (mentioned in row-12 above)

1	The Trust/Society/Institution is registered as a Charitable Trust / Society / Institution. Please read sl. No. (6) above “ Section/Sub-section/clause/sub-clause/proviso in which registration is being granted ” as u/s.12AB(1)(b) of the Income Tax Act, 1961.
2	Any income derived from property held under Trust, wholly or in part for charitable or religious purposes, shall not be applied, other than for the objects of the trust or institution.
3	The trust or institution shall not have income from profits and gains of business which is not incidental to the attainment of its objectives.
4	Separate books of accounts shall be maintained by such trust or institution in respect of the business which is incidental to the attainment of its objectives, in compliance to Section 11(4A) of the Income Tax Act, 1961.
5	The trust or institution shall not apply any part of its income from the property held under trust for private religious purposes, which does not ensure for the benefit of the public.
6	The trust or institution established for charitable purpose created or established after the commencement of this Act, shall not apply any part of its income for the benefit of any particular religious community or caste.
7	The trust or institution shall comply with the requirements of any other laws, as referred to in item (B) of sub-clause (i) of clause (b) of sub-section (1) of section 12AB of the Income Tax Act, 1961.
8	Where the trust or institution has adopted or undertaken modification of the objects which do not conform to the conditions of registration, the trust or institution shall make an application as per provisions of section 12A(1)(ac)(v) in the prescribed form and manner to the Principal Commissioner or Commissioner, for registration of the trust or institution, within a period of thirty days from the date of the said adoption or modification.

9	The registration u/s.12AB of the Income Tax Act, 1961 does not automatically confer any right on the donors to claim deduction u/s.80G of the Income Tax Act, 1961.
10	Where the trust or institution is required to furnish application for registration under sub-clause (ii) of clause (ac) of sub-section (1) of section 12A, the trust or institution shall furnish such application within the time allowed under that clause.
11	Registration is subject to cancellation, if any specified violation by the Trust is found to be committed as mentioned in Explanation to sub-section (4) of Section 12AB of the Income Tax Act, 1961.
12	The objects and/or activities of the trust/institution should not be commercial in nature or with profit motive.
13	In the event of dissolution or merger/conversion into a non-exempted institution or cancellation of registration, the provisions of sec. 115TD will be attracted, provided the funds/assets of the Trust/ Society/ non-Profit Company are transferred only to some other Trust/ Society/ non-profit Company having similar objectives.
14	As per the provisions of sec. 11(1)(a), the activities as well as application of income are restricted to India unless specific approval obtained from the CBDT as per provisions of 11(1)(c).
15	The objects and benefits of the trust/institution should be for general public and they are not to be restricted to any particular caste, creed, religion or community.
16	The funds/ property of the trust/institution should be used only for the objects as approved/granted registration by the Principal Commissioner or Commissioner subject to the provisions of sec. 12A(1)(ac)(v).
17	The trust/institution is irrevocable.

PREMANAND JOTHY
CIT (EXEMPTION), CHENNAI

Copy to:

1. The Addl./Joint Commissioner of Income Tax- ADDLCIT/JCIT(EXEMPTIONS)CHE
2. Assessing Officer- EXEMPTIONS WARD 4 CHENNAI
- 3.The applicant

PREMANAND JOTHY
CIT (EXEMPTION), CHENNAI



(In case the document is digitally signed please
refer Digital Signature at the bottom of the page)

Validity unknown

Digitally Signed
Name: PREMANAND JOTHY
Date: 27-Feb-2025 17:10:48
Location: CHENNAI



GOVERNMENT OF INDIA
MINISTRY OF FINANCE
INCOME TAX DEPARTMENT
ITBA/EXM/F/EXM44/2025-
26/1086590378(1)
CIT (EXEMPTION), CHENNAI

To, BLINK FOUNDATION ROOM NO 4 LOYOLA COLLEGE ,NUNGAMBAKKAM CHENNAI 600034 ,Tamil Nadu India	
--	--

PAN: AAGCBXXXXK	Application No: CIT (EXEMPTION), CHENNAI/2025- 26/12AA/42005	DIN & Notice No: ITBA/EXM/F/EXM44/2025- 26/1086590378(1)	Date: 26/02/2026
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FORM NO. 10AD
(See rule 2C or 11AA or 17A)
Order for registration or approval or rejection or cancellation

1.	Permanent Account Number (PAN) of the applicant	AAGCBXXXXK
2.	Name and address of the applicant	BLINK FOUNDATION ROOM NO 4 LOYOLA COLLEGE , NUNGAMBAKKAM , CHENNAI 600034 Tamil Nadu, India
2A.	Nature of activities	Charitable
3.	Document Identification Number	ITBA/EXM/F/EXM44/2025-26/1086590378(1)
4.	Application Number	CIT (EXEMPTION), CHENNAI/2025- 26/12AA/42005
5.	Registration/Approval Number (Unique Registration Number)	AAGCBXXXXK25CH02
6.	Section/sub-section/clause/sub-clause/proviso in which registration/approval is being granted	Clause (ii) of 2nd proviso to Sec.80G(5)
7.	Date of registration/approval/registration/cancellation	26/02/2026
8.	Assessment year or years for which the trust or institution is registered or approval	2027-28 to 2031-32
9.	Reasons of rejection/cancellation, in case if the application for registration/approval has been rejected or cancelled	Not Applicable
10.	Date of opportunity afforded to the applicant before such rejection or cancellation of application for registration/approval	Not Applicable

Note: If digitally signed, the date of digital signature may be taken as date of document.
AAYAKAR BHAWAN-ANNEXE BUILDING, NO.121, MAHATMA GANDHI ROAD, NUNGAMBAKKAM, CHENNAI, Tamil Nadu, 600034
Email: CHENNAI.CIT.EXMP@INCOMETAX.GOV.IN, Office Phone:04428338341

11. Order for registration/approval:

- a) After considering the application of the applicant and the material available on record, the applicant is hereby granted registration/approval for the assessment year(s), mentioned at serial no 8 above subject to the conditions mentioned in row number (12).
- b) The taxability, or otherwise, of the income of the applicant would be separately considered as per the provisions of the Income Tax Act, 1961.
- c) This order is liable to be withdrawn by the prescribed authority if it is subsequently found that the activities of the applicant are not genuine or if they are not carried out in accordance with all or any of the conditions subject to which it is granted, if it is found that the applicant has obtained the approval by fraud or misrepresentation of facts or it is found that the assessee has violated any condition prescribed in the Income Tax Act, 1961.

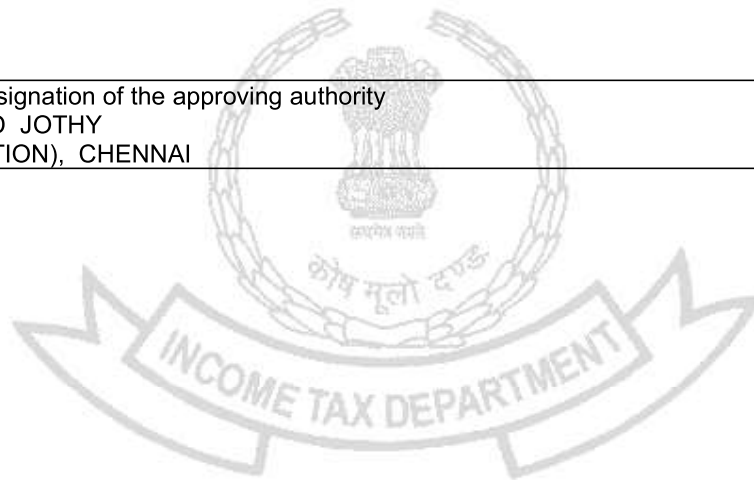
12. Conditions subject to which registration/approval is being granted:

The approval is granted subject to the following conditions: -

As per annexure below.

13. Name and designation of the approving authority

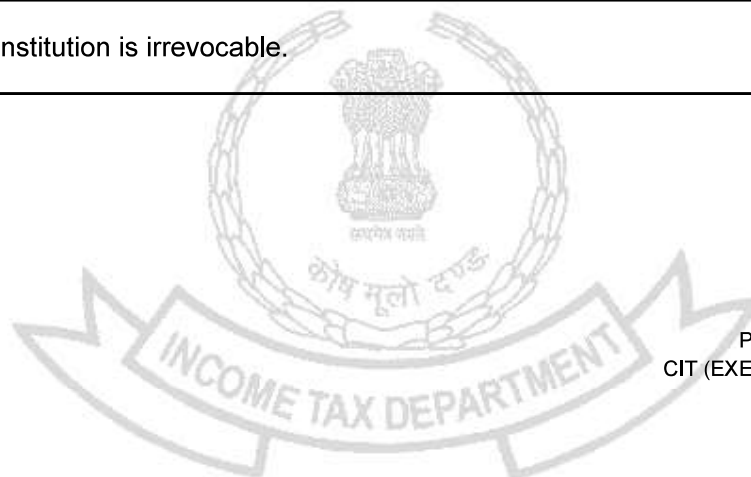
PREMANAND JOTHY
CIT (EXEMPTION), CHENNAI



Annexure (mentioned in row-12 above)

1	Please read Sl. No. (6) above “Section/Sub-section/clause/sub-clause/proviso in which approval is being granted” as under clause (ii)(b) of second proviso to section 80G(5) of the Income Tax Act, 1961. This approval is granted subject to the continued validity of the 12AB registration.
2	The approval u/s. 80G is valid subject to the condition that trust/institution has a valid registration granted under section 12AB of the Income-tax Act, 1961 or approval granted under clause (23C) of section 10 of the Income-tax Act, 1961 and registration/approval has not been cancelled by the Principal Commissioner or Commissioner for specified violations as mentioned in sub-section (4) of section 12AB of the Income-tax Act, 1961 or under fifteenth proviso to clause (23C) of section 10 of the Income-tax Act, 1961.
3	The approval u/s. 80G is valid subject to the condition that the registration granted under section 12AB of the Income-tax Act, 1961 or approval granted under clause (23C) of section 10 of the Income-tax Act, 1961 has not been cancelled by the principal Commissioner or Commissioner for non-compliance of conditions mentioned in rule 2C or rule 17A of the Income-tax Rules, 1962.
4	The Institution or Fund is not expressed to be for the benefit of any particular religious community or caste.
5	The Institution or Fund maintains regular accounts of its receipts and expenditure.
6	The Institution or Fund furnishes statement in Form 10BD as required in clause (viii) of sub-section (5) of section 80G of the Income-tax Act, 1961, for each financial year.
7	The Institution or Fund furnishes Certificate in Form 10BE to the donors as required in clause (ix) of sub-section (5) of section 80G of the Income-tax Act, 1961, for each financial year.
8	The objects and/or activities of the trust/institution should not be commercial in nature or with profit motive.
9	In the event of dissolution or merger/conversion into a non-exempted institution or cancellation of registration, the provisions of sec. 115TD will be attracted, provided the funds/assets of the Trust/ Society/ non-Profit Company are transferred only to some

	other Trust/ Society/ non-profit Company having similar objectives.
10	As per the provisions of sec. 11(1)(a), the activities as well as application of income are restricted to India unless specific approval obtained from the CBDT as per provisions of 11(1)(c).
11	The objects and benefits of the trust/institution should be for general public and they are not to be restricted to any particular caste, creed, religion or community.
12	The funds/ property of the trust/institution should be used only for the objects as approved/granted registration by the Principal Commissioner or Commissioner subject to the provisions of sec. 12A(1)(ac)(v).
13	The trust/institution is irrevocable.



PREMANAND JOTHY
CIT (EXEMPTION), CHENNAI

Copy to:

1. The Addl./Joint Commissioner of Income Tax- ADDLCIT/JCIT(EXEMPTIONS)CHE
2. Assessing Officer- EXEMPTIONS WARD 4 CHENNAI
3. The applicant

PREMANAND JOTHY
CIT (EXEMPTION), CHENNAI

(In case the document is digitally signed please
refer Digital Signature at the bottom of the page)

Signature Not Verified

Digitally Signed:
Name: PREMANAND JOTHY
Date: 27-Feb-2026 17:10:48
Location: CHENNAI

BLINK FOUNDATION

NPO Details

DARPAN ID	DARPAN Registration Date
TN/2017/0168721	20-12-2017

Registration Details

Registered With	Type of NPO
Registrar of Companies	Section 8 Company

Registration No	Act name
U80904TN2014NPL098 249	Companies Act, 2013

City of Registration	State of Registration
KANCHEEPURAM	Tamil Nadu

Date of Registration (Society / Trust / Entity)
28-11-2014

Office Bearers

Name	Designation
Michael Amaladoss	Director
S. Gerard Majella Francis	Director
Arun Fernandez	Director

Contact Details

Address

6, and 1/7, Shree Avenue, Pallikaranai, Kancheepuram , Chennai, KANCHEEPURAM (Tamil Nadu) – 600100

NPO Contact Email	NPO Contact Mobile No.
hello@blink.org.in	95**26**31

Website Url

<http://blinkfoundation.org/>

Working Sectors

Primary Sectors	Secondary Sectors
Children, Education & Literacy	--

Operational Area – States	Operational Area – District
Tamil Nadu	ALL

No. 0100028582019
Government of India
Ministry of Home Affairs
Foreigners Division
(FCRA Wing)

**1st Floor, Hall No. 1, Open Gallery Major Dhyan Chand National Stadium
India Gate Circle**

Dated: 30-05-2023

To,
The Chief Functionary,
Blink Foundation
NO 4, IDCR BUILDING , LOYOLA COLLEGE, NUNGAMBAKKAM, CHENNAI, Tamil Nadu, Chennai
(Madras), 600034

Subject: Registration under Foreign Contribution (Regulation) Act, 2010.

Sir/Madam

With reference to your application dated **05-09-2019** requesting registration under the Foreign Contribution (Regulation) Act, 2010, I am directed to say that your Association has been registered under Section 11 (1) of the Act as follows:-

Registration Number : 075901507

Nature : Educational,Social

2. The association shall receive foreign contribution only in its designated/exclusive bank account number **38671459742** in **STATE BANK OF INDIA, 11 Sansad Marg, New Delhi 110 001, New Delhi, Delhi, Delhi, 110001** as mentioned in its application for grant of registration.
3. In terms of section 18 of the Foreign Contribution (Regulation) Act, 2010 read with Rules 17 of the Foreign Contribution (Regulation) Rules, 2011, as amended from time to time, you are advised to furnish intimations online within the prescribed time to the Central Government of the amounts of each foreign contribution received by you, the source and the manner in which the foreign contribution was utilised, as per the provisions of the Act and the Rules. An association is required to furnish the return even when the particulars are 'NIL'. The FC-4 form is required to be submitted online on this Ministry's website <https://fcraonline.nic.in> using the user name **arunfernandez** used for online submission. The Bank Account mentioned in your application should be used for receiving foreign contribution and no other amount should be credited to this account. The Association should immediately intimate online, within 15 days, in Form FC-6 to this Ministry regarding any change in the name of the Association, aims and objects, its address and Bank/Bank Account.
4. The association cannot bring out any publication (registered under PRB Act, 1867) or act as correspondent, columnist, editor, printer or publisher of a registered newspaper or engage in the production or broadcast of audio news or audio visual news or current affairs programmes through electronic mode or any other electronic form or any other mode of mass communication at a later stage thereby attracting provisions of the Section 3(1) (g) and (h) of the FC(R) Act, 2010. In addition to this, the association is forbidden from getting involved in any activity of political nature.

5. Transfer of foreign contribution has been made completely prohibited under amended section 7 of the Foreign Contribution (Regulation) Act, 2010.
6. Physical inspection of the activities done by the Association may be carried out at any time by this Ministry.
7. You are requested to familiarize yourself with the provisions of Foreign Contribution (Regulation) Act, 2010 and Foreign Contribution (Regulation) Rules, 2011, as amended from time to time, available at this Ministry's website <https://fcraonline.nic.in/> to ensure strict compliance of the Act/ Rules. Failure to comply with any of the provisions of said Act/ Rules will make you liable for action under the relevant provisions of the Foreign Contribution (Regulation) Act, 2010.
8. This certificate of Registration is valid for a period of five years from the date of registration under the Act.
- 8A. The FCRA certificate accounts for the undertaking submitted by you. The capital assets shall form the part of assets created out of the foreign contribution.
- 8B. .
9. The email containing the registration letter may be sent immediately to the Bank mentioned above.
10. This is a digitally signed certificate to be validated digitally using the signature panel using Adobe Acrobat Reader (Ver 5.0 or above). The digital intimation is authenticated by a digital signature obtained from a certifying authority under the Information Technology Act 2000.
11. Banks are requested to verify online the validity of the certificate using fcraonline.nic.in.

Yours faithfully

Vikash Kumar
Section Officer
Tel. 01123070230

Digitally signed by VIKASH KUMAR
Reason: Online FCRA Services
Location:Ministry of Home Affairs, New Delhi
Date:2023.05.30 06:53:28 +05:30



GOVERNMENT OF INDIA
MINISTRY OF CORPORATE AFFAIRS
OFFICE OF THE REGISTRAR OF COMPANIES

Dated : 09-08-2022

NOTE - THIS LETTER IS ONLY AN APPROVAL FOR REGISTRATION OF THE ENTITIES FOR UNDERTAKING CSR ACTIVITIES.

To,
BLINK FOUNDATION , Room No.4 . IDCR,Loyola College,
Nungambakkam,Chennai,Chennai,Tamil Nadu,600034

PAN : AAGCB1110K

Subject: In Reference to Registration of Entities for undertaking CSR activities

Reference: Your application dated 09-08-2022 (SRN-F20259289)

Sir/Madam,

With reference to the above, it is informed that the entity has been registered for undertaking CSR activities and the Registration number is CSR00035302. Please refer the registration number for any further communication.



Registrar of Companies

RoC - Chennai

Note: The corresponding form has been approved and this letter has been digitally signed through a system generated digital signature.