



NIRMA LIMITED

REGD. OFFICE : NIRMA HOUSE, ASHRAM ROAD, AHMEDABAD - 380 009. PHONE : 079 - 27546565, 27549000
CIN : U24240GJ1980PLC003670 • Email : info@nirma.co.in • www.nirma.co.in

2nd September, 2026

To,
Listing Department,
Wholesale Debt Market
The National Stock Exchange of India Ltd.
Exchange Plaza, 5th Floor,
Plot C/1 , G Block,
Bandra-Kurla Complex, Bandra (East)
Mumbai- 400051.

Dear Sir,

Sub: Submission of Annual Report for FY 2025-26 under Regulation 53 of SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015

Scrip Code of Debt: Security NIRM27

Pursuant to Regulation 53 of SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015, we submit herewith the Annual Report for the financial year 2025-26 of the 46th Annual General Meeting of the Company.

You are requested to take the above on your record.

Yours Faithfully,
For, **Nirma Limited**

Paresh
Balmukund
Sheth

Paresh Sheth
Company Secretary

ENCL: a/a



Better Products. Better Value. Better Living.

46th
ANNUAL REPORT
2025-2026



NIRMA LIMITED

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BOARD OF DIRECTORS

Dr. K. K. Patel
Chairman

Shri Rakesh K. Patel
Vice Chairman

Shri Kaushikbhai N. Patel
Independent Director

Shri Khodabhai K. Patel
Independent Director

Shri Sanjiv N. Patel
Independent Director

Smt. Tejalben A. Mehta
Independent Director

Shri Ashish K. Desai
Whole-time Director

Shri Hiren K. Patel
Managing Director

CHIEF FINANCIAL OFFICER

Shri Manan Shah

COMPANY SECRETARY

Shri Paresh Sheth

STATUTORY AUDITORS

Hemanshu Shah & Co.
Chartered Accountants
Ahmedabad

REGISTERED OFFICE

Nirma House
Ashram Road
Ahmedabad - 380 009
CIN – U24240GJ1980PLC003670
Tel No.: +91 79 27546565 / 9000
Website: www.nirma.co.in

REGISTRARS AND SHARE TRANSFER AGENT

MUFG Intime India Private Limited (formerly Link Intime India Pvt. Ltd.)

For Equity Shares:

5th floor, 506 to 508
Amarnath Business Centre – 1
Off C G Road, Ellisbridge,
Ahmedabad – 380006
Tel No.: +91 79 2646 5179
Email:
ahmedabad@in.mpms.mufig.com

For Debt Securities:

247 Embassy, C-101 L.B.S. Marg
Vikhroli (West),
Mumbai 400083
Tel No.: +91 22 4918 6000
Email:
investor.helpdesk@in.mpms.mufig.com
debtca@in.mpms.mufig.com

DEBENTURE TRUSTEE

IDBI Trusteeship Services Limited
Universal Insurance Building,
Ground Floor, Sir P.M. Road,
Fort, Mumbai – 400001
Tel No.: +91 22 4080 7000/ 7078
Email: itsl@idbitrustee.com; pradeep.hande@idbitrustee.com

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Board's Report

To,
The Members

Your Directors present the 46th Annual Report together with Audited Financial Statements of the Company for the financial year ended 31st March, 2026.

FINANCIAL HIGHLIGHTS

The financial performance of the Company is summarized below:

(₹ In crore)

Particulars		Consolidated		Standalone	
		2025-26	2024-25	2025-26	2024-25
Revenue from Operations		12,005	12,206	7,091	7,073
Other Income		185	193	161	145
Operating Profit (EBITDA)		1,842	2,074	1,519	1,458
Less:	(i) Finance Cost	480	543	414	497
	(ii) Depreciation & Amortization Exp.	950	933	220	239
Profit Before exceptional items and tax		412	598	885	722
Less:	Exceptional Items	274	2,663	537	2,663
Profit / (Loss) Before Tax		138	(2,065)	348	(1,942)
Less:	Total Tax Expenses	412	244	264	155
Profit / (Loss) for the year		(274)	(2,309)	84	(2,096)

Consolidated financial performance: On Consolidated basis, your Company has registered revenue from operations of ₹ 12,005 crore for the financial year ended 31st March, 2026 which is marginally declined as against ₹ 12,206 crore in previous year. During the year under review, Consolidated Earnings before Finance Cost, Taxes, Depreciation and Amortisation (EBITDA) stood at ₹ 1,842 crore. ₹ 274 crore was accounted as an exceptional item which was mainly on account of impairment of amount on goodwill. Your Company incurred consolidated net loss of ₹ 274 crore for the year under review.

The Net Worth of the Company on a consolidated basis stood at ₹ 6,847 crore as on 31st March, 2026.

Standalone financial performance: Your Company's revenue from operations for FY 2025-26 was at ₹ 7,091 crore which is marginally increased compared to ₹ 7,073 crore of previous year. Standalone EBITDA stood at ₹ 1,519 crore and profit before exceptional items and tax at ₹ 1,458 crore. The finance cost was decreased to ₹ 414 crore from ₹ 497 crore of previous year mainly on account of part payment made on exercise of put option by Non-Convertible Debenture holders. After accounting of exceptional item of ₹ 533 crore, which pertains to impairment in value of shares of Karnavati Holdings Inc., wholly owned subsidiary based on fair valuation report, your company earned net profit of ₹ 84 crore during the year under review.

BUSINESS OVERVIEW

Your Company is a multi-location, multi-product Company having a diversified business profile with presence across Industrial chemicals business which includes soda ash, caustic soda, sodium bicarbonate,

linear alkyl benzene (LAB), salt, bromine, phosphoric acid, single super phosphate, while consumer business includes soaps, detergents and edible salt. It has diversified revenue profile and geographical presence having production facilities mainly in Kalatalav, Dist: Bhavnagar for soda ash, caustic soda, sodium bicarbonate, purified phosphoric acid, bromine, salt and soap, Porbandar for soda ash, sodium bicarbonate, Alindra for LAB and detergent, Mandali for soap, detergent, sulphuric acid, glycerin & Moraiya for detergent and single super phosphate.

At subsidiaries level, Alivus Life Sciences Limited manufactures select, high-value, non-commoditised, APIs in therapy areas such as cardiovascular, central nervous system, pain management and diabetes. It provides contract development and manufacturing organisation services to a range of multinational and speciality pharmaceutical companies. Your Company also has operations in the USA at Searles Valley Minerals Inc. for soda ash, boron and other chemicals, through its wholly-owned subsidiary, Karnavati Holdings Inc.

Industrial Chemical Business:

Soda ash, Caustic soda and LAB: Your Company is one of the largest producer of soda ash and also a leading producer of caustic soda in India. The industrial chemicals business benefits from economies of scale, captive raw material linkages, integrated operations and logistics efficiencies. The Company has single location largest salt pans alongside soda ash plant in India. The Company has strong raw material linkages of captive salt available for producing soda ash and caustic soda, limestone sourced both in-house and through imports, and power from captive power plants. The LAB plant is also first plant globally to use Detal+ technology of UOP.

Your Company has built established market position in soda ash, caustic soda and LAB, however, these segments are inclined to global commodity dynamics. The Company's profitability is also partially exposed to global prices, demand-supply fluctuations and also forex fluctuations. The Company has also strengthened and established market position in Alkali Chemicals coupled with various cost initiatives that helped the Company in earning better profit margins. The standalone revenue from Soda ash, LAB, caustic soda registered at ₹ 2,520 crore, ₹ 1,130 crore and ₹ 692 crore respectively during the year under review.

Sodium Bicarbonate ("SBC"): The Company is one of the largest producers of SBC (Baking Soda) in India. It has multiple uses in the growing industries like bakery, leather softening, animal feed besides desulphurisation of flue gas coming out of the thermal power plant. Taking in account growing demand, the Company has doubled the capacity of SBC manufacturing in the middle of the year.

Other Chemicals: Your Company's operations are further backward integrated to manufacture n-paraffins and other chemicals. Additionally, the Company produces food grade purified phosphoric acid, which along with bromine, uses chlorine and hydrogen as a by-product extracted while manufacturing caustic soda. It also manufactures various other chemicals and fertilizer products. These products helped to strengthen the operations of the Company.

Consumer Business:

Soaps & Detergents: Your Company is one of the leading soaps and detergents player with a strong brand and market leadership in the economy segment, having vast distribution network. The Company's focus continued to be on economy segment exposes it to competition from unorganized players. However, this is mitigated to an extent by the integrated nature of business, captive raw material supplies and benefits arising from a diversified business model, which ensures timely and adequate supply and facilitates greater control over quality and raw material cost. The Company has integrated operations with soda ash and LAB used in the manufacturing of soaps and detergents. The standalone revenue from Soaps and Detergent was registered at ₹ 1,846 crore, during the year under review.

Edible Salt: Your Company is the second largest player in the vacuum evaporated edible salt business in the country with large and automated salt pans in Gujarat, which provide a steady supply of salt for soda ash production. Expansion in Salt works also led the Company to become the largest single location salt works in India. The revenue from Salt registered at ₹ 494 crore during the year backed by strong demand for the product.

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Alternative Energy Sources: Power and Fuel are one of the key inputs for the various products manufactured by the Company. The Company has also taken major initiatives in integrating renewable and alternate energy sources by utilizing renewable energy. The Company has deployed solar power lightening system, rooftop solar and green power procurement at specified location of the Company and is optimizing the fuel mix strategy to its full advantage. The Company has also initiated for wind and solar energy through Hybrid group captive project.

Core strength: The production facilities for both, Industrial and Edible Salt, Caustic Soda, Bromine, Sodium Bicarbonate, Purified Phosphoric Acid, Single Super Phosphate and other chemical products led the Company to have one of the largest in-organic Chemical Complexes in India. The strength of Company's robust business profile is on account of its strong market positions within key product segments, backward integration strategies and diversified product profile with integrated operations.

DIVIDEND

Your Directors have decided not to recommend any dividend on shares for the year ended 31st March, 2026. During the year under review, the Company has transferred a sum of ₹ 96 crore to the Debenture Redemption Reserve. A sum of ₹ 102 crore has been transferred from Debenture Redemption Reserve to General Reserve.

The Board of Directors in its meeting held on 28th May 2026, declared an interim dividend at ₹ 3.10/- per equity share of face value of ₹ 5/- per equity share which aggregates to ₹ 45.28 crore, for the financial year 2026-27 to all the shareholders of the Company.

FINANCE

Your Company regularly reviews and monitors the working capital requirements and effective planning for timely availability of funds at competitive rates. The Company has continued to fund its requirements through a mix of internal cash accruals, short term and long term borrowings.

During the year under review, your Company has:

- Raised Term Loan from Bank aggregating to ₹ 1200 crore mainly for refinancing of term loans of existing banks, financing of capex and short term working capital needs.
- Raised short term funds by issuing Commercial Papers as and when required. The said Commercial Papers were listed on wholesale debt market segment of National Stock Exchange of India Limited.
- Out of the total NCDs of ₹ 2400 crore of series VII (Tranche B-₹ 1200 crore and Tranche C ₹ 1200 crore), made payment amounting to ₹ 1020 crore to debenture holders who had exercised the put option and thereafter, redeemed remaining NCDs of ₹ 180 crore on 7th April, 2026, as per the terms of the issue.

As at 31st March, 2026, the credit ratings assigned to the Company for its borrowings including debt securities are:

- secured listed NCDs Series VII: CRISILAA/Stable and INDAA/Stable
- long term banking facilities : CRISILAA/Stable and ICRAAAA/Stable
- short term rating : CRISILA1+ and ICRAA1+

After closure of the year, CRISIL has reaffirmed the credit rating with change in its rating outlook from CRISIL AA/Stable to CRISIL AA / No outlook (under rating watch with developing implications) for secured listed NCDs and long term banking facilities.

SUBSIDIARIES, ASSOCIATE COMPANIES AND JOINT VENTURE

The Company continues to have one wholly owned subsidiary ("WOS") with four step down wholly owned subsidiaries in overseas and one subsidiary in India as on 31st March, 2026:

- (i) Karnavati Holdings Inc. ("KHI"), USA, WOS
- (ii) Searles Valley Minerals Inc. ("SVM"), USA (WOS of KHI)
- (iii) Searles Domestic Water Company LLC, USA (WOS of SVM)
- (iv) Trona Railway Company LLC, USA (WOS of SVM)
- (v) Searles Valley Minerals Europe, France (WOS of SVM)
- (vi) Alivus Life Sciences Limited (formerly Glenmark Life Sciences Limited), subsidiary

The Company gives loans and corporate guarantees to wholly owned subsidiaries to meet its financial requirements, as and when required.

Over the past several years, the Company's US operations have been subjected to a confluence of severe and persistent adverse factors. Due to significant deteriorating market conditions in the US, and multiple geopolitical developments, the performance of the subsidiaries have marginally negatively impacted the financial performance and outlook of the foreign subsidiaries business.

The highlights of performance of subsidiaries of the Company in the form of contribution of each of the subsidiaries and associates in terms of the revenue and profit, is provided in a statement containing salient features of the financial statements of the subsidiary companies in Form AOC-1, which forms part of the Annual Report in terms of Section 129(3) of the Companies Act, 2013 ("the Act"). Further, pursuant to the provisions of Section 136 of the Act, the financial statements of the Company, consolidated financial statements along with other documents required to be attached thereto are available on the website of the Company.

SHARE CAPITAL

During the financial year 2025-26, there was no change in the authorised, issued, subscribed and paid-up Share Capital of the Company. The Company had neither issued convertible securities or shares with differential voting rights nor has granted any stock options or sweat equity or warrants.

As on 31st March, 2026:

- The Authorised capital was ₹ 775.50 crore, divided into 146.10 crore Equity Shares of ₹ 5/- each and ₹ 45 Lakh preference shares of ₹ 100/- each.
- The paid up Equity Shares capital was ₹ 73.04 crore divided into 14,60,75,130 Equity shares of ₹ 5/- each.

Compliance with SEBI Regulation as applicable to HVDL Companies

SEBI vide notification dated 22nd January, 2026 increased threshold for identification of High Value Debt Listed Entity (HVDLE) from ₹1,000 crore to ₹5,000 crore of outstanding non-convertible debt securities in SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI LODR"). Since the outstanding NCDs of the Company are below the increased threshold, the Company ceased to be classified as HVDLE w.e.f. 22nd January, 2026 and mandatory compliances as required under chapter VA of SEBI LODR as applicable to HVDLE is not applicable to the Company from that date. However, the Company will continue as Debt Listed Company under SEBI LODR.

DIRECTORS AND KEY MANAGERIAL PERSONNEL

As on 31st March, 2026, the Board of Directors is comprised of eight directors, including the Non-executive Chairman, four Independent Directors which includes one women director and two key managerial personnel.

Appointment of directors and key managerial personnel

During the year, based on the recommendation of Nomination and Remuneration Committee ("NRC"), the Board of Directors of the Company re-appointed Shri Hiren K. Patel (DIN 00145149) as Managing Director of the Company for further period of 5 years w.e.f. 1st May, 2026 subject to approval of members of the Company at the ensuing general meeting.

Cessation of director

Shri Pankaj R. Patel (DIN 00131852) ceased as Director of the Company due to his retirement by rotation at the 45th Annual General Meeting held on 14th August, 2025.

Shri Satish C. Shah, ceased as an Independent Director due to his sad demise on 17th May, 2025.

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Director to retire by rotation

As per the provisions of Section 152 of the Act, Shri Rakesh K. Patel (DIN 00760023), Director of the Company is liable to retire by rotation at the forthcoming Annual General Meeting and being eligible, has offered himself for re-appointment. Your directors recommend his re-appointment.

Declarations from directors

None of the Directors of the Company are disqualified for being appointed as Directors as specified under Section 164(2) of the Act read with Rule 14(1) of the Companies (Appointment and Qualification of Directors) Rules, 2014.

The Company has received declarations from all the Independent Directors that:

- (a) they meet the criteria of independence as laid down under Section 149(6) of the Act.
- (b) they have registered themselves with the Independent Director's Database maintained by the Indian Institute of Corporate Affairs in terms of Section 150 of the Act read with Rule 6 of the Companies (Appointment & Qualification of Directors) Rules, 2014.

Based on the declarations, the Board confirms that the Independent Directors fulfill the conditions of independence specified in Section 149(6) of the Act.

Key Managerial Personnel

There has been no change in Key Managerial Personnel during the year under review. In terms of the provisions of Section 2(51) and Section 203 of the Act, Shri Hiren K. Patel, Managing Director, Shri Ashish K. Desai, Whole-time Director, Shri Manan Shah, Chief Financial Officer and Shri Paresh Sheth, Company Secretary of the Company are continue to be the Key Managerial personnel of the Company as at 31st March, 2026.

DIRECTORS' RESPONSIBILITY STATEMENT

Pursuant to Section 134(3c) read with Section 134(5) of the Act, your Directors state that:

- a) in the preparation of the annual accounts, the applicable accounting standards have been followed along with proper explanation relating to material departures for the year ended 31st March, 2026;
- b) the directors have selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the company at the end of the financial year and of the profit and loss of the company for that period;
- c) the directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the company and for preventing and detecting fraud and other irregularities;
- d) the directors have prepared the annual accounts on a going concern basis;
- e) the directors have devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

NUMBER OF MEETINGS OF THE BOARD

During the year under review four meetings of Board of Directors were held on 29th May, 2025, 7th August, 2025, 17th October, 2025 and 11th February, 2026. The gap between two meetings did not exceed one hundred and twenty days.

COMMITTEES

The Committees of the Board focus on certain specific areas and make informed decisions in line with the delegated authority. Since the Company is not HVDLE under SEBI LODR, the Company has discontinued the Stakeholders Relationship Committee and Risk Management Committee during the year under review.

As on 31st March, 2026, the Board has following Committees each entrusted with specific responsibilities and delegated authority to ensure focused attention on key areas and timely decision-making:

- i) Audit Committee
- ii) Nomination and Remuneration Committee
- iii) Corporate Social Responsibility Committee
- iv) Investment Committee

The Company Secretary acts as the Secretary to the Committees. All recommendations made by the Committees during the Financial Year 2025–26, wherever required, were placed before the Board and were accepted. The minutes of the Committee Meetings were placed before the Board for review and noting.

Audit Committee:

The Audit Committee is constituted by the Board in compliance with the requirements of Section 177 of the Act.

As at 31st March, 2026, the Audit Committee of the Company is comprised of:

- i) Shri Kaushikbhai N. Patel, Independent Director as Chairman,
- ii) Smt. Tejalben A. Mehta, Independent Director as Member
- iii) Shri Ashish K. Desai, Whole-time Director as Member.

The members including the Chairman have ability to read and understand the financial statement. The terms of reference of the Audit Committee covers the areas mentioned in Section 177 of the Act, inter-alia includes the following:

- examination of the financial statements and auditors report thereon;
- review and monitor auditors independence and performance, and effectiveness of audit process;
- scrutiny of inter-corporate loans and investments;
- review compliance with the provisions of SEBI (Prohibition of Insider Trading) Regulations;
- approval or any subsequent modification of transactions with related parties;
- evaluation of internal financial controls and risk management system.

Seven meetings of the Audit Committee were held on 5th May, 2025, 29th May, 2025, 7th August, 2025, 10th October, 2025, 17th October, 2025, 29th December, 2025 and 11th February, 2026 during the year under review. The intervening gap between two meetings did not exceed one hundred and twenty days. The Auditors and the Chief Financial Officer of the Company are invited to attend the Audit Committee Meetings. Since Chairman of Audit Committee could not attend the last Annual General Meeting held on 14th August, 2025, he authorized the member of Audit Committee to attend the meeting and to answer shareholders' queries, if any.

Nomination and Remuneration Committee:

The Nomination and Remuneration Committee ("NRC") is constituted by the Board in compliance with the requirements of Section 178 of the Act.

As at 31st March, 2026, the Company's NRC is comprised of:

- i) Shri Kaushikbhai N. Patel, Independent Director as Chairman
- ii) Shri Rakesh K. Patel, Vice Chairman (Non-executive Director) as Member, and
- iii) Smt. Tejalben A. Mehta, Independent Director as Member.

The terms of reference of the NRC covers the areas mentioned in Section 178 of the Act, inter-alia includes the followings:

- To formulate criteria for determining qualifications, positive attributes and independence of a Director;
- To identify persons who are qualified to become Directors and who may be appointed in Senior Management and to recommend to the Board their appointment/removal.
- To specify the manner for effective evaluation of performance of Board, its committees and individual directors.

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The salient features of the Nomination and Remuneration Policy:

The Company's Nomination and Remuneration Policy had been formulated, the salient features of the policy inter alia include:

- objectives to ensure level and composition of remuneration is reasonable and sufficient to attract and motivate Directors, Key Managerial Personnel;
- to formulate criteria for identification of persons to become director including qualifications, positive attributes and independence and to recommend their appointment;
- to approve and recommend term and Tenure for Managing Director, Whole Time Directors and Independent Directors;
- to identify persons who may be appointed in senior management & recommend their appointment;
- to recommend policy relating to remuneration of Directors, Key Managerial Personnel and other employees.

During the year under review, three meetings of NRC were held on 29th May, 2025, 7th August, 2025 and 11th February, 2026. The Nomination and Remuneration Policy of the Company is available on the website of the Company viz. www.nirma.co.in.

Corporate Social Responsibility Committee

The Corporate Social Responsibility ("CSR") Committee is constituted by the Board in terms of the provisions of section 135 of the Act.

As at 31st March, 2026, the Company's CSR Committee is comprised of:

- i) Dr. K. K. Patel, Non-executive Director as Chairman;
- ii) Shri Kaushikbhai N. Patel, Independent Director as member; and
- iii) Shri Hiren K. Patel, Managing Director as member.

During the year under review, two meetings of CSR Committee were held on 29th May, 2025 and 11th February, 2026. The CSR Policy is available on the website of the Company at www.nirma.co.in.

Investment Committee

The Investment Committee of Directors is constituted by the Board entrusted with clearly defined roles and powers with specified limits mainly relating to borrow / invest funds, to grant / avail loan, to provide security, to give authority under various statutes etc. As at 31st March, 2026, the Investment Committee is comprised of:

- i) Shri Rakesh K. Patel,
- ii) Shri Hiren K. Patel,
- iii) Shri Kaushikbhai N. Patel and
- iv) Shri Ashish K. Desai.

During the year under review, six meetings of the Investment Committee were held on 29th September, 2025, 3rd December, 2025, 29th December, 2025, 12th January, 2026, 6th March, 2026 and 30th March, 2026.

EVALUATION

The Company has designed framework for performance evaluation of the Board, its Committees, and individual Directors including independent directors and chairman ("Evaluation") in compliance with the Act and the Nomination and Remuneration Policy of the Company. The NRC of the Company has carried out an annual performance Evaluation for the financial year 2025-26 in pursuance to the authorization given by the Board.

The Evaluation was carried out through a structured questionnaire prepared after taking into consideration inputs received from the directors, covering various aspects pertaining to structure, composition, diversity of the Board and its committees, participation by directors, independence of directors and Board to perform their duties, managing potential conflict of interest, availability and fulfilment of functions assigned to them, etc.

The Independent Directors of the Company at their meeting held on 9th March, 2026, carried out evaluation of the performance of the Board, committees, chairman and executive directors of the Company and to assess the quality, quantity and timeliness of flow of information between the management and the board of directors without the attendance of Non-Independent Directors and members of the management and were satisfied with overall performance of the Board and the Committees.

CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNINGS AND OUTGO

The information on conservation of energy, technology absorption and foreign exchange earnings and outgo stipulated under Section 134(3)(m) of the Act, read with Rule 8 (3) of The Companies (Accounts) Rules, 2014 is annexed to this Report as Annexure - I and forms part of this Report.

AUDITOR & AUDITORS' REPORT

In pursuance to provisions of section 139 of the Act, read with rules made thereunder, M/s. Hemanshu Shah & Co., Chartered Accountants, (Firm registration no. 122439W), were appointed as Statutory Auditors of the Company to hold Office for a period of five years from the conclusion of 42nd AGM with respect to financial year 2022-23 till the conclusion of the 47th AGM.

The Notes to the financial statements referred in the Auditors' Report are self-explanatory. There are no qualifications or reservations or adverse remarks given by Statutory Auditors of the Company and therefore do not call for any comments under Section 134 of the Act. The Auditors' Report is enclosed with the financial statements in this Annual Report.

SECRETARIAL AUDITOR & AUDIT REPORT

In terms of provisions of section 204 of the Act read with Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, the Board of Directors had appointed M/s Kashyap R. Mehta & Associates, Practicing Company Secretaries (Firm Registration No. S2011GJ166500) to undertake the Secretarial Audit of the Company for the financial year 2025-26. The Secretarial Audit Report is annexed as Annexure - II and forms an integral part of this report. There are no qualifications, reservations or adverse remarks given by the Secretarial Auditor in their reports.

COST AUDITOR

In pursuance to the provisions of Section 148 of the Companies Act, 2013 read the Companies (Cost Records and Audit) Rules, 2014, the Company has prepared and maintained the cost accounts and records for the year 2025-26. The Company had appointed M/s. B. Desai & Co., Cost Accountants (Partnership Firm Registration no. 005431), as the Cost Auditors for carrying out the cost audit of cost records of applicable products for the financial year 2025-26.

The Board, on the recommendation made by the Audit Committee, re-appointed M/s. B. Desai & Co., Cost Accountants (Partnership Firm Registration no. 005431) as the Cost Auditors of the Company to conduct audit of cost records for the financial year ending 31st March, 2027 and fixed their remuneration, subject to ratification by the Members in the ensuing Annual General Meeting of the Company. The resolution pertaining to remuneration payable to the Cost Auditors as approved by the Board, shall forms part of the notice convening the Annual General Meeting.

Reporting of frauds

During the financial year under review, the Statutory Auditors, Cost Auditors and Secretarial Auditors have not identified and reported any instance of fraud under Section 143(12) of the Act.

ANNUAL RETURN

Pursuant to Section 92(3) of the Act read with the Companies (Management and Administration) Rules, 2014, the Annual Return for the year ended 31st March 2026 can be accessed on the Company's website www.nirma.co.in.

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PARTICULARS OF EMPLOYEES

The Company is not listed Company under the Act, since only debt securities of the Company are listed. Hence, the disclosure as required under section 197 (12) of the Act, read with Rules 5 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 pertaining to particulars of employees and remuneration are not applicable to the Company for the year under review.

SECRETARIAL STANDARD

The Company has complied with Secretarial Standards on Meetings of Board of Directors and General Meetings issued by The Institute of Company Secretaries of India during the year 2025-26.

VIGIL MECHANISM

Your Company is committed to conduct its business with highest integrity and in line with the best governance practices. The Company has established a Vigil Mechanism cum Whistle Blower Policy in accordance with section 177 of the Act read with applicable rules thereof and the SEBI (Prohibition of Insider Trading) Regulations, 2015 ("SEBI PIT") to provide a formal mechanism to the Company's Directors and employees to report their concerns or grievances about unethical behavior, serious misconduct etc.

This mechanism enables the directors and individual employees to freely communicate their concerns about serious misconduct and wrongful activities viz. illegal or unethical practices, activities violating Company's policies including Code of Conduct, leaking of unpublished price sensitive information etc. The Company has adopted the Code for Insider Trading as per SEBI PIT regulations.

Adequate safeguards are also in place against victimization of directors or employees or any other person who avail the mechanism and also to provide direct access to the chairperson of the Audit Committee of the Company in appropriate or exceptional cases. The Audit Committee of the Board of Directors oversees the effective implementation and functioning of this mechanism. No complaint was reported under said mechanism during the financial year 2025-26. The Vigil Mechanism / Whistle Blower Policy is available on the website of the Company www.nirma.co.in.

Additionally, Internal Complaints Committee and policy are in place for protection of women against sexual harassment at workplace and to redress any complaints received thereunder in compliance with the provisions of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013. No complaint was reported during the financial year 2025-26.

PARTICULARS OF LOANS, GUARANTEES OR INVESTMENTS BY THE COMPANY

Details of loans given, investments made, guarantees given or security provided during the year as required under the provisions of Section 186 of the Act are given in the notes to Financial Statements.

RELATED PARTY TRANSACTIONS

The Audit Committee approves all the Related Party Transactions ("RPT") in compliance with the provisions of the Act and SEBI LODR, when applicable. The prior omnibus approval of the Audit Committee obtained for the RPTs which are foreseeable and of a repetitive nature, on a yearly basis and as and when any increase in limit is required for RPTs which are repetitive in nature, under the authorization of the Board. Other RPTs were placed before the Audit Committee for review & approval and also before the Board for approval, wherever required. All the related party transactions were entered into during the financial year were on arm's length basis. Statement giving details of all RPTs during the financial year 2025-26 were placed before the Audit Committee and the Board, on quarterly basis for review and noting.

During the year, the Company had not entered into any transactions with related parties which could be considered material in terms of Section 188(1) of the Act read with Rule 15(3) of the Companies (Meeting of Board and its Powers) Rules, 2014. Accordingly, the disclosure of related party transactions as required under section 134(3)(h) of the Act in Form AOC-2 is not applicable.

The details of related party transactions as are required under Indian Accounting Standard-24 are set out in the notes to the financial statements.

RISK MANAGEMENT & INTERNAL CONTROL

Risk Management is an integral part of Company's strategy for achieving objectives with ensuring sustainable business growth. The Company has well-defined risk management framework that covers risk identification, mapping, risk assessment, risk evaluation, risk mitigation and monitoring process. It provides proactive approach to identify emerging risk and implements suitable mitigation measures to minimize their potential impact on the Company's business periodically.

Under the framework, the functional head across the organization and the group identifies, evaluate the probable material risks in their area of operations as per business plans & strategies and device action plans to mitigate such risks on a continuing basis. Identified material risks systematically deliberated and assessed to classify them as per the criticality for the business.

Risk Management Policy inter alia aims to ensure sustainable business growth with stability & promoting a pro-active approach in evaluating, reporting and resolving risks associated with the business; anticipate and respond to changing environmental, economical, political and technological conditions in the external environment.

Your Company has in place a well-defined internal audit and adequate internal financial control system which is commensurate with the size and scale of operations of the Company. The Internal Audit Department of the Company performs the internal audit across locations of the Company and the results of the audit findings are reviewed by the audit committee periodically and recommends steps for further improvement wherever required.

The Audit Committee evaluates internal financial controls and risk management system, as may be required. The Company has adequately insured its assets against various risks.

CORPORATE SOCIAL RESPONSIBILITY

The Corporate Social Responsibility ('CSR') activities of the Company are governed through the Corporate Social Responsibility Policy ('CSR Policy') approved by the Board. During the year, the CSR activities of the Company were primarily under the thrust areas of promoting education & healthcare, rural development, ensuring environmental sustainability etc.

The brief outline of the CSR Policy and the initiatives undertaken by the Company on CSR activities during the year in the prescribed format are set out in Annexure-III of this Report. The CSR Policy of the Company is available on the website of the Company at www.nirma.co.in

CONSOLIDATED FINANCIAL STATEMENT

The consolidated financial statements of the Company with its subsidiaries, have been prepared in compliance with Section 129(3) of the Act as well as in accordance with applicable Indian Accounting Standards and forms an integral part of this Report.

DEPOSITS

During the year under review, your Company has not accepted any Deposit in pursuance to the provisions of Section 73/76 of the Act. No amount was outstanding towards unclaimed deposit as on 31st March, 2026.

However, the Company has received a loan of ₹ 4.50 crore from relative of Promoter who is Director, from time to time during the year @ 8% interest p.a. to meet the timely business requirements of the Company. He has furnished a declaration in writing to the effect that the amount was not been given out of funds acquired by him by borrowing or accepting loan or deposits from others.

MATERIAL CHANGES

After closure of the financial year, the Board of Directors of your Company at their meeting held on 15th April, 2026, considered and approved the Scheme of Arrangement in the nature of Demerger between the Company and Ocular Enterprise Private Limited ("OEPL") ('Scheme') under sections 230 to 232 and other applicable provisions of the Act subject to necessary regulatory and statutory approvals under the applicable laws.

Nirma Limited

The proposed Scheme inter alia provides for the demerger and transfer of all operational undertakings of the Company involved in manufacturing of industrial chemicals, consumer products and other specified undertaking and vesting the same into OEPL i.e. the Resulting Company as going concerns with effect from the Appointed Date 1st April, 2026. The residual business would include the investment business consisting of investment in shares and other specified assets. The Company has submitted an application to the National Stock Exchange of India Limited for obtaining their no objection for the proposed Scheme.

Pursuant to the proposed Scheme, 765 fully paid-up equity shares of ₹ 5/- each of OEPL shall be issued and allotted for every 47 fully paid equity shares of ₹5/- each held by shareholder of the Company, as determined by independent registered valuer upon Scheme coming into effect.

There are no other material changes and commitments affecting the financial position of the Company which have occurred between the end of the financial year 2025-26 and the date of this report other than mentioned in the report.

GENERAL DISCLOSURES

Your Directors states that during the year under review:

1. the disclosures have been made in this report for the items as prescribed in section 134(3) of the Act and rule 8 of the Companies (Accounts) Rules, 2014 to the extent applicable and transactions took place on those items during the year under review;
2. There was no revision of the financial statements and the Board's Report during the given financial year;
3. no application has been made or any proceeding pending against the Company under the Insolvency and Bankruptcy Code, 2016 (31 of 2016);
4. no significant and material orders passed by the regulators or courts or tribunals impacting the going concern status of the Company and its operations in future;
5. no instances where the Company required the valuation for one-time settlement or while taking the loan from the Banks or Financial institutions;
6. The Company has complied with the applicable provisions of The Maternity Benefit Act, 1961.

ACKNOWLEDGEMENT

Your Directors place on record their appreciation to all employees for their commitment, dedication and consistent contribution to the Company during the year. Your Directors extend their gratitude to the government and statutory authorities for their continued support. The Board also place on record their sincere appreciation to the stakeholders of the Company for their extended support and co-operation and look forward to their continued support in the future.

For and on behalf of the Board

Place: Ahmedabad
Date: 28th May, 2026

Dr. K. K. Patel
(DIN 00404099)
Chairman

ANNEXURE - I

PARTICULARS OF CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNINGS AND OUTGO

[Pursuant to Section 134(3)(m) of the Companies Act, 2013 ("the Act") read with Rule 8(3) of the Companies (Accounts) Rules, 2014]

(A) Conservation of Energy:

i) Steps taken or impact on conservation of energy:

During the year under review, the Company continued to strengthen its commitment towards sustainable operations and energy efficiency through implementation of various energy conservation initiatives across manufacturing locations. Major measures undertaken during the year are summarized below:

- **Waste Heat Recovery for Power Generation:** Continued utilization of waste heat recovery systems for generation of power through co-generation facilities. Generated 40 MW power at Porbandar plant and 179.5 MW at Kalatalav, Bhavnagar through Turbo Generators integrated with Co-Generation Power Plants.
- **Rainwater Harvesting and Utilization:** Harvested rainwater continued to be effectively utilized for process operations and greenbelt development, thereby reducing dependency on sea water and ground water pumping and resulting in indirect energy savings.
- **Energy-Efficient Equipment:** Sustained efforts continued to reduce auxiliary power consumption through installation and optimization of Variable Frequency Drives (VFDs), low-NOx burners, energy-efficient motors, and LED lighting systems across facilities.
- **Fuel and Thermal Energy Optimization:** Adoption of Reheat CFBC boilers and high-efficiency turbine systems enabled optimization of heat rate and reduction in fossil fuel consumption.
- **Advanced Kiln Technology:** Multi-stage pre-heater and pre-calciner kiln systems continued to improve thermal efficiency and significantly reduced consumption of coal and other fuels.
- **Employee Awareness and Training Programs:** Conducts awareness campaigns and training programs regularly on energy conservation practices across plants to encourage efficient utilization of energy resources at all operational levels.

ii) Steps taken for utilizing alternate sources of energy:

The Company continued to focus on increasing the share of renewable and alternate energy in its overall energy mix. Key initiatives undertaken during the year include:

- **Renewable Energy Utilization at Mandali:** The Mandali plant utilized an average of approximately 2.13 lakh units per month of renewable power generated through solar and wind sources, resulting in cost savings against conventional grid power procurement.
- **Energy Efficiency Certification under PAT Scheme :** The Kalatalav (Bhavnagar) plant achieved 14,215 Energy Saving Certificates (ESCerts) under Perform, Achieve and Trade (PAT) Cycle-II of Bureau of Energy Efficiency (BEE) through improvement in Specific Energy Consumption (SEC).
- **Solar Lighting Infrastructure:** Solar-powered lighting systems continued to be installed and utilized across plant premises, residential colonies, and nearby community areas.
- **Rooftop Solar Installations:** Rooftop solar capacity installed includes:
 - 850 kW at Moraiya (6.14 lacs units/year)
 - 985 kW at Mandali (14.3 lacs units/year)
 - 450 kW at Vartej Colony, Bhavnagar
 - 250 kW at Chhatral Plant
- **Green Power Procurement:**
 - Alindra Plant: 9.7 MW (3.34 crore units/year)
 - Kalatalav Plant: 1.47 MW (56.57 lakh units/year)
 - Kalatalav Plant: 12 MW (3.8 crore units/year)
 - Power Purchase Agreement (PPA): 35 MW with Torrent Power P. Ltd.

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The above initiatives demonstrate the Company's continuous efforts towards reduction of carbon footprint and promotion of environmentally sustainable operations.

iii) Capital investment on energy conservation equipment:

Location	Capacity (KW)	Investment (₹ Crore)
Moraiya	850	2.34
Mandali	985	2.85
Vartej Colony	450	1.30
Chhatral	250	0.77

(B) Technology Absorption:

i) Efforts made towards technology absorption:

During the year, the Company continued adoption and integration of advanced, energy-efficient and environmentally sustainable technologies across its manufacturing operations for products such as Soda Ash, Vacuum Salt, Solar Salt, Caustic Soda, Fatty Acid, Soap, LAB, and Bromine.

The Company continued utilization of modern process technologies and specialized equipment partly imported from countries including the Netherlands, Germany, Italy, and the USA.

Continuous efforts were also made towards process optimization, automation, operational reliability, and improvement in product quality standards through effective technology absorption.

ii) The benefits derived like product improvement, cost reduction, product development or import substitution:

Implementation and absorption of advanced technologies resulted in several operational and environmental benefits, including:

- Reduction in carbon emissions through enhanced use of renewable energy sources
- Improvement in process efficiency, equipment reliability, and productivity
- Conservation of energy and natural resources with reduction in waste generation
- Enhancement in product quality and reduction in operational costs
- Improved solubility characteristics beneficial for liquid detergent applications
- Better biodegradability and environmental compatibility of products

iii) Information regarding imported technology [imported during the last three years reckoned from the beginning of the Financial Year (a) details of technology imported (b) year of import (c) whether technology has been fully absorbed (d) if not fully absorbed areas where absorption has not taken place and reason thereof]: No imported technology deployed during the financial year 2025-26.

iv) Expenditure incurred on R&D:

During the financial year 2025-26, no specific expenditure was incurred on R & D.

(C) Foreign Exchange Earnings and Outgo:

(₹ In crore)

Particulars	2025-26	2024-25
Foreign Exchange Earned in terms of actual inflows	277.76	419.64
Foreign Exchange outgo in terms of actual outflows	993.71	1177.39

For and on behalf of the Board

Place: Ahmedabad
Date: 28th May, 2026

Dr. K. K. Patel
(DIN 00404099)
Chairman

ANNEXURE - II
FORM NO. MR-3
SECRETARIAL AUDIT REPORT
FOR THE FINANCIAL YEAR ENDED ON 31ST MARCH, 2026

[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule No.9 of the Companies
(Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,
The Members,
Nirma Limited

We have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **Nirma Limited** [CIN: U24240GJ1980PLC003670] ('hereinafter called the Company') having Registered Office at Nirma House, Ashram Road, Ahmedabad – 380 009, Gujarat. The Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts / statutory compliances and expressing our opinion thereon.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives whether electronically or otherwise during the conduct of secretarial audit, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on 31st March, 2026 complied with the statutory provisions listed hereunder and also that the Company has proper Board processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on 31st March, 2026 according to the provisions of:

- (i) The Companies Act, 2013 ('the Act') and the rules made thereunder;
- (ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder;
- (iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
- (iv) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment and Overseas Direct Investment;
- (v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):
 - (a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011 - The Company has made disclosure under this regulation with respect to its holding in Alivus Life Sciences Limited (formerly Glenmark Life Science Limited). The Equity shares of the Company are not listed during audit period.
 - (b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015.
 - (c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 – Not applicable as the Company has not issued any further share capital during the audit period.
 - (d) Securities And Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021 – Not applicable during the audit period.
 - (e) Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021 and applicable Master Circulars.
 - (f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client – Not applicable as the Company is not registered as Registrar to Issue and Share transfer agent during audit period
 - (g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021 - Not applicable during the audit period
 - (h) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018 - Not applicable during the audit period; and

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We have also examined compliance with the applicable clauses of the following:

- (i) Secretarial Standards (SS-1 & SS-2) issued by The Institute of Company Secretaries of India
- (ii) Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 to the extent applicable to only debt securities

During the period under review the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc.

We further report that as confirmed and certified by the management of the Company, following laws are specifically applicable to the Company based on the Sectors/ Businesses:

1. Explosive Act, 1884
2. Drugs and Cosmetics Act, 1940
3. Petroleum Act, 1934
4. Occupational safety, health and working conditions Code, 2020
5. Food Safety and Standards Act, 2006
6. The Environment (Protection) Act, 1986 and
7. The Electricity Act, 2003

For the compliances of Labour Laws, Environmental Laws & other General Laws, our examination and reporting is based on the information and explanations as provided to us, by the officers and management of the Company and to the best of our judgment and understanding of the applicability of the different enactments upon the Company, in our opinion there are adequate systems and processes exist in the Company to monitor and ensure compliance with applicable General laws and Labour Laws.

The compliance by the Company of applicable financial laws, like direct and indirect tax laws, has not been reviewed in this audit since the same have been subject to review by the statutory financial auditor and other designated professionals.

We further report that:

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. The changes in the composition of Board of Directors with regard to cessation of Independent Director due to death and retirement by rotation of Non Executive Director that took place during the year under review were made in compliance with the applicable provisions of the Act. The Board has approved the reappointment of Managing Director for a term of 5 years w.e.f. 1st May, 2026 during the year under review was made in compliance with the applicable provisions of the Companies Act, 2013. There were no changes in Company Secretary and Chief Financial Officer of the Company (Key Managerial Personnel) during the period under review.

Adequate notice is given to all Directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

All decisions at Board meetings and Committee meetings have been carried out unanimously as recorded in the minutes of the meetings of the Board of Directors or Committee of the Board, as the case may be. There were no dissenting views on any matter.

We further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

We further report that during the audit period, the Company has availed financial assistance by way of issuance of Commercial Papers as and when required after complying with necessary procedures and formalities in this regard.

We further report that during the audit period the Company has duly passed Special Resolution at the Annual General meeting held on 14th August, 2025 for payment of remuneration to Shri Karsanbhai K. Patel (DIN: 00404099) for FY 2025-26 which may exceed 50% of the total annual remuneration payable to all the Non-Executive Directors of the Company.

We further report that during the audit period, the Company had sent notice to Debenture holders of its Non-Convertible Debenture Series VII, Tranche B amounting to ₹ 1200 crores for exercising Put Option, if any, as per the terms of issue, pursuant to Reg. 51 of SEBI LODR and Reg. 15 of Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021.

We further report the Company has implemented the system for maintenance of Structured Digital Database (SDD) as per the Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015.

We further report that Securities and Exchange Board of India vide Notification dated 22nd January, 2026, increased the threshold limit of outstanding value of listed Non-convertible debt Securities from ₹ 1000 crores to ₹ 5000 Crores for considering the entity as 'High Value Debt Listed Entity'. Accordingly, the Company ceases to be 'High Value Debt Listed Entity' since then and hence additional committees constituted under SEBI LODR was no longer applicable.

**FOR KASHYAP R. MEHTA & ASSOCIATES
COMPANY SECRETARIES
FRN: S2011GJ166500**

**KASHYAP R. MEHTA
PROPRIETOR
FCS-1821 : COP-2052 : PR-5709/2024
UDIN: F001821H000524024**

Place: Ahmedabad
Date: 28th May, 2026

Note: This report is to be read with our letter of even date which is annexed as Annexure 1 and forms an integral part of this report.

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Annexure - 1

To,
The Members,
Nirma Limited

Our report of even date is to be read along with this letter.

1. Maintenance of secretarial record is the responsibility of the management of the Company. Our responsibility is to express an opinion on the secretarial records based on our audit.
2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
4. Where ever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.
5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.
6. The Secretarial Audit report is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

**FOR KASHYAP R. MEHTA & ASSOCIATES
COMPANY SECRETARIES
FRN: S2011GJ166500**

Place: Ahmedabad
Date: 28th May, 2026

**KASHYAP R. MEHTA
PROPRIETOR
FCS-1821 : COP-2052 : PR-5709/2024
UDIN: F001821H000524024**

ANNEXURE - III

ANNUAL REPORT ON CSR ACTIVITIES

[Pursuant to the provisions of Section 135 of the Companies Act, 2013 (the "Act") read with the Companies (Corporate Social Responsibility) Rules, 2014]

1. Brief outline on CSR Policy of the Company

In compliance with the provisions of Section 135 of the Companies Act, 2013 read with rules thereunder, your Company has framed Corporate Social Responsibility (CSR) policy. The objective of CSR policy is for sustainable development and welfare and beneficial to the society/ community including implementation and monitoring of activities. Thrust areas of CSR Policy include promotion of education, healthcare and rural development. The CSR policy is available on the website of the Company viz. www.nirma.co.in.

The Board, on recommendation of the CSR Committee, approved the Annual Action Plan for CSR spending during the year, in key areas like promoting education, healthcare, rural development, ensuring environmental sustainability etc.

2. Composition of CSR Committee:

Sl. No.	Name of Director	Designation / Nature of Directorship	Number of meetings of CSR Committee held during the year	Number of meetings of CSR Committee attended during the year
1	Shri K. K. Patel	Chairman	2	2
2	Shri Kaushikbhai N. Patel	Member - Independent Director	2	2
3	Shri Hiren K. Patel	Member - Managing Director	2	2

3. Provide the web-link where Composition of CSR committee, CSR Policy and CSR projects approved by the board are disclosed on the website of the company

www.nirma.co.in

4. Provide the executive summary alongwith web-link(s) of Impact assessment of CSR projects carried out in pursuance of sub-rule (3) of rule 8, if applicable

Not applicable

5. (a) Average net profit of the company as per sub-section (5) of Section 135 : ₹ 1,138.30 crore
- (b) Two percent of average net profit of the company as per sub-section (5) of Section 135: ₹ 22.77 crore
- (c) Surplus arising out of the CSR projects or programmes or activities of the previous financial years: Nil
- (d) Amount required to be set off for the financial year, if any: ₹ 1.64 Crore
- (e) Total CSR obligation for the financial year [(b)+(c)-(d)] : ₹ 21.13 crore
6. (a) Amount spent on CSR Projects (both Ongoing Project and other than Ongoing Project): ₹ 53.32 Crore
- (b) Amount spent in Administrative Overheads: Nil
- (c) Amount spent on Impact Assessment, if applicable: Nil
- (d) Total amount spent for the Financial Year [(a)+(b)+(c)]: ₹ 53.32 Crore
- (e) CSR amount spent or unspent for the financial year:

Total Amount Spent for the Financial Year. (₹ in crore)	Amount Unspent (₹ in crore)				
	Total Amount transferred to Unspent CSR Account as per sub-section (6) of Section 135.		Amount transferred to any fund specified under Schedule VII as per second proviso to sub-section (5) of Section 135.		
	Amount	Date of transfer	Name of the Fund	Amount	Date of transfer
53.23	Not applicable		Not applicable		

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(f) Excess amount for set off, if any

Sl. No.	Particular	Amount (₹ in crore)
(i)	Two percent of average net profit of the company as per sub-section 5 Section 135	22.77
	Set off taken from the amount available for set off from preceding financial years	1.64
	Total amount to be spent for the Financial Year	21.13
(ii)	Total amount spent for the Financial Year	53.32
(iii)	Excess amount spent for the financial year [(ii)-(i)]	32.19
(iv)	Surplus arising out of the CSR projects or programmes or activities of the previous financial years, if any	Nil
(v)	Amount available for set off in succeeding financial years [(iii)-(iv)]	32.19

7. Details of Unspent CSR amount for the preceding three financial years:

1	2	3	4	5	6	7	8
Sl. No.	Preceding Financial Year(s)	Amount transferred to Unspent CSR Account under sub-section (6) of Section 135 (₹ in cr.)	Balance Amount in Unspent CSR Account under sub-section (6) of Section 135 (₹ in cr.)	Amount spent in the Financial Year (₹ in cr.)	Amount transferred to any fund specified under Schedule VII as per second proviso to sub-section (5) of section 135, if any.	Amount remaining to be spent in succeeding financial years. (₹ in cr.)	Deficiency, if any
					Amount (₹ in cr.)	Date of transfer	
1	2024-25	Not applicable					
2	2023-24						
3	2022-23						

8. Whether any capital assets have been created or acquired through Corporate Social Responsibility amount spent in the financial year:

☐ Yes

☒ No

If Yes, enter the number of Capital assets created/ acquired : NotApplicable*

*No capital assets have been created or acquired in the company through CSR spent in the financial year.

Furnish the details relating to such asset(s) so created or acquired through Corporate Social Responsibility amount spent in the Financial Year:

Sr. No.	Short particulars of the property or asset(s) [including complete address and location of the property]	Pin code of the property or asset(s)	Date of creation	Amount of CSR amount spent	Details of entity/ Authority/ beneficiary of the registered owner		
1	2	3	4	5	6		
					CSR Registration Number, if applicable	Name	Registered address
Not applicable							

9. Specify the reason(s), if, the company has failed to spend two per cent of the average net profit as per sub-section (5) of section 135. – Not applicable

Hiren K. Patel
Managing Director
(DIN 00145149)

Dr. K. K. Patel
Chairman of CSR Committee
(DIN 00404099)

Date: 28th May, 2026
Place: Ahmedabad

INDEPENDENT AUDITOR'S REPORT

To
The Members of Nirma Limited
Ahmedabad

Report on the Audit of the Standalone Financial Statements

Opinion

We have audited the standalone financial statements of Nirma Limited ("the Company"), which comprise the Standalone Balance Sheet as at 31st March 2026, and the Standalone Statement of Profit and Loss (including other comprehensive income), Standalone Statement of Changes in Equity and Standalone Statement of Cash Flows for the year then ended and notes to Standalone financial statements, including a summary of material accounting policies and other explanatory information (herein referred to as "Standalone Financial Statements").

In our opinion, and to the best of our information and according to the explanations given to us, the aforesaid Standalone Financial Statements, give the information required by the Companies Act, 2013("Act") in the manner so required and give a true and fair view, in conformity with the accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2026, and its profit including other comprehensive income, changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those SAs are further described in the Auditor's Responsibilities for the Audit of the Standalone Financial Statements section of our report.

We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the Standalone Financial Statements under the provisions of the Act and the Rules thereunder and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on the standalone financial statements.

Emphasis of Matters

We draw attention to the following matter in the Note no 56 to the financial statements. The Composite Scheme of Compromise and Arrangement between M/s Yogi Healthcare Limited formerly known as Core Health Care Limited (CHL), the Demerged Company, its Lender and Shareholder and Nirma Limited, the Resulting Company and its Shareholders (the Scheme) under Sections 78, 100, 391 to 394 of Companies Act, 1956 has been sanctioned by the Hon'ble High Court of Gujarat vide an order dated 1st March, 2007. The scheme has become effective from 7th March 2007. Three Parties had filed appeal before the Division Bench of Hon'ble High Court of Gujarat. Matter was settled with one party. Appeal filed by other two parties is continuing. The Scheme is subject to the outcome of the said appeal. The demerged undertaking i.e. healthcare division has been transferred to Aculife Healthcare Pvt Limited from 01.10.2014. Our opinion is not modified in respect of this matter.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Standalone Financial Statements of the current period. These matters were addressed in the context of our audit of the Standalone Financial Statements as a whole and in forming our opinion thereon and we do not provide a separate opinion on these matters.

We have determined the matters described below to be the key audit matters to be communicated in our report:

Nirma Limited

Key Audit Matter	How Our Audit Addressed the Key Audit Matter
Revenue recognition - See Note 1.III.A of Standalone Financial Statement	
As Disclosed in note 32 of standalone financial statement, Revenue is measured net of discounts, rebates and incentives earned by customers on the company's sales. Due to the company's presence across different marketing regions within the country and the competitive business environment, the estimation of the various types of discounts, rebates and incentives to be recognised based on sales made during the year is material and considered to be judgemental. Revenue from contract with customers is recognised when control of the goods or services are transferred to the customers at an amount that reflects the consideration to which the company expects to be entitled in exchange for those goods or services. The company has generally concluded that as principal, it typically controls the goods or services before transferring them to the customer. Revenue is also an important element of how the company measures its performance. The company focuses on revenue as a key performance measures which could create an incentive for revenue to be recognised before the risk and rewards have been transferred. Accordingly, due to the significant risk associated with revenue recognition in accordance with terms of Ind AS 115 "Revenue from contract with customer", it was determined to be Key Audit matter in our audit of the Standalone financial statement.	- Assessed the Company's revenue recognition policy prepared as per Ind AS 115 'Revenue from contracts with customers'. - Assessed design and tested the operating effectiveness of internal controls related to revenue recognition, discounts and rebates. - Performing substantive testing (including year-end cut-off testing) by selecting samples of revenue transactions recorded during the year (and before and after the financial year end) by verifying the underlying documents, which included sales invoices/contracts and shipping documents. - Comparing the historical discounts, rebates and incentives to current payment trends. We also considered the historical accuracy of the company's estimates in previous year. - Assessing manual journals posted to revenue to identify unusual items. - Obtained confirmations from customers on sample basis to support existence assertion of trade receivables and assessed the relevant disclosures made in the financial statement; to ensure revenue from contracts with customers are in accordance with the requirements of relevant accounting standards.

Information other than the Standalone Financial Statements and Auditors' Report thereon

The Company's Management and Board of Directors are responsible for the other information. The other information comprises the information included in the Company's annual report but does not include the financial statements and our auditor's report thereon.

Our opinion on the Standalone Financial Statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Standalone Financial Statements, our responsibility is to read the other information and in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information; we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Those charged with Governance for the Standalone Financial Statements

The Company's Management and Board of Directors are responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these Standalone Financial Statements that give a true and fair view

of the financial position, financial performance, changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) specified under section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Standalone Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Standalone Financial Statements, Management and Board of Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors is also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Standalone Financial Statements

Our objectives are to obtain reasonable assurance about whether the Standalone Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Standalone Financial Statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Standalone Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system with reference to Standalone Financial Statement in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures in the Standalone Financial Statements made by Management and Board of Directors.
- Conclude on the appropriateness of Management's and Board of Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Standalone Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

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- Evaluate the overall presentation, structure and content of the Standalone Financial Statements, including the disclosures and whether the Standalone Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the Standalone Financial Statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

A. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, we give in the "Annexure A" statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.

B. As required by Section 143(3) of the Act, we report that:

- I. We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
- II. In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books except for the matter stated in the paragraph B(VIII)(f) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014.
- III. The Standalone Balance Sheet, the Standalone Statement of Profit and Loss (including other comprehensive income), the Standalone Statement of Changes in Equity and the Standalone Cash Flow Statement dealt with by this report are in agreement with the books of account.
- IV. In our opinion, the aforesaid Standalone Financial Statements comply with the Indian Accounting Standards specified under Section 133 of the Act.
- V. On the basis of the written representations received from the directors as on April 1, 2026 taken on record by the Board of Directors, none of the directors is disqualified as on 31st March, 2026 from being appointed as a director in terms of Section 164(2) of the Act.
- VI. The modification relating to the maintenance of accounts and other matters connected therewith are as stated in paragraph B(II) above on reporting under Section 143(3)(b) of the Act and paragraph B(VIII)(f) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014) (as amended);
- VII. With respect to the adequacy of the internal financial controls with reference to Standalone Financial Statements of the company and the operating effective of such controls, refer to our separate Report in "Annexure B".
- VIII. With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
 - a. The Company has disclosed the impact of pending litigations on its financial position in its Standalone Financial Statements – Refer Note no 44 to the standalone financial statements;

- b. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
- c. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company.
- d. (i) The management has represented that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other persons or entities, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- (ii) The management has represented that, to the best of its knowledge and belief, no funds have been received by the Company from any persons or entities, including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- (iii) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (d) (i) and (d) (ii) above, contain any material misstatement.
- e. No dividend declared or paid during the year by the Company, Hence Section 123 of the Act is not applicable.
- f. Based on our examination which included test checks, except for the instance mentioned below, the Company has used accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the respective software.

The feature of recording audit trail was not enabled at the database layer to log any direct data changes for the accounting software used for maintaining books of accounts.

Further, for the period audit trail (edit log) facility was enabled and operated for the respective accounting software, we did not come across any instance of the audit trail feature being tampered with. Furthermore, the audit trail has been preserved by the Company as per the statutory requirements for record retention.

C. With respect to the matter to be included in the Auditor's report under Section 197(16) of the Act.

In our opinion and according to the information and explanations given to us, the remuneration paid by the Company to its directors during the current year is in accordance with the provisions of Section 197 of the Act. The remuneration paid to any director is not in excess of the limit laid down under Section 197 of the Act. The Ministry of Corporate Affairs has not prescribed other details under Section 197(16) which are required to be commented upon by us.

For Hemanshu Shah & Co.
Chartered Accountants
Firm Registration No 122439W

(H C SHAH)
Partner

Membership No 36441
UDIN: 26036441NGSLOK9234

Place: Ahmedabad
Date: 28th May, 2026

Annexure A to the Independent Auditors' Report

(Refer to paragraph (A) on other Legal and Regulatory Requirements of our report of even date.)

With reference to the Annexure A referred to in the Independent Auditors' Report to the members of the Company on the Standalone Financial Statements for the year ended March 31, 2026, we report the following:

- I. In respect of the Company's Property, Plant and Equipment and Intangible Assets :
 - a) (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of property, plant and equipment and Investment properties and Right of use assets.
 - (B) The Company has maintained proper records showing full particulars of intangible assets.
 - b) In our opinion and according to the information and explanations given to us during the course of the audit and on the basis of our examination of the records of the Company, the Company has a regular programme of physical verification of its Property, plant and equipment, Right of use assets and Investment properties by which all property, plant and equipment and investment properties are verified in a phased manner over a period of three years. In accordance with this programme, certain property, plant and equipment and investment properties were verified during the year. In our opinion, this periodicity of physical verification is reasonable having regard to the size of the Company and the nature of its assets. No material discrepancies were noticed on such physical verification.
 - c) In our opinion and according to the information and explanations given to us during the course of the audit, title deeds of all immovable properties (other than immovable properties where the company is the lessee and the lease agreements are duly executed in favour of the lessee) including property, plant and equipment are held in the name of Company.
 - d) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has not revalued its property, plant and equipment (including Right-of-use assets) or intangible assets or both during the year.
 - e) According to the information and explanations given to us and on the basis of our examination of the records of the Company during the course of the audit, one proceeding was initiated in the year 2022-23 against the Company under the Prohibition of Benami Property Transactions (Prohibition) Act, 1988 and Rules made thereunder. Company made disclosure vide Note no 64 of Notes to Accounts.
- II. a) The inventory, except goods-in-transit and stocks lying with third parties, has been physically verified by the management during the year. For stocks lying with third parties at the year end, written confirmations have been obtained and for goods-in-transit subsequent evidence of receipts has been linked with inventory records.

In our opinion, the frequency of such verification is reasonable and procedures and coverage as followed by management were appropriate. No discrepancies were noticed on verification between the physical stocks and the book records that were more than 10% in the aggregate of each class of inventory.

 - b) According to the information and explanations given to us during the course of the audit, the Company has been sanctioned working capital limits in excess of Rs. 5 crore, in aggregate, at any point of time during the year, from banks or financial institutions on the basis of security of current assets. In our opinion, the quarterly returns or statements filed by the Company with such banks are in agreement with the books of account of the Company.
- III. According to the information and explanations given to us and on the basis of our examination of the records of the Company, the Company has granted unsecured loans to any other party in respect of which the requisite information is provide in clause (a) to (e) as below to the extent as applicable.

The Company has not made investments, provided guarantee, security or granted any advances in the nature of loans, secured or unsecured, to companies, firms, limited liability partnerships or any other parties during the year.

The Company has not granted secured or unsecured loans to companies, firms, limited liability partnership during the year.

- a) Based on the audit procedures carried on by us and as per the information and explanations given to us, the company has provided loans as below:

(₹ in Crore)

Particulars	Loans
Aggregate amount during the year ended 31 March, 2026	
- Subsidiary	45.98
- Joint Ventures	Nil
- Associates	Nil
- Others	0.20
Balance outstanding as at balance sheet date – 31 March, 2026	
- Subsidiary	Nil
- Joint Ventures	Nil
- Associates	Nil
- Others	0.20

- b) In our opinion, the terms and conditions of the grant of loans and advances during the year are prima facie, not prejudicial to the Company's interest.
- c) According to the information and explanations given to us and on the basis of our examination of the records of the Company, in the case of unsecured loans given, in our opinion the repayment of principal and payment of interest have been stipulated but the repayments or receipts in some of the loans have not been regular.
- d) According to the information and explanations given to us and on the basis of our examination of the records of the Company, there is overdue amount of Rs 34.98 crores for more than ninety days in respect of secured and unsecured loans given. The company has taken reasonable steps for the recovery of principal and interest.

(₹ in Crore)

Sr. No.	No. of Cases	Principal Amount Overdue	Interest Overdue	Total Overdue	Remarks (if any)
1	6	29.56	2.13	31.69	Provision for impairment is made.
2	1	2.00	1.29	3.29	
Total	7	31.56	3.42	34.98	

- e) According to information and explanations given to us and on the basis of our examination of the records of the Company, the below mentioned loans had fallen due and have been renewed or extended during the year. However, no fresh loans were granted to settle the overdue of existing loans given to the same parties.

(₹ in Crore)

Particulars	Aggregate amount of existing loans renewed or extended	Percentage of the aggregate to the total loans or advances in the nature of loans granted during the year
Others	2.00	4.33%

- f) During the year, the Company has not granted any loans or advances in the nature of loans either repayable on demand or without specifying any terms or period of repayment.

IV. In our opinion and according to the information and explanations given to us during the course of the audit, the Company has complied with the provisions of Section 186 of the Companies Act, 2013 in respect of loans and investment made and guarantee and security provided by it, as applicable. The Company does not have any transaction to which the provisions of Section 185 of the Act apply.

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- V. In our opinion and according to the information and explanations given to us during the course of the audit, the Company has not accepted any deposit within the meaning of Sections 73 to 76 of the Act and the Companies (Acceptance of Deposits) Rules, 2014 (as amended) from the public. Therefore, the provisions of Clause (v) of paragraph 3 of the Order are not applicable to the Company.
- VI. The Central Government has prescribed the maintenance of cost records under section 148(1) of the Companies Act 2013 in respect of certain manufacturing activities of the Company. We have broadly reviewed the accounts and records of the Company in this connection and are of the opinion that, prima facie, the prescribed accounts and records have been made and maintained. We have not, however, made the detailed examination of the same.
- VII. (a) In our opinion and according to the information and explanations given to us during the course of the audit, the Company is generally regular in depositing with appropriate authorities undisputed amount of State Insurance, Income-tax, Goods and Service Tax, Duty of Customs, Cess and any other statutory dues applicable to it and no undisputed amounts payable were outstanding as at 31st March, 2026 for a period of more than six months from the date they became payable except contribution of Provident fund and Professional tax. In case of Provident Fund and professional tax, following amounts are unpaid as on 31st March, 2026 for a period of more than six months from the date they became payable :

Name of statute	Nature of dues	Amount (₹)	Period to which the amount relates	Remarks (if any)
Employees Provident Fund & Miscellaneous Provisions Act, 1952	Provident fund	28,824	2022-23	Due to non-linking of Aadhar card with UAN of employees.
Employees Provident Fund & Miscellaneous Provisions Act, 1952	Provident fund	59,780	2023-24	Due to non-linking of Aadhar card with UAN of employees.
Employees Provident Fund & Miscellaneous Provisions Act, 1952	Provident fund	25,992	2024-25	Due to non-linking of Aadhar card with UAN of employees.
Employees Provident Fund & Miscellaneous Provisions Act, 1952	Provident fund	6,144	01.04.2025 to 30.09.2025	Due to non-linking of aadhar card with UAN of employees.
The Gujarat State Tax on Professions, Trade, Callings and Employments Act, 1976	Professional Tax	1,559	2024-25	
The Gujarat State Tax on Professions, Trade, Callings and Employments Act, 1976	Professional Tax	25,200	01.04.2025 to 29.09.2025	₹7,200 were paid during the period 6th May 2026 to 18th May 2026.

- (b) Following are the details of statutory dues which have not been deposited as on 31st March, 2026 on account of disputes are given below:

Sr No.	Name of the statute	Nature of the dues	Forum where dispute is pending	Period to which it relates	Unpaid amount (₹ in crore)
1	Income Tax Act, 1961	Income Tax	Commissioner (Appeals)	AY 2022-23, AY 2023-24, 2024-25	44.99
			Assessing Officer	AY 2008-09 to 2014-15 & 2021-22	0.02
2	Central Sales Tax Act and Sales Tax Act of various states	Central Sales Tax and Sales Tax	Commissioner (Appeals)	2001-2002 to 2005-2006 and 2009-2010 to 2014-2015	98.29
			Appellate Board	2002-2003, 2003-2004	0.05
			Tribunal	1999-2000, 2010-2011	0.99
			High court	1999-2000, 2005-2006	9.99

3	Finance Act, 1994 (Service Tax)	Service Tax	Tribunal	2012-2013 to 2016-2017	4.22
			High court	2006-2007, 2007-2008	0.24
4	Custom Duty Act, 1962	Custom Duty	Tribunal	2007-2008, 2011-2012, 2012-2013, 2014-2015	31.38
			High court	2010-2011	0.15
5	Goods & Service Tax	Goods & Service Tax	Commissioner (Appeals)	2017-2018 to 2023-2024	96.62
			High court	2019-2020	0.15
6	Employees Provident Fund and Miscellaneous Provisions Act, 1952	Provident fund	Provident fund commissioner	2019-2020	0.16
7	Employees Provident Fund and Miscellaneous Provisions Act, 1952	Provident fund	Gujarat High Court	1996-2008	9.48
8	Employees State Insurance Act, 1948	Employee State Insurance Corporation	ESI Court	1997-1998 to 2001-2002, 2022-2023	1.28
9	Employees State Insurance Act, 1948	Employee State Insurance Corporation	Gujarat High Court	1987-1988	0.03
10	Gujarat Municipalities Act	Municipal Tax	Gujarat High Court	1991-92 to 1995-96	7.63

VIII. According to the information and explanations given to us and basis of our examination of the records of the Company, the Company has not surrendered or disclosed any transactions, previously unrecorded as income in the books of account, in the tax assessments under the Income Tax Act, 1961 as income during the year.

- IX. (a) In our opinion and according to the information and explanations given to us during the course of the audit, the Company has not defaulted in repayment of dues to financial institutions or banks or debenture holders.
- (b) The Company has not been declared wilful defaulter by any bank or financial institution or government or any government authority.
- (c) In our opinion and according to the information and explanations given to us, the Company has utilized the money obtained by way of term loans during the year for the purposes for which they were obtained.
- (d) On an overall examination of the financial statements of the Company, funds raised on short-term basis have, prima facie, not been used during the year for long-term purposes by the Company.
- (e) On an overall examination of the financial statements of the Company, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries.
- (f) The Company has not raised loans during the year on the pledge of securities held in its subsidiaries.
- X. (a) The Company has not raised moneys by way of initial public offer or further public offer (including debt instruments) during the year and hence reporting under clause 3(x)(a) of the Order is not applicable.
- (b) During the year, the Company has not made any preferential allotment or private placement of shares or convertible debentures during the year. Accordingly, clause 3(x)(b) of the Order is not applicable.
- XI. (a) In our opinion and according to the information and explanations given to us during the course of the audit, we report that no material fraud by the Company and no material fraud on the Company have been noticed or reported during the year.

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- (b) No report under sub-section (12) of section 143 of the Companies Act has been filed in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year and up to the date of this report.
- (c) In our opinion and according to the information and explanations given to us, no whistle blower complaints were received by the company during the year and hence not commented upon;
- XII. In our opinion and according to the information and explanations given to us during the course of the audit, the Company is not a Nidhi Company. Accordingly, paragraph 3(xii) of the Order is not applicable.
- XIII. In our opinion and according to the information and explanations given to us during the course of the audit, all transactions with the related parties are in compliance with section 177 and 188 of Companies Act, 2013 and details have been disclosed in the Financial Statements, as required by the applicable Indian accounting standards;
- XIV. (a) In our opinion the Company has an adequate internal audit system commensurate with the size and the nature of its business.
- (b) We have considered the internal audit reports for the year under audit, issued to the Company during the year and till date, in determining the nature, timing and extent of our audit procedures.
- XV. In our opinion and according to the information and explanations given to us during the course of the audit, the Company has not entered into any non-cash transactions with directors or persons connected with him and hence, provisions of section 192 of the Companies Act, 2013 is not applicable.
- XVI. (a) In our opinion, the Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934. Hence, reporting under clause 3(xvi) (a) of the Order is not applicable.
- (b) The company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934. Hence, reporting under clause 3(xvi) (b) of the Order is not applicable.
- (c) The company is not a Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India. Accordingly, clause 3(xvi) (c) of the Order is not applicable.
- (d) In our opinion, there is no core investment company within the Group (as defined in the Core Investment Companies (Reserve Bank) Directions, 2016) and accordingly reporting under clause 3(xvi)(d) of the Order is not applicable.
- XVII. The Company has not incurred cash losses during the financial year covered by our audit and the immediately preceding financial year.
- XVIII. There has been no resignation of the statutory auditors of the Company during the year.
- XIX. On the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the financial statements and our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.
- XX. According to the information and explanations given to us, the provision of Section 135 of the Act is applicable to the company. The Company has made required contributions during the year and there are

no unspent amounts which are required to be transferred to the special account as on date of our audit report. Accordingly, clauses 3(xx) (a) and 3(xx) (b) of the order are not applicable to the Company.

For Hemanshu Shah & Co.
Chartered Accountants
Firm Registration No 122439W

(H C SHAH)

Partner

Membership No 36441

UDIN: 26036441NGSLOK9234

Place: Ahmedabad
Date: 28th May, 2026

Annexure - B to the Auditors' Report

(Refer to paragraph B (VII) on other Legal and Regulatory Requirements of our report of even date.)

Report on the internal financial controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013.

Opinion

We have audited the internal financial controls with reference to Standalone Financial Statements of Nirma Limited ("the Company") as of 31st March 2026, in conjunction with our audit of the Standalone Financial Statements of the Company for the year ended on that date.

In our opinion, the Company has, in all material respects, an adequate internal financial controls system with reference to Standalone Financial Statements and such internal financial controls were operating effectively as at 31st March 2026, based on the internal financial controls with reference to Standalone Financial Statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (the "Guidance note").

Management's Responsibility for Internal Financial Controls

The Company's management and the Board of Directors are responsible for establishing and maintaining internal financial controls based on the internal financial control with reference to Standalone Financial Statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013 (herein referred to as the "Act").

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls with reference to Standalone Financial Statements based on our audit. We conducted our audit in accordance with the Guidance Note and the Standards on Auditing, prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls with reference to Standalone Financial Statements. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to Standalone Financial Statements were established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to Standalone Financial Statements and their operating effectiveness. Our audit of internal financial controls with reference to Standalone Financial Statements included obtaining an understanding of internal financial controls, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the Standalone Financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls with reference to Standalone Financial Statements.

Meaning of Internal Financial Controls with reference to Standalone Financial Statements

A Company's internal financial control with reference to Standalone Financial Statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of Standalone Financial statements for external purposes in accordance with generally accepted accounting principles. A Company's internal financial control with reference to Standalone Financial Statements include those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of Standalone financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorizations of management and directors of the Company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the Company's assets that could have a material effect on the Standalone Financial Statements.

Inherent Limitations of Internal Financial Controls with reference to Standalone Financial Statements

Because of the inherent limitations of internal financial controls with reference to Standalone Financial Statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to Standalone Financial Statements to future periods are subject to the risk that the internal financial control with reference to Standalone Financial Statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

For Hemanshu Shah & Co.
Chartered Accountants
Firm Registration No 122439W

(H C SHAH)
Partner
Membership No 36441
UDIN: UDIN: 26036441NGSLOK9234

Place: Ahmedabad
Date: 28th May, 2026

Nirma Limited

BALANCE SHEET AS AT 31ST MARCH 2026

₹ In crore

Particulars		Note No.	As at 31.03.2026	As at 31.03.2025
I	ASSETS			
1	Non-current Assets			
	(a) Property, Plant and Equipment	2	3,227.75	2,833.86
	(b) Right of use of Asset	3	216.43	218.98
	(c) Capital work-in-progress	4	544.85	599.13
	(d) Investment Property	5	10.14	10.14
	(e) Other Intangible assets	6	5.12	8.43
	(f) Financial assets			
	(i) Investments in subsidiaries	7	5,517.74	6,051.12
	(ii) Investments	8	17.52	800.48
	(iii) Other financial assets	9	3.63	3.34
	(g) Other non current assets	10	24.79	40.27
	Total non current assets		9,567.97	10,565.75
2	Current Assets			
	(a) Inventories	11	1,153.06	1,177.40
	(b) Investments	12	1,056.03	Nil
	(c) Financial assets			
	(i) Trade receivables	13	757.42	726.61
	(ii) Cash and cash equivalents	14	347.69	427.16
	(iii) Bank balances other than (ii) above	15	35.16	0.15
	(iv) Loans	16	5.22	5.07
	(v) Other financial assets	17	8.78	9.27
	(d) Other current assets	18	122.45	99.35
	Assets held for sale	19	2.28	Nil
	Total current assets		3,488.09	2,445.01
	TOTAL ASSETS		13,056.06	13,010.76
II	EQUITY AND LIABILITIES			
	EQUITY			
	(a) Equity share capital	20	73.04	73.04
	(b) Other equity	21	6,105.25	6,016.54
	Total equity		6,178.29	6,089.58
	LIABILITIES			
1	Non-current liabilities			
	(a) Financial liabilities			
	(i) Borrowings	22	3,383.65	3,743.77
	(ii) Other financial liabilities	23	118.01	103.62
	(iii) Lease Liability		0.37	0.66
	(b) Provisions	24	159.77	148.34
	(c) Deferred tax liabilities (Net)	25	238.38	222.77
	Total non current liabilities		3,900.18	4,219.16
2	Current Liabilities			
	(a) Financial liabilities			
	(i) Borrowings	26	1,321.55	1,354.53
	(ii) Trade payables due to	27		
	-Micro & Small Enterprise		65.94	75.19
	-Other than Micro & Small Enterprise		599.06	330.08
	(iii) Other financial liabilities	28	112.31	116.22
	(iv) Lease Liability		0.20	0.22
	(b) Other current liabilities	29	207.78	201.12
	(c) Provisions	30	644.17	623.51
	(d) Current tax liabilities (Net)	31	26.58	1.15
	Total current liabilities		2,977.59	2,702.02
	Total liabilities		6,877.77	6,921.18
	TOTAL EQUITY AND LIABILITIES		13,056.06	13,010.76
Summary of material accounting policies and other explanatory information. The accompanying notes form an integral part of the financial statements.		1		

As per our report of even date
For Hemanshu Shah & Co.
Chartered Accountants
Firm Registration No 122439W

For and on behalf of the Board

HIREN K. PATEL
Managing Director
(DIN: 00145149)

Dr. K. K. PATEL
Chairman
(DIN: 00404099)

(H.C. SHAH)
Partner
Membership No 36441

PARESH SHETH
Company Secretary

MANAN SHAH
Chief Financial Officer

Place : Ahmedabad
Date : 28th May 2026

Place : Ahmedabad
Date : 28th May 2026

STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED ON 31ST MARCH 2026

₹ In crore

Particulars		Note No	2025-2026	2024-2025
I	Revenue from operations	32	7,091.41	7,072.91
II	Other income	33	161.48	145.33
III	Total Income (I+II)		7,252.89	7,218.24
IV	Expenses			
(a)	Cost of materials consumed	34	2,699.71	2,425.65
(b)	Purchases of stock in trade		53.19	169.72
(c)	Changes in inventories of finished goods, stock in trade and work-in-progress	35	55.90	61.62
(d)	Employee benefits expenses	36	476.79	450.80
(e)	Finance costs	37	413.56	497.47
(f)	Depreciation and amortisation expenses	38	219.93	238.99
(g)	Other expenses	39	2,448.22	2,652.56
	Total Expenses (IV)		6,367.30	6,496.81
V	Profit before exceptional item and tax (III-IV)		885.59	721.43
VI	Exceptional Item	40	537.32	2,663.29
VII	Profit /(Loss) before tax (V-VI)		348.27	(1,941.86)
VIII	Tax expenses	41		
(a)	Current tax		255.00	267.00
(b)	Tax expenses relating to earlier year		(4.99)	(56.19)
(c)	Deferred tax (credit)/charge		14.29	(56.36)
	Total Tax Expenses		264.30	154.45
IX	Profit /(Loss) for the year from continuing operations (VII-VIII)		83.97	(2,096.31)
X	Profit before tax from discontinued operations		0.65	0.10
XI	Tax expenses of discontinued operations		Nil	Nil
XII	Profit for the year from discontinued operations -Refer Note No 73		0.65	0.10
XIII	Profit / (Loss) for the year (IX+XII)		84.62	(2,096.21)
XIV	Other Comprehensive income	42		
(a)	Items that will not be reclassified to profit or loss		5.41	(7.61)
(b)	Income tax relating to items that will not be reclassified to profit or loss		(1.32)	(1.97)
(c)	Items that will be reclassified to profit or loss		Nil	Nil
(d)	Income tax relating to items that will be reclassified to profit or loss		Nil	Nil
	Total Other comprehensive income		4.09	(9.58)
XV	Total comprehensive income for the year (XIII+XIV)		88.71	(2,105.79)
XVI	Earnings per equity share			
(a)	Earnings per equity share (for continuing operations)			
	Basic (in ₹) & Diluted (in ₹)	54	5.75	(143.51)
(b)	Earnings per equity share (for discontinued operations)			
	Basic (in ₹) & Diluted (in ₹)		0.04	0.01
(c)	Earnings per equity share (for continued and discontinued operations)			
	Basic (in ₹) & Diluted (in ₹)		5.79	(143.50)
Summary of material accounting policies and other explanatory information. The accompanying notes form an integral part of the financial statements.		1		

As per our report of even date
For Hemanshu Shah & Co.
Chartered Accountants
Firm Registration No 122439W

For and on behalf of the Board

HIREN K. PATEL
Managing Director
(DIN: 00145149)

Dr. K. K. PATEL
Chairman
(DIN: 00404099)

(H.C. SHAH)
Partner
Membership No 36441

PARESH SHETH
Company Secretary

MANAN SHAH
Chief Financial Officer

Place : Ahmedabad
Date : 28th May 2026

Place : Ahmedabad
Date : 28th May 2026

Statement of Changes in Equity for the year ended on 31st March, 2026

A. Equity Share Capital		₹ In crore	
	Note No.	As at 31 st March 2026	As at 31 st March 2025
Balance as at the beginning of the year	20	73.04	73.04
Changes in equity share capital due to prior period errors			
Restated balance at the beginning of the year		Nil	Nil
Changes in equity share capital during the year		73.04	73.04
Balance as at the end of the year	20	73.04	73.04

B. Other equity as at 31st March, 2026

Particulars	Reserves & Surplus				Items of other comprehensive income		Total
	Security Premium	Capital Redemption Reserve	Debt Redemption Reserve	General Reserve	Retained Earnings	Remeasurements of defined benefit plans	
Balance at April 1, 2024	29.81	42.35	21.80	2,132.39	5,847.93	(12.91)	8,122.33
Retained earning during the year	Nil	Nil	Nil	Nil	(2,096.21)	Nil	(2,096.21)
Other comprehensive income for the year	Nil	Nil	Nil	Nil	Nil	(9.79)	0.21
Total comprehensive income for the year	Nil	Nil	Nil	Nil	(2,096.21)	(9.79)	(2,105.79)
Transfer of Debt Redemption Reserve to General Reserve on redemption of debenture	Nil	Nil	(110.00)	110.00	Nil	Nil	Nil
Creation of Debt Redemption Reserve from Retained earnings	Nil	Nil	193.28	Nil	(193.28)	Nil	Nil
Balance at March 31, 2025	29.81	42.35	105.08	2,242.39	3,558.44	(22.70)	6,016.54

Balance at April 1, 2025	29.81	42.35	105.08	2,242.39	3,558.44	(22.70)	61.17	6,016.54
Retained earning during the year	Nil	Nil	Nil	Nil	84.62	Nil	Nil	84.62
Other comprehensive income for the year	Nil	Nil	Nil	Nil	Nil	3.93	0.16	4.09
Total comprehensive income for the year	Nil	Nil	Nil	Nil	84.62	3.93	0.16	88.71
Transfer of Debt Redemption Reserve to General Reserve on redemption of debenture	Nil	Nil	(102.00)	102.00	Nil	Nil	Nil	Nil
Creation of Debt Redemption Reserve from Retained earnings	Nil	Nil	95.73	Nil	(95.73)	Nil	Nil	Nil
Balance at March 31, 2026	29.81	42.35	98.81	2,344.39	3,547.33	(18.77)	61.33	6,105.25

Summary of material accounting policies and other explanatory information
The accompanying notes form an integral part of the financial statements.

As per our report of even date
For Hemanshu Shah & Co.
Chartered Accountants
Firm Registration No 122439W

For and on behalf of the Board

(H.C. SHAH)
Partner
Membership No 36441

HIREN K. PATEL
Managing Director
(DIN: 00145149)

Dr. K. K. PATEL
Chairman
(DIN: 00404099)

(MANAN SHAH)
Chief Financial Officer
Place : Ahmedabad
Date : 28th May, 2026

PARESH SHETH
Company Secretary

MANAN SHAH
Chief Financial Officer

Place : Ahmedabad
Date : 28th May, 2026

CASH FLOW STATEMENT FOR THE YEAR ENDED ON 31ST MARCH, 2026

₹ In crore

Particulars		2025-2026	2024-2025
A	Cash flow from operating activities :		
	Profit/(Loss) before tax from Continuing operations	348.27	(1,941.86)
	Profit before tax from Discontinued operations	0.65	0.10
	Adjustments for :		
	Depreciation and amortisation	219.93	238.99
	Interest Income	(14.82)	(43.36)
	Finance Cost - net of capitalization	413.56	497.47
	Exchange fluctuation Loss (Net)	9.38	0.67
	(Profit)/ Loss on sale of Property Plant and Equipment (Net)	(2.38)	(1.10)
	Dividend on non-current investments	(45.97)	(0.02)
	Provision for mines reclamation expenses	(0.14)	0.58
	Provision for Doubtful ICD written back	Nil	(6.50)
	Provision For Doubtful Debts written back	(6.90)	(0.07)
	Provision for Bad Debt and Advances	0.76	0.65
	Provision no longer required written back	(18.97)	(14.79)
	Bad Debt written off received	(0.65)	(0.20)
	Balances written off	(7.10)	0.05
	Bad Debt Written off	3.72	Nil
	Loss on Fair Valuation of Investment in Preference Share	Nil	2,663.29
	Impairment on Investment in subsidiary company	533.38	Nil
	Fair value gain on financial instrument at fair value through Profit & Loss	(3.21)	Nil
	Net gain on sale of current investments	(39.79)	(48.18)
		1,040.80	3,287.48
	Operating profit before working capital changes	1,389.72	1,345.72
	Adjustments for :		
	(Increase)/ Decrease in trade and other receivables	(78.50)	65.72
	(Increase)/ Decrease in inventories	24.34	2.04
	Increase / (Decrease) in trade/ other payables, provisions and other liability	325.35	19.37
		271.19	87.13
	Cash generated from operations	1,660.91	1,432.85
	Direct taxes paid(net of refund)	(217.61)	(190.46)
	Net cash from operating activities	1,443.30	1,242.39
B	Cash flow generated from investing activities :		
	Purchase of Property, Plant and Equipment (including capital work-In-progress & Intangible Asset)	(498.93)	(286.71)
	Sale of Property, Plant and Equipment	2.56	1.14
	Sale of current Investments	3,009.64	3158.29
	Redemption of non-current Investments	783.11	365.00
	Purchase of current investments	(4,022.65)	(2,938.00)
	Interest received	9.20	23.39
	Dividend received		
	- From subsidiary	45.95	Nil
	- From others	0.02	0.02
	Net cash used in investing activities	(671.10)	323.13
		772.20	1,565.52
C	Cash flow generated from financing activities :		
	Change in loans and advances	(2.74)	27.73
	Proceeds from Short Term borrowings	3,921.65	2,780.81
	Repayment of Short Term borrowings	(4,158.99)	(2,528.52)
	Proceeds from Long Term borrowings	1,204.50	250.00
	Repayment of Long Term borrowings	(1,370.77)	(1,350.14)
	Payment of Lease Rental	(0.31)	(0.28)
	Interest paid	(444.95)	(513.33)
	Interest paid on lease	(0.06)	(0.09)

Nirma Limited

₹ In crore

Particulars	2025-2026	2024-2025
Net cash used in financing activities	(851.67)	(1,333.82)
Net increase in cash and cash equivalents	(79.47)	231.70
Cash and cash equivalents at the beginning of the year	427.16	195.46
Cash and cash equivalents at the end of the year of continued operation	347.55	427.02
Cash and cash equivalents at the end of the year of discontinued operation	0.14	0.14
Movement in Cash and Cash equivalent pertaining to discontinued operation	26.77	0.10

Notes :

- (1) The above Cash Flow statement has been prepared under the 'Indirect Method' as set out in the Indian Accounting Standard (IND AS) 7- 'Cash Flow Statements'.
- (2) Disclosure as required by (IND AS) 7 - "Cash Flow Statements" - Changes in liabilities arising from financing activities:

₹ In crore

Particulars	2025-2026	2024-2025
Opening Balance of borrowings	5,098.30	5,924.74
Opening Balance of lease liability	0.88	1.16
Non Cash Movement		
Accrual of Interest on borrowings	455.46	534.74
Accrual of Interest on lease	0.06	0.09
Cash Movement		
Proceeds from Borrowings	5,126.15	3,030.81
Principal Repayment of borrowings	(5,529.76)	(3,878.66)
Principal Repayment of lease	(0.31)	(0.28)
Interest Repayment on borrowings	(444.95)	(513.33)
Interest Repayment on lease	(0.06)	(0.09)
Closing Balance of Borrowings	4,705.20	5,098.30
Closing Balance of lease liability	0.57	0.88

- (3) Previous year's figures have been regrouped, wherever necessary
- (4) The accompanying notes form an integral part of financial statements

As per our report of even date
For Hemanshu Shah & Co.
Chartered Accountants
Firm Registration No. 122439W

For and on behalf of the Board

HIREN K. PATEL
Managing Director
(DIN: 00145149)

Dr. K. K. PATEL
Chairman
(DIN: 00404099)

(H.C.SHAH)
Partner
Membership No. 36441
Place : Ahmedabad
Date : May 28, 2026

PARESH SHETH
Company Secretary
Place : Ahmedabad
Date : May 28, 2026

MANAN SHAH
Chief Financial Officer

Notes to standalone financial statements for the year ended 31st March, 2026

Note 1 – Background information and summary of material accounting policies

I. Company Information

Nirma Ltd. (the company) is a company domiciled in India and incorporated under the provisions of Companies Act, 1956 of India. The company has its registered office at Nirma House, Ashram Road, Ahmedabad - 380009, Gujarat, India. The company is engaged in manufacturing and selling of various products as mentioned below:

- A. Industrial chemicals like Soda Ash, Linear Alkyl Benzene, Caustic Soda, Purified phosphoric acid, Sodium Bicarbonate etc.
- B. Consumer products like Detergents, Toilet Soaps, Salt, etc.

II. Basis of preparation

- A. The financial statements comply in all material aspects with Indian Accounting Standards (Ind AS) notified under Section 133 of the Companies Act, 2013 (the Act) Companies (Indian Accounting Standards) Rules, 2015 as amended from time to time and other relevant provisions of the Act.
- B. The financial statements have been prepared on the historical cost basis except for the following assets and liabilities which have been measured at fair value:
 1. Financial instruments measured at fair value through profit or loss (Note 51)
 2. Financial instruments measured at fair value through other comprehensive income (Note 51)
 3. Defined benefit plans – plan assets measured at fair value (Note 49)

III. Summary of Material accounting policies

A. Revenue recognition

1. Sale of goods

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer and no significant uncertainty exists regarding the amount of the consideration that will be derived from the sale of goods. Revenue from the sale of goods is measured at the fair value of the consideration received or receivable, net of returns and allowances, related discounts & incentives and volume rebates. It excludes goods and service tax.

2. Sale of goods – non-cash incentive schemes (deferred revenue)

The company operates a non-cash incentive scheme programme where dealers / agents are entitled to non-cash incentives on achievement of sales targets. Revenue related to the non-cash schemes is deferred and recognised when the targets are achieved. The amount of revenue is based on the realisation of the sales targets to the period of scheme defined.

3. Interest income

For all financial instruments measured either at amortised cost or at fair value through other comprehensive income, interest income is recorded using the effective interest rate (EIR), which is the rate that exactly discounts the estimated future cash payments or receipts over the expected life of the financial instrument or a shorter period, where appropriate, to the gross carrying amount of the financial asset or to the amortised cost of a financial liability. Interest income is included in other income in the statement of profit and loss.

B. Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of the asset. Qualifying assets are assets that necessarily take a substantial period of time to get ready for their intended use or sale. All other borrowing costs are expensed in the period in which they occur. Borrowing costs consist of interest and other costs that a company incurs in

Nirma Limited

Notes to standalone financial statements for the year ended 31st March, 2026

connection with the borrowing of funds.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying asset is deducted from the borrowing costs eligible for capitalisation.

C. Government Grants

Government grants are recognised where there is reasonable assurance that the grant will be received and all attached conditions will be complied with. All the grants related to an expense item are recognised as income on a systematic basis over the periods that the related costs, for which it is intended to compensate, are expensed.

D. Export Benefits

Duty free imports of raw materials under advance license for imports, as per the Foreign Trade Policy, are matched with the exports made against the said licenses and the net benefits / obligations are accounted by making suitable adjustments in raw material consumption.

Income in respect of entitlement towards export incentives is recognized in accordance with the relevant scheme upon recognition of the related export sales. Such export incentives are recorded as part of other operating revenue.

E. Taxes

1. Current income tax

Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities, based on the rates and tax laws enacted or substantively enacted, at the reporting date in the country where the entity operates and generates taxable income.

Current tax items are recognised in correlation to the underlying transaction either in OCI or directly in equity.

Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

2. Deferred tax

Deferred tax is provided using the balance sheet approach on temporary differences at the reporting date between the tax bases of assets and liabilities and their corresponding carrying amounts for the financial reporting purposes.

Deferred tax assets are the amounts of income taxes recoverable in future periods in respect of:

- i. deductible temporary differences;
- ii. the carry forward of unused tax losses; and
- iii. the carry forward of unused tax credits.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilized. Unrecognized deferred tax assets are re-assessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Deferred tax relating to items recognised outside profit or loss is either in other comprehensive income or in equity. Deferred tax items are recognised in correlation to the underlying transaction

Notes to standalone financial statements for the year ended 31st March, 2026

either in OCI or directly in equity.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

F. Leases

The Company has adopted Ind AS 116 effective from April 1, 2019 using modified retrospective approach. For the purpose of preparation of Standalone Financial Information, management has evaluated the impact of change in accounting policies required due to adoption of Ind AS 116 for year ended March 31, 2020. Accordingly, the Company has not restated comparative information; instead, the cumulative effect of initially applying this standard has been recognised as an adjustment to the opening balance of retained earnings as on April 1, 2019.

Lessor accounting under Ind AS 116 is substantially unchanged from Ind AS 17. As a lessee, the Company previously classified leases as operating or finance lease based on its assessment of whether the lease transferred significantly the entire risk and rewards incidental to the ownership of the underlying asset of the Company. Under Ind AS 116, the Company recognizes the right-of-use assets and lease liabilities as stated in the Note 3.

The Company assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

Company as a lessee

The Company applies a single recognition and measurement approach for all leases, except for short term leases and leases of low-value assets. The Company recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

1) Right-of-use assets

The Company recognises right-of-use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use).

Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets, as follows:

- Leasehold buildings 8 to 10 years
- Leasehold Land 75 to 80 years

If ownership of the leased asset transfers to the Company at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset. The right-of-use assets are also subject to impairment. Refer to the accounting policies in section (L) Impairment of non-financial assets.

2) Lease Liabilities

At the commencement date of the lease, the Company recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed payments less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Company and payments of penalties for terminating the lease, if the lease term reflects the Company exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which

Nirma Limited

Notes to standalone financial statements for the year ended 31st March, 2026

the event or condition that triggers the payment occurs. In calculating the present value of lease payments, the Company uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments.

3) Short-term leases and leases of low-value assets

The Company applies the short-term lease recognition exemption to its short-term leases of machinery and equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases of office equipment that are considered to be low value.

Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

G. Employee Benefits

All employee benefits payable wholly within twelve months of rendering services are classified as short term employee benefits. Benefits such as salaries, wages, short-term compensated absences, performance incentives etc., the expected cost of bonus and ex-gratia are recognised during the period in which the employee renders related service.

Payments to defined contribution retirement benefit plans are recognised as an expense when employees have rendered the service entitling them to the contribution.

The company operates a defined benefit gratuity plan in India, which requires contributions to be made to a Life Insurance Corporation of India.

The cost of providing benefits under the defined benefit plan is determined using the projected unit credit method. Re-measurements, comprising of actuarial gains and losses, the effect of the asset ceiling, excluding amounts included in net interest on the net defined benefit liability and the return on plan assets (excluding amounts included in net interest on the net defined benefit liability), are recognised immediately in the balance sheet with a corresponding debit or credit to retained earnings through OCI in the period in which they occur. Re-measurements are not reclassified to profit or loss in subsequent periods.

Past service costs are recognised in profit or loss on the earlier of:

- i. The date of the plan amendment or curtailment, and
- ii. The date that the company recognises related restructuring costs

Net interest is calculated by applying the discount rate to the net defined benefit liability or asset.

The company recognises the following changes in the net defined benefit obligation as an expense in the statement of profit and loss:

- i. Service costs comprising current service costs, past-service costs, gains and losses on curtailments and non-routine settlements; and
- ii. Net interest expense or income.

1. Long-term employee benefits

Post-employment and other employee benefits are recognised as an expense in the statement of profit and loss for the period in which the employee has rendered services. The expenses are recognised at the present value of the amount payable determined using actuarial valuation techniques. Actuarial gains and loss in respect of post-employment and other long term benefits are charged to the statement of other comprehensive income.

Notes to standalone financial statements for the year ended 31st March, 2026

2. Defined contribution plans

The company pays provident fund contributions to publicly administered provident funds as per local regulations. The company has no further payment obligations once the contributions have been paid.

H. Property, plant and equipment

Freehold land is carried at historical cost. All other items of property, plant and equipment are stated at acquisition cost of the items. Acquisition cost includes expenditure that is directly attributable to getting the asset ready for intended use. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the company and the cost of the item can be measured reliably. The carrying amount of any component accounted for as a separate asset is derecognised when replaced. All other repairs and maintenance are charged to profit or loss during the reporting period in which they are incurred.

An item of spare parts that meets the definition of 'property, plant and equipment' is recognised as property, plant and equipment. The depreciation on such an item of spare part will begin when the asset is available for use i.e. when it is in the location and condition necessary for it to be capable of operating in the manner intended by management. In case of a spare part, as it may be readily available for use, it may be depreciated from the date of purchase of the spare part.

Capital work in progress is stated at cost and net of accumulated impairment losses, if any. All the direct expenditure related to implementation including incidental expenditure incurred during the period of implementation of a project, till it is commissioned, is accounted as Capital work in progress (CWIP) and after commissioning the same is transferred / allocated to the respective item of property, plant and equipment.

Pre-operating costs, being indirect in nature, are expensed to the statement of profit and loss as and when incurred.

The present value of the expected cost for the decommissioning of an asset after its use is included in the cost of the respective asset if the recognition criteria for a provision are met.

Property, plant and equipment are eliminated from financial statement, either on disposal or when retired from active use. Losses arising in the case of retirement of property, plant and equipment are recognised in the statement of profit and loss in the year of occurrence.

Depreciation methods, estimated useful lives and residual value

Depreciation is calculated to allocate the cost of assets, net of their residual values, over their estimated useful lives. Components having value significant to the total cost of the asset and life different from that of the main asset are depreciated over its useful life. However, land is not depreciated. The useful lives so determined are as follows:

Assets	Estimated useful life
Buildings	3 to 60 years
Plant and machinery *	2 to 40 years
Furniture and fixtures	10 years
Office equipments *	3 to 10 years
Vehicles *	8 to 10 years
Helicopter	20 years

1. Depreciation on Property, Plant and Equipment has been provided in the accounts based on useful life of the assets prescribed in Schedule II to the companies Act, 2013.

*The above given useful lives best represent the useful lives of these assets based on internal assessment and supported by technical advice where necessary which is different from the useful

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Notes to standalone financial statements for the year ended 31st March, 2026

lives as prescribed under Part C of Schedule II of the Companies Act, 2013.

Depreciation on property, plant and equipment is provided on Straight Line Method except assets located at Mandali, Dhank, Chhatral, Trikampura, Caustic Soda Plant and Purified Phosphoric Acid Plant at Bhavnagar, and at Corporate Office where depreciation is provided on Written down value Method.

Depreciation on additions is calculated on pro rata basis with reference to the date of addition.

Depreciation on assets sold/ discarded, during the period, has been provided up to the date of sale.

The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at each financial year end and adjusted prospectively, if appropriate.

Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in profit or loss within other gains / (losses).

2. Investment properties

Property that is held for long-term rental yields or for capital appreciation or both, and that is not occupied by the company, is classified as investment property. Investment property is measured initially at its cost, including related transaction costs and where applicable borrowing costs. Subsequent expenditure is capitalised to the asset's carrying amount only when it is probable that future economic benefits associated with the expenditure will flow to the company and the cost of the item can be measure reliably. All other repairs and maintenance costs are expensed when incurred. When part of an investment property is replaced, the carrying amount of the replaced part is derecognised.

3. Intangibles

Intangible assets are recognised when it is probable that the future economic benefits that are attributable to the assets will flow to the company and the cost of the asset can be measured reliably.

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is their fair value at the date of acquisition. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and accumulated impairment losses. Internally generated intangibles, excluding capitalised development costs, are not capitalised and the related expenditure is reflected in profit or loss in the period in which the expenditure is incurred.

Amortisation methods, estimated useful lives and residual value

Intangible assets are amortised on a straight line basis over their estimated useful lives based on underlying contracts where applicable. The useful lives of intangible assets are assessed as either finite or indefinite. The useful life so determined is as follows:

Assets	Amortisation period
Lease and license rights	98 years
Mining rights	Amortised on unit of production method based on extraction of limestone from mines
ERP Software	6 years

The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at the end of each reporting period.

I. Inventories

Inventories are valued at the lower of cost or net realizable value.

- 1. Raw materials:** cost includes cost of purchase and other costs incurred in bringing the inventories to their present location and condition. Cost is determined on a monthly weighted average basis.

Notes to standalone financial statements for the year ended 31st March, 2026

2. **Finished goods and work in progress:** cost includes cost of direct materials and labour and a proportion of manufacturing overheads based on the normal operating capacity, but excluding borrowing costs. Cost is determined on a monthly weighted average basis on lower of cost or net realizable value.
3. **Stores and spares:** cost includes cost of purchase and other costs incurred in bringing the inventories to their present location and condition. Cost is determined on weighted average basis. An item of spare parts that does not meet the definition of 'property, plant and equipment' has to be recognised as a part of inventories.
4. **Fuel:** cost includes cost of purchase and other cost incurred in bringing the inventories to their present location and condition. Cost is determined on a monthly weighted average basis.

Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale.

J. Investment in subsidiaries, joint ventures and associates

Investments in subsidiaries, joint ventures and associates are recognised at cost as per Ind AS 27. Except where investments accounted for at cost shall be accounted for in accordance with Ind AS 105, Non-current Assets Held for Sale and Discontinued Operations, when they are classified as held for sale.

K. Financial Instruments

1. Financial assets

i. Initial recognition and measurement

All financial assets are recognised initially at fair value plus, in the case of financial assets not recorded at fair value through profit or loss, transaction costs that are attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at fair value through profit or loss are expensed in profit or loss.

Financial assets are classified, at initial recognition, as financial assets measured at fair value or as financial assets measured at amortised cost.

ii. Subsequent measurement

For purposes of subsequent measurement, financial assets are classified in four categories:

- a. Debt instruments at amortised cost
- b. Preference shares measured at fair value through profit or loss (FVTPL)
- c. Financial assets at fair value through profit or loss (FVTPL)
- d. Equity instruments measured at fair value through other comprehensive income (FVTOCI)

iii. Debt instruments at amortised cost

A 'debt instrument' is measured at the amortised cost if both the following conditions are met:

- a. The asset is held within a business model whose objective is to hold assets for collecting contractual cash flows, and
- b. Contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

After initial measurement, such financial assets are subsequently measured at amortised cost using the effective interest rate (EIR) method. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included in finance income in the profit or loss. The losses arising

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Notes to standalone financial statements for the year ended 31st March, 2026

from impairment are recognised in the profit or loss. This category generally applies to trade and other receivables.

iv. Debt instrument at FVTOCI

A 'debt instrument' is classified as at the FVTOCI if both of the following criteria are met:

- a. The objective of the business model is achieved both by collecting contractual cash flows and selling the financial assets, and
- b. The asset's contractual cash flows represent SPPI.

Debt instruments included within the FVTOCI category are measured initially as well as at each reporting date at fair value. Fair value movements are recognized in the other comprehensive income (OCI).

v. Financial instrument at FVTPL

FVTPL is a residual category for debt instruments. Any debt instrument, which does not meet the criteria for categorization as at amortized cost or as FVTOCI, is classified as at FVTPL.

In addition, the company may elect to designate a debt instrument, which otherwise meets amortized cost or FVTOCI criteria, as at FVTPL. However, such election is allowed only if doing so reduces or eliminates a measurement or recognition inconsistency (referred to as 'accounting mismatch'). The company has not designated any debt instrument as at FVTPL.

Debt instruments included within the FVTPL category are measured at fair value with all changes recognized in the P&L.

vi. Equity investments

All equity investments in scope of Ind AS 109 are measured at fair value. Equity instruments which are held for trading and contingent consideration recognised by an acquirer in a business combination to which Ind AS103 applies are classified as at FVTPL. For all other equity instruments, the company may make an irrevocable election to present in other comprehensive income subsequent changes in the fair value. The company makes such election on an instrument by-instrument basis. The classification is made on initial recognition and is irrevocable.

If the company decides to classify an equity instrument as at FVTOCI, then all fair value changes on the instrument, excluding dividends, are recognized in the OCI. There is no recycling of the amounts from OCI to P&L, even on sale of investment. However, the company may transfer the cumulative gain or loss within equity.

Equity instruments included within the FVTPL category are measured at fair value with all changes recognized in the P&L.

vii. Derecognition

A financial asset (or, where applicable, a part of a financial asset or part of a company of similar financial assets) is primarily derecognised (i.e. removed from the company's balance sheet) when:

- a. The rights to receive cash flows from the asset have expired, or
- b. The company has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either
 - a) the company has transferred substantially all the risks and rewards of the asset, or

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- b) the company has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the company has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if and to what extent it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the company continues to recognize the transferred asset to the extent of the company's continuing involvement. In that case, the company also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the company has retained.

viii. Impairment of financial assets

The company assesses impairment based on expected credit loss (ECL) model to the following:

- a. Financial assets measured at amortised cost;
- b. Financial assets measured at fair value through other comprehensive income (FVTOCI);

Expected credit losses are measured through a loss allowance at an amount equal to:

- a. The 12-months expected credit losses (expected credit losses that result from those default events on the financial instrument that are possible within 12 months after the reporting date); or
- b. Full time expected credit losses (expected credit losses that result from all possible default events over the life of the financial instrument).

The company follows 'simplified approach' for recognition of impairment loss allowance on:

Trade receivables or contract revenue receivables; and

Under the simplified approach, the company does not track changes in credit risk. Rather, it recognises impairment loss allowance based on lifetime ECLs at each reporting date, right from its initial recognition.

The company uses a provision matrix to determine impairment loss allowance on the portfolio of trade receivables. The provision matrix is based on its historically observed default rates over the expected life of the trade receivable and is adjusted for forward looking estimates. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

For recognition of impairment loss on other financial assets and risk exposure, the company determines that whether there has been a significant increase in the credit risk since initial recognition. If credit risk has not increased significantly, 12-month ECL is used to provide for impairment loss. However, if credit risk has increased significantly, lifetime ECL is used. If, in a subsequent period, credit quality of the instrument improves such that there is no longer a significant increase in credit risk since initial recognition, then the entity reverts to recognising impairment loss allowance based on 12-month ECL.

Lifetime ECL are the expected credit losses resulting from all possible default events over the expected life of a financial instrument. The 12-month ECL is a portion of the lifetime ECL which results from default events that are possible within 12 months after the reporting date.

ECL impairment loss allowance (or reversal) recognized during the period is recognized as

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income/ expense in the statement of profit and loss (P&L). This amount is reflected under the head 'other expenses' in the P&L.

ix. Financial assets measured as at amortised cost, contractual revenue receivables and lease receivables

ECL is presented as an allowance, i.e., as an integral part of the measurement of those assets in the balance sheet. The allowance reduces the net carrying amount. Until the asset meets write-off criteria, the company does not reduce impairment allowance from the gross carrying amount.

For assessing increase in credit risk and impairment loss, the company combines financial instruments on the basis of shared credit risk characteristics with the objective of facilitating an analysis that is designed to enable significant increases in credit risk to be identified on a timely basis.

The company does not have any purchased or originated credit-impaired (POCI) financial assets, i.e., financial assets which are credit impaired on purchase/ origination.

2. Financial liabilities

i. Initial recognition and measurement

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

The company's financial liabilities include trade and other payables, loans and borrowings including bank overdrafts.

ii. Subsequent measurement

The measurement of financial liabilities depends on their classification, as described below:

a. Financial liabilities at fair value through profit or loss

b. Loans and borrowings

c. Financial guarantee contracts

iii. Financial liabilities at FVTPL

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss. Financial liabilities are classified as held for trading if they are incurred for the purpose of repurchasing in the near term.

Gains or losses on liabilities held for trading are recognised in the profit or loss.

Financial liabilities designated upon initial recognition at fair value through profit or loss are designated as such at the initial date of recognition, and only if the criteria in Ind AS 109 are satisfied. For liabilities designated as FVTPL, fair value gains/ losses attributable to changes in own credit risk is recognized in OCI. These gains/ loss are not subsequently transferred to P&L. However, the company may transfer the cumulative gain or loss within equity. All other changes in fair value of such liability are recognised in the statement of profit and loss. The company has not designated any financial liability as at fair value through profit and loss.

iv. Loans and borrowings

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the EIR method. Gains and losses are recognised in profit or loss when the liabilities are derecognised as well as through the EIR amortisation process. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that

Notes to standalone financial statements for the year ended 31st March, 2026

are an integral part of the EIR. The EIR amortisation is included as finance costs in the statement of profit and loss.

v. Financial guarantee contracts

Financial guarantee contracts issued by the company are those contracts that require a payment to be made to reimburse the holder for a loss it incurs because the specified debtor fails to make a payment when due in accordance with the terms of a debt instrument. Financial guarantee contracts are recognised initially as a liability at fair value, adjusted for transaction costs that are directly attributable to the issuance of the guarantee. Subsequently, the liability is measured at the higher of the amount of loss allowance determined as per impairment requirements of Ind AS 109 and the amount recognised less cumulative amortisation.

The fair value of financial guarantees is determined as the present value of the difference in net cash flows between the contractual payments under the debt instrument and the payments that would be required without the guarantee, or the estimated amount that would be payable to a third party for assuming the obligations.

When guarantees in relation to loans or other payables of associates are provided for no compensation the fair values are accounted for as contributions and recognised as part of the cost of the investment.

vi. Preference shares

Preference shares, which are mandatorily redeemable on a specific date, are classified as liabilities. The dividends on these preference shares are recognised in profit or loss as finance costs.

vii. Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit and loss.

3. Off-setting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the standalone balance sheet if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realize the assets and settle the liabilities simultaneously.

L. Impairment of non-financial assets

The company assesses, at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the company estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating unit's (CGU) fair value less costs of disposal and its value in use. Recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or company's assets. When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

Recoverable amount is determined:

- i. In case of individual asset, at higher of the fair value less cost to sell and value in use; and

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Notes to standalone financial statements for the year ended 31st March, 2026

- ii. In case of cash-generating unit (a company of assets that generates identified, independent cash flows), at the higher of the cash-generating unit's fair value less cost to sell and the value in use.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, recent market transactions are taken into account. If no such transactions can be identified, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices for publicly traded companies or other available fair value indicators.

The company bases its impairment calculation on detailed budgets and forecast calculations, which are prepared separately for each of the company's CGUs to which the individual assets are allocated. These budgets and forecast calculations generally cover a period of five years. For longer periods, a long-term growth rate is calculated and applied to project future cash flows after the fifth year.

Impairment losses of continuing operations, including impairment on inventories, are recognised in the statement of profit and loss, except for properties previously revalued with the revaluation surplus taken to OCI. For such properties, the impairment is recognised in OCI up to the amount of any previous revaluation surplus.

M. Cash and cash equivalents

Cash and cash equivalent in the balance sheet comprise cash at banks and on hand and short-term deposits with an original maturity of three months or less, which are subject to an insignificant risk of changes in value. For the purpose of the statement of cash flows, cash and cash equivalents consist of cash and short-term deposits, as defined above, net of outstanding bank overdrafts as they are considered an integral part of the company's cash management.

N. Segment accounting

The Chief Operational Decision Maker monitors the operating results of its business Segments separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on profit or loss and is measured consistently with profit or loss in the financial statements.

The Operating segments have been identified on the basis of the nature of products/services.

The accounting policies adopted for segment reporting are in line with the accounting policies of the company. Segment revenue, segment expenses, segment assets and segment liabilities have been identified to segments on the basis of their relationship to the operating activities of the segment. Inter Segment revenue is accounted on the basis of transactions which are primarily determined based on market/fair value factors. Revenue, expenses, assets and liabilities which relate to the company as a whole and are not allocated to segments on a reasonable basis have been included under "unallocated revenue / expenses / assets / liabilities".

O. Provisions, Contingent liabilities, Contingent assets and Commitments

General

Provisions are recognised when the company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. When the company expects some or all of a provision to be reimbursed, for example, under an insurance contract, the reimbursement is recognised as a separate asset, but only when the reimbursement is virtually certain. The expense relating to a provision is presented in the statement of profit and loss net of any reimbursement.

Notes to standalone financial statements for the year ended 31st March, 2026

If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

Contingent liability is disclosed in the case of:

1. A present obligation arising from the past events, when it is not probable that an outflow of resources will be required to settle the obligation;
2. A present obligation arising from the past events, when no reliable estimate is possible;
3. A possible obligation arising from the past events, unless the probability of outflow of resources is remote.

Commitments include the amount of purchase order (net of advances) issued to parties for completion of assets.

The company provides for the expenses to reclaim the quarries used for mining. The total estimate of reclamation expenses is apportioned over the estimate of mineral reserves and a provision is made based on the minerals extracted during the year. Mines reclamation expenses are incurred on an ongoing basis and until the closure of the mine. The actual expenses may vary based on the nature of reclamation and the estimate of reclamation expenditure.

Provisions, contingent liabilities, contingent assets and commitments are reviewed at each balance sheet date.

P. Earnings per share

Basic earnings per share are calculated by dividing the net profit for the period attributable to equity shareholders by the weighted average number of equity shares outstanding during the period. Earnings considered in ascertaining the company's earnings per share is the net profit for the period after deducting preference dividends and any attributable tax thereto for the period. The weighted average number of equity shares outstanding during the period and for all periods presented is adjusted for events, such as bonus shares, other than the conversion of potential equity shares that have changed the number of equity shares outstanding, without a corresponding change in resources.

For the purpose of calculating diluted earnings per share, the profit or loss for the period attributable to equity shareholders and the weighted average number of shares outstanding during the period is adjusted for the effects of all dilutive potential equity shares.

Q. Use of estimates and judgements

The presentation of the financial statements is in conformity with the Ind AS which requires the management to make estimates, judgments and assumptions that affect the reported amounts of assets and liabilities, revenues and expenses and disclosure of contingent liabilities. Such estimates and assumptions are based on management's evaluation of relevant facts and circumstances as on the date of financial statements. The actual outcome may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to the accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

Information about assumptions and estimation uncertainties that have a significant risk of resulting in a material adjustment within the next financial year are included in the following notes:

Note 41 - Current tax

Note 49 - Measurement of defined benefit obligations

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Notes to standalone financial statements for the year ended 31st March, 2026

Note 51 - Fair valuation of unlisted securities

Note 52 - Expected credit loss for receivables

R. Statement of cash flows

Cash flow are reported using the indirect method, whereby net profit before tax is adjusted for the effects of transactions of a non-cash nature, any deferrals of accruals of past or future operating cash receipts or payments and item of income or expenses associated with investing or financing cash flows. The cash flows from operating, investing and finance activities of the company are segregated.

S. Current and non-current classification

The company presents assets and liabilities in the balance sheet based on current/ non-current classification. An asset is treated as current when it is:

- i. Expected to be realized or intended to be sold or consumed in normal operating cycle;
- ii. Held primarily for the purpose of trading;
- iii. Expected to be realized within twelve months after the reporting period, or
- iv. Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period

All other assets are classified as non-current.

A liability is current when:

- i. It is expected to be settled in normal operating cycle;
- ii. It is held primarily for the purpose of trading;
- iii. It is due to be settled within twelve months after the reporting period, or
- iv. There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period

All other liabilities are classified as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

The operating cycle is the time between the acquisition of assets for processing and their realization in cash and cash equivalents. The company has identified twelve months as its operating cycle.

T. Foreign currency translation

Items included in the financial statements of the entity are measured using the currency of the primary economic environment in which the entity operates ('the functional currency'). The financial statements are presented in Indian rupee (INR), which is company's functional and presentation currency.

Transactions and balances

Transactions in foreign currencies are initially recorded by the company's entities at their respective functional currency spot rates at the date the transaction first qualifies for recognition.

Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency spot rates of exchange at the reporting date.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value is determined. The gain or loss arising on translation of non-monetary items measured at fair value is

Notes to standalone financial statements for the year ended 31st March, 2026

treated in line with the recognition of the gain or loss on the change in fair value of the item (i.e., translation differences on items whose fair value gain or loss is recognised in OCI or profit or loss are also recognised in OCI or profit or loss, respectively).

U. Fair value measurement

The company measures financial instruments, such as, derivatives at fair value at each balance sheet date.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- i. In the principal market for the asset or liability, or
- ii. In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible by the company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

The company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- i. Level 1 — Quoted (unadjusted) market prices in active markets for identical assets or Liabilities.
- ii. Level 2 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.
- iii. Level 3 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognised in the financial statements on a recurring basis, the company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorization (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

External valuers are involved for valuation of significant assets, such as unquoted financial assets. Involvement of external valuers is decided upon annually after discussion with and approval by the management. Selection criteria include market knowledge, reputation, independence and professional standards. The management decides, after discussions with the company's external valuers, which valuation techniques and inputs to use for each case.

At each reporting date, the management analyses the movements in the values of assets and liabilities which are required to be remeasured or re-assessed as per the company's accounting policies. For this analysis, the management verifies the major inputs applied in the latest valuation by agreeing the information in the valuation.

The management, in conjunction with the Company's external valuers, also compares the change in the fair value of each asset and liability with relevant external sources to determine whether the change is reasonable.

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On an interim basis, the Company's external valuers present the valuation results to the Audit Committee and the company's independent auditors. This includes a discussion of the major assumptions used in the valuations.

For the purpose of fair value disclosures, the company has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

This note summarizes accounting policy for fair value. Other fair value related disclosures are given in the relevant notes.

- i. Disclosures for valuation methods, significant estimates and assumptions.
- ii. Quantitative disclosures of fair value measurement hierarchy.
- iii. Investment in unquoted equity shares (discontinued operations).
- iv. Financial instruments (including those carried at amortised cost).

V. Exceptional items

Certain occasions, the size, type or incidence of an item of income or expense, pertaining to the ordinary activities of the company is such that its disclosure improves the understanding of the performance of the company, such income or expense is classified as an exceptional item and accordingly, disclosed in the notes accompanying to the financial statements.

W. Rounding off

All amounts disclosed in the financial statements and notes have been rounded off to the nearest crores as per the requirements of Schedule III, unless otherwise stated.

X. New and amended standards adopted by the Company

All Indian Accounting Standards (Ind AS) issued and notified by the Ministry of Corporate Affairs ("MCA") under the Companies (Indian Accounting Standards) Rules, 2015 (as amended), up to the date on which these financial statements were authorised for issue, have been considered in the preparation of these financial statements.

Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time.

In May 2025, the Ministry of Corporate Affairs ("MCA") notified the following amendments

1. Ind AS 21 - The Effects of Changes in Foreign Exchange Rates, applicable with effect from April 1, 2025. The Company has evaluated the impact of these amendments and, based on its assessment, has determined that they do not have a significant impact on the financial statements.

In August 2025, the Ministry of Corporate Affairs ("MCA") notified the following amendments

2. Ind AS 1 – Presentation of Financial Statements (Applicable with effect from April 1, 2025).

The amendment relates to the classification of liabilities as current or non-current, including non-current liabilities with covenants. In determining whether a liability should be classified as current or non-current, the amendment removes the requirement that a right to defer settlement must exist for at least twelve months after the reporting date. Instead, it requires that such a right should exist and have substance as at the reporting date. The amendment also introduces additional guidance on the classification of liabilities subject to covenants. This amendment is required to be applied retrospectively in accordance with Ind AS 8. The Company has assessed the impact of these amendments and concluded that they do not result in any change to its classification of current and non-current liabilities.

Notes to standalone financial statements for the year ended 31st March, 2026

3. Ind AS 7 – Statement of Cash Flows and Ind AS 107 – Financial Instruments: Disclosures (Applicable with effect from April 1, 2025)

The amendment to Ind AS 7 requires entities to disclose information that enables users of financial statements to assess the effects of supplier finance arrangements on the entity's liabilities and cash flows, including the nature of such arrangements, the carrying amounts of related liabilities, and the range of payment due dates. Ind AS 107 has been amended to include supplier finance arrangements as a factor that may give rise to concentrations of liquidity risk.

4. Ind AS 12 – Income Taxes: International Tax Reform – Pillar Two Model Rules (Applicable immediately and retrospectively)

These amendments provide a temporary mandatory relief from recognising and disclosing deferred tax assets and liabilities related to Pillar Two income taxes and require specific disclosures regarding the application of the relief. The amendments apply immediately and retrospectively. The Company has assessed the applicability of these amendments and concluded that they are not applicable to the Company and, accordingly, have no impact on the financial statements.

Standards issued / amendments to existing standards issued but are yet not effective.

Amendments to Ind AS 1 Paragraph 74 of Ind AS 1 currently effective for the year ended 31 March 2026 requires the entity not to classify the liability as current, if there is a breach of a material covenant of a long-term loan arrangement on or before the end of the reporting period with the effect that the liability becomes payable on demand on the reporting date, however, the lender agreed, after the reporting period and before the approval of the financial statements for issue, not to demand payment as a consequence of the breach.

MCA vide notification dated 13 August 2025, has introduced amendment under Paragraph 74 of Ind AS 1 which requires the entity to classify the liability as current under the aforementioned situation because, at the end of the reporting period, it does not have the right to defer its settlement for at least twelve months after that date. Such amendment has been made effective for annual reporting periods beginning on or after 01 April 2026 retrospectively in accordance with Ind AS 8.

The Company has assessed the impact of these amendments and concluded that they do not result in any change to its classification of current and non-current liabilities.

Note - 2 : PROPERTY, PLANT AND EQUIPMENT

(₹ in crore)

PARTICULARS	GROSS BLOCK (At carrying amount)				ACCUMULATED DEPRECIATION					NET BLOCK	
	As at 01.04.2025	Additions during the year	Disposal/ Adjustment during the year	Asset Held for Sale	As at 31.03.2026	As at 01.04.2025	Charge for the year	Disposal/ Adjustment during the year	Asset Held for Sale	As at 31.03.2026	As at 31.03.2025
1. Freehold land	59.63	Nil	Nil	2.28	57.35	Nil	Nil	Nil	Nil	57.35	59.63
2. Buildings	490.12	34.36	Nil	0.17	524.31	144.17	21.10	Nil	0.17	359.21	345.95
3. Plant & equipments	5,272.19	569.65	Nil	Nil	5,841.84	2,879.51	180.09	Nil	Nil	3,059.60	2,392.68
4. Furniture and fixtures	6.75	0.44	Nil	Nil	7.19	5.10	0.42	Nil	Nil	5.52	1.65
5. Vehicles	86.09	3.38	1.92	Nil	87.55	53.60	11.48	1.74	Nil	63.34	32.49
6. Office equipments	10.32	2.59	Nil	Nil	12.91	8.86	0.98	Nil	Nil	9.84	1.46
7. Helicopter	14.60	Nil	Nil	Nil	14.60	14.60	Nil	Nil	Nil	14.60	Nil
Total	5,939.70	610.42	1.92	2.45	6,545.75	3,105.84	214.07	1.74	0.17	3,318.00	2,833.86

(₹ in crore)

PARTICULARS	GROSS BLOCK (At carrying amount)				ACCUMULATED DEPRECIATION					NET BLOCK	
	As at 01.04.2024	Additions during the year	Disposal during the year	Asset Held for Sale	As at 31.03.2025	As at 01.04.2024	Charge for the year	Disposal during the year	Asset Held for Sale	As at 31.03.2025	As at 31.03.2024
1. Freehold land	59.63	Nil	Nil	Nil	59.63	Nil	Nil	Nil	Nil	59.63	59.63
2. Buildings	450.38	39.77	0.03	Nil	490.12	126.80	17.39	0.02	Nil	144.17	323.58
3. Plant & equipments	5,138.27	133.92	Nil	Nil	5,272.19	2,674.25	205.26	Nil	Nil	2,879.51	2,464.02
4. Furniture and fixtures	6.15	0.60	Nil	Nil	6.75	4.52	0.58	Nil	Nil	5.10	1.63
5. Vehicles	68.94	18.15	1.00	Nil	86.09	45.98	8.59	0.97	Nil	53.60	22.96
6. Office equipments	8.09	2.23	Nil	Nil	10.32	7.50	1.36	Nil	Nil	8.86	0.59
7. Helicopter	14.60	Nil	Nil	Nil	14.60	14.60	Nil	Nil	Nil	14.60	Nil
Total	5,746.06	194.67	1.03	Nil	5,939.70	2,873.65	233.18	0.99	Nil	3,105.84	2,833.86
											2,872.41

Notes:

- I. Building includes (₹ 1,000) (p.y ₹ 1,000) in respect of shares held in co-op housing society.
- II. Addition to block of Plant and equipments and others includes interest capitalised during the year for ₹ 42.90 crore (p.y ₹ 40.49 crore).
- III. The company has availed the deemed cost exemption in relation to the property, plant and equipment on the date of transition i.e. April 1, 2015 and hence the net block carrying amount has been considered as the gross block carrying amount on that date.
- IV. Refer Note No. 43 for information on property plant, and equipment pledge as security by the Company.
- V. Refer Note No. 44 for disclosure of contractual commitments for the acquisition of property plant, and equipment.
- VI. Refer Note No. 47 for capitalisation of expenses.
- VII. Refer Note No 19 Assets held for sale.

Note - 3 : Right of use Assets

(₹ in crore)

PARTICULARS	GROSS BLOCK (At carrying amount)			ACCUMULATED DEPRECIATION			NET BLOCK		
	As at 01.04.2025	Additions during the year	Disposal/ Adjustment during the year	As at 31.03.2026	As at 01.04.2025	Charge for the year	Disposal/ Adjustment during the year	As at 31.03.2026	As at 31.03.2025
Leasehold Building	2.33	Nil	Nil	2.33	1.81	0.23	Nil	2.04	0.52
Leasehold land	227.26	Nil	Nil	227.26	8.80	2.32	Nil	11.12	218.46
Total	229.59	Nil	Nil	229.59	10.61	2.55	Nil	13.16	218.98

(₹ in crore)

PARTICULARS	GROSS BLOCK (At carrying amount)				ACCUMULATED DEPRECIATION				NET BLOCK	
	As at 01.04.2024	Additions during the year	Disposal/ Adjustment during the year	As at 31.03.2025	As at 01.04.2024	Charge for the year	Disposal/ Adjustment during the year	As at 31.03.2025	As at 31.03.2025	As at 31.03.2024
Leasehold Building	2.33	Nil	Nil	2.33	1.58	0.23	Nil	1.81	0.52	0.75
Leasehold land	227.26	Nil	Nil	227.26	6.48	2.32	Nil	8.80	218.46	220.78
Total	229.59	Nil	Nil	229.59	8.06	2.55	Nil	10.61	218.98	221.53

Notes:

I. Refer Note No. 45 for disclosure related to leases.

Nirma Limited

Note - 4 : CAPITAL WORK-IN-PROGRESS

₹ in crore

Particulars	As at 01.04.2025	Additions during the year	Transfer during the year	Written off during the year	As at 31.03.2026
Capital work-in-progress	599.13	520.73	575.01	Nil	544.85
Total	599.13	520.73	575.01	Nil	544.85

₹ in crore

Particulars	As at 01.04.2024	Additions during the year	Transfer during the year	Written off during the year	As at 31.03.2025
Capital work-in-progress	483.02	282.85	166.74	Nil	599.13
Total	483.02	282.85	166.74	Nil	599.13

Ageing schedule of capital work in progress as on March 31, 2026.

₹ in crore

CWIP	Amount in CWIP for a period of				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 Years	
Projects in progress	327.00	92.50	29.12	83.17	531.79
Projects temporarily suspended	Nil	Nil	Nil	13.06	13.06
Total	327.00	92.50	29.12	96.23	544.85

Ageing schedule of capital work in progress as on March 31, 2025.

₹ in crore

CWIP	Amount in CWIP for a period of				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 Years	
Projects in progress	284.59	147.60	56.92	96.87	585.98
Projects temporarily suspended	0.01	(₹ 17945)	0.03	13.11	13.15
Total	284.60	147.60	56.95	109.98	599.13

Following table represents Capital Work-in-Progress projects which have exceeded their original budgeted cost and/or expected time of completion:

As at 31.03.2026

₹ in crore

Particulars	To be completed in				
	Less Than 1 Year	1-2 years	2-3 years	More than 3 years	Total
Project in progress (A)	187.80	Nil	Nil	Nil	187.80
Project 1	50.49	Nil	Nil	Nil	50.49
Project 2	38.30	Nil	Nil	Nil	38.30
Project 3	37.13	Nil	Nil	Nil	37.13
Project 4	15.98	Nil	Nil	Nil	15.98
Project 5	10.16	Nil	Nil	Nil	10.16
Others	35.74	Nil	Nil	Nil	35.74
Project temporarily suspended (B)	Nil	Nil	Nil	13.06	13.06
Project 1	Nil	Nil	Nil	13.06	13.06
Total (A+B)	187.80	Nil	Nil	13.06	200.86

Following table represents Capital Work-in-Progress projects which have exceeded their original budgeted cost and/or expected time of completion:

As at 31.03.2025

₹ in crore

Particulars	To be completed in				
	Less Than 1 Year	1-2 years	2-3 years	More than 3 years	Total
Project in progress (A)	394.59	31.27	Nil	Nil	425.86
Project 1	199.81	Nil	Nil	Nil	199.81
Project 2	46.20	Nil	Nil	Nil	46.20
Project 3	44.49	Nil	Nil	Nil	44.49
Project 4	36.07	Nil	Nil	Nil	36.07
Project 5	28.72	Nil	Nil	Nil	28.72
Project 6	Nil	17.24	Nil	Nil	17.24
Project 7	14.06	Nil	Nil	Nil	14.06
Project 8	Nil	10.22	Nil	Nil	10.22
Others	25.24	3.81	Nil	Nil	29.05
Project temporarily suspended (B)	Nil	Nil	Nil	13.15	13.15
Project 1	Nil	Nil	Nil	13.15	13.15
Total (A+B)	394.59	31.27	Nil	13.15	439.01

Notes:

- I. Addition includes interest capitalised during the year for ₹ 42.90 crore (p.y ₹ 40.49 crore).
- II. Refer Note No. 43 for information on property plant, and equipment pledge as security by the Company.
- III. Refer Note No. 44 for disclosure of contractual commitments.
- IV. Refer Note No. 47 for capitalisation of expenses.

NOTE - 5 : INVESTMENT PROPERTY

₹ in crore

PARTICULARS	GROSS BLOCK (At carrying amount)			ACCUMULATED DEPRECIATION			NET BLOCK	
	As at 01.04.2025	Additions during the year	Disposal during the year	As at 31.03.2026	As at 01.04.2025	Charge for the year	Disposal during the year	As at 31.03.2026
Land	10.14	Nil	Nil	10.14	Nil	Nil	Nil	10.14
Total	10.14	Nil	Nil	10.14	Nil	Nil	Nil	10.14

₹ in crore

PARTICULARS	GROSS BLOCK (At carrying amount)			ACCUMULATED DEPRECIATION			NET BLOCK	
	As at 01.04.2024	Additions during the year	Disposal during the year	As at 31.03.2025	As at 01.04.2024	Charge for the year	Disposal during the year	As at 31.03.2025
Land	10.14	Nil	Nil	10.14	Nil	Nil	Nil	10.14
Total	10.14	Nil	Nil	10.14	Nil	Nil	Nil	10.14

Notes :

I. Fair value of investment properties is ₹55.20 crore (P.Y. ₹55.20 crore).

II. The valuation is based on valuation performed and accredited by independent valuer. Fair valuation is based on replacement cost method. The fair value measurement is categorised in level 2 fair value hierarchy.

NOTE - 6 : OTHER INTANGIBLE ASSETS

₹ in crore

PARTICULARS	GROSS BLOCK (At carrying amount)			ACCUMULATED AMORTISATION			NET BLOCK	
	As at 01.04.2025	Additions during the year	Disposal during the year	As at 31.03.2026	As at 01.04.2025	Charge for the year	Disposal during the year	As at 31.03.2026
Mining rights	3.05	Nil	Nil	3.05	0.08	0.02	Nil	0.10
Lease and license rights	0.91	Nil	Nil	0.91	Nil	0.02	Nil	0.02
ERP Software	19.65	Nil	Nil	19.65	15.10	3.27	Nil	18.37
Total	23.61	Nil	Nil	23.61	15.18	3.31	Nil	18.49
								2.95
								0.89
								1.28
								5.12
								8.43

₹ in crore

PARTICULARS	GROSS BLOCK (At carrying amount)			ACCUMULATED AMORTISATION			NET BLOCK	
	As at 01.04.2024	Additions during the year	Disposal during the year	As at 31.03.2025	As at 01.04.2024	Charge for the year	Disposal during the year	As at 31.03.2025
Mining rights	1.27	1.78	Nil	3.05	0.07	0.01	Nil	0.08
Lease and license rights	1.78	0.91	1.78	0.91	Nil	Nil	Nil	Nil
ERP Software	19.40	0.25	Nil	19.65	11.85	3.25	Nil	15.10
Total	22.45	2.94	1.78	23.61	11.92	3.26	Nil	15.18
								2.97
								0.91
								4.55
								8.43
								10.53

During the previous year ₹ 1.78 crore transfer from Lease and licence rights to Mining rights.

Note : The company has availed the deemed cost exemption in relation to other intangible assets on the date of transition i.e. April 1, 2015 and hence the net block carrying amount has been considered as the gross block carrying amount on that date.

Note - 7 : NON-CURRENT FINANCIAL ASSETS - INVESTMENTS IN SUBSIDIARIES

₹ in crore

Numbers		Particulars	As at 31.03.2026	As at 31.03.2025
As at 31.03.2026	As at 31.03.2025			
(A) Investment in Equity instruments Investment in subsidiary at cost (fully paid up) Unquoted				
1,00,010	1,00,010	Karnavati Holdings Inc face value of US \$ 0.1 each (Refer Note No. 50)*	533.38	533.38
		Less : Impairment (Refer Note No 40 & 78)	533.38	Nil
		Total	Nil	533.38
(B) Investment in subsidiary at cost (fully paid up) Quoted				
9,18,96,285	9,18,96,285	Alivus Life Sciences Limited (formerly known as Glenmark Life Sciences Limited) face value of ₹ 2.00 each. (Refer Note No. 50)	5,517.74	5,517.74
Total			5,517.74	6,051.12

Aggregate amount of quoted investments	5,517.74	5,517.74
Aggregate market value of quoted investments	8,938.75	9,935.37
Aggregate amount of unquoted investments	533.38	533.38
*Aggregate amount of impairment in value of unquoted investments	533.38	Nil

Nirma Limited

Note - 8 : NON-CURRENT FINANCIAL ASSETS – INVESTMENTS

₹ in crore

Numbers		Particulars	As at 31.03.2026	As at 31.03.2025
(A) Investment in un quoted Equity instruments				
Investments in fully paid up Un-quoted equity shares accounted through other comprehensive income				
31.03.2026	31.03.2025	Unquoted equity instruments		
57,020	57,020	The Kalupur Comm.Co.op.Bank Ltd. face value of ₹ 25 each	0.14	0.14
1,00,000	1,00,000	Enviro Infrastructure Company Ltd. face value of ₹10 each	1.81	1.65
14,00,500	14,00,500	AMP Energy C&I Two Private Ltd. face value of ₹10 each	1.40	1.40
1,56,000	1,56,000	AMP Energy Green Nine Private Ltd. face value of ₹10 each	0.16	0.16
10,00,000	10,00,000	Inlac Granston Ltd. face value of ₹10 each	1.00	1.00
		Less : Provision for diminution in value	1.00	1.00
Total - A			3.51	3.35
(B) Investment in Un-quoted Preference instruments				
Investments in fully paid up Un-quoted Preference shares at fair value through Profit and Loss				
Nil	35,90,00,000	9% Redeemable Non Cumulative Non Convertible share of face value ₹100 each Niyogi Enterprise Pvt Ltd (Refer Note No. 40, 50 & 55)	Nil	783.11
Total - B			Nil	783.11
(C) Un-quoted government securities at amortised cost				
		National savings certificates lodged with various authorities *	0.01	0.01
Total - C			0.01	0.01
(D) Investment in Compulsory convertible debentures at fair value through profit and loss (fully paid up)				
Unsecured unquoted compulsory convertible debentures				
1,25,985	1,25,985	AMP Energy C&I Two Private Ltd. face value of ₹1000 each	12.60	12.61
14,040	14,040	AMP Energy Green Nine Private Ltd. face value of ₹1000 each	1.40	1.40
Total - D			14.00	14.01
Total (A+B+C+D)			17.52	800.48
Aggregate amount of unquoted investments			18.52	801.48
Aggregate amount of impairment in value of investments			1.00	1.00

Notes :

I. Refer Note No. 51 for detailed disclosure on the fair values.

II. *Refer Note No. 43 for asset pledged as a security

Note -9 : NON-CURRENT FINANCIAL ASSETS - OTHERS

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Security deposits	1.89	1.68
Bank deposit with original maturity more than 12 months	1.74	1.66
Total	3.63	3.34

Notes :

I. Earmarked balances with various Statutory Authorities.	1.49	1.41
II. Refer Note No. 43 for information on assets pledged as security by the Company.		
III. Refer Note No. 51 for detailed disclosure on the fair values.		
IV. Refer Note No. 52 for credit risk, liquidity risk and market risk for non current financial assets-loans.		

Note - 10: OTHER NON-CURRENT ASSETS

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Capital advances	22.36	37.50
Prepaid expenses	2.43	2.77
Total	24.79	40.27

Note:

Refer note no. 43 for information on assets pledged as security by the Company.

Nirma Limited

Note - 11 : INVENTORIES

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Raw materials & Packaging materials	235.38	308.55
Raw materials & Packaging materials in transit	55.18	18.82
Total-A	290.56	327.37
Work-in-progress	155.69	155.79
Total-B	155.69	155.79
Finished goods	216.14	269.30
Finished goods in transit	39.59	43.20
Total-C	255.73	312.50
Stock-in-trade (Traded Goods)	0.18	1.04
Stock-in-trade (Traded Goods) in transit	2.37	0.01
Total-D	2.55	1.05
Stores and spares	279.93	277.12
Stores and spares in transit	0.08	0.03
Total-E	280.01	277.15
Fuels	105.39	69.25
Fuels in transit	63.13	34.29
Total-F	168.52	103.54
Total (A+B+C+D+E+F)	1,153.06	1,177.40

Notes :

- I. Refer significant accounting policy Sr. no. 1 (III) (I) for inventories.
- II. Write-downs of inventories to net realisable value accounted as at 31st March, 2026 ₹ 0.72 crore (p.y ₹ 3.08 crore) were recognised as an expense during the year and included in 'changes in value of inventories of work-in-progress, stock-in-trade and finished goods' in statement of profit and loss.
- III. Inventory of Finished goods includes Igoor estate, held for sale of ₹ 1.42 crore (p.y. ₹ 0.89 crore)
- IV. Refer Note No. 43 for inventory pledged as security by the Company.

Note - 12 : CURRENT FINANCIAL ASSETS - INVESTMENT

₹ in crore

Particulars			As at 31.03.2026	As at 31.03.2025
Investments carried at amortised cost				
Investment in Commercial Paper			49.72	Nil
Units		Investment measured at fair value through Profit and Loss		
As at 31.03.2026	As at 31.03.2025	Unquoted mutual funds (fully paid up)		
4,41,852	Nil	HDFC Liquid Fund - Regular Plan - Growth face value of ₹1000 each	236.32	Nil
1,39,291	Nil	HDFC Overnight Fund - Regular Plan - Growth face value of ₹1000 each	55.04	Nil
42,22,636	Nil	ICICI Prudential Liquid Fund - Growth face value of ₹100 each	170.37	Nil
2,74,250	Nil	Kotak Liquid Fund face value of ₹1000 each	151.07	Nil
16	Nil	Kotak Overnight Fund face value of ₹1000 each	(₹ 23363.42)	Nil
5,36,073	Nil	SBI Liquid Fund Regular Growth face value of ₹1000 each	228.33	Nil
216	Nil	SBI Overnight Fund Regular Growth face value of ₹1000 each	0.09	Nil
2,91,017	Nil	Tata Liquid Fund face value of ₹1000 each	124.97	Nil
3,03,056	Nil	Trustmf Liquid Fund Regular Plan - Growth face value of ₹1000 each	40.12	Nil
Total of Unquoted mutual funds			1,006.31	Nil

Aggregate amount of unquoted investment	1,056.03	Nil
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Note : Refer Note No. 51 for detailed disclosure on the fair values.

Note - 13 : CURRENT FINANCIAL ASSETS - TRADE RECEIVABLES

₹ in crore

Particulars		As at 31.03.2026	As at 31.03.2025
Unsecured, considered good		753.84	715.94
Unsecured, considered good from related parties (Refer Note No 50)		3.58	10.67
Unsecured, considered credit impaired		2.08	6.21
		759.50	732.82
Less: Impairment for Trade receivable		2.08	6.21
Total		757.42	726.61

Notes: I. Refer Note No.43 for Trade Receivables pledged as security by the Company.

II. Refer Note No. 51 for detailed disclosure on the fair values.

III. Refer Note No. 52 for credit risk, liquidity risk and market risk for current financial assets.

IV. Ageing of Trade receivable.

Nirma Limited

Trade receivable ageing schedule as at 31.03.2026

₹ in crore

Particulars	Outstanding for the following periods from the due date of payment						Total
	Current but not due	Less than 6 Months	6 Months- 1 year	1 - 2 years	2 - 3 years	More than 3 years	
Undisputed Trade receivables – considered good	620.94	125.44	10.39	0.25	0.04	0.20	757.26
Undisputed Trade Receivables – which have significant increase in credit risk	Nil	Nil	Nil	Nil	Nil	Nil	Nil
Undisputed Trade Receivables – credit impaired	Nil	Nil	Nil	0.20	Nil	0.08	0.28
Disputed Trade Receivables – considered good	Nil	Nil	Nil	Nil	Nil	Nil	Nil
Disputed Trade receivables – which have significant increase in credit risk	Nil	Nil	Nil	Nil	Nil	Nil	Nil
Disputed Trade Receivables – credit impaired	Nil	Nil	0.51	0.33	0.22	0.90	1.96
Total	620.94	125.44	10.90	0.78	0.26	1.18	759.50
Less: Allowance for credit impairment	Nil	Nil	0.51	0.53	0.22	0.82	2.08
Total	620.94	125.44	10.39	0.25	0.04	0.36	757.42

Trade receivable ageing schedule as at 31.03.2025

₹ in crore

Particulars	Outstanding for the following periods from the due date of payment						Total
	Current but not due	Less than 6 Months	6 Months- 1 year	1 - 2 years	2 - 3 years	More than 3 years	
Undisputed Trade receivables – considered good	554.71	156.93	1.27	12.78	0.78	0.14	726.61
Undisputed Trade Receivables – which have significant increase in credit risk	Nil	Nil	Nil	Nil	Nil	Nil	Nil
Undisputed Trade Receivables – credit impaired	Nil	Nil	Nil	0.02	Nil	0.08	0.10
Disputed Trade Receivables – considered good	Nil	Nil	Nil	Nil	Nil	Nil	Nil
Disputed Trade receivables – which have significant increase in credit risk	Nil	Nil	Nil	Nil	Nil	Nil	Nil
Disputed Trade Receivables – credit impaired	Nil	0.24	0.27	0.20	0.65	4.75	6.11
Total	554.71	157.17	1.54	13.00	1.43	4.97	732.82
Less: Allowance for credit impairment	Nil	0.24	0.27	0.22	0.65	4.83	6.21
Total	554.71	156.93	1.27	12.78	0.78	0.14	726.61

Note : There are no unbilled receivable as at 31st March, 2026 and 31st March, 2025.

Note - 14 : CURRENT FINANCIAL ASSETS - CASH AND CASH EQUIVALENTS

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Cash and cash equivalents		
Balance with banks		
In current accounts	347.44	426.92
Cheques on hand	0.03	Nil
Cash on hand	0.22	0.24
Total	347.69	427.16

Notes:

- I. Refer Note No.51 for detailed disclosure on the fair values.
- II. Refer Note No.52 for credit risk, liquidity risk and market risk for current financial assets.

Note - 15 : CURRENT FINANCIAL ASSETS - OTHER BANK BALANCES

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Other bank balances		
(a) In deposit accounts	35.02	0.01
(with original maturity more than 3 months but less than 12 months)		
(b) Secured premium notes money received and due for refund	0.14	0.14
Total	35.16	0.15

Notes:

- I. Refer Note No. 43 for information on assets pledged as security by the Company.
- II. Refer Note No. 52 for credit risk, liquidity risk and market risk for current financial assets.

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Note - 16 : CURRENT FINANCIAL ASSETS - LOANS

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Secured, Considered good		
Inter corporate deposit	Nil	Nil
Unsecured, Considered good		
Loans to Related Parties (Refer note no. 50)	0.10	Nil
Loans and advances to employees	1.74	1.96
Loans and advances to others	Nil	0.05
Inter corporate deposit to others	3.38	3.06
Unsecured, Considered credit impaired		
Loans & advances to others	14.89	15.06
Less : Impairment for Loans and advances	14.89	15.06
	Nil	Nil
Inter corporate deposit to others	16.81	16.81
Less : Impairment for Inter corporate deposit	16.81	16.81
	Nil	Nil
Total	5.22	5.07

Notes:

- I. Provision for inter corporate deposit is made as market value of security is unlikely to realise.
- II. Refer Note No.51 for detailed disclosure on the fair values.
- III. Refer Note No.52 for credit risk, liquidity risk and market risk for current financial assets.

Note - 17 : CURRENT FINANCIAL ASSETS - OTHERS

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Security deposits	3.40	5.17
Income receivable	3.74	3.64
Other receivable	1.64	0.46
Total	8.78	9.27

Notes:

- I. Refer Note No. 43 for information on assets pledged as security by the Company.
- II. Refer Note No. 51 for detailed disclosure on the fair values.
- III. Refer Note No. 52 for credit risk, liquidity risk and market risk for current financial assets.

Note - 18 : OTHER CURRENT ASSETS

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Advances to suppliers- related parties (Refer Note No.50)	17.79	4.61
Advances to suppliers	43.81	56.25
Less : Impairment for doubtful advances to supplier	1.58	1.58
	60.02	59.28
Balance with statutory authorities	18.11	27.06
Prepaid expenses	44.32	13.01
Total	122.45	99.35

Note : Refer Note No. 43 for information on assets pledged as security by the Company.

Note - 19 : ASSETS HELD FOR SALE

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Land	2.28	Nil
Building	(₹ 2,048)	Nil
Plant & equipments	(₹ 11)	Nil
Total	2.28	Nil

Company had initiated process of selling Igoor land along with other assets lying at the said premises including Building and Plant & Equipment. Company has signed memorandum of understanding as well as agreement for sale with buyers and have also received part advance payments. Management is of the view that the sale deed and other documentation are expected to be completed within next 12 months. Accordingly, these assets are disclosed under "assets held for sale/disposal" at lower of cost or fair market value and no depreciation has been charged to the Statement of Profit & Loss.

Note - 20 : EQUITY SHARE CAPITAL

Particulars	As at 31.03.2026		As at 31.03.2025	
	Number of shares	₹ in crore	Number of shares	₹ in crore
AUTHORISED				
Equity shares of ₹5 each	146,10,00,000	730.50	146,10,00,000	730.50
Preference shares of ₹100 each	45,00,000	45.00	45,00,000	45.00
Total		775.50		775.50
ISSUED AND SUBSCRIBED				
Equity shares of ₹5 each	14,60,75,130	73.04	14,60,75,130	73.04
FULLY PAID UP				
Equity shares of ₹5 each	14,60,75,130	73.04	14,60,75,130	73.04
Total	14,60,75,130	73.04	14,60,75,130	73.04

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Note - 20A : EQUITY SHARE CAPITAL

I. The Reconciliation of Number of Equity Shares outstanding at the beginning and at the end of the year.

Particulars	As at 31.03.2026		As at 31.03.2025	
	Number of shares	₹ in crore	Number of shares	₹ in crore
Opening Balance	14,60,75,130	73.04	14,60,75,130	73.04
Closing Balance	14,60,75,130	73.04	14,60,75,130	73.04

II. Rights, preferences and restrictions attached to equity shares

Equity Shares

The Company has one class of equity shares having par value of ₹ 5 per share. Each member is eligible for one vote per share held. The dividend if any proposed by the Board of Directors is subject to the approval of the members in the ensuing Annual General meeting, except in case of interim dividend. In the event of liquidation, the equity shareholders are eligible to receive the remaining assets of the Company after distribution of all preferential amount, in proportion to their shareholding.

III. The Company does not have any holding company.

IV. The details of Shareholders holding more than 5 % of Shares

Particulars	As at 31.03.2026		As at 31.03.2025	
	No. of shares held	% of Total paid up Equity Share Capital	No. of shares held	% of Total paid up Equity Share Capital
Equity shares				
Dr. Karsanbhai K. Patel	8,61,52,936	58.98	8,61,52,936	58.98
Shri Rakesh K. Patel	2,86,68,905	19.63	2,86,68,905	19.63
Shri Hiren K. Patel	2,91,45,609	19.95	2,91,45,609	19.95

V. Equity share Holding Pattern -Shares held by promoter at the end of the year.

Particulars	As at 31.03.2026			As at 31.03.2025		
	No. of shares held	% of Total paid up Equity Share Capital	Changes during the year	No. of shares held	% of Total paid up Equity Share Capital	Changes during the year
Dr. Karsanbhai K. Patel	8,61,52,936	58.98	Nil	8,61,52,936	58.98	Nil

Note - 21 : OTHER EQUITY

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Equity Security Premium		
Opening balance	29.81	29.81
Closing balance	29.81	29.81
Capital Redemption Reserve		
Opening balance	42.35	42.35
Closing balance	42.35	42.35
Debenture Redemption Reserve		
Opening balance	105.08	21.80
Add : Transferred from retained earnings	95.73	193.28
Less: Transfer to general reserve	102.00	110.00
Closing balance	98.81	105.08
General Reserve		
Opening balance	2,242.39	2,132.39
Add : Transferred from debenture redemption reserve	102.00	110.00
Closing balance	2,344.39	2,242.39
Other Comprehensive Income		
Opening balance	38.47	48.05
Add/(Less) : Equity instruments through other comprehensive income	0.16	0.21
Add/(Less) : Remeasurement of defined benefit plans	3.93	(9.79)
Closing balance	42.56	38.47
Retained Earnings		
Opening balance	3,558.44	5,847.93
Add : Retained earnings during the year	84.62	(2,096.21)
Less: Transferred to debenture redemption reserve	(95.73)	(193.28)
Closing balance	3,547.33	3,558.44
Total	6,105.25	6,016.54

Notes :
I. Description of nature and purpose of each Reserve:
1. Equity Security Premium

The amount received in excess of face value of the equity shares is recognised in equity security premium.

2. Capital Redemption Reserve

It represents reserve created on buy back of equity shares and redemption of preference shares. It is a non distributable reserve.

3. Debenture Redemption Reserve

The company is required to create a debenture redemption reserve out of the profit for redemption of debentures.

4. General Reserve

General reserve is created from time to time by way of transfer of profits from retained earnings for appropriation purposes. General reserve is created by a transfer from one component of equity to another and is not an item of other comprehensive income.

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5. Other Comprehensive income

- The fair value change of the equity instruments measured at fair value through other comprehensive income is recognised in equity instruments through Other Comprehensive Income.
- The remeasurement gain/(loss) on net defined benefit plans is recognised in Other Comprehensive Income net of tax.

6. Retained Earnings

Retained earnings are the profits that the Company has earned till date less transfer to other reserves, dividends or other distributions to shareholders.

7 Dividend

The Board of Directors at its meeting held on May 28, 2026 have declared an interim dividend of ₹ 3.10 per equity share of face value of ₹ 5.00 per equity share for the financial year 2026-2027 amounting to ₹ 45.28 Crore.

Note - 22 : NON-CURRENT FINANCIAL LIABILITIES - BORROWINGS

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Secured		
Debentures		
Non-convertible debentures (Refer Note No. I below)	1,085.76	2,160.88
	1,085.76	2,160.88
Term Loans from Bank		
Term Loans from Banks (Refer Note No. II below)	2,289.39	1,577.39
Unsecured		
Loan from directors -related parties (Refer note no. III below & 50)	8.50	5.50
Total	3383.65	3,743.77

Note - 22a : NON-CURRENT FINANCIAL LIABILITIES - BORROWINGS

₹ in crore

Sr. No.	Particulars	As at 31.03.2026		As at 31.03.2025	
		Non Current	Current	Non Current	Current
I	8.30%,8.40% and 8.50% Secured Rated Listed Redeemable Non Convertible Debentures (NCD) Series VII (Tranche A,Tranche B, and Tranche C) of face value of ₹ 1 lacs each.	1,085.76	293.96	2,160.88	224.90
	(a) 8.30% p.a. Secured, Rated, Listed, Non Convertible Debentures Series VII, Tranche A redeemable at par on 24-Feb-2025. Effective Interest Rate was 9.31% p.a. Redeemed during the previous year.				
	(b) 8.40 % p.a. Secured Rated, Listed Non Convertible Debentures Series VII Tranche B is redeemable at par on 07th April 2026 with call and put option that can be exercised by the company and debenture holders respectively on the call and put date i.e. 23rd February 2026. Effective interest rate is 9.46%.On exercise of put option by the debenture holders, NCD for ₹ 1020 Cr were redeemed during the year				
	(c) 8.50% p.a. Secured, Rated, Listed, Non Convertible Debentures Series VII, Tranche C redeemable at par on 07-Apr-2027 with call & put option that can be exercised by the company and debenture holders respectively on the call and put date i.e. 22-Feb-2027. Effective Interest Rate is 9.61% p.a.				
	NCD Series VII Tranche A,, Tranche B and Tranche C are secured by First pari-passu charge on whole of the movable and immovable fixed assets including land, building, plant & machinery situated at (i) Mandali (Including Ambaliyasan and Baliyasan) Dist. Mehsana, (ii) Chhatral - Dist. Gandhinagar, (iii) Moraiya – Dist. - Ahmedabad, (iv) Dhank – Dist. Rajkot, (v) Kalatalav including Narmad and Vartej – Dist. – Bhavnagar, (vi) Porbandar including Ratanpar, Odadar and Chhaya Dist. – Porbandar, (vii) Alindra including Bhadarava and Khokhar - Dist - Vadodara and (viii) Only Plant & Machinery at Trikampura, Dist. Ahmedabad. All in State of Gujarat.Consequent upon redemption of Tranche A of ₹ 1100 Crore,charge was modified during the current year.				
II	(A) Term loan from Axis Bank Ltd. is repayable in 16 equal quarterly installments after 12 months from the date of first disbursement i.e.starting from 30-Sept-2024 and the last installment of term loan will be due on 01-June-2028. Effective interest rate is Repo Rate 5.25%+Spread 1.60% i.e. 6.85% p.a.(p.y.7.85%).	96.55	77.50	173.90	77.50
	(B) Term loan from ICICI Bank Ltd. is repayable in 20 quarterly installments starting from 30-Sept-2023 at 2%,8%,15%,25%, and 50% of principal drawn during Year 1, 2, 3, 4 and 5 respectively and the last installment of term loan will be due on 20-Aug-2028. Effective interest rate is 3 Months MCLR 8.10% + Spread NIL i.e. 8.10% p.a.(p.y.8.65%).	279.33	111.96	391.05	65.93
	(C) Term loan from HSBC Bank Ltd. is repayable in 20 quarterly installments starting from 06-Dec-2023 at 1.5%,4.0%,5.0% and 9.5% of principal drawn, payable during Quarter 1 to 4, Quarter 5 to 8, Quarter 9 to 16 and Quarter 17 to 20 respectively and the last installment of term loan will be due on 06-Sept-2028. Effective interest rate is 1 month T Bill 5.20%+Spread 1.61% i.e. 6.81% p.a.(p.y.7.98%).	239.76	100.00	339.66	90.00
	(D) Term loan from Kotak Bank Ltd is repayable in 20 equal quarterly installments starting from 15-Dec-2023 and the last installment of term loan will be due on 14-Sept-2028. Effective interest rate is Repo 5.25%+Spread 1.90% i.e. 7.15% p.a.(p.y.8.15%).	149.26	100.00	248.96	100.00
	(E) Term loan from Axis Bank Ltd. is repayable in equal 12 quarterly installments after 24 months from the date of first disbursement i.e. starting from 31-Mar-2026 and the last installment of term loan will be due on 03-Jan-2029. Effective interest rate is Repo Rate 5.50%+Spread 1.80% i.e. 7.30% p.a.(p.y.8.30%).	110.58	63.33	173.82	15.83
	(F) Term loan from HSBC Bank Ltd. is repayable in 20 quarterly installments starting from 3-09-2026 at 13.50%,22.50%,30.90.% and 33.10% of principal drawn, payable during Quarter 6 to 8, Quarter 9 to 12 Quarter 13to 16 and Quarter 17 to 20 respectively and the last installment of term loan will be due on 03-Sept-2030. Effective interest rate is 3 month T Bill 5.22%+Spread 1.90 % i.e. 7.12% p.a.(p.y.8.37%).	216.25	33.75	250.00	Nil
	(G) Term loan from DBS Bank India Ltd. is repayable in 5 years , 2 years moratorium starting from 17.02.2026 and repayment will be three bullet payments Third Year 30%, Fourth Year 30% and Fifth Year 40%..Effective interest rate is 3 month T Bill 5.22%+Spread 2.33% i.e. 7.55% p.a.	1,197.66	Nil	Nil	Nil
	All the Term Loans from HSBC Bank Limited (except of Rs. 250 Crores for which security creation is under process), Axis Bank Limited, ICICI Bank Limited and Kotak Mahindra				

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Note - 22a : NON-CURRENT FINANCIAL LIABILITIES - BORROWINGS

₹ in crore

Sr. No.	Particulars	As at 31.03.2026		As at 31.03.2025	
		Non Current	Current	Non Current	Current
	Bank Limited and DBS India Bank (for which security creation is under process) are secured by First pari-passu charge on whole of the movable and immovable fixed assets including land, building, plant & machinery situated at (i) Mandali (Including Ambaliyasan and Baliyasan) Dist. Mehsana, (ii) Chhatral - Dist. Gandhinagar, (iii) Moraiya - Dist. - Ahmedabad, (iv) Dhank - Dist. Rajkot, (v) Kalatalav including Narmad and Vartej - Dist. - Bhavnagar, (vi) Porbandar including Ratanpar, Odadar and Chhaya Dist. - Porbandar, (vii) Alindra including Bhadarava and Khokhar - Dist - Vadodara and (viii) Only Plant & Machinery at Trikamura, Dist. Ahmedabad. All in State of Gujarat.				
III.	Unsecured loan from directors-related parties carry interest @ 8 % p.a. (p.y. Interest @ 8% p.a). The loan is repayable after 1 year.	8.50	Nil	5.50	Nil
IV	The carrying amount of financial and non-financial assets pledged as security for secured borrowings are disclosed in Note No.43.				
V	Refer Note No. 51 for detailed disclosure on the fair values..				
VI	Refer Note No.52 for credit risk, liquidity risk and market risk for non-current financial liabilities.				
VII	The quarterly returns or statements filed by the Company for working capital limits with banks are in agreement with the books of account of the Company.				
VIII	There are no charges or satisfaction is yet to be registered with ROC beyond the statutory period, as security creation for HSBC term loan of ₹ 250 Crores along with charge creation for the same is under process.				

Note - 23 : NON-CURRENT FINANCIAL LIABILITIES - OTHERS

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Trade Deposits	118.01	103.62
Total	118.01	103.62

Notes :

- Refer Note No.51 for detailed disclosure on the fair values.
- Refer Note No.52 for credit risk, liquidity risk and market risk for non-current financial liabilities.

Note - 24 : NON-CURRENT PROVISIONS

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Provisions		
Provision for employee benefits (Refer Note No.49)	159.35	147.78
Provision for mines reclamation expenses (Refer note below)	0.42	0.56
Total	159.77	148.34

Note:

Movement during the year		
Opening Balance	0.56	0.21
Add : Provision made during the year	0.59	0.35
Less : Amount written back during the year	0.73	Nil
Closing Balance	0.42	0.56

Note - 25 : DEFERRED TAX LIABILITIES (Net)

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Deferred Tax Liabilities		
Property, plant and equipment, Intangible and investment property	356.36	329.15
Financial assets at fair value through profit or loss	0.81	Nil
Financial assets at fair value through OCI	6.68	5.36
	363.85	334.51
Deferred Tax Assets		
Others	125.47	111.74
	125.47	111.74
Net deferred tax liabilities	238.38	222.77

Movements in net deferred tax liabilities

₹ in crore

Particulars	Property, plant and equipment, Intangible and investment property	Financial assets at fair value through profit or loss	Financial assets at fair value through OCI	Other items	Total
At 1 st April, 2025	329.15	Nil	5.36	(111.74)	222.77
Charged/(credited)					
To profit or loss	27.21	0.81	Nil	(13.73)	14.29
To other comprehensive income	Nil	Nil	1.32	Nil	1.32
As at 31st March, 2026	356.36	0.81	6.68	(125.47)	238.38

₹ in crore

Particulars	Property, plant and equipment, Intangible and investment property	Financial assets at fair value through profit or loss	Financial assets at fair value through OCI	Other items	Total
At 1 st April, 2024	327.41	(32.70)	3.39	(20.94)	277.16
Charged/(credited)					
To profit or loss	1.74	32.70	Nil	(90.80)	(56.36)
To other comprehensive income	Nil	Nil	1.97	Nil	1.97
As at 31st March, 2025	329.15	Nil	5.36	(111.74)	222.77

Note - 26 : CURRENT FINANCIAL LIABILITIES - BORROWINGS

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Secured		
Cash credit facility (Refer Note No. I below)	70.50	70.82
Working Capital Demand Loan (Refer Note No. I below)	470.55	265.13
Current maturity of non-convertible debentures (Refer Note No. 22a)	293.96	224.90
Current maturity of term loans from Bank (Refer Note No. 22a)	486.54	349.26
Unsecured		
Commercial Paper	Nil	444.42
Total	1,321.55	1,354.53

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Notes :

- I. The credit facilities from banks ₹ 541.05 crore (P.Y ₹ 335.95 crore) are secured on (a) First pari-passu charge on stock, stock in process, semi finished and finished goods, book debts, current assets of the Company lying at (i) Mandali incl. Ambaliyasan, Baliyasan, dist. Mehsana, (ii) Chhatral, Dist. Gandhinagar, (iii) Trikampura, Dist. Ahmedabad, (iv) Soda ash project, Kalatalav, Bhavnagar, (v) Moraiya Dist. Ahmedabad, (vi) Alindra including Bhadarva, Dist. Baroda, (vii) Saurashtra Chemicals division of Nirma Limited, Birlasagar, Porbandar, salt works and lime stone mines at different site in Gujarat, (viii) depot at various places, (b) Second pari-passu charge on whole of movable plant & machinery situated at (i) Mandali (incl. Ambaliyasan, Baliyasan) Dist. Mehsana, (ii) Chhatral, Dist. Gandhinagar, (iii) Moraiya Dist. Ahmedabad, (iv) Alindra including Bhadarva, Dist. Vadodara, (v) Dhank, Dis. Rajkot, (c) Second pari-passu charge on the immovable assets of the Company at, (i) Mandali (incl. Ambaliyasan, Baliyasan) Dist. Mehsana, (ii) Chhatral, Dist. Gandhinagar, (iii) Moraiya Dist. Ahmedabad, (iv) Alindra including Bhadarva and Khokhar, Dist. Vadodara, (v) Dhank, Dis. Rajkot.

Effective cost is in the range of 6.30 % to 9.45 % p.a (P.Y. 7.50 % to 9.50 % p.a)

- II. The carrying amount of financial and non-financial assets pledge as security for secured borrowings are disclosed in Note No. 43.
- III. Effective interest rate for commercial paper of ₹ Nil crores is 6.33 % p.a. (P.Y ₹ 444.42 crores is 7.55 % p.a).
- IV. Refer Note No. 52 for credit risk, liquidity risk and market risk for current financial liabilities.

Note - 27 : CURRENT FINANCIAL LIABILITIES - TRADE PAYABLE

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Trade payables		
Micro & Small Enterprise (Refer Note No. 58)	65.94	75.19
Other than Micro & Small Enterprise	599.06	330.08
Total	665.00	405.27

Ageing of Trade Payable.

Trade payable ageing schedule as at 31-03-2026

₹ in crore

Particulars	Not due*	Less Than 1 Year	1-2 years	2-3 years	More than 3 Years	Grand Total
Undisputed – MSME	60.98	3.97	0.48	0.51	Nil	65.94
Undisputed - Others	524.42	70.33	0.83	2.63	0.47	598.68
Disputed dues - MSME	Nil	Nil	Nil	Nil	Nil	Nil
Disputed dues - Others - Net	Nil	0.04	Nil	Nil	0.34	0.38
Total	585.40	74.34	1.31	3.14	0.81	665.00

*Includes ₹111.85 crores of unbilled.

Trade payable ageing schedule as at 31-03-2025

₹ in crore

Particulars	Not due*	Less Than 1 Year	1-2 years	2-3 years	More than 3 Years	Grand Total
Undisputed - MSME	60.79	13.08	0.65	0.57	0.10	75.19
Undisputed - Others	260.18	61.07	3.82	0.72	3.95	329.74
Disputed dues - MSME	Nil	Nil	Nil	Nil	Nil	Nil
Disputed dues - Others - Net	Nil	Nil	Nil	0.15	0.19	0.34
Total	320.97	74.15	4.47	1.44	4.24	405.27

*Includes ₹ 77.92 crores of unbilled.

Notes :

- I. Details of Dues to Micro, Small & Medium Enterprises as defined under MSMED Act, 2006.
- II. Refer Note No. 51 for detailed disclosure on the fair values.
- III. Refer Note No. 52 for credit risk, liquidity risk and market risk for current financial liabilities.
- IV. The information on Micro, Small and Medium Enterprises, to whom the Company owes dues, which are outstanding as at the Balance Sheet date, has been determined to the extent such parties have been identified on the basis of information available with the Company. This has been relied upon by the auditors. Further in view of the Management, the impact of interest, if any, that may be payable in accordance with the provisions of the Act is not expected to be material. The Company has not received any claim for interest from any supplier as at the balance sheet date. These facts have been relied upon by the auditors.

Note - 28 : CURRENT FINANCIAL LIABILITIES – OTHERS

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Unsecured		
Unclaimed matured non convertible debentures / secured premium notes and interest thereon	0.14	0.14
Liability for equity share capital reduction (Refer Note No.I below)	0.65	0.65
Creditors for capital expenditure	40.40	41.23
Other payables	35.42	36.70
Employee dues	35.70	37.50
Total	112.31	116.22

Notes :

- I. Balance payable on 32,584 equity shares kept in abeyance due to court matter.
- II. Refer Note No. 51 for detailed disclosure on the fair values.
- III. Refer Note No.52 for credit risk, liquidity risk and market risk for current financial liabilities.

Note - 29 : OTHER CURRENT LIABILITIES

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Advance received from customers	62.60	62.11
Statutory liabilities	118.41	138.91
Other Advances*	26.77	0.10
Total	207.78	201.12

*Company had initiated process of selling Igoor land along with all assets lying at the said premises including Building and Plant & Equipment and received part advance payment of ₹ 26.67 Crore (p.y ₹ 0.10 crore) during the year. Company has signed memorandum of understanding as well as agreement for sale with buyers. (Refer note no 73)

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Note - 30 : CURRENT PROVISIONS

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Provision for employee benefits (Refer Note No.49)	40.83	32.73
Provision in respect of litigation relating to Income tax (Note I below)	330.00	330.00
Provision in respect of litigation relating to Indirect Taxes (Note II below)	181.88	160.22
Provision for Renewable Power/Consumption Obligations (Note III below)	91.46	100.56
Total	644.17	623.51

Note: I

₹ in crore

Movement of litigation in respect of Income tax during the year		
Opening Balance	330.00	330.00
Add : Provision made during the year	Nil	Nil
Less : Paid during the year	Nil	Nil
Closing Balance	330.00	330.00

Note: II

₹ in crore

Movement of litigation in respect of Indirect Taxes during the year		
Opening Balance	160.22	139.21
Add : Provision made during the year	23.51	28.65
Less : Amount written back during the year	1.85	7.64
Closing Balance	181.88	160.22

Note: III

₹ in crore

Movement of Renewable Power/Consumption Obligations		
Opening Balance	100.56	84.80
Add : Provision made during the year	9.40	15.76
Less : Utilisation / reversal during the year	18.50	Nil
Closing Balance	91.46	100.56

Note - 31 : CURRENT TAX LIABILITIES (NET)

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Income tax provision (net)	26.58	1.15
Total	26.58	1.15

Note - 32 : REVENUE FROM OPERATIONS

₹ in crore

Particulars	2025-2026	2024-2025
Revenue from operations		
Sale of Products		
Finished goods	6,997.03	6,825.70
Stock in trade	55.80	181.89
Total	7,052.83	7,007.59
Sale of Services		
Processing charges	2.56	23.28
Other operating revenues		
Duty drawback & other export incentives	7.80	12.12
Scrap sales	28.22	29.92
Total	7,091.41	7,072.91

Notes :

Revenue from contracts with customers
A) Disaggregated revenue information

Set out below is the disaggregation of the company's revenue from contracts with customers:

₹ in crore

Segment	For the year ended March 31, 2026		Total	For the year ended March 31, 2025		Total
	Soaps & Surfactants	Others		Soaps & Surfactants	Others	
Type of goods or service						
Sale of manufactured goods						
Soda Ash	2,514.27	Nil	2,514.27	2,701.38	Nil	2,701.38
Detergents	1,086.33	Nil	1,086.33	1,098.82	Nil	1,098.82
Caustic Soda	692.40	Nil	692.40	714.36	Nil	714.36
Toilet Soap	719.28	Nil	719.28	556.65	Nil	556.65
Linear Alkyl Benzene	1,129.87	Nil	1,129.87	1,003.80	Nil	1,003.80
Others	62.45	792.43	854.89	42.22	708.47	750.69
Total	6,204.60	792.43	6,997.03	6,117.23	708.47	6,825.71
Sale of traded products						
Soda Ash	5.80	Nil	5.80	Nil	Nil	Nil
Detergents	39.92	Nil	39.92	44.96	Nil	44.96
Toilet Soap	0.31	Nil	0.31	37.02	Nil	37.02
Linear Alkyl Benzene	Nil	Nil	Nil	Nil	Nil	Nil
Others	9.77	Nil	9.77	99.91	Nil	99.91
Total	55.80	Nil	55.80	181.89	Nil	181.89

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₹ in crore

Segment	For the year ended March 31, 2026		Total	For the year ended March 31, 2025		Total
	Soaps & Surfactants	Others		Soaps & Surfactants	Others	
Sale of Services						
Processing Charges						
Others	2.56	Nil	2.56	23.28	Nil	23.28
Total	2.56	Nil	2.56	23.28	Nil	23.28
Other operating revenues						
Duty drawback & other export incentives						
Soda Ash	4.49	Nil	4.49	8.44	Nil	8.44
Caustic Soda	3.29	Nil	3.29	2.74	Nil	2.74
Others	0.02	Nil	0.02	0.94	Nil	0.94
Total	7.80	Nil	7.80	12.12	Nil	12.12
Scrap Sales						
Soda Ash	9.48	Nil	9.48	10.03	Nil	10.03
Detergents	1.54	Nil	1.54	1.81	Nil	1.81
Toilet Soap	0.19	Nil	0.19	0.06	Nil	0.06
Linear Alkyl Benzene	0.67	Nil	0.67	1.02	Nil	1.02
Others	15.88	0.46	16.33	16.98	0.02	17.00
Total	27.76	0.46	28.22	29.90	0.02	29.92
Total revenue from contracts with customers	6,298.52	792.89	7,091.41	6,364.42	708.49	7,072.91
India	6,026.20	787.45	6,813.65	5,949.18	704.16	6,653.34
Outside India	272.32	5.44	277.76	415.24	4.33	419.57
Total revenue from contracts with customers	6,298.52	792.89	7,091.41	6,364.42	708.49	7,072.91
Timing of revenue recognition						
Goods transferred at a point in time	6,298.52	792.89	7,091.41	6,364.42	708.49	7,072.91
Total revenue from contracts with customers	6,298.52	792.89	7,091.41	6,364.42	708.49	7,072.91

Set out below, is the reconciliation of the revenue from contracts with customers with the amounts disclosed in the segment information:

₹ in crore

Segment	For the year ended March 31, 2026		Total	For the year ended March 31, 2025		Total
	Soaps & Surfactants	Others		Soaps & Surfactants	Others	
Revenue						
External customer	6,298.52	792.89	7,091.41	6,364.42	708.49	7,072.91
Inter-segment	22.76	0.48	23.24	24.38	1.04	25.42
Inter-segment adjustment and elimination	(22.76)	(0.48)	(23.24)	(24.38)	(1.04)	(25.42)
Total revenue from contracts with customers	6,298.52	792.89	7,091.41	6,364.42	708.49	7,072.91

B) Contract balances

The following table provides information about receivables, contract assets and contract liabilities from contract with customers

₹ in crore

Particulars	As at March 31, 2026	As at March 31, 2025
Trade receivables*	757.42	726.61
Contract liabilities	27.56	27.62
Advances from customers	62.60	62.11

*Trade receivables are generally on terms upto 90 days.

C) Reconciling the amount of revenue recognised in the statement of profit and loss with the contracted price

₹ in crore

Particulars	For the year ended March 31, 2026	For the year ended March 31, 2025
Revenue as per contracted price	7,635.75	7,573.40
Discount	(544.35)	(500.49)
Revenue from contract with customers	7,091.41	7,072.91

D) The transaction price allocated to the remaining performance obligation non-executed as at March 31, 2026 are as follows:

₹ in crore

Particulars	As at March 31, 2026	As at March 31, 2025
Advances from customers	62.60	62.11

Management expects that the entire transaction price allocated to the non-executed contract as at the end of the reporting period will be recognised as revenue during the next financial year.

Note - 33 : OTHER INCOME

₹ in crore

Particulars	2025-2026	2024-2025
Interest income	7.93	21.41
Interest income from financial assets at amortised cost	6.89	21.95
Dividend income from equity investments	45.97	0.02
Net gain on sale of current investments	39.79	48.18
Profit on sale of property, plant & equipment	2.43	1.12
Claims and Refunds	13.98	22.89
Government Grants	0.81	1.05
Provision no longer required written back	26.07	14.79
Others	17.61	13.92
Total	161.48	145.33

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Note - 34 : COST OF MATERIALS CONSUMED

₹ in crore

Particulars	2025-2026	2024-2025
Stock of Raw material and Packing material at the beginning of the year (A)	308.55	217.59
Add: Purchases (net) (B)	2,626.54	2,516.61
Raw material and Packing material at the end of the year (C)	235.38	308.55
Cost of Raw material Consumed (Including Packaging Materials) (A+B-C)	2,699.71	2,425.65

Note - 35 : CHANGES IN INVENTORIES OF FINISHED GOODS, STOCK-IN-TRADE AND WORK-IN-PROGRESS

₹ in crore

Particulars	2025-2026			
	Finished Goods	Stock in Trade	Work-in-Progress	Total
Inventories at the beginning of the year (A)	312.50	1.05	155.79	469.34
Inventories at the end of the year (B)	255.73	2.55	155.69	413.97
Changes in inventories of finished goods, stock-in-trade and work-in-progress (A-B) -Discontinued Operations	(0.53)	Nil	Nil	(0.53)
Changes in inventories of finished goods, stock-in-trade and work-in-progress (A-B) -Continued Operations	57.30	(1.50)	0.10	55.90

₹ in crore

Particulars	2024-2025			
	Finished Goods	Stock in Trade	Work-in-progress	Total
Inventories at the beginning of the year (A)	361.50	5.23	164.26	530.99
Inventories at the end of the year (B)	312.50	1.05	155.79	469.34
Changes in inventories of finished goods, stock-in-trade and work-in-progress (A-B) -Discontinued Operations	0.03	Nil	Nil	0.03
Changes in inventories of finished goods, stock-in-trade and work-in-progress (A-B) -Continued Operations	48.97	4.18	8.47	61.62

Note - 36 : EMPLOYEE BENEFITS EXPENSES

₹ in crore

Particulars	2025-2026	2024-2025
Salaries and wages	390.52	376.06
Contributions to provident and other funds (Refer Note No.49)	26.52	25.40
Gratuity (Refer Note No.49)	17.32	15.64
Leave compensation (Refer Note No.49)	34.69	25.11
Staff welfare expense	7.74	8.59
Total	476.79	450.80

Note - 37 : FINANCE COSTS

₹ in crore

Particulars	2025-2026	2024-2025
Interest and finance charges on financial liabilities not at fair value through profit or loss	386.06	473.69
Other interest expense	70.34	64.18
Interest on Lease	0.06	0.09
Less : Interest cost capitalised	42.90	40.49
Total	413.56	497.47

Note : The capitalisation rate used to determine the amount of borrowing cost to be capitalised is 7.35 % (p.y 9.00%) The weighted average interest rate applicable to the entity's general borrowing during the year.

Note - 38 : DEPRECIATION AND AMORTISATION EXPENSES

₹ in crore

Particulars	2025-2026	2024-2025
Depreciation of property, plant and equipment (Refer note no. 2)	214.07	233.18
Amortisation of Intangible assets (Refer note no.6)	3.31	3.26
Depreciation of Right of use assets (Refer Note No. 3)	2.55	2.55
Total	219.93	238.99

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Note - 39 : OTHER EXPENSES

₹ in crore

Particulars	2025-2026	2024-2025
Consumption of stores and spare parts	175.35	188.66
Power and fuel expenses	1,463.99	1,666.87
Processing charges	3.11	2.28
Rent expenses	14.08	13.75
Repairs		
To building	30.49	22.83
To plant and machinery	39.66	41.05
To others	3.62	3.25
	73.77	67.13
Insurance expenses	28.06	21.54
Rates and taxes	7.87	7.83
Payments to auditors (Refer note no.59)	3.83	3.41
Directors' fees	0.14	0.13
Discount on sales	1.43	2.69
Commission on sales	19.16	19.97
Freight and transportation expenses	374.93	395.19
GST expenses	11.39	28.79
Advertisement expenses	61.52	47.49
Exchange fluctuation loss (net)	28.33	16.30
Loss on sale of property, plant & equipment	0.05	0.02
Donation (Refer Note No.I below)	1.06	5.93
Bad debts & doubtful advances written off	3.72	Nil
Provision for doubtful debts	0.77	0.65
Corporate social responsibility expenses (Refer Note No.60)	22.77	22.49
Other expenses (Refer Note No II below)	152.89	141.44
Total	2,448.22	2,652.56

Notes : I. Donation includes donation to political parties ₹ Nil (p.y ₹ 5.00 crore).
 II. Includes prior period adjustments(net) ₹ 6.14 crore (p.y. ₹ 1.82 crore)

Note - 40 : EXCEPTIONAL ITEMS

₹ in crore

Particulars	2025-2026	2024-2025
Impairment in value of investment of equity shares (unquoted) based on Fair Valuation Report*	533.38	Nil
Past service cost - New Labour Code	3.94	Nil
impairment in value of investment of preference shares based on Fair Valuation Report	Nil	2,663.29
Total	537.32	2,663.29

* I. Refer Note No. 7 of Investment in Subsidiary.
 II. Refer Note No. 78 of Impairment in Value of Investment

Note - 41 : TAX EXPENSES

₹ in crore

Particulars	2025-2026	2024-2025
Current tax	255.00	267.00
Tax expenses/(Credit) relating to earlier year	(4.99)	(56.19)
Deferred tax (credit)/charge	14.29	(56.36)
Total	264.30	154.45

Reconciliation of the income tax expenses to the amount computed by applying the statutory income tax rate to the profit before income tax is summarised below:

₹ in crore

Particulars	2025-2026	2024-2025
Enacted income tax rate in India applicable to the Company	25.17%	25.17%
Profit before tax from continuing operations	348.27	(1,941.86)
Profit before tax from discontinued operations	0.65	0.10
Profit/(Loss) before tax from continuing and discontinued operations	348.92	(1,941.76)
Exceptional Items	537.32	2,663.29
Profit before exceptional items and tax from continuing and discontinued operation	886.24	721.53
Current tax expenses on Profit before tax expenses at the enacted income tax rate in India	223.05	181.59
Tax effect of the amounts which are not deductible/ (taxable) in calculating taxable income		
Permanent disallowances	54.85	79.53
Other deductible expenses	(12.69)	5.38
Tax on exempted income	(0.16)	(0.02)
Deduction claimed under Income Tax Act	(11.57)	Nil
Adjustment related to earlier years	(4.99)	(56.19)
Deferred tax expense (net)	14.29	(56.35)
Other Items	1.52	0.51
Total tax expenses	264.30	154.45
Tax expense	264.30	154.45
Effective tax rate	29.82%	21.41%

Note:

In calculation of tax expense for the current year and earlier years, the company had claimed certain deductions as allowable under Income Tax Act, which were disputed by the department and the matter is pending before tax authorities.

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Note - 42 : STATEMENT OF OTHER COMPREHENSIVE INCOME

₹ in crore

Particulars	2025-2026	2024-2025
(I) Items that will not be reclassified to profit or loss		
Equity Instruments through Other Comprehensive Income	0.16	0.21
Remeasurement of defined benefit plans	5.25	(7.82)
Total (I)	5.41	(7.61)
(II) Income tax relating to these items that will not be reclassified to profit or loss		
Deferred Tax impact on Equity Instruments through Other Comprehensive Income	Nil	Nil
Deferred Tax impact on actuarial gains and losses	(1.32)	(1.97)
Total (II)	(1.32)	(1.97)
Total (I+II)	4.09	(9.58)

Notes to the standalone financial statements

Note - 43 : Assets pledged as security

The carrying amount of assets pledged as security for current and non-current borrowings are:

₹ in crore

	Assets description	As at	
		31.03.2026	31.03.2025
I.	Current Financial Assets		
	<i>First charge</i>		
	A. Trade receivables	757.30	726.49
	B. Other Current Financial Assets	8.78	9.27
II.	Current Assets		
	<i>First charge</i>		
	A. Inventories	1,151.72	1,175.66
	B. Other Current Assets	90.26	97.72
	Total current assets pledged as security (A)	2,008.06	2,009.14
III.	Non-Current Financial Assets		
	A. National savings certificate	0.01	0.01
	B. Bank deposits (lien with statutory authorities)	1.49	1.41
	C. Capital Advances	22.36	37.50
	D. Prepaid Expenses	2.06	2.51
IV.	Property, Plant and Equipment		
	<i>First and / or Second charge</i>		
	A. Plant and equipments	2,778.36	2,392.07
	B. Freehold land	38.53	38.53
	C. Buildings	353.33	345.35
V.	Capital work in progress	516.19	573.80
	Total non-current assets pledged as security (B)	3,712.33	3,391.18
	Total assets pledged as security (A+B)	5,720.39	5,400.32

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Notes to the standalone financial statements

Note - 44 : Contingent liabilities and Commitments (to the extent not provided for in accounts)

₹ in crore

	Particulars	As at	
		31.03.2026	31.03.2025
A.	Claims against the company not acknowledged as debts		
1	For direct tax*	3,080.00	2,819.71
2	Legal and others	42.15	42.13
3	Gst	64.62	Nil
	Total-A	3,186.77	2,861.84
	*Income tax department has raised demands by making various additions / disallowances. The company is contesting demand, in appeals, at various levels. However, based on legal advice, the company does not expect any liability in this regard.		
B	Commitments		
	Estimated amount of contracts remaining to be executed on capital account	269.99	388.16
	Less : Capital advances -(Refer Note No-10)	22.36	37.50
	Net Capital commitments	247.63	350.66
C	Other commitments		
1	For letters of credit	468.33	343.43
2	For bank guarantee	146.99	137.96
	Total-C	615.32	481.39
	Total (A+B+C)	4,049.72	3,693.89

Note:

The company has reviewed all its pending litigations and proceedings and has adequately provided where provisions are required and disclosed as contingent liabilities, where applicable, in its financial statements. The company does not expect the outcome of these proceedings to have materially adverse effect on its financial position. The company does not expect any reimbursement in respect of the above contingent liabilities.

Note 45 : Leases

a) The company's leases mainly comprise of Land and Building. The weighted average incremental borrowing rate of 7.35% (P.Y. 9.00%) has been applied to lease liabilities recognised in the balance sheet.

b) Disclosures under Ind AS 116 - Leases

Company as a lessee

The Company's leases have initial lease terms ranging from 1 month to 98 years, some of which may include automatic renewal options. Generally, the renewal option periods are not included within the lease term because the agreements do not provide renewal option. For leases where the lease term is less than 12 months with no purchase option, the Company has elected to apply exemption for short term leases and accordingly, right of use assets and lease liabilities for these contracts are not recognised. The lease agreements do not contain any material residual value guarantees or material restrictive covenants.

Notes to the standalone financial statements

c) The following is the movement in lease liabilities during the year ended 31 March 2026:

₹ in crore

Particulars	Year ended on March 31, 2026	Year ended on March 31, 2025
Balance at the beginning of the year	0.88	1.16
Add: Accretion of interest	0.06	0.09
Less: Payments during the year	(0.37)	(0.37)
Balance at the end of the year	0.57	0.88
Non-Current portions	0.37	0.66
Current portions	0.20	0.22

d) Lease expense recognised in Profit and Loss statement not included in the measurement of lease liability.

₹ in crore

Particulars	2025-2026	2024-2025
Depreciation on Right-of-use assets	2.55	2.55
Expense relating to short-term lease	14.08	13.75

e) Maturity analysis of lease liability-contractual undiscounted cash flow

₹ in crore

Particulars	31.03.2026	31.03.2025
Not later than one year	0.37	0.37
Later than one year and not later than five years	0.10	0.46
Later than five years	0.64	0.64
Total undiscounted lease liabilities	1.11	1.47

f) The total cash outflow for leases for year ended March 31, 2026 is ₹ 0.37 crores (P.Y. ₹ 0.37 crores)

Note 46

The company has presented segment information in its Consolidated Financial Statements which are part of the same annual report. Accordingly, in terms of provisions of Indian Accounting Standard on Operating Segments (Ind AS-108), no disclosure related to the segment is presented in the Standalone Financial Statements.

Note 47

The following expenditures have been capitalised as part of fixed assets:

₹ in crore

Particulars	2025-2026	2024-2025
Employee cost	1.45	1.28
Power and fuel expenses	0.04	0.13
Finance Cost	42.90	40.49
Other expenses	0.03	0.03
Total	44.42	41.93

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Notes to the standalone financial statements

Note 48

Disclosure as required under section 186(4) of the Companies Act, 2013

₹ in crore

Particulars	Rate of interest	2025-2026	2024-2025
Loans given for short term business requirement			
Saukem Education society (Earlier Known as Birlasagar Higher Secondary School)	5.75%	0.10	Nil
Quick Setting Cement Private Limited	8.50%	0.10	Nil
Short term ICD given for principal business activities			
Karnavati Holdings Inc*	4.00%	Nil	Nil
Put Option Agreement in connection with the issuance of CCDs			
Vadraj Cement Limited	Nil	600.00	Nil

(above balance includes interest accrued but not due)

- During the year, loan was given to Karnavati Holdings Inc., USA, wholly owned subsidiary on 30th January, 2026 ₹ 45.98 crore for its principle business activities-onward lending to Searles Valley Minerals Inc., USA, a step down wholly owned subsidiary. Said loan was received back on 9th March, 2026.
- Extended the period of existing Inter Corporate Deposit having outstanding of ₹ 3.05 crore of Quick Setting Cement Private Limited for further period of 5 years on same terms.
- During the year, the Company has provided put option to the investors of unlisted compulsorily convertible debentures (Series A CCDs) aggregating to ₹ 600 crores of Vadraj Cement Limited, a wholly owned subsidiary of Nuvoco Vistas Corporation Limited, a related party.
- During the year Company has subscribed three Commercial Papers issued by Trust Investment Advisors Private Limited having (1) Maturity Value ₹ 50 crores Consideration Amount, ₹ 49.83 crore, (2) Maturity Value ₹ 50 crores Consideration Amount, ₹ 49.77 crores; both Matured during the year and (3) Maturity Value ₹ 50 crores Consideration Amount, ₹ 49.70 crores, matured after closure of the year.
- During the Financial year 2023-24, loan of ₹ 3 crore given to Karan Paper Mills @ 8% p.a. interest for business purpose for the period of 4 months. The period of the said loan was extended till i.e. 31st December 2024. The loan of ₹ 2 crore received back on 9th November, 2024 and ₹ 1 crore on 2nd January, 2025.

Notes to the standalone financial statements

Note 49 : Gratuity and other post employment benefit plans

The company operates post employment and other long term employee benefits defined plans as follows:

I. Defined Contribution plan

Contribution to Defined Contribution Plan, recognised as expenses for the year are as under:

₹ in crore

Particulars	2025-2026	2024-2025
Employer's Contribution to Provident Fund	25.28	24.09
Employer's Contribution to Superannuation Fund	Nil	Nil

II. Defined Benefit Plan

The employee's gratuity fund scheme managed by a Trust is defined benefit plan. The present value of obligation is determined based on actuarial valuation using the Projected Unit Credit Method, which recognises each period of service to build up the final obligation. The obligation for leave encashment is recognised in the same manner as for gratuity.

₹ in crore

Description	31.03.2026		31.03.2025	
	Gratuity*	Leave Encashment	Gratuity*	Leave Encashment
A. Reconciliation of opening and closing balances of Defined Benefit Obligation				
a. Obligation as at the beginning of the year	124.16	58.49	108.27	52.33
b. Transfer in/(out) obligation	Nil	Nil	Nil	Nil
c. Current Service Cost	9.60	24.32	8.51	13.85
d. Past Service Cost	3.94	Nil	Nil	Nil
e. Interest Cost	7.68	3.14	7.25	3.02
f. Actuarial (Gain)/Loss	(5.27)	7.23	7.78	8.24
g. Benefits Paid	(9.86)	(21.20)	(7.65)	(18.95)
h. Obligation as at the end of the year	130.25	71.98	124.16	58.49
B. Reconciliation of opening and closing balances of fair value of plan assets				
a. Fair Value of Plan Assets as at the beginning of the year	2.14	Nil	2.27	Nil
b. Transfer in/(out) obligation	Nil	Nil	Nil	Nil
c. Expected return on Plan Assets	0.14	Nil	0.15	Nil
d. Actuarial Gain/(Loss)	(0.02)	Nil	(0.04)	Nil
e. Employer's Contributions	Nil	Nil	Nil	Nil
f. Benefits Paid	(0.22)	Nil	(0.24)	Nil
g. Fair Value of Plan Assets as at the end of the year	2.04	Nil	2.14	Nil
C. Reconciliation of fair value of assets and obligation				
a. Fair Value of Plan Assets as at the end of the year	2.04	Nil	2.14	Nil
b. Present Value of Obligation as at the end of the year	(130.25)	(71.98)	(124.16)	(58.49)
c. Amount recognised in the Balance Sheet	(128.21)	(71.98)	(122.02)	(58.49)
D. Investment Details of Plan Assets				
a. Bank balance	20%	Nil	25%	Nil
b. Invested with Life Insurance Corporation of India	80%	Nil	75%	Nil
E. Actuarial Assumptions				
a. Discount Rate (per annum)	7.15%	7.15%	6.70%	6.70%
b. Estimated Rate of return on Plan Assets (per annum)	7.15%	Nil	7.20%	Nil
c. Rate of escalation in salary (per annum)	6.00%	6.00%	6.00%	6.00%

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Notes to the standalone financial statements

F. Expenses recognised during the year

₹ in crore

Description	2025-2026		2024-2025	
	Gratuity*	Leave Encashment	Gratuity*	Leave Encashment
Expenses recognised during the year				
(i) Current Service Cost	9.60	24.32	8.51	13.85
(ii) Past Service Cost	3.94	Nil	Nil	Nil
(iii) Interest Cost	7.68	3.14	7.25	3.02
(iv) Expected return on Plan Assets	(0.14)	Nil	(0.15)	Nil
(v) Actuarial (Gain)/Loss	(5.25)	7.23	7.82	8.24
(vi) Expense recognised during the year	15.83	34.69	23.43	25.11

Notes:

- The estimates of rate of escalation in salary considered in actuarial valuation, take into account inflation, seniority, promotion and other relevant factors including supply and demand in the employment market. The above information is certified by the actuary.
- The expected rate of return on plan assets is determined considering several applicable factors, mainly the composition of plan assets held, assessed risks, historical results of return on plan assets and the company's policy for management of plan assets.

G. Sensitivity analysis

Reasonably possible changes at the reporting date to one of the relevant actuarial assumptions, holding other assumptions constant, would have affected the defined benefit obligation by the amounts shown below.

₹ in crore

Particulars	31.03.2026			
	Increase		Decrease	
	Gratuity*	Leave Encashment	Gratuity*	Leave Encashment
Discount rate (0.5% movement)	(4.97)	(2.19)	5.39	2.38
Salary growth rate (0.5% movement)	5.39	2.40	(5.02)	(2.23)

₹ in crore

Particulars	31.03.2025			
	Increase		Decrease	
	Gratuity*	Leave Encashment	Gratuity*	Leave Encashment
Discount rate (0.5% movement)	(4.99)	(1.96)	5.40	2.14
Salary growth rate (0.5% movement)	5.38	2.14	(5.02)	(1.99)

* Partially funded

Note:

Although the analysis does not take account of the full distribution of cash flows expected under the plan, it does provide an approximation of the sensitivity of the assumptions shown.

H. The Expected Contributions to the Plan for the next annual reporting period.

₹ in crore

Particulars	As on 31.03.2026	As on 31.03.2025
The Expected Contributions for the next year in (₹) for Gratuity	9.80	9.61
The Privilege Leave benefits Scheme is managed on unfunded basis so Expected Contribution is Nil	Nil	Nil

Notes to the standalone financial statements

I. The Maturity Profile of Defined Benefit Obligation

₹ in crore

Particulars	As on 31.03.2026 In Years	As on 31.03.2025 In Years
The Weighted Average Duration (Years) as at valuation date for Gratuity	8.29	8.64
The Weighted Average Duration (Years) as at valuation date for Leave Encashment	9.15	10.16

₹ in crore

Expected Future Cash flows (Undiscounted)								
Particulars	As on 31.03.2026				As on 31.03.2025			
	Gratuity		Leave Encashment		Gratuity		Leave Encashment	
	₹	%	₹	%	₹	%	₹	%
Year 1 Cashflow	22.44	8.20%	31.03	21.90%	19.05	7.50%	23.12	20.00%
Year 2 Cashflow	9.96	3.70%	3.58	2.50%	9.17	3.60%	2.71	2.40%
Year 3 Cashflow	11.64	4.30%	4.45	3.10%	9.44	3.70%	2.96	2.60%
Year 4 Cashflow	11.91	4.40%	3.41	2.40%	10.88	4.30%	3.52	3.00%
Year 5 Cashflow	11.54	4.20%	3.58	2.50%	11.50	4.60%	2.98	2.60%
Year 6 to Year 10 Cash flow	53.36	19.60%	19.86	14.00%	51.69	20.50%	16.72	14.50%

The future accrual is not considered in arriving at the above cash-flows.

J. Major Risk to the Plan

a. Actuarial Risk:

It is the risk that benefits will cost more than expected. This can arise either by Adverse Salary Growth Experience, Variability in mortality rates, Variability in withdrawal rates or Variability in availment rates.

b. Investment Risk:

For funded plans that rely on insurers for managing the assets, the value of assets certified by the insurer may not be the fair value of instruments backing the liability. In such cases, the present value of the assets is independent of the future discount rate. This can result in wide fluctuations in the net liability or the funded status if there are significant changes in the discount rate during the intervalation period.

c. Liquidity Risk:

Employees with high salaries and long durations or those higher in hierarchy, accumulate significant level of benefits. If some of such employees resign/retire from the Entity there can be strain on the cash flows.

d. Market Risk

Market risk is a collective term for risks that are related to the changes and fluctuations of the financial markets. One actuarial assumption that has a material effect is the discount rate. The discount rate reflects the time value of money. An increase in discount rate leads to decrease in Defined Benefit Obligation of the plan benefits & vice versa. This assumption depends on the yields on the corporate/government bonds and hence the valuation of liability is exposed to fluctuations in the yields as at the valuation date.

e. Legislative Risk:

Legislative risk is the risk of increase in the plan liabilities or reduction in the plan assets due to change in the legislation/regulation. The government may amend the Social security code, 2020 and Payment of Gratuity Act thus requiring the companies to pay higher benefits to the

Nirma Limited

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employees. This will directly affect the present value of the Defined Benefit Obligation and the same will have to be recognized immediately in the year when any such amendment is effective.

f. Changes in yields:

A decrease in yields will increase plan liabilities, although this will be partially offset by an increase in the value of the plans' assets.

Note 50 : Related party disclosures

The names of related parties with relationship and transactions with them:

I. Relationship:

A. Shri Karsanbhai K. Patel is directly and indirectly having control over the Company.

B. Subsidiaries of the company

Sr. no.	Name of the entity	Country	Nature of holding	Ownership interest held
1	Karnavati Holdings Inc.	USA	Direct	100%
2	Searles Valley Minerals Inc. (SVM), USA (Wholly Owned subsidiary of Karnavati Holding Inc. USA)	USA	Indirect	100%
3	Searles Domestic Water Company LLC, USA (Wholly Owned by SVM)	USA	Indirect	100%
4	Trona Railway Company LLC, USA (Wholly Owned by SVM)	USA	Indirect	100%
5	Searles Valley Minerals Europe, France (Wholly Owned by SVM)	France	Indirect	100%
6	Alivus Life Sciences Limited (Formerly known as Glenmark Life Sciences Limited.)	India	Direct	74.87%

C. Key Management Personnel

Particulars	Designation
Executive Directors	
Shri Hiren K. Patel	Managing Director
Shri Shailesh V. Sonara (ceased w.e.f. 1 st December, 2024)	Director (Environment and Safety)
Shri Ashish K. Desai (w.e.f. 11 th October, 2024)	Whole-time Director
Non Executive Directors	
Dr. Karsanbhai K. Patel	Chairman
Shri Rakesh K. Patel	Vice Chairman
Shri Pankaj R. Patel (retired w.e.f. 14 th August, 2025)	Director (Non-executive and Non-independent)
Shri Kaushikbhai N. Patel	Director (Non-executive and independent)
Smt. Tejalben A. Mehta	Director (Non-executive and independent)
Shri Khodabhai K. Patel (w.e.f. 15 th March, 2025)	Director (Non-executive and independent)
Shri Satish C. Shah (w.e.f. 15 th March, 2025)*	Director (Non-executive and independent)
Shri Sanjiv N. Patel (w.e.f. 15 th March, 2025)	Director (Non-executive and independent)
Other Key Management Personnel	
Shri Manan Shah	Chief Financial Officer

*ceased due to sad demise on 17th May, 2025

D. Relatives of Key Management Personnel with whom transactions done during the financial year

Sr.no.	Name of the entity
1	Dr. Karsanbhai K. Patel
2	Shri Rakesh K. Patel

Notes to the standalone financial statements

E. Entities over which Key Management Personnel / relatives of Key Management Personnel exercise control with whom transactions done during the financial year.

Sr.no.	Name of the entity
1	Nirma Credit and Capital Private Limited
2	Nirma Chemical Works Private Limited
3	Navin Overseas FZC, UAE
4	Aculife Healthcare Private Limited
5	Niyogi Enterprise Private Limited
6	Nuvoco Vistas Corporation Limited
7	Shree Rama Multi-tech Limited
8	Constera Realty Private Limited
9	Ocular Enterprise Private Limited (Formerly Nirma Management Services Private Limited)
10	Patels Airtemp (India) Limited (w.e.f. 15 th March, 2025)
11	Avichal Enterprise (w.e.f. 11 th October, 2024)
12	Nirja Architects (w.e.f. 11 th October, 2024)
13	Vadraj Cement Limited (w.e.f. 21 st June, 2025)

F. Entities over which Key Management Personnel / relatives of Key Management Personnel have significant influence with whom transactions done during the financial year.

Sr.no.	Name of the entity
1	Nirma University
2	Saukem Medical Centre
3	Saukem Education society (Earlier Known as Birlasagar Higher Secondary School)
4	Rajiv Petro Chemicals Private Limited. (Upto 14 th August, 2025)
5	Utkranti Solution Private Limited. (w.e.f. 11 th October, 2024 to 30 th December, 2024)
6	Atlantis Products Private Limited (Upto 14 th August, 2025)
7	Nirma Employees Welfare Trust
8	Nirma Education and Welfare Foundation

G. Key Management Personnel compensation

Particulars	₹ in crore	
	2025-2026	2024-2025
Short-term employee benefits	6.72	6.82
Long Term Post-employment benefits	0.10	0.30
Total compensation	6.82	7.12

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II. The following transactions were carried out with the related parties referred in above in the ordinary course of business : (excluding reimbursements)

₹ in crore

A.	Subsidiary Companies	2025-2026	2024-2025
1	Purchase of Materials	8.87	95.59
	Searles Valley Minerals Inc. USA	8.87	95.59
2	Balance Written Off	Nil	0.17
	Searles Valley Minerals Inc. USA	Nil	0.17
3	Inter Corporate Deposit Given	45.98	Nil
	Karnavati Holdings Inc.	45.98	Nil
4	Inter Corporate Deposit received back	45.98	Nil
	Karnavati Holdings Inc.	45.98	Nil
5	Interest Income on inter corporate deposit	0.24	Nil
	Karnavati Holdings Inc.	0.24	Nil
6	Forex exchange Income on inter corporate deposit	0.13	Nil
	Karnavati Holdings Inc.	0.13	Nil
7	Dividend income	45.95	Nil
	Alivus Life Sciences Limited (Formerly knowns as Glenmark Life Sciences Limited)	45.95	Nil
		As at 31.03.2026	As at 31.03.2025
8	Closing balance – Debit	17.79	4.38

₹ in crore

B.	Key Management Personnel	2025-2026	2024-2025
1	Remuneration	5.67	5.78
	Shri Hiren K. Patel	3.78	4.35
	Shri Manan Shah	0.97	0.87
	Shri Ashish Desai	0.92	0.42
2	Loan - taken	4.50	3.40
	Shri Hiren K. Patel	4.50	3.40
3	Loan - repaid	1.50	7.90
	Shri Hiren K. Patel	1.50	7.90
4	Interest expenses	0.40	0.39
	Shri Hiren K. Patel	0.40	0.39
5	Perquisites	1.16	1.34
	Shri Hiren K. Patel	1.16	1.34
6	Rent expense	0.03	0.03
	Shri Hiren K. Patel	0.03	0.03
7	Loan Recovered	Nil	0.04
	Shri Ashish Desai	Nil	0.04
		As at 31.03.2026	As at 31.03.2025
8	Closing balance - credit	3.50	0.50

Notes to the standalone financial statements

₹ in crore

C.	Relatives of Key Management Personnel	2025-2026	2024-2025
1	Directors' sitting fees	0.04	0.05
	Dr. Karsanbhai K. Patel	0.02	0.03
	Shri Rakesh K. Patel	0.02	0.02
2	Directors' Remuneration	0.03	0.03
	Dr. Karsanbhai K. Patel	0.02	0.02
	Shri Rakesh K. Patel	0.01	0.01
3	Interest expenses	0.40	0.40
	Shri Rakesh K. Patel	0.40	0.40
4	Lease / Rent expense	0.05	0.06
	Dr. Karsanbhai K. Patel	0.05	0.06
		As at 31.03.2026	As at 31.03.2025
5	Closing balance - credit	5.00	5.00

₹ in crore

D.	Non-Executive Directors	2025-2026	2024-2025
1	Sitting Fees	0.10	0.08
	Shri Pankaj R. Patel	0.01	0.02
	Shri Kaushik N. Patel	0.02	0.03
	Smt Tejal A.Mehta	0.03	0.03
	Shri Sanjiv N. Patel	0.02	Nil
	Shri Khodabhai K. Patel	0.02	Nil

₹ in crore

E.	Entities over which Key Management Personnel / relatives of Key Management Personnel exercise control	2025-2026	2024-2025
1	Sale of finished goods/ services	129.52	114.13
	Nirma Chemical Works Private Limited	11.88	11.89
	Niyogi Enterprise Private Limited	106.76	98.57
2	Other Income	(₹ 3,000)	Nil
	Nuvoco Vistas Corporation Limited	(₹ 3,000)	Nil
3	Purchase of materials /services	219.85	214.65
	Navin Overseas FZC, UAE	199.91	206.40
4	Purchase of machine	1.01	Nil
	Shree Rama Multitech Limited	1.01	Nil
5	Recovery of consultancy fees	0.06	Nil
	Aculife Healthcare Private Limited	0.06	Nil
6	Paid for Construction of Building	Nil	9.50
	Constera Realty Private Limited	Nil	9.50
7	Reimbursement of AMC charges	0.32	Nil
	Constera Realty Private Limited	0.32	Nil
8	Royalty income	0.03	0.04
	Aculife Healthcare Private Limited	0.03	0.04

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₹ in crore

E.	Entities over which Key Management Personnel / relatives of Key Management Personnel exercise control	2025-2026	2024-2025
9	Rent expense	0.24	0.26
	Nirma Credit and Capital Private Limited	0.24	0.26
10	Rent income	0.04	0.03
	Aculife Healthcare Private Limited	0.04	0.03
	Niyogi Enterprise Private Limited	(₹ 48,000)	(₹ 48,000)
11	Redemption of Preference Shares	783.11	365.00
	Nirma Chemical works Private Limited	Nil	365.00
	Niyogi Enterprise Private Limited	783.11	Nil
12	Put Option Agreement in connection with the issuance of CCDs by Vadraj Cement limited	600.00	Nil
	Vadraj Cement Limited	600.00	Nil
13	Commission charges Income on put option agreement	1.14	Nil
	Vadraj Cement Limited	0.91	Nil
	Nuvoco Vistas Corporation Limited	0.23	Nil
14	Inter corporate deposit taken	500.00	Nil
	Niyogi Enterprise Private Limited	500.00	Nil
15	Inter corporate deposit repaid	500.00	Nil
	Niyogi Enterprise Private Limited	500.00	Nil
16	Interest paid on inter corporate deposit	8.44	Nil
	Niyogi Enterprise Private Limited	8.44	Nil
17	Commission expense	Nil	0.04
	Nirma Chemical works Private Limited	Nil	0.04
18	Insurance premium paid and Recovered	(₹ 11,720)	Nil
	Nirma Chemical works Pvt. Ltd	(₹ 11,720)	Nil
19	Payment of purchase of materials	Nil	0.81
	Patels Airtemp (India) Limited	Nil	0.81
20	Payment of commission expense	(₹ 9,980)	0.01
	Avichal Enterprise	(₹ 9,980)	0.01
		As at 31.03.2026	As at 31.03.2025
21	Closing balance – debit	3.58	10.67
22	Closing balance – credit	12.98	8.83

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₹ in crore

F.	Entities over which Key Management Personnel / relatives of Key Management Personnel have significant influence	2025-2026	2024-2025
1	Sale of finished goods	(₹ 37,199)	(₹ 26,012)
	Nirma University	(₹ 37,199)	(₹ 20,139)
	Utkranti Solution Private Limited	Nil	(₹ 5,873)
2	Purchase of materials/services	0.01	0.33
	Atlantis Products Private Limited	Nil	0.09
	Nirma University	0.01	(₹ 9,000)
	Utkranti Solution Private Limited	Nil	0.22
3	Loan Given	0.10	Nil
	Saukem Education society (Earlier Known as Birlasagar Higher Secondary School)	0.10	Nil
4	Interest Income on Loan given	(₹ 7,404)	Nil
	Saukem Education society (Earlier Known as Birlasagar Higher Secondary School)	(₹ 7,404)	Nil
5	Staff Welfare Expense	0.14	0.16
	Saukem Medical Centre	0.02	0.02
	Saukem Education society (Earlier Known as Birlasagar Higher Secondary School) (Net)	0.12	0.14
6	Discount Income	0.02	0.03
	Rajiv Petro Chemicals Private Limited	0.02	0.03
7	Recovery of Materials/Services	0.74	1.57
	Nirma Employees Welfare Trust	0.74	1.57
8	Part contribution as CSR towards construction of Girls hostel at Nirma University	50.00	Nil
	Nirma Education and Research Foundation	50.00	Nil
		As at 31.03.2026	As at 31.03.2025
9	Closing balance – debit	0.10	0.22
10	Closing balance – credit	0.66	0.67

III. Terms and conditions

- A. The loans from key management personnel are long term in nature and interest is payable at the rate of @ 8% per annum. Goods were sold to related parties during the year based on the price lists in force and terms that would be available to third parties. All other transactions were made on normal commercial terms and conditions at market rates. All outstanding balances are unsecured and are repayable in cash.
- B. Disclosure is made in respect of transactions which are more than 10% of the total transactions of the same type with related parties during the year.

Notes to the standalone financial statements

Note 51 : Financial instruments – Fair values and risk management

I. Accounting classification and fair values

As at 31.03.2026											₹ in crore
Particulars	Carrying amount			Fair value				Total			
	FVTPL	FVTOCI	Amortised Cost	Level 1 Quoted price in active markets	Level 2 Significant observable inputs	Level 3 Significant unobservable inputs	Total				
Financial assets measured at each reporting date											
Investments											
Unquoted equity instruments	Nil	3.51	Nil	Nil	Nil	3.51	3.51	3.51	3.51	3.51	
Other current financial assets-Investments	1,006.31	Nil	49.72	Nil	1,056.03	Nil	1,056.03	1,056.03	1,056.03	1,056.03	
Unquoted financial investments	14.00	Nil	Nil	Nil	Nil	14.00	14.00	14.00	14.00	14.00	
Financial assets measured at amortised cost											
Unquoted government securities	Nil	Nil	0.01	Nil	Nil	Nil	Nil	Nil	Nil	Nil	
Trade Receivable	Nil	Nil	757.42	Nil	757.42	Nil	757.42	757.42	757.42	757.42	
Loans (current)	Nil	Nil	5.22	Nil	5.22	Nil	5.22	5.22	5.22	5.22	
Other non current financial assets	Nil	Nil	3.63	Nil	3.63	Nil	3.63	3.63	3.63	3.63	
Other current financial assets	Nil	Nil	8.78	Nil	8.78	Nil	8.78	8.78	8.78	8.78	
Cash and cash equivalents	Nil	Nil	347.69	Nil	347.69	Nil	347.69	347.69	347.69	347.69	
Other bank balances	Nil	Nil	35.16	Nil	35.16	Nil	35.16	35.16	35.16	35.16	
Total Financial Assets	1,020.31	3.51	1,207.63	Nil	2,231.45	Nil	1,056.03	17.51	1,073.54	1,073.54	
Financial liabilities measured at amortised cost											
Non current borrowings	Nil	Nil	3,383.65	Nil	3,383.65	Nil	3,383.65	3,383.65	3,383.65	3,383.65	
Current borrowings	Nil	Nil	1,321.55	Nil	1,321.55	Nil	1,321.55	1,321.55	1,321.55	1,321.55	
Non current financial liabilities - Others	Nil	Nil	118.01	Nil	118.01	Nil	118.01	118.01	118.01	118.01	
Lease Liability	Nil	Nil	0.37	Nil	0.37	Nil	0.37	0.37	0.37	0.37	
Trade payables	Nil	Nil	665.00	Nil	665.00	Nil	665.00	665.00	665.00	665.00	
Other financial liabilities	Nil	Nil	112.31	Nil	112.31	Nil	112.31	112.31	112.31	112.31	
Lease Liability - Current	Nil	Nil	0.20	Nil	0.20	Nil	0.20	0.20	0.20	0.20	
Total Financial Liabilities	Nil	Nil	5,601.09	Nil	5,601.09	Nil	5,601.09	5,601.09	5,601.09	5,601.09	

₹ in crore

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₹ in crore

Particulars	As at 31.03.2025						
	Carrying amount			Fair value			
	FVTPL	FVTOCI	Amortised Cost	Total	Level 1 Quoted price in active markets	Level 2 Significant observable inputs	Level 3 Significant unobservable inputs
Financial assets measured at each reporting date							
Investments							
Unquoted equity instruments	Nil	3.35	Nil	3.35	Nil	Nil	3.35
Other current financial assets-Investments	Nil	Nil	Nil	Nil	Nil	Nil	Nil
Unquoted financial investments	797.12	Nil	Nil	797.12	Nil	Nil	797.12
Financial assets measured at amortised cost							
Unquoted government securities	Nil	Nil	0.01	0.01	Nil	Nil	Nil
Trade Receivable	Nil	Nil	726.61	726.61	Nil	Nil	Nil
Loans (current)	Nil	Nil	5.07	5.07	Nil	Nil	Nil
Other non current financial assets	Nil	Nil	3.34	3.34	Nil	Nil	Nil
Other current financial assets	Nil	Nil	9.27	9.27	Nil	Nil	Nil
Cash and cash equivalents	Nil	Nil	427.16	427.16	Nil	Nil	Nil
Other bank balances	Nil	Nil	0.15	0.15	Nil	Nil	Nil
Total Financial Assets	797.12	3.35	1,171.61	1,972.08	Nil	Nil	800.47
Financial liabilities measured at amortised cost							
Non current borrowings	Nil	Nil	3,743.77	3,743.77	Nil	Nil	Nil
Current borrowings	Nil	Nil	1,354.53	1,354.53	Nil	Nil	Nil
Non current financial liabilities - Others	Nil	Nil	103.62	103.62	Nil	Nil	Nil
Lease Liability	Nil	Nil	0.66	0.66	Nil	Nil	Nil
Trade payables	Nil	Nil	405.27	405.27	Nil	Nil	Nil
Other financial liabilities	Nil	Nil	116.22	116.22	Nil	Nil	Nil
Lease Liability - Current	Nil	Nil	0.22	0.22	Nil	Nil	Nil
Total Financial Liabilities	Nil	Nil	5,724.29	5,724.29	Nil	Nil	Nil

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II. Fair value of financial assets and liabilities measured at amortised cost

₹ in crore

Particulars	31.03.2026		31.03.2025	
	Carrying amount	Fair value	Carrying amount	Fair value
Financial assets				
Investments				
Unquoted government securities	0.01	0.01	0.01	0.01
Other non current financial assets	3.63	3.63	3.34	3.34
Total financial assets	3.64	3.64	3.35	3.35
Financial liabilities				
Non current borrowings	3,383.65	3,383.65	3,743.77	3,743.77
Non current financial liabilities- Others	118.01	118.01	103.62	103.62
Lease Liability	0.37	0.37	0.66	0.66
Total financial liabilities	3,502.03	3,502.03	3,848.05	3,848.05

Notes:

The following methods and assumptions were used to estimate the fair values:

- The carrying amounts of trade receivables, trade payables, cash and cash equivalents, other bank balance, other current financial liability, loans and other current assets are considered to be the same as their fair values, due to their short-term nature.
- The fair values of non-current borrowings are based on discounted cash flows using a current borrowing rate. They are classified as level 2 fair values in the fair value hierarchy due to the use of significant observable inputs, including own credit risk.
- The fair values for loans and security deposits were calculated based on cash flows discounted using a current lending rate. They are classified as level 3 fair values in the fair value hierarchy due to the inclusion of unobservable inputs including counterparty credit risk.

III. Measurement of fair values

A. Valuation techniques and significant unobservable inputs

The following table shows the valuation techniques used in measuring Level 2 and Level 3 fair values, as well as the significant unobservable inputs used.

Financial instruments measured at fair value

Type	Valuation technique	Significant unobservable inputs	Inter-relationship between significant unobservable inputs and fair value measurement
FVTOCI in unquoted equity shares	Market comparison technique: The valuation model is based on two approaches : 1. Asset approach - seek to determine the business value based on the value of it's assets. The aim is to determine the business value based on the fair market value of its assets less its liabilities. The asset approach is based on the economic principle of substitution which adopts the approach of cost to create another business similar to one under consideration that will produce the same economic benefits for its owners.	Comparable unobservable entity has been taken as a base for the valuation of unquoted equity shares	The estimated fair value will increase (decrease) if there is a change in pricing multiple owing to change in earnings of the entity.
	2. Market approach - relies on signs from the real market place to determine what a business is worth. The market approach based on valuation methods establish the business value in comparison to similar businesses. The methods rely on the pricing multiples which determine a relationship between the business economic performance, such as its revenues or profits, and its potential selling price.		
FVTPL in unquoted financial instrument	Unquoted preference shares: The investment measured at fair value and falling under fair value hierarchy Level 3 are valued on the basis of valuation reports provided by external valuers.	NA	NA

Notes to the standalone financial statements

Type	Valuation technique	Significant unobservable inputs	Inter-relationship between significant unobservable inputs and fair value measurement
	Unquoted mutual fund: The fair value of investments in mutual funds units and falling under fair value hierarchy Level 2 is based on the net asset value ("NAV") as stated by the issuers of these mutual fund units in the published statement as at balance sheet date. NAV represents the price at which the issuer will issue further units of the mutual funds and the price at which issuers will redeem such units from the investors.	NA	NA

B. Transfers between Levels 1 and 2

There have been no transfers between Level 1 and Level 2 during the reporting periods.

C. Level 3 fair values

1. Movement in the values of unquoted equity/preference instruments for the year ended 31 March, 2026 is as below:

₹ in crore

Particulars	Equity / preference Instruments
As at 31.03.2024	3,814.54
Acquisitions/ (disposals)	(365.00)
Exceptional Items (Refer Note No. 39)	(2663.29)
Gains/ (losses) recognised in other comprehensive income	0.21
As at 31.03.2025	786.46
Acquisitions/ (disposals)	(783.11)
Gains/ (losses) recognised in other comprehensive income	0.16
As at 31.03.2026	3.51

2. Sensitivity analysis

For the fair values of unquoted investments, reasonably possible changes at the reporting date to one of the significant observable inputs, holding other inputs constant, will have the following effects.

₹ in crore

Significant observable inputs	31.03.2026		31.03.2025	
	OCI and profit & loss		OCI and profit & loss	
	Increase	Decrease	Increase	Decrease
Unquoted equity/preference instruments measured through OCI and Profit & loss				
5% movement	0.18	0.18	39.32	39.32

Note 52 : Financial risk management

The company has exposure to the following risks arising from financial instruments:

- Credit risk
- Liquidity risk
- Market risk

I. Risk management framework

The company's board of directors has overall responsibility for the establishment and oversight of the company's risk management framework. The company manages market risk through a finance

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department, which evaluates and exercises independent control over the entire process of market risk management. The finance department recommends risk management objectives and policies, which are approved by Board of Directors. The activities of this department include management of cash resources, borrowing strategies and ensuring compliance with market risk limits and policies.

The company's risk management policies are established to identify and analyse the risks faced by the company, to set appropriate risk limits and controls and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the company's activities. The company, through its training and management standards and procedures, aims to maintain a disciplined and constructive control environment in which all employees understand their roles and obligations.

The audit committee oversees how management monitors compliance with the company's risk management policies and procedures, and reviews the adequacy of the risk management framework in relation to the risks faced by the company. The audit committee is assisted in its oversight role by internal audit. Internal audit undertakes both regular and ad hoc reviews of risk management controls and procedures.

II. Credit risk

Credit risk is the risk of financial loss to the company if a customer or counterparty to a financial instrument fails to meet its contractual obligations and arises principally from the company's receivables from customers and investments in debt securities.

The carrying amount of following financial assets represents the maximum credit exposure.

A. Trade receivables

Trade receivables of the company are typically unsecured. Credit risk is managed through credit approvals and periodic monitoring of the creditworthiness of customers to which company grants credit terms in the normal course of business. The company performs on-going credit evaluations of its customers' financial condition and monitors the creditworthiness of its customers to which it grants credit terms in the normal course of business. The allowance for impairment of Trade receivables is created to the extent and as and when required, based upon the expected collectability of accounts receivables. The company has no concentration of credit risk as the customer base is geographically distributed in India.

At March 31, 2026, the maximum exposure to credit risk for trade receivables by geographic region is as follows:

Particulars	₹ in crore	
	Carrying amount	
	31.03.2026	31.03.2025
Domestic	745.74	704.87
Other regions	11.68	21.74
Total	757.42	726.61

A.1. Impairment

The above receivables which are past due but not impaired are assessed on individual case to case basis and relate to a number of independent third party customers from whom there is no recent history of default. These financial assets were not impaired as there had not been a significant change in credit quality and the amounts were still considered recoverable based on the nature of the activity of the customer portfolio to which they belong and the type of customers. There are no other classes of financial assets that are past due but not impaired except for trade receivables as at 31.03.2026 and 31.03.2025.

Notes to the standalone financial statements

A.2. Movement in provision of doubtful debts

Particulars	₹ in crore	
	31.03.2026	31.03.2025
Opening provision	6.21	5.65
Additional provision made	0.77	0.63
Provision reversed	4.90	0.07
Closing provisions	2.08	6.21

A.3. Movement in provision of doubtful loans & advances and Inter Corporate Deposits

Particulars	₹ in crore	
	31.03.2026	31.03.2025
Opening provision	31.87	38.37
Additional provision made	Nil	Nil
Provision reversed	(0.17)	(6.50)
Closing provisions	31.70	31.87

III. Liquidity risk

Liquidity risk is the risk that the company will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The company's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they are due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the company's reputation.

A. The company maintains the following lines of credit:

Credit facility of ₹ 541.05 cr (P.Y. ₹ 335.95 cr) that is secured through book debts and stock. Interest is payable at the rate of varying from 6.30 % to 9.45 % p.a.(P.Y. 7 .50% to 9.50% p.a)

B. The company have access to the following undrawn borrowing facilities at the end of the reporting period:

Particulars	₹ in crore	
	As At 31.03.2026	As At 31.03.2025
Fund Base		
Expiring within one year (bank overdraft and other facilities)	743.63	1,082.66
Non Fund Base		
Expiring within one year (bank overdraft and other facilities)	Nil	Nil

Nirma Limited

Notes to the standalone financial statements

C. Exposure to liquidity risk

The following are the remaining contractual maturities of financial liabilities at the reporting date. The amounts are gross and undiscounted and include estimated interest payments and exclude the impact of netting agreements.

₹ in crore

Particulars	As at 31.03.2026					
	Contractual cash flows					
	Carrying amount	Less than 12 months	1-2 years	3-5 years	More than 5 years	Total
Financial liabilities						
Non current borrowings*	3,383.65	Nil	2,019.99	1,834.52	Nil	3,854.51
Non current financial liabilities	118.01	Nil	Nil	Nil	118.01	118.01
Lease Liability*	0.37	Nil	0.37	Nil	Nil	0.37
Current borrowings*	1,321.55	1,444.97	Nil	Nil	Nil	1,444.97
Trade and other payables	665.00	665.00	Nil	Nil	Nil	665.00
Lease Liability-Current*	0.20	0.20	Nil	Nil	Nil	0.20
Other current financial liabilities	112.31	112.31	Nil	Nil	Nil	112.31

*Includes interest payable

₹ in crore

Particulars	As at 31.03.2025					
	Contractual cash flows					
	Carrying amount	Less than 12 months	1-2 years	3-5 years	More than 5 years	Total
Financial liabilities						
Non current borrowings*	3,743.77	Nil	1,903.69	2,384.10	Nil	4,287.79
Non current financial liabilities	103.62	Nil	Nil	Nil	103.62	103.62
Lease Liability*	0.66	Nil	0.66	Nil	Nil	0.66
Current borrowings*	1,354.53	1,477.70	Nil	Nil	Nil	1,477.70
Trade and other payables	405.27	405.27	Nil	Nil	Nil	405.27
Lease Liability-Current*	0.22	0.22	Nil	Nil	Nil	0.22
Other current financial liabilities	116.22	116.22	Nil	Nil	Nil	116.22

*Includes interest payable

IV. Market risk

Market risk is the risk that changes in market prices – such as foreign exchange rates, interest rates and equity prices – will affect the company's income or the value of its holdings of financial instruments. Market risk is attributable to all market risk sensitive financial instruments including foreign currency receivables, payables and long term debt. The Company is exposed to market risk primarily related to foreign exchange rate risk, interest rate risk and the market value of investments. Thus, exposure to market risk is a function of investing and borrowing activities and revenue generating and operating activities in foreign currency. The objective of market risk management is to avoid excessive exposure in foreign currency revenues and costs.

A. Currency risk

The functional currency of the company is Indian Rupee. The company is exposed to currency risk on account of payables and receivables in foreign currency. Since the average exports account only for 3.92% (P.Y. 5.93%) of total sales, this is not perceived to be a major risk. The average imports

Notes to the standalone financial statements

account for 22.65% (P.Y. 24.33%) of total purchases. The company has formulated policy to meet the currency risk. Company does not use derivative financial instruments for trading or speculative purposes.

A.1. Foreign Currency Exposure

Particulars	Currency	₹/FC in crore	
		31.03.2026	31.03.2025
a) Against export	USD	0.12	0.17
	INR	11.68	14.35
b) Against import (including capital import)	USD	2.43	0.39
	INR	230.19	33.50
	EURO	(€2,963)	(€8,745.84)
	INR	0.03	0.08
	JPY	(¥27.23)	(¥40.18)
	INR	(₹16.8)	(₹22.80)
	CHF	(CHF 0.07)	Nil
	INR	(₹8.64)	Nil
c) Against reimbursement of expense	USD	0.01	0.01
	INR	0.82	1.05
	EURO	(€1,474)	(€2,034)
	INR	0.02	0.02
Net statement of financial exposure	USD	(2.31)	(0.23)
	INR	(219.33)	(20.20)
	EURO	(€4,437)	(€10,780)
	INR	(0.05)	(0.10)
	JPY	(¥27.23)	(¥40.18)
	INR	(₹16.80)	(₹22.80)
	CHF	(CHF 0.07)	Nil
	INR	(₹8.64)	Nil

Nirma Limited

Notes to the standalone financial statements

A.2. Sensitivity

Profit or loss is sensitive to higher / lower changes in fluctuation currency rate:

₹ in crore

As on 31.03.2026	Impact on profit before tax	
Particulars	Increase	Decrease
Currency rates (5% increase/ decrease)		
USD	10.97	(10.97)
EURO	Nil	Nil
JPY	Nil	Nil

₹ in crore

As on 31.03.2025	Impact on profit before tax	
Particulars	Increase	Decrease
Currency rates (5% increase/ decrease)		
USD	1.01	(1.01)
EURO	(0.01)	(0.01)
JPY	Nil	Nil

B. Interest rate risk

Interest rate risk can be either fair value interest rate risk or cash flow interest rate risk. Fair value interest rate risk is the risk of changes in fair values of fixed interest bearing investments because of fluctuations in the interest rates. Cash flow interest rate risk is the risk that the future cash flows of floating interest bearing investments will fluctuate because of fluctuations in the interest rates. The company adopts a policy to ensure that maximum interest rate exposure is at a fixed rate. This is achieved by entering into fixed-rate instruments.

B.1. Exposure to interest rate risk

The exposure of the company's borrowing to interest rate changes at the end of the reporting period are as follows:

₹ in crore

Particulars	31.03.2026	31.03.2025
Fixed-rate instruments		
Financial assets	61.42	810.86
Financial liabilities	1,388.22	2,835.70
Total	1,449.64	3,646.56
Variable-rate instruments		
Financial liabilities	3,316.98	2,262.60
Total	3,316.98	2,262.60

Notes to the standalone financial statements

As at the end of the reporting period, the company had the following variable rate borrowings outstanding:

₹ in crore

As on 31.03.2026	
Weighted average interest rate	7.35%
Balance	3,316.98
% of total loans	70.50%

₹ in crore

As on 31.03.2025	
Weighted average interest rate	9.00%
Balance	2,262.60
% of total loans	44.38%

B.2. Sensitivity

Profit or loss is sensitive to higher / lower interest expense from borrowings as a result of changes in interest rates:

₹ in crore

As on 31.03.2026		Impact on profit before tax	
Particulars		Decrease	Increase
Interest rates (0.50% increase/ decrease)		16.58	16.58

₹ in crore

As on 31.03.2025		Impact on profit before tax	
Particulars		Decrease	Increase
Interest rates (0.50% increase/ decrease)		11.31	11.31

B.3. Fair value sensitivity analysis for fixed-rate instruments

The company does not account for any fixed-rate financial assets or financial liabilities at fair value through profit or loss, and the Company does not have any designate derivatives (interest rate swaps). Therefore, a change in interest rates at the reporting date would not affect profit or loss.

C. Price risk

The company is exposed to price risk, which arises from investments in FVTOCI equity securities and mutual funds designated as FVTPL instruments. The management monitors the proportion of equity securities in its investment portfolio based on market price of equity securities. Material investments within the portfolio are managed on an individual basis and all buy and sell decisions are duly approved. The primary goal is to maximise investment returns.

Nirma Limited

Notes to the standalone financial statements

C.1. Sensitivity

The table below summarizes the impact on account of changes in prices of FVTPL securities. The analysis below is based on the assumptions that the price has increased/decreased by 5% in case of quoted equity instruments with all the other variables held constant.

₹ in crore

As on 31.03.2026		Impact on profit before tax		Impact on other components of equity	
Particulars		Increase	Decrease	Increase	Decrease
Unquoted Mutual Fund instruments (1% increase/ decrease)		10.06	10.06	Nil	Nil

₹ in crore

As on 31.03.2025		Impact on profit before tax		Impact on other components of equity	
Particulars		Increase	Decrease	Increase	Decrease
Unquoted Mutual Fund instruments (1% increase/ decrease)		Nil	Nil	Nil	Nil

Note 53 : Capital management

The company's policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of the business. Management monitors the return on capital as well as the level of dividends to ordinary shareholders.

The management of the company reviews the capital structure of the company on a regular basis to optimise the cost of capital.

The company's adjusted net debt to equity ratio at March 31, 2026 was as follows:

₹ in crore

Particulars	Note No.	As at	
		31.03.2026	31.03.2025
Total borrowings along with accrued interest	22 & 26	4705.20	5098.30
Less : Cash and bank balances	14 & 15	382.85	427.31
Adjusted net debt		4322.35	4670.99
Equity share capital	20	73.04	73.04
Other equity	21	6105.25	6016.54
Total Equity		6178.29	6089.58
Adjusted net debt to equity ratio		0.70	0.77

Notes to the standalone financial statements

Note 54 : Earnings per share

Particulars	(Number of Shares)	
	31.03.2026	31.03.2025
Issued equity shares	14,60,75,130	14,60,75,130
Weighted average shares outstanding - Basic and Diluted - A	14,60,75,130	14,60,75,130

Net profit available to equity holders of the Company used in the basic and diluted earnings per share was determine as follows:

Particulars	₹ in crore	
	31.03.2026	31.03.2025
Profit and loss after tax from continuing operations - B	83.97	(2,096.31)
Profit and loss after tax from discontinuing operations-C	0.65	0.10
Profit and loss after tax from continuing & discontinuing operations-D	84.62	(2,096.21)
Basic & Diluted Earnings per share of continuing operations [B/A] [₹]	5.75	(143.51)
Basic & Diluted Earnings per share of discontinuing operations [C/A] [₹]	0.04	0.01
Basic & Diluted Earnings per share of continuing operations [D/A] [in ₹]	5.79	(143.50)

The number of shares used in computing basic EPS is the weighted average number of shares outstanding during the year. The diluted EPS is calculated on the same basis as basic EPS, after adjusting for the effects of potential dilutive equity.

Note 55

Niyogi Enterprise Private Limited filed an application before the Hon'ble National Company Law Tribunal ("NCLT"), Ahmedabad Bench on 10.01.2025, for reduction of its entire outstanding Preference Share Capital amounting to ₹ 3590 crores at a fair value of ₹ 783.11 crores, in pursuance to section 66 of the Companies Act, 2013 read with rules made thereunder. The order was passed by NCLT Ahmedabad Branch on 26th March 2026 for reduction of Preference share capital of Niyogi Enterprise Private limited and amount received of ₹ 783.11 crores.

Note 56

The Composite Scheme of Compromise and Arrangement between M/s Yogi Healthcare Limited formerly known as Core Healthcare Limited, the Demerged Company, its Lenders and Shareholders and Nirma Limited, the Resulting Company and its Shareholders (the Scheme) under Sections 78, 100, 391 to 394 of the Companies Act, 1956, has been sanctioned by Hon'ble High Court of Gujarat vide an Order dated 01.03.2007. The Scheme has become effective with effect from 07.03.2007. Three parties had filed appeals before the Division Bench of Hon'ble High Court of Gujarat. Matter was settled with one of party. Appeal filed by other two parties is continuing. The Scheme is subject to the outcome of the said appeal. The demerged undertaking i.e. healthcare division has been transferred to Aculife Healthcare Private Ltd. from 01.10.2014.

Note 57

The Ministry of Environmental & Forests, the Government of India cancelled the Environment Clearance granted to the cement project at Mahuva, Gujarat. pursuant to which, the company has filed an appeal before the National Green Tribunal (NGT). The company's appeal was allowed by NGT. Against this order of NGT, appeal was preferred before Hon'ble Supreme Court which is pending.

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Notes to the standalone financial statements

Note 58 : Due to Micro, Small & Medium enterprises:

Under the Micro, Small and Medium Enterprises Development Act, 2006, (MSMED) which came in to force from 02.10.2006, certain disclosures are required to be made relating to Micro, Small and Medium enterprises. On the basis of the information and records available with management, outstanding dues to the Micro and Small enterprise as defined in the MSMED Act, 2006 are disclosed as below:

₹ in crore

Particulars	31.03.2026	31.03.2025
Principal amount remaining unpaid to any supplier as at the year end.	65.94	75.19
Interest due thereon	Nil	Nil
Amount of interest paid by the Company in terms of section 16 of the MSMED, along with the amount of the payment made to the supplier beyond the appointed day during year.	Nil	Nil
Amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under the MSMED.	Nil	Nil
Amount of interest accrued and remaining unpaid at the end of accounting year.	Nil	Nil

The information on Micro, Small and Medium Enterprises, to whom the Company owes dues, which are outstanding as at the Balance Sheet date, has been determined to the extent such parties have been identified on the basis of information available with the Company. This has been relied upon by the auditors. Further in view of the Management, the impact of interest, if any, that may be payable in accordance with the provisions of the Act is not expected to be material. The Company has not received any claim for interest from any supplier as at the balance sheet date. These facts have been relied upon by the auditors.

Note 59 : Other disclosures

₹ in crore

Particulars	2025-2026	2024-2025
I. Payment to Auditors		
A. Statutory Auditors		
(1) For Statutory Audit	0.82	0.73
(2) For Limited Review	1.21	0.92
(3) For Tax Audit	0.31	0.27
(4) For Taxation Matters	1.45	1.45
Total (A)	3.79	3.37
B. Cost Auditors		
Audit Fee	0.04	0.04
Total (B)	0.04	0.04
Total (A+B)	3.83	3.41

Notes to the standalone financial statements

Note 60 : Expenditure on corporate social responsibility activities

₹ in crore

Particulars		2025-2026	2024-2025
I.	Amount required to be spent by Company during the year	22.77	22.49
II.	Amount of expenditure incurred (Refer note IX ,(p.y note X) below.	53.32	3.23
III.	Shortfall at the end of the year	Nil	Nil
IV.	Total of previous year shortfall	Nil	Nil
V.	Reason for shortfall	N.A.	N.A.
VI.	Nature of CSR Activities	Rural Development, Healthcare Purpose, Promoting Education, Education object - Girls Hostel, Ensuring Environmental sustainability, Animal welfare, Making available Safe drinking water.	
VII.	Details of related party transactions- contribution to Trust, where Key Management Personnel/Relatives of Key Management Personnel have significant influence, in relation to CSR expenditure as per relevant Accounting Standard.(Refer Note No 50)	50.00	Nil
VIII.	The Company does not carry forward any provisions for Corporate social responsibility expenses for current year and previous year.	Nil	Nil
IX.	During the current year company has set off carry forward balance of ₹ 1.63 crore of F.Y. 2022-23 and used ₹ 21.14 crore against current year CSR spent balance amount of ₹ 32.18 crore are carry forward for set off against the CSR expenses in succeeding financial year.		
X.	Company set off CSR expenditure during previous year against excess spending of ₹ 6.89 crore of F.Y. 2021-2022 and ₹ 12.37 crore of 2022-2023.		

Note 61

The financial statements are approved for issue by the Audit Committee at its meeting and by the Board of Directors on May 28, 2026.

Note 62

Relationship with struck off Companies.

₹ in crore

Category	Name of struck off Company	Nature of transactions with struck off Company	Balance as at	
			31.03.2026	31.03.2025
			Nil	Nil

No relationship with the struck off company

Note 63 : Registration of charges or satisfaction with Registrar of Companies (ROC):

The Company does not have any charge or satisfaction which is yet to be registered with ROC beyond the statutory period, except for HSBC term loan of ₹ 250 crores for which charge creation is under process.

Note 64 : Details of Benami Property held:

The company made recovery of ₹1,37,50,000/- from del creder agent against dues from debtor. During the financial year 2022-2023, the proceeding under Benami Transaction (Prohibition) Act,1988 was initiated. The preliminary examination is under process. The company is of the view that the provisions of Benami Transaction (Prohibition) Act, 1988 are not applicable.

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Notes to the standalone financial statements

Note 65 : Compliance with number of layers of companies :

The Company has complied with the number of layers prescribed under clause 87 of section 2 of the Companies Act, 2013 read with the Companies (Restriction on number of Layers) Rules, 2017.

Note 66 : Utilisation of Borrowed funds

- (i) The Company has not given any advance or loan or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:
 - (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (Ultimate Beneficiaries) or
 - (b) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries
- (ii) The Company has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:
 - (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
 - (b) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries

Note 67 : Quarterly returns and Wilful defaulter:

- (i) Quarterly returns or statements of current assets filed by the Company with bank or financial institutions are in agreement with the books of account.
- (ii) The Company has not been declared as a wilful defaulter by any banks or financial institutions.

Note 68 : Undisclosed income:

The Company does not have any undisclosed income which is not recorded in the books of account that has been surrendered or disclosed as income during the year (previous year) in the tax assessments such as search or survey or any other relevant provisions of the Income Tax Act, 1961.

Note 69 : Details of Crypto Currency or Virtual Currency

The Company has not traded or invested in Crypto currency or Virtual Currency during the financial year.

Note 70 : Title deeds of Immovable Property not held in name of the Company:

All immovable property is of the company are in the name of the Company.

Note 71 : Audit Trail

The Ministry of Corporate Affairs (MCA) has prescribed a requirement for companies under the proviso to Rule 3(1) of the Companies (Accounts) Rules, 2014 inserted by the Companies (Accounts) Amendment Rules 2021 requiring companies, which uses accounting software for maintaining its books of accounts, shall use only such accounting software which has a feature of recording audit trail of each and every transaction, creating an edit log of each change made in the books of accounts along with the date when such changes were made and ensuring that the audit trail cannot be disabled.

The Company uses the accounting software SAP for maintaining books of account. During the year ended 31 March 2026, the Company had not enabled the feature of recording audit trail (edit log) at the database level for the said accounting software SAP to log any direct data changes on account of recommendation in the accounting software administration guide which states that enabling the same all the time consume storage space on the disk and can impact database performance significantly. Audit trail (edit log) is enabled at the application level. Further the audit trail has been preserved by the company as per the statutory requirements for record retention at the application level.

Notes to the standalone financial statements

Note 72 : Key Financial ratio & Definitions

Sr No.	Key Financial ratio & Definitions		31.03.2026	31.03.2025	Difference	% of Variance	Remarks
1	Current Ratio*	Current Asset / Current Liabilities	1.59	1.15	0.44	37.96	Increase in current investment.
2	Debt equity ratio*	Total liabilities / Total shareholders' equity	0.57	0.80	(0.23)	(28.91)	Increase in current investment and decrease in Borrowings.
3	Debt Service Coverage Ratio*	EBITDA/ (Interest+ Debt)	0.83	0.77	0.06	7.66	
4	ROE (Return on Equity)**	Net Income/ Shareholder's Equity	1.36	(34.42)	35.78	(103.95)	Loss of Impairment in value of investment decrease with compare to previous year
5	Inventory turnover*	Sales of product and services / Average inventory (Annualised)	6.09	6.00	0.09	1.43	
6	Trade Receivables turnover***	Net credit sales / Average Accounts Receivable*365	39.16	34.62	4.54	13.11	
7	Trade payables turnover***	Net credit purchase / Average AP *365	44.52	35.02	9.50	27.13	Increase in accounts payable.
8	Net capital turnover*	Net Annual Sales/ Average Working capital	8.82	15.53	(6.71)	(43.21)	Increase in working capital
9	Net Profit**	Net Profit / Revenue x 100	1.18	(29.64)	30.82	(104.00)	Loss of Impairment in value of investment decrease with compare to previous year
10	Return on Capital employed**	Earning before Interest and Tax/Capital Employed	12.89	11.82	1.07	9.06	
11	Return on investment**	Net return on investment/ Cost of Investment	0.77	(19.26)	20.03	(104.02)	Loss of Impairment in value of investment decrease with compare to previous year

*In times

**In percentage

***In days

Nirma Limited

Notes to the standalone financial statements

Note 73 : Assets held for sale and discontinued operations.

Carrying amount of the Assets Held for Sale and Discontinued Operations

(₹ in crore)

Particulars	As at 31.03.2026	As at 31.03.2025
Non-current Assets		
Property, Plant and Equipment	2.28	Nil
Current Assets		
Inventories	1.42	0.89
Trade receivables	0.12	0.12
Cash and cash equivalents	0.14	0.14
Current tax asset	0.10	0.10
Total Assets	4.06	1.25
Current Liabilities		
Trade payables	0.05	0.05
Other current liabilities	26.77	0.10
Total Liabilities	26.82	0.15

Financial information related to discontinued operations is set out below:

(₹ in crore)

Particulars	2025-2026	2024-2025
Revenue from Operations	0.86	0.91
Total Income	0.86	0.91
Expenses		
Changes in inventories of finished goods, stock in trade and work-in-progress	(0.53)	0.03
Depreciation and amortisation expenses	Nil	Nil
Other expenses	0.74	0.78
Total Expenses	0.21	0.81
Loss /Profit before tax	0.65	0.10

Net cash flows attributable to the discontinued operations

(₹ in crore)

Particulars	As at 31 st March 2026	As at 31 st March 2025
Cash flow generated from Operating activities	26.77	0.10
Cash flow generated from investing activities	Nil	Nil
Cash flow generated from financing activities	Nil	Nil
Net increase(decrease) in cash and cash equivalents	26.77	0.10

Notes to the standalone financial statements

Note 74 : Disclosures pursuant to Ind AS-1 "Presentation of Financial Statements" (specified under section 133 of the companies Act 2013, read with rule 7 of companies (Accounts) Rules, 2015) are given below:

(₹ in crore)

Sr No	Particulars	Note No	As at 31 st March, 2025 (Published)	As at 31 st March, 2025 (Restated)
I	Revenue from operations	32	7,073.82	7,072.91
II	Other Income	33	145.33	145.33
III	Total Income		7,219.15	7,218.24
IV	Expenses			
	Cost of materials consumed	34	2,425.65	2,425.65
	Purchases of stock in trade		169.72	169.72
	Changes in inventories of finished goods, stock in trade and work-in-progress	35	61.65	61.62
	Employee benefits expenses	36	450.80	450.80
	Finance costs	37	497.47	497.47
	Depreciation and amortisation expenses	38	238.99	238.99
	Other expenses	39	2,653.34	2,652.56
	Total Expenses (IV)		6,497.62	6,496.81
V	Profit before exceptional item and tax (III-IV)		721.53	721.43
VI	Exceptional Item	40	2,663.29	2,663.29
VII	Profit before tax (V-VI)		(1,941.76)	(1,941.86)
VIII	Tax expenses			
	Current tax		267.00	267.00
	Tax expenses relating to earlier year		(56.19)	(56.19)
	Deferred tax (credit)/charge		(56.36)	(56.36)
	Total Tax Expenses		154.45	154.45
IX	Profit for the year from continuing operations (VII-VIII)		(2,096.21)	(2,096.31)
X	Profit before tax from discontinued operations		Nil	0.10
XI	Tax expense of discontinued operations		Nil	Nil
XII	Profit for the year from discontinued operations - Refer	73	Nil	0.10
XIII	Profit for the year (IX+XII)		(2,096.21)	(2,096.21)

The above reclassifications in the prior year's published numbers have been made for better presentation in the financial statements and to conform to the current year's classification/disclosure. This does not have any impact on the profit and hence no change in the basic and diluted earnings per share of previous year.

Note 75 : Disclosures pursuant to Regulation 53 (f) of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015

₹ in crore

Particulars	31.03.2026	31.03.2025
Loan to Subsidiary		
Karnavati Holdings Inc.		
Inter corporate Deposit		
Balance as at the year end	Nil	Nil
Maximum amount outstanding at any time during the year	46.35	Nil

Notes :

- Please refer Note No 50 for disclosure of transactions with persons belonging to promoter/promoter group who hold 10% or more shareholding in the company.
- Loanee (Karnavati Holdings Inc.) have not made investment in the shares of the Company or Subsidiary Company.

Nirma Limited

Notes to the standalone financial statements

Note 76 : Segment Information

As per the directives issued by Department of Fertilizers (DoF) for evaluation of reasonableness of MRP of P & K fertilizers, in compliance to the office memorandum vide F.No.23011/9/2023-P&K dated 18th Jan 2024 as issued by the Ministry of Chemicals and Fertilizers, Department of Fertilizers "Phosphatic and Potassic fertilizers (P&K Fertilizers)" have been reported as separate segment in Annual Audited Accounts.

Segment profit represents the profit before tax earned by each segment without allocation of central administrative and finance costs.

₹ in crore

Particulars	P&K Fertilizers	
	2025-2026	2024-2025
Segment Revenue	52.19	38.06
Net Profit / (Loss) before Tax	(1.17)	(3.29)

Note – 77 : Demerger

The Board of Directors of the Company at its meeting held on April 15, 2026 has considered and approved subject to all necessary approvals, a Scheme of Arrangement in the nature of Demerger ("Scheme") between Nirma Limited (the "Demerged Company") and Ocular Enterprise Private Limited (the "Resulting Company") and their respective shareholders and creditors under Sections 230 to 232 and other applicable provisions of the Companies Act, 2013 . The Proposed scheme interalia provides for the demerger and transfer of all operational undertakings of the Demerged Company to Resulting Company as going concerns with effect from the Appointed Date-April 1, 2026

Note – 78 : Impairment of Investment In Karnavati Holdings Inc.

Background & Context

Over the past several years, the Company's US operations have been subjected to a confluence of severe and persistent adverse factors including:

- The earthquake event of 2019 and its consequential operational disruptions;
- Significantly deteriorating market conditions in the US particularly in the State of California;
- Increasingly adverse and evolving regulatory environment in California; and
- Multiple geopolitical developments including material trade-related uncertainties impacting business viability and revenue visibility.

These factors individually and in combination had a sustained and materially negative impact on the financial performance and outlook of the foreign subsidiaries business."

Impairment Assessment

In light of the foregoing, there are indicators suggesting that the carrying amount of the Company's investment in its foreign subsidiaries and the underlying assets of the foreign subsidiaries operations may not be fully recoverable.

Accordingly, in compliance with applicable accounting standards, the Company engaged independent valuation specialists i.e., DELOITTE TOUCHE TOHMATSU INDIA LLP & PINAKIN SHAH & CO to assess the recoverable amount of its foreign subsidiaries operations treated as a Cash Generating Unit (CGU) as on March 31, 2026. The recoverable amount has been determine based on the higher of:

- Fair Value Less Costs of Disposal (FVLCD); and
- Value in Use (VIU),

based on the best available estimates of future cash flows, market participant assumptions and other relevant inputs as at the assessment date."

Notes to the standalone financial statements

Financial Impact

Based on the aforesaid assessment, the recoverable amount of the CGU is lower than its carrying value. Consequently, the Board is informed that the Company has recognised an impairment charge of ₹533.38 crores towards diminution in the value of its investment in the foreign subsidiaries and recorded as an Exceptional Item in the financial statements of the company for the quarter and year ended March 31, 2026.

Note 79

Figures have been presented in 'crore' of rupees with two decimals. Figures less than ₹50,000 have been shown at actual in brackets. Previous year's figures have been regrouped/restated wherever necessary.

As per our report of even date

For and on behalf of the Board

For Hemanshu Shah & Co.
Chartered Accountants
Firm Registration No 122439W

HIREN K. PATEL
Managing Director
(DIN: 00145149)

Dr. K. K. PATEL
Chairman
(DIN: 00404099)

(H.C. SHAH)
Partner
Membership No 36441

PARESH SHETH
Company Secretary

MANAN SHAH
Chief Financial Officer

Place : Ahmedabad
Date : 28th May, 2026

Place : Ahmedabad
Date : 28th May, 2026

AOC I

(Pursuant to first proviso to sub-section (3) of section 129 read with rule 5 of Companies (Accounts) Rules, 2014)

Statement Containing Salient features of Financial Statements of Subsidiaries / Associates / Joint Venture as per the Companies Act, 2013

Part A. Subsidiaries

Sr. No.	Name of the Subsidiary	The date since when Subsidiary was acquired	Reporting period	Reporting currency	Share capital (Refer note 3 below)	Reserves & surplus	Total Assets	Total Liabilities	Investments	Turnover	Profit / (Loss) before Taxation	Provision for Taxation	Profit / (loss) after Taxation	Proposed dividend	% of holding
1	Karnavati Holdings Inc., USA (Refer note 1 below)	20.11.2007	31.03.2026	USD	0.09	2,010.02	2,024.38	14.26	812.99	NIL	(949.20)	(14.31)	(963.51)	NIL	100
2	Searles Valley Minerals Inc (Refer note 2 below)	27.12.2007	31.03.2026	USD	1,888.48	(2,826.89)	3,344.90	4,283.31	NIL	2,370.87	(185.36)	(25.69)	(211.05)	NIL	100
3	Trona Railway Company LLC	27.12.2007	31.03.2026	USD	278.62	547.30	874.52	48.60	NIL	59.18	(4.66)	NIL	(4.66)	NIL	100
4	Searles Domestic Water Company LLC	24.06.2008	31.03.2026	USD	3.52	14.27	21.30	3.51	NIL	7.90	2.84	NIL	2.84	NIL	100
5	Searles Valley Minerals Europe	04.11.2008	31.03.2026	USD	7.04	(1.81)	5.23	NIL	NIL	0.15	0.32	(0.04)	0.29	NIL	100
6	Alivus Life Sciences Limited (formerly known as Glenmark Life Sciences Limited)	06.03.2024	31.03.2026	INR	24.55	3,307.59	3,982.90	650.77	780.45	2,551.83	751.31	186.83	564.48	61.37	74.87

Notes :

- The amounts are representative of standalone financials of Karnavati Holdings Inc.
- Includes its subsidiaries - Searles Valley Minerals Europe, Searles Domestic Water Company LLC, Trona Railway Company LLC
- Including additional paid in capital for Sr. No. 1 to 5 Above.
- Exchange rate as of 31.03.2026 in case of foreign subsidiaries is @ ₹ 94.6543 for one USD.

Part B. Associates and Joint Ventures : Company has no Associates/Joint Venture.

For and on behalf of the board

HIREN K. PATEL
Managing Director
(DIN: 00145149)

Dr. K.K. PATEL
Chairman
(DIN: 00404099)

Place: Ahmedabad
Date: May 28, 2026

PARESH SHETH
Company Secretary

MANAN SHAH
Chief Financial Officer

In accordance with section 136 of the Companies Act, 2013, the Annual Accounts of each of the subsidiaries shall be made available to the shareholders of the Company seeking such information at any point in time. Further, the Audited Financial Statement, including the Consolidated Financial Statement along with other documents required to be attached thereto are available on the website of the Company and also be available for inspection by shareholders of the Company at our registered office during business hours on working days, except Saturday up to and including the date of Annual General Meeting of the Company.

INDEPENDENT AUDITOR'S REPORT

To
The Members of Nirma Limited
Ahmedabad

Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the accompanying consolidated financial statements of Nirma Limited (hereinafter referred to as the 'Holding Company') and its subsidiaries (Holding Company and its subsidiaries together referred to as "the Group") which comprise the consolidated Balance Sheet as at March 31, 2026, and the Consolidated Statement of Profit and Loss (including other comprehensive income), the consolidated statement of changes in equity and the consolidated cash flows Statement for the year then ended and notes to the consolidated financial statements, including a summary of material accounting policies and other explanatory information (hereinafter referred to as "the consolidated financial statements").

In our opinion and to the best of our information and according to the explanations given to us, and based on the consideration of the report of the other auditors on the separate financial statements of such subsidiaries as were audited by the other auditors, the aforesaid consolidated financial statements give the information required by the Companies Act, 2013 in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the consolidated state of affairs of the Group as at March 31, 2026, of consolidated loss and other comprehensive income, consolidated changes in equity and its consolidated cash flows for the year then ended.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in India in terms of the Code of Ethics issued by ICAI and the relevant provisions of the Companies Act, 2013, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter

We draw attention to the following matter in the Note no 53 to the consolidated financial statements. The Composite Scheme of Compromise and Arrangement between M/s Yogi Healthcare Limited formerly known as Core Health Care Limited (CHL), the Demerged Company, its Lender and Shareholder and Nirma Limited, the Resulting Company and its Shareholders (the Scheme) under Sections 78, 100, 391 to 394 of Companies Act, 1956 has been sanctioned by the Hon'ble High Court of Gujarat vide an order dated 1st March, 2007. The scheme has become effective from 7th March 2007. Three Parties had filed appeal before the Division Bench of Hon'ble High Court of Gujarat. Matter was settled with one party. Appeal filed by other two parties is continuing. The Scheme is subject to the outcome of the said appeal. The demerged undertaking i.e healthcare division has been transferred to Aculife Healthcare Pvt Limited from 01.10.2014. Our opinion is not modified in respect of these matters.

We draw your attention to Note 74 to the Consolidated Financial Results which states that Karnavati Holdings Inc and its subsidiaries, foreign subsidiaries of the Company have substantial doubt about its ability to continue as a going concern. The consolidated financial statements do not include any adjustments that might result from the outcome of this uncertainty. Our opinion is not modified with respect to this matter.

Nirma Limited - Consolidated

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Consolidated Financial Statements of the current period. These matters were addressed in the context of our audit of the Consolidated Financial Statements as a whole and in forming our opinion thereon and we do not provide a separate opinion on these matters.

We have determined the matters described below to be the key audit matters to be communicated in our report:

Key Audit Matter	How Our Audit Addressed the Key Audit Matter
Revenue recognition – See Note 1.III.A to Consolidated Financial Statement.	
Revenue is measured net of discounts, rebates and incentives earned by customers on the group's sales. Due to the group's presence across different marketing regions and the competitive business environment, the estimation of the various types of discounts, rebates and incentives to be recognised based on sales made during the year is material and considered to be judgemental. Revenue from contract with customers is recognised when control of the goods or services are transferred to the customers at an amount that reflects the consideration to which the group expects to be entitled in exchange for those goods or services. The group has generally concluded that as principal, it typically controls the goods or services before transferring them to the customer. Revenue is also an important element of how the group measures its performance. The group focuses on revenue as a key performance measures which could create an incentive for revenue to be recognised before the risk and rewards have been transferred. Accordingly, due to the significant risk associated with revenue recognition in accordance with terms of Ind AS 115 "Revenue from contract with customer", it was determined to be Key Audit matter in our audit of the Consolidated financial Statement.	- Assessed the group's revenue recognition policy prepared as per Ind AS 115 'Revenue from contracts with customers'. - Assessed design and tested the operating effectiveness of internal controls related to revenue recognition, discounts and rebates. - Performing substantive testing (including year-end cut-off testing) by selecting samples of revenue transactions recorded during the year (and before and after the financial year end) by verifying the underlying documents, which include sales invoices/contracts and shipping documents. - Comparing the historical discounts, rebates and incentives to current payment trends. We also considered the historical accuracy of the group's estimates in previous year. - Assessing manual journals posted to revenue to identify unusual items. - Obtained confirmations from customers on sample basis to support existence assertion of trade receivables and assessed the relevant disclosures made in the financial statement; to ensure revenue from contracts with customers are in accordance with the requirements of relevant accounting standards.

Information other than the Consolidated Financial Statements and Auditors' Report thereon.

The Holding Company's Management and Board of Directors is responsible for the other information. The other information comprises the information included in the Holding Company's Annual Report but does not include the financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information, and in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed and based on the work done/audit reports of other auditors, we conclude that there is a material misstatement of this other information; we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and those charged with Governance for the Consolidated Financial Statements

The Holding Company's Management and Board of Directors are responsible for the preparation and presentation of these consolidated financial statements in term of the requirements of the Companies Act, 2013 (the Act) that give a true and fair view of the consolidated state of affairs, consolidated loss and other comprehensive income, consolidated statement of changes in equity and consolidated cash flows of the Group and in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) specified under section 133 of the Act. The respective Management and Board of Directors of the companies included in the Group are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the each company and for preventing and detecting frauds and other irregularities; the selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring accuracy and completeness of the accounting records, relevant to the preparation and presentation of the consolidated financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated financial statements by the Directors of the Holding Company, as aforesaid.

In preparing the consolidated financial statements, the respective Management and Board of Directors of the companies included in the Group are responsible for assessing the ability of the each company to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the respective Board of Directors either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the companies included in the Group is responsible for overseeing the financial reporting process of each company.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the holding company have adequate internal financial controls system in place and the operating effectiveness of such controls.

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- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management and Board of directors.
- Conclude on the appropriateness of management's and respective Board of Director's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Group to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the audit of the financial statements of such entities included in the consolidated financial statements of which we are the independent auditors. For the other entities included in the consolidated financial statements, which have been audited by other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion. Our responsibilities in this regard are further describe in the section titled "Other Matters" in the audit report.

We believe that the audit evidence obtained by us along with the consideration of audit reports of the other auditors referred to in the Other Matters paragraph below, is sufficient and appropriate to provide a basis for our audit opinion on the consolidated financial statements.

We communicate with those charged with governance of the Holding Company of which we are the independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Other Matters

We did not audit the financial statements / financial information of six subsidiaries, whose financial statements/ financial information reflect total assets (before consolidation adjustments) of Rs. 6,690.96 crores as at 31st March, 2026, total revenues (before consolidation adjustments) of Rs. 4,991.80 crores and Group's shares of total net loss after tax (before consolidation adjustments) of Rs. 610.08 crores and Group's share of total comprehensive loss (before consolidation adjustments) of Rs 67.13 crores and net cash outflows amounting to Rs. 230.30 crores for the year ended on that date, as considered in the consolidated financial statements. These financial statements / financial information have been audited by other auditors whose reports have been furnished to us by the Holding company's management and our opinion on the consolidated financial

statements, in so far as it relates to the amounts and disclosures included in respect of these subsidiaries and our report in terms of sub-section (3) of Section 143 of the Act, in so far as it relates to the aforesaid subsidiaries is based solely on the reports of the other auditors.

Five of these subsidiaries are located outside India whose financial statements/consolidated financial statements and other financial information have been prepared in accordance with accounting principles generally accepted in their respective countries and which have been audited by other auditors under generally accepted auditing standards applicable in their respective countries. The Holding Company's management has converted the financial statements/consolidated financial statements of such subsidiaries located outside India from accounting principles generally accepted in their respective countries to accounting principles generally accepted in India. We have audited these conversion adjustments made by the Holding Company's management. Our opinion in so far as it relates to the balances and affairs of such subsidiaries located outside India is based on the report of other auditors and the conversion adjustments prepared by the management of the Holding Company and audited by us.

Our opinion on the consolidated financial statements and our report on Other Legal and Regulatory Requirements below, are not modified in respect of the above matters with respect to our reliance on the work done and the reports of the other auditors.

Report on Other Legal and Regulatory Requirements

A) As required by Section 143(3) of the Act, based on our audit and the consideration of the reports of the other auditors' on separate/consolidated financial statements of such subsidiaries as were audited by other auditors, as noted in other matters paragraph, we report, to the extent applicable, that:

- I) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid consolidated financial statements.
- II) In our opinion, proper books of account as required by law relating to preparation of the aforesaid consolidated financial statements have been kept so far as it appears from our examination of those books and the reports of the other auditors except for the matter stated in the paragraph A(VIII)(f) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014.
- III) The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss (including other comprehensive income) , the consolidated Statement of Changes in Equity and the Consolidated Cash Flow Statement dealt with by this Report are in agreement with the relevant books of account maintained for the purpose of preparation of the consolidated financial statements.
- IV) In our opinion, the aforesaid consolidated financial statements comply with the Indian Accounting Standards specified under Section 133 of the Act read with Companies (Indian Accounting Standard) Rules, 2014, as amended.
- V) On the basis of the written representations received from the directors of the Holding Company as on 01 April, 2026 taken on record by the Board of Directors of the Holding Company and the report of the statutory auditors of its subsidiary company incorporated in India, none of the directors of the Group companies, is disqualified as on 31st March, 2026 from being appointed as a director in terms of Section 164(2) of the Act.
- VI) The modification relating to the maintenance of accounts and other matters connected therewith are as stated in paragraph A(II) above on reporting under Section 143(3)(b) of the Act and paragraph A(VIII)(f) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014.
- VII) With respect to the adequacy of internal financial controls and the operating effectiveness of such controls with reference to financial statements of the holding company and its subsidiary company incorporated in India refer to our separate report in "Annexure A".

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VIII) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditor's) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us based on the consideration of the reports of other auditors on separate financial statements of the subsidiaries as noted in the "other matters" paragraph:

- a) The consolidated financial statements disclose the impact of pending litigations on the consolidated financial position of the Group. – Refer Note no 44 to the consolidated financial statements.
- b) Provision has been made in the consolidated financial statements, as required under the applicable law or Indian Accounting standards, for material foreseeable losses, if any, on long-term contracts including derivative contracts.
- c) There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Holding Company or its subsidiary company incorporated in India during the year ended March 31, 2026.
- d) (i) The management of the Holding Company and its subsidiary company incorporated in India whose financial statements have been audited under the Act has represented that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Holding Company or subsidiary company incorporated in India in any other persons or entities, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Holding company or subsidiary companies incorporated in India ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- (ii) The management of the Holding Company and its subsidiary company incorporated in India whose financial statements have been audited under the Act has represented that, to the best of its knowledge and belief, no funds have been received by the Holding Company or subsidiary company incorporated in India from any persons or entities, including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Holding Company or subsidiary company incorporated in India shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- (iii) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (d)(i) and (d)(ii) above, contain any material misstatement.
- e) No dividend was declared or paid during the year by the Holding Company. The Board of directors of the subsidiary company incorporated in India have proposed final dividend for the year ended 31st March 2026 which is subject to the approval of members at the Annual General Meeting. The dividend declared is in accordance with section 123 of the Act to the extent it applies to declaration of dividend.
- f) Based on our examination which included test checks performed by us, except for the instance mentioned below, the Holding Company and its subsidiary company incorporated in India have used accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the respective software.

In case of the Holding Company and a Subsidiary company incorporated in India, the feature of recording audit trail was not enabled at the database layer to log any direct data changes for the accounting software used for maintaining the books of account.

Further, for the period where audit trail (edit log) facility was enabled and operated for the respective accounting software, we did not come across any instance of the audit trail feature being tampered with.

Furthermore, the audit trail has been preserved by the respective entity as per the statutory requirements for record retention.

B) With respect to the matter to be included in the Auditors' report under Section 197(16) of the Act:

In our opinion and according to the information and explanation given to us, the remuneration paid during the current year by the Holding Company and its subsidiary company incorporated in India to its directors is in accordance with the provisions of Section 197 of the Act. The remuneration paid to any director by the Holding Company and its subsidiary company incorporated in India is not in excess of the limit laid down under Section 197 of the Act. The Ministry of Corporate Affairs has not prescribed other details under Section 197(16) which are required to be commented upon by us.

With respect to the matters specified in paragraphs 3(xxi) and 4 of the Companies (Auditor's Report) Order, 2020 (the "Order"/ "CARO") issued by the Central Government in terms of Section 143(11) of the Act, to be included in the Auditor's report, according to the information and explanations given to us, and based on the CARO reports issued by us for the Holding Company and by other auditor for its subsidiary incorporate in India included in the consolidated financial statements of the Company, to which reporting under CARO is applicable, we report that there are no qualifications or adverse remarks in these CARO reports.

For Hemanshu Shah & Co.
Chartered Accountants
Firm Registration No 122439W

(H C SHAH)
Partner

Membership No.36441
UDIN: 26036441IXWZAO1370

Place: Ahmedabad
Date: 28th May, 2026

Annexure - A to the Independent Auditors' report on the consolidated financial statements of Nirma limited for the year ended on March 31, 2026

(Refer to paragraph A (VII) on other Legal and Regulatory Requirements of our report of even date.)

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

Opinion

In conjunction with our audit of the consolidated financial statements of the Nirma limited (here in after referred to as "the Holding Company") as of and for the year ended 31st March 2026, we have audited the internal financial controls with reference to Consolidated Financial Statements of the Holding Company, as of that date.

In our opinion, the Holding Company have, in all material respects, an adequate internal financial controls system with reference to Consolidated Financial Statements and such internal financial controls with reference to Consolidated Financial Statements were operating effectively as at 31st March 2026, based on the internal control with reference to Consolidated Financial Statements criteria established by such Companies considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the ICAI (the "Guidance note").

Management's and Board of Directors' Responsibility for Internal Financial Controls

The respective company's Management and Board of Directors are responsible for establishing and maintaining internal financial controls based on the internal control with reference to Consolidated Financial Statements criteria established by the respective companies considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India ("ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to respective company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the internal financial controls with reference to Consolidated Financial Statements based on our audit. We conducted our audit in accordance with the Guidance Note and the Standards on Auditing, issued by ICAI and prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to Consolidated Financial Statements were established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system with reference to Consolidated Financial Statements and their operating effectiveness. Our audit of internal financial controls with reference to Consolidated Financial Statements included obtaining an understanding of internal financial controls with reference to Consolidated Financial Statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error.

We believe that the audit evidence we and other auditors have obtained is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls with reference to Consolidated Financial Statements.

Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control with reference to Consolidated Financial Statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control with reference to Consolidated Financial Statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the Holding company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls with reference to Consolidated Financial Statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to Consolidated Financial Statements to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

For Hemanshu Shah & Co.
Chartered Accountants
Firm Registration No 122439W

Place: Ahmedabad
Date: 28th May, 2026

(H C SHAH)
Partner
Membership No 36441
UDIN: 260364411XWZAO1370

Nirma Limited - Consolidated

CONSOLIDATED BALANCE SHEET AS AT 31ST MARCH 2026

₹ in crore

Particulars	Note No	As at 31.03.2026	As at 31.03.2025
I ASSETS			
1 Non Current Assets			
(a) Property, Plant and Equipment	2	5,636.04	5,216.39
(b) Right of use of Asset	2	906.54	784.48
(c) Capital work-in-progress	2	877.22	804.66
(d) Investment Property	3	10.14	10.14
(e) Goodwill	4	3,355.66	3,592.58
(f) Other Intangible assets	5	1,378.31	1,661.15
(g) Intangible assets under development	5	10.35	7.66
(h) Financial assets			
(i) Investments	6	17.60	800.56
(ii) Other financial assets	7	10.35	9.71
(i) Other non current assets	8	30.23	49.07
(j) Income Tax assets (net)	9	Nil	4.18
Total non current assets		12,232.44	12,940.58
2 Current Assets			
(a) Inventories	10	2,306.50	2,284.44
(b) Financial assets			
(i) Investments	11	1,836.40	477.62
(ii) Trade receivables	12	2,154.59	2,101.17
(iii) Cash and cash equivalents	13	369.13	672.06
(iv) Bank balances other than (iii) above	14	35.31	0.32
(v) Loans	15	13.87	10.55
(vi) Other financial assets	16	43.52	51.05
(c) Other current assets	17	189.62	225.83
(d) Current tax Assets (Net)	18	40.60	68.88
(e) Assets held for sale	19	2.28	Nil
Total current assets		6,991.82	5,891.92
TOTAL ASSETS		19,224.26	18,832.50
II EQUITY AND LIABILITIES			
EQUITY			
(a) Equity share capital	20	73.04	73.04
(b) Other equity	21	6,773.99	7,085.24
Equity attributable to Owners of Nirma Limited		6,847.03	7,158.28
Non Controlling Interests		1,974.98	1,892.01
Total Equity		8,822.01	9,050.29
LIABILITIES			
1 Non Current Liabilities			
(a) Financial liabilities			
(i) Borrowings	22	3,383.65	3,743.77
(ii) Other financial liabilities	23	118.01	103.62
(iii) Lease Liability		304.56	205.70
(b) Provisions	24	410.73	342.41
(c) Deferred tax liabilities (Net)	25	729.40	782.31
Total non current liabilities		4,946.35	5,177.81
2 Current Liabilities			
(a) Financial liabilities			
(i) Borrowings	26	1,803.72	1,659.13
(ii) Trade payables due to	27		
- Micro & Small Enterprise		75.32	88.59
- Other than Micro & Small Enterprise		1,595.02	1,106.87
(iii) Other financial liabilities	28	187.79	156.99
(iv) Lease Liability		54.19	72.81
(b) Other current liabilities	29	1,015.16	859.09
(c) Provisions	30	691.66	659.77
(d) Current tax liabilities (Net)	31	33.04	1.15
Total current liabilities		5,455.90	4,604.40
Total liabilities		10,402.25	9,782.21
TOTAL EQUITY AND LIABILITIES		19,224.26	18,832.50
Summary of material accounting policies and other explanatory information The accompanying notes form an integral part of the financial statements.		1	

As per our report of even date
For Hemanshu Shah & Co.
Chartered Accountants
Firm Registration No 122439W

For and on behalf of the Board

HIREN K. PATEL
Managing Director
(DIN: 00145149)

Dr. K. K. PATEL
Chairman
(DIN: 00404099)

(H.C.SHAH)
Partner
Membership No 36441
Place : Ahmedabad
Date : 28th May, 2026

PARESH SHETH
Company Secretary
Place : Ahmedabad
Date : 28th May, 2026

MANAN SHAH
Chief Financial Officer

CONSOLIDATED STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED ON 31ST MARCH 2026

₹ in crore

Particulars	Note No	2025-2026	2024-2025
I Revenue from operations	32	12,005.25	12,206.37
II Other income	33	184.63	192.98
III Total Income (I+II)		12,189.88	12,399.35
IV Expenses			
(a) Cost of materials consumed	34	3,970.31	3,678.35
(b) Purchases of stock in trade		42.21	71.47
(c) Changes in inventories of finished goods, stock in trade and work-in-progress	35	21.35	220.66
(d) Employee benefits expenses	36	1,404.17	1,293.10
(e) Finance costs	37	480.21	543.02
(f) Depreciation and amortisation expenses	38	950.30	933.34
(g) Other expenses	39	4,909.46	5,061.58
Total Expenses (IV)		11,778.01	11,801.52
V Profit before exceptional items and tax (III-IV)		411.87	597.83
VI Exceptional items	40	274.07	2,663.29
VII Profit/(Loss) before tax (V-VI)		137.80	(2,065.46)
VIII Tax expense	41		
(a) Current tax		472.14	429.16
(b) Tax expenses relating to earlier year		(4.99)	(56.19)
(c) Deferred tax (credit)		(55.30)	(128.65)
Total Tax Expense		411.85	244.32
IX (Loss) for the year from continued operation (VII-VIII)		(274.05)	(2,309.78)
X Profit before tax from discontinued operations		0.65	0.10
XI Tax expense of discontinued operations		Nil	Nil
XII Profit for the year from discontinued operations -Refer Note No 71 (X-XI)		0.65	0.10
XIII (Loss) for the year (IX+XII)		(273.40)	(2,309.68)
XIV Other comprehensive income	42		
(a) Items that will not be reclassified to profit or loss		7.06	(9.28)
(b) Income tax relating to Items that will not be reclassified to profit or loss		(1.74)	(1.55)
(c) Items that will be reclassified to profit or loss		44.81	36.72
(d) Income tax relating to Items that will be reclassified to profit or loss		Nil	Nil
Total Other comprehensive income		50.13	25.89
XV Total comprehensive (Loss) for the year (XIII+XIV)		(223.27)	(2,283.79)
(Loss)/Profit attributable to :			
Owners of the company		(356.02)	(2,372.16)
Non-controlling interests		82.62	62.48
Other comprehensive (Loss)/ income attributable to :			
Owners of the company		49.82	26.20
Non-controlling interests		0.31	(0.31)
Total comprehensive (Loss)/income attributable to :			
Owners of the company		(306.20)	(2,345.96)
Non-controlling interests		82.93	62.17
XVI Earnings per equity share	51		
(a) Earnings per equity share (for continuing operations)			
Basic & Diluted (in ₹)		(18.76)	(158.12)
(b) Earnings per equity share (for discontinued operations)			
Basic & Diluted (in ₹)		0.04	0.01
(c) Earnings per equity share (for continued and discontinued operations)			
Basic & Diluted (in ₹)		(18.72)	(158.12)
Summary of material accounting policies and other explanatory information	1		
The accompanying notes form an integral part of the financial statements.			

As per our report of even date

For Hemanshu Shah & Co.

Chartered Accountants

Firm Registration No 122439W

For and on behalf of the Board

HIREN K. PATEL
 Managing Director
 (DIN: 00145149)

Dr. K. K. PATEL
 Chairman
 (DIN: 00404099)

(H.C.SHAH)
 Partner
 Membership No 36441

 Place : Ahmedabad
 Date : 28th May, 2026

PARESH SHETH
 Company Secretary

 Place : Ahmedabad
 Date : 28th May, 2026

MANAN SHAH
 Chief Financial Officer

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED ON 31ST MARCH, 2026

₹ In crore

A. Equity Share Capital		Note No.	As at 31 st March 2026	As at 31 st March 2025
Balance as at the beginning of the year		20	73.04	73.04
Changes in equity share capital due to prior period errors			Nil	Nil
Restated balance at the beginning of the year			73.04	73.04
Changes in equity share capital during the year			Nil	Nil
Balance as at the end of the year		20	73.04	73.04

B. Other equity

Particulars	Reserves & Surplus					Items of Other comprehensive income			Total	Non Controlling Interest	Total Shareholder's Equity
	Security Premium	Capital Redemption Reserve	Debt Redemption Reserve	General Reserve	Retained Earnings	Remeasurement of defined benefit plans	Equity instruments through other comprehensive income	Currency Fluctuation Reserve			
Balance at April 1, 2024	29.81	42.35	21.80	2,132.39	6,381.46	(13.22)	61.41	774.52	9,430.52	1,829.84	11,260.36
Retained earning during the year	Nil	Nil	Nil	Nil	(2,372.16)	Nil	Nil	Nil	(2,372.16)	62.17	(2,309.99)
Other comprehensive income for the year	Nil	Nil	Nil	Nil	Nil	(10.73)	0.21	36.72	26.20	Nil	26.20
Share Based payment	(0.33)	Nil	Nil	Nil	1.00	Nil	Nil	Nil	0.67	Nil	0.67
Total comprehensive income for the year	29.48	42.35	21.80	2,132.39	4,010.30	(23.95)	61.62	811.24	7,085.24	1,892.01	8,977.25
Capital Reserve adjusted against General Reserve	Nil	Nil	(110.00)	110.00	Nil	Nil	Nil	Nil	Nil	Nil	Nil
Creation of Debt Redemption Reserve from Retained Earnings	Nil	Nil	193.28	Nil	(193.28)	Nil	Nil	Nil	Nil	Nil	Nil
Balance at March 31, 2025	29.48	42.35	105.08	2,242.39	3,817.02	(23.95)	61.62	811.24	7,085.24	1,892.01	8,977.25

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31ST MARCH, 2026

₹ in crore

Particulars	Reserves & Surplus				Items of Other comprehensive income				Total	Non Controlling Interest	Total Shareholder's Equity
	Security Premium	Capital Redemption Reserve	Debenture Redemption Reserve	General Reserve	Retained Earnings	Remeasurement of defined benefit plans	Equity Instruments through other comprehensive Income	Currency Fluctuation Reserve			
Balance at April 1, 2025	29.48	42.35	105.08	2,242.39	3,817.02	(23.95)	61.62	811.24	7,085.24	1,892.01	8,977.25
Retained earning during the year	Nil	Nil	Nil	Nil	(356.02)	Nil	Nil	Nil	(356.02)	82.62	(273.40)
Other comprehensive income for the year	Nil	Nil	Nil	Nil	Nil	4.85	0.16	44.81	49.82	0.31	50.13
Share Based payment	10.35	Nil	Nil	Nil	Nil	Nil	Nil	Nil	10.35	0.04	10.39
Total comprehensive income for the year	39.83	42.35	105.08	2,242.39	3,461.00	(19.10)	61.78	856.05	6,789.38	1,974.98	8,764.36
Capital Reserve adjusted against General Reserve	Nil	Nil	(102.00)	102.00	Nil	Nil	Nil	Nil	Nil	Nil	Nil
Creation of Debenture Redemption Reserve from Retained Earnings	Nil	Nil	95.73	Nil	(95.73)	Nil	Nil	Nil	Nil	Nil	Nil
Dividend on Equity Shares	Nil	Nil	Nil	Nil	(15.39)	Nil	Nil	Nil	(15.39)	Nil	(15.39)
Balance at March 31, 2026	39.83	42.35	98.81	2,344.39	3,349.88	(19.10)	61.78	856.05	6,773.99	1,974.98	8,748.97

The accompanying notes form an integral part of the financial statements.

As per our report of even date
For Hemanshu Shah & Co.
Chartered Accountants
Firm Registration No 122439W

For and on behalf of the Board

HIREN K. PATEL
Managing Director
(DIN: 00145149)

Dr. K. K. PATEL
Chairman
(DIN: 00404099)

(H.C.SHAH)
Partner
Membership No 36441
Place : Ahmedabad
Date : 28th May, 2026

PARESH SHETH
Company Secretary

MANAN SHAH
Chief Financial Officer

Place : Ahmedabad
Date : 28th May, 2026



Nirma Limited - Consolidated

CONSOLIDATED CASH FLOW STATEMENT FOR THE YEAR ENDED ON 31ST MARCH, 2026

₹ in crore

Particulars		2025-2026	2024-2025
A	Cash flow from operating activities :		
	Profit before tax from Continuing operations	137.80	(2,065.46)
	Profit before tax from Discontinued operations	0.65	0.10
	Adjustments for :		
	Depreciation and amortisation	950.30	933.34
	Interest Income	(17.66)	(68.97)
	Finance Cost - net of capitalization	480.21	543.02
	Exchange fluctuation gain/ loss (Net)	(1.14)	2.82
	FCTR - Change in Inventory and Cost of material consumed	(16.36)	(5.72)
	Profit/Loss on sale of Property Plant and Equipment (Net)	(1.86)	1.40
	Loss/ (gain) on lease termination	0.04	(0.02)
	Dividend on non current investment	(0.02)	(0.02)
	Provision for doubtful debts & loans and advances	0.76	1.13
	Provision for mines reclamation expenses	(0.14)	0.58
	Provision for doubtful ICD and written back	Nil	(6.50)
	Provision for doubtful debts written back	(6.90)	(0.07)
	Provision/Liabilities no longer required written back	(18.97)	(14.79)
	Provision for gratuity and compensated absence	34.72	9.38
	Inventory Written off	19.96	Nil
	Provision for Inventory	29.50	31.50
	Bad debts Written off	(7.10)	Nil
	Bad debt written off received	(0.65)	(0.20)
	Bad debt Written off	3.72	Nil
	Balances Written off (Net)	Nil	0.05
	Loss On Fair Valuation Of Investment	Nil	2,663.29
	Unrealised gain on fair value of mutual Fund	(32.39)	Nil
	Impairment on Goodwill	244.47	Nil
	Net gain on sale of current investment	(48.67)	(55.80)
		1,611.82	4,034.42
	Operating profit before working capital changes	1,750.27	1,969.06
	Adjustments for :		
	(Increase)/ Decrease in trade and other receivables	12.39	(103.15)
	(Increase)/ Decrease in Inventories	(27.16)	50.34
	Increase/ (Decrease) in trade/ other payables, provisions and other liability	577.11	167.44
		562.34	114.63
	Cash generated from operations	2,312.61	2,083.69
	Direct taxes paid(net of refund)	(390.91)	(353.44)
	Net cash from operating activities	1,921.70	1,730.25
B	Cash flow generated from investing activities :		
	Purchase of Property Plant and Equipment (including Capital Work-In-Progress)	(883.12)	(683.20)
	Sale of Property Plant and Equipment	3.21	1.77
	Sale of current Investments	3,239.93	3,158.29
	Redemption of non current Investments	783.11	365.00
	Purchase of current investments	(4,517.65)	(3,408.10)
	Interest received	12.04	49.00
	Dividend on non current investments	(15.37)	0.02
	Net cash used in investing activities	(1,377.85)	(517.22)
		543.85	1,213.03
C	Cash flow generated from financing activities :		
	Change in loans and advances	(2.74)	27.73
	Proceeds from exercise of employee stock options	10.39	Nil
	Proceeds from fresh issue of capital	Nil	0.67
	Proceeds from Short Term borrowings	3,921.65	2,780.81
	Repayment of Short Term borrowings	(6,446.87)	(2,528.52)
	Proceeds from Long Term borrowings	3627.92	3,257.30

Particulars		2025-2026	2024-2025
Repayment of Long Term borrowings	(1,370.77)		(4,739.54)
Payment of Lease Rental	(87.42)		(101.91)
Interest paid	(479.62)		(539.48)
Interest Paid on lease	(26.16)		(14.40)
Net cash used in financing activities		(853.62)	(1,857.34)
Net increase in cash and cash equivalents		(309.77)	(644.31)
Cash and cash equivalents at the beginning of the year		672.06	1,302.76
Exchange gain/loss on translations of foreign currency cash and cash equivalents		6.84	13.61
Cash and cash equivalents at end of the year of continued operation		368.99	671.92
Cash and cash equivalents at end of the year of Discontinued operation		0.14	0.14
Movement in Cash and Cash equivalent pertaining to discontinued operation		26.77	0.10

Notes :

- (1) The above Cash Flow statement has been prepared under the 'Indirect Method' as set out in the Accounting Standard (IND AS) 7- "Cash Flow Statements".
- (2) Disclosure as required by (IND AS) 7 – "Cash Flow Statements" - Changes in liabilities arising from financing activities:

₹ in crore

Particulars	2025-2026	2024-2025
Opening Balance of borrowing	5,402.90	6,598.18
Opening Balance of lease	278.51	212.35
<u>Non Cash Movement</u>		
Accrual of Interest on borrowings	489.93	560.77
Accrual of Interest on lease	26.15	14.40
Impact of currency Fluctuation on borrowing	42.03	13.26
Impact of currency Fluctuation on lease liability	27.24	5.39
Addition/(Reduction) of lease liability	140.43	174.22
<u>Cash Movement</u>		
Proceeds from Borrowings	7,549.57	6,038.11
Principal Repayment of borrowings	(7,817.64)	(7,268.06)
Principal Repayment of lease	(92.59)	(113.45)
Interest Repayment on borrowings	(479.42)	(539.36)
Interest Repayment on lease	(20.99)	(14.40)
Closing Balance of Borrowings	5,187.37	5,402.90
Closing Balance of lease liability	358.75	278.51

- (3) Previous year's figures have been regrouped, wherever necessary.
- (4) The accompanying notes form an integral part of financial statements.

As per our report of even date
For Hemanshu Shah & Co.
Chartered Accountants
Firm Registration No. 122439W

For and on behalf of the Board

HIREN K. PATEL
Managing Director
(DIN: 00145149)

Dr. K. K. PATEL
Chairman
(DIN: 00404099)

(H.C.SHAH)
Partner
Membership No 36441
Place : Ahmedabad
Date : 28th May, 2026

PARESH SHETH
Company Secretary
Place : Ahmedabad
Date : 28th May, 2026

MANAN SHAH
Chief Financial Officer

Nirma Limited - Consolidated

Notes to consolidated financial statements for the year ended 31st March, 2026

BACKGROUND INFORMATION AND SUMMARY OF MATERIAL ACCOUNTING POLICIES

Note 1

I. Group Information

The consolidated financial statements comprise financial statements of Nirma Limited (the parent) and its subsidiaries (collectively, the group) for the year ended 31 March, 2026. The parent is a company domiciled in India and incorporated under the provisions of Companies Act, 1956 of India. The parent has its registered office at Nirma House, Ashram Road, Ahmedabad- 380009, Gujarat, India. The group is engaged in manufacturing and selling of various products as mentioned below:

- A. Industrial chemicals like Soda Ash, Linear Alkyl Benzene, Caustic Soda, Purified Phosphoric Acid, Sodium Bicarbonate, Sodium sulphate, Potassium sulfate and various boron based chemicals etc.
- B. Consumer products like Detergents, Toilet Soaps, Salt, etc.
- C. Pharma Products

With a vision to lead the future, the Indian subsidiary has acquired land in Taloja (Navi Mumbai) admeasuring 10,000 square metres to establish a state-of-the-art research and development centre. The facility is designed to advance complex chemistry and oncology research and will focus on flow chemistry, complex products, particle engineering, and green chemistry, thereby strengthening the Company's pipeline across key therapeutic areas.

SUMMARY OF MATERIAL ACCOUNTING POLICIES

II. Basis of preparation

- A. The consolidated financial statements comply in all material aspects with Indian Accounting Standards (Ind AS) notified under Section 133 of the Companies Act, 2013 (the Act) Companies (Indian Accounting Standards) Rules, 2015 as amended from time to time and other relevant provisions of the Act.
- B. The financial statements have been prepared on the historical cost basis except for the following assets and liabilities which have been measured at fair value:
 - 1. Financial instruments measured at fair value through profit or loss (refer note 49)
 - 2. Financial instruments measured at fair value through other comprehensive income (refer note 49)
 - 3. Defined benefit plans – plan assets measured at fair value (refer note 47)

C. Principles of Consolidation

- 1. The Consolidated Financial Statements comprises the financial statements of the Company, and its subsidiaries (together "the Group") have been prepared in accordance with Indian Accounting Standards (Ind AS) as per the Companies (Indian Accounting Standards) Rules, 2015, as amended from time to time, notified under Section 133 of the Companies Act, 2013 (the Act) and other relevant provisions of the Act.

The list of companies which are included in consolidation and the Parent company's holdings therein are as under:

Name of the Company	Country	Percentage Holding March 31, 2026
a) Subsidiaries		
1) Karnavati Holdings Inc.	USA	100%
2) Searles Valley Minerals Inc.	USA	100%
3) Searles Domestic Water Company LLC	USA	100%
4) Trona Railway Company LLC	USA	100%
5) Searles Valley Minerals Europe	France	100%
6) Alivus Life Sciences Limited (formerly known as Glenmark Life Sciences Limited)	India	74.87%

Notes to consolidated financial statements for the year ended 31st March, 2026

The financial statements of each of the above companies are drawn up to the same reporting date as that of the parent Company i.e. March 31, 2026.

Subsidiaries

2. The consolidated financial statements of the Company and its subsidiary companies have been prepared in accordance with the Ind AS 110 "Consolidated Financial Statements". The intra-group balances, intra-group transactions and unrealised profits/losses if any are fully eliminated.
3. The consolidated financial statements have been prepared using uniform accounting policies for like transactions and other events in similar circumstances and are presented, to the extent possible, in the same manner as the Company's separate financial statements.
4. The excess cost of the parent company of its investment in the subsidiary, on the acquisition dates over and above the parent company's share of fair value of net identifiable assets acquired and liability assumed in the subsidiary, is recognised in the Consolidated Financial Statements as Goodwill. On the other hand, where the share of fair value of net identifiable assets acquired and liability assumed as on the date of investment is in excess of cost of investments of the parent company, it is recognised as "Capital Reserve".

III. Material accounting policies

A. Revenue recognition

1. Sale of goods

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer and no significant uncertainty exists regarding the amount of the consideration that will be derived from the sale of goods. Revenue from the sale of goods is measured at the fair value of the consideration received or receivable, net of returns and allowances, related discounts & incentives and volume rebates. It excludes goods and service tax.

2. Sale of goods – non-cash incentive schemes (deferred revenue)

The group operates a non-cash incentive scheme programme where dealers / agents are entitled to non-cash incentives on achievement of sales targets. Revenue related to the non-cash schemes is deferred and recognised when the targets are achieved. The amount of revenue is based on the realisation of the sales targets to the period of scheme defined.

3. Interest income

For all financial instruments measured either at amortised cost or at fair value through other comprehensive income, interest income is recorded using the effective interest rate (EIR), which is the rate that exactly discounts the estimated future cash payments or receipts over the expected life of the financial instrument or a shorter period, where appropriate, to the gross carrying amount of the financial asset or to the amortised cost of a financial liability. Interest income is included in other income in the statement of profit and loss.

4. Dividends

Dividend income is accounted for when the right to receive the same is established, which is generally when shareholders approve the dividend.

B. Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of the asset. Qualifying assets are assets that necessarily take a substantial period of time to get ready for their intended use or sale. All other borrowing costs are expensed in the period in which they occur. Borrowing costs consist of interest and other costs that a group incurs in connection with the borrowing of funds.

Nirma Limited - Consolidated

Notes to consolidated financial statements for the year ended 31st March, 2026

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying asset is deducted from the borrowing costs eligible for capitalization.

C. Government Grants

Government grants are recognised where there is reasonable assurance that the grant will be received and all attached conditions will be complied with. All the grants related to an expense item are recognised as income on a systematic basis over the periods that the related costs, for which it is intended to compensate, are expensed.

D. Export Benefits

Duty free imports of raw materials under advance license for imports, as per the Foreign Trade Policy, are matched with the exports made against the said licenses and the net benefits / obligations are accounted by making suitable adjustments in raw material consumption.

Income in respect of entitlement towards export incentives is recognized in accordance with the relevant scheme upon recognition of the related export sales. Such export incentives are recorded as part of other operating revenue.

E. Taxes

1. Current income tax

Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities, based on the rates and tax laws enacted or substantively enacted, at the reporting date in the country where the entity operates and generates taxable income.

Current tax items are recognised in correlation to the underlying transaction either in OCI or directly in equity.

Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and established provisions where appropriate.

2. Deferred tax

Deferred tax is provided using the balance sheet approach on temporary differences at the reporting date between the tax bases of assets and liabilities and their corresponding carrying amounts for the financial reporting purposes.

Deferred tax assets are the amounts of income taxes recoverable in future periods in respect of:

- i. deductible temporary differences;
- ii. the carry forward of unused tax losses; and
- iii. the carry forward of unused tax credits.

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilized. Unrecognized deferred tax assets are re-assessed at each reporting date and are recognised to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss (either in other comprehensive income or in equity). Deferred tax items are recognised in correlation to the underlying transaction either in OCI or directly in equity.

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Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

F. Leases

The Group has adopted Ind AS 116 effective from April 1, 2019 using modified retrospective approach. For the purpose of preparation of Consolidated Financial Information, management has evaluated the impact of change in accounting policies required due to adoption of Ind AS 116 for year ended March 31, 2020.

In respect of parent company, the cumulative effect of initial application is recognised in retained earnings as on April 1, 2019.

In respect of Indian subsidiary and foreign subsidiaries the right of use assets were recognised based on the amount equal to the lease liabilities adjusted for any related prepaid and accrued lease payment previously recognised. Lease liabilities were recognised based on the present value of remaining lease payments, discounted using the incremental borrowing rate at the date of initial application. Additionally, the disclosure requirements in Ind AS 116 have not generally been applied to comparative information.

Lessor accounting under Ind AS 116 is substantially unchanged from Ind AS 17. As a lessee, the Group previously classified leases as operating or finance lease based on its assessment of whether the lease transferred significantly the entire risk and rewards incidental to the ownership of the underlying asset of the Group. Under Ind AS 116, the Group recognizes the right-of-use assets and lease liabilities as stated in the Note 2 B.

The Group assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

Group as a lessee

The Group applies a single recognition and measurement approach for all leases, except for short term leases and leases of low-value assets. The Group recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

1) Right-of-use assets

- The Group recognises right-of-use assets at the commencement date of the lease (i.e., the date the underlying asset is available for use).

Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, and lease payments made at or before the commencement date less any lease incentives received. Right of- use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets, as follows:

- Leasehold buildings 8 to 10 years
- Leasehold Land 75 to 80 years
- Leasehold rail car 1 to 10 years

If ownership of the leased asset transfers to the Group at the end of the lease term or the cost reflects the exercise of a purchase option, depreciation is calculated using the estimated useful life of the asset. The right-of-use assets are also subject to impairment. Refer to the accounting policies in section (L) Impairment of non-financial assets.

2) Lease Liabilities

At the commencement date of the lease, the Group recognises lease liabilities measured at the present value of lease payments to be made over the lease term. The lease payments include fixed

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payments less any lease incentives receivable, variable lease payments that depend on an index or a rate, and amounts expected to be paid under residual value guarantees. The lease payments also include the exercise price of a purchase option reasonably certain to be exercised by the Group and payments of penalties for terminating the lease, if the lease term reflects the Group exercising the option to terminate. Variable lease payments that do not depend on an index or a rate are recognised as expenses (unless they are incurred to produce inventories) in the period in which the event or condition that triggers the payment occurs. In calculating the present value of lease payments, the Group uses its incremental borrowing rate at the lease commencement date because the interest rate implicit in the lease is not readily determinable. After the commencement date, the amount of lease liabilities is increased to reflect the accretion of interest and reduced for the lease payments made. In addition, the carrying amount of lease liabilities is remeasured if there is a modification, a change in the lease term, a change in the lease payments.

3) Short-term leases and leases of low-value assets

The Group applies the short-term lease recognition exemption to its short-term leases of machinery and equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date and do not contain a purchase option). It also applies the lease of low-value assets recognition exemption to leases of office equipment that are considered to be low value.

Lease payments on short-term leases and leases of low-value assets are recognised as expense on a straight-line basis over the lease term.

G. Employee Benefits

All employee benefits payable wholly within twelve months of rendering services are classified as short-term employee benefits. Benefits such as salaries, wages, short-term compensated absences, performance incentives etc., and the expected cost of bonus, ex-gratia are recognised during the period in which the employee renders related service.

Payments to defined contribution retirement benefit plans are recognised as an expense when employees have rendered the service entitling them to the contribution.

The group operates a defined benefit gratuity plan in India, which requires contributions to be made to a LIC.

The cost of providing benefits under the defined benefit plan is determined using the projected unit credit method. Re-measurements, comprising of actuarial gains and losses, the effect of the asset ceiling, excluding amounts included in net interest on the net defined benefit liability and the return on plan assets (excluding amounts included in net interest on the net defined benefit liability), are recognised immediately in the balance sheet with a corresponding debit or credit to retained earnings through OCI in the period in which they occur. Re-measurements are not reclassified to profit or loss in subsequent periods.

Past service costs are recognised in profit or loss on the earlier of:

- i. The date of the plan amendment or curtailment, and
- ii. The date that the group recognise related restructuring costs

Net interest is calculated by applying the discount rate to the net defined benefit liability or asset.

The group recognise the following changes in the net defined benefit obligation as an expense in the statement of profit and loss:

1. Service costs comprising current service costs, past-service costs, gains and losses on curtailments and non-routine settlements; and
2. Net interest expense or income

Notes to consolidated financial statements for the year ended 31st March, 2026

1. Long-term employee benefits

Post-employment and other employee benefits are recognised as an expense in the statement of profit and loss for the period in which the employee has rendered services. The expenses are recognised at the present value of the amount payable determined using actuarial valuation techniques. Actuarial gains and loss in respect of post-employment and other long-term benefits are charged to the statement of other comprehensive income.

2. Defined contribution plans

The group pays provident fund contributions to publicly administered provident funds as per local regulations. The group has no further payment obligations once the contributions have been paid.

3. Share based compensation

All employee services received in exchange for the grant of equity-settled share-based compensation are measured at their fair values. Such fair values are determined indirectly by reference to the fair value of the share options granted. Fair value of the share option is measured at the grant date and excludes the impact of any non-market vesting conditions (for example, profitability or sales growth targets).

All share-based compensation is recognized as an expense in the statement of profit and loss, with a corresponding credit to equity (Stock compensation reserve). Where vesting periods or other vesting conditions apply, the expense is recognized over the vesting period based on the best available estimate of the number of share options expected to vest. Non-market vesting conditions are incorporated in to the estimates of the number of options expected to become exercisable. These estimates are revised, if necessary, when there is an indication that the number of share options expected to vest differs from previous estimates.

No adjustment is made to the expense recognised in prior periods if fewer share options are ultimately exercised than originally estimated. Upon exercise of share options, the proceeds received net of any directly attributable transaction costs are allocated to share capital to the extent of the nominal value of the shares issued, with any excess credited to the security premium.

H. Property, plant and equipment

Freehold land is carried at historical cost. All other items of property, plant and equipment are stated at acquisition cost of the items. Acquisition cost includes expenditure that is directly attributable to getting the asset ready for intended use. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the group and the cost of the item can be measured reliably. The carrying amount of any component accounted for as a separate asset is derecognised when replaced. All other repairs and maintenance are charged to profit or loss during the reporting period in which they are incurred.

Items of spare parts that meets the definition of 'property, plant and equipment' is recognised as property, plant and equipment. The depreciation on such an item of spare part will begin when the asset is available for use i.e. when it is in the location and condition necessary for it to be capable of operating in the manner intended by management. In case of a spare part, as it may be readily available for use, it may be depreciated from the date of purchase of the spare part.

Capital work in progress is stated at cost and net of accumulated impairment losses, if any. All the direct expenditure related to implementation including incidental expenditure incurred during the period of implementation of a project, till it is commissioned, is accounted as Capital work in progress (CWIP) and after commissioning the same is transferred / allocated to the respective item of property, plant and equipment.

Pre-operating costs, being indirect in nature, are expensed to the statement of profit and loss as and when incurred.

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The present value of the expected cost for the decommissioning of an asset after its use is included in the cost of the respective asset if the recognition criteria for a provision are met.

Property, plant and equipment are eliminated from financial statement, either on disposal or when retired from active use. Losses arising in the case of retirement of property, plant and equipment are recognised in the statement of profit and loss in the year of occurrence.

Depreciation methods, estimated useful lives and residual value

Depreciation is calculated to allocate the cost of assets, net of their residual values, over their estimated useful lives. Components having value significant to the total cost of the asset and life different from that of the main asset are depreciated over its useful life. However, land is not depreciated. The useful lives so determined are as follows:

Assets	Estimated useful life
Buildings	5 to 61 years
Building-Ancillary structures	2 to 15 years
Plant and machinery *	1 to 80 years
Furniture and fixtures	1 to 15 years
Office equipments *	1 to 10 years
Vehicles *	1 to 20 years
Helicopter	20 years
Mineral reserves	200 years
Right of Use of Assets	Over the period of Lease agreement.

1. Depreciation on property, plant and equipment has been provided in the accounts based on useful life of the assets prescribed in Schedule II to the Companies Act, 2013.

*The above given useful lives best represent the useful lives of these assets based on internal assessment and supported by technical advice where necessary which is different from the useful lives as prescribed under Part C of Schedule II of the Companies Act, 2013.

Depreciation on property, plant and equipment is provided on Straight Line Method except assets located at Mandali, Dhank, Chhatral, Trikampura, Caustic Soda Plant and Purified Phosphoric Acid at Bhavnagar and at corporate office of parent company where depreciation is provided on written down value method.

Depreciation on additions is calculated on pro rata basis with reference to the date of addition.

Depreciation on assets sold/ discarded, during the period, has been provided up to date of sale.

The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at each financial year end and adjusted prospectively, if appropriate.

Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in profit or loss within other gains / (losses).

2. Impairment of goodwill

Goodwill is tested for impairment on an annual basis and whenever there is an indication that the recoverable amount of a cash generating unit is less than its carrying amount based on a number of factors including operating results, business plans, future cash flows and economic conditions. The recoverable amount of cash generating units is determined based on higher of value-in-use and fair value less cost to sell. The goodwill impairment test is performed at the level of the cash generating unit or groups of cash-generating units which are benefitting from the synergies of the acquisition and which represents the lowest level at which goodwill is monitored for internal management purposes. Market related information and estimates are used to determine the recoverable amount. Key assumptions on which management has based its determination of recoverable amount include estimated long-term growth rates, weighted average cost of capital and estimated operating

Notes to consolidated financial statements for the year ended 31st March, 2026

margins.

Cash flow projections take into account past experience and represent management's best estimate about future developments.

3. Investment properties

Property that is held for long-term rental yields or for capital appreciation or both, and that is not occupied by the group, is classified as investment property. Investment property is measured initially at its cost, including related transaction costs and where applicable borrowing costs. Subsequent expenditure is capitalised to the asset's carrying amount only when it is probable that future economic benefits associated with the expenditure will flow to the group and the cost of the item can be measure reliably. All other repairs and maintenance costs are expensed when incurred. When part of an investment property is replaced, the carrying amount of the replaced part is derecognized.

4. Intangibles

Intangible assets are recognised when it is probable that the future economic benefits that are attributable to the assets will flow to the group and the cost of the asset can be measured reliably.

Intangible assets acquired separately are measured on initial recognition at cost. The cost of intangible assets acquired in a business combination is their fair value at the date of acquisition. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and accumulated impairment losses. Internally generated intangibles, excluding capitalised development costs, are not capitalised and the related expenditure is reflected in profit or loss in the period in which the expenditure is incurred.

Amortization methods, estimated useful lives and residual value

The Group's Intangible assets comprises assets with finite useful life which are amortised on a straight line basis over their estimated useful lives based on underlying contracts where applicable and trademark assets having and indefinite life which is not amortized but reviewed annually for impairment. The useful lives of intangible assets are assessed as either finite or indefinite. The useful life so determined are as follows:

Assets	Amortisation period
Lease and license rights	98 years
Mining rights	Amortised on unit of production method based on extraction of limestone from mines
Trademark	10 years
Computer Software	2 to 10 years
Customer Relationships	9 to 10 years
Product Development Brand	*
Master Service Agreement	5 years
Non Compete Agreement	4 years

** The expected useful life of product development/brands is determined based on the management's best estimates of their expected usage, the product life cycles, technical and technological obsolescence, market demand for products, competition and their expected future benefits to the Indian subsidiary.*

The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at the end of each reporting period.

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Research and development

Expenses on research activities undertaken with the prospect of gaining new scientific or technical knowledge and understanding are recognised in the statement of profit and loss as incurred.

Development activities involve a plan or design for the production of new or substantially improved products and processes. Development expenditure is capitalized only if development costs can be measured reliably, the product or process is technically and commercially feasible, future economic benefits are probable, the assets are controlled by the Indian subsidiary and the Indian subsidiary intends to and has sufficient resource to complete development and to use or sell the asset. Capitalised expenditure includes the cost of materials and other costs directly attributable to preparing the asset for its intended use. Other development expenditure is recognized in the statement of profit and loss as incurred.

The Indian Subsidiary internal drug development expenditure is capitalized only if they meet the recognition criteria as mentioned above. Where uncertainties exist as to whether these criteria will be met, such expenditure is recognized in the statement of profit and loss as incurred. When the recognition criteria are satisfied, the related expenditure is recognized as intangible asset. Based on the management estimate of the useful lives, intangible assets with indefinite useful lives are tested for impairment, while assets with finite useful life are amortised on a straight-line basis over their estimated useful economic lives from the date they are available for use. During the period prior to their commercial launch (including period when such products are out-licensed to other companies), these assets are tested for impairment on an annually, as their economic useful lives cannot be determined until that time.

Recognition of intangible assets

Intangible assets comprise computer software and product development costs / brands and are measured on initial recognition at cost. Following initial recognition, intangible assets are carried at cost less accumulated amortisation and accumulated impairment losses, if any. Subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates.

De-recognition of intangible assets

Intangible assets are de-recognised either upon their disposal or where no future economic benefits are expected from their use or disposal. Any losses arising on such de-recognition are recorded in the statement of profit and loss, and are measured as the difference between the net disposal proceeds, if any, and the carrying amount of respective intangible assets as on the date of derecognition.

Intangible assets relating to products under development, other intangible assets not available for use and intangible assets having indefinite useful life are tested for impairment at least at each reporting date. All other intangible assets are tested for impairment when there is an indication that the carrying amount may not be recoverable. Any impairment losses are recognized immediately in the statement of profit and loss.

Other-intangible assets

Other intangible assets that are acquired by the group, which have finite useful lives, are measured at cost less accumulated amortization and accumulated impairment losses, if any.

Subsequent expenditure is capitalized only when it increases the future economic benefits embodied in the specific assets to which they relate.

Software for internal use, which is primarily acquired from third-party vendors, including consultancy charges for implementing the software, are capitalized. Subsequent costs are charged

Notes to consolidated financial statements for the year ended 31st March, 2026

to the statement of profit and loss as incurred. The capitalized costs are amortised over the estimated useful life of software.

Amortisation

Amortisation of intangible assets is recognised in the Statement of Profit and Loss on a straight-line basis over their estimated useful lives from the date they are available for use. Intangible assets not available for use and intangible assets having an indeterminable useful life are not amortised but are tested for impairment in accordance with the group accounting policy.

The estimated useful lives of intangible assets are 1–10 years.

I. Impairment

Assets that have an indefinite useful life, for example goodwill, are not subject to amortization and are tested for impairment annually and whenever there is an indication that the asset may be impaired. Assets that are subject to depreciation and amortization are reviewed for impairment, whenever events or changes in circumstances indicate that carrying amount may not be recoverable. Such circumstances include, though are not limited to, significant or sustained decline in revenues or earnings and material adverse changes in the economic environment. An impairment loss is recognized whenever the carrying amount of an asset or its cash generating unit (CGU) exceeds its recoverable amount. The recoverable amount of an asset is the greater of its fair value less cost to sell and value in use. To calculate value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market rates and the risk specific to the asset. For an asset that does not generate largely independent cash inflows, the recoverable amount is determined for the CGU to which the asset belongs. Fair value less cost to sell is the best estimate of the amount obtainable from the sale of an asset in an arm's length transaction between knowledgeable, willing parties, less the cost of disposal. Impairment losses, if any, are recognized in the consolidated Statement of Profit and Loss and included in depreciation and amortization expenses. Impairment losses are reversed in the consolidated Statement of Profit and Loss only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined if no impairment loss had previously been recognized.

J. Inventories

Inventories are valued at the lower of cost or net realizable value.

1. **Raw materials:** Cost includes cost of purchase and other costs incurred in bringing the inventories to their present location and condition. Cost is determined on a monthly weighted average basis.
2. **Finished goods and work in progress:** Cost includes cost of direct materials and labour and a proportion of manufacturing overheads based on the normal operating capacity, but excluding borrowing costs. Cost is determined on a monthly weighted average basis on lower of cost or net realizable value.
3. **Stores and spares:** Cost includes cost of purchase and other costs incurred in bringing the inventories to their present location and condition. Cost is determined on weighted average basis. Items of spare parts that does not meet the definition of 'property, plant and equipment' has to be recognised as a part of inventories.
4. **Fuel:** Cost includes cost of purchase and other cost incurred in bringing the inventories to their present location and condition. Cost is determined on a monthly weighted average basis.

Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale.

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In determining the allowance for slow moving, obsolete, and other non-salable inventories, the group considers factors such as estimated shelf life, planned product discontinuations, price changes, inventory ageing, and introduction of competing new products, to the extent that these factors impact the Indian subsidiary business and markets. Based on the assessment of these factors, the Indian subsidiary reviews and adjusts the inventory provision annually to its actual experience.

K. Financial Instruments

1. Financial assets

i. Initial recognition and measurement

All financial assets are recognised initially at fair value plus, in the case of financial assets not recorded at fair value through profit or loss, transaction costs that are attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at fair value through profit or loss are expensed in profit or loss.

Financial assets are classified, at initial recognition, as financial assets measured at fair value or as financial assets measured at amortised cost.

ii. Subsequent measurement

For purposes of subsequent measurement, financial assets are classified in four categories:

- a. Debt instruments at amortised cost
- b. Debt instruments at fair value through other comprehensive income (FVTOCI)
- c. Financial assets at fair value through profit or loss (FVTPL)
- d. Equity instruments measured at fair value through other comprehensive income (FVTOCI)

iii. Debt instruments at amortised cost

A 'debt instrument' is measured at the amortised cost if both the following conditions are met:

- a. The asset is held within a business model whose objective is to hold assets for collecting contractual cash flows, and
- b. Contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

After initial measurement, such financial assets are subsequently measured at amortised cost using the effective interest rate (EIR) method. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included in finance income in the profit or loss. The losses arising from impairment are recognised in the profit or loss. This category generally applies to trade and other receivables.

iv. Debt instrument at FVTOCI

A 'debt instrument' is classified as at the FVTOCI if both of the following criteria are met:

- a. The objective of the business model is achieved both by collecting contractual cash flows and selling the financial assets, and
- b. The asset's contractual cash flows represent SPPI.

Debt instruments included within the FVTOCI category are measured initially as well as at each reporting date at fair value. Fair value movements are recognized in the other comprehensive income (OCI).

Notes to consolidated financial statements for the year ended 31st March, 2026

v. Financial instrument at FVTPL

FVTPL is a residual category for debt instruments. Any debt instrument, which does not meet the criteria for categorization as at amortized cost or as FVTOCI, is classified as at FVTPL.

In addition, the group may elect to designate a debt instrument, which otherwise meets amortized cost or FVTOCI criteria, as at FVTPL. However, such election is allowed only if doing so reduces or eliminates a measurement or recognition inconsistency (referred to as 'accounting mismatch'). The group has not designated any debt instrument as at FVTPL.

Debt instruments included within the FVTPL category are measured at fair value with all changes recognized in the P&L.

vi. Equity investments

All equity investments in scope of Ind AS 109 are measured at fair value. Equity instruments which are held for trading and contingent consideration recognised by an acquirer in a business combination to which Ind AS103 applies are classified as at FVTPL. For all other equity instruments, the group may make an irrevocable election to present in other comprehensive income subsequent changes in the fair value. The group makes such election on an instrument by-instrument basis. The classification is made on initial recognition and is irrevocable.

If the group decides to classify an equity instrument as at FVTOCI, then all fair value changes on the instrument, excluding dividends, are recognized in the OCI. There is no recycling of the amounts from OCI to P&L, even on sale of investment. However, the group may transfer the cumulative gain or loss within equity.

Equity instruments included within the FVTPL category are measured at fair value with all changes recognized in the P&L.

vii. Derecognition

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised (i.e. removed from the group's balance sheet) when:

- a. The rights to receive cash flows from the asset have expired, or
- b. The group has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either
 - i) the group has transferred substantially all the risks and rewards of the asset, or
 - ii) the group has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

When the group has transferred its rights to receive cash flows from an asset or has entered into a pass-through arrangement, it evaluates if and to what extent it has retained the risks and rewards of ownership. When it has neither transferred nor retained substantially all of the risks and rewards of the asset, nor transferred control of the asset, the group continues to recognize the transferred asset to the extent of the group's continuing involvement. In that case, the group also recognises an associated liability. The transferred asset and the associated liability are measured on a basis that reflects the rights and obligations that the group has retained.

viii. Impairment of financial assets

The group assesses impairment based on expected credit loss (ECL) model to the following:

- a. Financial assets measured at amortised cost;

Notes to consolidated financial statements for the year ended 31st March, 2026

b. Financial assets measured at fair value through other comprehensive income (FVTOCI);

Expected credit losses are measured through a loss allowance at an amount equal to:

- a. The 12-months expected credit losses (expected credit losses that result from those default events on the financial instrument that are possible within 12 months after the reporting date); or
- b. Full time expected credit losses (expected credit losses that result from all possible default events over the life of the financial instrument).

The group follows 'simplified approach' for recognition of impairment loss allowance on:

- a. Trade receivables or contract revenue receivables; and
- b. All lease receivables resulting from transactions within the scope of Ind AS 116

Under the simplified approach, the group does not track changes in credit risk. Rather, it recognises impairment loss allowance based on lifetime ECLs at each reporting date, right from its initial recognition.

The group uses a provision matrix to determine impairment loss allowance on the portfolio of trade receivables. The provision matrix is based on its historically observed default rates over the expected life of the trade receivable and is adjusted for forward looking estimates. At every reporting date, the historical observed default rates are updated and changes in the forward-looking estimates are analysed.

For recognition of impairment loss on other financial assets and risk exposure, the group determines that whether there has been a significant increase in the credit risk since initial recognition. If credit risk has not increased significantly, 12-month ECL is used to provide for impairment loss. However, if credit risk has increased significantly, lifetime ECL is used. If, in a subsequent period, credit quality of the instrument improves such that there is no longer a significant increase in credit risk since initial recognition, then the entity reverts to recognising impairment loss allowance based on 12-month ECL.

Lifetime ECL are the expected credit losses resulting from all possible default events over the expected life of a financial instrument. The 12-month ECL is a portion of the lifetime ECL which results from default events that are possible within 12 months after the reporting date.

ECL impairment loss allowance (or reversal) recognized during the period is recognized as income/ expense in the statement of profit and loss (P&L). This amount is reflected under the head 'other expenses' in the P&L. The balance sheet presentation for various financial instruments is described below:

ix. Financial assets measured as at amortised cost, contractual revenue receivables and lease receivables

ECL is presented as an allowance, i.e., as an integral part of the measurement of those assets in the balance sheet. The allowance reduces the net carrying amount. Until the asset meets write-off criteria, the group does not reduce impairment allowance from the gross carrying amount.

For assessing increase in credit risk and impairment loss, the group combines financial instruments on the basis of shared credit risk characteristics with the objective of facilitating an analysis that is designed to enable significant increases in credit risk to be identified on a timely basis.

The group does not have any purchased or originated credit-impaired (POCI) financial assets, i.e., financial assets which are credit impaired on purchase/ origination.

Notes to consolidated financial statements for the year ended 31st March, 2026

2. Financial liabilities

i. Initial recognition and measurement

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

The group's financial liabilities include trade and other payables, loans and borrowings including bank overdrafts.

ii. Subsequent measurement

The measurement of financial liabilities depends on their classification, as described below:

- a. Financial liabilities at fair value through profit or loss
- b. Loans and borrowings
- c. Financial guarantee contracts

iii. Financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss. Financial liabilities are classified as held for trading if they are incurred for the purpose of repurchasing in the near term.

Gains or losses on liabilities held for trading are recognised in the profit or loss.

Financial liabilities designated upon initial recognition at fair value through profit or loss are designated as such at the initial date of recognition, and only if the criteria in Ind AS 109 are satisfied. For liabilities designated as FVTPL, fair value gains/ losses attributable to changes in own credit risk are recognized in OCI. These gains/ losses are not subsequently transferred to P&L. However, the group may transfer the cumulative gain or loss within equity. All other changes in fair value of such liability are recognised in the statement of profit and loss. The group has not designated any financial liability as at fair value through profit and loss.

iv. Loans and borrowings

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the EIR method. Gains and losses are recognised in profit or loss when the liabilities are derecognised as well as through the EIR amortisation process. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included as finance costs in the statement of profit and loss.

v. Financial guarantee contracts

Financial guarantee contracts issued by the group are those contracts that require a payment to be made to reimburse the holder for a loss it incurs because the specified debtor fails to make a payment when due in accordance with the terms of a debt instrument. Financial guarantee contracts are recognised initially as a liability at fair value, adjusted for transaction costs that are directly attributable to the issuance of the guarantee. Subsequently, the liability is measured at the higher of the amount of loss allowance determined as per impairment requirements of Ind AS 109 and the amount recognised less cumulative amortisation.

The fair value of financial guarantees is determined as the present value of the difference in net cash flows between the contractual payments under the debt instrument and the payments that

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Notes to consolidated financial statements for the year ended 31st March, 2026

would be required without the guarantee, or the estimated amount that would be payable to a third party for assuming the obligations.

When guarantees in relation to loans or other payables of associates are provided for no compensation the fair values are accounted for as contributions and recognised as part of the cost of the investment.

vi. Preference shares

Preference shares, which are mandatorily redeemable on a specific date, are classified as liabilities. The dividends on these preference shares are recognised in profit or loss as finance costs.

vii. Derecognition

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit and loss.

3. Off-setting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the consolidated Balance sheet if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realize the assets and settle the liabilities simultaneously.

L. Impairment of non-financial assets

The group assesses, at each reporting date, whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the group estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating unit's (CGU) fair value less costs of disposal and its value in use. Recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or group of assets. When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

Recoverable amount is determined:

1. In case of individual asset, at higher of the fair value less cost to sell and value in use; and
2. In case of cash-generating unit (a group of assets that generates identified, independent cash flows), at the higher of the cash-generating unit's fair value less cost to sell and the value in use.

In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, recent market transactions are taken into account. If no such transactions can be identified, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices for publicly traded companies or other available fair value indicators.

The group bases its impairment calculation on detailed budgets and forecast calculations, which are prepared separately for each of the group's CGUs to which the individual assets are allocated. These budgets and forecast calculations generally cover a period of five years. For longer periods, a long-term growth rate is calculated and applied to project future cash flows after the fifth year.

Notes to consolidated financial statements for the year ended 31st March, 2026

Impairment losses of continuing operations, including impairment on inventories, are recognised in the statement of profit and loss, except for properties previously revalued with the revaluation surplus taken to OCI. For such properties, the impairment is recognised in OCI up to the amount of any previous revaluation surplus.

M. Cash and cash equivalents

Cash and cash equivalent in the balance sheet comprise cash at banks and on hand and short-term deposits with an original maturity of three months or less, which are subject to an insignificant risk of changes in value. For the purpose of the statement of cash flows, cash and cash equivalents consist of cash and short-term deposits, as defined above, net of outstanding bank overdrafts as they are considered an integral part of the group's cash management.

N. Cash dividend and non-cash distribution to equity holders of the parent

The group recognises a liability to make cash or non-cash distributions to equity holders of the parent when the distribution is authorised and the distribution is no longer at the discretion of the group. As per the corporate laws in India, a distribution is authorised when it is approved by the shareholders. A corresponding amount is recognised directly in equity.

Non-cash distributions are measured at the fair value of the assets to be distributed with fair value re-measurement recognised directly in equity. Upon distribution of non-cash assets, any difference between the carrying amount of the liability and the carrying amount of the assets distributed is recognised in the statement of profit and loss.

O. Segment accounting

The Chief Operational Decision Maker monitors the operating results of its business Segments separately for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on profit or loss and is measured consistently with profit or loss in the financial statements.

The Operating segments have been identified on the basis of the nature of products/services.

The accounting policies adopted for segment reporting are in line with the accounting policies of the group. Segment revenue, segment expenses, segment assets and segment liabilities have been identified to segments on the basis of their relationship to the operating activities of the segment.

Inter Segment revenue is accounted on the basis of transactions which are primarily determined based on market/fair value factors. Revenue, expenses, assets and liabilities which relate to the group as a whole and are not allocated to segments on a reasonable basis have been included under "unallocated revenue / expenses / assets / liabilities".

P. Provisions, Contingent liabilities, Contingent assets and Commitments

General

Provisions are recognised when the group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. When the group expects some or all of a provision to be reimbursed, for example, under an insurance contract, the reimbursement is recognised as a separate asset, but only when the reimbursement is virtually certain. The expense relating to a provision is presented in the statement of profit and loss net of any reimbursement.

If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

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Notes to consolidated financial statements for the year ended 31st March, 2026

Contingent liability is disclosed in the case of:

1. A present obligation arising from the past events, when it is not probable that an outflow of resources will be required to settle the obligation;
2. A present obligation arising from the past events, when no reliable estimate is possible;
3. A possible obligation arising from the past events, unless the probability of outflow of resources is remote.

Commitments include the amount of purchase order (net of advances) issued to parties for completion of assets.

The group provides for the expenses to reclaim the quarries used for mining. The total estimate of reclamation expenses is apportioned over the estimate of mineral reserves and a provision is made based on the minerals extracted during the year. Mines reclamation expenses are incurred on an ongoing basis and until the closure of the mine. The actual expenses may vary based on the nature of reclamation and the estimate of reclamation expenditure.

Provisions, contingent liabilities, contingent assets and commitments are reviewed at each balance sheet date.

Q. Dividend

Provision is made for the amount of any dividend declared, being appropriately authorised and no longer at the discretion of the entity, on or before the end of the reporting period but not distributed at the end of the reporting period.

R. Earnings per share

Basic earnings per share are calculated by dividing the net profit for the period attributable to equity shareholders by the weighted average number of equity shares outstanding during the period. Earnings considered in ascertaining the group's earnings per share is the net profit for the period after deducting preference dividends and any attributable tax thereto for the period. The weighted average number of equity shares outstanding during the period and for all periods presented is adjusted for events, such as bonus shares, other than the conversion of potential equity shares that have changed the number of equity shares outstanding, without a corresponding change in resources.

For the purpose of calculating diluted earnings per share, the profit or loss for the period attributable to equity shareholders and the weighted average number of shares outstanding during the period is adjusted for the effects of all dilutive potential equity shares.

S. Use of estimates and judgements

The presentation of the financial statements is in conformity with the Ind AS which requires the management to make estimates, judgments and assumptions that affect the reported amounts of assets and liabilities, revenues and expenses and disclosure of contingent liabilities. Such estimates and assumptions are based on management's evaluation of relevant facts and circumstances as on the date of financial statements. The actual outcome may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to the accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

Information about assumptions and estimation uncertainties that have a significant risk of resulting in a material adjustment within the next financial year are included in the following notes:

Note 12- Trade receivable

Note 41 - Current tax

Notes to consolidated financial statements for the year ended 31st March, 2026

Note 47 - Measurement of defined benefit obligations

Note 49 - Fair valuation of unlisted securities

Note 50 - Expected credit loss for receivables

Critical accounting Estimates and Significant Judgement in applying accounting policies.

T. Statement of cash flows

Cash flow are reported using the indirect method, whereby net profit before tax is adjusted for the effects of transactions of a non-cash nature, any deferrals of accruals of past or future operating cash receipts or payments and item of income or expenses associated with investing or financing cash flows. The cash flows from operating, investing and finance activities of the group are segregated.

U. Current and non-current classification

The group presents assets and liabilities in the balance sheet based on current/ non-current classification. An asset is treated as current when it is:

1. Expected to be realized or intended to be sold or consumed in normal operating cycle;
2. Held primarily for the purpose of trading;
3. Expected to be realized within twelve months after the reporting period, or
4. Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period

All other assets are classified as non-current.

A liability is current when:

1. It is expected to be settled in normal operating cycle;
2. It is held primarily for the purpose of trading;
3. It is due to be settled within twelve months after the reporting period, or
4. There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period

All other liabilities are classified as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

The operating cycle is the time between the acquisition of assets for processing and their realization in cash and cash equivalents. The group has identified twelve months as its operating cycle.

V. Foreign currency translation

Items included in the financial statements of the entity are measured using the currency of the primary economic environment in which the entity operates ('the functional currency'). The financial statements are presented in Indian rupee (INR), which is group's functional and presentation currency.

1. Transactions and balances

Transactions in foreign currencies are initially recorded by the group's entities at their respective functional currency spot rates at the date the transaction first qualifies for recognition.

Monetary assets and liabilities denominated in foreign currencies are translated at the functional currency spot rates of exchange at the reporting date.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items measured at

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Notes to consolidated financial statements for the year ended 31st March, 2026

fair value in a foreign currency are translated using the exchange rates at the date when the fair value is determined. The gain or loss arising on translation of non-monetary items measured at fair value is treated in line with the recognition of the gain or loss on the change in fair value of the item (i.e., translation differences on items whose fair value gain or loss is recognised in OCI or profit or loss are also recognised in OCI or profit or loss, respectively).

The results and financial position of foreign operations that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

1. Assets and liabilities are translated at the closing rate at the date of that balance sheet
2. Income and expenses are translated at average exchange rate (unless this is not a reasonable approximation of the cumulative effect of the rates prevailing on the transaction dates, in which case income and expenses are translated at the dates of the transactions), on consolidation, exchange differences arising from the translation of any net investment in foreign entities are recognised in other comprehensive income and all resulting exchange differences are recognised in other comprehensive income.

2. Translation of financial statements of foreign entities

On consolidation, the assets and liabilities of foreign operations are translated into ` (Indian Rupees) at the exchange rate prevailing at the reporting date and their statements of profit and loss are translated at exchange rates prevailing at the dates of the transactions. For practical reasons, the group uses an average rate to translate income and expense items, if the average rate approximates the exchange rates at the dates of the transactions. The exchange differences arising on translation for consolidation are recognised in Consolidated Statement of OCI. On disposal of a foreign operation, the component of OCI relating to that particular foreign operation is reclassified to Consolidated Statement of Profit and Loss.

Any goodwill arising in the acquisition/ business combination of a foreign operation on or after adoption of Ind AS 103– Business Combination, and any fair value adjustments to the carrying amounts of assets and liabilities arising on the acquisition are treated as assets and liabilities of the foreign operation and translated at the spot rate of exchange at the reporting date. Any goodwill or fair value adjustments arising in business combinations/ acquisitions, which occurred before the date of adoption of Ind AS 103 – Business Combination, are treated as assets and liabilities of the entity rather than as assets and liabilities of the foreign operation. Therefore, those assets and liabilities are non-monetary items already expressed in the functional currency of the parent and no further translation differences occur.

W. Fair value measurement

The group measures financial instruments, such as, derivatives at fair value at each balance sheet date.

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

1. In the principal market for the asset or liability, or
2. In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible by the group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

Notes to consolidated financial statements for the year ended 31st March, 2026

The group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

1. Level 1 — Quoted (unadjusted) market prices in active markets for identical assets or liabilities.
2. Level 2 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable.
3. Level 3 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognised in the financial statements on a recurring basis, the group determines whether transfers have occurred between levels in the hierarchy by re-assessing categorization (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

External valuers are involved for valuation of significant assets, such as unquoted financial assets. Involvement of external valuers is decided upon annually after discussion with and approval by the management. Selection criteria include market knowledge, reputation, independence and professional standards. The management decides, after discussions with the group's external valuers, which valuation techniques and inputs to use for each case.

At each reporting date, the management analyses the movements in the values of assets and liabilities which are required to be remeasured or re-assessed as per the group's accounting policies.

For this analysis, the management verifies the major inputs applied in the latest valuation by agreeing the information in the valuation.

The management, in conjunction with the group's external valuers, also compares the change in the fair value of each asset and liability with relevant external sources to determine whether the change is reasonable.

On an interim basis, the group's external valuers present the valuation results to the Audit Committee and the group's independent auditors. This includes a discussion of the major assumptions used in the valuations.

For the purpose of fair value disclosures, the group has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

This note summarizes accounting policy for fair value. Other fair value related disclosures are given in the relevant notes.

1. Disclosures for valuation methods, significant estimates and assumptions.
2. Quantitative disclosures of fair value measurement hierarchy.
3. Investment in unquoted equity shares.
4. Financial instruments (including those carried at amortised cost).

X. Exceptional items

Certain occasions, the size, type or incidence of an item of income or expense, pertaining to the ordinary activities of the group is such that its disclosure improves the understanding of the performance of the

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Notes to consolidated financial statements for the year ended 31st March, 2026

group, such income or expense is classified as an exceptional item and accordingly, disclosed in the notes accompanying to the financial statements.

Y. Rounding off

All amounts disclosed in the financial statements and notes have been rounded off to the nearest crores as per the requirements of Schedule III, unless otherwise stated.

Z. New and amended standards adopted by the Company

All Indian Accounting Standards (Ind AS) issued and notified by the Ministry of Corporate Affairs ("MCA") under the Companies (Indian Accounting Standards) Rules, 2015 (as amended), up to the date on which these financial statements were authorised for issue, have been considered in the preparation of these financial statements.

Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time.

In May 2025, the Ministry of Corporate Affairs ("MCA") notified the following amendments

1. Ind AS 21 - The Effects of Changes in Foreign Exchange Rates, applicable with effect from April 1, 2025. The Group has evaluated the impact of these amendments and based on its assessment, has determined that they do not have a significant impact on the financial statements.

In August 2025, the Ministry of Corporate Affairs ("MCA") notified the following amendments

2. Ind AS 1 – Presentation of Financial Statements (Applicable with effect from April 1, 2025).

The amendment relates to the classification of liabilities as current or non-current, including non-current liabilities with covenants. In determining whether a liability should be classified as current or non-current, the amendment removes the requirement that a right to defer settlement must exist for at least twelve months after the reporting date. Instead, it requires that such a right should exist and have substance as at the reporting date. The amendment also introduces additional guidance on the classification of liabilities subject to covenants. This amendment is required to be applied retrospectively in accordance with Ind AS 8. The Company has assessed the impact of these amendments and concluded that they do not result in any change to its classification of current and non-current liabilities.

3. Ind AS 7 – Statement of Cash Flows and Ind AS 107 – Financial Instruments: Disclosures (Applicable with effect from April 1, 2025)

The amendment to Ind AS 7 requires entities to disclose information that enables users of financial statements to assess the effects of supplier finance arrangements on the entity's liabilities and cash flows, including the nature of such arrangements, the carrying amounts of related liabilities, and the range of payment due dates. Ind AS 107 has been amended to include supplier finance arrangements as a factor that may give rise to concentrations of liquidity risk.

As a result of implementing the amendments, the Group has provided additional disclosures about its supplier finance arrangement (Refer Note 27).

4. Ind AS 12 – Income Taxes: International Tax Reform – Pillar Two Model Rules (Applicable immediately and retrospectively)

These amendments provide a temporary mandatory relief from recognising and disclosing deferred tax assets and liabilities related to Pillar Two income taxes and require specific disclosures regarding the application of the relief. The amendments apply immediately and retrospectively. The Company has assessed the applicability of these amendments and concluded that they are not applicable to the Group and accordingly, have no impact on the financial statements.

Notes to consolidated financial statements for the year ended 31st March, 2026

Standards issued / amendments to existing standards issued but are yet not effective.

Amendments to Ind AS 1 Paragraph 74 of Ind AS 1 currently effective for the year ended 31 March 2026 requires the entity not to classify the liability as current, if there is a breach of a material covenant of a long-term loan arrangement on or before the end of the reporting period with the effect that the liability becomes payable on demand on the reporting date. However, the lender agreed, after the reporting period and before the approval of the financial statements for issue, not to demand payment as a consequence of the breach.

MCA vide notification dated 13 August 2025, has introduced amendment under Paragraph 74 of Ind AS 1 which requires the entity to classify the liability as current under the aforementioned situation because, at the end of the reporting period, it does not have the right to defer its settlement for at least twelve months after that date. Such amendment has been made effective for annual reporting periods beginning on or after 01 April 2026 retrospectively in accordance with Ind AS 8.

The Company has assessed the impact of these amendments and concluded that they do not result in any change to its classification of current and non-current liabilities.

Note – 2A : PROPERTY, PLANT AND EQUIPMENT

Particulars	GROSS BLOCK (At carrying amount)					ACCUMULATED DEPRECIATION					NET BLOCK			
	As at 01.04.2025	Additions/ Adjustments during the year	Disposal/ Adjustment during the year	Asset Held for Sale	Translation Adjustments	As at 31.03.2026	As at 01.04.2025	Charge for the Year	Disposal/ Adjustment during the year	Asset Held for Sale	Translation Adjustments	As at 31.03.2026	As at 31.03.2025	As at 31.03.2025
1. Freehold land	59.63	Nil	Nil	2.28	Nil	57.35	Nil	Nil	Nil	Nil	Nil	Nil	57.35	59.63
2. Buildings	992.11	53.18	Nil	0.17	11.69	1,056.81	236.43	33.41	Nil	0.17	6.66	276.33	780.48	755.68
3. Plant & equipments	8,549.98	752.90	60.00	Nil	274.25	9,517.13	4,503.20	485.04	59.04	Nil	164.34	5,093.54	4,423.59	4,046.78
4. Furniture and fixtures	40.44	2.63	0.35	Nil	0.01	42.73	19.14	3.86	0.12	Nil	Nil	22.88	19.85	21.30
5. Vehicles	155.32	3.56	1.92	Nil	7.26	164.22	92.97	12.34	1.74	Nil	4.20	107.77	56.45	62.35
6. Office equipments	20.34	3.97	0.16	Nil	Nil	24.15	14.66	2.74	0.13	Nil	Nil	17.27	6.88	5.68
7. Helicopter	14.60	Nil	Nil	Nil	Nil	14.60	14.60	Nil	Nil	Nil	Nil	14.60	Nil	Nil
8. Mineral Reserves	279.48	Nil	Nil	Nil	29.63	309.11	14.51	1.50	Nil	Nil	1.65	17.66	291.45	264.97
Total	10,111.90	816.24	62.43	2.45	322.84	11,186.10	4,895.51	538.89	61.03	0.17	176.85	5,550.05	5,636.04	5,216.39

₹ in crore

Particulars	GROSS BLOCK (At carrying amount)					ACCUMULATED DEPRECIATION					NET BLOCK			
	As at 01.04.2024	Additions/ Adjustments during the year	Disposal/ Adjustment during the year	Asset Held for Sale	Translation Adjustments	As at 31.03.2025	As at 01.04.2024	Charge for the Year	Disposal/ Adjustment during the year	Asset Held for Sale	Translation Adjustments	As at 31.03.2025	As at 31.03.2024	As at 31.03.2024
1. Freehold land	59.63	Nil	Nil	Nil	Nil	59.63	Nil	Nil	Nil	Nil	Nil	Nil	59.63	59.63
2. Buildings	898.24	91.12	0.03	Nil	2.78	992.11	209.18	25.70	0.02	Nil	1.57	236.43	755.68	689.06
3. Plant & equipments	8,055.94	439.69	8.41	Nil	62.76	8,549.98	4,000.63	472.55	4.27	Nil	34.29	4,503.20	4,046.78	4,055.31
4. Furniture and fixtures	36.39	4.05	Nil	Nil	Nil	40.44	14.84	4.30	Nil	Nil	Nil	19.14	21.30	21.55
5. Vehicles	136.14	18.41	1.00	Nil	1.77	155.32	83.52	9.42	0.97	Nil	1.00	92.97	62.35	52.62
6. Office equipments	16.01	4.57	0.24	Nil	Nil	20.34	11.86	3.03	0.23	Nil	Nil	14.66	5.68	4.15
7. Helicopter	14.60	Nil	Nil	Nil	Nil	14.60	14.60	Nil	Nil	Nil	Nil	14.60	Nil	Nil
8. Mineral Reserves	272.27	Nil	Nil	Nil	7.21	279.48	12.73	1.43	Nil	Nil	0.35	14.51	264.97	259.54
Total	9,489.22	557.84	9.68	Nil	74.52	10,111.90	4,347.36	516.43	5.49	Nil	37.21	4,895.51	5,216.39	5,141.86

₹ in crore

Notes :

- Building includes ₹ 1,000 (P.Y ₹ 1,000) in respect of shares held in co-op housing society.
- Addition includes interest capitalised during the year for ₹ 44.00 crores (P.Y ₹ 44.21 crores).
- The group has availed the deemed cost exemption in relation to the Property, Plant and Equipment on the date of transition i.e. April 1, 2015 and hence the net block carrying amount has been considered as the gross block carrying amount on that date.
- Addition to Equipment for the year ended 31 March 2026 includes capital expenditure of ₹ 92.55 crore (P.Y ₹ 80.49 crore), incurred at approved R&D centres. (Refer Note No.67)
- Refer Note No.43 for information on property, plant and equipment pledge as security by the group.
- Refer Note No.44 for disclosure of contractual commitments.
- Refer Note No.45 for capitalisation of expenses.
- Refer Note No.19 for Asset held for sale.

Note – 2B : RIGHT OF USE ASSETS

₹ in crore

Particulars	GROSS BLOCK (At carrying amount)				ACCUMULATED DEPRECIATION					NET BLOCK		
	As at 01.04.2025	Additions/ Adjustments during the year	Disposal/ Adjustments during the year	Translation Adjustments	As at 31.03.2026	As at 01.04.2025	Charge for the Year	Disposal/ Adjustments during the year	Translation Adjustments	As at 31.03.2026	As at 31.03.2025	
1. Leasehold land*	559.97	53.00	Nil	2.81	615.78	25.33	7.74	Nil	0.96	34.03	581.75	534.64
2. Leasehold Building & Machinery	93.10	10.77	9.08	2.52	97.31	22.21	10.74	6.70	1.62	27.87	69.44	70.89
3. Plant & equipment	127.72	4.91	33.03	11.52	111.12	102.00	21.74	30.22	10.20	103.72	7.40	25.72
4. Rail cars	521.88	128.97	Nil	64.60	715.45	382.26	55.37	Nil	44.51	482.14	233.31	139.62
5. Office equipment	2.96	0.94	Nil	0.38	4.28	2.06	0.43	Nil	0.25	2.74	1.54	0.90
6. Right-of-way	17.87	Nil	Nil	1.89	19.76	5.16	0.89	Nil	0.61	6.66	13.10	12.71
Total	1,323.50	198.59	42.11	83.72	1,563.70	539.02	96.91	36.92	58.15	657.16	906.54	784.48

₹ in crore

Particulars	GROSS BLOCK (At carrying amount)				ACCUMULATED DEPRECIATION						NET BLOCK	
	As at 01.04.2024	Additions/ Adjustments during the year	Disposal/ Adjustments during the year	Translation Adjustments	As at 31.03.2025	As at 01.04.2024	Charge for the Year	Disposal/ Adjustments during the year	Translation Adjustments	As at 31.03.2025	As at 31.03.2025	As at 31.03.2024
1. Leasehold land *	547.75	11.54	Nil	0.68	559.97	17.90	7.20	Nil	0.23	25.33	534.64	529.85
2. Leasehold Building & Machinery	40.58	52.98	0.96	0.50	93.10	14.85	7.10	Nil	0.26	22.21	70.89	25.73
3. Plant & equipment	92.52	37.81	5.45	2.84	127.72	73.24	30.75	4.24	2.25	102.00	25.72	19.28
4. Rail cars	435.63	73.84	0.01	12.42	521.88	309.85	63.45	Nil	8.96	382.26	139.62	125.78
5. Office equipment	2.64	0.25	Nil	0.07	2.96	1.62	0.39	Nil	0.05	2.06	0.90	1.02
6. Right-of-way	17.41	Nil	Nil	0.46	17.87	4.19	0.85	Nil	0.12	5.16	12.71	13.22
Total	1,136.53	176.42	6.42	16.97	1,323.50	421.65	109.74	4.24	11.87	539.02	784.48	714.88

Notes :

- Refer Note No. 46 for disclosure related to leases.
- *Includes upfront lease premium paid to respective Industrial Development Corporations at the time of execution of lease deed represents the present value of total consideration related to lease payments for the entire tenure of lease.

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Note – 2 C : CAPITAL WORK-IN-PROGRESS

₹ in crore

Particulars	As at 01.04.2025	Additions /adjustment during the year	Transfer during the year	Translation Adjustments	Written off during the year	As at 31.03.2026
Capital work-in-progress	804.66	833.48	769.53	8.61	Nil	877.22

₹ in crore

Particulars	As at 01.04.2024	Additions /adjustment during the year	Transfer during the year	Translation Adjustments	Written off during the year	As at 31.03.2025
Capital work-in-progress	672.07	586.60	456.88	2.87	Nil	804.66

Notes:

- I. Addition includes interest capitalised during the year for ₹ 44.00 crore (P.Y ₹ 44.21 crore).
- II. Refer Note No.43 for information on capital work-in-progress pledge as security by the group.
- III. Refer Note No.44 for disclosure of contractual commitments.
- IV. Refer Note No.45 for capitalisation of expenses.

Ageing schedule of capital work in progress as at March 31, 2026.

₹ in crore

CWIP	Amount in CWIP for a period of				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 Years	
Projects in progress	578.84	159.87	35.65	89.80	864.16
Projects temporarily suspended	Nil	Nil	Nil	13.06	13.06
Total	578.84	159.87	35.65	102.86	877.22

Ageing schedule of capital work in progress as at March 31, 2025.

₹ in crore

CWIP	Amount in CWIP for a period of				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 Years	
Projects in progress	433.93	173.84	85.86	97.88	791.51
Projects temporarily suspended	0.01	Nil	0.03	13.12	13.15
Total	433.94	173.84	85.89	111.00	804.66

Following table represents Capital Work-in-Progress projects which have exceeded their original budgeted cost and/or expected time of completion:

As at 31.03.2026

₹ in crore

Particulars	To be completed in				
	Less Than 1 Year	1-2 years	2-3 years	More than 3 years	Total
Projects in progress (A)	206.97	5.86	Nil	17.04	229.87
Project 1	50.49	Nil	Nil	Nil	50.49
Project 2	38.30	Nil	Nil	Nil	38.30
Project 3	37.13	Nil	Nil	Nil	37.13
Project 4	15.98	Nil	Nil	Nil	15.98
Project 5	10.16	Nil	Nil	Nil	10.16
Project 6	Nil	Nil	Nil	12.74	12.74
Project 7	Nil	4.11	Nil	Nil	4.11
Others	54.91	1.75	Nil	4.30	60.96
Project temporarily suspended (B)	Nil	Nil	Nil	13.06	13.06
Project 1	Nil	Nil	Nil	13.06	13.06
Total (A+B)	206.97	5.86	Nil	30.10	242.93

Following table represents Capital Work-in-Progress projects which have exceeded their original budgeted cost and/or expected time of completion:

As at 31.03.2025

₹ in crore

Particulars	To be completed in				
	Less Than 1 Year	1-2 years	2-3 years	More than 3 years	Total
Projects in progress (A)	488.25	34.86	Nil	11.07	534.18
Project 1	199.81	Nil	Nil	Nil	199.81
Project 2	46.20	Nil	Nil	Nil	46.20
Project 3	44.49	Nil	Nil	Nil	44.49
Project 4	36.07	Nil	Nil	Nil	36.07
Project 5	28.72	Nil	Nil	Nil	28.72
Project 6	Nil	17.24	Nil	Nil	17.24
Project 7	14.06	Nil	Nil	Nil	14.06
Project 8	Nil	10.22	Nil	Nil	10.22
Project 9	30.31	Nil	Nil	Nil	30.31
Project 10	17.30	Nil	Nil	Nil	17.30
Others	71.29	7.40	Nil	11.07	89.76
Project temporarily suspended (B)	Nil	Nil	Nil	13.15	13.15
Project 1	Nil	Nil	Nil	13.15	13.15
Total (A+B)	488.25	34.86	Nil	24.22	547.33

NOTE - 3 : INVESTMENT PROPERTY

₹ in crore											
GROSS BLOCK (At carrying amount)					ACCUMULATED DEPRECIATION					NET BLOCK	
Particulars	As at 01.04.2025	Additions during the year	Transfer during the year	Translation Adjustments	As at 31.03.2026	As at 01.04.2025	Charge for the year	Transfer during the year	Translation Adjustments	As at 31.03.2026	As at 31.03.2025
Land	10.14	Nil	Nil	Nil	10.14	Nil	Nil	Nil	Nil	Nil	10.14
Total	10.14	Nil	Nil	Nil	10.14	Nil	Nil	Nil	Nil	Nil	10.14

₹ in crore											
GROSS BLOCK (At carrying amount)					ACCUMULATED DEPRECIATION					NET BLOCK	
Particulars	As at 01.04.2024	Additions during the year	Transfer during the year	Translation Adjustments	As at 31.03.2025	As at 01.04.2024	Charge for the year	Transfer during the year	Translation Adjustments	As at 31.03.2025	As at 31.03.2024
Land	10.14	Nil	Nil	Nil	10.14	Nil	Nil	Nil	Nil	Nil	10.14
Total	10.14	Nil	Nil	Nil	10.14	Nil	Nil	Nil	Nil	Nil	10.14

Notes :

- I. Fair value of investment properties is ₹55.20 crore (P.Y ₹55.20 crore).
- II. The valuation is based on valuation performed and accredited by independent valuer. Fair valuation is based on replacement cost method. The fair value measurement is categorised in level 2 fair value hierarchy.

Note - 4 : GOODWILL

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Balance at the beginning of the year	3,592.58	3,586.47
Impairment on goodwill	(244.47)	Nil
Effect of Foreign currency exchanges differences	7.55	6.11
Balance at the end of the Year	3,355.66	3,592.58

- Goodwill includes goodwill on consolidation.
- During the previous year, with a view to netting the presentation of goodwill the group presented both goodwill on consolidation and goodwill. In order to enhance further period comparability of information, the group has reclassified the comparative information on the same basis.
- Goodwill acquired in business combination has been allocated to the following segment /Cash Generating Units(CGUs)

₹ in crore

Segment	As at 31.03.2026	As at 31.03.2025
Process Minerals	Nil	236.92
Pharma	3,355.66	3,355.66
Total	3,355.66	3,592.58

4) Impairment on goodwill

As at March 31, 2026, the management has conducted an impairment assessment by allocating goodwill to Cash Generating Units (CGU) which are expected to benefit from synergies. During the year ending as on March 31, 2026, impairment of goodwill was identified amounting to ₹ 244.47 crores which has been expensed to consolidated profit and loss account.

Recoverable value of the CGU was determined using discounted cash flow model. The cash flows were projected for 5 years based on projected revenues and Earnings Before Interest, Tax, Depreciation and Amortisation (EBITDA). Revenue growth rate is determined taking into account the average growth levels experienced over the past five years and the estimated sales volume and price growth for the next five years.

The key assumptions used in estimation of value in use are as follows.

Discount rate	16.62%
Terminal value growth rate	4%
Projected EBITDA growth rate (average of five years)	2%

Note – 5A : OTHER INTANGIBLE ASSETS

Particulars	GROSS BLOCK (At carrying amount)					ACCUMULATED AMORTISATION					NET BLOCK	
	As at 01.04.2025	Additions during the year	Disposal/ transfer during the year	Translation Adjustments	As at 31.03.2026	As at 01.04.2025	Charge for the Year	Disposal during the year	Translation Adjustments	As at 31.03.2026	As at 31.03.2026	As at 31.03.2025
1. Trademarks	3.43	Nil	Nil	0.36	3.79	Nil	Nil	Nil	Nil	Nil	3.79	3.43
2. Computer software	35.47	25.05	Nil	1.99	62.51	25.03	12.11	Nil	0.90	38.04	24.47	10.44
3. Mining rights	3.05	Nil	Nil	Nil	3.05	0.08	0.02	Nil	Nil	0.10	2.95	2.97
4. Lease and license rights	0.91	Nil	Nil	Nil	0.91	Nil	0.02	Nil	Nil	0.02	0.89	0.91
5. Customer Relationship	1,235.30	Nil	Nil	0.99	1,236.29	154.72	136.22	Nil	0.99	291.93	944.36	1,080.58
6. Non-Compete Agreement	374.97	Nil	Nil	Nil	374.97	100.04	93.74	Nil	Nil	193.78	181.19	274.93
7. Product Development Brand	11.87	5.68	0.51	Nil	17.04	3.85	1.24	Nil	Nil	5.09	11.95	8.02
8. Master Service Agreement	355.81	Nil	Nil	Nil	355.81	75.94	71.16	Nil	Nil	147.10	208.71	279.87
Total	2,020.81	30.73	0.51	3.34	2,054.37	359.66	314.51	Nil	1.89	676.06	1,378.31	1,661.15

Particulars	GROSS BLOCK (At carrying amount)					ACCUMULATED AMORTISATION					NET BLOCK	
	As at 01.04.2024	Additions during the year	Disposal/ transfer during the year	Translation Adjustments	As at 31.03.2025	As at 01.04.2024	Charge for the Year	Disposal during the year	Translation Adjustments	As at 31.03.2025	As at 31.03.2025	As at 31.03.2024
1. Trademarks	3.34	Nil	Nil	0.09	3.43	Nil	Nil	Nil	Nil	Nil	3.43	3.34
2. Computer software	32.22	3.26	0.14	0.13	35.47	20.21	5.26	0.14	(0.30)	25.03	10.44	12.01
3. Mining rights*	1.27	1.78	Nil	Nil	3.05	0.07	0.01	Nil	Nil	0.08	2.97	1.20
4. Lease and license rights*	1.78	0.91	1.78	Nil	0.91	Nil	Nil	Nil	Nil	Nil	0.91	1.78
5. Customer Relationship	1,235.06	Nil	Nil	0.24	1,235.30	18.25	136.22	Nil	0.25	154.72	1,080.58	1,216.81
6. Non-Compete Agreement	374.97	Nil	Nil	Nil	374.97	6.30	93.74	Nil	Nil	100.04	274.93	368.67
7. Product Development Brand	9.93	2.47	0.53	Nil	11.87	3.07	0.78	Nil	Nil	3.85	8.02	6.86
8. Master Service Agreement	355.81	Nil	Nil	Nil	355.81	4.78	71.16	Nil	Nil	75.94	279.87	351.03
Total	2,014.38	8.42	2.45	0.46	2,020.81	52.68	307.17	0.14	(0.05)	359.66	1,661.15	1,961.70

* ₹ 1.78 crore transfer from Lease and licence rights to Mining rights.

Notes :

- The group has availed the deemed cost exemption in relation to the intangible assets on the date of transition and hence the net block carrying amount has been considered as the gross block carrying amount on that date.
- The expected useful life of product development/brands is determined based on the management's best estimates of their expected usage, the product life cycles, technical and technological obsolescence, market demand for products, competition and their expected future benefits to the company. There were no additions arising from business combinations during the year.
- Refer Note No. 43 for information on other intangible assets pledge as security by the group.

Note - 5 B : INTANGIBLE ASSETS UNDER DEVELOPMENT

₹ in crore

Particulars	As at 01.04.2025	Additions during the year	Transfer during the year	As at 31.03.2026
Intangible Assets under development	7.66	3.29	0.60	10.35

₹ in crore

Particulars	As at 01.04.2024	Additions during the year	Transfer during the year	As at 31.03.2025
Intangible Assets under development	4.80	4.28	1.42	7.66

Note:

Refer Note No.45 for capitalisation of expenses.

Intangible Assets under development ageing schedule for the year ended 31 March, 2026 is as follows:

₹ in crore

Particulars	Amount in Capital work in progress for a year of				
	Less Than 1 Year	1-2 years	2-3 years	More than 3 years	Total
Projects in progress	7.28	2.48	Nil	0.59	10.35

Intangible Assets under development ageing schedule for the year ended 31 March, 2025 is as follows:

₹ in crore

Particulars	Amount in Capital work in progress for a year of				
	Less Than 1 Year	1-2 years	2-3 years	More than 3 years	Total
Projects in progress	4.28	0.57	1.27	1.54	7.66

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Note - 6 : NON-CURRENT FINANCIAL ASSETS : INVESTMENTS

₹ in crore

Numbers		Particulars	As at 31.03.2026	As at 31.03.2025
(A) Investment in un-quoted Equity instruments				
Investments in fully paid up un-quoted equity shares at fair value through other comprehensive income				
As at 31.03.2026	As at 31.03.2025			
57,020	57,020	The Kalupur Comm.Co.op.Bank Ltd. face value of ₹25 each	0.14	0.14
1,00,000	1,00,000	Enviro Infrastructure Company Ltd. face value of ₹10 each	1.81	1.65
14,00,500	14,00,500	AMP Energy C&I Two Private Ltd. face value of ₹10 each	1.40	1.40
1,56,000	1,56,000	AMP Energy Green Nine Private Ltd. face value of ₹10 each	0.16	0.16
10,00,000	10,00,000	Inlac Granston Ltd. face value of ₹10 each	1.00	1.00
		Less : Provision for impairment in value	1.00	1.00
Total - A			3.51	3.35
(B) Investment in un-quoted Equity instruments				
Investments in fully paid up un-quoted equity shares at fair value through Profit and Loss				
As at 31.03.2026	As at 31.03.2025			
76,800	76,800	Narmada Clean Tech Ltd. face value of ₹10 each	0.08	0.08
Total - B			0.08	0.08
(C) Investment in Un-quoted Preference instruments				
Investments in fully paid up Un-quoted Preference Shares at fair value through Profit and Loss				
Nil	35,90,00,000	9% Redeemable Non Cumulative Non Convertible share of face value ₹100 each Niyogi Enterprise Pvt Ltd (Refer Notes No.40, 48 & 53)	Nil	783.11
Total - C			Nil	783.11
(D) Un-quoted government securities at amortised cost				
		National savings certificates lodged with various authorities *	0.01	0.01
Total - D			0.01	0.01
(E) Investment in Compulsory convertible debentures at fair value through profit and loss (fully paid up)				
Unsecured Unquoted compulsory convertible debentures				
1,25,985	1,25,985	AMP Energy C&I Two Private Ltd. face value of ₹1000 each	12.60	12.61
14,040	14,040	AMP Energy Green Nine Private Ltd. face value of ₹1000 each	1.40	1.40
Total - E			14.00	14.01
Total (A+B+C+D+E)			17.60	800.56
Aggregate amount of unquoted investments			18.60	801.56
Aggregate amount of impairment in value of investments			1.00	1.00

Note :

- Refer Note No.50 for credit risk, liquidity risk and market risk for non current financial assets - investments.
- *Refer Note No.43 for asset pledged as a security by the group.

Note - 7 : NON-CURRENT FINANCIAL ASSETS - OTHERS

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Unsecured, considered good		
Security deposits *	8.61	8.05
Bank deposit with original maturity more than 12 months	1.74	1.66
Total	10.35	9.71

Notes :

I. Earmarked balances with various Statutory Authorities	1.49	1.41
II. Refer Note No.43 for information on assets pledged as security by the group.		
III. Refer Note No.50 for credit risk, liquidity risk and market risk for non current financial assets-others.		
IV. *Security deposits represent utility deposit given in the normal course of business realisable after twelve months from the reporting date.		

Note - 8 : OTHER NON-CURRENT ASSETS

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Unsecured, considered good		
Capital advances	27.80	46.30
Prepaid expenses	2.43	2.77
Total	30.23	49.07

Note: Refer Note No.43 for information on assets pledged as security by the group.

Note - 9: INCOME TAX ASSETS- (NET)

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Income Tax assets (net of provision for tax)	Nil	4.18
Total	Nil	4.18

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Note - 10 : INVENTORIES

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Raw materials & Packaging materials	464.10	541.47
Raw materials & Packaging materials in transit	55.18	18.82
Total-A	519.28	560.29
Work-in-progress	572.82	579.96
Total-B	572.82	579.96
Finished goods	392.39	394.64
Finished goods in transit	67.67	78.79
Total-C	460.06	473.43
Stock-in-trade (Traded Goods)	0.18	0.48
Stock-in-trade (Traded Goods) in transit	Nil	0.01
Total-D	0.18	0.49
Stores and spares	575.99	528.62
Stores and spares in transit	0.08	Nil
Total-E	576.07	528.62
Fuels	114.96	107.36
Fuels in transit	63.13	34.29
Total-F	178.09	141.65
Total (A+B+C+D+E+F)	2,306.50	2,284.44

Notes :

- I. Refer material accounting policy Note No. 1 (III) (J) for inventories.
- II. Write-downs of inventories to net realisable value accounted as at March 31, 2026 ₹ 71.43 crores (P.Y ₹ 67.23 crores) were recognised as an expense during the year and included in 'changes in value of inventories of work-in-progress, stock-in-trade and finished goods' in statement of profit and loss.
- III. The Indian Subsidiary has written off inventory of ₹ 19.96 crores (P.Y Nil)
- IV. The Foreign Subsidiary has charged to Statement of Profit and Loss on account of slow moving inventory of ₹ 4.49 crores (P.Y ₹ 3.53 crores)
- V. Inventory of Finished goods includes igoor estate of ₹ 1.42 crores (p.y. ₹ 0.89 crores)
- VI. Refer Note No.43 for information on inventory pledged as security by the group.

Note - 11 : CURRENT FINANCIAL ASSETS : INVESTMENTS

₹ in crore

Units		Particulars	As at 31.03.2026	As at 31.03.2025
		Investments carried at amortised cost		
		Investment in Commercial Paper	49.72	Nil
		Investment in mutual fund at fair value through profit and loss		
As at 31.03.2026	As at 31.03.2025	Unquoted mutual funds		
4,41,852	Nil	Hdfc Liquid Fund - Regular Plan - Growth Face value ₹ 1000 each	236.32	Nil
1,39,291	Nil	Hdfc Overnight Fund - Regular Plan - Growth Face value ₹ 1000 each	55.04	Nil
42,22,636	Nil	Icici Prudential Liquid Fund - Growth Face value ₹ 100 each	170.37	Nil
2,74,250	Nil	Kotak Liquid Fund Face value ₹ 1000 each	151.07	Nil
16	Nil	Kotak Overnight Fund Face value ₹ 1000 each	(₹ 23,363)	Nil
5,36,073	Nil	Sbi Liquid Fund Regular Growth Face value ₹ 1000 each	228.33	Nil
216	Nil	Sbi Overnight Fund Regular Growth Face value ₹ 1000 each	0.09	Nil
2,91,017	Nil	Tata Liquid Fund Face value ₹ 1000 each	124.97	Nil
3,03,056	Nil	Trustmf Liquid Fund Regular Plan - Growth Face value ₹ 1000 each	40.12	Nil
7,84,27,321	5,75,00,819	Tata Arbitrage Fund (Regular Plan-Growth) Face value ₹ 10 each	117.66	81.28
4,78,56,962	2,70,05,969	HDFC Arbitrage Fund (Wholesale Regular Plan-Growth) Face value ₹ 10 each	153.13	81.45
4,09,75,635	2,41,27,342	ICICI Prudential Equity Arbitrage Fund (Regular Plan-Growth) Face value ₹ 10 each	146.85	81.45
2,85,26,196	1,92,81,975	Kotak Equity Arbitrage Fund (Regular Plan-Growth) Face value ₹ 10 each	111.68	71.12
3,89,75,944	2,44,37,568	SBI Arbitrage Opportunities Fund (Regular Plan-Growth) Face value ₹ 10 each	137.73	81.27
2,21,04,572	3,10,14,889	Aditya Birla Sun Life Arbitrage Fund (Regular Plan-Growth) Face value ₹ 10 each	61.29	81.05
1,21,94,042	Nil	Baroda BNP Paribas Arbitrage Fund (Regular Plan-Growth) Face value ₹ 10 each	20.41	Nil
1,10,53,161	Nil	Nippon India Arbitrage Fund (Regular Plan-Growth) Face value ₹ 10 each	30.61	Nil
9,83,622	Nil	Old Bridge Arbitrage Fund (Regular Plan-Growth) Face value ₹ 10 each	1.01	Nil
		Total of Unquoted mutual funds	1,786.68	477.62
Aggregate amount of unquoted investments			1,836.40	477.62

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Note :

- I. Refer Note No.49 for investments at fair value through profit and loss account reflect investment in unquoted security.
- II. Refer Note No 51 for detailed disclosure on the fair values.
- III. Refer Note No.50 for credit risk, liquidity risk and market risk for current financial assets.

Note – 12 : CURRENT FINANCIAL ASSETS - TRADE RECEIVABLES

Particulars	₹ in crore	
	As at 31.03.2026	As at 31.03.2025
Unsecured, considered good from related parties (Refer Note No. 48)	16.16	2.18
Unsecured, considered good	2,138.43	2,098.99
Unsecured, considered credit impaired	10.91	13.29
	2,165.50	2,114.46
Less: Impairment for trade receivable	10.91	13.29
Total	2,154.59	2,101.17

Notes:

- I. Refer Note No.43 for Trade Receivables pledged as security by the group.
- II. Refer Note No.50 for credit risk, liquidity risk and market risk for current financial assets.
- III. No trade or other receivables are due from director or other officers of the Holding company, Indian subsidiary and foreign subsidiary either severally or jointly with any other person. Nor any trade or other receivable are due from firms or private companies respectively in which any director is a partner, a director or a member except as disclosed in Note No 48.
- IV. The trade receivables have been recorded at their respective carrying amounts and are not considered to be materially different from their fair values as these are expected to be realised within 12 months from the date of balance sheet. All of the Parent company and Indian Subsidiary trade receivables have been reviewed for indications of impairment.
- V. Trade receivables in respect of Foreign subsidiary are non-interest bearing and are generally on terms of 54 days for domestic and 71 days for foreign customers respectively.
- VI. Ageing of Trade receivable.

Trade receivable ageing schedule as at 31-03-2026

₹ in crore

Particulars	As at 31 March 2026						
	Outstanding for the following periods from the due date of payment						Total
	Current but not due	Less than 6 months	6 months-1 year	1 - 2 years	2 - 3 years	More than 3 years	
Undisputed Trade receivables – considered good	1,738.07	382.86	24.20	5.52	3.58	0.20	2,154.43
Undisputed Trade Receivables – which have significant increase in credit risk	Nil	Nil	Nil	Nil	Nil	Nil	Nil
Undisputed Trade Receivables – credit impaired	Nil	1.09	0.75	0.60	0.25	6.42	9.11
Disputed Trade receivables – considered good	Nil	Nil	Nil	Nil	Nil	Nil	Nil
Disputed Trade receivables – which have significant increase in credit risk	Nil	Nil	Nil	Nil	Nil	Nil	Nil
Disputed Trade Receivables – credit impaired	Nil	Nil	0.51	0.33	0.22	0.90	1.96
	1,738.07	383.95	25.46	6.45	4.05	7.52	2,165.50
Less Allowance for credit impairment	Nil	1.09	1.26	0.93	0.47	7.16	10.91
Total	1,738.07	382.86	24.20	5.52	3.58	0.36	2,154.59

Note :

There are no unbilled receivable as at 31st March, 2026 and 31st March, 2025.

Trade receivable ageing schedule as at 31-03-2025

₹ in crore

Particulars	As at 31 March 2025						
	Outstanding for the following periods from the due date of payment						Total
	Current but not due	Less than 6 months	6 months-1 year	1 - 2 years	2 - 3 years	More than 3 years	
Undisputed Trade receivables – considered good	1,684.26	380.33	14.72	20.28	1.44	0.14	2,101.17
Undisputed Trade Receivables – which have significant increase in credit risk	Nil	Nil	Nil	Nil	Nil	Nil	Nil
Undisputed Trade Receivables – credit impaired	Nil	0.42	1.05	0.38	0.11	5.22	7.18
Disputed Trade receivables – considered good	Nil	Nil	Nil	Nil	Nil	Nil	Nil
Disputed Trade receivables – which have significant increase in credit risk	Nil	Nil	Nil	Nil	Nil	Nil	Nil
Disputed Trade Receivables – credit impaired	Nil	0.24	0.27	0.20	0.65	4.75	6.11
	1,684.26	380.99	16.04	20.86	2.20	10.11	2,114.46
Less Allowance for credit impairment	Nil	0.66	1.32	0.58	0.76	9.97	13.29
Total	1,684.26	380.33	14.72	20.28	1.44	0.14	2,101.17

Note :

There are no unbilled receivable as at 31st March, 2025 and 31st March, 2024.

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Note - 13 : CURRENT FINANCIAL ASSETS - CASH AND CASH EQUIVALENTS

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Cash and cash equivalents		
Balance with banks		
In current accounts	368.59	626.91
In EEFC Accounts	0.25	19.88
Cheques on hand	0.03	Nil
Deposits (less than 12 Months)	Nil	25.02
Cash on hand	0.26	0.25
Total	369.13	672.06

Notes:

- I. Refer Note No.50 for credit risk, liquidity risk and market risk for current financial assets.
- II. In respect of Foreign subsidiary there are no repatriation restrictions with regard to cash and cash equivalent as at 31st March 2026 and 2025.

Note - 14 : CURRENT FINANCIAL ASSETS - OTHER BANK BALANCES

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Other bank balances		
(a) In deposit accounts (with original maturity more than 3 months but less than 12 months)	35.02	0.01
(b) Earmarked balances with Bank-Unpaid dividend	0.15	0.17
(c) Secured premium notes money received and due for refund	0.14	0.14
Total	35.31	0.32

Notes :

- I. Refer Note No.43 for information on assets pledged as security by the group.
- II. Refer Note No.50 for credit risk, liquidity risk and market risk for current financial assets.

Note - 15 : CURRENT FINANCIAL ASSETS - LOANS

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Secured, Considered good		
Inter corporate deposit	Nil	Nil
Loans and advances to others	8.65	5.48
	8.65	5.48
Unsecured, Considered good		
Loans and advances to employees	1.74	1.96
Loans and advances to others	Nil	0.05
Loans to Related Parties (Refer Note No 48)	0.10	Nil
Inter corporate deposit to others	3.38	3.06
Unsecured, Considered credit impaired		
Loans & advances to others	14.89	15.06
Less : Impairment for Loans and Advances	14.89	15.06
	Nil	Nil
Inter corporate deposit to others (Refer Note No. I below)	16.81	16.81
Less : Impairment for Inter Corporate Deposit	16.81	16.81
	Nil	Nil
Total	13.87	10.55

Notes :

- I. Provision for inter corporate deposit is made as market value of security is unlikely to realise.
- II. Refer Note No.49 for detailed disclosure on the fair values.
- III. Refer Note No.50 for credit risk, liquidity risk and market risk for current financial assets.

Note - 16 : CURRENT FINANCIAL ASSETS - OTHERS

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Unsecured, Considered good		
Security deposits	5.85	7.09
Income receivable	3.74	3.64
Other receivable	27.03	0.46
Incentives/benefits receivable from Government	6.90	5.91
Other receivable from related parties (Refer note no. 48)	Nil	33.95
Total	43.52	51.05

Notes:

- I. Refer Note No.43 for information on assets pledged as security by the group.
- II. Refer Note No.50 for credit risk, liquidity risk and market risk for current financial assets.

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Note - 17 : OTHER CURRENT ASSETS

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Advances to suppliers- related parties (Refer Note No. 48)	Nil	4.38
Advances to suppliers	57.71	69.37
Less : Impairment for doubtful advances to supplier	1.58	1.58
	56.13	72.17
Balance with statutory authorities	67.74	119.17
Prepaid expenses	65.65	34.36
Others	0.10	0.13
Total	189.62	225.83

Note : Refer Note No.43 for information on assets pledged as security by the group.

Note - 18 : CURRENT TAX ASSETS (NET)

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Current tax Assets (Net)	40.60	68.88
Total	40.60	68.88

Note : Refer Note No.43 for information on assets pledged as security by the group.

Note 19. ASSETS HELD FOR SALE

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Land	2.28	Nil
Building	(₹ 2048)	Nil
Plant & equipments	(₹ 11)	Nil
Total	2.28	Nil

Parent Company had initiated process of selling Igoor land along with all assets lying at the said premises including Building and Plant & Equipment. Parent Company has signed memorandum of understanding as well as agreement for sale with buyers and have also received part advance payments. Management is of the view that the sale deed and other documentation are expected to be completed within next 12 months. Accordingly, these assets are disclosed under "assets held for sale/disposal" at lower of cost or fair market value and no depreciation has been charged to the Consolidated Statement of Profit & Loss.

Note - 20 : EQUITY SHARE CAPITAL

Particulars	As at 31.03.2026		As at 31.03.2025	
	Number of shares	₹ in crore	Number of shares	₹ in crore
AUTHORISED				
Equity shares of ₹5 each	1,46,10,00,000	730.50	1,46,10,00,000	730.50
Preference shares of ₹100 each	45,00,000	45.00	45,00,000	45.00
Total		775.50		775.50
ISSUED AND SUBSCRIBED				
Equity shares of ₹ 5each	14,60,75,130	73.04	14,60,75,130	73.04
FULLY PAID UP				
Equity shares of ₹5 each	14,60,75,130	73.04	14,60,75,130	73.04
Total	14,60,75,130	73.04	14,60,75,130	73.04

Note - 20 A : EQUITY SHARE CAPITAL
I. The Reconciliation of Number of Equity Shares outstanding at the beginning and at the end of the year.

Particulars	As at 31.03.2026		As at 31.03.2025	
	Number of shares	₹ in crore	Number of shares	₹ in crore
Opening Balance	14,60,75,130	73.04	14,60,75,130	73.04
Closing Balance	14,60,75,130	73.04	14,60,75,130	73.04

II. Rights, preferences and restrictions attached to equity shares.
Equity Shares

The Parent Company has one class of equity shares having par value of ₹ 5 per share. Each member is eligible for one vote per share held. The dividend if any proposed by the Board of Directors is subject to the approval of the members in the ensuing Annual General meeting, except in case of interim dividend. In the event of liquidation, the equity shareholders are eligible to receive the remaining assets of the Parent Company after distribution of all preferential amount in proportion to their shareholding.

III. The details of Shareholders of Parent company holding more than 5 % of Shares.

Particulars	As at 31.03.2026		As at 31.03.2025	
	No. of shares held	% of Total paid up Equity Share Capital	No. of shares held	% of Total paid up Equity Share Capital
Equity shares				
Dr. Karsanbhai K. Patel	8,61,52,936	58.98	8,61,52,936	58.98
Shri Rakesh K. Patel	2,86,68,905	19.63	2,86,68,905	19.63
Shri Hiren K. Patel	2,91,45,609	19.95	2,91,45,609	19.95

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IV. Equity share Holding Pattern -Shares held by promoter at the end of the year.

Particulars	As at 31.03.2026			As at 31.03.2025		
	No. of shares held	% of Total paid up Equity Share Capital	Changes during the year	No. of shares held	% of Total paid up Equity Share Capital	Changes during the year
Dr. Karsanbhai K. Patel	8,61,52,936	58.98	Nil	8,61,52,936	58.98	Nil

V. In case of Indian Subsidiary

Employees Stock options Schemes 2021

i) Scheme details

The Board, at its meeting held on 6 April 2021 had approved the Alivus Life Sciences Limited (formerly known as Glenmark Life Sciences Limited) - Employee Stock Option Scheme, 2021 (ESOS). Further, the Shareholders' of the Company also approved the ESOS at the Extra-Ordinary General Meeting held on 9 April 2021.

9,51,734 ESOP options have been granted to the eligible employees/Directors at Nomination and Remuneration Committee meeting held on May 17, 2021. During the Financial Year 2025-2026, NIL (2024-2025 - 1,18,715) options were cancelled and 1,99,296 options (2024-2025-9,880 options) were issued or exercised under Employees Stock Options Scheme viz. ESOS' 2021. As of 31st March 2026, 5,45,631 (31st March 2025, 7,44,927) options were outstanding and are due for exercise.

On exercising the options so granted under the ESOS of the Company, the paid-up equity share capital of the Company will increase by a like number of shares.

The aggregate share options and weighted average exercise price under the above mentioned plan are as follows:

Scheme	Grant	No. of Options	Vest 1 10%	Vest 2 20%	Vest 3 30%	Vest 4 40%	Grant Date	Exercise Price	Weighted Average Fair value of option at grant date
ESOS 2021	Grant I	5,39,025	July 22	July 23	July 24	July 25	17.05.2021	461.0	153.04
ESOS 2021	Grant II	4,12,709	July 22	July 23	July 24	July 25	17.05.2021	716.0	83.97

ii) Movement in Options during the year

Particulars	As at 31 March 2026	As at 31 March 2025
Balance at the beginning of the year	7,44,927	8,73,522
Granted during the year	Nil	Nil
Options Exercised	(1,99,296)	(9,880)
Terminated / Cancelled	Nil	(1,18,715)
Balance at the end of the year	5,45,631	7,44,927

iii) Fair Value of Options

The Black Scholes valuation model has been used for computing the weighted average fair value considering the following inputs

Particulars	ESOS 2021 Scheme
Dividend Yield (%)	0%
Expected Volatility (%)	32.9% to 34.7%
Risk free Interest Rate (%)	5% to 5.5%
Weighted average share price (₹)	444
Exercise Price (₹)	461 (Grant I), 716 (Grant II)
Expected life of Options granted in years	3.21 to 4.71

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Note - 21 : OTHER EQUITY

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Equity Security Premium		
Opening balance	29.48	29.81
Add/(Less) : Additions/(deductions) during the year	10.35	(0.33)
Closing balance	39.83	29.48
Capital Redemption Reserve		
Opening balance	42.35	42.35
Closing balance	42.35	42.35
Debenture Redemption Reserve		
Opening balance	105.08	21.80
Add : Transferred from retained earnings	95.73	193.28
Less: Transferred to general reserve	102.00	110.00
Closing balance	98.81	105.08
General reserve		
Opening balance	2,242.39	2,132.39
Add : Transferred from debenture redemption reserve	102.00	110.00
Closing balance	2,344.39	2,242.39
Other Comprehensive Income		
Opening balance	37.66	48.18
Add : Equity instruments through other comprehensive income	0.16	0.21
Add/(Less) : Remeasurement of defined benefit plans	4.85	(10.73)
Closing balance	42.67	37.66
Currency Fluctuation Reserve		
Opening balance	811.24	774.52
Add : Addition during the year	44.81	36.72
Closing balance	856.05	811.24
Retained Earnings		
Opening balance	3,817.03	6,381.47
Add/(Less) : Retained earnings during the year	(356.02)	(2,372.16)
Add : Share based payments	Nil	1.00
Less: Transferred to debenture redemption reserve	(95.73)	(193.28)
Less: Dividend on Equity Shares	(15.39)	Nil
Closing balance	3,349.89	3,817.03
Total	6,773.99	7,085.24
Minority Interest		
Opening balance	1,892.01	1,829.84
Addition during the period	82.97	62.17
Closing Balance	1,974.98	1,892.01

Note - 21A : OTHER EQUITY

Notes :

I. Description of nature and purpose of each reserve:**1. Equity security premium**

The amount received in excess of face value of the equity shares is recognised in equity security premium.

2. Capital Redemption Reserve

It represents reserve created on buy back of equity shares and redemption of preference shares. It is a non distributable reserve.

3. Debenture Redemption Reserve

The company is required to create a debenture redemption reserve out of the profit for redemption of debentures.

4. General Reserve

General reserve is created from time to time by way of transfer of profits from retained earnings for appropriation purposes. General reserve is created by a transfer from one component of equity to another and is not an item of other comprehensive income.

5. Other comprehensive income

- a) The fair value change of the equity instruments measured at fair value through other comprehensive income is recognised in equity instruments through Other Comprehensive Income.
- b) The remeasurement gain/(loss) on net defined benefit plans is recognised in Other Comprehensive Income net of tax.

6. Currency Fluctuation Reserve

Exchange differences relating to the translation of the results and net assets of the Group's foreign operations from their functional currencies to the Group's presentation currency (i.e. ₹) are recognised directly to other comprehensive income and accumulated in the Currency Fluctuation Reserve.

7. Retained earnings

Retained earnings are the profits that the group has earned till date less any transfer to other reserves, dividends or other distributions to shareholders.

Stock compensation reserve - Stock compensation reserve consists of employee compensation cost allocated over the vesting year of options granted to employees. Such cost is recognised in statement of profit and loss and is credited to the reserve. Upon exercise of options, such reserves are reclassified to equity share capital and security premium.

8. Dividends

The Board of Directors of holding company at its meeting held on May 28, 2026 have declared an interim dividend of ₹ 3.10 per equity share of face value of ₹ 5.00 per equity share for the financial year 2026-2027 amounting to ₹ 45.28 Crore.

Indian subsidiary company declares and pays dividend in Indian rupees. Dividends are taxable in the hands of the shareholders and tax is deducted by the company at applicable rates.

The Board of Directors of Indian Subsidiary company at its meeting held on May 14, 2026 have recommended a final dividend of 250% i.e. ₹ 5 per equity shares of face value of ₹ 2 each for the financial year ended March 31, 2026. The Dividend is subject to approval of the shareholders at the ensuing annual general meeting.

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Note - 22 : NON-CURRENT FINANCIAL LIABILITIES - BORROWINGS

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Secured		
Debentures		
Non-convertible debentures (Refer Note No. I below)	1,085.76	2,160.88
	1,085.76	2,160.88
Term Loans from Banks		
Term Loan from Banks (Refer Notes No.II & III, below)	2,289.39	1,577.39
	2,289.39	1,577.39
Unsecured		
Loan from directors - related parties (Refer Notes No. IV below & 48)	8.50	5.50
Total	3,383.65	3,743.77

Notes: 22A - NON-CURRENT FINANCIAL LIABILITIES - BORROWINGS

₹ in crore

Sr. No.	Particulars	As at 31.03.2026		As at 31.03.2025	
		Non Current	Current	Non Current	Current
I	8.30%,8.40% and 8.50% Secured Rated Listed Redeemable Non Convertible Debentures (NCD) Series VII (Tranche A,Tranche B, and Tranche C) of face value of ₹ 1 lacs each.	1,085.76	293.96	2,160.88	224.90
	(a) 8.30% p.a. Secured, Rated, Listed, Non Convertible Debentures Series VII, Tranche A redeemable at par on 24-Feb-2025. Effective Interest Rate was 9.31% p.a. Redeemed during the previous year.				
	(b) 8.40 % p.a.Secured Rated, Listed Non Convertible Debentures Series VII Tranche B is redeemable at par on 07th April 2026 with call and put option that can be exercised by the holding company and debenture holders respectively on the call and put date i.e. 23 rd February 2026. Effective interest rate is 9.46%. On exercise of put option by the debenture holders, NCD for ₹ 1020 Cr were redeemed during the year.				
	(c) 8.50% p.a. Secured, Rated, Listed, Non Convertible Debentures Series VII, Tranche C redeemable at par on 07-Apr-2027 with call & put option that can be exercised by the holding company and debenture holders respectively on the call and put date i.e. 22-Feb-2027. Effective Interest Rate is 9.61% p.a.				
	NCD Series VII Tranche A,, Tranche B and Tranche C are secured by First pari-passu charge on whole of the movable and immovable fixed assets including land, building, plant & machinery situated at (i) Mandali (Including Ambaliyasan and Baliyasan) Dist. Mehsana, (ii) Chhatral - Dist. Gandhinagar, (iii) Moraiya – Dist. - Ahmedabad, (iv) Dhank – Dist. Rajkot, (v) Kalatalav including Narmad and Vartej – Dist. – Bhavnagar, (vi) Porbandar including Ratanpar, Odadar and Chhaya Dist. – Porbandar, (vii) Alindra including Bhadarava and Khokhar - Dist - Vadodara and (viii) Only Plant & Machinery at Trikampura, Dist. Ahmedabad. All in State of Gujarat.Consequent upon redemption of Tranche A of ₹1100 Crore, charge was modified during the current year.				
II	(a) Term loan from Axis Bank Ltd. is repayable in 16 equal quarterly installments after 12 months from the date of first disbursement i.e. starting from 30-Sept-2024 and the last installment of term loan will be due on 01-June-2028. Effective interest rate is Repo Rate 5.25%+Spread 1.60% i.e. 6.85% p.a.(p.y.7.85%).	96.55	77.50	173.90	77.50
	(b) Term loan from ICICI Bank Ltd. is repayable in 20 quarterly installments starting from 30-Sept-2023 at 2%, 8%, 15%, 25%, and 50% of principal drawn during Year 1, 2, 3, 4 and 5 respectively and the last installment of term loan will be due on 20-Aug-2028. Effective interest rate is 3 Months MCLR 8.10% + Spread NIL i.e. 8.10% p.a.(p.y.8.65%).	279.33	111.96	391.05	65.93

₹ in crore

Sr. No.	Particulars	As at 31.03.2026		As at 31.03.2025	
		Non Current	Current	Non Current	Current
	(c) Term loan from HSBC Bank Ltd. is repayable in 20 quarterly installments starting from 06-Dec-2023 at 1.5%,4.0%,5.0% and 9.5% of principal drawn, payable during Quarter 1 to 4, Quarter 5 to 8, Quarter 9 to 16 and Quarter 17 to 20 respectively and the last installment of term loan will be due on 06-Sept-2028. Effective interest rate is 1 month T Bill 5.20%+Spread 1.61% i.e. 6.81% p.a.(p.y.7.98%).	239.76	100.00	339.66	90.00
	(d) Term loan from Kotak Bank Ltd is repayable in 20 equal quarterly installments starting from 15-Dec-2023 and the last installment of term loan will be due on 14-Sept-2028. Effective interest rate is Repo 5.25%+Spread 1.90% i.e. 7.15% p.a.(p.y.8.15%).	149.26	100.00	248.96	100.00
	(e) Term loan from Axis Bank Ltd. is repayable in equal 12 quarterly installments after 24 months from the date of first disbursement i.e.starting from 31-Mar-2026 and the last installment of term loan will be due on 03-Jan-2029. Effective interest rate is Repo Rate 5.50%+Spread 1.80% i.e. 7.30% p.a.(p.y.8.30%).	110.58	63.33	173.82	15.83
	(f) Term loan from HSBC Bank Ltd. is repayable in 20 quarterly installments starting from 3-09-2026 at 13.50%,22.50%,30.90% and 33.10% of principal drawn, payable during Quarter 6 to 8, Quarter 9 to 12 Quarter 13to 16 and Quarter 17 to 20 respectively and the last installment of term loan will be due on 03-Sept-2030. Effective interest rate is 3 month T Bill 5.22%+Spread 1.90 % i.e. 7.12% p.a.(p.y.8.37%).	216.25	33.75	250.00	Nil
	(g) Term loan from DBS Bank Ltd. is repayable in 5 years , 2 years moratorium starting from 17.02.2026 and repayment will be three bullet payments Third Year 30%, Fourth Year 30% and Fifth Year 40%..Effective interest rate is 3 month T Bill 5.22%+Spread 2.33% i.e. 7.55% p.a. All the Term Loans from HSBC Bank Limited (except of Rs. 250 Crores for which security creation is under process), Axis Bank Limited, ICICI Bank Limited and Kotak Mahindra Bank Limited and DBS India Bank (for which security creation is under process) are secured by First pari-passu charge on whole of the movable and immovable fixed assets including land, building, plant & machinery situated at (i) Mandali (Including Ambaliyasan and Baliyasan) Dist. Mehsana, (ii) Chhatral - Dist. Gandhinagar, (iii) Moraiya – Dist. - Ahmedabad, (iv) Dhank – Dist. Rajkot, (v) Kalatalav including Narmad and Vartej – Dist. – Bhavnagar, (vi) Porbandar including Ratanpar, Odadar and Chhaya Dist. – Porbandar, (vii) Alindra including Bhadarava and Khokhar - Dist - Vadodara and (viii) Only Plant & Machinery at Trikampura, Dist. Ahmedabad. All in State of Gujarat.	1,197.66	Nil	Nil	Nil
III	Unsecured loan from directors-related parties carry interest @ 8 % p.a. (P.Y Interest @ 8% p.a). The loan is repayable after 1 year.	8.50	Nil	5.50	Nil
IV	The carrying amount of financial and non-financial assets pledge as security for secured borrowings are disclosed in Note No. 43.				
V	Refer Note No. 49 for detail disclosure for fair value				
VI	Refer Note No. 50 for credit risk, liquidity risk and market risk for non-current financial liabilities.				
VII	The quarterly returns or statements filed by the Parent Company for working capital limits with banks are in agreement with the books of account of the Holding Company.				
VIII	There are no charges or satisfaction is yet to be registered with ROC beyond the statutory period by the parent, as security creation for HSBC term loan of ₹ 250 Crores along with charge creation for the same is under process by the parent.				

Note - 23 : NON-CURRENT FINANCIAL LIABILITIES - OTHERS

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Trade Deposits	118.01	103.62
Total	118.01	103.62

Notes :

- I. Refer Note No. 49 for detailed disclosure on the fair values.
- II. Refer Note No.50 for credit risk, liquidity risk and market risk for non-current financial liabilities.

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Note - 24 : NON-CURRENT PROVISIONS

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Provisions		
Provision for employee benefits (Refer Note No.47)	266.19	217.15
Provision for decommissioning liability*	119.27	102.14
Provision for environmental clean up expenses*	24.85	22.56
Provision for mines reclamation expenses*	0.42	0.56
Total	410.73	342.41

*Refer Note No.56

Note - 25 : DEFERRED TAX LIABILITIES (Net)

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Deferred Tax Liabilities		
Property, Plant and Equipment, investment property and Right of Use Assets	772.83	754.58
Intangible assets	415.00	483.67
Financial assets at fair value through profit or loss	0.81	Nil
Financial assets at fair value through OCI	6.68	5.36
Total (A)	1,195.32	1,243.61
Deferred Tax Assets		
Net carried forward operating loss of foreign subsidiaries	19.06	86.32
Other current assets	22.22	12.69
Others	424.64	362.29
Total (B)	465.92	461.30
Net deferred tax liabilities (A-B)	729.40	782.31

Note :

The group offsets tax assets and liabilities if and only if it has a legally enforceable right to set off current tax assets and current tax liabilities and the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same tax authority.

Note : 25A - Movements in net deferred tax liabilities

₹ in crore

Particulars	Property, Plant and Equipment, Right of Use Assets and Investment property	Intangible assets	Net carry forward operating loss of foreign subsidiaries	Financial assets at fair value through Profit and loss	Other current assets	Financial assets at fair value through OCI	Other items	Total
At 1 st April, 2025	754.58	483.67	(86.32)	Nil	(12.69)	5.36	(362.29)	782.31
Charged/(credited)								
To profit and loss	(7.63)	(76.28)	71.28	0.81	(7.64)	Nil	(35.84)	(55.30)
To other comprehensive income	Nil	Nil	Nil	Nil	Nil	1.32	0.42	1.74
Exchange rate fluctuation effect	25.88	7.61	(4.02)	Nil	(1.89)	Nil	(26.93)	0.65
At 31st March, 2026	772.83	415.00	(19.06)	0.81	(22.22)	6.68	(424.64)	729.40

₹ in crore

Particulars	Property, Plant and Equipment, Right of Use Assets and Investment property	Intangible assets	Net carry forward operating loss of foreign subsidiaries	Financial assets at fair value through Profit and loss	Other current assets	Financial assets at fair value through OCI	Other items	Total
At 1 st April, 2024	743.50	556.97	(102.22)	(32.70)	(10.01)	3.39	(249.53)	909.40
Charged/(credited)								
To profit and loss	4.06	(75.15)	18.39	32.70	(2.39)	Nil	(106.27)	(128.66)
To other comprehensive income	Nil	Nil	Nil	Nil	Nil	1.97	(0.42)	1.55
Exchange rate fluctuation effect	7.02	1.85	(2.49)	Nil	(0.29)	Nil	(6.07)	0.02
At 31st March, 2025	754.58	483.67	(86.32)	Nil	(12.69)	5.36	(362.29)	782.31

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Note - 26 : CURRENT FINANCIAL LIABILITIES - BORROWINGS

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Secured		
Cash credit facility (Refer Note No. I below)	70.50	70.82
Working Capital Demand Loan (Refer Note No. I below)	470.55	265.13
Current maturity of non-convertible debentures (Refer Note No. 22A)	293.96	224.90
Current maturity of term loans from Bank (Refer Note No. 22A)	486.54	349.26
RFA Purchase Agreement (Refer Note No II below)	204.45	304.60
Revolving loan	277.72	Nil
Unsecured		
Commercial Paper (Refer Note No. III below)	Nil	444.42
Total	1,803.72	1,659.13

Notes:

- I. The credit facilities from banks ₹ 541.05 crore (P.Y ₹ 335.95 crore) are secured on (a) First pari-passu charge on stock, stock in process, semi finished and finished goods, book debts, current assets of the Holding Company lying at (i) Mandali incl. Ambaliyasan, Baliyasan, dist. Mehsana, (ii) Chhatral, Dist. Gandhinagar, (iii) Trikampura, Dist. Ahmedabad, (iv) Soda ash project, Kalatalav, Bhavnagar, (v) Moraiya Dist. Ahmedabad, (vi) Alindra including Bhadarva, Dist. Baroda, (vii) Saurashtra Chemicals division of Nirma Limited, Birlasagar, Porbandar, salt works and lime stone mines at different site in Gujarat, (viii) depot at various places, (b) Second pari-passu charge on whole of movable plant & machinery situated at (i) Mandali (incl. Ambaliyasan, Baliyasan) Dist. Mehsana, (ii) Chhatral, Dist. Gandhinagar, (iii) Moraiya Dist. Ahmedabad, (iv) Alindra including Bhadarva, Dist. Vadodara, (v) Dhank, Dis. Rajkot, (c) Second pari-passu charge on the immovable assets of the Holding Company at, (i) Mandali (incl. Ambaliyasan, Baliyasan) Dist. Mehsana, (ii) Chhatral, Dist. Gandhinagar, (iii) Moraiya Dist. Ahmedabad, (iv) Alindra including Bhadarva and khokhar, Dist. Vadodara, (v) Dhank, Dis. Rajkot.

Effective cost is in the range of 6.30% to 9.45% p.a (P.Y 7.50% to 9.50% p.a)

- II. The foreign subsidiary entered into a new RFA Purchase Agreement Facility for ₹ 473.27 crores; USD equivalent 5 crores (March 31, 2025: ₹ 427.91 crores; USD equivalent: 5 crores) with HSBC Bank, USA on March 29th, 2024, which was amended during the year ended March 31, 2026 to reduce the borrowing capacity to ₹ 397.55 crores; USD equivalent 4.2 crores (March 31, 2025: ₹ 385.12 crores; USD equivalent: 4.5 crores).

The RFA Purchase Agreement is secured by SVM's accounts receivable, inventory and property, plant and equipment. The Loan is secured by Karnavati's cash deposits with the lender, accounts receivable, inventory, and property, plant, and equipment. The RFA Purchase Agreement will expire on March 29, 2027. Borrowings under the Revolving Loan are due on demand. The Revolving Loan was amended on February 23, 2026 to increase the borrowing capacity to ₹ 563.19 crores from ₹ 326.56 crores.

SVM had outstanding letters of credit totaling ₹ 114.47 crores and ₹ 85.36 crores for the years ended March 31, 2026 and 2025, respectively. Available borrowings under the HSBC Facility as of March 31, 2026 and 2025 were ₹ 5.36 crores and ₹ 37.96 crores respectively. Borrowing under the Revolving Loan are governed by a discretionary line letter and as such any future advances are subject to the discretion of the lender and therefore there are no available borrowings under the Revolving Loan as of March 31, 2026 and 2025. Loans under the amended RFP Agreement Facility bear interest at 30-day SOFR plus 2.25%.

- III. Effective interest rate for commercial paper of ₹ Nil is 6.33 % (P.Y ₹ 444.42 crore is 7.47 % p.a).
- IV. The carrying amount of financial and non-financial assets pledged as security for secured borrowings is disclosed in Note No. 43.
- V. Refer Note No. 50 for credit risk, liquidity risk and market risk for current financial liabilities.

Note - 27 : CURRENT FINANCIAL LIABILITIES - TRADE PAYABLES

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Trade payables		
Micro, Small & Medium Enterprise	75.32	88.59
Other than Micro, Small & Medium Enterprise	1,595.02	1,106.87
Total	1,670.34	1,195.46

Ageing of Trade Payable.
Trade payables ageing schedule as at March 31, 2026

₹ in crore

Particulars	As at March 31, 2026					
	Outstanding for the following periods from the due date of payment					
	Not due*	Less than 1 year	1 - 2 years	2 - 3 years	More than 3 years	Total
Undisputed dues – MSME	70.36	3.97	0.48	0.51	Nil	75.32
Undisputed dues – Others	796.63	779.25	4.49	4.96	9.31	1,594.64
Disputed dues – MSME	Nil	Nil	Nil	Nil	Nil	Nil
Disputed dues - Others - Net	Nil	0.04	Nil	Nil	0.34	0.38
Total	866.99	783.26	4.97	5.47	9.65	1,670.34

*Includes ₹183.37 crores of unbilled.

Ageing of Trade Payable.
Trade payable ageing schedule as at 31st March 2025

₹ in crore

Particulars	As at March 31, 2025					
	Outstanding for the following periods from the due date of payment					
	Not due*	Less than 1 year	1 - 2 years	2 - 3 years	More than 3 years	Total
Undisputed dues – MSME	74.02	13.25	0.65	0.57	0.10	88.59
Undisputed dues – Others	562.54	308.86	4.05	4.89	7.03	887.37
Disputed dues – MSME	Nil	Nil	Nil	0.01	Nil	0.01
Disputed dues - Others - Net	Nil	55.23	56.76	50.85	56.65	219.49
Total	636.56	377.34	61.46	56.32	63.78	1,195.46

*Includes ₹133.15 crores of unbilled.

Notes :

- I. Refer Note No. 49 for detailed disclosure on fair values.
- II. Refer Note No. 50 for credit risk, liquidity risk and market risk for current financial liabilities.

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Note - 28 : CURRENT FINANCIAL LIABILITIES - OTHERS

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Unsecured		
Unclaimed matured non convertible debentures /secured premium notes and interest thereon	0.14	0.14
Unpaid dividend	0.14	0.17
Liability for equity share capital reduction (Refer Note No.I below)	0.65	0.65
Accrued Bank Interest and Fees	0.82	Nil
Creditors for capital expenditure	84.03	62.29
Employee dues	63.69	54.82
Other payables	38.32	38.92
Total	187.79	156.99

Notes :

- I. Balance payable on 32,584 equity shares kept in abeyance due to court matter.
- II. Refer Note No.49 for detailed disclosure on fair values.
- III. Refer Note No.50 for credit risk, liquidity risk and market risk for current financial liabilities.

Note - 29 : OTHER CURRENT LIABILITIES

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Advance received from customers	67.47	62.11
Statutory liabilities	164.56	178.93
Deferred revenue	27.99	43.09
Accrued environmental liabilities	727.53	573.36
Others*	27.61	1.60
Total	1,015.16	859.09

*Parent Company had initiated process of selling Igoor land along with all assets lying at the said premises including Building and Plant & Equipment and received part advance payment of ₹ 26.67 Crore (p.y ₹ 0.10 crore) during the year. Company has signed memorandum of understanding as well as agreement for sale with buyers.(Refer Note No 71)

Note - 30 : CURRENT PROVISIONS

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Provision for employee benefits (Refer Note No.47)	87.56	68.31
Provision for Renewable Power/Consumption Obligations*	91.46	100.56
Provision in respect of litigation relating to Indirect taxes*	181.88	160.22
Provision in respect of litigation relating to Income tax*	330.00	330.00
Provision for environmental clean up expenses*	0.76	0.68
Total	691.66	659.77

* Refer Note No 56

Note - 31 : CURRENT TAX LIABILITIES (NET)

₹ in crore

Particulars	As at 31.03.2026	As at 31.03.2025
Income tax provision (net)	33.04	1.15
Total	33.04	1.15

Note - 32 : REVENUE FROM OPERATIONS

₹ in crore

Particulars	2025-2026	2024-2025
Revenue from operations		
Sale of Products		
Finished goods	11,688.20	11,893.31
Stock in trade	46.03	81.98
	11,734.23	11,975.29
Sale of Services		
Processing charges	2.56	23.28
Other operating revenues		
Duty drawback & other export incentives	23.25	27.11
Other	184.80	118.71
Scrap sales	60.41	61.98
Total	12,005.25	12,206.37

Revenue from contracts with customers

A) Disaggregated revenue information

Set out below is the disaggregation of the group's revenue from contracts with customers:

Segment	For the year ended on March 31, 2026					For the year ended on March 31, 2025					₹ in crore
	Soaps & Surfactants	Pharma	Processed Minerals	Others	Total	Soaps & Surfactants	Pharma	Processed Minerals	Others	Total	
Type of goods or service											
Sale of manufactured goods											
Soda Ash	2,514.27	Nil	1,305.02	Nil	3,819.29	2,701.38	Nil	1,521.90	Nil	4,223.28	
Detergents	1,086.33	Nil	Nil	Nil	1,086.33	1,098.82	Nil	Nil	Nil	1,098.82	
Caustic Soda	692.40	Nil	Nil	Nil	692.40	714.36	Nil	Nil	Nil	714.36	
Toilet Soap	719.28	Nil	Nil	Nil	719.28	556.65	Nil	Nil	Nil	556.65	
Linear Alkyl Benzene	1,129.87	Nil	Nil	Nil	1,129.87	1,003.80	Nil	Nil	Nil	1,003.80	
Active pharmaceuticals ingredients	Nil	2,504.19	Nil	Nil	2,504.19	Nil	2,339.83	Nil	Nil	2,339.83	
Others	63.36	Nil	881.04	792.44	1,736.84	142.13	Nil	1,105.97	708.47	1,956.57	
Total	6,205.51	2,504.19	2,186.06	792.44	11,688.20	6,217.14	2,339.83	2,627.87	708.47	11,893.31	
Sale of traded products											
Soda Ash	5.80	Nil	Nil	Nil	5.80	Nil	Nil	Nil	Nil	Nil	
Detergents	39.92	Nil	Nil	Nil	39.92	44.96	Nil	Nil	Nil	44.96	
Toilet Soap	0.31	Nil	Nil	Nil	0.31	37.02	Nil	Nil	Nil	37.02	
Total	46.03	Nil	Nil	Nil	46.03	81.98	Nil	Nil	Nil	81.98	
Sale of Services											
Processing charges											
Others	2.56	Nil	Nil	Nil	2.56	23.28	Nil	Nil	Nil	23.28	
Total	2.56	Nil	Nil	Nil	2.56	23.28	Nil	Nil	Nil	23.28	
Other operating revenues											
Duty drawback & other export incentives											
Soda Ash	4.49	Nil	Nil	Nil	4.49	8.44	Nil	Nil	Nil	8.44	
Caustic Soda	3.29	Nil	Nil	Nil	3.29	2.74	Nil	Nil	Nil	2.74	
Active pharmaceuticals ingredients	Nil	15.45	Nil	Nil	15.45	Nil	14.99	Nil	Nil	14.99	
Others	0.02	Nil	Nil	Nil	0.02	0.94	Nil	Nil	Nil	0.94	
Total	7.80	15.45	Nil	Nil	23.25	12.12	14.99	Nil	Nil	27.11	
Others											
Others	Nil	Nil	184.80	Nil	184.80	Nil	Nil	118.71	Nil	118.71	
Total	Nil	Nil	184.80	Nil	184.80	Nil	Nil	118.71	Nil	118.71	

₹ in crore



Segment	For the year ended on March 31, 2026					For the year ended on March 31, 2025				
	Soaps & Surfactants	Pharma	Processed Minerals	Others	Total	Soaps & Surfactants	Pharma	Processed Minerals	Others	Total
Scrap Sales										
Soda Ash	9.48	Nil	Nil	Nil	9.48	10.03	Nil	Nil	Nil	10.03
Detergents	1.54	Nil	Nil	Nil	1.54	1.81	Nil	Nil	Nil	1.81
Toilet Soap	0.19	Nil	Nil	Nil	0.19	0.06	Nil	Nil	Nil	0.06
Linear Alkyl Benzene	0.67	Nil	Nil	Nil	0.67	1.02	Nil	Nil	Nil	1.02
Others	15.88	32.19	Nil	0.46	48.53	16.98	32.06	Nil	0.02	49.06
Total	27.76	32.19	Nil	0.46	60.41	29.90	32.06	Nil	0.02	61.98
Total revenue from contracts with customers	6,289.66	2,551.83	2,370.86	792.90	12,005.25	6,364.42	2,386.88	2,746.58	708.49	12,206.37

Segment	For the year ended on March 31, 2026					For the year ended on March 31, 2025				
	Soaps & Surfactants	Pharma	Processed Minerals	Others	Total	Soaps & Surfactants	Pharma	Processed Minerals	Others	Total
India	6,017.34	1,163.51	10.34	787.46	7,978.65	5,949.18	1,152.37	8.69	704.16	7,814.40
USA	46.03	87.21	1,139.60	Nil	1,272.84	75.96	141.98	1,285.00	Nil	1,502.94
Rest of the world	226.29	1,301.11	1,220.92	5.44	2,753.76	339.28	1,092.53	1,452.89	4.33	2,889.03
Total revenue from contracts with customers	6,289.66	2,551.83	2,370.86	792.90	12,005.25	6,364.42	2,386.88	2,746.58	708.49	12,206.37
Timing of revenue recognition										
Goods transferred at a point in time	6,289.66	2,551.83	2,370.86	792.90	12,005.25	6,364.42	2,386.88	2,746.58	708.49	12,206.37
Total revenue from contracts with customers	6,289.66	2,551.83	2,370.86	792.90	12,005.25	6,364.42	2,386.88	2,746.58	708.49	12,206.37

Set out below is the reconciliation of the revenue from contracts with customers with the amounts disclosed in the segment information:

Segment	For the year ended on March 31, 2026					For the year ended on March 31, 2025				
	Soaps & Surfactants	Pharma	Processed Minerals	Others	Total	Soaps & Surfactants	Pharma	Processed Minerals	Others	Total
Revenue										
External customer	6,289.66	2,551.83	2,370.86	792.90	12,005.25		2,386.88	2,746.58	708.49	12,206.37
Inter-segment	22.76	Nil	Nil	0.48	23.24		Nil	Nil	1.04	25.42
Inter-segment adjustment and elimination	(22.76)	Nil	Nil	(0.48)	(23.24)		Nil	Nil	(1.04)	(25.42)
Total revenue from contracts with customers	6,289.66	2,551.83	2,370.86	792.90	12,005.25	6,364.42	2,386.88	2,746.58	708.49	12,206.37

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B) Contract balances

The following table provides information about receivables, contract assets and contract liabilities from contract with customers

₹ in crore

Particulars	As at March 31, 2026	As at March 31, 2025
Trade receivables*	2,154.59	2,101.17
Contract liabilities	27.56	27.62
Advances from customers (Refer Note No.29)	67.47	62.11

*Holding Company's Trade receivables are generally on terms up to 90 days. Indian Subsidiary Company Trade receivables are generally on 148 days. Foreign Subsidiary Company Trade receivables are generally on 54.10 days for USA and 70 .90 days are for other than USA customers respectively.

C) Reconciling the amount of revenue recognised in the statement of profit and loss with the contracted price

₹ in crore

Particulars	2025-2026	2024-2025
Revenue as per contracted price	12,577.57	12,734.34
Discount	(572.32)	(527.97)
Revenue from contract with customers	12,005.25	12,206.37

D) The transaction price allocated to the remaining performance obligation non-executed as at March 31, 2026 is as follows:

₹ in crore

Particulars	As at March 31, 2026	As at March 31, 2025
Advances from customers (Refer Note No.29)	67.47	62.11

Management expects that the entire transaction price allotted to the non executed contract as at the end of the reporting period will be recognised as revenue during the next financial year.

Note - 33 : OTHER INCOME

₹ in crore

Particulars	2025-2026	2024-2025
Interest income	10.77	47.02
Interest income from financial assets at amortised cost	6.89	21.95
Dividend income from equity investments	0.02	0.02
Net gain on sale of current investments	77.85	55.80
Profit on sale of Property, Plant & Equipment	2.45	1.12
Exchange fluctuation change (net)	20.63	Nil
Claims and refunds	13.98	22.89
Government grants	0.81	1.05
Provision no longer required written back	26.07	14.79
Gain on lease modification	Nil	0.02
Others	25.16	28.32
Total	184.63	192.98

Note - 34 : COST OF MATERIALS CONSUMED

₹ in crore

Particulars	2025-2026	2024-2025
Stock of Raw material and Packing material at the beginning of the year (A)	541.48	416.15
Add: Purchases (net) (B)	3,892.93	3,803.68
Stock of Raw material and Packing material at the end of the year (C)	464.10	541.48
Cost of Raw material Consumed (Including Packaging Materials) (A+B-C)	3,970.31	3,678.35

Note - 35 : CHANGES IN INVENTORIES OF FINISHED GOODS, STOCK-IN-TRADE AND WORK-IN-PROGRESS

₹ in crore

Particulars	2025-2026			
	Finished Goods	Stock in Trade	Work-in-progress	Total
Inventories at the beginning of the year (A)	473.43	0.49	579.96	1,053.88
Inventories at the end of the year (B)	460.06	0.18	572.82	1,033.06
Changes in inventories of finished goods, stock-in-trade and work-in-progress (A-B) -Discontinued Operations (C)	(0.53)	Nil	Nil	(0.53)
Changes in inventories of finished goods, stock-in-trade and work-in-progress (A+B-C)	13.90	0.31	7.14	21.35

₹ in crore

Particulars	2024-2025			
	Finished Goods	Stock in Trade	Work-in-progress	Total
Inventories at the beginning of the year (A)	692.43	5.20	576.94	1,274.57
Inventories at the end of the year (B)	473.43	0.49	579.96	1,053.88
Changes in inventories of finished goods, stock-in-trade and work-in-progress (A-B) -Discontinued Operations (C)	0.03	Nil	Nil	0.03
Changes in inventories of finished goods, stock-in-trade and work-in-progress (A+B-C)	218.97	4.71	(3.02)	220.66

Note - 36 : EMPLOYEE BENEFITS EXPENSES

₹ in crore

Particulars	2025-2026	2024-2025
Salaries and wages	1,186.08	1,109.33
Contributions to provident and other funds (Refer Note No.47)	74.87	72.51
Gratuity (Refer Note No.47)	17.32	15.64
Leave compensation (Refer Note No.47)	34.69	25.11
Staff welfare expense	91.21	70.51
Total	1,404.17	1,293.10

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Note - 37 : FINANCE COSTS

₹ in crore

Particulars	2025-2026	2024-2025
Interest and finance charges on financial liabilities not at fair value through profit or loss	416.21	497.48
Other interest expense	75.96	70.25
Unwinding interest on assets retirement obligation	5.88	5.10
Interest on Lease	26.16	14.40
Less : Interest cost capitalised (Refer Note No.45)	44.00	44.21
Total	480.21	543.02

Note:

The capitalisation rate used to determine the amount of borrowing cost to be capitalised is 7.35% for parent company and 6.33% for foreign subsidiaries (P.Y 9.00% for parent company and 7.12% for foreign subsidiaries).

Note - 38 : DEPRECIATION AND AMORTISATION EXPENSES

₹ in crore

Particulars	2025-2026	2024-2025
Depreciation of Property, Plant and Equipment (Refer Note No. 2A)	538.89	516.43
Amortisation of intangible assets (Refer Note No.5A)	314.51	307.17
Depreciation of Right of use assets (Refer Note No.2B)	96.90	109.74
Total	950.30	933.34

Note - 39 : OTHER EXPENSES

₹ in crore

Particulars	2025-2026	2024-2025
Consumption of stores and spare parts	473.86	492.72
Power and fuel expenses	2,140.16	2,626.75
Processing charges	3.11	2.28
Rent expenses/ Lease rent (Refer Note No.46)	51.02	41.02
Repairs		
To building	34.50	27.67
To plant and machinery	159.73	128.51
To others	57.66	50.22
	251.89	206.40
Insurance expenses	93.86	77.36
Rates and taxes	90.07	84.52
Payments to auditors	9.82	8.28
Variable Lease Expense (Refer Note No.46)	2.21	5.80
Directors' fees	0.14	0.13
Discount on sales	1.43	2.69
Commission on sales	41.50	44.47
Freight and transportation expenses	807.53	859.23
GST expenses	11.39	28.79
Advertisement expenses	62.41	47.63
Exchange fluctuation loss (net)	28.33	18.26
Loss on sale of Property, Plant & Equipment	0.63	0.70
Donation (Refer Note No. I below)	1.09	5.98
Provision for doubtful debts	0.77	0.65
Bad debts written off	3.72	Nil
Corporate social responsibility expenses	35.74	34.69
Environment cost	341.67	60.67
Other expenses (Refer Note No. II below)	457.11	412.56
Total	4,909.46	5,061.58

Notes :

- I. Donation includes donation to political parties ₹ Nil (P.Y ₹ 5.00 crores)
- II. Includes prior period adjustments(net) ₹ 6.14 crores (P.Y ₹ 1.82 crores)

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Note - 40 : EXCEPTIONAL ITEM

₹ in crore

Particulars	2025-2026	2024-2025
Statutory impact of new labour codes*	29.60	Nil
Impairment of goodwill **	244.47	Nil
Impairment in value of investment of preference shares base on Fair valuation report	Nil	2,663.29
Total	274.07	2,663.29

*Pursuant to notifications issued by the Ministry of Labour and Employment, multiple existing labour legislations have been consolidated into a unified framework comprising four Labour Codes (collectively referred to as the "New Labour Codes"), which became effective from 21 November 2025. The Parent and Indian Subsidiary has reassessed its employee benefit obligations in accordance with the revised definition of wages under the New Labour Codes.

Considering the material, regulatory-driven, and non-recurring nature of the impact, The Parent and Indian Subsidiary has presented the incremental effect as "Statutory impact of New Labour Codes" under Exceptional items. The incremental impact, comprising gratuity amounting to ₹ 20.94 crore and compensated absences amounting to ₹ 8.66 crore has been recognised in the current reporting period as past service cost, in accordance with the Frequently Asked Questions (FAQs) issued by the Institute of Chartered Accountants of India ("ICAI").

The Parent and Indian Subsidiary continues to monitor the finalisation of the Central and State rules and further clarifications from the Government on other aspects of the New Labour Codes and will recognise appropriate accounting effects arising from such developments, as and when required.

In respect of Foreign Subsidiary

** Refer note no.- 4

Note - 41 : TAX EXPENSES

₹ in crore

Particulars	2025-2026	2024-2025
Current tax	472.14	429.16
Tax expenses relating to earlier year	(4.99)	(56.19)
Deferred tax (credit)/charge	(55.30)	(128.65)
Total	411.85	244.32

Reconciliation of the income tax expenses to the amount computed by applying the statutory income tax rate to the profit before income tax is summarised below:

₹ in crore

Particulars	2025-2026	2024-2025
Enacted income tax rate in India applicable to the Holding company	22.93%	27.63%
Profit /(Loss) before tax continuing operations	137.80	(2,065.46)
Profit before tax from discontinued operations	0.65	0.10
Profit/(Loss) before tax from continuing and discontinued operations	138.45	(2,065.36)
Exceptional Items	274.07	2663.29
Profit before exceptional items and tax	412.52	597.83
Current tax expenses on Profit before tax expenses at the enacted income tax rate in India	94.61	165.18
Tax effect of the amounts which are not deductible/ (taxable) in calculating taxable income		
Permanent disallowances	58.01	78.48
Deduction claimed under Income Tax Act	(11.57)	Nil
Other deductible expenses	(12.69)	5.38
Temporary differences having deferred tax consequences (net)	52.68	(0.12)
Adjustment related to earlier years	(11.04)	(55.90)
Effect of tax rate in USA	(38.00)	Nil
Tax on exempted income	(0.16)	(0.02)
Deferred tax expense (net)	17.23	(56.35)
Deferred tax assets not recognised because realisation is not probable	239.03	103.46
Other items	23.75	4.21
Total tax expense	411.85	244.32
Effective tax rate	99.84%	40.87%

Notes :

- The effective tax rate in case of holding company and Indian subsidiary company, excluding foreign subsidiary, comes to 27.58% (p.y. 22.97%)
- In calculation of tax expense for the current year and earlier years, the Holding company had claimed certain deductions as allowable under Income Tax Act which were disputed by the department and the matter is pending before tax authorities.
- For foreign subsidiary, the years ended March 31, 2026 and 2025, the provisions for income taxes are different than expected from applying statutory rates to pre-tax book income. The difference is predominately due to the

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impact resulting from the depletion permanent tax difference and the recognition of the current year valuation allowance.

Deferred federal income taxes result from temporary differences between the amounts of assets and liabilities reported for financial reporting purposes and income tax purposes.

- IV. At March 31, 2026 and 2025, the foreign subsidiaries had California alternative minimum tax (AMT) credit carryforwards of approximately ₹ 30.59 crores and ₹ 27.66 crores, respectively, which may be carried forward indefinitely. The foreign subsidiaries also had federal general business credit carryforwards of ₹ 122.48 crores at March 31, 2026, which can be carried forward 20 years. As of March 31, 2026, California has not conformed to the "CARES" Act's provision regarding the acceleration of AMT credit utilization. Thus, due to the nature of the items giving rise to the AMT credit carryforwards, the utilization of the California AMT credit carryforwards is uncertain. Accordingly, the foreign subsidiaries has not recorded a deferred tax asset of ₹ 24.17 crores and ₹ 21.86 crores as of March 31, 2026 and 2025, respectively. The foreign subsidiaries has a federal net operating loss carryforward of ₹ 1732.13 crores, which were generated in the year ending March 31, 2021 through, 2026, which carries forward indefinitely. The foreign subsidiaries scheduled out the reversal of the cumulative temporary differences for federal purposes which demonstrated there will not be sufficient taxable temporary differences to utilize all the deductible temporary differences and other deferred tax assets. Accordingly, the foreign subsidiaries has not created a deferred tax asset of ₹ 344.68 crores against a portion of federal net operating loss carryforwards. The foreign subsidiaries has federal general business credit carryforwards of ₹ 122.48 crores, which were generated in the years ending March 31, 2019, through 2025, which is carried forward for 20 years. The foreign subsidiaries scheduled out the reversal of the cumulative temporary differences which demonstrated there will not be sufficient taxable temporary differences to utilize all the deductible temporary differences and other deferred tax assets. Accordingly, the foreign subsidiaries has not created deferred tax asset ₹ 104.66 crores against a portion of federal general business credit carry forwards. The foreign subsidiaries also has state net operating loss carryforwards of ₹ 1968.74 crores, which were generated in the years ending March 31, 2020 through, 2026, which are carried forward from 10 years to indefinitely. The foreign subsidiaries scheduled out the reversal of the cumulative temporary differences for state purposes which demonstrated there will not be sufficient taxable temporary differences to utilize all the deductible temporary differences and other deferred tax assets. Accordingly, the foreign subsidiaries has not created a deferred tax asset, of ₹ 145.37crores against a portion of state net operating loss carryforwards. The foreign subsidiaries files income tax returns in the U.S. federal, various U.S. state jurisdictions, and France. Tax years ending fiscal 2023 and after, remain subject to examination and assessment for federal purposes and for certain states fiscal 2021 and after. However, the federal and state loss and credit carryforwards and amounts utilized in open years are also open for potential adjustment. As of the date of these consolidated financial statements, there are no ongoing examinations.
- V. During the years ended March 31, 2026 and 2025, the foreign subsidiary had no uncertain tax positions. A tax position is a benefit only if it is "more likely than not" that the tax position would be sustained in a tax examination being presumed to occur. The amount recognized is the largest amount of tax benefit that is greater than 50% likely of being realized on examination. For tax positions not meeting the "more-likely-than-not" test, no tax benefit is recorded. The foreign subsidiaries records tax interest & penalties as a pretax expense in interest expense.

Note - 42 : STATEMENT OF OTHER COMPREHENSIVE INCOME

₹ in crore

Particulars	2025-2026	2024-2025
I. Items that will not be reclassified to profit or loss		
Equity instruments through Other Comprehensive Income	0.16	0.21
Remeasurement of defined benefit plans	6.90	(9.49)
Total (A)	7.06	(9.28)
II. Income tax relating to these items that will not be reclassified to profit or loss		
Deferred Tax impact on Equity Instruments through Other Comprehensive Income	Nil	Nil
Deferred Tax impact on actuarial gains and losses	(1.74)	(1.55)
Total (B)	(1.74)	(1.55)
III. Items that will be reclassified to profit or loss		
Exchange differences in translating the financial statements of foreign operations	44.81	36.72
Total (C)	44.81	36.72
Total (A + B + C)	50.13	25.89

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Note - 43 : Assets Pledged as Security

The carrying amount of assets pledged as security for current and non-current borrowings are:

₹ in crore

	Assets description	As at	
		31.03.2026	31.03.2025
I.	Current Financial Assets		
	First charge		
	A. Trade receivables	1,068.93	1,139.80
	B. Other Current Financial Assets	11.23	11.19
II.	Current Assets		
	First & Second charge		
	A. Inventories	1,609.13	1,605.54
	B. Other Current Assets	90.26	97.72
	Total current assets pledged as security (A)	2,779.55	2,854.25
III.	Non-Current Financial Assets		
	A. National savings certificate	0.01	0.01
	B. Bank deposits (lien with statutory authorities)	1.49	1.41
	C. Capital Advances	22.36	37.50
	D. Prepaid Expenses	2.06	2.51
IV.	Property, Plant and Equipment		
	First & Second charge		
	A. Freehold land	38.53	38.53
	B. Buildings	406.33	392.63
	C. Plant and equipments	3,882.53	3,517.69
	D. Mineral Reserves	291.45	264.97
	E. Other movable assets	31.68	29.33
V.	Capital work in progress	586.37	696.30
	Total non-current assets pledged as security (B)	5,262.81	4,980.88
	Total assets pledged as security (A+B)	8,042.36	7,835.13

Notes to the consolidated financial statements

Note - 44 : Contingent liabilities and Commitments (to the extent not provided for in accounts)

₹ in crore

	Particulars	As at	
		31.03.2026	31.03.2025
A.	Claims against the group not acknowledged as debts		
1	For direct tax*	3,080.00	2,819.71
2	Excise duty**	4.82	4.82
3	Legal and others	42.15	42.13
4	GST	64.62	Nil
	Total-A	3,191.59	2,866.66
	*Income tax department has raised demands by making various additions / disallowances. The holding company is contesting demand in appeals at various levels. However, based on legal advice, the holding company does not expect any liability in this regard.		
B.	Commitments		
	Estimated amount of contracts remaining to be executed on capital expenses.	407.10	504.42
	Less : Capital advances -(Refer Note No-8)	22.36	37.50
	Net capital commitments	384.74	466.92
C.	Other commitments		
1	For letters of credit	582.80	428.79
2	For bank guarantee	146.99	137.96
	Total-C	729.79	566.75
	Total (A+B+C)	4,306.12	3,900.33

- D.** ** ₹ 4.82 crores includes in others pertains to liability of excise duty of Indian subsidiary on domestic clearance of Amiodarone pending with CESTAT Mumbai under The Central Excise Act, 1944.
- E.** The foreign subsidiaries' shipments through the San Diego and Long Beach, California ports require a minimum annual guaranty ("MAG"). The Port of San Diego requires that the foreign subsidiary ship a minimum amount of tons at a fixed wharfage charge through the port on an annual basis through expiration of the agreement. The Port of Long Beach requires that the foreign subsidiaries ship an annual minimum tonnage through the port at the basis rates. The San Diego port agreement is currently in a hold over period. The foreign subsidiaries intend to remain in San Diego for at least another 20 years if it can successfully renew its agreement with the Port of San Diego over such period. The Long Beach port agreement expired in December 2025 with an unfulfilled requirement of Nil. For the San Diego port, the foreign subsidiaries recorded ₹ 8.14 crores and ₹ 5.19 crores in unfulfilled MAG commitments as of March 31, 2026 and 2025, respectively, which are included in Accounts payable. Future MAG commitments based on the lease periods noted above on the San Diego and Long Beach ports through the respective contract expiration dates are ₹ 102.13 crores and Nil respectively.
- F.** The foreign subsidiaries have various agreements with customers to sell specified amounts of sodium sulphate, soda ash, potassium sulfate, salt, and boron products over a period of 1 to 3 years at fixed sales prices and minimum quantities. Management does not anticipate any significant losses from these contracts.
- G.** As of March 31, 2017, the foreign subsidiaries have entered into supply contracts to purchase coal and as of March 31, 2025, they have entered into supply contracts to purchase natural gas. The purchase commitments have been for amounts to be consumed within the normal production process, and thus, the foreign subsidiaries have determined that these contracts meet normal purchases and sales exceptions as defined under US GAAP. As such, these contracts have been excluded from recognition within these Consolidated financial statements until the actual contracts are physically settled. The purchase commitments for coal are with two suppliers and one supplier for natural gas and require the

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foreign subsidiary to purchase a minimum usage. Future minimum purchases remaining under the coal agreement is Nil through December 31, 2026. Future minimum purchases remaining under the gas agreement are ₹ 3.67 crores through March 31, 2026.

- H. "The foreign subsidiaries are self insured for certain employee health benefits (₹ 2.65 crores annually per employee with no annual aggregate) and workers' compensation (₹ 7.10 crores per accident). Self insurance costs are accrued based upon the aggregate of the liability for reported claims and an estimated liability for claims incurred but not reported. The liability is included in current Other accrued liabilities and Other non current liabilities.

At March 31, 2026 and 2025, the foreign subsidiaries recorded a liability of ₹ 27.02 crores and ₹ 12.75 crores respectively, in Other accrued liabilities for self-insured medical costs. At March 31, 2026 and 2025, the foreign subsidiary recorded a liability of ₹ 40.57 crores (₹ 11.99 crores classified in Other accrued liabilities and ₹ 28.58 crores in Other non current liabilities) and ₹ 35.74 crores (₹ 9.90 crores classified in Other accrued liabilities and ₹ 25.84 crores in Other non current liabilities), respectively, for self-insured worker's compensation costs.

- I. A substantial portion of the land used in the foreign subsidiaries operations in Searles Valley, California is owned by the U.S. government. The foreign subsidiaries pays a royalty to the U.S. government of 5% on the net sales value of the minerals extracted from government land.

The U.S. Government reduced the royalty rate for Soda Ash products from 5% to 2% for a 10 year period starting on January 1, 2021. During the year ended March 31, 2026, the US Government reduced the Royalty rate for all products to 2%. The leases generally have a term of 10 years with preferential renewal options. Royalty expense included in Cost of goods sold-products was ₹ 37.13 crores and ₹ 40.09 crores, for the years ended March 31, 2026 and 2025, respectively

- J. In the ordinary course of business, the foreign subsidiary is involved in various legal and administrative proceedings. The foreign subsidiary establishes reserves for specific legal matters when it determines that the likelihood of an unfavourable outcome is probable and the loss is reasonably estimable.

The foreign subsidiary was in litigation with the Indian Wells Groundwater Authority "IWGA" over the IWGA's replenishment fee. On 1st January 2015 California enacted the Sustainable Groundwater Management Act due to a severe multi-year drought in California and a growing understanding the groundwater was being pumped faster than it was being replenished. The IWGA was established under the SGMA and created a Groundwater Sustainability Plan "GSP" on 16th January 2020. Under the GSP the IWGA set up a significant replenishment fee based on water consumption. The foreign subsidiary challenged the replenishment fee based on the foreign subsidiary's belief it has prescriptive water rights not subject to the IWGA's replenishment fee. The foreign subsidiary has resolved pending litigation and reversed the ₹ 280.27 crores accrual balance reserve. The group no longer accrues for the replenishment fee and late fees, but continues to be subject to pumping fees. The foreign subsidiary has accrued ₹ 1.18 crores. and ₹ 219.15 crores as of 31st March 2026 and 2025 respectively, classified in Environmental Liabilities.

- K. The group has reviewed all its pending litigations and proceedings and has adequately provided where provisions are required and disclosed as contingent liabilities where applicable, in its financial statements. The group does not expect the outcome of these proceedings to have materially adverse effect on its financial position. The group does not expect any reimbursements in respect of the above contingent liabilities.

- L. At March 31, 2026 and 2025, the foreign subsidiary recorded accruals ₹ 25.62 crores (₹ 0.76 crores classified in Other accrued liabilities and ₹ 24.86 crores in Other non current liabilities) and ₹ 23.20 crores (₹ 0.68 crores classified in other accrued liability and ₹ 22.52 crores in other non current liability) for future costs associated with environmental matters.

The foreign subsidiary recorded accrued ₹ 726.35 crores and ₹ 354.22 crores for future CO₂ emissions to be purchased to comply with the state of California regulations as of March 31, 2026 and 2025, respectively. The foreign subsidiary CO₂ Emissions obligations are measured at fair market value using a market approach based on available "broker quoted market prices" as of March 31, 2026.

Notes to the consolidated financial statements

Note 45

The following expenditures have been capitalised as part of fixed assets:

Particulars	₹ in crore	
	2025-2026	2024-2025
Employee cost	8.49	9.11
Power and fuel expenses	0.04	0.13
Finance Cost	44.00	44.21
Other expenses	0.03	0.44
Total	52.56	53.89

Note - 46

a) Disclosures under Ind AS 116 - Leases

Group as a lessee

The Group's leases have initial lease term ranging from 1 month to 98 years, some of which may include automatic renewal options. Generally, the renewal option periods are not included within the lease term because the agreements do not provide renewal option. The foreign subsidiary's rail car leases have initial lease terms ranging from 1 to 10 years, some of which include options to extend or renew the leases for 2 to 7 years. For rail car leases, the options to extend are not considered reasonably certain as lease commencement because of the availability of alternative rail cars and ease of relocation.

In foreign subsidiaries, other leases have initial lease terms ranging from 1 month to 20 years, some of leases may include automatic renewal options or options to extend the leases for up to 20 years. Generally, the renewal option periods are not included within the lease term because the foreign subsidiary typically does not exercise renewal options except the San Diego port lease.

The San Diego land lease is currently in a month-to-month holdover. The foreign subsidiary believes both parties will more likely than not extend the agreement for a period of 20 years.

Such options are appropriately considered in determination of the lease term based on the management's judgement. For leases where the lease term is less than 12 months with no purchase option, the Group has elected to apply exemption for short term leases and accordingly, right of use assets and lease liabilities for these contracts are not recognised.

The foreign subsidiary determines if an arrangement is a lease at contract inception. A lease exists when a contract conveys to the customer the right to control the use of identified property, plant, or equipment for a period of time in exchange for consideration. ROU assets represent the Company's right to use an underlying asset for the lease term, and lease liabilities represent the Company's obligation to make lease payments arising from the lease.

The Group is a lessee in several non-cancellable operating leases, primarily for rail cars, heavy and office equipment, real property and finance leases for certain machinery. The Group's lease agreements do not contain any material residual value guarantees or material restrictive covenants. The group's activities as a lessor and sub-lessor are not significant.

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b) The following is the movement in lease liabilities during the year ended 31 March 2026:

₹ in crore		
Particulars	Year ended on March 31, 2026	Year ended on March 31, 2025
Balance at the beginning of the year	278.51	212.35
Add: Additions/Adjustments during the year	142.46	174.22
Less: Deletions	(2.03)	Nil
Add: Accretion of Interest	26.15	14.40
Less: Payments during the year	(113.58)	(127.85)
Add/(less): Exchange Difference	27.24	5.39
Balance at the end of the year	358.75	278.51
Non-Current portions	304.56	205.70
Current portions	54.19	72.81

c) Lease expense recognised in Profit and Loss statement not included in the measurement of lease liability.

₹ in crore		
Particulars	2025-2026	2024-2025
Depreciation on Right-of-use assets	96.90	109.74
Variable lease expense	2.21	5.80
Expense relating to short-term lease	51.02	41.02

d) Maturity analysis of lease liability-contractual undiscounted cash flow

₹ in crore		
Particulars	31.03.2026	31.03.2025
Not later than one year	77.39	89.10
Later than one year and not later than five years	246.84	153.88
Later than five years	143.67	118.57
Total undiscounted lease liabilities	467.90	361.55

e) The total cash outflow for leases for year ended on March 31, 2026 is ₹ 113.58 crores (P.Y ₹ 127.85 crores).

Note 47 : Gratuity and other post employment benefit plans

The group operates post employment and other long term employee benefits defined plans as follows:

I. Defined Contribution plan

Contribution to Defined Contribution Plan, recognised as expenses for the year are as under:

₹ in crore		
Particulars	2025-2026	2024-2025
Employer's Contribution to Provident Fund	35.63	33.33
Employer's Contribution to Superannuation Fund	Nil	Nil

Notes to the consolidated financial statements

II. Defined Benefit Plan

The employee's gratuity fund scheme managed by a Trust is defined benefit plan. The present value of obligation is determined based on actuarial valuation using the Projected Unit Credit Method, which recognises each period of service to build up the final obligation. The obligation for leave encashment is recognised in the same manner as for gratuity.

Description	As at 31.03.2026						As at 31.03.2025					
	Gratuity*	Leave Encashment (Unfunded)	Leave Encashment (Funded)	Death Retirement (Unfunded)	Employee Benefits (Unfunded)	Gratuity*	Leave Encashment (Unfunded)	Leave Encashment (Funded)	Death Retirement (Unfunded)	Employee Benefits (Unfunded)	Gratuity*	Leave Encashment (Unfunded)
	(India)	(India)	(India)	(India)	(Foreign)	(India)	(India)	(India)	(India)	(Foreign)	(India)	(India)
A. Reconciliation of opening and closing balances of Defined Benefit obligation												
a. Obligation as at the beginning of the year	147.46	58.49	15.44	Nil	33.71	127.77	52.33	11.30	Nil	30.78		
b. Current Service Cost	13.59	24.32	3.06	Nil	11.53	11.29	13.85	1.67	Nil	19.65		
c. Past Service Cost	20.94	Nil	8.66	Nil	Nil	Nil	Nil	Nil	Nil	Nil		
d. Interest Cost	9.67	3.14	0.84	Nil	1.24	8.64	3.02	0.81	Nil	1.19		
e. Actuarial (Gain)/Loss	(7.07)	7.23	(0.63)	Nil	(1.86)	9.49	8.24	2.95	Nil	(17.45)		
f. Benefits Paid	(11.27)	(21.20)	(1.10)	Nil	(25.32)	(9.73)	(18.95)	(1.29)	Nil	(1.30)		
g. Exchange rate difference	Nil	Nil	Nil	Nil	2.54	Nil	Nil	Nil	Nil	0.84		
h. Obligation as at the end of the year	173.32	71.98	26.27	Nil	21.84	147.46	58.49	15.44	Nil	33.71		
B. Reconciliation of opening and closing balances of fair value of plan assets												
a. Fair Value of Plan Assets as at the beginning of the year	5.04	Nil	0.36	Nil	Nil	4.93	Nil	0.33	Nil	Nil		
b. Interest Income	0.19	Nil	0.02	Nil	Nil	0.19	Nil	0.03	Nil	Nil		
c. Expected return on Plan Assets	0.14	Nil	Nil	Nil	Nil	0.15	Nil	Nil	Nil	Nil		
d. Actuarial Gain/(Loss)	(0.18)	Nil	(0.03)	Nil	Nil	0.01	Nil	(₹20000)	Nil	Nil		
e. Employer's Contributions	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil		
f. Benefits Paid	(0.22)	Nil	Nil	Nil	Nil	(0.24)	Nil	Nil	Nil	Nil		
g. Fair Value of Plan Assets as at the end of the year	4.98	Nil	0.36	Nil	Nil	5.04	Nil	0.36	Nil	Nil		
C. Reconciliation of fair value of assets and obligation												
a. Fair Value of Plan Assets as at the end of the year	4.98	Nil	0.36	Nil	Nil	5.04	Nil	0.36	Nil	Nil		
b. Present Value of Obligation as at the end of the year	(173.32)	(71.98)	(26.27)	Nil	(21.84)	(147.46)	(58.49)	(15.44)	Nil	(33.71)		
c. Amount recognised in the Balance Sheet	(168.34)	(71.98)	(25.92)	Nil	(21.84)	(142.42)	(58.49)	(15.08)	Nil	(33.71)		

₹ in crore

Notes to the consolidated financial statements

₹ in crore

Description	As at 31.03.2026						As at 31.03.2025			
	Gratuity*	Leave Encashment (Unfunded)	Leave Encashment (Funded)	Death Retirement (Unfunded)	Employee Benefits (Unfunded)	Gratuity*	Leave Encashment (Unfunded)	Leave Encashment (Funded)	Death Retirement (Unfunded)	Employee Benefits (Unfunded)
	(India)	(India)	(India)	(India)	(Foreign)	(India)	(India)	(India)	(India)	(Foreign)
D. Investment Details of Plan Assets										
a. Bank balance	20%	Nil	Nil	Nil	Nil	25%	Nil	Nil	Nil	Nil
b. Invested with Scheme of Insurance	80%	Nil	100%	Nil	Nil	75%	Nil	100%	Nil	Nil
E. Actuarial Assumptions										
a. Discount Rate (per annum)	7.15%	7.15%	7.10%	Nil	4.20%	6.70%	6.70%	6.70%	Nil	4.10%
b. Estimated Rate of return on Plan Assets (per annum)	7.15%	Nil	Nil	Nil	Nil	7.20%	Nil	Nil	Nil	Nil
c. Rate of escalation in salary (per annum)	6% to 8.00%	6.00%	8.00%	Nil	5.00%	6% to 8.00%	6.00%	8.00%	Nil	4.00%

F. Expense recognised during the year

₹ in crore

Description	2025-2026						2024-2025					
	Gratuity*	Leave Encashment (Unfunded)	Leave Encashment (Funded)	Death Retirement (Unfunded)	Employee Benefits (Unfunded)	Gratuity*	Leave Encashment (Unfunded)	Leave Encashment (Funded)	Death Retirement (Unfunded)	Employee Benefits (Unfunded)	Gratuity*	Leave Encashment (Unfunded)
	(India)	(India)	(India)	(India)	(Foreign)	(India)	(India)	(India)	(India)	(Foreign)	(India)	(India)
Expense recognised during the year												
(i) Current Service Cost	13.59	24.32	3.06	Nil	11.53	11.29	13.85	1.67	Nil	19.65		
(ii) Past Service Cost	20.94	Nil	8.66	Nil	Nil	Nil	Nil	Nil	Nil	Nil		
(iii) Interest Cost	9.67	3.14	0.84	Nil	1.24	8.64	3.02	0.81	Nil	1.19		
(iv) Expected return on Plan Assets	(0.14)	Nil	Nil	Nil	Nil	(0.15)	Nil	Nil	Nil	Nil		
(v) Actuarial (Gain)/Loss	(6.90)	7.23	(0.60)	Nil	(1.86)	9.48	8.24	2.95	Nil	(17.45)		
(vi) Expenses recognised during the year	37.16	34.69	11.96	Nil	10.91	29.26	25.11	5.43	Nil	3.39		

Notes:

- i. The estimates of rate of escalation in salary considered in actuarial valuation, take into account inflation, seniority, promotion and other relevant factors including supply and demand in the employment market. The above information is certified by the actuary.

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- ii. The expected rate of return on plan assets is determined considering several applicable factors, mainly the composition of plan assets held, assessed risks, historical results of return on plan assets and the group's policy for management of plan assets, market prices prevailing on that date, applicable to the period over which the obligation is to be set.

G. Sensitivity analysis

Reasonably possible changes at the reporting date to one of the relevant actuarial assumptions, holding other assumptions constant, would have affected the defined benefit obligation by the amounts shown below.

Particulars	31.03.2026										₹ in crore
	Increase					Decrease					
	Gratuity*	Leave Encashment (Unfunded)	Leave Encashment (Funded)	Death Retirement (Unfunded)	Employee Benefits (Unfunded)	Gratuity*	Leave Encashment (Unfunded)	Leave Encashment (Funded)	Death Retirement (Unfunded)	Employee Benefits (Unfunded)	
	(India)	(India)	(India)	(India)	(Foreign)	(India)	(India)	(India)	(India)	(Foreign)	
Discount rate (0.5% to 1% movement)	(6.78)	(2.19)	(1.08)	Nil	(0.72)	7.33	2.38	1.16	Nil	0.77	
Salary growth rate (0.5% to 1% movement)	7.21	2.40	1.14	Nil	0.77	(6.74)	(2.23)	(1.08)	Nil	(0.72)	
Employee Turnover rate (1% movement)	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	
Mortality pre Retirement	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	

Particulars	31.03.2025										₹ in crore
	Increase					Decrease					
	Gratuity*	Leave Encashment (Unfunded)	Leave Encashment (Funded)	Death Retirement (Unfunded)	Employee Benefits (Unfunded)	Gratuity*	Leave Encashment (Unfunded)	Leave Encashment (Funded)	Death Retirement (Unfunded)	Employee Benefits (Unfunded)	
	(India)	(India)	(India)	(India)	(Foreign)	(India)	(India)	(India)	(India)	(Foreign)	
Discount rate (0.5% to 1% movement)	(6.03)	(1.96)	(0.66)	Nil	(1.05)	6.51	2.14	0.70	Nil	1.13	
Salary growth rate (0.5% to 1% movement)	6.43	2.14	0.69	Nil	1.12	(6.00)	(1.99)	(0.65)	Nil	(1.05)	
Employee Turnover rate (1% movement)	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	
Mortality pre Retirement	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	

*Partially Funded

*Partially Funded

Note:

Although the analysis does not take account of the full distribution of cash flows expected under the plan, it does provide an approximation of the sensitivity of the assumptions shown.

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H. The Expected Contributions to the Plan for the next annual reporting period.

Particulars	As on 31.03.2026	As on 31.03.2025
The Expected Contributions for the next year in for Gratuity	13.80	11.49
The Expected Contributions for the next year in for Leave Encashment	17.84	17.84

₹ in crore

I. The Maturity Profile of Defined Benefit Obligation

Particulars	As on 31.03.2026	As on 31.03.2025
	In Years	In Years
The Weighted Average Duration (Years) as at valuation date for Gratuity (India)	8.29 to 9.00	8.64 to 10.00
The Weighted Average Duration (Years) as at valuation date for Leave Encashment (India)	8.00 to 9.15	9.00 to 10.16
The Weighted Average Duration (Years) as at valuation date for Employee Benefits (Foreign)	7.15	6.96

₹ in crore

Particulars	Expected Future Cash flows (Undiscounted)															
	As on 31.03.2026							As on 31.03.2025								
	India				Foreign			India				Foreign				
	Gratuity		Leave Encashment		Leave Encashment (Funded)		Employee Benefits		Gratuity		Leave Encashment		Leave Encashment (Funded)		Employee Benefits	
	₹	%	₹	%	₹	%	₹	%	₹	%	₹	%	₹	%	₹	%
Year 1 Cashflow	26.44	9.66%	31.03	21.90%	3.33	6.30%	4.83	15.90%	20.93	8.24%	23.12	20.00%	1.74	5.75%	8.72	18.91%
Year 2 Cashflow	12.93	4.80%	3.58	2.50%			1.37	4.50%	10.70	4.20%	2.71	2.40%			3.12	6.78%
Year 3 Cashflow	14.61	5.40%	4.45	3.10%	7.90	14.96%	2.34	7.80%	10.97	4.30%	2.96	2.60%	4.59	15.18%	2.49	5.41%
Year 4 Cashflow	14.87	5.49%	3.41	2.40%			1.32	4.30%	12.41	4.90%	3.52	3.00%			2.83	6.19%
Year 5 Cashflow	14.50	5.28%	3.58	2.50%			1.94	6.40%	13.03	5.21%	2.98	2.60%			2.07	4.47%
Year 6 to Year 10 Cash flow	70.85	26.02%	19.86	14.00%	10.52	19.92%	7.43	24.50%	60.19	23.87%	16.72	14.50%	6.02	19.91%	10.32	22.38%
More than 10 years	56.98	26.98%	N.A	N.A	31.07	58.82%	N.A	N.A	31.74	19.84%	N.A	N.A	17.89	59.16%	N.A	N.A

The future accrual is not considered in arriving at the above cash-flows.

Notes to the consolidated financial statements

J. Major Risk to the Plan

a. Actuarial Risk:

It is the risk that benefits will cost more than expected. This can arise either by Adverse Salary Growth Experience, Variability in mortality rates, Variability in withdrawal rates or Variability in availment rates.

b. Investment Risk:

For funded plans that rely on insurers for managing the assets, the value of assets certified by the insurer may not be the fair value of instruments backing the liability. In such cases, the present value of the assets is independent of the future discount rate. This can result in wide fluctuations in the net liability or the funded status if there are significant changes in the discount rate during the inter valuation period.

c. Liquidity Risk:

Employees with high salaries and long durations or those higher in hierarchy, accumulate significant level of benefits. If some of such employees resign/retire from the Entity there can be strain on the cash flows.

d. Market Risk:

Market risk is a collective term for risks that are related to the changes and fluctuations of the financial markets. One actuarial assumption that has a material effect is the discount rate. The discount rate reflects the time value of money. An increase in discount rate leads to decrease in Defined Benefit Obligation of the plan benefits & vice versa. This assumption depends on the yields on the corporate/government bonds and hence the valuation of liability is exposed to fluctuations in the yields as at the valuation date.

e. Legislative Risk:

Legislative risk is the risk of increase in the plan liabilities or reduction in the plan assets due to change in the legislation/regulation. The government may amend the Payment of Gratuity Act thus requiring the companies to pay higher benefits to the employees. This will directly affect the present value of the Defined Benefit Obligation and the same will have to be recognized immediately in the year when any such amendment is effective.

f. Changes in yields:

A decrease in yields will increase plan liabilities, although this will be partially offset by an increase in the value of the plans' assets.

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Notes to the consolidated financial statements

Note 48 : Related party disclosures

The names of related parties with relationship and transactions with them:

I. Relationship:

A. Shri Karsanbhai K. Patel is directly and indirectly having control over the Company.

B. Key Management Personnel:

Particulars	Designation
Executive Directors	
Shri Hiren K. Patel	Managing Director
Shri Shailesh V. Sonara (ceased w.e.f. 1 st December, 2024)	Director (Environment and Safety)
Shri Ashish K. Desai (w.e.f. 11 th October, 2024)	Whole-time Director
Non Executive Directors	
Dr. Karsanbhai K. Patel	Chairman
Shri Rakesh K. Patel	Vice Chairman
Shri Pankaj R. Patel (retired w.e.f. 14 th August, 2025)	Director (Non-executive and Non-independent)
Shri Kaushikbhai N. Patel	Director (Non-executive and independent)
Smt. Tejalben A. Mehta	Director (Non-executive and independent)
Shri Khodabhai K. Patel (w.e.f. 15 th March, 2025)	Director (Non-executive and Independent)
Shri Satish C. Shah (w.e.f. 15 th March, 2025)*	Director (Non-executive and Independent)
Shri Sanjiv N. Patel (w.e.f. 15 th March, 2025)	Director (Non-executive and Independent)
Other Key Management Personnel	
Shri Manan Shah	Chief Financial Officer

*ceased due to sad demise on 17th May, 2025

C. Relatives of Key Management Personnel with whom transactions done during the financial year

Sr.no.	Name of the entity
1	Dr. Karsanbhai K. Patel
2	Shri Rakesh K. Patel

D. Entities over which Key Management Personnel / relatives of Key Management Personnel exercise control with whom transactions done during the financial year

Sr.no.	Name of the entity
1	Nirma Credit and Capital Private Limited
2	Nirma Chemical Works Private Limited
3	Navin Overseas FZC, UAE
4	Aculife Healthcare Private Limited
5	Niyogi Enterprise Private Limited
6	Nuvoco Vistas Corporation Limited
7	Shree Rama Multi-tech Limited
8	Constera Realty Private Limited
9	Ocular Enterprise Private Limited (Formerly Nirma Management Services Private Limited)
10	Patels Airtemp (India) Limited (w.e.f. 15 th March, 2025)
11	Avichal Enterprise (w.e.f. 11 th October, 2024)
12	Nirja Architects (w.e.f. 11 th October, 2024)
13	Vadraj Cement Limited (w.e.f. 21 st June, 2025)

Notes to the consolidated financial statements

E. Entities over which Key Management Personnel / relatives of Key Management Personnel have significant influence with whom transactions done during the financial year

Sr.no.	Name of the entity
1	Nirma University
2	Saukem Medical Centre
3	Saukem Education society (Earlier Known as Birlasagar Higher Secondary School)
4	Rajiv Petro Chemicals Pvt. Ltd. (Upto 14 th August, 2025)
5	Utkranti Solution Private Limited (w.e.f. 11 th October, 2024 to 30 th December, 2024)
6	Atlantis Products Private Limited (Upto 14 th August, 2025)
7	Nirma Employees Welfare Trust
8	Nirma Education and Welfare Foundation

F. Key Management Personnel compensation

Particulars	₹ in crore	
	2025-2026	2024-2025
Short-term employee benefits	6.72	6.82
Long Term Post-employment benefits	0.10	0.30
Total compensation	6.82	7.12

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Notes to the consolidated financial statements

- II. The following transactions were carried out with the related parties referred in above in the ordinary course of business : (excluding reimbursement)

₹ in crore

A.	Key Management Personnel	2025-2026	2024-2025
1	Remuneration	5.67	5.78
	Shri Hiren K. Patel	3.78	4.35
	Shri Manan Shah	0.97	0.87
	Shri Ashish Desai	0.92	0.42
2	Loan - taken	4.50	3.40
	Shri Hiren K. Patel	4.50	3.40
3	Loan - repaid	1.50	7.90
	Shri Hiren K. Patel	1.50	7.90
4	Interest expenses	0.40	0.39
	Shri Hiren K. Patel	0.40	0.39
5	Perquisites	1.16	1.34
	Shri Hiren K. Patel	1.16	1.34
6	Rent expense	0.03	0.03
	Shri Hiren K. Patel	0.03	0.03
7	Loan Recovered	Nil	0.04
	Shri Ashish Desai	Nil	0.04
		As at 31.03.2026	As at 31.03.2025
8	Closing balance – credit	3.50	0.50

₹ in crore

B.	Relatives of Key Management Personnel	2025-2026	2024-2025
1	Directors' sitting fees	0.04	0.05
	Dr. Karsanbhai K. Patel	0.02	0.03
	Shri Rakesh K. Patel	0.02	0.02
2	Directors' Remuneration	0.03	0.03
	Dr. Karsanbhai K. Patel	0.02	0.02
	Shri Rakesh K. Patel	0.01	0.01
3	Interest expenses	0.40	0.40
	Shri Rakesh K. Patel	0.40	0.40
4	Lease / Rent expense	0.05	0.06
	Dr. Karsanbhai K. Patel	0.05	0.06
		As at 31.03.2026	As at 31.03.2025
5	Closing balance - credit	5.00	5.00

Notes to the consolidated financial statements

₹ in crore

C. Non-Executive Directors	2025-2026	2024-2025
1 Sitting Fees	0.09	0.08
Shri Pankaj R. Patel	0.01	0.02
Shri Kaushik N. Patel	0.02	0.03
Smt Tejal A.Mehta	0.03	0.03
Shri Sanjiv N. Patel	0.02	Nil
Shri Khodabhai K. Patel	0.02	Nil

₹ in crore

D. Entities over which Key Management Personnel / relatives of Key Management Personnel exercise control	2025-2026	2024-2025
1 Sale of finished goods/services	192.93	139.56
Navin Overseas FZC, UAE	70.87	27.46
Niyogi Enterprise Private Limited	106.76	98.57
Nuvoco Vistas Corporation Limited	(₹ 26,750)	Nil
2 Other Income	(₹ 3,000)	Nil
Nuvoco Vistas Corporation Limited	(₹ 3,000)	Nil
3 Purchase of materials	219.85	214.65
Navin Overseas FZC, UAE	199.91	206.40
4 Purchase of machine	1.01	Nil
Shree Rama Multitech Limited	1.01	Nil
5 Recovery of consultancy fees	0.06	Nil
Aculife Healthcare Private Limited	0.06	Nil
6 Paid for Construction of Building	Nil	9.50
Constera Realty Private Limited	Nil	9.50
7 Reimbursement of AMC charges	0.32	Nil
Constera Realty Private Limited	0.32	Nil
8 Royalty income	0.03	0.04
Aculife Healthcare Private Limited	0.03	0.04
9 Rent expense	0.24	0.26
Nirma Credit and Capital Private Limited	0.24	0.26
10 Rent income	0.04	0.03
Aculife Healthcare Private Limited	0.04	0.03
Niyogi Enterprise Private Limited	(₹ 48,000)	(₹48,000)
11 Redemption of Preference Shares	783.11	365.00
Nirma Chemical works Private Limited	Nil	365.00
Niyogi Enterprise Private Limited	783.11	Nil
12 Put Option Agreement in connection with the issuance of CCDs by Vadraj Cement Limited	600.00	Nil
Vadraj Cement Limited	600.00	Nil

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Notes to the consolidated financial statements

₹ in crore

D.	Entities over which Key Management Personnel / relatives of Key Management Personnel exercise control	2025-2026	2024-2025
13	Commission charges Income on put option agreement	1.14	Nil
	Vadraj Cement Limited	0.91	Nil
	Nuvoco Vistas Corporation Limited	0.23	Nil
14	Inter corporate deposit taken	500.00	Nil
	Niyogi Enterprise Private Limited	500.00	Nil
15	Inter corporate deposit repaid	500.00	Nil
	Niyogi Enterprise Private Limited	500.00	Nil
16	Interest paid on inter corporate deposit	8.44	Nil
	Niyogi Enterprise Private Limited	8.44	Nil
17	Commission expense	Nil	0.04
	Nirma Chemical works Private Limited	Nil	0.04
18	Insurance premium paid and Recovered	(₹ 11,720)	Nil
	Nirma Chemical works Pvt. Ltd	(₹ 11,720)	Nil
19	Payment of purchase of materials	Nil	0.81
	Patels Airtemp (India) Limited	Nil	0.81
20	Payment of commission expense	(₹ 9,980)	0.01
	Avichal Enterprise	(₹ 9,980)	0.01
		As at 31.03.2026	As at 31.03.2025
21	Closing balance – debit	4.21	10.67
22	Closing balance – credit	12.98	42.66

Notes to the consolidated financial statements

₹ in crore

E.	Entities over which Key Management Personnel / relatives of Key Management Personnel have significant influence	2025-2026	2024-2025
1	Sale of finished goods	(₹37,199/-)	(₹26,012/-)
	Nirma University	(₹37,199/-)	(₹20,139/-)
	Utkranti Solution Private Limited	Nil	(₹5,873/-)
2	Purchase of materials/services	0.01	0.31
	Atlantis Products Private Limited	Nil	0.09
	Nirma University	0.01	(₹9,000/-)
	Utkranti Solution Pvt Ltd	Nil	0.22
3	Loan Given	0.10	Nil
	Saukem Education society (Earlier Known as Birlasagar Higher Secondary School)	0.10	Nil
4	Interest Income on Loan given	(₹7,404/-)	Nil
	Saukem Education society (Earlier Known as Birlasagar Higher Secondary School)	(₹7,404/-)	Nil
5	Staff Welfare Expenses	0.14	0.16
	Saukem Medical Centre	0.02	0.02
	Saukem Education society (Earlier Known as Birlasagar Higher Secondary School) (Net)	0.12	0.14
6	Discount Income	0.02	0.03
	Rajiv Petro Chemicals Private Limited	0.02	0.03
7	Recovery of materials/services	0.74	1.57
	Nirma Employees Welfare Trust	0.74	1.57
8	Part contribution as CSR towards construction of Girls hostel at Nirma University	50.60	Nil
	Nirma Education and Research Foundation	50.60	Nil
		As at	As at
		31.03.2026	31.03.2025
9	Closing balance – debit	0.10	0.22
10	Closing balance – credit	0.66	0.67

III. Terms and conditions

- A. The loans from key management personnel are long term in nature and interest is payable at the rate of 8% per annum. Goods were sold to related parties during the year based on the price lists in force and terms that would be available to third parties. All other transactions were made on normal commercial terms and conditions at market rates. All outstanding balances are unsecured and are repayable in cash.
- B. Disclosure is made in respect of transactions which are more than 10% of the total transactions of the same type with related parties during the year.

Notes to the consolidated financial statements

Note 49 : Financial instruments – Fair values and risk management

I. Accounting classification and fair values

₹ in crore

Particulars	As at 31.03.2026						
	Carrying amount			Fair value			Total
	FVTPL	FVTOCI	Amortised Cost	Total	Level 1 - Quoted price in active markets	Level 2 - Significant observable inputs	Level 3 - Significant unobservable inputs
Financial assets measured at each reporting date							
Other current financial assets-Investments	1,836.40	Nil	Nil	1,836.40	Nil	1,836.40	Nil
Unquoted equity instruments	0.08	3.51	Nil	3.59	Nil	Nil	3.59
Unquoted financial investments	14.00	Nil	Nil	14.00	Nil	Nil	14.00
Financial assets measured at amortised cost							
Unquoted government securities	Nil	Nil	0.01	0.01	Nil	Nil	Nil
Loans (current)	Nil	Nil	13.87	13.87	Nil	Nil	Nil
Other non current financial assets	Nil	Nil	10.35	10.35	Nil	Nil	Nil
Other current financial assets	Nil	Nil	43.52	43.52	Nil	Nil	Nil
Trade receivables	Nil	Nil	2,154.59	2,154.59	Nil	Nil	Nil
Cash and cash equivalents	Nil	Nil	369.13	369.13	Nil	Nil	Nil
Other bank balances	Nil	Nil	35.31	35.31	Nil	Nil	Nil
Total Financial Assets	1,850.48	3.51	2,626.78	4,480.77	Nil	1,836.40	17.59
Financial liabilities measured at amortised cost							
Non current borrowings	Nil	Nil	3,383.65	3,383.65	Nil	Nil	Nil
Current borrowings	Nil	Nil	1,803.72	1,803.72	Nil	Nil	Nil
Non current financial liabilities- Others	Nil	Nil	118.01	118.01	Nil	Nil	Nil
Lease Liability	Nil	Nil	304.56	304.56	Nil	Nil	Nil
Trade payables	Nil	Nil	1,670.34	1,670.34	Nil	Nil	Nil
Other financial liabilities	Nil	Nil	187.79	187.79	Nil	Nil	Nil
Lease Liability-Current	Nil	Nil	54.19	54.19	Nil	Nil	Nil
Total Financial Liabilities	Nil	Nil	7,522.26	7,522.26	Nil	Nil	Nil

Notes to the consolidated financial statements

₹ in crore

As at 31.03.2025								
Particulars	Carrying amount			Fair value				
	FVTPL	FVTOCI	Amortised Cost	Total	Level 1 - Quoted price in active markets	Level 2 - Significant observable inputs	Level 3 - Significant unobservable inputs	Total
Financial assets measured at each reporting date								
Other current financial assets-Investments	477.62	Nil	Nil	477.62	Nil	477.62	Nil	477.62
Unquoted equity instruments	0.08	3.35	Nil	3.43	Nil	Nil	3.43	3.43
Unquoted financial investments	797.12	Nil	Nil	797.12	Nil	Nil	797.12	797.12
Financial assets measured at amortised cost								
Unquoted government securities	Nil	Nil	0.01	0.01	Nil	Nil	Nil	Nil
Loans (current)	Nil	Nil	10.55	10.55	Nil	Nil	Nil	Nil
Other non current financial assets	Nil	Nil	9.71	9.71	Nil	Nil	Nil	Nil
Other current financial assets	Nil	Nil	51.05	51.05	Nil	Nil	Nil	Nil
Trade receivables	Nil	Nil	2,101.17	2,101.17	Nil	Nil	Nil	Nil
Cash and cash equivalents	Nil	Nil	672.06	672.06	Nil	Nil	Nil	Nil
Other bank balances	Nil	Nil	0.32	0.32	Nil	Nil	Nil	Nil
Total Financial Assets	1,274.82	3.35	2,844.87	4,123.04	Nil	477.62	800.55	1,278.17
Financial liabilities measured at amortised cost								
Non current borrowings	Nil	Nil	3,743.77	3,743.77	Nil	Nil	Nil	Nil
Current borrowings	Nil	Nil	1,659.13	1,659.13	Nil	Nil	Nil	Nil
Non current financial liabilities- Others	Nil	Nil	103.62	103.62	Nil	Nil	Nil	Nil
Lease Liability	Nil	Nil	205.70	205.70	Nil	Nil	Nil	Nil
Trade payables	Nil	Nil	1,195.46	1,195.46	Nil	Nil	Nil	Nil
Other financial liabilities	Nil	Nil	156.99	156.99	Nil	Nil	Nil	Nil
Lease Liability-Current	Nil	Nil	72.81	72.81	Nil	Nil	Nil	Nil
Total Financial Liabilities	Nil	Nil	7,137.48	7,137.48	Nil	Nil	Nil	Nil

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Notes to the consolidated financial statements

II. Fair value of financial assets and liabilities measured at amortised cost

₹ in crore

Particulars	31.03.2026		31.03.2025	
	Carrying amount	Fair value	Carrying amount	Fair value
Financial assets				
Investments				
Unquoted government securities	0.01	0.01	0.01	0.01
Other non current financial assets	10.35	10.35	9.71	9.71
Total financial assets	10.36	10.36	9.72	9.72
Financial liabilities				
Non current borrowings	3,383.65	3,383.65	3,743.77	3,743.77
Non current financial liabilities- Others	118.01	118.01	103.62	103.62
Lease Liability	304.56	304.56	205.70	205.70
Total financial liabilities	3,806.22	3,806.22	4,053.09	4,053.09

Notes:

The following methods and assumptions were used to estimate the fair values:

- The carrying amounts of trade receivables, trade payables, cash and cash equivalents, other bank balance, other current financial liability, loans and other current assets are considered to be the same as their fair values, due to their short-term nature.
- The fair values of non-current borrowings are based on discounted cash flows using a current borrowing rate. They are classified as level 2 fair values in the fair value hierarchy due to the use of significant observable inputs, including counter party credit risk.
- The fair values for loans and security deposits were calculated based on cash flows discounted using a current lending rate. They are classified as level 3 fair values in the fair value hierarchy due to the inclusion of unobservable inputs including counter party credit risk.

Notes to the consolidated financial statements

III. Measurement of fair values

A. Valuation techniques and significant unobservable inputs

The following table shows the valuation techniques used in measuring Level 2 and Level 3 fair values, as well as the significant unobservable inputs used.

Financial Instruments measured at fair value.

Type	Valuation technique	Significant unobservable inputs	Inter-relationship between significant unobservable inputs and fair value measurement
FVTOCI in unquoted equity shares	Market comparison technique: The valuation model is based on two approaches : 1. Asset approach - seek to determine the business value based on the value of it's assets. The aim is to determine the business value based on the fair market value of its assets less its liabilities. The asset approach is based on the economic principle of substitution which adopts the approach of cost to create another business similar to one under consideration that will produce the same economic benefits for its owners.	Comparable unobservable entity has been taken as a base for the valuation of unquoted equity shares.	The estimated fair value will increase (decrease) if there is a change in pricing multiple owing to change in earnings of the entity.
	2. Market approach - relies on signs from the real market place to determine what a business is worth. The market approach based on valuation methods establish the business value in comparison to similar businesses. The methods rely on the pricing multiples which determine a relationship between the business economic performance, such as its revenues or profits, and its potential selling price.		
FVTPL in unquoted financial instrument	Unquoted preference shares: The investment measured at fair value and falling under fair value hierarchy Level 3 are valued on the basis of valuation reports provided by external valuers. Unquoted mutual fund: The fair value of investments in mutual funds units and falling under fair value hierarchy Level 2 is based on the net asset value ("NAV") as stated by the issuers of these mutual fund units in the published statement as at balance sheet date. NAV represents the price at which the issuer will issue further units of the mutual funds and the price at which issuers will redeem such units from the investors.	N.A.	N.A.

B. Transfers between Levels 1 and 2

There is no transfer between Level 1 and Level 2 during the reporting periods.

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Notes to the consolidated financial statements

C. Level 3 fair values

1. Movement in the values of unquoted equity/preference instruments for the year ended on March 31, 2026 is as below:

₹ in crore

Particulars	Unquoted Equity/ Preference instruments
As at 01.04.2024	3,814.62
Acquisitions/ (disposals)	(365.00)
Exceptional items (Refer Note no 47 & 49)	(2,663.29)
Gains/ (losses) recognised in other comprehensive income	0.21
As at 31.03.2025	786.54
Acquisitions/ (disposals)	(783.11)
Exceptional items (Refer Note no 47 & 49)	Nil
Gains/ (losses) recognised in other comprehensive income	0.16
As at 31.03.2026	3.59

2. Sensitivity analysis

For the fair values of unquoted investments, reasonably possible changes at the reporting date to one of the significant observable inputs, holding other inputs constant, will have the following effects.

₹ in crore

Significant observable inputs	31.03.2026		31.03.2025	
	OCI and Profit & Loss		OCI and Profit & Loss	
	Increase	Decrease	Increase	Decrease
Unquoted instruments measured through OCI and Profit & loss				
5% movement	0.18	0.18	39.33	39.33

Note 50 : Financial risk management

The group has exposure to the following risks arising from financial instruments:

- Credit risk;
- Liquidity risk; and
- Market risk

I. Risk management framework

The parent company's board of directors has overall responsibility for the establishment and oversight of the group's risk management framework. The group manages market risk through a finance department, which evaluates and exercises independent control over the entire process of market risk management. The finance department recommends risk management objectives and policies, which are approved by Board of Directors. The activities of this department include management of cash resources, borrowing strategies and ensuring compliance with market risk limits and policies.

The group's risk management policies are established to identify and analyse the risks faced by the group, to set appropriate risk limits and controls and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the group's activities. The group, through its training and management standards and procedures, aims to maintain a disciplined and constructive control environment in which all employees understand their roles and obligations.

Notes to the consolidated financial statements

The audit committee oversees how management monitors compliance with the group's risk management policies and procedures, and reviews the adequacy of the risk management framework in relation to the risks faced by the group. The audit committee is assisted in its oversight role by internal audit. Internal audit undertakes both regular and ad hoc reviews of risk management controls and procedures.

II. Credit risk

Credit risk is the risk of financial loss to the group if a customer or counterparty to a financial instrument fails to meet its contractual obligations and arises principally from the group's receivables from customers and investments in debt securities.

The carrying amount of following financial assets represents the maximum credit exposure.

A. Trade receivables

Trade receivables of the group are typically unsecured. Credit risk is managed through credit approvals and periodic monitoring of the creditworthiness of customers to which group grants credit terms in the normal course of business. The group performs ongoing credit evaluations of its customers' financial condition and monitors the creditworthiness of its customers to which it grants credit terms in the normal course of business. The allowance for impairment of Trade receivables is created to the extent and as and when required, based upon the expected collectability of accounts receivables. The group has no concentration of credit risk as the customer base is geographically distributed.

At March 31, 2026, the maximum exposure to credit risk for trade receivables by geographic region is as follows:

Particulars	₹ in crore	
	31.03.2026	31.03.2025
Domestic	1,499.62	1,417.27
Other regions	654.97	683.90
Total	2,154.59	2,101.17

A.1. Impairment

The above receivables which are past due but not impaired are assessed on individual case to case basis and relate to a number of independent third party customers from whom there is no recent history of default. These financial assets were not impaired as there had not been a significant change in credit quality and the amounts were still considered recoverable based on the nature of the activity of the customer portfolio to which they belong and the type of customers. There are no other classes of financial assets that are past due but not impaired except for trade receivables as at 31.03.2026 and 31.03.2025.

A.2. Movement in provision of doubtful debts

Particulars	₹ in crore	
	31.03.2026	31.03.2025
Opening provision	13.29	12.55
Additional provision made	0.77	1.39
Provision reversed	(3.15)	(0.65)
Exchange rate difference	Nil	Nil
Closing provision	10.91	13.29

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Notes to the consolidated financial statements

A.3. Movement in provision of doubtful loans & advances

₹ in crore

Particulars	31.03.2026	31.03.2025
Opening provision	31.87	38.37
Additional provision made	Nil	Nil
Provision reversed	(0.17)	(6.50)
Closing provision	31.70	31.87

III. Liquidity risk

Liquidity risk is the risk that the group will encounter difficulty in meeting the obligations associated with its financial liabilities that are settled by delivering cash or another financial asset. The group's approach to managing liquidity is to ensure, as far as possible, that it will have sufficient liquidity to meet its liabilities when they are due, under both normal and stressed conditions, without incurring unacceptable losses or risking damage to the group's reputation.

A. The Group maintains the following lines of credit:

Parent company Credit facility of ₹ 541.05 crores (P.Y ₹ 335.95 crores) that is secured through book debts and stock. Interest is payable at the rate of varying from 6.30 % to 9.45 % p.a. (P.Y 7.50 % to 9.50% p.a). The foreign subsidiary RFA agreement credit facility ₹ 204.45 crores (P.Y. ₹ 304.60 crores) is secured by accounts receivables, Inventory and property plant and equipment. Agreement facility bear interest at 30-day SOFR plus 2.25%

B. The group have access to the following undrawn borrowing facilities at the end of the reporting period:

₹ in crore

Particulars	As at	
	31.03.2026	31.03.2025
Floating rate		
Fund Base		
Expiring within one year (bank overdraft and other facilities)	891.86	1,205.97
Non Fund Base		
Expiring within one year (bank overdraft and other facilities)	Nil	Nil

Notes to the consolidated financial statements

C. Exposure to liquidity risk

The following are the remaining contractual maturities of financial liabilities at the reporting date. The amounts are gross and undiscounted and include estimated interest payments and exclude the impact of netting agreements.

₹ in crore

Particulars	As at 31.03.2026					
	Contractual cash flows					
	Carrying amount	Less than 12 months	1-2 years	3-5 years	More than 5 years	Total
Non-derivative financial liabilities						
Non current borrowings*	3,383.65	Nil	2,019.99	1,834.52	Nil	3,854.51
Non current financial liabilities	118.01	Nil	Nil	Nil	118.01	118.01
Lease Liability*	304.56	64.26	125.81	149.36	114.98	454.41
Current borrowings*	1,803.72	1,803.72	Nil	Nil	Nil	1,803.72
Trade and other payables	1,670.34	1,670.34	Nil	Nil	Nil	1,670.34
Other current financial liabilities	187.79	187.79	Nil	Nil	Nil	187.79
Lease Liability-Current*	54.19	54.19	Nil	Nil	Nil	54.19

*Includes interest payable

₹ in crore

Particulars	As at 31.03.2025					
	Contractual cash flows					
	Carrying amount	Less than 12 months	1-2 years	3-5 years	More than 5 years	Total
Non-derivative financial liabilities						
Non current borrowings*	3,743.77	Nil	1,903.69	2,384.10	Nil	4,287.79
Non current financial liabilities	103.62	Nil	Nil	Nil	103.62	103.62
Lease Liability*	272.63	78.29	105.83	84.68	81.50	350.30
Current borrowings*	1,659.13	1,782.30	Nil	Nil	Nil	1,782.30
Trade and other payables	1,195.46	1,195.46	Nil	Nil	Nil	1,195.46
Other current financial liabilities	156.99	156.99	Nil	Nil	Nil	156.99
Lease Liability-Current*	5.88	10.67	Nil	Nil	Nil	10.67

*Includes interest payable

The foreign subsidiary has incurred significant losses in recent periods associated with the impacts of interrupted revenue and repairs from a 7.1 magnitude earthquake in July 2019 and the impacts of the COVID-19 global pandemic.

Historically, the foreign subsidiary has funded some of its working capital needs and capital expenditures through long-term financing with lenders, as described further in Note No.26 : Financial Liabilities Borrowings At March 31, 2026, Searles Valley Minerals Inc. had outstanding letters of credit totalling ₹ 114.47 crores and ₹ 85.36 crores for the year ended March 31, 2026 and 2025, respectively. Available borrowings under the HSBC facility as of March 31, 2026 and 2025 were ₹ 5.36 crores and ₹ 37.96 crores respectively.

The Company believes it has adequate liquidity to meet its financial obligations as they become due for a period of one year from the date of the financial statements are available to be issued based on its forecasts and sources of liquidity, such as cash flows from operations, available borrowings on RFA and cash on hand and monetization of CARB credits.

IV. Market risk

Market risk is the risk that changes in market prices – such as foreign exchange rates, interest rates and equity prices – will affect the group's income or the value of its holdings of financial instruments. Market risk is attributable to all market risk sensitive financial instruments including foreign currency receivables and payables and long term debt. The group is exposed to market risk primarily related to foreign exchange rate risk, interest rate risk and the market value of investments. Thus, exposure to market risk is a function of investing and borrowing activities and revenue generating and operating activities in foreign currency. The objective of market risk management is to avoid excessive exposure in foreign currency revenues and costs.

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Notes to the consolidated financial statements

A. Currency risk

The functional currency of the group is Indian Rupee. The group is exposed to currency risk on account of payables and receivables in foreign currency. Since the average exports account only for 17.28 % (P.Y 16.62 %) of total sales this is not perceived to be a major risk. The average imports account for 26.74% (P.Y 26.43%) of total purchases. The group has formulated policy to meet the currency risk.

Group does not use derivative financial instruments for trading or speculative purposes.

A.1. Foreign Currency Exposure

₹/FC in crore

Particulars	Currency	31.03.2026	31.03.2025
a) Against export	USD	5.03	5.05
	INR	471.97	431.09
	EURO	(€31,644/-)	(€40,000/-)
	INR	0.34	0.36
	RUB	1.17	1.81
	INR	1.35	1.83
b) Against import (including capital import)	USD	4.28	2.18
	INR	404.31	186.62
	EURO	€0.01	(€47,271/-)
	INR	1.13	0.41
	RUB	0.12	Nil
	INR	0.14	Nil
	GBP	(£15,836/-)	(£11,127/-)
	INR	0.19	0.12
	JPY	(¥27.23)	(¥40.18)
	INR	(₹16.80)	(₹22.80)
	CHF	(CHF 0.07)	Nil
	INR	(₹8.64)	Nil
c) Against reimbursement of expense	USD	0.01	0.01
	INR	0.82	1.05
	EURO	(€ 1,474/-)	(€ 2,034/-)
	INR	0.02	0.02
Net statement of financial exposure	USD	0.74	2.86
	INR	66.84	243.42
	EURO	(€ 0.01)	(€ 9,305/-)
	INR	(0.81)	(0.07)
	RUB	1.05	1.81
	INR	1.21	1.83
	GBP	(£15,836/-)	(£11,127/-)
	INR	(0.19)	(0.12)
	JPY	(¥27.23)	(¥40.18)
	INR	(₹16.80)	(₹22.80)
	CHF	(CHF 0.07)	Nil
	INR	(₹8.64)	Nil

Notes to the consolidated financial statements

A.2. Sensitivity

Profit or loss is sensitive to Fluctuation in Currency rate:

₹ in crore

As on 31.03.2026	Impact on profit before tax	
Particulars	Increase	Decrease
Currency rates (5% increase/ decrease)		
USD	3.34	3.34
EURO	(0.04)	(0.04)
RUB	0.06	0.06
GBP	(0.01)	(0.01)
JPY	Nil	Nil
CHF	Nil	Nil

₹ in crore

As on 31.03.2025	Impact on profit before tax	
Particulars	Increase	Decrease
Currency rates (5% increase/ decrease)		
USD	12.17	12.17
EURO	(36,413)	(36,413)
RUB	0.09	0.09
GBP	(0.01)	(0.01)
JPY	Nil	Nil
CHF	Nil	Nil

B. Interest rate risk

Interest rate risk can be either fair value interest rate risk or cash flow interest rate risk. Fair value interest rate risk is the risk of changes in fair values of fixed interest bearing investments because of fluctuations in the interest rates. Cash flow interest rate risk is the risk that the future cash flows of floating interest bearing investments will fluctuate because of fluctuations in the interest rates. The group adopts a policy to ensure that maximum interest rate exposure is at a fixed rate. This is achieved by entering into fixed-rate instruments.

B.1.Exposure to interest rate risk

The exposure of the group's borrowing to interest rate changes at the end of the reporting period are as follows:

₹ in crore

Particulars	31.03.2026	31.03.2025
Fixed-rate instruments		
Financial assets	79.39	824.81
Financial liabilities	1,388.21	2,835.70
Total	1,467.60	3,660.51
Variable-rate instruments		
Financial liabilities	3,799.15	2,567.20
Total	3,799.15	2,567.20

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Notes to the consolidated financial statements

As at the end of the reporting period, the group had the following variable rate borrowings outstanding:

As at 31.03.2026		₹ in crore
Weighted average interest rate		7.14%
Balance		3,799.15
% of total loans		73.24%

As at 31.03.2025		₹ in crore
Weighted average interest rate		8.23%
Balance		2,567.20
% of total loans		47.52%

B.2.Sensitivity

Profit or loss is sensitive to higher / lower interest expense from borrowings as a result of changes in interest rates:

As on 31.03.2026		Impact on profit before tax		₹ in crore
Particulars		Decrease	Increase	
Interest rates (0.50% increase/ decrease)		19.00	19.00	

As on 31.03.2025		Impact on profit before tax		₹ in crore
Particulars		Decrease	Increase	
Interest rates (0.50% increase/ decrease)		12.84	12.84	

B.3.Fair value sensitivity analysis for fixed-rate instruments

The group does not account for any fixed-rate financial assets or financial liabilities at fair value through profit or loss, and the group does not have any designate derivatives (interest rate swaps). Therefore, a change in interest rates at the reporting date would not affect profit or loss.

C. Price risk

The group is exposed to price risk, which arises from investments in FVTOCI equity securities and mutual funds designated as FVTPL instruments. The management monitors the proportion of equity securities in its investment portfolio based on market price of equity securities. Material investments within the portfolio are managed on an individual basis and all buy and sell decisions are duly approved. The primary goal is to maximise investment returns.

Notes to the consolidated financial statements

C.1.Sensitivity

The table below summarises the impact on account of changes in prices of FVTOCI securities and mutual funds designated at FVTPL. The analysis below is based on the assumptions that the price has increased/decreased by 5% in case of quoted equity instruments and 1% in case of unquoted mutual funds with all the other variables held constant.

₹ in crore

As on 31.03.2026	Impact on profit before tax		Impact on other components of equity	
Particulars	Increase	Decrease	Increase	Decrease
Un-quoted Mutual Fund instruments (1% increase/ decrease)	18.36	18.36	Nil	Nil

₹ in crore

As on 31.03.2025	Impact on profit before tax		Impact on other components of equity	
Particulars	Increase	Decrease	Increase	Decrease
Un-quoted Mutual Fund instruments (1% increase/ decrease)	4.77	4.77	Nil	Nil

Note 51 : Earnings per share

Particulars	[Number of shares]	
	31.03.2026	31.03.2025
Issued equity shares	14,60,75,130	14,60,75,130
Weighted average shares outstanding - Basic and Diluted - A	14,60,75,130	14,60,75,130

Net profit available to equity holders of the parent company used in the basic and diluted earnings per share was determine as follows:

₹ in crore

Particulars	31.03.2026	31.03.2025
Profit and loss after tax from continuing operations - B	(274.05)	(2,309.78)
Profit and loss after tax from discontinuing operations-C	0.65	0.10
Profit and loss after tax from continuing & discontinuing operations-D	(273.40)	(2,309.68)
Basic & Diluted Earnings per share of continuing operations [B/A] [₹]	(18.76)	(158.12)
Basic & Diluted Earnings per share of discontinuing operations [C/A] [₹]	0.04	0.01
Basic & Diluted Earnings per share from continuing operations [D/A] [in ₹]	(18.72)	(158.12)

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Notes to the consolidated financial statements

Note 52 : Capital Management

The group's policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of the business. Management monitors the return on capital as well as the level of dividends to ordinary shareholders.

The management of the group reviews the capital structure on a regular basis to optimise the cost of capital.

The group's adjusted net debt to equity ratio is as follows:

₹ in crore

Particulars	Note No.	As at	
		31.03.2026	31.03.2025
Total borrowings along with accrued interest	22 & 26	5,187.37	5,402.90
Less : Cash and bank balances	13 & 14	404.44	672.38
Adjusted net debt		4,782.93	4,730.52
Equity share capital	20	73.04	73.04
Other equity	21	6,773.99	7,082.54
Total Equity		6,847.03	7,155.58
Adjusted net debt to equity ratio		0.70	0.66

Note 53

The Composite Scheme of Compromise and Arrangement between M/s Yogi Healthcare Limited formerly known as Core Healthcare Limited, the Demerged Company, its Lenders and Shareholders and Nirma Limited, the Resulting Company and its Shareholders (the Scheme) under Sections 78, 100, 391 to 394 of the Companies Act, 1956, has been sanctioned by Hon'ble High Court of Gujarat vide an Order dated 01.03.2007. The Scheme has become effective with effect from 07.03.2007. Three parties had filed appeals before the Division Bench of Hon'ble High Court of Gujarat. Matter was settled with one of party Appeal filed by other two parties is continuing. The Scheme is subject to the outcome of the said appeal. The demerged undertaking i.e. healthcare division has been transferred to Aculife Healthcare Private Ltd. from 01.10.2014.

Note 54

Niyogi Enterprise Private Limited filed an application before the Hon'ble National Company Law Tribunal ("NCLT"), Ahmedabad Bench on 10.01.2025, for reduction of its entire outstanding Preference Share Capital amounting to ₹ 3590 crores at a fair value of ₹ 783.11 crores, in pursuance to section 66 of the Companies Act, 2013 read with rules made thereunder. The order was passed by NCLT Ahmedabad Bench on 26th March 2026 for reduction of Preference share capital of Niyogi Enterprise Private limited and amount received of ₹ 783.11 crores.

Note 55

The Ministry of Environmental & Forests, the Government of India cancelled the Environment Clearance granted to the cement project at Mahuva, Gujarat pursuant to which, the Parent company has filed an appeal before the National Green Tribunal (NGT). The parent company's appeal was allowed by NGT. Against this order of NGT, appeal was preferred before Hon'ble Supreme Court which is pending.

Note 56 : Disclosures as required by Indian Accounting Standard (Ind AS) 37 - Provisions

₹ in crore

Particulars	Provision for decommissioning obligations#		Provision for environment clean up expenses	
	31.03.2026	31.03.2025	31.03.2026	31.03.2025
Carrying amount at the beginning of the year*	102.14	94.47	23.24	22.66
Currency Translation**	11.25	2.57	2.47	0.58
Unwinding of Discounts	5.88	5.10	Nil	Nil
Carrying amount at the end of the year*	119.27	102.14	25.71	23.24

Notes to the consolidated financial statements

₹ in crore

Particulars	Mines reclamation expense		Provision for Renewable Power/ Consumption Obligations	
	31.03.2026	31.03.2025	31.03.2026	31.03.2025
Carrying amount at the beginning of the year*	0.56	0.21	100.56	84.80
Additional provision made during the year	0.59	0.35	9.40	15.76
Utilisation/Reversal during the year	(0.73)	Nil	(18.50)	Nil
Carrying amount at the end of the year*	0.42	0.56	91.46	100.56

₹ in crore

Particulars	Indirect taxes litigation		Income Tax Litigation	
	31.03.2026	31.03.2025	31.03.2026	31.03.2025
Carrying amount at the beginning of the year*	160.22	139.21	330.00	330.00
Additional provision made during the year	23.51	28.65	Nil	Nil
Amounts written back during the year	(1.85)	(7.64)	Nil	Nil
Carrying amount at the end of the year*	181.88	160.22	330.00	330.00

* This includes current and non current portion.

**Movement in provision also includes currency fluctuation

The foreign subsidiaries has significant obligations to remove tangible equipment and restore land at the end of various agreements for the foreign subsidiary production operations. The foreign subsidiaries removal and restoration obligations are primarily associated with the removal of leasehold improvements at one of the foreign subsidiaries port operations, plugging and abandoning wells and restoring land. Estimating the future restoration and removal costs is difficult and requires management to make estimates and judgments. Asset removal technologies and costs are constantly changing, as are regulatory, political, environmental, safety, and public relations considerations.

Asset Retiring Obligations (AROs) associated with retiring tangible long-lived assets are recognized as a liability in the period in which the legal obligation is incurred and becomes determinable. The liability is offset by a corresponding increase in the underlying asset. The ARO liability reflects the estimated present value of the amount of dismantlement, removal, site reclamation, and similar activities associated with the Company's production and leased port properties.

The foreign subsidiaries utilizes current retirement costs to estimate the expected cash outflows for retirement obligations. Inherent in the present value calculation are numerous regulatory, environmental, and political environments. Accretion expense is recognized over time as the discounted liability is accreted to its expected settlement value.

The foreign subsidiaries estimates the ultimate productive life of the properties, a risk-adjusted discount rate of 7.43%, and an inflation rate of 2.00%, in order to determine the current present value of this obligation.

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Notes to the consolidated financial statements

Note 57 : Interests in other entities

The Consolidated Financial Statements present the Consolidated Accounts of Nirma Limited with its following Subsidiaries.

A. Subsidiaries

Name of business	Place of Business / incorporation	Ownership interests held by group		Principal activities
		31.03.2026	31.03.2025	
Karnavati Holdings Inc.	USA	100%	100%	Wholly owned subsidiary (WOS) of Nirma Ltd. It does not have any operations of its own.
Searles Valley Minerals Inc.(SVM)	USA	100%	100%	It is engaged in the business of mining and manufacturing of Soda ash, boron minerals and salts.
Searles Domestic Water Company LLC	USA	100%	100%	It is engaged in the production of potable water which is majorly consumed captively by SVM for the production of soda ash.
Trona Railway Company LLC	USA	100%	100%	It is engaged in the business of providing railway transportation services for SVM's products.
Searles Valley Minerals Europe	France	100%	100%	It is engaged in the business of selling SVM's products in the European markets.
Alivus Life Sciences Limited (formerly known as Glenmark Lifesciences Limited)	India	74.87%	74.99%	It is engaged in the business of research and development, manufacture, and marketing of active pharmaceutical ingredients.

Note 58 : Basis of consolidation

The consolidated financial statements relate to Nirma Limited (the Company), its subsidiary companies and associate company. The Company, its subsidiaries, Joint Controlled entity and associate company constitute the Group.

I. The Subsidiary companies considered in the consolidated financial statements are as under:

Sr. No.	Name of the subsidiaries	Country of incorporation	Proportion of ownership interest
1	Karnavati Holdings Inc.	USA	100%
2	Searles Valley Minerals Inc.	USA	100%
3	Searles Valley Minerals Europe	France	100%
4	Searles Domestic Water Company LLC	USA	100%
5	Trona Railway Company LLC	USA	100%
6	Alivus Life Sciences Limited (formerly known as Glenmark Lifesciences Limited)	India	74.87%

Notes to the consolidated financial statements

II. Disclosure mandated by Schedule III of Companies Act, 2013 by way of additional information:

Name of the entities	Net Assets i.e. total assets minus total liabilities				Share in profit or loss		Share in other comprehensive income				Share in total comprehensive income				₹ in crore		
	As % of consolidated net assets		Amount		As % of consolidated net profit		Amount		As % of other comprehensive income		Amount		As % of total comprehensive income			Amount	
	As at 31.03.2026	As at 31.03.2025	As at 31.03.2026	As at 31.03.2025	2025-26	2024-25	2025-26	2024-25	2025-26	2024-25	2025-26	2024-25	2025-26	2024-25		2025-26	2024-25
Parent:																	
Nirma Limited	70.03%	67.29%	6,178.29	6,089.58	30.95%	(90.76%)	84.62	(2,096.21)							88.71	(2,105.79)	
Subsidiaries:																	
Indian																	
Alivus Life Sciences Limited (formerly known as Glenmark Lifesciences Limited)	89.78%	84.44%	7920.76	7,641.69	120.26%	10.82%	328.79	249.81							147.81%	330.02	248.56
Foreign																	
Kamavati Holdings Inc.	22.79%	30.40%	2,010.12	2,751.21	(352.42%)	2.00%	(963.51)	46.21							4.64%	10.37	343.44
Searles Valley Minerals Inc.	(17.00%)	(1.82%)	(1,499.73)	(164.69)	(444.19%)	(23.03%)	(1,214.42)	(531.99)							(1,184.34%)	(2,644.28)	(916.34)
Searles Valley Minerals Europe	0.06%	0.06%	5.23	5.80	0.10%	0.02%	0.28	0.37							(0.54%)	(1.21)	0.39
Searles Domestic Water Company LLC	0.20%	0.15%	17.79	13.34	1.04%	0.04%	2.84	0.86							4.28%	9.55	3.08
Trona Railway Company LLC	9.36%	8.30%	825.92	751.26	(1.70%)	0.72%	(4.66)	16.55							136.97%	305.82	110.22
Intercompany elimination and consolidation adjustments	(75.22%)	(88.81%)	(6,636.37)	(8,037.90)	545.96%	0.20%	1,492.66	4.72							751.45%	1,677.75	32.65
Grand Total	100.00%	100.00%	8,822.01	9,050.29	(100.00%)	(100.00%)	(273.40)	(2,309.68)							(100.00%)	(223.27)	(2,283.79)

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Notes to the consolidated financial statements

Note 59 : Relationship with Struck off Companies

No transactions with struck off Company.

Note 60 : Details of Benami Property held

The Holding Company made recovery of ₹1,37,50,000/- from del credere agent against dues from debtor. During the financial year 2022-2023, the proceeding under Benami Transaction (Prohibition) Act, 1988 was initiated. The preliminary examination is under process. The Parent Company is of the view that the provisions of Benami Transaction (Prohibition) Act, 1988 are not applicable.

Note 61 : Compliance with number of layers of companies

The Holding Company has complied with the number of layers prescribed under clause 87 of section 2 of the Companies Act, 2013 read with the Companies (Restriction on number of Layers) Rules, 2017.

Note 62 : Utilisation of Borrowed funds

- (i) The Group has not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:
 - (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the group (Ultimate Beneficiaries) or
 - (b) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries
- (ii) The Group has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:
 - (a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
 - (b) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries

Note 63 : Quarterly returns and Wilful defaulter:

- (i) Quarterly returns or statements of current assets filed by the Holding company with bank or financial institutions are in agreement with the books of account.
- (ii) The Holding company has not been declared as a wilful defaulter by any bank or financial institutions.

Note 64 : Undisclosed income

The Group does not have any undisclosed income which is not recorded in the books of account that has been surrendered or disclosed as income during the year (previous year) in the tax assessments such as search or survey or any other relevant provisions of the Income Tax Act, 1961.

Note 65 : Details of Crypto Currency or Virtual Currency

The Group has not traded or invested in Crypto currency or Virtual Currency during the financial year.

Note 66

Following disclosures are not applicable for consolidated financial statements as per Schedule III:

- (i) Title deeds of Immovable Property are held in the name of the Holding Company.
- (ii) Accounting ratios.
- (iii) Due to Micro, Small and Medium Enterprises.
- (iv) Other Disclosures - Payment to Auditors
- (v) Registration of charges or satisfaction with registrar of companies (ROC).

Notes to the consolidated financial statements

Note 67 : Research & Development

₹ in crore

Particulars	2025-2026	2024-2025
Expenditure incurred at Indian subsidiary R & D facilities approved by Department of Scientific and industrial Research	71.46	63.41
Expenditure incurred at other R & D facilities	21.09	17.08
Total	92.55	80.49

Research and development expenses include expenditure amounting to ₹ 71.46 crores (31 March 2025 : ₹ 60.39 crores) incurred at the approved DSIR facility, which is eligible for deduction under Sections 35(1)(i) and 35(1)(iv) of the Income Tax Act, 1961.

Note 68 : Audit Trail

The Ministry of Corporate Affairs (MCA) has prescribed a requirement for Companies under the proviso to Rule 3(1) of the Companies (Accounts) Rules, 2014 inserted by the Companies (Accounts) Amendment Rules 2021 requiring companies, which use accounting software for maintaining its books of account, to use only such accounting software which has a feature of recording audit trail of each and every transaction, creating an edit log of each change made in the books of account along with the date when such changes were made and ensuring that the audit trail cannot be disabled.

The Company & its Indian subsidiary use the accounting software SAP for maintaining books of account. During the year ended 31 March 2026, the Company had not enabled the feature of recording audit trail (edit log) at the database level for the said accounting software SAP to log any direct data changes on account of recommendation in the accounting software administration guide which states that enabling the same all the time consume storage space on the disk and can impact database performance significantly. Audit trail (edit log) is enabled at the application level. Further, the audit trail has been preserved by the company and Indian subsidiary as per the statutory requirements for record retention at the application level.

Note 69 : SEGMENT INFORMATION

(A) Description of segments and principal activities

The Group's management, consisting of the managing director, the chief financial officer and the manager for corporate planning, monitors the operating results of its business units separately for the purpose of making decisions about resource allocation and performance assessment and has identified four reportable segments of its business. Management monitors the performance of respective segments separately.

- Soaps and surfactants** - Group manufactures various products like detergents, toilet soaps, soda ash, caustic soda & linear alkyl benzene.
- Processed minerals** - Group manufactures inorganic chemicals.
- Pharma** - Group manufactures pharmaceutical products.
- Others** - All the segments other than segments identified above are collectively included in this segment. These are not reportable operating segments, as they are not separately included in the reports provided by the management. The results of these operations are included in the 'Others' column.

(B) Segment Revenue, Results, Assets and Liabilities include the respective amounts identifiable to each of the segment and amounts allocated on a reasonable basis.

Notes to the consolidated financial statements

(C) Information about Primary Business Segment as at and for the year ended on 31st March, 2026 and 31st March, 2025

Particulars	Soaps & Surfactants		Processed Minerals		Pharma		Other Businesses #		Unallocated		Total		Igor (Discontinued Operations)**		Grand Total	
	2025-2026	2024-2025	2025-2026	2024-2025	2025-2026	2024-2025	2025-2026	2024-2025	2025-2026	2024-2025	2025-2026	2024-2025	2025-2026	2024-2025	2025-2026	2024-2025
	₹ in crore															
Segment revenue																
External	6,298.52	6,364.42	2,362.01	2,746.58	2,551.83	2,386.88	792.89	708.49	Nil	Nil	12,005.25	12,206.37	0.86	0.91	12,006.11	12,207.28
Inter segment (*)	22.76	24.39	Nil	Nil	Nil	Nil	0.48	1.03	Nil	Nil	23.24	25.42	Nil	Nil	23.24	25.42
Total revenue	6,298.52	6,364.42	2,362.01	2,746.58	2,551.83	2,386.88	792.89	708.49	Nil	Nil	12,005.25	12,206.37	0.86	0.91	12,006.11	12,207.28
Segment Result																
Segment result	1,148.60	1,178.73	(830.37)	(425.05)	466.40	321.39	172.64	76.84	Nil	Nil	957.27	1,151.91	0.65	0.10	957.92	1,152.01
Unallocated expenditure net of unallocated income	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	82.85	80.03	82.85	80.03	Nil	Nil	82.85	80.03
Interest expenses	26.79	22.48	61.27	43.14	5.37	2.41	2.45	2.42	384.33	472.57	480.21	543.02	Nil	Nil	480.21	543.02
Interest income	4.99	9.72	1.87	5.60	0.97	20.01	0.29	0.29	9.54	33.35	17.66	68.97	Nil	Nil	17.66	68.97
Profit before exceptional items and tax	1,126.80	1,165.97	(889.77)	(462.59)	462.00	338.99	170.48	74.71	(457.64)	(519.25)	411.87	597.83	0.65	0.10	412.52	597.93
Exceptional items	Nil	Nil	244.47	Nil	25.66	Nil	Nil	Nil	3.94	2,663.29	274.07	2,663.29	Nil	Nil	274.07	2,663.29
Profit / (Loss) before share in net profit/(loss) of associate	1,126.80	1,165.97	(1,134.24)	(462.59)	436.34	338.99	170.48	74.71	(461.58)	(3,182.54)	137.80	(2,065.46)	0.65	0.10	138.45	(2,065.36)
Add : Share in net (loss) of associates	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil
Profit/(Loss) before tax	1,126.80	1,165.97	(1,134.24)	(462.59)	436.34	338.99	170.48	74.71	(461.58)	(3,182.54)	137.80	(2,065.46)	0.65	0.10	138.45	(2,065.36)
Tax Expenses																
- Current tax	Nil	Nil	33.25	(0.28)	183.89	162.44	Nil	Nil	255.00	267.00	472.14	429.16	Nil	Nil	472.14	429.16
- Deferred tax	Nil	Nil	6.75	0.97	(76.34)	(73.26)	Nil	Nil	14.29	(56.36)	(55.30)	(128.65)	Nil	Nil	(55.30)	(128.65)
- Tax expense relating to prior years	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	(4.99)	(56.19)	(4.99)	(56.19)	Nil	Nil	(4.99)	(56.19)
Profit / (Loss) for the Year	1,126.80	1,165.97	(1,174.24)	(463.28)	328.79	249.81	170.48	74.71	(725.88)	(3,336.99)	(274.05)	(2,309.78)	0.65	0.10	(273.40)	(2,309.68)
Other information																
Segment assets	5,399.11	4,550.76	2,708.06	3,151.24	3,478.23	3,221.74	252.65	326.99	7,382.15	7,578.24	19,220.20	18,828.97	4.06	3.53	19,224.26	1,8832.50
Investment in Associate /Joint Venture	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil
Segment liabilities	1,410.77	996.96	2,449.27	1,763.24	1,075.21	1,097.79	68.81	29.10	5,371.37	5,894.97	10,375.43	9,782.06	26.82	0.15	10,402.25	9,782.21
Capital expenditure	454.75	273.48	220.78	355.57	341.20	205.98	7.08	2.80	94.30	37.43	1,118.11	875.26	Nil	Nil	1,118.11	875.26
Depreciation and amortisation	186.08	195.46	340.06	318.61	390.31	375.74	19.47	32.58	14.38	10.95	950.30	933.34	Nil	Nil	950.30	933.34
Non-cash expenses other than depreciation and amortisation	29.85	13.73	Nil	0.82	0.54	1.82	3.30	3.17	0.26	0.07	33.95	19.61	Nil	Nil	33.95	19.61

Notes to the consolidated financial statements

(D) Information about secondary geographic segment

₹ in crore

Particulars	India		USA		Rest of the world		Total	
	2025-2026	2024-2025	2025-2026	2024-2025	2025-2026	2024-2025	2025-2026	2024-2025
Revenue from continued operation *								
External	7,978.65	7,814.40	1,272.84	1,502.94	2,753.76	2,889.03	12,005.25	12,206.37
Inter segment	8.86	73.69	Nil	Nil	Nil	Nil	8.86	73.69
Total revenue	7,978.65	7,814.40	1,272.84	1,502.94	2,753.76	2,889.03	12,005.25	12,206.37
Revenue from Discontinued operation *								
External	0.86	0.91	Nil	Nil	Nil	Nil	0.86	0.91
Inter segment	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil
Total revenue	0.86	0.91	Nil	Nil	Nil	Nil	0.86	0.91
Other information from continued operation **								
Carrying cost of segment non current assets@	6,983.86	6,719.46	1,852.56	1,801.67	Nil	Nil	8,836.42	8,521.13
Carrying cost of Segment Assets	16,513.27	15,677.73	2,706.94	3,151.24	Nil	Nil	19,220.21	18,828.97
Addition to Property, Plant & Equipment including intangible Assets	772.46	410.53	273.10	332.15	Nil	Nil	1,045.56	742.68
Other information from Discontinued operation **								
Carrying cost of segment non current assets@	2.28	2.28	Nil	Nil	Nil	Nil	2.28	2.28
Carrying cost of Segment Assets	4.06	3.53	Nil	Nil	Nil	Nil	4.06	3.53
Addition to Property, Plant & Equipment including intangible Assets	Nil	Nil	Nil	Nil	Nil	Nil	Nil	Nil

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Notes to the consolidated financial statements

- (E) As per the directives issued by Department of Fertilizers (DoF) for evaluation of reasonableness of MRP of P & K fertilizers, in compliance to the office memorandum vide F.No.23011/9/2023-P&K dated 18th Jan 2024 as issued by the Ministry of Chemicals and Fertilizers, Department of Fertilizers "Phosphatic and Potassic fertilizers (P&K Fertilizers)" have been reported as separate segment in Annual Audited Accounts.

Segment profit represents the profit before tax earned by each segment without allocation of central administrative and finance costs.

P&K Fertilizers have been included in Other segment.

P&K Fertilizers

Particulars	₹ in crore	
	2025-2026	2024-2025
Segment Revenue	52.19	38.06
Net (Loss) / Profit before Tax	(1.17)	(3.29)

* Based on location of Customers

** Based on location of Assets

@ Excluding Financial Assets, Investment property, Investments accounted for using equity method and deferred tax asset

- (F) None of the entity's external customers account for 10 percent or more of an entity's revenue.

Note 70

Disclosures pursuant to Regulation 53 (f) of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015

Particulars	₹ in crore	
	31.03.2026	31.03.2025
Loan to Subsidiary		
Karnavati Holdings Inc.		
Inter corporate Deposit		
Balance as at the year end	Nil	Nil
Maximum amount outstanding at any time during the year	46.35	Nil

Note :

- Please refer note no 48 for disclosure of transactions with persons belonging to promoter/promoter group who hold 10% or more shareholding in the company.
- Loanee (Karnavati Holdings Inc.) have not made investment in the shares of the Company or Subsidiary Company.

Notes to the consolidated financial statements

Note 71 : Assets held for sale and discontinued operations.

Carrying amount of the Assets Held for Sale and Discontinued Operations

(₹ in crore)

Particulars	As at 31.03.2026	As at 31.03.2025
Non-current Assets		
Property, Plant and Equipment	2.28	Nil
Current Assets		
Inventories	1.42	0.89
Trade receivables	0.12	0.12
Cash and cash equivalents	0.14	0.14
Current tax asset	0.10	0.10
Total Assets	4.06	1.25
Current Liabilities		
Trade payables	0.05	0.05
Other current liabilities	26.77	0.10
Total Liabilities	26.82	0.15

Financial information related to discontinued operations is set out below:

(₹ in crore)

Particulars	2025-2026	2024-2025
Revenue from Operations	0.86	0.91
Total Income	0.86	0.91
Expenses		
Changes in inventories of finished goods, stock in trade and work-in-progress	(0.53)	0.03
Depreciation and amortisation expenses	Nil	Nil
Other expenses	0.74	0.78
Total Expenses	0.21	0.81
Profit before tax	0.65	0.10

Net cash flows attributable to the discontinued operations

(₹ in crore)

Particulars	As at 31 st March 2026	As at 31 st March 2025
Cash flow generated from Operating activities	26.77	0.10
Cash flow generated from investing activities	Nil	Nil
Cash flow generated from financing activities	Nil	Nil
Net increase(decrease) in cash and cash equivalents	26.77	0.10

Nirma Limited - Consolidated

Notes to the consolidated financial statements

Note 72 : Disclosures pursuant to Ind AS-1 "Presentation of Financial Statements" (specified under section 133 of the companies Act 2013, read with rule 7 of companies (Accounts) Rules, 2015) are given below:

(₹ in crore)

Sr No	Particulars	Note No	As at 31 st March, 2025 (Published)	As at 31 st March, 2025 (Restated)
I	Revenue from operations	32	12,207.28	12,206.37
II	Other Income	33	192.98	192.98
III	Total Income		12,400.26	12,399.35
IV	Expenses			
	Cost of materials consumed	34	3,678.35	3,678.35
	Purchases of stock in trade		71.47	71.47
	Changes in inventories of finished goods, stock in trade and work-in-progress	35	220.69	220.66
	Employee benefits expenses	36	1,293.10	1,293.10
	Finance costs	37	543.02	543.02
	Depreciation and amortisation expenses	38	933.34	933.34
	Other expenses	39	5,062.36	5,061.58
	Total Expenses (IV)		11,802.33	11,801.52
V	Profit before exceptional item and tax (III-IV)		597.93	597.83
VI	Exceptional Item	40	2,663.29	2,663.29
VII	Profit before tax (V-VI)		(2,065.36)	(2,065.46)
VIII	Tax expenses			
	Current tax		429.16	429.16
	Tax expenses relating to earlier year		(56.19)	(56.19)
	Deferred tax (credit)/charge		(128.65)	(128.65)
	Total Tax Expenses		244.32	244.32
IX	Profit for the year from continuing operations (VII-VIII)		(2,309.68)	(2,309.78)
X	Profit before tax from discontinued operations		Nil	0.10
XI	Tax expense of discontinued operations		Nil	Nil
XII	Profit for the year from discontinued operations -Refer		Nil	0.10
XIII	Profit for the year (IX+XII)		(2,309.68)	(2,309.68)

The above reclassifications in the prior year's published numbers have been made for better presentation in the financial statements and to conform to the current year's classification/disclosure. This does not have any impact on the profit and hence no change in the basic and diluted earnings per share of previous year.

Note – 73 : Demerger

The Board of Directors of the Parent company at its meeting held on April 15, 2026 has considered and approved, subject to all necessary approvals, a Scheme of Arrangement in the nature of Demerger ("Scheme") between Nirma Limited (the "Demerged Company") and Ocular Enterprise Private Limited -(the "Resulting Company") and their respective shareholders and creditors, under Sections 230 to 232 and other applicable provisions of the Companies Act, 2013 .The Proposed scheme interalia provides for the demerger and transfer of all operational undertakings of the Demerged Company to Resulting Company as going concerns with effect from the Appointed Date-April 1, 2026

Note – 74 : Going Concern

The accompanying Consolidated Financial Statements of the Foreign subsidiary have been prepared in conformity with Indian Accounting Standards which contemplates continuation of the Foreign subsidiary as a going concern. This basis of accounting contemplates continuity of operations, realization of assets and satisfaction of liabilities and commitments in the normal course of business. These financial statements do not

Notes to the consolidated financial statements

include any adjustments that might be necessary should the Foreign subsidiary be unable to continue as a going concern.

During the year ended March 31, 2026, the Foreign subsidiary incurred a net loss of INR 1,174.56 crores and used cash in operations of INR 157.46 crores. The Foreign subsidiary has current liquidity of INR 24.8 crores, consisting of INR 19.46 crores of cash and cash equivalents and INR 5.36 crores of available borrowing capacity on its debt agreement, as described further in Note 22 Borrowings. The Foreign subsidiary expects to continue to incur operating losses and have cash outflows from operating activities for the period of one year after the date the financial statements are available to be issued. Management's plans to alleviate the substantial doubt include a reduction in force, application for federal grants, and the conversion of the Foreign subsidiary assets to focus solely on the production of boron based products. However, such plans may not be implemented or effective at alleviating the events and conditions that raise substantial doubt about the ability to continue as a going concern. Based on these factors, the Foreign subsidiary anticipates that it will not have sufficient liquidity to fund its obligations as they become due for the period of one year after the financial statements are available to be issued and that there is substantial doubt about the Foreign subsidiaries ability to continue as a going concern.

Note – 75 : Impairment of Investment In Karnavati Holdings Inc. (foreign subsidiary)

Background & Context

Over the past several years, the foreign subsidiaries operations was subjected to a confluence of severe and persistent adverse factors including:

- The earthquake event of 2019 and its consequential operational disruptions;
- Significantly deteriorating market conditions in the US particularly in the State of California;
- Increasingly adverse and evolving regulatory environment in California; and
- Multiple geopolitical developments including material trade-related uncertainties impacting business viability and revenue visibility.

These factors individually and in combination had a sustained and materially negative impact on the financial performance and outlook of the foreign subsidiaries business.

Impairment Assessment

In light of the foregoing, there are indicators suggesting that the carrying amount of the holding company's investment in its foreign subsidiaries and the underlying assets of the foreign subsidiaries operations may not be fully recoverable.

Accordingly, in compliance with applicable accounting standards the holding company engaged independent valuation specialists i.e., DELOITTE TOUCHE TOHMATSU INDIA LLP & PINAKIN SHAH & CO to assess the recoverable amount of its foreign subsidiaries operations treated as a Cash Generating Unit (CGU) as on March 31, 2026. The recoverable amount is determine based on the higher of:

- Fair Value Less Costs of Disposal (FVLCD); and
- Value in Use (VIU),

based on the best available estimates of future cash flows, market participant assumptions and other relevant inputs as at the assessment date.

Financial Impact

Based on the aforesaid assessment, the recoverable amount of the CGU is lower than its carrying value. Consequently, the Board is informed that the holding company has recognised an impairment charge of ₹533.38 crores towards diminution in the value of its investment in the foreign subsidiaries and recorded as an Exceptional Item in the financial statements of the holding company for the quarter and year ended March 31, 2026.

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Notes to the consolidated financial statements

Note 76

Figures have been presented in 'crore' of rupees with two decimals. Figures less than ₹50,000 have been shown at actual in brackets.

Note 77

The financial statements are approved for issue by the Audit Committee as at its meeting on May 28, 2026 and by the Board of Directors on May 28, 2026.

As per our report of even date

For and on behalf of the Board

For Hemanshu Shah & Co.
Chartered Accountants
Firm Registration No 122439W

HIREN K. PATEL
Managing Director
(DIN: 00145149)

Dr. K. K. PATEL
Chairman
(DIN: 00404099)

(H.C. SHAH)
Partner
Membership No 36441

PARESH SHETH
Company Secretary

MANAN SHAH
Chief Financial Officer

Place : Ahmedabad
Date : May 28, 2026

Place : Ahmedabad
Date : May 28, 2026

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Nirma House, Ashram Road, Ahmedabad - 380 009.