



October 29, 2026

BSE Limited

Sir Phiroze Jeejeebhoy Towers
Dalal Street, Fort,
Mumbai – 400001
Scrip Code: 532628

National Stock Exchange of India Limited

Exchange Plaza, 5th Floor,
Plot No. C-1, Block G
Bandra Kurla Complex,
Mumbai – 400051
Scrip code: 3IINFOLTD

Dear Sir/ Madam,

Sub: Press Release and Investor Presentation

Please find enclosed herewith a Press Release issued by the Company, titled “3i Infotech Reported Q2FY27 Revenue of ₹ 182.0 crore (4.1% Growth YoY)”.

We are also enclosing Investor Presentation in relation to Financial Results for the quarter and half year (Q1&H1FY27) ended September 30, 2026.

You are requested to take the same on record.

Thanking you.

Yours faithfully,

For 3i Infotech Limited

VARIKA

RASTOGI

Varika Rastogi

Company Secretary & Compliance Officer

Encl: as above

Digitally signed by VARSHA RASTOGI
DN: cn=, postalCode=400705, st=MAHARASHTRA,
street=FLAT 8 4 2 2 MILLENNIUM TOWERS, SECTOR
9, THANE,SANAPADA, 400705, o=THANE, cn=Personal,
serialNumber=a0d5e5827480545e3382d7a95b35c65b565656
b393673c246f41d6cc2d3bcb62,
pseudoDn=f6b21426ea7741974f3d40835849db107,
2.5.3.20=3963557d6a7741974f3d40835849db107,
a0b071d13594c20664319a3, email=VARSHA.RASTOGI@SI-
INFOTECH.COM, cn=VARSHA RASTOGI

3i Infotech Ltd.

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3i Infotech Reported Q2FY27 Revenue of ₹ 182.0 crore (4.1% Growth YoY)

- Profitability remains resilient with PAT of ₹6.7 crore in Q2 FY27
- EBITDA at ₹13.7 crore and Margin of 7.5%
- 25 new client wins in Q2 FY27

Mumbai, October 29th, 2026: 3i Infotech Limited (BSE: 532628) (NSE: 3IINFOLD), a leading provider of digital transformation, technology services and technology solutions, announced its consolidated financial results for the second quarter & half year ended September 30, 2026. The Company continued to maintain healthy operational discipline while investing in strategic growth initiatives.

Consolidated Performance Highlights for Q2 & H1FY27

- Operating Revenue increased to **₹182.0 crore** in Q2 FY27 from ₹174.9 crore in Q2 FY26, representing 4.1% YoY growth. For H1 FY27 revenue stood at ₹360.0 crore compared to ₹345.4 crore in H1 FY26, representing 4.2% YoY growth.
- Further, EBITDA stood at **₹13.7 crore** in Q2 FY27 compared to ₹30.5 crore in Q2 FY26, (*Last year numbers included a one-time other income from US on ECS credit of ₹20.5 crore*) with an EBITDA margin of **7.5%**. For H1 FY27, EBITDA stood at ₹ 25.2 crore compared to ₹ 48.6 crore in H1 FY26 (*Last year numbers included a one-time other income from US on ECS credit of ₹38.4 crore*) with an EBITDA margin of **7.0 %**.
- PAT stood at **₹6.7 crore** in Q2 FY27 compared to ₹ 18.2 crore in Q2 FY26, with a PAT margin of **3.7%**. For H1 FY27, PAT stood at **₹13.2 crore** compared to ₹ 25.8 crore in H1 FY26, with a PAT margin of **3.7%**.
- The Company secured order bookings of TCV ₹467.3 Crore (ACV ₹379.5 Crore) during the quarter.

Business & Geographic Performance Highlights for Q2 & H1FY27

Business Segment Performance:

The Company's revenue mix remained well balanced during Q2 & H1FY27, reflecting the strength of its diversified business portfolio, broad industry presence, and geographically balanced customer base. This diversification continues to provide resilience against sector-specific fluctuations while enabling sustainable growth across key markets.

- **Digital Engineering Services (DES)** continues to be the Company's largest business segment, contributing **74.9% & 74.1%** of total revenue in Q2 & H1FY27, supported by sustained demand for application modernization, digital transformation, data & analytics, and AI-led solutions.
- **Cloud Infrastructure & Security Services (CISS)** Contributed **17.1% & 17.9%** of total revenue in Q2 & H1 FY27 respectively, reflecting stable demand for cloud, cybersecurity, digital workplace, and managed infrastructure services.
- **Business Process Services (BPS)** Accounted for **7.8%** of total revenue in Q2 & H1FY27, with the business continuing to focus on operational excellence, customer experience, and process transformation initiatives.

Industry & Geographic Performance:

- The IT sector remained the largest industry vertical, contributing nearly 43.7% & 44.8% of revenue, followed by BFSI at approximately 30.8% & 31.8% in Q2FY27 & H1FY27 respectively.
- Geographically, the Company continued to maintain a balanced global footprint.



- **India:** Revenue stood at **₹63.6 crore** in Q2 FY27, compared to ₹74.4 crore in Q2 FY26, accounting for 34.9% of total revenue. For H1 FY27, revenue stood at **₹130.2 crore**, compared to ₹151.4 crore in H1 FY26, contributing 36.2% of total revenue.
 - **U.S.:** Revenue stood at **₹89.4 crore** in Q2 FY27, compared to ₹81.1 crore in Q2 FY26, accounting for 49.1% of total revenue. For H1 FY27, revenue stood at **₹180.6 crore**, compared to ₹158.1 crore in H1 FY26, contributing 50.2% of total revenue.
 - **APAC:** Revenue stood at **₹4.5 crore** in Q2 FY27, compared to ₹6.2 crore in Q2 FY26, accounting for 2.5% of total revenue. For H1 FY27, revenue stood at **₹8.7 crore**, compared to ₹12.4 crore in H1 FY26, contributing 2.4% of total revenue.
 - **MEA:** Revenue stood at **₹24.5 crore** in Q2 FY27, compared to ₹13.2 crore in Q2 FY26, accounting for 13.5% of total revenue. For H1 FY27, revenue stood at **₹40.4 crore**, compared to ₹23.6 crore in H1 FY26, contributing 11.2% of total revenue.
- Building on the strategic initiatives undertaken in FY26, 3i Infotech continued to strengthen execution across its core businesses while transitioning its Business Units into Digital Engineering Services (DES), Cloud, Infrastructure & Security Services (CISS), and Business Process Services (BPS), aligned with the capability depth and specialized expertise developed through its Centres of Excellence (CoEs). This realignment reinforces the Company's capability-led operating model, leveraging domain expertise, innovation, and technology-driven offerings to enable scalable growth, strengthen operational excellence, and deliver enhanced customer outcomes.
- The Company secured 25 new client wins in Q2 FY27, alongside account expansions and renewals, driving customer diversification and broad-based momentum across Infrastructure, Applications, Digital Engineering, Data, Cloud and Automation, spanning key sectors and geographies.

Commenting on the Q2 FY27 performance, Mr. Raj Ahuja, Group CEO, 3i Infotech Limited, said:

“At 3i Infotech, we are progressing towards building a more focused, agile and technology-led organization, with a clear emphasis on strengthening our core business, deepening customer partnerships and developing differentiated digital capabilities. During H1 FY27, our revenue from operations grew by 4.2% year-on-year to ₹360 crore, reflecting continued traction across our services portfolio.

As we move from transformation to growth, my focus is on translating the capabilities built over the past two years into stronger business outcomes, with greater emphasis on commercial execution, operational discipline and sustainable profitable growth.

My key priority has been to strengthen our operating model and align our organizational structure more closely with our technology capabilities and market opportunities. Effective October 2026, our Business Units transitioned into Digital Engineering Services (DES), Cloud, Infrastructure & Security Services (CISS), and Business Process Services (BPS), supported by specialized Centres of Excellence (CoEs). This realignment sharpens strategic focus, deepens domain and technology expertise, and strengthens our ability to deliver differentiated, higher-value solutions. Through our CoE-led model, we are integrating expertise across applications, data, cloud, cybersecurity, automation and business processes, with AI and other new age technologies embedded across, to enable more integrated, solution-led engagements.



Artificial intelligence, automation and platform-led innovation remain central to our strategy. Through our CoEs and the NuRe™ ecosystem, we are combining technology expertise, intellectual property and strategic partnerships to address evolving customer needs and develop differentiated, market-ready offerings.

As we advance our FY27 strategic priorities and progress towards Vision 2030, my focus remains on strengthening our sales and delivery engines, expanding our presence across markets, scaling high-value technology capabilities and embedding greater productivity across the organization. With a sharper operating model and a clear focus on execution, we aim to capture emerging opportunities, drive sustainable growth and improve profitability, creating long-term value for all our stakeholders.”

Key Highlights of the Standalone Financial Performance

Q2 & H1FY27

- Operating Revenue decreased to **₹72.9 crore** in Q2 FY27 from ₹84.7 crore in Q2 FY26. For H1 FY27 revenue stood at ₹148.0 crore compared to ₹170.2 crore in H1 FY26.
- Further, EBITDA stood at **₹11.0 crore** in Q2 FY27 compared to ₹8.5 crore in Q2 FY26, with an EBITDA margin of **15.0 %**. For H1 FY27, EBITDA stood at ₹22.2 crore compared to ₹15.5 crore in H1 FY26, with an EBITDA margin of **15.0 %**.
- PAT stood at **₹5.0 crore** in Q2 FY27 compared to ₹3.5 crore in Q2 FY26, with a PAT margin of **6.9%**. For H1 FY27, PAT stood at **₹11.6 crore** compared to ₹4.9 crore in H1 FY26, with a PAT margin of **7.9%**.

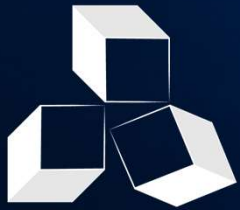
About 3i Infotech Limited

3i Infotech Limited incorporated in 1993 and headquartered in Mumbai, India, provides information technology services and software solutions. Since its inception the company has 30+ years of experience in delivering business value to its clients across multiple industry verticals. 3i Infotech has emerged as a leading name in propelling the current wave of digital transformation initiatives, with deep domain expertise across BFS, IT, Insurance, Manufacturing, Retail and Government sectors. It operates through three key business segments, (i) Digital Engineering Services unit anchors 3i Infotech's digital services by integrating Application Development & Maintenance, Automation, and Analytics to drive enterprise transformation. It delivers scalable applications, streamline operations using RPA, and enables detailed decisions through business intelligence and strategic analytics. (ii) Cloud Infrastructure & Security Services include end-user computing, data centre management, cloud enablement, and network management, delivered via 3i Infotech's Global Command Centre with 24x7 support, ITIL-aligned practices, and SLA driven delivery. The offerings cover cloud transformation, remote infrastructure management, hybrid cloud readiness, proactive monitoring, and integrated cybersecurity. (iii) 3i Infotech's Digital BPS provides services in claims, fund accounting, and collections—driving efficiency, cost savings, and better customer experience. The Company has over 3700+ employees and over 300+ clients globally.



For Further Information, Please Contact:

	
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3i Infotech

Building **the Future**
Intelligence **Embedded**

Investor Presentation
Q2 & H1FY27



Disclaimer



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STRATEGY & ROADMAP

THE NEXT PHASE

Scale capabilities

Deepen expertise and strengthen differentiated, market-ready solutions.

Accelerate growth

Expand market reach, deepen customer relationships and drive new business opportunities.

Unlock Value

Commercialise CoE capabilities, IP and AI-enabled assets to drive higher-value engagements and improved profitability.

Build what's next

Strengthen 3i Infotech's competitive differentiation and build a scalable, future-ready business.

Building What's Next. Powered by Stronger Capabilities.

We are progressing towards building a more focused, agile and technology-led organisation with a clear emphasis on strengthening our core business , deepening customer partnerships and developing differentiated digital capabilities. During H1 FY27, revenue from operations grew 4% year-on-year to ₹360 crore.

My key priority has been to strengthen our operating model and align our organisational structure more closely with our technology capabilities and market opportunities. Effective October 2026, our Business Units transitioned to Digital Engineering Services (DES), Cloud, Infrastructure & Security Services (CISS), and Business Process Services (BPS), supported by specialised Centres of Excellence (CoEs).

Artificial intelligence, automation and platform-led innovation remain central to our strategy. Through our CoEs, NuRe™ ecosystem, we are combining technology expertise, intellectual property and strategic partnerships to address evolving customer needs and develop differentiated, market-ready offerings.

As we advance our FY27 strategic priorities and progress towards Vision 2030, my focus remains on strengthening our sales and delivery engines, expanding our presence across markets, scaling high-value technology capabilities and embedding greater productivity across the organisation. With a sharper operating model and a clear focus on execution, we aim to capture emerging opportunities, drive sustainable growth and improve profitability, creating long-term value for all our stakeholders.



Raj Ahuja

Group Chief Executive Officer

From CoE Foundation to Capability-Led Growth



As our CoE model matures, our Business Unit identities now reflect the capabilities built for scalable, AI-enabled growth

Effective 1st October 2026: Business Unit nomenclature aligned to capability depth

Earlier identity	New identity	Capability focus (CoE's)
Application Automation & Analytics (AAA)	Digital Engineering Services DES	Application Engineering, Quality Engineering, Data & Analytics ,Enterprise Applications, Intelligent Automation
Infrastructure Services (IS)	Cloud, Infrastructure & Security Services CISS	Hybrid Cloud, Cybersecurity, Enterprise Tools & Automation, AIOps, Digital Workplace
Business Process Services (BPS)	Business Process Services BPS	CX Nova AI-led Customer. Experience, HyperOps-Intelligent Business Operations, RTA Next-Digital Registrar Services

Capability ecosystem: 12 specialised CoEs across the three Business Units, supported by 2 Corporate CoEs in Innovation and Information Security

COMPANY OVERVIEW

Company at a Glance



- Born out of a bank, with deep-rooted BFSI expertise and strong domain capabilities across government and enterprise ecosystems.
- Three business segments serving banking, insurance, IT, government and manufacturing clients across India, the US, the Middle East and APAC
- Technology-led, cloud-first delivery, supported by Centres of Excellence (CoEs) and the NuRe AI ecosystem, enabling the shift towards higher-value, innovation-led services.



1993

Born out of ICICI Bank



3500+

Employees



300+

Global Active Clients



5+

Countries

Our Promise To Clients

Cloud First

Elevating businesses safely to cloud

Digital inside

Modernizing apps, automation, analytics

Cognitive Powered

Emerging tech for intelligent insights

Edge Ready

Security and efficiency from core to edge

Global Delivery Footprint

India

Mumbai, Delhi, Chennai, Bengaluru, Hyderabad

USA & Canada

New Jersey, Vancouver

Middle East

Dubai, Sharjah, Abu Dhabi

Africa

Nairobi, Kenya

APAC

Bangkok, Thailand

Recognitions

CMMI Level 5; ISO 9001, 20000 and 27001

Everest Group PEAK Matrix® Major Contender:
BFSI IT Services 2025

Everest Group PEAK Matrix® Major Contender:
Next-Gen Quality Engineering 2024

Gartner Market Guide 2023:

Flexib+, NuRe Campus

Legacy Overhangs Addressed; Operating Model Strengthened to Drive Growth

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A Company Shaped By Past Debt Restructuring



Legacy issues closed; rights issue completed successfully

Large entities, offices and cost base



Legal entities, offices and manpower optimized

Low-margin, Loss-prone Services Business



Consistent Profitability growth for the Past Two Years

Reliant On A Few Legacy Accounts



Top-5 client share down from 27% to 23% (H1); 81 new clients added in FY26

Behind On New Technology



CoE-led delivery, NuRe AI ecosystem and deepening OEM partnerships

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Our Journey So Far

1993 - 2005

1993
Born out of ICICI Bank Limited

1999
Started IT services business for external customers

2002
ICICI divested majority stake

2005
Initial Public Offering with listing on NSE & BSE



2006 - 2010

2006
Issued FCCB of US\$50 million with listing on the Singapore Stock Exchange

2007
Achieved 1:1 revenue mix between products and services

Crossed consolidated revenue mark of **Rs 1,000 Cr**

2008 - 10
Pursued multiple acquisitions across the globe using LBO



2011
Company went into debt restructuring

2014
Partnership with CRMnext

2011 - 2015



2016 - 2020

Bagged the 'Best Innovative IT Company of the Year' award



Completed products business transfer to Apax Partners at ~ Rs 1,000 Cr valuation

2021



2022

Invested in the **Sovereign Cloud in Malaysia**

Invested in Education Technology Platform "NuRe Campus"



Won first B2B2C deal from RailTel (Indian Railways)

Won **Oracle Transformation Project** from a large general insurance company in India

In-house development of new age products

2023



2024 - 2026

Stake Dilution in **NuRe MediaTech Limited**
Closure of legacy issues

Optimisation of legal entities, offices & Manpower

Successful closure of rights issue

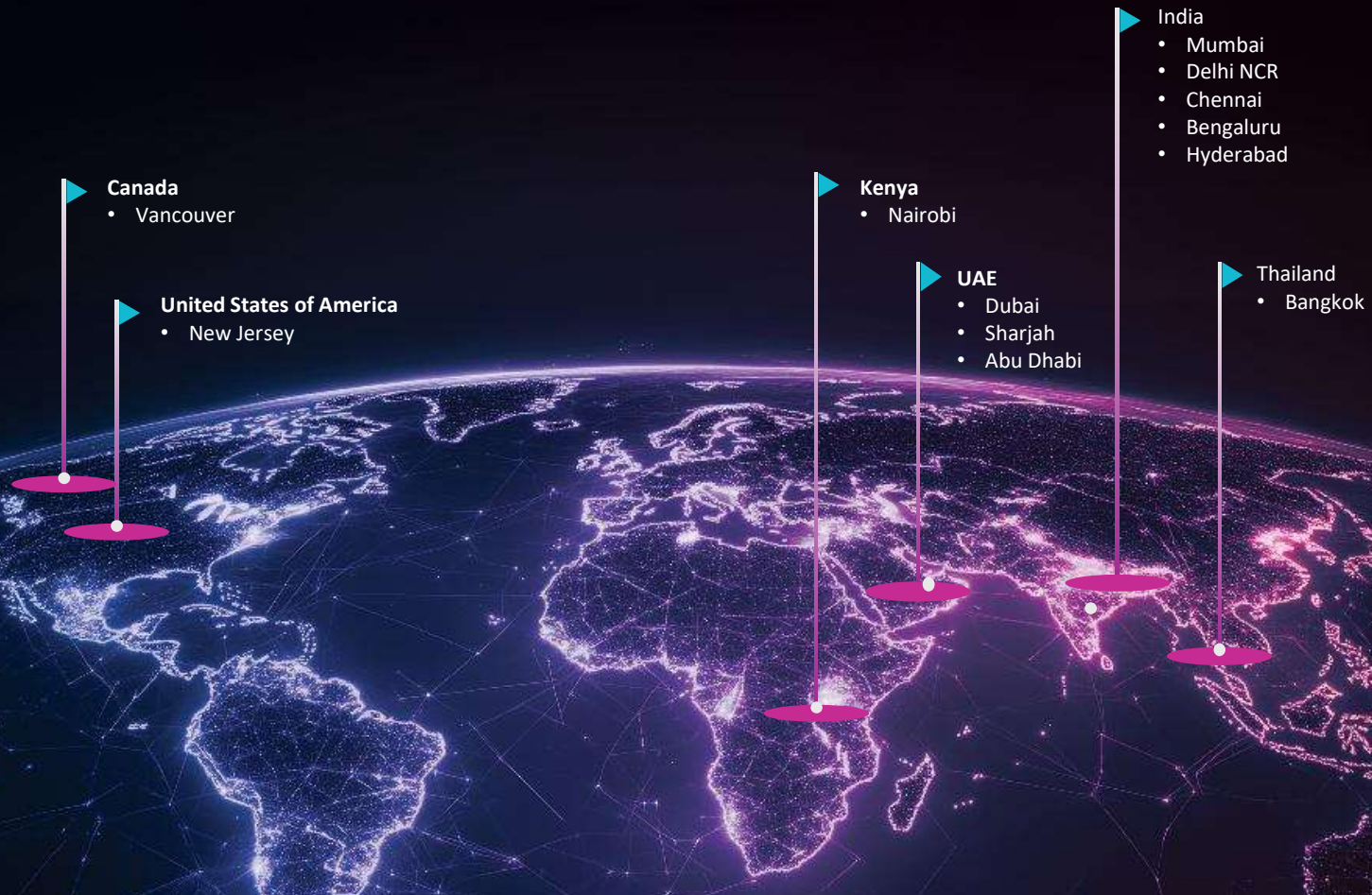
Launch of AI & New age Tech vertical

Moving to COE led delivery model

Realigning our offerings to **DES, CISS & BPS** to strengthen capability-led differentiation and accelerate technology-driven growth.



A Global Footprint, Serving Diverse Markets



Centre of Excellence: Building Capabilities for the Future



Digital Engineering Services

Data & Analytics

Intelligent Automation

Application Engineering

Enterprise Applications

Quality Engineering

Cloud, Infrastructure & Security Services

Hybrid Cloud Infrastructure Services

Cyber Security Services

Enterprise Tools, Automation and AIOps

Digital Workplace Services

Business Process Services

CX Nova AI-led Customer Experience

HyperOps-Intelligent Business Operations

RTA Next-Digital Registrar Services

Corporate

Innovation (AI ML)

Information Security

Comprehensive Business Services Portfolio



MANAGE

- | | | |
|---|---|--|
| <ul style="list-style-type: none"> • Application Development, Modernization & Support • Data Operations/Transformation – BI & Analytics | <ul style="list-style-type: none"> • Hybrid IT Managed Services • Server NW Storage DB EUS NOC SOC • Multi Vendor Services | <ul style="list-style-type: none"> • T&M – Voice & Non-Voice • Registrar & Transfer Agent (RTA) Services |
|---|---|--|

MODERNIZE

- | | | |
|--|---|---|
| <ul style="list-style-type: none"> • Digital First Testing & Automation • AI powered use cases • Gen AI • Agentic AI | <ul style="list-style-type: none"> • CSP & Managed Service Provider • Cloud Observability & Optimization • SASE & Cybersecurity Services | <ul style="list-style-type: none"> • Digital BPO – Sales, Service • Back Office Operations & Automation |
|--|---|---|

PROFESSIONAL SERVICES PROVIDED ACROSS

DOMAIN & TECHNOLOGY PEOPLE DEPLOYMENT ACROSS ALL LOB'S

NURE INTELLIGENCE - WHERE AI MEETS ENTERPRISE EXECUTION | ML | BLOCKCHAIN

ENGAGEMENT MODELS

Time & Material | Fixed Price Project | Outcome Linked

MAJOR INDUSTRIES

IT | BFSI | Government | Manufacturing

NuRe – Our New Age Product Umbrella



Digital-first Quality Engineering and Test Automation

A comprehensive quality engineering platform that enables automated functional and non-functional testing across the software development lifecycle.

By supporting continuous testing, intelligent scheduling and repeatable execution, NuRe™ Flexib+ improves software quality, accelerates release cycles and reduces deployment risk.



NuRe Flowbit

Unified Sales CRM and Pipeline Management Platform



A cloud-based sales CRM platform that enables organisations to manage leads, opportunities and customer engagement through a unified interface.

Real-time dashboards, pipeline visibility and performance analytics help improve sales governance, forecasting accuracy and decision-making across the sales lifecycle.



Governance, Risk, and Compliance along with Modern Document Management System (DMS)

An integrated Governance, Risk and Compliance (GRC) platform that enables organisations to strengthen governance, manage enterprise risk, ensure regulatory compliance and support ESG initiatives through configurable workflows and a modern Document Management System (DMS).

The platform replaces fragmented manual processes with a unified digital framework that enhances collaboration, document governance and operational transparency.

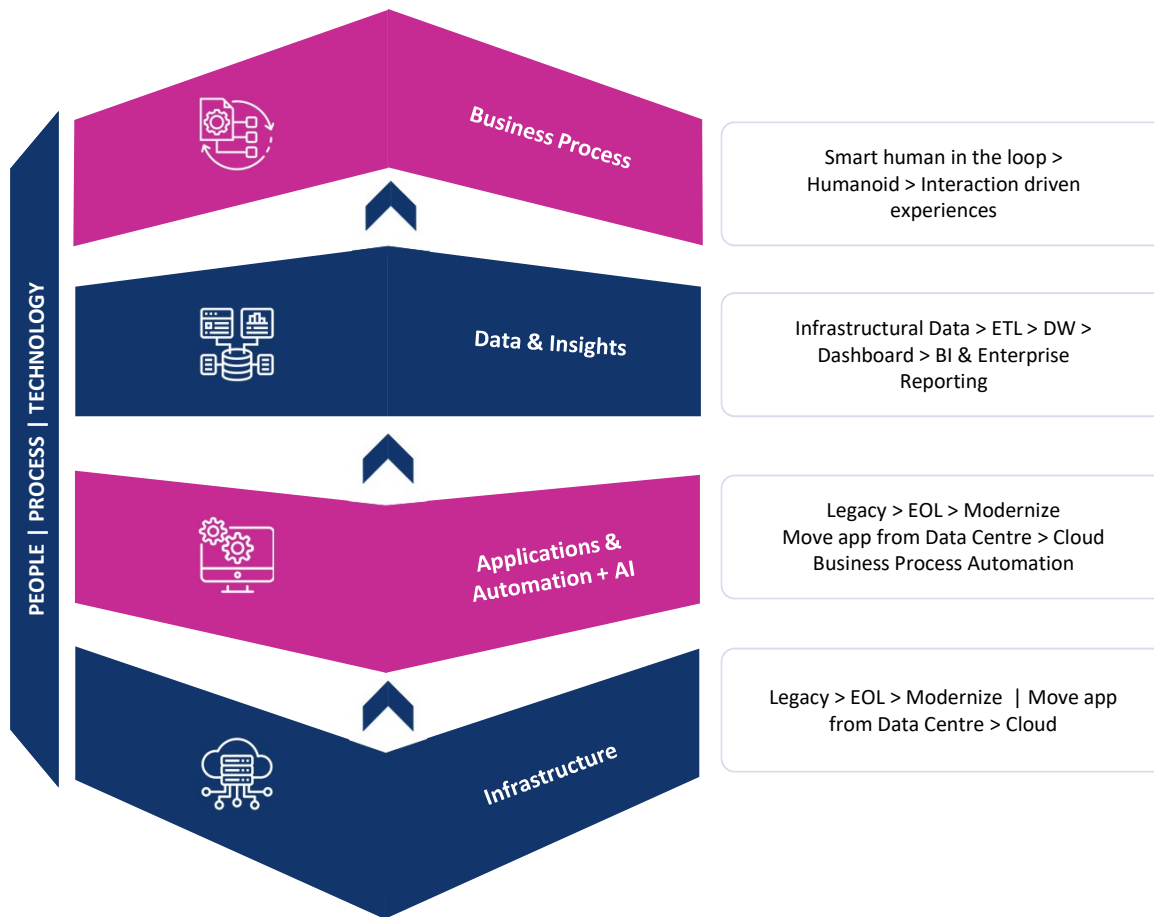


Cloud-based Enterprise Automation System for Higher Education Institutions

A cloud-based enterprise platform designed for higher education institutions, enabling end-to-end management of admissions, academics, examinations, governance, compliance and student lifecycle processes.

Through configurable workflows, analytics and real-time dashboards, the platform enhances institutional efficiency, transparency and data-driven decision-making.

Mapping the Enterprise Technology Stack to Our 3i Offerings



*CoE names and branding are indicative and subject to finalisation

Efficiencies | Reduction of TCO | Increased Agility



Trusted by Marquee Clients



BANKING



INSURANCE



INFORMATION TECHNOLOGY



GOVERNMENT



FINANCE



MANUFACTURING



ENERGY SECTOR



E - COMMERCE



HEALTHCARE



Certifications, Recognitions & Partnerships



Certifications



'Aspirant' by Everest Group in its PEAK Matrix® in

- Talent Readiness for Next-Gen Data, Analytics, and AI Services 2025
- Talent Readiness for Next-Gen Application Services 2025
- Application Management Services 2025, 2024
- Digital Transformation Services for Mid-market Enterprises 2024

'Major Contender' by Everest Group in its PEAK Matrix® in

- Banking, Financial Services, and Insurance (BFSI) IT Services 2025
- Next-Generation Quality Engineering Services 2024

Gartner

Featured in Gartner's Market Guide, 2023 for

- Leveraging Latest Technologies to Automate Applications Testing – Flexib+
- Representative Vendor for Higher Education Student Information Systems - NuRe Campus
- Oracle Cloud Infrastructure Professional and Managed Services
- Vendor Identification Toolkit for Cloud ERP, CRM, and HCM Implementation Service Providers

Cloud, Infrastructure, and Security Services



Digital Engineering Services



Business Process Services (BPS)



Client Testimonial – India



“...your team has done in keeping our network secure and our systems running smoothly.

Your team’s collective efforts in monitoring threats, implementing security measures, and responding swiftly to potential issues have made a huge difference. I would like to thank

Team(Posted at Saket) for their dedication, and exceptional work in strengthening and maintaining our network and cybersecurity systems. Let’s keep up the great momentum!”

Mr. S.K Singh

Dy. General Manager (ITS)



“3i Infotech has been an invaluable technology outsourcing partner for our organization. Their strong delivery capability, combined with the ability to quickly identify and provide the right talent, ensures rapid resource availability and seamless onboarding. Their team demonstrates a deep understanding of role-specific skill requirements, consistently supporting us with the right professionals at the right time. We highly value this partnership and look forward to continued collaboration”

Hardik Sanghvi

CTO



“3i team has been working with us from a long time. Their prompt service and good understanding of client requirements has been of great help to us. They have been associated with us as partners in project implementations and solutions. We wish them good success and growth.”

Sameer Mulye

CTO



“3i Infotech has consistently supported our ongoing technology initiatives with a strong and capable team. Their professionals have integrated seamlessly with our teams and contributed effectively across multiple development and support engagements.

Their responsiveness, execution discipline and commitment to delivery timelines have made them a reliable partner for our Infra Support.”

Nair Shaikh

Head IMS

Client Testimonial – US and APAC



"3i Infotech has consistently delivered strong support for our application and production environments. Their team has shown dedication, quick turnaround, and solid domain knowledge in handling support activities, system monitoring, and enhancements, helping maintain stable and efficient operations. We value their cooperative approach and ongoing alignment with our changing business requirements."

Santhosh Atmakuri

Project Manager



"I would like to highlight the consistently strong performance of the L1 and L2 teams over this period. They have demonstrated a high level of ownership and accountability in handling troubleshooting activities, ensuring timely and thorough resolution of issues. Their disciplined approach to consistent follow-ups, along with clear communication, has significantly improved the efficiency of the resolution and maintaining client SLA. In addition to their core support responsibilities, the teams have taken on substantial development work, particularly in ETL processes and data quality validation. Furthermore, the teams have been actively adopting AI-driven approaches to enhance development, testing, and monitoring capabilities. This includes leveraging automation and intelligent insights to streamline workflows, reduce manual effort, and improve accuracy. Their willingness to embrace new technologies and continuously evolve their skill sets is playing a key role in driving efficiency and innovation across the function."

Sat Bhattacharya

CTO



"3i Infotech has been a reliable partner in supporting our digital initiatives through their skilled IT consulting team. Their QA specialists and developers have contributed effectively to the execution of key projects, ensuring quality, consistency, and timely delivery. We value their flexibility, technical expertise, and commitment to supporting our evolving business requirements."

Witchaon Kaesornsutjarit

Director, Digital Solutions



"3i Infotech has been a dependable partner in supporting our technology initiatives through their skilled IT consulting team. Their system analysts and developers have effectively contributed to the execution of key projects, ensuring timely delivery and alignment with our requirements. We appreciate their flexibility, technical capabilities, and commitment to supporting our ongoing initiatives."

Chalerm Ratanasirilak

VP Government Application Design and Development

Organisational Structure & Leadership



Mr. Raj Ahuja

Group Chief Executive Officer

Business, Sales & Delivery



Harish Shenoy
Business Head – USA



Jagadish Machaiah
Business Head – MEA



Shilpa Pai
Business Head – APAC & HCM India



Shirsendu Chaudhuri
Chief Growth Officer



Anand Savla
Business Head – DES



Manish Falwaria
Business Head – BPS



Venu Gopal Reddy
Business Head – CISS

Corporate



Girish Nair
Chief Risk & Legal Officer



Kalpesh Shah
Chief Financial Officer



Shavee Sehajpal
Chief Human Resources Officer



Shirish Kalamkar
CTO & Head of Innovation



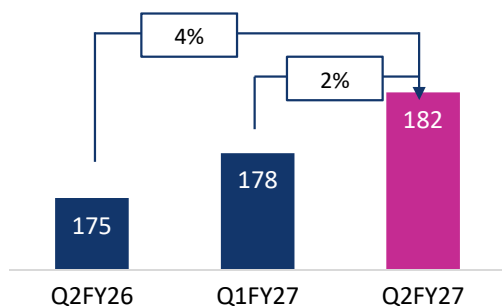
Varika Rastogi
Company Secretary

FINANCIAL PERFORMANCE Q2 & H1 FY27

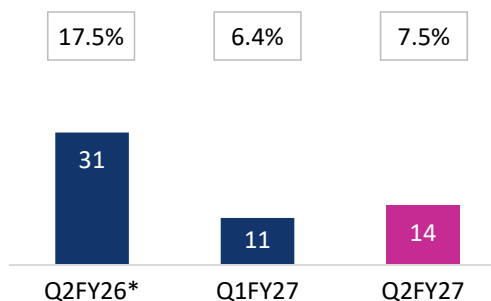
Financial Highlights – Q2 & H1 FY27



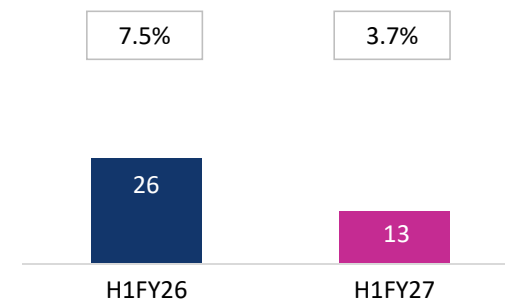
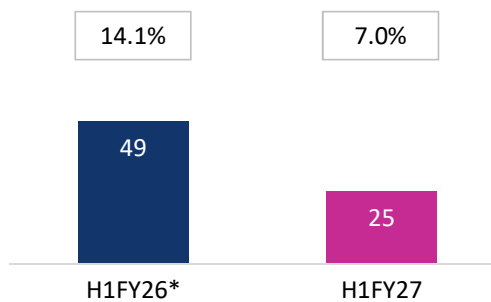
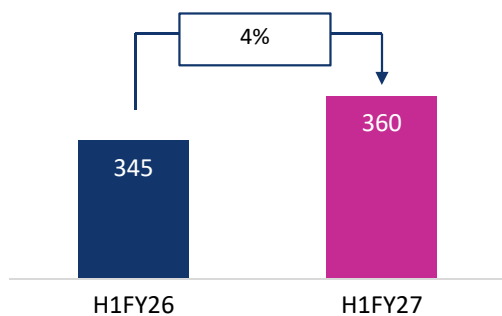
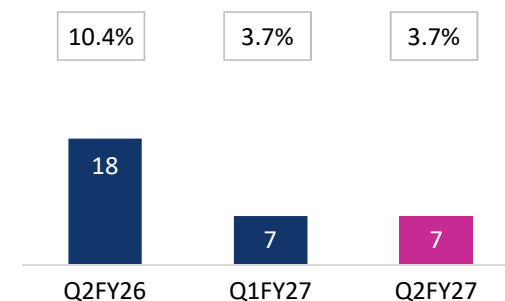
Operating Revenue (Rs Cr)



EBITDA (Rs Cr) & Margins (%)



PAT (Rs Cr) & Margins (%)



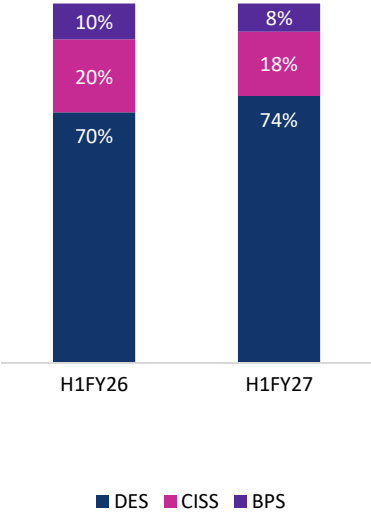
*Other income included in EBITDA comprises a one-time Employee Retention Tax Credit of ₹18.4 Cr in Q1FY26 and ₹20.5 Cr in Q2FY26, aggregating ₹38.9 Cr (H1FY26), received by the US subsidiary from the IRS.

H1FY27 - TCV: Rs 467 Cr and ACV: Rs 380 Cr

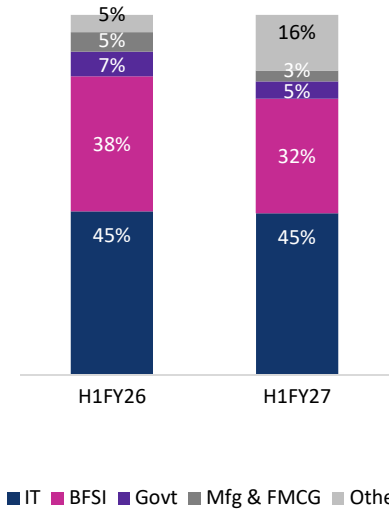
Diversified Revenue Mix & Client Concentration – H1FY27



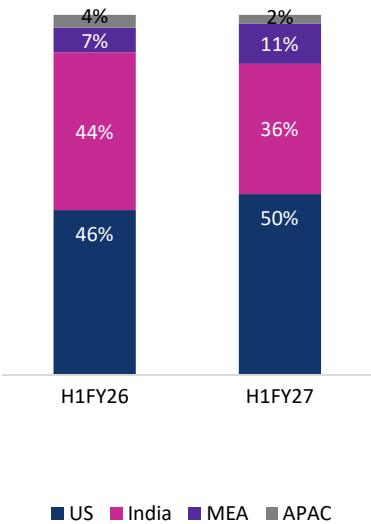
Line of Business



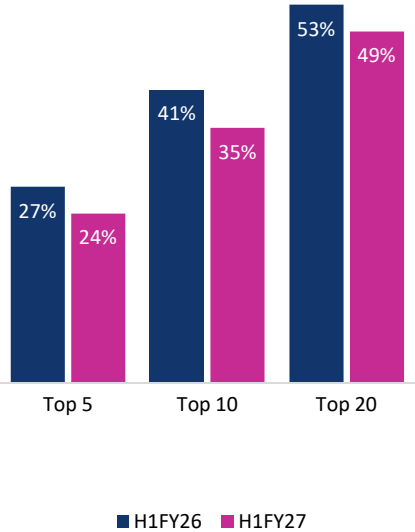
Industry



Region



Client Concentration



Key Deal Wins: Building the Growth Pipeline

UAE

TECHNOLOGY

AUTOMATION

Vedant Consultancy FZ LLC

LLC (UAE-based Technology Consulting Company) selected 3i Infotech Software Solutions L.L.C. for consulting across RPA, AI, ML, robotics and process and factory automation technologies.

INDIA

CONSUMER

INFRASTRUCTURE

Eureka Forbes Limited

(Leading Indian Consumer Durables Company) extended its IT managed services engagement with 3i Infotech for End User Support and Data Centre services through onsite and Global Command Centre delivery.

USA

BANKING

ENGINEERING

Teachers Federal Credit Union

(Leading US Credit Union) selected 3i Infotech Inc. for MuleSoft CloudHub API development, maintenance and support, spanning enhancements, integrations, testing, deployment, monitoring and production support.

THAILAND

BANKING

ENGINEERING

Krung Thai Bank Public Company Limited

(Leading Thai Bank) signed a Co-Delivery engagement with 3i Infotech Thailand spanning Full Stack, Java, Angular, DevOps, QA Automation, business analysis and solution architecture..

UAE

TECHNOLOGY

RESOURCING

Core42 Technology Projects LLC

(Leading Middle East Technology Company) extended its professional services engagement with 3i Infotech Middle East for 12 months, supporting continued technology resource deployment.

USA

TECHNOLOGY

CLOUD

Neural Labs (KYEIG LLC)

(US-based AI Technology Company) selected 3i Infotech Inc. for AWS Cloud Service Provider services, enabling consolidated billing and commercial management of cloud consumption under a scalable, consumption-based model.

INDIA

ENERGY

INFRASTRUCTURE

ONGC Petro additions Limited (OPaL)

(Leading Indian Petrochemicals Company) selected 3i Infotech for a three-year FMS and AMC engagement covering IT and non-IT infrastructure, end-user devices, servers, storage, network, security and related assets.

INDIA

BANKING

APPLICATIONS

ICICI BANK LIMITED

(Leading Indian Private Sector Bank) renewed and expanded its engagement with 3i Infotech for application support, maintenance, software enhancements, feature additions, upgrades, implementation and engineering services



- Momentum across Infrastructure, Applications, Digital Engineering, Data, Cloud and Automation across India, APAC, the Middle East and North America.
- Q2 client momentum spans new engagements, account expansions and sustained renewals, reflecting both new-market traction and deeper penetration of strategic accounts.
- Broad-based Q2 momentum across Public Sector, Consumer, Technology, BFSI and Energy engagements.

Profit & Loss – Q2 & H1FY27



Particulars (Rs Cr)	Q2FY27	Q2FY26	YoY %	Q1FY27	QoQ%	H1FY27	H1FY26	YoY %
Revenue from Operations	182	175	4%	178	2%	360	345	4%
Other Income	10	36		6		17	57	
Total Income	192	211	-9%	184	4%	377	403	-6%
Employee Benefits Expense	111	123		113		224	244	
Cost of Third-Party Products & Services	53	37		47		100	72	
Other Expenses	14	20		13		27	38	
EBIDTA	14	31	-55%	11	20%	25	49	-48%
<i>% of EBIDTA to Revenue from operations</i>	<i>7.5%</i>	<i>17.5%</i>		<i>6.4%</i>		<i>7.0%</i>	<i>14.1%</i>	
Interest	2	1		1		3	2	
Depreciation	5	5		5		10	10	
Exceptional Items	0	0		0		0	0	
Profit Before Tax	7	25		6		13	37	
Tax Expense	0	7		-1		-1	11	
Profit After Tax	7	18	-63%	7	3%	13	26	-49%
<i>% of PAT to Revenue from operations</i>	<i>3.7%</i>	<i>10.4%</i>		<i>3.7%</i>		<i>3.7%</i>	<i>7.5%</i>	
EPS (₹/share)	0.32	1.03		0.31		0.64	1.46	

*Other income comprises a one-time Employee Retention Tax Credit of ₹18.4 Cr in Q1FY26 and ₹20.5 Cr in Q2FY26, aggregating ₹38.9 Cr (H1FY26), received by the US subsidiary from the IRS.

Balance Sheet & Cash Flow – Q2 & H1FY27

Liabilities (Rs Cr)	Sep-26	Sep-25
Share Capital	208	170
Reserves	183	157
Non-controlling Interests	-3	-3
Shareholders' Funds	387	323
Secured Loans	7	7
Other Financial Liabilities	28	12
Long Term Provisions	21	22
Total Non-Current Liabilities	56	41
Trade Payables	111	103
Other Current Liabilities	91	96
Short Term Borrowings	45	8
Total Current Liabilities	243	206
Total Liabilities	690	570

Assets (Rs Cr)	Sep-26	Sep-25
Fixed Assets incl. CWIP	234	224
Other financial Assets	10	10
Other Non-Current Assets	121	63
Total Non-Current Assets	365	297
Trade Receivables	134	106
Cash and Bank	73	46
Other Current Assets	117	122
Total Current Assets	321	274
Total Assets	690	570

Particulars (Rs Cr)	Sep-26	Sep-25
Net Cash Flow from Operating Activities	2	17
Cash Flow from Investing Activities	1	-2
Cash Flow from Financing Activities	-3	-30
Net Increase/ (Decrease) in Cash & Cash Equivalents	0.2	-14
Cash & Cash Equivalents at the Beginning of the Period	20	32
Cash & Cash Equivalents at the End of the Period	20	19

STRATEGY & ROADMAP

Vision 2030 & Beyond: Our Strategic Ambition



FY25

- Talent acquisition and retention
- Margin pressure during growth & capability investment
- Dependency on key clients
- Scaling challenges across geographies
- Execution risk in new initiatives



FY26

- Stabilized core business operations
- Built an accountable leadership team (WIP)
- Implemented agile organization structure
- Achieved cost optimization & Margin improvements
- Reported positive EBITDA in last 2 years
- Added 81 new clients & expanded multiple accounts



FY27

- Advanced CoE-led growth through differentiated, AI-enabled solutions and market-ready offerings.
- Accelerated AI/ML adoption and next-generation technologies across business and delivery operations.
- Strengthened industry-focused growth across BFSI, Healthcare, Manufacturing, Energy & Utilities, and Government.
- Progressed strategic OEM and technology partnerships to drive innovation, market reach and scalable delivery.
- Advanced the shift towards IP-led, outcome-driven solutions and recurring revenue opportunities.
- Continued focus on operational excellence, talent development, delivery productivity and cross-functional alignment.



FY30

- Strengthen sales engine with vertical-focused approach
- Drive cross-sell & wallet share across clients
- Invest in capability building, automation & delivery excellence
- Strategic M&A - capacity & capability driven

Key Growth Drivers: Unlocking the Next Phase of Growth



CoE-led, AI-enabled Solutions

Capability development plus solution-driven sales to modernize offerings and drive integrated business solutions



Accounts and new logos

Strategic account expansion and new client acquisition



Priority Verticals

Healthcare, Retail, Travel & Hospitality and digital natives — playbooks, case studies, domain expertise in 2-3 focus verticals



Scalable Operations

Structured delivery frameworks, automation-first transitions, flexible workforce models



Digital-first Positioning

Targeted marketing and strategic partnerships



Future-ready Workforce

Multi-skilling, AI/cloud upskilling and CoE-driven capability development



Rs 2,030+ Cr

Revenue by 2030

~3x FY26 Revenue

Connect with Us



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