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ANNUAL REPORT 2025-26

MILKY MIST DAIRY FOOD LIMITED

CIN: U15200TZ2014PLC020554

Twelfth Annual General Meeting

Board of Directors

Mr. Sathishkumar T

Chairman and Managing Director

Ms. Anitha S

Whole-Time Director

Dr. K Rathnam

Whole-Time Director and Chief Executive Officer

Ms. Radha Venkatakrishnan

Independent Director

Ms. Mallika Janakiraman

Independent Director

Mr. Subramaniam N

Independent Director

Mr. Biswajit Mishra

Chief Financial Officer

Mr. S Prakash

Company Secretary and Compliance Officer

Statutory Auditors

M/s. VKS Aiyer & Co,
Chartered Accountants,
Coimbatore – 641011.

Secretarial Auditors

M/s. KSR & Co, Company Secretaries LLP
Practising Company Secretaries,
Coimbatore – 641004.

Cost Auditors

M/s. S Mahadevan & Co,
Cost Accountants,
Chennai – 600033.

Bankers

Indian Bank
Indian Overseas Bank
State Bank of India
Union Bank of India
Bank of Maharashtra
RBL Bank Ltd
YES Bank Ltd
Federal Bank Ltd
Axis Bank Limited
HDFC Bank Limited

Registered Office

SF. No. 43/1-4, Pattakaranpalayam Perundurai,
Erode – 638057
Phone: 0424 - 2533238
Website: www.milkymist.com
E-mail: investor@milky mist.com

Date of AGM: July 6, 2026| Day: Monday| Time: 12:00 P.M. (IST)

NOTICE TO SHAREHOLDERS

NOTICE is hereby given that the twelfth Annual General Meeting of the Members of Milky Mist Dairy Food Limited (formerly known as Milky Mist Dairy Food Private Limited) will be held on Monday, July 6, 2026 at 12:00 P.M.(IST) through Video Conferencing/ Other Audio-Visual Means. The venue of the Meeting shall be deemed to be the Registered Office of the Company at SF. No. 43/1-4, Pattakaranpalayam, Perundurai - 638 057, Erode to transact the following businesses:

ORDINARY BUSINESS

1. To receive, consider and adopt the standalone and consolidated Annual Financial Statements including the Balance Sheet, Statement of Profit and Loss (including other comprehensive income), along with the Statement of Cash Flows and the Statement of Changes in Equity for the financial year ended March 31, 2026, together with the Report of the Board of Directors and the Auditors thereon.
2. To appoint a Director in place of Ms. Anitha S (DIN: 02926355), who retires by rotation and being eligible, offers herself for re-appointment.
3. To appoint a Director in place of Dr. K Rathnam (DIN: 06887651), who retires by rotation and being eligible, offers himself for re-appointment.

SPECIAL BUSINESS

4. Ratification of the remuneration payable to the Cost Auditors

To consider and if thought fit, to pass with or without modification(s), the following resolution as an Ordinary Resolution:

“RESOLVED THAT that pursuant to the provisions of Section 148 and other applicable provisions, if any, of the Companies Act, 2013 and the Companies (Audit and Auditors) Rules, 2014 (including any statutory modification(s) or re-enactment thereof, for the time being in force), M/s. S Mahadevan & Co, Cost Accountants bearing (FRN: 000007) who was appointed as the Cost Auditor by the Board of Directors of the Company, to conduct the audit of cost records of the Company for the financial year ending March 31, 2027, be paid a remuneration amounting to 1,50,000/- (Rupees One Lakh Fifty Thousand only) per annum, exclusive of applicable taxes and reimbursement of out of pocket expenses incurred in connection with the aforesaid audit fixed by the Board of Directors be and is hereby ratified and confirmed.

RESOLVED FURTHER THAT that any one of the Directors or the Company Secretary of the Company be and is hereby authorized to do all acts and take all such steps as may be necessary, proper or expedient to give effect to this resolution.”

For Milky Mist Dairy Food Limited

S Prakash

Company Secretary and Compliance Officer

Date: May 28, 2026

Registered office:

SF. No. 43/1-4, Pattakaranpalayam,
Perundurai, Erode, Tamilnadu, India - 638057

☎: + 91 424 2533248 ✉:investor@milkymist.com

NOTES: -

1. As per the guidelines issued by the Ministry of Corporate Affairs (MCA) vide Circular No. 20/2020 dated May 05, 2020 and Circular No 02/2022 dated May 05, 2022, Circular No. 10/2022 dated December 28, 2022, circular no.09/2023 dated September 25, 2023, Circular no. 09/2024 dated September 19, 2024 and by issuing the latest Circular no. 03/2025 dated September 22, 2025, MCA has allowed for conducting Annual general meeting (AGM) or passing of Ordinary/ Special Resolution through “Video Conferencing” till further orders in accordance with requirements laid down in Para 3 and Para 4 of the General Circular no 20/2020 dated May 5, 2020. The forthcoming AGM will thus be conducted through video conferencing (VC) or other audio-visual means (OAVM). Hence, members can attend and participate in the ensuing AGM through VC/OAVM. There shall be no physical attendance of shareholders at the meeting, and the deemed venue for the meeting shall be the Registered Office of the Company.

2. **A MEMBER OF THE COMPANY ENTITLED TO ATTEND AND VOTE AT THE AGM IS ENTITLED TO APPOINT A PROXY TO ATTEND AND VOTE INSTEAD OF HIMSELF AND THE PROXY NEED NOT BE A MEMBER OF THE COMPANY.**

A PERSON CAN ACT AS PROXY ON BEHALF OF MEMBERS NOT EXCEEDING FIFTY (50) AND HOLDING IN AGGREGATE NOT MORE THAN TEN PERCENT OF THE TOTAL SHARE CAPITAL OF THE COMPANY. A MEMBER HOLDING MORE THAN TEN PERCENT OF THE TOTAL SHARE CAPITAL OF THE COMPANY CARRYING VOTING RIGHTS MAY APPOINT A SINGLE PERSON AS PROXY AND SUCH PERSON SHALL NOT ACT AS A PROXY FOR ANY OTHER PERSON OR SHAREHOLDER. THE PRESCRIBED PROXY FORMS MUST REACH THE COMPANY’S REGISTERED OFFICE NOT LESS THAN 48 HOURS BEFORE THE COMMENCEMENT OF MEETING.

3. An Explanatory Statement pursuant to Section 102 of the Companies Act, 2013 relating to the Special Business to be transacted at the AGM is annexed hereto.
4. Generally, a member entitled to attend and vote at the meeting is entitled to appoint a proxy to attend and vote on a poll instead of himself / herself and the proxy need not be a member of the Company. Since this AGM is being held through VC / OAVM pursuant to the MCA Circulars, physical attendance of members has been dispensed with. Accordingly, the facility for appointment of proxies by the members will not be available for the AGM and hence, the Proxy Form and Attendance Slip are not annexed hereto.
5. The Voting at the meeting shall be conducted by show of hands unless a poll in accordance with section 109 of the Companies Act, 2013 is demanded by any member.
6. Corporate members are encouraged to attend the AGM through their Authorised Representatives. They are requested to end by email, a certified copy of the Board Resolution/Power of Attorney authorising their representatives to attend and vote on their behalf in the Meeting at investor@milkymist.com.
7. The web-link of the meeting shall be provided separately. To access and participate in the meeting, shareholders and other participating stakeholders are requested to install Microsoft Teams application and then click on the link provided. In case of any assistance with regards to using the technology before or during the meeting, please contact the Secretarial team.
8. The notice of the AGM is being sent by electronic mode to those members whose e-mail addresses are registered with the Company.

9. The facility for joining the meeting shall be kept open 15 minutes before the time scheduled to start the meeting and shall not be closed till the expiry of 15 minutes after the scheduled time of the meeting.
10. Pursuant to the provisions of Section 72 of the Companies Act, 2013 the facility for making nomination is available for the Members in respect of the shares held by them. Members who are desirous of availing this facility, may kindly write to Company for nomination form quoting their DP ID and Client ID.
11. The Register of Directors and Key Managerial Personnel and their shareholding maintained under Section 170 of the Companies Act, 2013, the Register of Contracts or Arrangements in which the Directors are interested, maintained under Section 189 of the Companies Act, 2013 will be available for inspection by the Members during the AGM.
12. Since the AGM will be held through VC / OAVM, the route map of the venue of the Meeting is not annexed hereto.
13. Brief resume, details of shareholding and inter-se relationship of Directors seeking appointment/re-appointment as required under Regulation 36 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Secretarial Standards 2, are provided as Annexure to this Notice.

Explanatory Statement

The Explanatory statement pursuant to Section 102 of the Companies Act, 2013 ('the Act') given hereunder sets out all material facts relating to the resolutions mentioned as Item Nos.4 of the accompanying Notice.

Item No.4

M/s. S Mahadevan & Co, Cost Accountants bearing (FRN: 000007) has been appointed as Cost Auditors for the financial year 2026-27 by the Board of Directors of the Company, to conduct audit of cost accounting records of the Company maintained in accordance with the provisions of the Companies Act, 2013. In accordance with the provisions of Section 148(3) of the Companies Act, 2013 read with the Companies (Audit and Auditors) Rules, 2014, the remuneration payable to the Cost Auditors as approved by the Board of Directors, has to be ratified by the members of the Company.

None of the Directors / Key Managerial Personnel of the Company/ their relatives are, in any way, concerned or interested, financially or otherwise in the resolution.

The Board of Directors recommends the ordinary resolution in Item No. 4 of this Notice for ratification by the members.

For Milky Mist Dairy Food Limited

S Prakash

Company Secretary and Compliance Officer

Date: May 28, 2026

Registered office:

SF. No. 43/1-4, Pattakaranpalayam,
Perundurai, Erode, Tamilnadu, India - 638057

☎: + 91 424 2533248 ✉:investor@milkymist.com

Annexure- A Disclosure relating to Directors pursuant to Regulation 26(4) and 36(3) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Clause 1.2.5 of the Secretarial Standards on General Meetings:

Name of the Director	Ms. Anitha S
Age	48 Years
DIN	02926355
Date of Birth	01/06/1978
Qualification	B. Sc. Computer Science
Experience	Over two decades of experience
Brief resume and nature of their expertise in specific functional areas	Ms. Anitha S is the Whole-time Director of our Company. She holds a Bachelor's Degree in Computer Science from Bharathiar University. She has been associated with our Company since incorporation. She is responsible for the management of human resources, administration and CSR activities of the Company. She has over two decades of experience in the dairy and food industry.
Terms and condition of appointment / Reappointment	Liable to retire by Rotation
Date of first appointment on the Board	July 10, 2014
Shareholding in the Company as on the date of notice	33,04,64,954
Disclosure of Relationship between Directors inter-se	She is the spouse of Mr. Sathishkumar T, Chairman and Managing Director
No. of Meetings of Board attended during the financial year 2025-26	7
Names of the companies in which person holds Directorship	1. Asal Food Products Private Limited
Names of the Companies in which person ceased to be a Director in past three years	Nil
Chairmanship/ membership of Committees of the Companies	Nil

Name of the Director	Dr. K Rathnam
Age	63 years
DIN	06887651
Date of Birth	May 2, 1963
Qualification	B. Sc. Nutrition, Food Service Management & Dietetics; M. Sc. Foods & Nutrition; PhD, Foods & Nutrition
Experience	Over three decades of experience
Brief resume and nature of their expertise in specific functional areas	Dr. K Rathnam has wide and rich experience of having associated with AMUL Dairy (Kaira District co-operative milk producer's union) where he joined as Dy. Manager (Product development) and save for a brief period of eighteen months with Heinz India where he worked as Sr. Manager - Quality Assurance, he has been an integral part of AMUL Dairy. He went on to become Managing Director of AMUL Dairy and was in that position for a period of four years. During this tenure at AMUL he had some major accomplishments to his credit viz., implementation of improved system in the management and operations of AMUL dairy's 17 manufacturing plants and 18 third party plants both within India and outside. AMUL's annual milk procurement grew from 660 million liters to 1100 million liters with nearly a whole of the milk produced through BMCs following international best practices. AMUL's annual turnover from the period 2013-14 to 2017-18 grew from 3440 crores 6250 crores which is in fact doubling of the topline in a short pan of four years. For a brief period of nearly fifteen months when he was Director at Meridian Technologies which was engaged in providing marketing and technical consultancy to FMCGs like Britannia Industries & Bangalore Milk Union (Karnataka Milk Federation) At Milky Mist Dr. Rathnam provides necessary support and encouragement to all departments by his warm and fruitful interaction. He is mainly instrumental in the Company's rapid growth witnessed over the past couple of years. He intends to keep the tempo intact as he is having a grand plan of both organic as well as inorganic growth thereby catapulting the Company in to the top league Dr. Rathnam in actively involved in technical parameters as also administrative issues in the company on day to day basis and provides simple /feasible solutions at the shortest possible time. He reports to CMD of the company. Under the dynamic leadership of the Dr. Rathnam Milky Mist is sure to scale new heights and become a pan Indian brand in the near future. Apart from his official engagements Dr. Rathnam is associated with IDA (Gujarat chapter). He is a member, Board of Governors institute of IRMA, FAO technical committee on cold chain development, ICDS committee and Board Anandalaya Education society. He has travelled extensively having visited more than 24 countries including Australia, Singapore, Canada, New Zealand, Japan & US.

Terms and condition of appointment / Reappointment	Liable to retire by Rotation
Date of first appointment on the Board	March 7, 2025
Shareholding in the Company as on the date of notice	180
Disclosure of Relationship between Directors inter-se	None
No. of Meetings of Board attended during the financial year 2025-26	7
Names of the companies in which person holds Directorship	1. Flora Biochem Private Limited 2. Hivetz Nutri Private Limited, Srilanka
Names of the Companies in which person ceased to be a Director in past three years	1. IFFCO Kisan Suvidha Limited
Chairmanship/ membership of Committees of the Companies	Nil

BOARD'S REPORT

Dear Shareholders,

The Directors hereby present the twelfth Annual Report of Milky Mist Dairy Food Limited ("the Company") along with the audited financial statements for the financial year ended March 31, 2026.

Financial Results

The standalone and consolidated financial performance of the Company for the year ended March 31, 2026, is summarized below:

₹ in Lakhs

Particulars	Standalone		Consolidated	
	FY 2026	FY 2025	FY 2026	FY 2025
Revenue from Operation	3,13,741.12	2,32,833.72	3,13,836.39	2,34,950.31
Other Income	601.34	499.06	664.49	528.98
Total Revenue	3,14,342.46	2,33,332.78	3,14,500.88	2,35,479.29
Earnings Before Interest, Depreciation, and Income - Tax	43,014.25	30,602.70	43,522.15	31,034.62
Less: Interest	10,557.49	8,595.43	10,626.44	8,633.62
Less: Depreciation and Amortisation expense	16,878.28	13,559.92	17,046.37	13,646.50
Profit before tax & Exceptional items	15,578.48	8,447.35	15,849.34	8,754.51
Exceptional Items	-	-	-	-
Profit before tax	15,578.48	8,447.35	15,849.34	8,754.51
Less: Tax Expenses	3,063.29	4,070.95	3,148.10	4,147.05
a. Current year Tax	2,760.40	1,542.00	2,814.00	1,621.07
b. Deferred Tax	3,320.52	2,530.10	3,336.75	2,527.13
c. MAT Credit	(595.60)	-	(595.60)	-
d. Tax for Earlier Years	(2,422.03)	(1.15)	(2,407.05)	(1.15)
Profit After Tax	12,515.19	4,376.40	12,701.24	4,607.46

Review of Business Operations

Total Revenue from operations of the Company for the year ended March 31, 2026 was ₹ 3,13,741.12 lakhs as against ₹ 2,32,833.72 lakhs for the previous year, representing an increase of 34.75% over the previous year. This growth in revenue was achieved through the implementation of various strategic measures across market-building activities.

During the financial year ended March 31, 2026, the Company earned an EBITDA of ₹ 43,014.25 lakhs as against ₹ 30,602.70 lakhs in the previous year, reflecting a significant increase. The EBITDA margin also increased from 13.14% to 13.71%. The improvement in EBITDA margin was mainly attributable

to reduced expenditure on sales and marketing activities, expansion into new markets, and effective cost optimisation measures compared to the previous year.

The Profit Before Tax (PBT) for the Financial Year 2025-26 stood at ₹ 15,578.48 lakhs as compared to ₹ 8,447.35 lakhs in the Financial Year 2024-25. The Net Profit after Tax for the Financial Year 2025-26 stood at ₹ 12,515.19 lakhs as against ₹ 4,376.40 lakhs for the previous year.

The Company has not defaulted in the repayment of any term loans during the Financial Year 2025-26.

Market Expansion Activities

For Financial year 2026-27, the Company is focusing on deeper market penetration with expansion plans in Tier-II cities across Rest of Karnataka (ROK), Maharashtra, Andhra Pradesh, and Telangana to build a stronger brand presence. Additionally, focus categories will include Ice Cream, the Protein range of Yogurts, Chocolate, and Condensed Milk.

Revenue from Exports

The Company aims to augment its revenue from international markets while concurrently strategizing to venture into new markets in the future. Also trying to establish an additional product portfolio in existing markets.

Milk Procurement

The Company, over a period of the last 10 years, has systematically established a very strong network for the procurement of milk. Since the Company has been growing exponentially year on year, milk procurement forms an integral part of the Company's growth. During the financial year, 29.35 crore litres of milk were procured as against the previous year, representing an increase of 32%. It is worthy to note that milk is directly procured from farmers under the financial inclusion model, whereby direct transfer of money for their produce is effected to their respective bank accounts. As a matter of policy, the Company does not engage traders or middlemen for the procurement of milk.

Farmer engagement activities

Clean milk production and farmer education are key factors in improving the quality and quantity of milk procurement. Both initiatives are aimed at enhancing the health and productivity of milch animals. The increase in milk procurement has been achieved through various field-level initiatives implemented across the procurement ecosystem. The Company has employed 5 veterinary doctors and 45 trained artificial inseminators to provide treatment and breeding services for animals. The Company also conducts vaccination drives and regular health check-ups for cattle. During the financial year under review, various farmer training programmes and awareness activities were conducted. Further, the Company has established a strong association with the Tamil Nadu Veterinary and Animal Sciences University for the formulation and supply of high-quality mineral feed to improve the overall health and well-being of milch animals. In order to improve the procurement volume of milk, the Company has established Village level collection centre (VLCC). The increase in number of veterinary camps, supply of good quality cattle feed, conducting health camps, providing a large number of artificial insemination kits has helped the Company to achieve a Target. The Company has also tied up with quality feed suppliers for procurement and distribution of feed to our member

producers to improve the quality of milk. The Company is also exploring the possibility of adopting silage system in order to take care of continuous availability of fodder to improve health of animals and milk yield.

Manufacturing Activities

The Company has completed Phase-III expansion project which was initiated during the year 2024. All key products such as Paneer, Liquid milk processing, Cheddar cheese and Tofu paneer range of products have been successfully expanded, commercialized and regular manufacturing of the said products are under way. The end-to-end technology for all the aforesaid product categories has been installed, successfully commissioned and production of high-quality products have since commenced. During the year, the Company have also added a number of process improvement activities to improve the product quality and control manufacturing expenses. The Company has also stopped third party outsourcing excepting for cattle feed and certain frozen products under RTC & RTE categories.

Product Development

The Company's core strength lies in its robust product development team, which continues to focus on continuous improvement in product quality, operational efficiency, and enhanced productivity. During the financial year ended March 31, 2026, the Company has successfully developed and launched several new products across multiple categories, reflecting its commitment to innovation and responsiveness to evolving consumer preferences.

Ice Cream and Frozen Dessert Products

During the financial year ended March 31, 2026, the Company expanded its ice cream portfolio with the launch of No Added Sugar Ice Cream in Chocolate and Vanilla flavours, Malai Roll Cut Ice Cream (Summer Special), Mini Ice Cream Cups (60 ml) in Vanilla, Strawberry, and Butterscotch flavours, and Mini Ice Cream Cones (40 ml) in Vanilla and Strawberry flavours. In addition, the Company introduced new products in the ice candy segment, including Raspberry Ice Candy and Green Apple Ice Candy (Summer Special).

Dairy and Value-Added Products

The Company further strengthened its value-added dairy portfolio with the development and launch of High Protein Cheddar, High Protein Paneer, Blueberry Skyr Yoghurt, Mango Greek Yoghurt and Blueberry Greek Yoghurt. Chocolate Sweetened Condensed Milk was introduced during the year.

These initiatives underscore the Company's continued emphasis on product diversification, nutrition focused innovation, and delivering differentiated products to meet market demand.

Rejuvenation of water bodies

During the year 2025 - 26, the Company has undertaken several initiatives aimed at rejuvenating water bodies, small canals, rivers and lakes in collaboration with local self-help groups/ NGOs. The Company has completed 292 projects with such groups encompassing different villages thereby having a positive impact on the lives and livelihood of the people. The Company has created a green cover in and around the plant premises. As on date, Company has planted about a healthy green

cover and improve pollination due to presence of flowering plants within the premises. The Company has created honeybee spots within the factory premises.

Visitors

During the financial year 2025-26, the Company received a total of 8,431 visitors out of which 7,266 are students from various schools and colleges. The Company also received 834 visitors from trade bodies/ NGOs/ common public. The Company always ensures making special arrangement for every visitor who comes to visit the Plant and considers them as brand ambassador(s). All the facilities have been designed in such a way that every visitor can witness the processing/ packaging activities from the walking gallery without having to enter to the high hygiene areas.

Change in the nature of Business

There was no change in the nature of the Company's business during the financial year, and the Company continues to focus on its core strength of manufacturing value-added dairy products.

The Board of Directors at their meeting held on July 15, 2025 had approved amending certain provisions of the Shareholders Agreement dated January 29, 2024 ("Shareholders Agreement") entered in to between Company, Promoters and the Investors as defined in the Shareholders Agreement amending certain provisions of the Articles of Association ("AOA") of the Company in connection with the conversion of Compulsorily Convertible Preference Shares ("CCPS") into equity shares. Such amendments were necessitated to align the AOA with the rights and obligations arising out of the conversion and to ensure compliance with the terms agreed with the investors. The AOA amended at the EGM held on July 16, 2025.

Dividend

The Directors have not recommended any dividend considering the future expansion plans and growth of the Company.

Transfer to Reserves

Reserve and Surplus as on the end of the Financial Year 2025-26 was ₹ 33,397.96/- (in lakhs). The Board of Directors of the Company, has decided not to transfer any amount to the Reserves for the year under review.

Share Capital and Debentures

a) Conversion of Compulsory Convertible shares into Equity Shares

On July 15, 2025, the Board of Directors of the Company approved the conversion of 12,285,000 - 0.01% Compulsorily Convertible Preference Shares of ₹ 2/- each into Equity Shares of ₹ 2/- each, ranking pari passu with the existing equity shares of the Company. Pursuant to such conversion, the issued, subscribed and paid-up equity share capital of the Company as at March 31, 2026 stands at ₹ 128,45,70,000 comprising 64,22,85,000 equity shares of ₹ 2/- each.

b) Allotment of Shares through Private Placement (Pre - IPO)

On April 30, 2026, the Company allotted securities through private placement to Jongsong Investment Pte. Ltd. Pursuant to the said allotment, the Company allotted 543,789 equity shares, at a face value

of ₹ 2/- at a premium of ₹ 137.76/- per share aggregating to ₹ 75,999,950.64, and 25,000,000 - 0.0001% Compulsorily Convertible Preference Shares ("CCPS"), each at a face value of ₹ 2 at a premium of ₹ 137.76 per CCPS, aggregating to ₹ 3,494,000,000/-. Consequently, the total paid-up capital of the Company increased to ₹ 1,335,657,578/-.

Initial Public Offering (IPO)

The Company filed the Draft Red Herring Prospectus (DRHP) dated July 21, 2025 with the stock exchanges, namely BSE Limited ("BSE") and National Stock Exchange of India Limited ("NSE"). The Company received in-principle approvals from BSE and NSE dated September 3, 2025. Further, the Company received observations/comments from the Securities and Exchange Board of India (SEBI) and the final observation letter from the SEBI on October 24, 2025, and submitted its responses thereto on November 11, 2025. As per applicable regulations, the Company is required to complete the IPO process within a period of 12 months from the date of SEBI approval, i.e., on or before October 23, 2026.

Board Meetings held during the year

During the year, 7 meetings of the Board of Directors were held. The dates of the Board meetings held during financial year 2025-26 are 15.05.2025, 10.06.2025, 15.07.2025, 21.07.2025, 09.09.2025, 12.12.2025 and 26.03.2026.

Committees

As on March 31, 2026, the Company has Audit Committee, Nomination and Remuneration Committee, Stakeholders Relationship Committee, Risk Management Committee and Corporate Social Responsibility Committee.

The Audit Committee is constituted with Mr. Subramaniam N, Independent Director as the Chairman of the Committee and Ms. Radha Venkatakrishnan, Independent Director, Ms. Mallika Janakiraman, Independent Director and Dr. K Rathnam, Whole Time Director and Chief Executive Officer as members of the Committee. During the financial year 2025-26, the Audit Committee met on 10.06.2025, 15.07.2025, 21.07.2025, 17.11.2025, 12.12.2025 and 26.03.2026.

The Nomination and Remuneration Committee is constituted with Ms. Mallika Janakiraman, Independent Director as the Chairperson of the Committee, Ms. Radha Venkatakrishnan, Independent Director and Mr. Subramaniam N, Independent Director as members of the Committee. During the financial year 2025-26, the Nomination and Remuneration Committee met on 10.06.2025, 15.07.2025 and 26.03.2026.

The Stakeholders' Relationship Committee is constituted with Ms. Radha Venkatakrishnan, Independent Director as the Chairperson of the Committee, Mr. Subramaniam N, Independent Director, Ms. Mallika Janakiraman, Independent Director and Dr. K Rathnam, Whole Time Director and Chief Executive Officer as members of the Committee. During the financial year 2025-26, the Stakeholders Relationship Committee met on 12.12.2025.

The Risk Management Committee is constituted with Ms. Radha Venkatakrishnan, Independent Director as the Chairperson of the Committee, Mr. Subramaniam N, Independent Director, Mr. Sathishkumar T, Chairman and Managing Director and Dr. K Rathnam, Whole Time Director and

Chief Executive Officer as members of the Committee. During the financial year 2025-26, the Risk Management Committee met on 12.12.2025.

The Corporate Social Responsibility Committee is constituted with Mr. Sathishkumar T, Chairman and Managing Director as the Chairman of the Committee, Ms. Anitha S, Whole time Director, Dr. K Rathnam, Whole Time Director and Chief Executive Officer and Ms. Mallika Janakiraman, Independent Director as members of the Committee. During the financial year 2025-26, the Corporate Social Responsibility Committee met on 10.06.2025.

Statutory Auditors

M/s. VKS Aiyer & Co., Chartered Accountants having FRN: 000066S, Coimbatore are the Statutory Auditors of the Company. They hold office until the conclusion of the fifteenth Annual General Meeting (“AGM”) of the Company to be held in the year 2029.

There are no observations, remarks or qualifications in their report for the year ended March 31, 2026.

There has been no fraud reported by the auditors pursuant to Section 143(12) of the Companies Act, 2013 (“Act”) for the accounting year 2025-26.

Cost Auditors

Pursuant to the provisions Section 148 of the Act and other applicable provisions and rules made there under, the Company has appointed M/s. S Mahadevan & Co, Cost Accountants (Firm Registration Number: 000007) as Cost Auditor of the Company to conduct the audit of the cost accounting records maintained by the Company relating to those products as mandated by the Act and the Companies (Cost Records and Audit) Rules, 2014 as amended from time to time. The Audit is in progress and report will be filed with the Ministry of Corporate Affairs within the prescribed period. The cost accounts and records as specified by the Central Government under sub-section (1) of Section 148 of the Act are made and maintained by the Company.

Secretarial Auditor

Pursuant to the provisions of Section 204 of the Act and the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, the Company has appointed M/s. KSR & Co LLP, Practicing Company Secretaries, Coimbatore to undertake the Secretarial Audit of the Company for the period under review.

The Secretarial Audit Report for the financial year 2025 – 26 is annexed herewith as Annexure – II. There is no qualification, observation, adverse remark or disclaimer in the said report.

Directors and Key Managerial Personnel

During the financial year under review, the Board of the Company was duly constituted. As on March 31, 2026, the Board of Directors of the Company comprised of 6 Directors of which 2 were women Independent Directors and 3 Executive Directors with the Chairman of the Board being an Executive Director.

During the year, there was no change in Key Managerial Personnel. The Key managerial personnel of the Company are:

- a) Mr. Sathishkumar T, Chairman and Managing Director,
- b) Ms. Anitha S, Whole time Director,
- c) Dr. K Rathnam, Whole time Director and Chief Executive Officer,
- d) Mr. Biswajit Mishra, Chief Financial Officer and
- e) Mr. S Prakash, Company Secretary and Compliance Officer.

Pursuant to Section 152 and other applicable provisions of the Act Ms. Anitha S, (DIN: 02926355) Whole time Director and Dr. K Rathnam, (DIN: 06887651) Whole time Director and Chief Executive Officer will retire by rotation at the ensuing AGM and being eligible, offers themselves for re-appointment. A resolution seeking shareholder's approval for their re-appointment forms part of the notice to shareholders.

Declaration of Independent Directors

The Company has received from each of its Independent Directors, declaration as stipulated under Section 149(7) of the Act confirming that the Director meets the criteria of independence as laid down under section 149(6) of the Act. The Independent Directors have also affirmed compliance with Rule 6(1) and 6(2) of Companies (Appointment and Qualification of Directors) Rules, 2014.

Remuneration Policy of the Company

The Board, based on the recommendation of the Nomination and Remuneration Committee, has framed a policy for determining and revising the remuneration of Directors, Key Managerial Personnel, Senior Management Personnel, and other employees of the Company.

Company's policy relating to Directors' appointment, payment of remuneration and other matters provided under Section 178(3) of the Act

The Nomination and Remuneration Committee was constituted by the Board at their meeting held on June 10, 2025. The Company has policy relating to appointment of Directors, Managerial remuneration, Directors' qualifications, positive attributes, Independence of Directors and other related matters as provided under Section 178 (3) of the Act.

Corporate Social Responsibility Initiatives

The provisions of Corporate Social Responsibility are applicable to the Company. The Board of Directors of the Company has constituted the CSR committee. The brief outline of the Corporate Social Responsibility ("CSR") Policy of the Company and the initiatives undertaken by the Company on CSR activities during the year are set out as Annexure I to this report in the format prescribed in the Companies (CSR Policy) Rules, 2014.

Particulars of Loans, Guarantees or Investments made under Section 186 of the Act

The Company has not given any loan or provided any guarantee or security covered under the provisions of Section 186 of the Act.

Particulars of Contracts or Arrangements with Related Parties

During the year, the company has entered into transaction with related parties which are in the

arms' length and ordinary course of business. There are no material related party transactions and hence giving details in Form AOC-2 does not arise.

Related party transactions were disclosed to the Audit Committee and the Board on regular basis as per the Act and Ind AS-24. Details of related party transactions as per Ind AS-24 may be referred to in Note 47 of the Standalone Financial Statements. The policy on related party transactions is available on the Company's website.

Compliance with Secretarial Standards

The Directors have devised proper systems and procedures to ensure compliance with the provisions of all the applicable Secretarial Standards issued by The Institute of Company Secretaries of India [ICSI] and that such systems are adequate and operating effectively.

Material Changes and Commitments affecting the financial position of the Company

No material changes and/or commitment affecting the financial position of your Company has occurred between the end of financial year and the date of this report.

Transfer of Unclaimed Dividend /Shares to Investor Education and Protection Fund

The Company has not declared any dividend in the past. Further, the Company is not required to transfer any amount to Investor Education and Protection Fund under sub-section (2) of Section 125 of the Act and the IEPF (Accounting, Audit, Transfer and Refund) Rules, 2016.

Conservation of Energy, Technology Absorption, Foreign Exchange Earnings and Outgo

The information on foreign exchange earnings and outgo, technology absorption, conservation of energy stipulated under Section 134(3)(m) of Act read with Rule 8 of the Companies (Accounts) Rules, 2014.

(a) Conservation of energy:

(I)	The steps taken or impact on conservation of energy	The Company has installed Solar Plant, Windmill, Steam Turbine power generation and Bio gas DG power generation.
(II)	The steps taken by the Company for utilizing alternate sources of energy.	The Company has installed Solar Plant, Windmill, Steam Turbine power generation and Bio gas DG power generation.
(III)	The capital investment on energy conservation equipment's	There was additional 15MW Solar Power Plant installation done during the financial year 2025-26.

(b) Technology absorption:

(I)	The effort made towards Technology absorption.	The Company has fully automated dairy plant by adoption of the latest technology available in the international market.
(II)	The benefits derived like product improvement cost reduction product development or import substitution	The automated dairy plant will help the Company to improve its product quality and will also result in cost reduction.
(III)	In case of imported technology (important during the last three years reckoned from the beginning of the financial year)	The dairy unit has best of the equipment's available in the international market.
	The details of technology imported	Fully automated latest plant and machineries from the world's best manufacturers of the dairy plants.
	The years of import	2017-18
	Whether the technology been fully absorbed	Yes
	If not fully absorbed, areas where absorption has not taken place, and the reasons thereof	Nil
(IV)	The expenditure incurred on Research and Development	Nil

(c) Foreign Exchange Earnings and out go:

- Earnings in Foreign Currency during the year: ₹ 12,242.43/- (in lakhs)
- Expenses in Foreign Currency during the year: ₹ 11,749.83/- (in lakhs)

Performance Evaluation of the Board, its Committees and the Directors

Pursuant to the provisions of Act the Board of Directors has carried out the annual performance evaluation of its own performance, the Directors individually as well as the evaluation of the working of its committees. The evaluation criteria, inter-alia, covered various aspects of the Board functioning including its composition, attendance of Directors, participation levels, bringing specialized knowledge for decision making, smooth functioning of the Board and effective decision making. The performances of individual Director were evaluated on parameters such as level of engagement and contribution, independence of judgement and safeguarding the interest of the Company, etc. The Directors expressed their satisfaction towards the evaluation process.

Statement concerning Development and Implementation of Risk Management Policy of the Company

The Company has a structured risk management policy. The Risk management process is designed to safeguard the organization from various risks through adequate and timely actions. It is designed to anticipate, evaluate and mitigate risks in order to minimize its impact on the business. The potential risks are identified and integrated with the management process such that they receive the necessary consideration during decision making.

Vigil Mechanism /Whistle Blower Policy

Pursuant to the provisions of Section 177(9) of Act read with Rule 7 of the Companies (Meetings of Board and its Powers) Rules, 2014 the Company has a Whistle Blower policy to deal with unethical or improper practice or violation of the Company's Code of Business Conduct or any complaints regarding accounting, auditing, internal controls or disclosure practices of the Company. This Policy inter alia provides direct access to the Chairman of the Audit Committee. Your Company hereby affirms that no Director/employee has been denied access to the Chairman of the Audit Committee. The Audit Committee of the Board reviews the Complaints received, redressed, objected, withdrawn and dismissed for, every quarter in its meeting. The Whistle Blower policy is available on the website of the Company at the <https://www.milkymist.com/policies1>.

Annual Return

As per the MCA Notification dated 28th August, 2020 making an amendment to Rule 12(1) of The Companies (Management and Administration) Rules, 2014, a weblink of the Annual Return is furnished in accordance with sub section (3) of Section 92 of the Act and as prescribed in Form MGT 7 of the Companies (Management and Administration) Rules, 2014. You may please refer to our Company's weblink <https://www.milkymist.com/financial-information>.

Deposits

During the year under review, the Company has not accepted or renewed any public deposits in terms of Section 73 of the Act read with the Companies (Acceptance of Deposit) Rules, 2014.

Unsecured Loan

During the year, the Company has not received any unsecured loan from its directors. Further, the outstanding unsecured loan of ₹ 0.55 Lakhs from the directors as at March 31, 2025, was fully repaid during the year, and no amount remained outstanding as at March 31, 2026.

Internal Financial Control and their Adequacy

The Company has adequate internal control systems to monitor business processes, financial reporting and compliance with applicable regulations. The systems are periodically reviewed for identification of control deficiencies and formulation of time bound action plans to improve efficiency at all the levels. The Board reviews internal control systems and their adequacy, significant risk areas, observations made by the internal auditors on control mechanism and the operations of the Company and recommendations made for corrective action through the internal audit reports. The Board also reviews the statutory auditors' report, key issues, significant processes, and accounting policies. The Directors confirm that the Internal Financial Controls are adequate with respect to the operations of the Company. A report of Auditors pursuant to Section 143(3) (i) of the Act certifying the adequacy of Internal Financial Controls is annexed with the Auditors Report.

Subsidiaries, Joint Ventures and Associate Companies

As on March 31, 2026, the Company has one wholly owned subsidiary and no associate company. The performance of the subsidiary company is regularly monitored. The annual accounts of the subsidiary company are available on the website of the Company viz. www.milkymist.com and shall also be kept

open for inspection at the registered office of the Company. The Company shall also make available the annual accounts of these companies to any member of the Company who may be interested in obtaining the same. The consolidated financial statements presented by the Company include the financial results of its subsidiary company. In compliance with the provision of Section 129(3) of the Act, a separate statement containing the salient features of financial statements of subsidiary of the Company in the prescribed Form AOC-1 is Annexure III to consolidated financial statement.

Material Subsidiaries

The Board of Directors of the Company ('the Board') has approved a policy for determining material subsidiaries. As on March 31, 2026, Company does not have a material subsidiary. The Policy for determining material subsidiaries can be viewed on the Company's website, www.milkymist.com.

Details of Significant and Material Orders passed by the regulators or courts or tribunals impacting the going concern status and Company's operation in future

There is no significant and material order passed by any regulator or court or tribunal impacting the going concern status or Company's operation in future.

Details of application made or any proceeding pending under the Insolvency and Bankruptcy Code, 2016 during the year along with their status as at the end of the financial year

No application or proceeding was made or pending against the Company under the Insolvency and Bankruptcy Code, 2016 during the financial year.

Details of difference between amount of the valuation done at the time of one-time settlement and the valuation done while taking loan from the Banks or Financial Institutions along with the reasons thereof

The disclosure under this clause is not applicable as the Company has not undertaken any one-time settlement with the banks or financial institutions.

Human Resources and Industrial Relations

The Company continues to enjoy cordial relationship with its employees at all levels. The total strength of employees as on March 31, 2026, was 1302.

Particulars of Employees receiving remuneration:

The information pursuant to Section 197 of the Act read with Rule 5 of Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 is available but not forming part of this report. As per Section 196 of the Act the information is available for inspection and any interest members can obtain the copy by writing to Secretarial team at investor@milkymist.com.

Milky Mist Dairy Food - Employee Stock Option Scheme 2025

The Company has implemented the Milky Mist Dairy Food - Employee Stock Option Scheme, 2025 to attract, retain, and reward talented employees of the Company and its subsidiaries, and to foster a sense of ownership and participation among them. The Nomination and Remuneration Committee administers and monitors the Employee Stock Option Scheme of the Company.

During the year, 16,64,836 Employee Stock Options were granted to eligible employees of the Company, and 31,219 Employee Stock Options lapsed during the year. The details of the Employee Stock Option Scheme are provided below:

S. No	Particulars	Details
1	Options granted	16,64,836
2	Options vested	-
3	Options exercised	-
4	Total number of shares arising as a result of exercise of option	-
5	Options lapsed	31,219
6	Exercise price	₹ 2/-
7	Variation of terms of options	There has been no variation in the terms of the options during the year
8	Money realized by exercise of options	-
9	Total number of options in force	16,33,617
10	Employee wise details of options granted to-	
	(i) Key managerial personnel	The options were granted to KMPs as per the relevant ESOP policies of the Company. 1. Dr. K Rathnam, Whole Time Director and Chief Executive Officer - 8,28,838 2. Mr. Biswajit Mishra, Chief Financial Officer - 1,86,305 3. Mr. S Prakash, Company Secretary and Compliance Officer - 66,046
	(ii) Any other employee who receives a grant of options in any one year of option amounting to five percent or more of options granted during that year.	1. Mr. Jagannath, General Manager Operations - 1,11,396
	(iii) identified employees who were granted option, during any one year, equal to or exceeding one percent of the issued capital (excluding outstanding warrants and conversions) of the company at the time of grant;	NIL

Disclosure under the Sexual Harassment of Women at Work Place (Prevention, Prohibition and Redressal) Act

The Company has in place an Anti-harassment policy in line with the requirements of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013. There are no complaints received by the Company during the financial year 2024-25.

The Company has complied with the provisions of the Maternity Benefits Act, 1961.

Directors' Responsibility Statement

Pursuant to the requirement under Section 134 (3) (c) of the Act, with respect to Directors' Responsibility Statement, it is hereby confirmed that:

- a) In the preparation of the annual accounts, the applicable accounting standards has been followed and there is no material departure from those standards;
- b) The directors have selected such accounting policies and have applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the profit of the Company for that period;
- c) The Directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- d) The Directors have prepared the annual accounts on a going concern basis;
- e) The Directors have devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems are adequate and operating effectively.

Acknowledgements

The Directors wish to express their appreciation to the Government Authorities, Bankers, Auditors, Customers, Farmers, Suppliers, Medias, Press, Employees, Shareholders and other Stakeholders for their sustained support to the Company which played pivotal role in enhancing the visibility of the Company across the Country and helped us to take the Company to new heights in various aspects.

By Order of the Board
For **MILKY MIST DAIRY FOOD LIMITED**

(formerly known as Milky Mist Dairy Food Private Limited)

Place : Perundurai
Date : May 28, 2026

SATHISHKUMAR T
Chairman and Managing Director
DIN: 02926325

ANITHA S
Whole-time Director
DIN: 02926355

ANNEXURE – I
ANNUAL REPORT ON CORPORATE SOCIAL RESPONSIBILITY (CSR) ACTIVITIES
1. Brief outline on CSR Policy of the Company:

The Company has been engaged in various Corporate Social Responsibility initiatives mainly covering education, rural developments activities and development of lakes and biodiversity. The Company has always contributed its might to enhancing societal sustainability along with economic and environment sustainability.

2. Composition of the CSR Committee:

S.No	Name of Director	Designation/Nature of Directorship	Number of meetings of CSR Committee held during the year	Number of meetings of CSR Committee attended during the year
1	Mr. Sathishkumar T	Chairman and Managing Director	1	1
2	Ms. Anitha S	Whole time Director	1	1
3	Dr. K Rathnam	Whole time Director and Chief Executive Officer	1	1
4	Ms. Mallika Janakiraman	Independent Director	1	1

3. Weblink(s) where Composition of CSR committee, CSR policy and CSR projects approved by the board are disclosed on the website of the company:

<https://www.milkymist.com/policies>

4. Executive summary along with web-link(s) of Impact Assessment of CSR Projects carried out in pursuance of sub-rule (3) of rule 8, if applicable. : Not Applicable.

5.	(a) Average net profit of the company as per section 135(5)	₹ 64,14,15,574/-
	(b) Two percent of average net profit of the company as per section 135(5)	₹ 1,28,28,311/-
	(c) Surplus arising out of the CSR projects or programmes or activities of the previous financial years	NIL
	(d) Amount required to be set off for the financial year, if any	₹ 1,17,37,713/-
	(e) Total CSR obligation for the financial year [(b)+(c)-(d)] .	₹ 10,90,598/-
6.	(a) Amount spent on CSR Projects (both Ongoing Project and other than Ongoing Project) (51,97,440 and 1,02,39,538)	₹ 71,50,986/-
	(b) Amount spent in Administrative Overheads.	Nil
	(c) Amount spent on Impact Assessment, if applicable.	Not Applicable
	(d) Total amount spent for the Financial Year [(a)+(b)+(c)].	₹ 71,50,986/-

e. CSR amount spent or unspent for the Financial Year:

Total Amount Spent for the Financial Year (in ₹)	Amount Unspent (in ₹)				
	Total Amount transferred to Unspent CSR Account as per section 135(6)		Amount transferred to any fund specified under Schedule VII as per second proviso to section 135(5).		
	Amount	Date of transfer	Name of the Fund	Amount	Date of transfer
₹ 71,50,986/-	Not applicable				

(f) Excess amount for set off, if any

S. No.	Particular	Amount (in ₹)
(i)	Two percent of average net profit of the Company as per sub-section (5) of section 135	₹ 1,28,28,311/-
(ii)	Amount required to be set-off for the financial year	₹ 1,17,37,713/-
(iii)	Total amount spent for the Financial Year	₹ 71,50,986/-
(iv)	Excess amount spent for the Financial Year [(iii)-(ii)-(i)]	₹ 60,60,388/-
(v)	Surplus arising out of the CSR projects or programme or activities of the previous Financial Years, if any	NIL
(vi)	Amount available for set off in succeeding Financial Years [(iv)-(v)]	₹ 60,60,388/-

7) Details of Unspent CSR amount for the preceding three financial years:

S. No	Preceding Financial Year(s)	Amount transferred to Unspent CSR Account under section 135 (6) (in Rs)	Balance amount in un-spent CSR amount under section 135(6) (in Rs)	Amount spent in the Financial Year (in Rs)	Amount transferred to a fund as specified under Schedule VII as per section 135(5), if any		Amount remaining to be spent in succeeding financial years (in Rs)	Deficiency, if any
					Amount (in Rs)	Date of transfer		
1	2022 -23	-	0.04	-	Nil		-	-
2	2023 -24	-	-	-			-	-
3	2024 -25	-	-	-			-	-

*The unspent CSR amount was transferred to the PM Fund, and the corresponding unspent CSR bank account has been closed.

8) Whether any capital assets have been created or acquired through Corporate Social Responsibility amount spent in the Financial Year: No

Furnish the details relating to such asset(s) so created or acquired through Corporate Social Responsibility amount spent in the Financial Year:

Sl. No	Short particulars of the property or asset(s) [including complete address and location of the property]	Pincode of the property or asset(s)	Date of creation	Amount of CSR amount spent	Details of entity/ Authority/ beneficiary of the registered owner		
1	2	3	4	5	6		
					CSR Registration Number, if applicable	Name	Registered address
NOT APPLICABLE							

(All the fields should be captured as appearing in the revenue record, flat no, house no, Municipal Office/Municipal Corporation/Gram panchayat are to be specified and the area of the immovable property as well as boundaries)

9. Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per section 135(5).

Not Applicable.

By Order of the Board
For **MILKY MIST DAIRY FOOD LIMITED**

(formerly known as Milky Mist Dairy Food Private Limited)

Place : Perundurai
Date : May 28, 2026

SATHISHKUMAR T
Chairman and Managing Director
DIN: 02926325

ANITHA S
Whole-time Director
DIN: 02926355

Annexure - II

To,

The Members

Milky Mist Dairy Food Limited

SF. No. 43/1-4,

Pattakaranpalayam,

Perundurai, Erode 638 057.

Our Secretarial Audit Report of even date is to be read along with this letter.

1. Maintenance of secretarial records is the responsibility of the management of the company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. We have conducted our audit by examining various records and documents including minutes, registers, certificates and other records received through electronic mode and physical mode as enabled by the company. We state that we have done a physical verification of the original documents and records. The management has confirmed that the records provided to us for audit through Physical and electronic mode are final, true and correct.
3. Further, our audit report is limited to the verification and reporting of the statutory compliances on laws / regulations / guidelines listed in our report and the same pertain to the financial year ended on 31 st March, 2026.
4. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
5. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the company.
6. The compliance of the provisions of Corporate and other applicable laws, rules, regulations is the responsibility of management. Our examination was limited to the verification of procedures on test basis. Further, compliance of Act, Regulations, Directions listed under Para (iii) of the report is limited to the Company obtaining necessary permissions, approvals and licenses for conduct of the relevant business or trade stated therein.
7. The Secretarial Audit report is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness has conducted the affairs of the company.

For **KSR & Co Company Secretaries LLP**
Dr. C.V.Madhusudhanan

Partner

(Firm Reg No.P2008TN006400)

(FCS: 5367; CP: 4408)

UDIN: F005367H000628176

PR No: 2635/2022

Place : Coimbatore

Date :

FORM NO. MR-3**SECRETARIAL AUDIT REPORT**

(Pursuant to Section 204(1) of the Companies Act, 2013 read with Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014

For the Financial Year ended 31st March, 2026

To

The Members

Milky Mist Dairy Food Limited

SF. No. 43/1-4, Pattakaranpalayam,

Perundurai, Erode -638057

We have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **Milky Mist Dairy Food Limited (CIN. U15200TZ2014PLC020554)** (hereinafter called “the Company”). Secretarial Audit was conducted for the financial year ended on 31st March, 2026 in a manner that provided us a reasonable basis for evaluating the corporate conduct / statutory compliances and expressing our opinion thereon.

On the basis of the above and on our verification of documents, books, papers, minutes, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of the Audit, we hereby report that in our opinion, the Company has, during the period covered under the Audit as aforesaid, complied with the statutory provisions listed hereunder and also that the Company has proper Board processes and compliance mechanism in place to the extent, in the manner and subject to the reporting made hereinafter.

We have examined the books, papers, minutes book, forms and returns filed and other records maintained by the Company for the financial year ended 31st March, 2026 according to the provisions of:

- i. The Companies Act, 2013 and the Rules made there under
 - i. The Foreign Exchange Management Act, 1999 and the Rules and Regulations made there under to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings.*
 - ii. Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018.*
 - iii. Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015.*
 - iv. The following laws are applicable specifically to the Company:
 - a. The Food Safety & Standards Act, 2006;
 - b. The Legal Metrology Act, 2009;

- v. The Company being an Unlisted Public Company for the financial year ended 31st March, 2026, the Regulations and Guidelines prescribed under do not apply:
 - a. The Securities and Exchange Board of India Act, 1992.
 - b. The Securities Contracts (Regulation) Act, 1956 and the Rules made there under.
 - c. The provisions of Depositories Act, 1956 and the Regulations and Bye-Laws framed thereunder apply only to the extent of admission of equity shares and preference shares of the Company in to depository enable holding and transfer of equity shares and preference shares in dematerialised mode.
- * Based on the information and explanation provided, the Company had no transactions during the period covered under the Audit requiring the compliance of the provisions of The Foreign Exchange Management Act, 1999 and the Rules and Regulations made there under to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings and under Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018.

We further report that

The Board of Directors of the Company is duly constituted with the proper balance of Executive Directors, Non-Executive Directors and Independent Directors.

During the year under review Company has appointed three independent Directors to the board and the Composition of board is maintained with equal Executive Directors and Independent Directors.

Adequate notice and detailed notes on Agenda were given to all Directors at least seven days in advance to schedule the Board Meetings except in one case where meeting was held at shorter notice. There exists a system for seeking an obtaining further information and clarifications on the agenda items before the Meeting and for meaningful participation at the Meeting.

Majority decision is carried through and recorded as part of the minutes. No dissenting views were found in the minutes.

We further report that we have also examined compliance with the applicable clauses of Secretarial Standards 1 & 2 issued by The Institute of Company Secretaries of India.

We further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations, and guidelines.

We further report that during the period covered under the Audit, the Company has made specific actions having a major bearing on the company's affairs in pursuance of the above referred laws, rules, regulations, guidelines, referred to above:

1. The conversion of the Company from a Private Limited Company into a Public Limited Company was approved by the shareholders at their meeting held on May 16, 2025. Consequent to such approval, the Memorandum of Association and Articles of Association were altered/adopted in accordance with the provisions applicable to a Public Limited Company. The approval for conversion was subsequently granted by the Registrar of Companies ("ROC") on May 26, 2025.

2. The Company increased its borrowing limits to ₹ 2,500 Crores pursuant to the approval of the shareholders at the Annual General Meeting held on 20th June, 2025.
3. 1,22,85,000 Compulsorily Convertible Preference Shares were converted into an equal number of Equity Shares pursuant to the approval of the Board of Directors on 15th July, 2025.
4. The Articles of Association of the Company were altered with effect from 16th July, 2025 by excluding the existing Articles and adopting a new set of Articles in line with the provisions of the Securities Contracts (Regulation) Act, 1956 ("SCRA") and the SEBI (Issue of Capital and Disclosure Requirements) Regulations, 2018 ("ICDR Regulations").
5. On July 18, 2025, the Company granted ESOPs under the "Milky Mist Dairy Food – Employee Stock Option Scheme, 2025" in accordance with the terms of the said scheme and the applicable provisions of the Companies Act, 2013.
6. The Company has filed its Draft Red Herring Prospectus ("DRHP") with the Securities and Exchange Board of India ("SEBI") on 21st July, 2025.

For **KSR & Co Company Secretaries LLP**

Dr. C.V.Madhusudhanan

Partner

(Firm Reg No.P2008TN006400)

(FCS: 5367; CP: 4408)

UDIN: F005367H000628176

PR No: 2635/2022

Place : Coimbatore

Date :

Annexure – III

Form AOC-1

(Pursuant to first proviso to sub-section (3) of Section 129 read with rule 5 of Companies (Accounts) Rules, 2014)

Statement containing salient features of the financial statement of subsidiaries or associate companies or joint ventures

Part A – Subsidiaries

(Information in respect of each subsidiary to be presented with amounts in Rs. lakhs)

S. No.	Particulars	Details
1.	Name of the subsidiary	Asal Food Products Private Limited
2.	The date since when subsidiary was acquired	March 29, 2025
3.	Reporting period for the subsidiary concerned, if different from the holding company's reporting period.	Reporting Period is same as Holding Company: 01-04-2025 to 31-03-2026
4.	Reporting currency and Exchange rate as on the last date of the relevant financial year in the case of foreign subsidiaries.	NA
5.	Share capital	150.00
6.	Reserves and surplus	635.54
7.	Total assets	2027.75
8.	Total Liabilities	2027.75
9.	Investments	-
10.	Turnover	3591.37
11.	Profit before taxation	274.48
12.	Provision for taxation	84.41
13.	Profit after taxation	190.07
14.	Proposed Dividend	-
15.	Extent of shareholding (in percentage)	100%

- Names of subsidiaries which are yet to commence operations - NIL
- Names of subsidiaries which have been liquidated or sold during the year - NIL

Part B – Associates and Joint Ventures

Statement pursuant to Section 129 (3) of the Companies Act, 2013 related to Associate Companies and Joint Ventures- Not Applicable

By Order of the Board

For **MILKY MIST DAIRY FOOD LIMITED**

(formerly known as Milky Mist Dairy Food Private Limited)

Sathishkumar T

Chairman & Managing Director
DIN: 02926325

Anitha S

Whole-time Director
DIN: 02926355

Dr. K Rathnam

Whole Time Director and Chief Executive Officer
DIN: 06887651

Place : Perundurai
Date : May 28, 2026

Biswajit Mishra

Chief Financial Officer

S. Prakash

Company Secretary & Compliance Officer
M No: A22495

INDEPENDENT AUDITOR'S REPORT

To the Members of Milky Mist Dairy Food Limited (Formerly Milky Mist Dairy Food Private Limited)

Report on the Audit of the Standalone Financial Statements

Opinion

We have audited the accompanying standalone financial statements of **Milky Mist Dairy Food Limited (Formerly Milky Mist Dairy Food Private Limited)** ("the Company"), which comprise the Standalone Balance Sheet as at March 31, 2026, the Standalone Statement of Profit and Loss (including Other Comprehensive Income), the Standalone Statement of Changes in Equity, the Standalone Statement of Cash Flows for the year then ended and notes to the standalone financial statements including a summary of material accounting policies and other explanatory information (hereinafter referred to as "the standalone financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India including the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended ("Ind AS"), of the state of affairs of the Company as at March 31, 2026, its profit including other comprehensive income, changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the "Auditor's Responsibilities for the Audit of the Standalone Financial Statements" section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ("ICAI") together with the ethical requirements that are relevant to our audit of the standalone financial statements under the provisions of the Act and Rules thereunder and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on the standalone financial statements.

Information other than the Standalone Financial Statements and Auditor's Report Thereon

The Company's Management and the Board of Directors are responsible for the preparation of the other information. The other information comprises the information included in the Company's annual report but does not include the standalone/consolidated financial statements and our auditor's report thereon.

The other information is expected to be made available to us after the date of this report.

Our opinion on the standalone financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the standalone/consolidated financial statements

or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

When we read the other information, as stated above, which is expected to be received after the date of our audit report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance and take necessary actions, as applicable under applicable laws and regulations.

Management's and Board of Directors' Responsibilities for the Standalone Financial Statements

The Company's Management and the Board of Directors are responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these standalone financial statements that give a true and fair view of the financial position, financial performance including other comprehensive income, statement of changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including Ind AS specified under section 133 of the Act, read with relevant rules issued there under. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the standalone financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the standalone financial statements, the Board of Directors' are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Management and Board of Directors' are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Standalone Financial Statements

Our objectives are to obtain reasonable assurance about whether the standalone financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the standalone financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting

from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls with reference to standalone financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management and the Board of Directors.
- Conclude on the appropriateness of the Board of Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the standalone financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the standalone financial statements, including the disclosures, and whether the standalone financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the standalone financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the standalone financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the standalone financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditors' Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of Section 143(11) of the Act, we give in "Annexure 1", a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
2. (A) As required by section 143(3) of the Act, we report that:

- a. We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
 - b. In our Opinion proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books;
 - c. The Standalone Balance Sheet, the Standalone Statement of Profit and Loss (including Other Comprehensive Income), the Standalone Statement of Changes in Equity and the Standalone Statement of Cash Flows dealt with by this report are in agreement with the books of account;
 - d. In our opinion, the aforesaid standalone financial statements comply with the Indian Accounting Standards specified under Section 133 of the Act read with relevant rules issued thereunder;
 - e. On the basis of the written representations received from the directors and taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2026 from being appointed as a director in terms of section 164(2) of the Act;
 - f. With respect to the adequacy of the internal financial controls with reference to standalone financial statements of the Company and the operating effectiveness of such controls, we give our separate Report in **“Annexure 2”**.
- (B) With respect to the other matters to be included in the Auditor’s Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2021, in our opinion and to the best of our information and according to the explanations given to us:
- (i) The Company has disclosed the impact of pending litigations as on 31st March 2026 on its financial position in its standalone financial statements – Refer Note 45 on Contingent Liabilities to the standalone financial statements;
 - (ii) The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses;
 - (iii) There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company.
 - (iv) (a) The management has represented that, to the best of its knowledge and belief, as disclosed in Note 65(ii)(A) to the standalone financial statements, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other persons or entities, including foreign entities (“Intermediaries”), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever (“Ultimate Beneficiaries”) by or on behalf of the Company or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
 - (b) The management has represented that, to the best of its knowledge and belief, as disclosed in Note 65(ii)(B) to the standalone financial statements, no funds (which are

material either individually or in the aggregate) have been received by the Company from any persons or entities, including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever ("Ultimate Beneficiaries") by or on behalf of the Funding Party or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

(c) Based on such audit procedures as considered reasonable and appropriate in the circumstances, nothing has come to our notice that caused us to believe that the representation under sub-clause (iv) (a) and (iv) (b) contain any material mis-statement.

(v) The Company has not proposed/paid any dividend during the year.

(vi)

i) The company has used an accounting software for maintaining its books of account for the financial year ended 31-03-2026 which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software.

ii) Further, during the course of our audit we did not come across any instance of audit trail feature being tampered with.

iii) Additionally, the audit trail has been preserved by the company as per the statutory requirements for record retention.

(C) With respect to the matter to be included in the Auditor's Report in accordance with the requirements of Section 197(16) of the Act, as amended;

In our opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the Company to its directors during the year is in accordance with the provisions of section 197 of the Act. The remuneration paid to any director is not in excess of the Limit laid down under Section 197 of the Companies Act.

For **VKS Aiyer & Co**

Chartered Accountants

ICAI Firm Registration No.000066S

C.S.Sathyanarayanan

Partner

Membership No.028328

UDIN: 26028328QBQBPF4507

Place : Perundurai

Date : 28-05-2026

ANNEXURE 1 TO THE INDEPENDENT AUDITOR'S REPORT

[Referred to in paragraph 1 under 'Report on Other Legal and Regulatory Requirements' in the Independent Auditor's Report of even date to the members of **Milky Mist Dairy Food Limited (Formerly Milky Mist Dairy Food Private Limited)** on the Standalone Financial Statements for the year ended March 31, 2026]

In our opinion and to the best of our knowledge and belief, books of account examined by us and according to the information and explanation given to us, we report that:

(i) (a) (A) The Company has maintained Property, Plant and Equipment register with all the required information.

(B) The Company has maintained proper records showing full particulars of Intangible assets.

(b) The Company has a regular programme of physical verification of Property, Plant and Equipment whereby all assets are verified in a phased manner over a period of three years. The assets that were due for physical verification during the year have been verified by the Management. In our opinion, the frequency of such verification is reasonable having regard to the size of the Company and the nature of its assets.

In the previous financial year (2024-25), reconciliation of the physically verified assets with the books of account were pending. During the current financial year, the Company has reconciled the physically verified assets with the books to the extent of approximately 97% of the gross block of Property, Plant and Equipment. The reconciliation in respect of assets representing the balance 3% is still pending as at the year end.

In the absence of completion of such reconciliation procedures, we are unable to comment on whether any material discrepancies exist between the physical verification records and the books of account in respect of the unreconciled assets. In the opinion of the management, the discrepancies, if any on reconciliation, would not be material.

(c) The title deeds of immovable properties (other than immovable properties where the Company is the lessee and the lease agreements are duly executed in favour of the lessee) disclosed in the standalone financial statements are held in the name of the Company.

(d) The Company has not revalued any of its property, plant and equipment and intangible assets during the year.

(e) There are no proceedings initiated or pending against the Company for holding any benami property under the Prohibition of Benami Property Transactions Act, 1988 and rules made thereunder.

(ii) (a) The inventories has been physically verified by the management during the year. In our opinion, the frequency of verification is reasonable and procedures and coverage as followed by management were appropriate. No discrepancies were noticed on physical verification between the physical stocks and the book records that were 10% or more in the aggregate for each class of inventory.

- (b) The Company has been sanctioned working capital limits in excess of five crore rupees, in aggregate, from banks on the basis of security of current assets. There is no material deviations between the quarterly return or statements filed by the Company with such banks or financial institutions and the unaudited books of accounts of the company of the respective quarters except for the following:

For the quarter ended	Details of discrepancies				Remarks (including subsequent rectification, if any)
	Nature of current asset / liability	Amount (₹ in lakhs)			
		As per quarterly returns and statement	As per books of account	Difference	
31.03.2026	Inventory	31,600.91	34,246.79	2,645.88	The difference is on account of reversal of revenue, Subsequent NRV Valuation and other audit adjustment entries. The company has subsequently submitted the revised stock statement to bank.

- (iii) The Company has not provided any guarantee or security or granted any loans or advances in the nature of loans, secured or unsecured, to companies, firms, Limited Liability Partnerships or any other parties during the year. Accordingly, paragraph 3 (iii) (a) and 3 (iii) (c) to (f) of the Order are not applicable to the Company.

(b) In our opinion, the company has not made investments made during the year.

- (iv) The Company has complied with the provisions of Section 185 and 186 of the Act, wherever applicable.
- (v) The Company has not accepted any deposits or amounts which are deemed to be deposits from the public within the provisions of Sections 73 to 76 of the Act and the rules framed there under.
- (vi) We have broadly reviewed the books of account maintained by the Company in respect of products where the maintenance of cost records has been specified by the Central Government under sub-section (1) of Section 148 of the Act and the rules framed there under and we are of the opinion that prima facie, the prescribed accounts and records have been made and maintained. However, we have not made a detailed examination of the same.

- (vii) a) The Company is generally regular in depositing with appropriate authorities the amount deducted/accrued in the books of account in respect of undisputed statutory dues including Goods and Services Tax, provident fund, employees state insurance, income tax, duty of customs, cess and any other material statutory dues applicable to it.

No undisputed amounts payable in respect of Goods and Services tax, provident fund, employees state insurance, income tax, duty of customs, cess and other material statutory

dues applicable to it were outstanding at the year-end for a period of more than six months from the date they became payable.

- b) The details of statutory dues referred to in sub-clause (a) above which have not been deposited on account of any dispute, are as follows:

Name of the Statute	Nature of Dues	Amount (Rs. in Lakhs)	Period to which the amount relates	Remarks
CGST Act, 2017/ SGST Act, 2017	GST	1,617.90	July 2017 to March 21	Interim stay has been granted by High Court of Madras
CGST Act, 2017/ SGST Act, 2017	GST	504.07#	April 2021 to March 2022	Appellate Authority, Erode, Tamil Nadu
CGST Act, 2017/ SGST Act, 2017	GST	424.80	April 2020 to March 2023	Appellate Authority, Erode, Tamil Nadu

An amount of ₹ 50.41 Lakhs has been subsequently remitted to the Authority as a deposit.

- (viii) The Company has not surrendered or disclosed any transactions, previously unrecorded as income in the books of account, in the tax assessments under the Income-tax Act, 1961 as income during the year.

- (ix) (a) The Company has not defaulted in repayment of loans or other borrowings or in the payment of interest thereon to any lender during the year.
- (b) The Company has not been declared a wilful defaulter by any bank or financial institution or government or any government authority.
- (c) The Company has utilized the money raised by way of term loans during the year for the purposes for which they were raised.
- (d) The funds raised on short-term basis have, prima facie, not been used during the year for long- term purposes by the Company.
- (e) On an overall examination of the standalone financial statements of the Company, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries.
- (x) (a) The Company did not raise any money by way of initial public offer or further public offer including debt instruments during the year and hence reporting under clause (x)(a) of the Order is not applicable.
- (b) The Company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally) and hence reporting under clause (x) (b) of the Order is not applicable.
- (xi) (a) We have neither come across any instance of fraud by the Company or any fraud on the Company, noticed or reported during the year, nor have we been informed of any such instance by the management.

- (b) No report under section 143(12) of the Companies Act has been filed by Auditors in Form ADT-4 as prescribed under Rule 13 of Companies (Audit and Auditors) Amendment Rules, 2021 with the Central Government.
- (c) There were no whistle blower complaints received by the Company during the year.
- (xii) The Company is not a Nidhi Company and hence reporting under clause 3(xii) of the Order is not applicable.
- (xiii) All transactions entered into by the Company with the related parties are in compliance with Sections 177 and 188 of Act, where applicable and the details have been disclosed in the standalone financial statements etc., as required by the applicable accounting standards.
- (xiv) (a) The Audit Committee had approved an internal audit plan for the year under audit, covering key operational and financial areas of the Company's activities. Of the areas identified for review, certain internal audit areas were completed, and the corresponding reports were made available to us. Certain other audit areas had been completed; however, the related draft reports were under discussion with the management. Observations relating to the remaining areas are yet to be formally submitted to the management and are expected to be closed during the current financial year. The coverage of internal audit and timely completion thereof requires improvement
- (b) We have considered the internal audit reports made available to us during the course of our audit and the draft audit reports that were under pending discussion with the management.
- (xv) The Company has not entered into any non-cash transactions with directors or persons connected with him during the year.
- (xvi) (a) The Company is not required to be registered under Section 45-IA of the Reserve Bank of India Act, 1934. Hence, reporting under clause (xvi)(a) and (b) of the Order is not applicable.
- (b) The Company is not a Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India. Hence, reporting under clause (xvi)(c) of the Order is not applicable.
- (c) According to the information and explanation given to us, there is no Core Investment Company (CIC) within the Group. Accordingly, the requirements of clause (xvi)(d) of the Order is not applicable.
- (xvii) The Company has not incurred cash losses during the financial year covered by our audit and the immediately preceding financial year.
- (xviii) There has been no resignation of the statutory auditors of the Company during the year.
- (xix) On the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the standalone financial statements, our knowledge of the Board of Directors and management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report that the Company is not capable of meeting its liabilities existing at the date of balance

sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.

(xx) The Company has fully spent the required amount towards Corporate Social Responsibility (CSR) and there are no unspent CSR amount for the year.

For **VKS Aiyer & Co**
Chartered Accountants
ICAI Firm Registration No.000066S
C.S.Sathyanarayanan
Partner
Membership No.028328
UDIN: 26028328QBQBP4507

Place : Perundurai
Date : 28-05-2026

ANNEXURE 2 TO THE INDEPENDENT AUDITOR'S REPORT

Report on the internal financial controls with reference to the standalone financial statements under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

[Referred to in paragraph 2 under 'Report on Other Legal and Regulatory Requirements' in the Independent Auditor's Report of even date to the members of **Milky Mist Dairy Food Limited (Formerly Milky Mist Dairy Food Private Limited)** on the Standalone Financial Statements for the year ended March 31, 2026]

We have audited the internal financial controls with reference to standalone financial statements of **Milky Mist Dairy Food Limited (Formerly Milky Mist Dairy Food Private Limited)** ("the Company") as of March 31, 2026 in conjunction with our audit of the standalone financial statements of the Company for the year ended on that date.

Opinion

In our opinion, the Company has, in all material respects, adequate internal financial controls with reference to standalone financial statements and such internal financial controls were operating effectively as at March 31, 2026, based on the internal financial controls with reference to standalone financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (the "Guidance Note").

Management's Responsibility for Internal Financial Controls

The Company's management and the Board of Directors are responsible for establishing and maintaining internal financial controls based on the internal financial controls with reference to standalone financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India ("ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditor's Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls with reference to standalone financial statements based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the ICAI and the Standards on Auditing specified under section 143(10) of the Act to the extent applicable to an audit of internal financial controls with reference to standalone financial statements. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to standalone financial statements were established and maintained and whether such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to standalone financial statements and their operating effectiveness.

Our audit of internal financial controls with reference to standalone financial statements included obtaining an understanding of such internal financial controls assessing the risk that a material weakness exists and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls with reference to standalone financial statements.

Meaning of Internal Financial Controls with reference to Standalone Financial Statements

A company's internal financial controls with reference to standalone financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of standalone financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial controls with reference to standalone financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of standalone financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the standalone financial statements.

Inherent Limitations of Internal Financial Controls with reference to Standalone Financial Statements

Because of the inherent limitations of internal financial controls with reference to standalone financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to standalone financial statements to future periods are subject to the risk that the internal financial controls with reference to standalone financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

For **VKS Aiyer & Co**
Chartered Accountants
ICAI Firm Registration No.000066S
C.S.Sathyanarayanan
Partner
Membership No.028328
UDIN: 26028328QBQBP4507

Place : Perundurai
Date : 28-05-2026

(All amounts in ₹ Lakhs, unless otherwise stated)

Standalone Balance Sheet as at 31st March 2026

Particulars		Note No	As at 31 st March 2026	As at 31 st March 2025
I. ASSETS				
A)	Non-current assets			
	(a) Property, plant and equipment	2	1,59,582.15	1,32,433.35
	(b) Capital work-in-progress	3	37,130.68	24,069.43
	(c) Investment property	4	157.26	158.06
	(d) Right of use assets	5	5,421.92	463.58
	(e) Goodwill	6	130.00	130.00
	(f) Other intangible assets	7	998.15	71.73
	(g) Financial assets			
	(i) Investments	8	712.52	712.52
	(ii) Other financial assets	9	1,372.85	1,015.79
	(h) Non-current tax assets	10	-	6.21
	(i) Other non-current assets	11	2,620.37	14,178.09
Total Non-Current Assets			2,08,125.90	1,73,238.76
B)	Current assets			
	(a) Inventories	12	34,246.78	26,081.74
	(b) Financial assets			
	(i) Trade receivables	13	17,689.00	10,122.56
	(ii) Cash and cash equivalents	14	1,052.83	1,382.78
	(iii) Bank balances other than (ii) above	15	305.16	691.57
	(iv) Other financial assets	16	160.55	84.67
	(c) Other current assets	17	5,299.41	3,097.52
Total Current Assets			58,753.73	41,460.84
Total Assets			2,66,879.63	2,14,699.60
II. EQUITY AND LIABILITIES				
A) EQUITY				
	(a) Equity share capital	18	12,845.70	12,600.00
	(b) Instruments entirely equity in nature	19	-	245.70
	(c) Other equity	20	33,397.96	20,068.00
Total Equity			46,243.66	32,913.70
B) LIABILITIES				
1)	Non-current liabilities			
	(a) Financial liabilities			
	(i) Borrowings	21	1,23,600.27	1,03,006.78

(All amounts in ₹ Lakhs, unless otherwise stated)

Particulars		Note No	As at 31 st March 2026	As at 31 st March 2025
	(ia) Lease liability	22	369.90	343.16
	(ii) Other financial liabilities	23	1,771.70	1,241.36
	(b) Provisions	24	703.62	395.54
	(c) Deferred tax liabilities (net)	25	12,146.03	11,832.33
	(d) Other non-current liabilities	26	200.85	204.39
Total Non-Current Liabilities			1,38,792.37	1,17,023.56
2)	Current liabilities			
	(a) Financial liabilities			
	(i) Borrowings	27	42,968.68	34,292.15
	(ia) Lease liability	28	116.67	115.78
	(ii) Trade payables	29		
	a) Total outstanding dues to micro and small enterprises		265.00	195.72
	b) Total outstanding dues to other than micro and small enterprises		10,722.02	9,354.67
	(iii) Other financial liabilities	30	25,417.03	19,572.15
	(b) Other current liabilities	31	1,532.78	612.82
	(c) Provisions	32	221.92	218.92
	(d) Current tax liabilities (Net)	33	599.50	400.13
Total Current Liabilities			81,843.60	64,762.34
Total Liabilities			2,20,635.97	1,81,785.90
Total Equity and Liabilities			2,66,879.63	2,14,699.60

Material Accounting Policies and Notes to Financial Statements form an integral part of Financial Statements.

As per our report of even date attached

For VKS Aiyer & Co

Chartered Accountants

ICAI Firm Registration No 000066S

C.S.Sathyannarayanan

Partner

Membership No:028328

Place : Perundurai

Date : 28-05-2026

For and on behalf of the Board of Directors of

Milky Mist Dairy Food Limited

T.Sathishkumar

Chairman and Managing Director

DIN: 02926325

Dr.K.Rathnam

Whole-time Director and

Chief Executive Officer

DIN: 06887651

S.Prakash

Company Secretary &

Compliance Officer

M No: A22495

S.Anitha

Whole Time Director

DIN: 02926355

Biswajit Mishra

Chief Financial Officer

(All amounts in ₹ Lakhs, unless otherwise stated)

Standalone Statement of Profit and Loss for the year ended 31st March 2026

Particulars	Note No.	For the year ended 31 st March 2026	For the year ended 31 st March 2025
I Revenue from operations	34	3,13,741.12	2,32,833.72
II Other income	35	601.34	499.06
III Total income (I + II)		3,14,342.46	2,33,332.78
IV EXPENSES			
(a) Cost of materials consumed	36	2,08,563.16	1,52,146.55
(b) Purchase of stock-in-trade	37	8,165.83	6,788.49
(c) Changes in inventories of finished goods/Work in Progress/stock-in-trade	38	(5,273.60)	(4,209.99)
(d) Employee benefits expense	39	18,463.86	13,797.52
(e) Finance costs	40	10,557.49	8,595.43
(f) Depreciation and amortisation expenses	41	16,878.28	13,559.92
(g) Other expenses	42	41,408.96	34,207.51
Total expenses (IV)		2,98,763.98	2,24,885.43
V Profit before tax (III - IV)		15,578.48	8,447.35
VI Tax Expense			
Current Tax		2,760.40	1,542.00
MAT Credit of current year		(595.60)	-
Deferred tax		3,320.52	2,530.10
MAT Credit of earlier years (Refer Note No. 44)		(2,456.12)	-
Earlier years		34.09	(1.15)
Total tax expense		3,063.29	4,070.95
VII Profit for the Year (V + VI)		12,515.19	4,376.40
VIII Other comprehensive income/(loss)			
Items that will not be reclassified to P&L			
Remeasurement of post employment benefit obligations		128.49	(53.30)
Income Tax relating to items that will not be reclassified to P&L		(44.90)	18.63
		83.59	(34.67)
IX Total comprehensive income/(Loss) for the year (VII + VIII)		12,598.78	4,341.73

(All amounts in ₹ Lakhs, unless otherwise stated)

Particulars	Note No.	For the year ended 31 st March 2026	For the year ended 31 st March 2025
X Earnings per equity share (Face value ₹ 2/- each)	43		
(1) Basic (in ₹)		1.96	0.69
(2) Diluted (in ₹)		1.95	0.68

Material Accounting Policies and Notes to Financial Statements form an integral part of Financial Statements.

**As per our report of even date attached
For VKS Aiyer & Co**

Chartered Accountants

ICAI Firm Registration No 000066S

C.S.Sathyannarayanan

Partner

Membership No:028328

Place : Perundurai

Date : 28-05-2026

**For and on behalf of the Board of Directors of
Milky Mist Dairy Food Limited**

T.Sathishkumar

Chairman and Managing Director

DIN: 02926325

Dr.K.Rathnam

Whole-time Director and

Chief Executive Officer

DIN: 06887651

S.Prakash

Company Secretary & Com-

pliance Officer

M No: A22495

S.Anitha

Whole Time Director

DIN: 02926355

Biswajit Mishra

Chief Financial Officer

(All amounts in ₹ Lakhs, unless otherwise stated)

Standalone Statement of Changes in Equity for the year ended 31st March 2026
A. Equity Share Capital

Particulars	No of shares	Amount
Issued and Subscribed Capital		
Balance at 1 st April 2024	35,00,000	350.00
(+) Issue of shares during the year		
(+) Split of shares	1,40,00,000	-
(+) Issue of bonus shares	61,25,00,000	12,250.00
Balance at 31 st March 2025 (63,00,00,000 Equity shares of ₹ 2/- each)	63,00,00,000	12,600.00
(+) Changes in equity share capital during the year	1,22,85,000	245.70
Balance at 31 st March 2026 (64,22,85,000 Equity shares of ₹ 2/- each)	64,22,85,000	12,845.70

B. Instruments entirely equity in nature

Particulars	No of shares	Amount
Issued and Subscribed Capital		
Balance at 1 st April 2024	68,250	6.83
(+) Issue of shares during the year		
(+) Split of shares	2,73,000	-
(+) Issue of bonus shares	1,19,43,750	238.87
Balance at 31 st March 2025 (1,22,85,000 Shares of ₹ 2 each)	1,22,85,000	245.70
(+) Conversion of Shares during the year	(1,22,85,000)	(245.70)
Balance at 31 st March 2026	-	-

Other Equity

Particulars	Reserves and Surplus				Items of other comprehensive Income	Total Other Equity
	General Reserve	Securities Premium	Retained Earnings	Share Based Payment Reserve	Remeasurement of post employment defined benefit obligations	
Balance as at 1st April, 2024	51.72	1,942.40	26,174.78	-	46.25	28,215.15
Utilisation on issue of bonus shares	(51.72)	1,942.40	(10,494.76)			12,488.88)
Profit/(loss) for the year 2024-2025	-		4,376.40	-	-	4,376.40
Other Comprehensive Income for the year	-	-	-	-	(34.67)	(34.67)
Balance as at 31st March, 2025	-	-	20,056.42	-	11.58	20,068.00
Profit/(loss) for the year 2025-2026	-	-	12,515.19	-		12,515.19

(All amounts in ₹ Lakhs, unless otherwise stated)

Particulars	Reserves and Surplus				Items of other comprehensive Income	Total Other Equity
	General Reserve	Securities Premium	Retained Earnings	Share Based Payment Reserve	Remeasurement of post employment defined benefit obligations	
Other Comprehensive Income for the year	-	-	-	-	83.59	83.59
Share Based Payment Reserve	-	-	-	731.18	-	731.18
Balance at 31st March 2026	-	-	32,571.61	731.18	95.17	33,397.96

As per our report of even date attached

For VKS Aiyer & Co

Chartered Accountants

ICAI Firm Registration No 0000665

C.S.Sathyanarayanan

Partner

Membership No:028328

Place : Perundurai

Date : 28-05-2026

For and on behalf of the Board of Directors of

Milky Mist Dairy Food Limited

T.Sathishkumar

Chairman and Managing Director

DIN: 02926325

Dr.K.Rathnam

Whole-time Director and

Chief Executive Officer

DIN: 06887651

S.Prakash

Company Secretary &

Compliance Officer

M No: A22495

S.Anitha

Whole Time Director

DIN: 02926355

Biswajit Mishra

Chief Financial Officer

(All amounts in ₹ Lakhs, unless otherwise stated)

Standalone Statement of cash flows for the year ended 31st March 2026

Particulars	For the year ended 31 st March 2026		For the year ended 31 st March 2025	
Cash flows from operating activities				
Net profit before taxation		15,578.48		8,447.35
Adjustments for:				
Depreciation on other than RoU Assets	16,700.66		13,406.55	
Depreciation on RoU Assets	177.63		153.38	
Finance cost	12,846.76		10,125.67	
Profit on sale of assets (Net)	(47.66)		(1.66)	
Rental Income from Investment Property	(17.00)		(21.17)	
Liability Written Back	-		(23.27)	
Net (Gain)/Loss on Foreign Currency Transactions	84.50		42.36	
Provision for Expected Credit Loss	256.27		345.63	
Allowances for doubtful capital advances	23.54		-	
Interest income	(81.10)		(92.70)	
Share based payment expense	731.18	30,674.78		23,934.79
Operating profit before working capital changes		46,253.26		32,382.14
Adjustments for Working Capital Changes:				
- (Increase)/Decrease in Inventories	(8,165.04)		(5,349.41)	
- (Increase)/Decrease in Trade Receivables	(7,822.71)		(2,371.24)	
- Increase/(Decrease) in Trade Payables	1,352.13		4,867.83	
- (Increase)/Decrease in Other Assets	(7,384.39)		(1,049.55)	
- Increase /(decrease) in Other Liabilities	8,657.68	(13,362.33)	3,874.91	(27.47)
Cash generated from operations		32,890.93		32,354.68
Income taxes refund / (paid)		(3,069.50)		(1,489.92)
Net cash from operating activities - (A)		29,821.43		30,864.76
Cash flows from investing activities				
Purchase of Property, Plant and Equipment (PPE), including CWIP, intangibles under development and Capital advance.	(46,356.34)		(59,008.54)	
Rental Income from Investment Property	17.00		21.17	

(All amounts in ₹ Lakhs, unless otherwise stated)

Particulars	For the year ended 31 st March 2026		For the year ended 31 st March 2025	
Adjustment for Capital Creditors	483.21		4,705.58	
Proceeds from sale of assets	101.84		48.82	
Investment in Subsidiary	(712.52)		-	
Interest received	64.05		76.78	
Net cash from / (used in) investing activities - (B)		(46,402.76)		(54,156.20)
Cash flows from financing activities				
Proceeds from long term borrowings	26,031.21		30,154.00	
Lease Liability Repayment	(171.88)		(172.02)	
Proceeds from/(Repayment of) current borrowings (net)	3,238.81		3,700.40	
Interest paid	(12,846.76)		(10,125.67)	
Net cash from / (used in) financing activities - (c)		16,251.38		23,556.71
Net increase in cash and cash equivalents (A+B+C)		(329.95)		265.27
Cash and bank balances at the beginning of the year		1,382.78		1,117.51
Cash and cash equivalents at the end of the year (Refer Note 14)		1,052.83		1,382.78

Changes in Liability arising from financing activities, disclosing changes arising from Cash and Non-Cash Flow:

Particulars	Non Current Borrowings (including current maturities)	Current Borrowings	Lease Liability (including current maturities)
As at 31-03-2026			
Opening Balance as at 1 st April, 2025	1,15,526.88	21,772.05	458.94
Cash Flows (Net) - Proceeds / (Repayment)	26,031.21	3,238.81	(171.88)
Termination of lease	-	-	(94.05)
Addition during the year - Impact on account of Ind AS 116	-	-	293.56
De-recognition of unamortised portion of finance charges	-	-	-
Closing Balance as at 31 st March 2026	1,41,558.09	25,010.86	486.57

(All amounts in ₹ Lakhs, unless otherwise stated)

Particulars	Non Current Borrowings (including current maturities)	Current Borrowings	Lease Liability (including current maturities)
As at 31-03-2025			
Opening Balance as at 1 st April, 2024	85,372.88	18,071.65	343.89
Cash Flows (Net) - Proceeds / (Repayment)	30,154.00	3,700.40	(172.02)
Termination of lease	-	-	(37.94)
Addition during the year - Impact on account of Ind AS 116	-	-	325.01
De-recognition of unamortised portion of finance charges	-	-	-
Closing Balance as at 31 st March 2025	1,15,526.88	21,772.05	458.94

The above Statement of Standalone Cash Flows has been prepared under the “Indirect Method” as set out in Indian Accounting Standards - 7 - “Statement of Cash Flows”.

To be read with Basis of preparation, Measurement, Material Accounting Policies and Notes to the Standalone Financial Statements.

**As per our report of even date attached
For VKS Aiyer & Co**

Chartered Accountants

ICAI Firm Registration No 000066S

C.S.Sathyanarayanan

Partner

Membership No:028328

Place : Perundurai

Date : 28-05-2026

**For and on behalf of the Board of Directors of
Milky Mist Dairy Food Limited**
T.Sathishkumar

Chairman and Managing Director

DIN: 02926325

Dr.K.Rathnam

Whole-time Director and

Chief Executive Officer

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Company Secretary &

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M No: A22495

S.Anitha

Whole Time Director

DIN: 02926355

Biswajit Mishra

Chief Financial Officer

(All amounts in ₹ Lakhs, unless otherwise stated)

1. MATERIAL ACCOUNTING POLICIES:

1.01 Corporate Information:

Milky Mist Dairy Food Limited (Formerly known as Milky Mist Dairy Food Private Limited) domiciled in Erode, India incorporated on 10 July, 2014 under the provisions of Companies Act, 2013('the Act') was converted into a public limited company vide Certificate of Incorporation issued by Registrar of Companies dated 26 May 2025. Consequent to the conversion, the name of the Company has been changed to "Milky Mist Dairy Food Limited" ('MMDFL' or 'the Company'). The Company is engaged in the business of procurement of milk, undertakes processing of milk and manufacture of various value-added products namely paneer, cheese, curd, butter, ghee, fresh cream, milk powder, flavoured milk, lassi, etc. which are marketed under its brand name "Milky Mist". The registered office of the Company is situated at SF. No. 43/1-4, Pattakaranpalayam, Perundurai, Erode, Tamilnadu – 638057. Milky Mist Dairy Food Limited (Formerly known as Milky Mist Dairy Food Private Limited) was a standalone entity and did not have any subsidiaries until 28 March 2025. Pursuant to common control transactions entered into on 29 March 2025, MMDFPL acquired its subsidiary "Asal Food Products Private Limited" and became the holding company. Asal Food Products Private Limited is engaged in the business of food processing & manufacturing and trading of food products. Refer Note no. 53(a) for further details.

1.02 BASIS OF PREPARATION, MEASUREMENT AND MATERIAL ACCOUNTING POLICIES

Basis of Preparation and measurement:

The Standalone Financial Statements have been prepared on going concern basis in accordance with accounting principles generally accepted in India. The presentation of Standalone Financial Statements is based on Ind AS Schedule III of the Companies Act, 2013. The Standalone Financial Statements have been prepared & presented on the historical convention and on accrual basis, except for the following material items in the Balance Sheet:

- Financial assets and liabilities are measured either at fair value or at amortised cost depending on the classification;
- Employee defined benefit assets/ (liability) are recognised as the net total of the fair value of plan assets, plus actuarial losses, less actuarial gains and the present value of the defined benefit obligation;
- Long term borrowings are measured at amortised cost using the effective interest rate method; and
- Right-of-use assets are recognised at the present value of lease payments that are not paid at that date. This amount is adjusted for any lease payments made at or before the commencement date, lease incentives received and initial direct costs, incurred, if any.

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The Company has consistently applied the following accounting policies throughout the years presented in these Standalone Financial Statements.

1.03 Functional and presentation currency

These Standalone Financial Statements are presented in Indian Rupees (₹), which is also the Company's functional currency. All amounts have been rounded-off to the nearest lakhs, unless otherwise indicated.

(All amounts in ₹ Lakhs, unless otherwise stated)

1.04 Use of estimates and judgements

The preparation of Standalone Financial Statements is in conformity with Indian Accounting Standards which require the management of the Company to make judgements, estimates and assumptions that affect the reported amount of revenues, expenses, assets and liabilities and disclosure of contingent liabilities at the end of the reporting period. Although these estimates are based upon the management's best knowledge of current events and actions, uncertainty about these assumptions and estimates could result in the outcomes requiring a material adjustment to the carrying amounts of assets or liabilities in future period. Appropriate changes in estimates are made as management becomes aware of changes in circumstances surrounding the estimates. Application of accounting policies that require significant accounting estimates involving complex and subjective judgments and the use of assumptions in these Standalone Financial Statements have been disclosed separately under the heading "Significant accounting Judgements, estimates and assumption".

1.05 Operating Cycle

Operating cycle is the time between the acquisition of assets for processing and their realization in cash or cash equivalents. The Company has ascertained its operating cycle being a period of 12 months for the purpose of classification of assets and liabilities into current and non-current. Accordingly, current assets do not include elements which are not expected to be realised within 12 months and current liabilities do not include items where the Company does not have an unconditional right to defer settlement beyond a period of 12 months, the period of 12 months being reckoned from the reporting date.

Summary of Material Accounting Policy Information

This note provides a list of the material accounting policies adopted in the preparation of these Standalone Financial Statements.

1.06 Property, Plant and Equipment

Property, Plant and Equipment (PPE), being fixed assets are tangible items that are held for use in the production or supply of goods or services, or for administrative purposes and are expected to be used for more than a period of twelve months.

Freehold land is carried at cost. All other items of Property, Plant and Equipment (PPE) are measured at cost, less accumulated depreciation and accumulated impairment losses, if any. Financing costs (if any) relating to acquisition of assets which take substantial period of time to get ready for intended use are also included to the extent they relate to the period up to such assets are ready for their intended use.

Initial cost of an item of PPE comprises its purchase price, including import duties and non-refundable purchase taxes, after deducting trade discounts and rebates, any directly attributable cost of bringing the item to its location and working condition necessary for it to be capable of operating in the manner intended by the Management and estimated costs of dismantling and removing the item and restoring the site on which it is located.

Items such as spare parts, stand-by equipment and servicing equipment are capitalized when they meet the definition of Property, Plant and Equipment.

If significant parts of an item of PPE have different useful lives, then they are accounted for as separate items (major components) of PPE.

The carrying amount of an item of PPE is derecognised on disposal or when no future economic benefits

(All amounts in ₹ Lakhs, unless otherwise stated)

are expected from its use or disposal. The gain/ loss arising from derecognition of an item of PPE is included in the statement of Profit & Loss. The gain or loss arising from the derecognition of an item of PPE would be the difference between the net disposal proceeds, if any, and the carrying amount of the item. Subsequent costs and disposal: Subsequent expenditure related to an item of PPE is added to its book value only if it increases the future economic benefits from the existing asset beyond its previously assessed standard of performance/life.

All other expenses on existing PPE, including day-to-day repair and maintenance expenditure and cost of replacing parts, are charged to the statement of profit and loss for the period during which such expenses are incurred.

Advances paid towards the acquisition of property, plant and equipment outstanding at each balance sheet date is classified as capital advances under other non-current assets and the cost of assets not put to use before such date are disclosed under 'Capital work-in-progress'.

Depreciation: Depreciation on PPE are provided under Straight line method as per the useful lives and manner prescribed under Schedule II to the Companies Act, 2013.

The Management believes that the estimated useful lives as per the provisions of Schedule II to the Companies Act, 2013, wherever adopted, are realistic and reflect fair approximation of the period over which the assets are likely to be used. Depreciation on assets is provided using the straight-line method based on rates specified in Schedule II to the Companies Act, 2013 or on estimated useful lives of assets estimated by the management.

Leasehold Improvements thereon are amortised over the primary period of lease or Estimated Useful Life whichever is lower.

S.No	Asset Category	Estimated Useful Life (Years)	Useful Life as per Schedule II of Companies Act, 2013
1	Building		
	- Factory	30 Years	30 Years
	- Other than Factory	60 Years	60 Years
	- Building Shed	3 Years	30 Years
2	Improvements to Leasehold Building	Term of Lease or Estimated Useful Life whichever is lower	
3	Plant and Equipments		
	- Power Generation Plant	22 Years	22 Years
	- Plant & Machinery	10 Years on double shift basis	10 Years on double shift basis
	- Crates	3 Years	15 Years
4	Electrical Equipment	10 Years	10 Years
5	Computer	3 Years	3 Years
6	Computer Server	6 Years	6 Years
7	Furniture & Fixtures	10 Years	10 Years
8	Office Equipment	5 Years	5 Years
9	Vehicles		
	- Two Wheeler	10 Years	10 Years
	- Four Wheelers	8 Years	8 Years

(All amounts in ₹ Lakhs, unless otherwise stated)

Pursuant to the management evaluation, the useful life of shed is estimated for 3 years, which is different from schedule II of the Companies act, 2013.

The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, if there has been a significant change in the expected pattern of consumption of future economic benefits embodied in the asset, depreciation is charged prospectively to reflect the changed pattern.

1.07 Investment Property

Investment Property acquired by the Company is a land or building, held to earn rentals or for capital appreciation or both, rather than for use in the production or supply of goods or services or for administrative purposes; or sale in the ordinary course of business.

Investment properties, are measured initially at cost, including transaction costs. Subsequent to initial recognition, investment properties are stated at cost less accumulated depreciation and accumulated impairment loss, if any. The building components of Investment properties (if any) are depreciated using the straight-line method over their estimated useful lives.

1.08 Intangible Assets and Amortisation

Intangible assets acquired separately by the Company are measured on initial recognition at cost. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and accumulated impairment losses. Computer software licenses are capitalised on the basis of costs incurred to acquire and bring the specific software to use. Operating software is capitalised and amortised along with the related fixed asset.

Intangible assets are recognised only if it is probable that future economic benefits that are attributable to the asset will flow to the enterprise and the cost of the asset can be measured reliably.

Amortisation is recognised on a straight-line basis over their estimated useful lives. The estimated useful life and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

All the Intangible assets are amortised over a period of 6 years.

Gains or losses arising from de-recognition of intangible assets are measured as the difference between the net disposal proceeds and the carrying amounts of the assets and are recognised in the Statement of Profit and Loss when the assets are derecognised.

Intangible assets acquired separately by the Company are measured on initial recognition at cost. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and accumulated impairment losses. Computer software licenses are capitalised on the basis of costs incurred to acquire and bring to use the specific software.

Operating software is capitalised and amortised along with the related fixed asset.

Intangible assets are recognised only if it is probable that future economic benefits that are attributable to the asset will flow to the enterprise and the cost of the asset can be measured reliably.

Amortisation is recognised on a straight-line basis over their estimated useful lives. The estimated useful life and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

All the Intangible assets are amortised over a period of 6 years.

(All amounts in ₹ Lakhs, unless otherwise stated)

Gains or losses arising from de-recognition of intangible assets are measured as the difference between the net disposal proceeds and the carrying amounts of the assets and are recognised in the Statement of Profit and Loss when the assets are derecognised.”

1.09 Lease

Company as a lessee

The Company's lease asset classes primarily consist of leases for land and buildings. The Company assesses whether a contract contains a lease, at inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Company assesses whether:

- (i) the contract involves the use of an identified asset
- (ii) the Company has substantially all of the economic benefits from the use of the asset throughout the period of the lease and
- (iii) the Company has the right to direct the use of the asset.

At the date of commencement of the lease, the Company recognizes a right-of-use (ROU) asset and a corresponding lease liability for all lease arrangements in which it is a lessee, except for leases with a term of 12 months or less (short-term leases) and low value leases. For these short term and low-value leases, the Company recognizes the lease payments as an operating expense on a straight-line basis over the term of the lease.

Certain lease arrangements includes the options to extend or terminate the lease before the end of the lease term. ROU assets and lease liabilities includes these options when it is reasonably certain that they will be exercised. The ROU assets are initially recognized at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or prior to the commencement date of the lease plus any initial direct costs less any lease incentives. They are subsequently measured at cost less accumulated depreciation and impairment losses.

ROU assets are depreciated from the commencement date on a straight-line basis over the shorter of the lease term and useful life of the underlying asset. ROU assets are evaluated for recoverability whenever events or changes in circumstances indicate that their carrying amounts may not be recoverable. For the purpose of impairment testing, the recoverable amount (i.e. the higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. In such cases, the recoverable amount is determined for the Cash Generating Unit (CGU) to which the asset belongs.

The lease liability is initially measured at amortized cost at the present value of the future lease payments.

The lease payments are discounted using the interest rate implicit in the lease or, if not readily determinable, using the incremental borrowing rates. Lease liabilities are remeasured with a corresponding adjustment to the related ROU asset if the Company changes its assessment of whether it will exercise an extension or a termination option.

Lease liability and ROU assets have been separately presented in the Balance Sheet and lease payments have been classified as financing cash flows.

(All amounts in ₹ Lakhs, unless otherwise stated)

Company as a lessor

Assets subject to operating leases are included in PPE. Lease income on an operating lease is recognised in the statement of profit and loss on a straight line basis over the term of the relevant lease except to the extent that the lease payments are structured to compensate for the expected inflationary cost. Costs including depreciation are recognised as an expense in the statement of profit and loss.

1.10 Inventories

Inventories are valued at the lower of cost and net realisable value. Costs incurred in bringing each product to its present location and condition are accounted for as follows:

Raw material and packing Material: Cost includes cost of purchase and other costs incurred in bringing the inventories to their present location and condition. Cost is determined on FIFO basis

Finished goods and work in progress: cost includes cost of direct materials, labour and a proportion of manufacturing overheads based on the normal operating capacity, but excluding borrowing costs.

Stores and Spares: Cost is determined on weighted average basis. Due allowance is estimated and made by the Management for slow moving/non-moving items of inventory, where ever necessary, based on the technical assessment and such allowances are adjusted against the closing inventory value. Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale.

1.11 Cash and Cash Equivalents

Cash and cash equivalents in the Balance Sheet comprise cash at banks and on hand, demand deposits and short-term, highly liquid investments that are readily convertible to known amount of cash and which are subject to an insignificant risk of changes in value.

1.12 Government Grants and Export Benefits

Government grants are recognised where there is reasonable assurance that the grant will be received and all attached conditions will be complied with. When the grant or subsidy relates to revenue, it is recognised as income or is adjusted against the related cost on a systematic basis in profit or loss over the periods necessary to match them with the related costs, which they are intended to compensate. Where Grant relates to specific fixed asset, it is presented in the Balance sheet by showing such grant as deduction from the carrying amount of asset concerned.

1.13 Financial Instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

Financial assets

Initial recognition and measurement

All financial assets are recognized initially at fair value plus, in the case of financial assets not recorded at fair value through profit or loss, transaction costs that are attributable to the acquisition of the financial asset. However, trade receivables and current accounts that do not contain a significant financing component are measured at transaction price.

(All amounts in ₹ Lakhs, unless otherwise stated)

Subsequent measurement

Financial assets are subsequently measured at amortised cost if these financial assets are held within a business model whose objective is to hold these assets in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial Liabilities

Initial recognition and Subsequent measurement:

Financial liabilities are initially measured at fair value, net of transaction costs. The measurement of financial liabilities depends on their classification, as described below:

Loans and borrowings:

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortized cost using the Effective Interest Rate (EIR) method. Gains and losses are recognized in profit or loss when the liabilities are de-recognized as well as through the EIR amortization process. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortization is included as finance costs in the statement of profit and loss.

Trade and other payables:

These amounts represent liabilities for goods or services provided to the Company which are unpaid at the end of the reporting period. Trade and other payables are presented as current liabilities when the payment is due within a period of 12 months from the end of the reporting period. For all trade and other payables classified as current, the carrying amounts approximate fair value due to the short maturity of these instruments. Other payables falling due after 12 months from the end of the reporting period are presented as non-current liabilities and are measured at amortized cost unless designated as fair value through profit and loss at the inception.

Fair value measurement

The Company measures financial instruments at fair value at each Balance Sheet date. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- a) In the principal market for the asset or liability, or
- b) In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible by the Company. The fair value of an asset or a liability is measured using the assumptions that market participants would use, when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing

(All amounts in ₹ Lakhs, unless otherwise stated)

the use of unobservable inputs. All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

Level 1: Quoted (unadjusted) market prices in active markets for identical assets or liabilities;

Level 2: Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable, or

Level 3: Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognized in the Standalone Financial Statements on a recurring basis, the Company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorization (based on the lowest level Input that is significant to the fair value measurement as a whole) at the end of each reporting period.

1.14 Foreign Currencies

The Standalone Financial Statements are presented in ₹ in Lakhs, which is also the Company's functional currency.

Foreign currency transactions

Transactions in foreign currencies are initially recorded by the Company at their respective functional currency spot rates at the date the transaction first qualifies for recognition. However, for practical reasons, the Company uses average rate if the average approximates the actual rate at the date of the transaction.

In preparing the Standalone Financial Statements of the Company, transactions in currencies other than the entity's functional currency (foreign currencies) are recognized at the rates of exchange prevailing at the dates of the transactions. At the end of each reporting period, monetary items denominated in foreign currencies are restated at the rates prevailing at that date

Exchange differences arising on settlement/restatement of foreign currency monetary assets and liabilities of the Company are recognized as income or expense in the Statement of Profit and Loss.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items carried at fair value that are denominated in foreign currencies are translated at the rates prevailing at the date when the fair value was determined.

1.15 Revenue Recognition

Revenue is measured at the fair value of the consideration received or receivable. Revenue is measured based on at the amount of transaction price (net of variable consideration) allocated to that performance obligation. The transaction price of goods sold and services rendered is net of variable consideration on account of customer return, various discounts, rebates, schemes offered by the Company as a part of the contract. The Company recognises revenue when it transfers control of product or service to a customer.

Revenues and costs relating to sales contracts are recognised as the related goods are delivered, and titles have passed, at which time all the following conditions are satisfied :-

- the Company has transferred to the buyer the control over the goods;

(All amounts in ₹ Lakhs, unless otherwise stated)

- the Company retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;
- the amount of revenue can be measured reliably;
- it is probable that the economic benefits associated with the transaction will flow to the company and
- the costs incurred or to be incurred in respect of the transactions can be measured reliably.

The Company accounts for discounts and schemes related pricing incentives to customers as a reduction of revenue based on the rateable allocation of the discounts/ incentives to each of the underlying performance obligation that corresponds to the progress by the customer towards earning the discount/ incentive.

Other Operating Revenues comprise of income from ancillary activities incidental to the operations of the Company and is recognised when the right to receive the income is established as per the terms of the contract.

Interest Income:

Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset or shorter period, where appropriate to the gross carrying amount of the financial asset or to the amortized cost of a financial asset.

When calculating the effective interest rate, the company estimates the expected cash flows by considering all the contractual terms of the financial instrument but does not consider the expected credit losses. Interest income is included in other income in the statement of profit and loss. The expected cash flows are reassessed on a yearly basis and changes, if any, are accounted prospectively.

1.16 Employee Benefits

Retirement benefit costs and termination benefits:

- (i) **Defined Contribution Plan:** A defined contribution plan is a post-employment benefit plan under which the company pays specified contributions to a separate entity. The Company makes specified monthly contributions towards Provident Fund and Employee State Insurance. The Company's contribution is recognized as an expense in the Statement of Profit and Loss during the period in which the employee renders the related service. Payments to defined contribution retirement benefit plans are recognised as an expense when employees have rendered service entitling them to the contributions
- (ii) **Defined Benefit Plan:** The cost of providing benefits is determined using the projected unit credit method, with actuarial valuations being carried out at the end of each annual reporting period. Re-measurement, comprising actuarial gains and losses, the effect of the changes to the asset ceiling (if applicable) and the return on plan assets (excluding interest), is reflected immediately in the statement of financial position with a charge or credit recognised in other comprehensive income in the period in which they occur. Re-measurement recognised in other comprehensive income is reflected immediately in retained earnings and will not be reclassified to profit or loss.

Past service cost is recognised in profit or loss in the period of a plan amendment.

(All amounts in ₹ Lakhs, unless otherwise stated)

Net interest is calculated by applying the discount rate at the beginning of the period to the net defined benefit liability or asset. Defined benefit costs are categorised as follows:

- a) service cost (including current service cost, past service cost, as well as gains and losses on curtailments and settlements);
- b) net interest expense or income; and
- c) re-measurement

The Company presents the first two components of defined benefit costs in profit or loss in the line item 'Employee benefits expenses'. Curtailment gains and losses are accounted for as past service costs.

The retirement benefit obligation recognised in the statement of financial position represents the actual deficit or surplus in the Company's defined benefit plans. The Company presents the above liability/(asset) as current and non-current in the Balance Sheet as per actuarial valuation by the independent actuary and also considering whether the company will contribute this amount to the gratuity fund within the next twelve months.

A liability for a termination benefit is recognised at the earlier of when the entity can no longer withdraw the offer of the termination benefit and when the entity recognises any related restructuring costs.

Short-term and other long-term employee benefits:

A liability is recognised for benefits accruing to employees in respect of wages and salaries, annual leave and sick leave in the period the related service is rendered at the undiscounted amount of the benefits expected to be paid in exchange for that service.

Liabilities recognised in respect of short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in exchange for the related service. Liabilities recognised in respect of other long-term employee benefits are measured at the present value of the estimated future cash outflows expected to be made by the Company in respect of services provided by employees up to the reporting date.

1.17 Share Based Payment

The fair value of equity-settled share-based payment awards granted to employees is recognised as an employee compensation expense over the vesting period, with a corresponding increase in equity under "Share Based Payment Reserve"

The total expense recognised is based on the fair value of options expected to vest, considering the estimated number of options that are expected to lapse due to employee attrition. Estimates are reviewed at each reporting date, and any adjustments are recognised in the Statement of Profit and Loss with a corresponding change in equity.

On exercise of the options, the Share Based Payment Reserve is transferred to Share Capital.

1.18 Borrowing Costs

Borrowing cost includes interest expense as per Effective Interest Rate (EIR) and exchange differences arising from foreign currency borrowings to the extent they are regarded as an adjustment to the interest cost. Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of the asset. All other borrowing costs are expensed in the period in which they occur.

(All amounts in ₹ Lakhs, unless otherwise stated)

Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds. Borrowing cost also includes exchange differences to the extent regarded as an adjustment to the borrowing costs.

1.19 Earnings Per Share

Basic earnings per share is computed by dividing the profit / (loss) after tax attributable to equity shareholders by the weighted average number of equity shares outstanding during the year. The weighted average number of equity shares outstanding during the period is adjusted for events such as bonus issue, and share split that have changed the number of equity shares outstanding, without a corresponding change in resources.

Diluted earnings per share is computed by dividing the profit/(loss) after tax as adjusted for dividend, interest and other charges to expense or income (net of any attributable taxes) relating to the dilutive potential equity shares, by the weighted average number of equity shares considered for deriving basic earnings per share and the weighted average number of equity shares which could have been issued on the conversion of all dilutive potential equity shares.”

1.20 Taxation

Income tax expense represents the sum of the current tax and deferred tax.

Current Income Tax

Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, at the reporting date. Current income tax relating to items recognized directly in equity is recognized in other comprehensive income/equity and not in the statement of profit and loss. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

Deferred Tax

Deferred tax is provided, using the balance sheet method, on all deductible temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes and on carry forward of unused tax credits and unused tax loss. Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the year when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date. Tax relating to items recognized outside profit or loss is recognised outside profit or loss (either in other comprehensive income or equity). Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised. The carrying amount of deferred tax assets (including Minimum Alternate Tax credit available) is reviewed at each reporting date and accumulated MAT credit will be derecognised in the year in which the company exercises its option, if any, available under the provisions of the Income tax Act whereby it would be advantageous for the company to avail certain concessions foregoing the MAT credit adjusted to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the asset to be recovered. Unrecognized deferred tax assets are re-assessed at each reporting date and are recognized to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

(All amounts in ₹ Lakhs, unless otherwise stated)

1.21 Provisions

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. When the Company expects some or all of a provision to be reimbursed, for example, under an insurance contract, the reimbursement is recognised as a separate asset, but only when the reimbursement is virtually certain. The expense relating to a provision is presented in the statement of profit and loss net of any reimbursement.

If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

1.22 Significant accounting Judgements, Estimates and Assumptions

In the course of applying the policies outlined in all notes as above, the Company is required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future period, if the revision affects current and future period

The following are the areas of estimation uncertainty and critical judgements that the management has made in the process of applying the Company's accounting policies:

a) Useful Lives of Property, Plant and Equipment

Management reviews the useful lives of property, plant and equipment at least once a year. Such lives are dependent upon an assessment of both the technical lives of the assets and also their likely economic lives based on various internal and external factors including relative efficiency and operating costs. Accordingly, depreciable lives are reviewed annually using the best information available to the Management.

b) Provisions and Contingencies

Provisions and liabilities are recognized in the period when it becomes probable that there will be a future outflow of funds resulting from past operations or events that can reasonably be estimated. The timing of recognition requires application of judgement to existing facts and circumstances which may be subject to change. The amounts are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability.

c) Taxes

Deferred tax assets are recognized for unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilized. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and the level of future taxable profits together with future tax planning strategies.

(All amounts in ₹ Lakhs, unless otherwise stated)

d) Allowances for Uncollected accounts receivable and advances

Trade receivables do not carry interest and are stated at their normal value as reduced by appropriate allowances for estimated irrecoverable amounts. Individual trade receivables are written off when management deems them not collectable. Impairment is made on the expected credit loss model, which is the present value of the cash shortfall over the expected life of the financial assets. The impairment provisions for financial assets are based on assumption about the risk of default and expected loss rates. Judgement in making these assumptions and selecting the inputs to the impairment calculation are based on past history, existing market condition as well as forward looking estimates at the end of each reporting period.

1.23 Impairment note

Financial Assets

In accordance with Ind AS 109, the Company applies expected credit loss (ECL) model for measurement and recognition of impairment loss on financial assets. The Company follows 'simplified approach' for recognition of impairment loss allowance on trade receivables. The application of such simplified approach does not require the Company to track changes in credit risk. Rather, it recognises impairment loss allowance based on lifetime ECLs at each reporting date, right from the date of its initial recognition. For recognition of impairment loss on other financial assets and risk exposure, the Company determines whether there has been a significant increase in the credit risk since initial recognition. If credit risk has not increased significantly, 12-month ECL is used to provide for impairment loss. However, if credit risk has increased significantly, lifetime ECL is recognised. If in a subsequent period, credit quality of the financial instrument improves such that there is no longer a significant increase in credit risk since initial recognition, then the Company reverts to recognising impairment loss allowance based on 12 month ECL.

Non-Financial Assets

The Company's non-financial assets, other than inventories and deferred tax assets, are assessed for recoverability whenever events or changes in circumstances indicate that their carrying amounts may not be recoverable. For the purpose of impairment testing, assets that do not generate independent cash inflows are grouped together into cash-generating units (CGUs). Each CGU represents the smallest group of assets that generates cash inflows that are largely independent of the cash inflows of other assets or CGUs. Goodwill arising from a business combination is allocated to CGUs or groups of CGUs that are expected to benefit from the synergies of the combination.

The recoverable amount (i.e. the higher of the fair value less costs to sell and the value in use) is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. In such cases, the recoverable amount is determined for the CGU to which the asset belongs. Where such assets are considered to be impaired, the impairment to be recognised in the statement of profit and loss is measured as the amount by which the carrying value of the assets exceeds the estimated recoverable amount of the asset. An impairment loss is reversed in the statement of profit and loss if there has been a change in the estimates used to determine the recoverable amount. The carrying amount of the asset is increased to its revised recoverable amount, provided that this amount does not exceed the carrying amount that would have been determined (net of any accumulated amortisation or depreciation) had no impairment loss been recognised for the asset in prior years.

(All amounts in ₹ Lakhs, unless otherwise stated)

2 Property Plant and equipment

	Description of Assets	Freehold Land	Leasehold Improvements	Buildings	Plant and Machinery	Office Equipment	Furniture & Fittings	Vehicles	Computers	Electrical Installations & Fittings	Total
I	Cost										
	Balance as at April 1, 2024	12,589.83	178.78	22,499.25	1,07,415.82	210.77	392.90	9,325.05	591.94	2,834.58	1,56,038.92
	Additions during the year	481.20	131.43	3,406.90	25,097.04	18.93	52.80	2,878.31	70.38	486.46	32,623.45
	Withdrawn during the year	-	-	-	269.64	1.04	0.22	135.16	0.48	0.03	406.57
	Balance at 31st March 2025	13,071.03	310.21	25,906.15	1,32,243.22	228.65	445.49	12,068.20	661.84	3,321.01	1,88,255.80
	Additions during the year	47.27	114.61	3,431.03	37,961.09	74.74	15.37	2,115.22	122.10	-	43,881.43
	Withdrawn/Adjustments during the year	-	-	-	56.62	-	-	89.20	-	(1.99)	143.83
	Balance at 31st March 2026	13,118.30	424.82	29,337.18	1,70,147.69	303.39	460.86	14,094.22	783.94	3,323.00	2,31,993.40
II	Accumulated Depreciation										
	Balance as at April 1, 2024	-	60.01	2,333.15	34,248.58	111.97	216.86	4,091.36	505.84	1,122.07	42,689.84
	Depreciation for the year	-	43.72	825.44	11,041.94	31.89	26.92	1,055.03	67.50	292.23	13,384.67
	Withdrawn during the year	-	-	-	161.59	0.96	0.10	88.95	0.44	0.02	252.06
	Balance at 31st March 2025	-	103.73	3,158.59	45,128.93	142.90	243.68	5,057.44	572.90	1,414.28	55,822.45
	Depreciation for the year	-	68.61	1,070.99	13,848.34	39.45	30.48	1,296.18	16.80	308.51	16,679.36
	Withdrawn/Adjustments during the year	-	-	-	37.14	-	-	54.50	-	(1.08)	90.56
	Balance at 31st March 2026	-	172.34	4,229.58	58,940.13	182.35	274.16	6,299.12	589.70	1,723.87	72,411.25
III	Net Carrying Value (I-II)										
	Balance at 31st March 2025	13,071.03	206.48	22,747.56	87,114.29	85.76	201.80	7,010.76	88.94	1,906.73	1,32,433.35
	Balance at 31st March 2026	13,118.30	252.48	25,107.60	1,11,207.56	121.04	186.70	7,795.10	194.24	1,599.13	1,59,582.15

Certain Property, Plant and Equipment have been given as security against borrowings availed by the Company (Refer Note. 21 & 27).

Pursuant to the amendment in the Goods and Services Tax (GST) rate notification effective 22 September 2025, certain output supplies of the Company have been classified as exempted supplies. Consequently, in accordance with the provisions of the GST law, the input tax credit (ITC) previously availed on capital goods relating to such exempted supplies has been reversed during the year and added to carrying amount of the respective assets. The total amount adjusted to the respective assets during the year is Rs 372.89 lakhs.

Refer Note no 1.06 of Material Accounting Policies.

(All amounts in ₹ Lakhs, unless otherwise stated)

3 Capital work in progress

Particulars	As at 31 st March 2026	As at 31 st March 2025
At the beginning of the year	24,069.43	9,514.36
At the end of the year	37,130.68	24,069.43

Capital work-in-progress (CWIP) ageing as on 31-03-2026

Particulars	Amount in CWIP for a period of				Total
	Less than 1 year	1 -2 years	2 -3 years	More than 3 years	
Projects in progress	27,004.00	10,126.68	-	-	37,130.68
Projects temporarily suspended	-	-	-	-	-

Following table represents Capital Work-in-progress projects which have exceeded their original budgeted cost and /or planned time of completion:

Particulars	Amount in CWIP for a period of				Total
	Less than 1 year	1 -2 years	2 -3 years	More than 3 years	
Projects in progress	-	-	-	-	-
Projects temporarily suspended	-	-	-	-	-

Capital work-in-progress (CWIP) ageing as on 31-03-2025

Particulars	Amount in CWIP for a period of				Total
	Less than 1 year	1 -2 years	2 -3 years	More than 3 years	
Projects in progress	6,387.48	17,681.95	-	-	24,069.43
Projects temporarily suspended	-	-	-	-	-

Following table represents Capital Work-in-progress projects which have exceeded their original budgeted cost and /or planned time of completion:

Particulars	Amount in CWIP for a period of				Total
	Less than 1 year	1 -2 years	2 -3 years	More than 3 years	
Projects in progress	-	1,679.21	-	-	1,679.21
Projects temporarily suspended	-	-	-	-	-

(All amounts in ₹ Lakhs, unless otherwise stated)

4 Investment Property

Particulars	Land	Building	Total
Cost			
Balance as at April 1,2024	141.19	23.18	164.37
Additions during the year	-	-	-
Withdrawn during the year	-	-	-
Balance at 31st March 2025	141.19	23.18	164.37
Additions during the year	-	-	-
Withdrawn during the year	-	-	-
Balance at 31st March 2026	141.19	23.18	164.37
Accumulated Depreciation			
Balance as at April 1,2024	-	5.51	5.51
Depreciation for the year	-	0.80	0.80
Withdrawn during the year	-	-	-
Balance at 31st March 2025	-	6.31	6.31
Depreciation for the year	-	0.80	0.80
Withdrawn during the year	-	-	-
Balance at 31st March 2026	-	7.11	7.11
Net Carrying Value (I-II)			
Balance at 31 st March 2025	141.19	16.87	158.06
Balance at 31 st March 2026	141.19	16.07	157.26

The Company has identified Lands at Palakkad, Kerala and Hyderabad, Telangana and Building at Mangalore, Karnataka to be in the nature of investment property.

The methodology used is Level 3 as per Ind AS 113.

Amount recognised in Statement of Profit and Loss for investment properties:

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Rental Income	17.00	16.13
Direct operating expenses arising from investment property that generated rental income during the year:		
Depreciation on investment property	0.80	0.80
Profit / (Loss) from Investment Property	16.20	15.33

- Refer Note 1.07 of Material Accounting Policies

- The title deeds of immovable property are held in the name of the company.
- For the purpose of IND AS transition, the company has adopted the cost model for measuring investment property.
- Fair value of Land and building held as investment property - ₹ 771.57 lakhs. Fair Value done by a registered valuer as defined under rule 2 of Register Valuer and Valuation Rules 2017. (PY - ₹ 771.57 lakhs). The management believes that there would not be significant change in the fair value of investment property when compared to the valuation obtained in the last financial year.
- The Company has entered into an operating lease arrangement with Asal Food Products Private Limited in respect of the property situated at SF No. 43/1, Pattakaranpalayam Village, Perundurai. The lease

(All amounts in ₹ Lakhs, unless otherwise stated)

commenced on 1 January 2025 and was renewed on 1 December 2025 for a further period up to 31 October 2026. Lease rentals are receivable at ₹ 1,37,500 per month.

5 Right of Use Assets

Particulars	Land	Building	Total
Cost			
Balance as at April 1,2024	-	621.20	621.20
Additions during the year	209.61	117.11	326.72
Withdrawn during the year	-	83.50	83.50
Balance at 31st March 2025	209.61	654.81	864.42
Additions during the year	4,931.59	292.41	5,224.00
Withdrawn during the year	-	242.75	242.75
Balance at 31st March 2026	5,141.20	704.47	5,845.67
Accumulated Depreciation			
Balance as at April 1,2024	-	279.53	279.53
Depreciation for the year	2.99	150.39	153.38
Withdrawn during the year	-	32.07	32.07
Balance at 31st March 2025	2.99	397.85	400.84
Depreciation for the year	33.09	144.53	177.63
Withdrawn during the year	-	154.72	154.72
Balance at 31st March 2026	36.08	387.66	423.75
Net Carrying Value (I-II)			
Balance at 31 st March 2025	206.62	256.96	463.58
Balance at 31 st March 2026	5,105.12	316.81	5,421.92

The company has not revalued its Right of Use Assets.

- Refer Note 1.09 of material accounting policy.

6 Goodwill

Particulars	Goodwill	Total
Cost		
Balance as at April 1,2024		
Additions during the year*	130.00	130.00
Withdrawn during the year	-	-
Balance at 31st March 2025	130.00	130.00
Additions during the year		
Withdrawn during the year		
Balance at 31st March 2026	130.00	130.00
Accumulated Amortisation		
Balance as at April 1,2024	-	-
Amortisation for the year	-	-
Withdrawn during the year	-	-
Balance at 31st March 2025	-	-
Amortisation for the year		
Withdrawn during the year		

(All amounts in ₹ Lakhs, unless otherwise stated)

Particulars	Goodwill	Total
Balance at 31st March 2026	-	-
Net Carrying Value (I-II)		
Balance at 31 st March 2025	130.00	130.00
Balance at 31 st March 2026	130.00	130.00

* Addition during the year ended 31st March 2025 represents the excess of amount paid over asset purchases in respect of acquisition of business (Refer Note 53(b))

7 Other intangible assets

Particulars	Goodwill	Total
Cost		
Balance as at April 1,2024	130.65	130.65
Additions during the year*	10.80	10.80
Withdrawn during the year	-	-
Balance at 31st March 2025	141.45	141.45
Additions during the year	948.02	948.02
Withdrawn during the year	-	-
Balance at 31st March 2026	1,089.47	1,089.47
Accumulated Amortisation		
Balance as at April 1,2024	48.65	48.65
Amortisation for the year	21.07	21.07
Withdrawn during the year	-	-
Balance at 31st March 2025	69.72	69.72
Amortisation for the year	21.60	21.60
Withdrawn during the year	-	-
Balance at 31st March 2026	91.32	91.32
Net Carrying Value (I-II)		
Balance at 31 st March 2025	71.73	71.73
Balance at 31 st March 2026	998.15	998.15

Impairment of Goodwill and intangibles with indefinite useful life

GENERAL DISCLOSURES

The Company, Milky Mist Dairy Private Limited (CIN: U15200TZ2014PLC020554), acquired the brand Briyas and Briyas Platter (collectively 'the Brand') on 19 February 2025. The Brand is engaged in manufacturing, processing, packaging and marketing of food and beverage products including soy-based nutritional products and related food formulations. The Brand has been recognised as an Intangible Asset in the books of the Company at its acquisition cost. The Company follows the Cost Model (Ind AS 38) for measurement of intangible assets after initial recognition.

The useful life of the Brand has been assessed as Indefinite, as there is no foreseeable limit to the period over which the Brand is expected to generate net cash inflows for the Company. Accordingly, the Brand is not amortised but is subject to an annual Impairment testing as required by Ind AS 36.

(All amounts in ₹ Lakhs, unless otherwise stated)

SPECIFIC DISCLOSURE – BRIYAS BRAND / INDEFINITE LIFE INTANGIBLE

For the purpose of impairment testing, the Briyas Brand (including all associated assets) has been identified as a separate Cash Generating Unit (CGU). A CGU is the smallest identifiable group of assets that generates cash inflows that are largely independent of the cash inflows from other assets or groups of assets. The Briyas CGU is engaged in the trading, manufacturing and sale of a portfolio of food and beverage products (including soy-based nutritional products). Independent cash inflows are generated at the brand level; accordingly, the Brand as a whole – including all assets or group of assets – has been considered as a single separate CGU for the purpose of this assessment (consistent with the treatment adopted by comparable FMCG companies such as India Branded Business being treated as a single CGU at the country level).

The carrying amount allocated to the Briyas CGU as at March 31, 2026 is ₹ 446 Lakhs. Of this, the carrying amount of the Trademark (intangible asset) is ₹ 130 Lakhs.

The recoverable amount of the CGU has been determined based on its Value in Use (VIU) in accordance with Ind AS 36. The VIU has been calculated using the Discounted Free Cash Flow (DCF) method, under the Income Approach. The VIU model is based on cash flow projections approved by management covering a period of five years (FY 2027 to FY 2031). Cash flows beyond the five-year projection period are captured through a terminal value, computed using the Gordon (Constant) Growth Model at a terminal growth rate of 3.00%, which is consistent with India's long-term nominal GDP growth and inflation expectations.

Key assumptions applied in the VIU calculation include: revenue growth rates based on management's strategic plans; EBITDA margins of approximately 32.5% sustained over the projection period, in line with historical trends and industry benchmarks; maintenance capital expenditure of INR 200 Lakhs per annum; and a pre-tax / post-tax discount rate of 17.86% (WACC) reflecting the Company's risk profile, including a specific company risk premium of 5.00% and an illiquidity premium of 1.68% for the non-listed nature of the entity.

Particulars	Carrying Amount (Rs. Lakhs)	Recoverable Amount (VIU, Rs. Lakhs)
Briyas (CGU)*	446.00	7,898.00
Briyas (Brand Trademark)	130.00	373.00

***Briyas CGU Breakup**

Particulars	Amount (Rs. Lakhs)
Brand Trademark	130.00
Tangible Assets	20.00
CWIP	296.00
Total	446.00

Sensitivity Analysis:

The Company has carried out a sensitivity analysis on the key assumptions used in the Value in Use (VIU) calculation. Based on the analysis, management believes that no reasonably possible change in assumptions relating to revenue growth, EBITDA margins, discount rate, or terminal growth rate, considering current and recent trends, would result in the recoverable amount of the CGU falling below its carrying amount.

(All amounts in ₹ Lakhs, unless otherwise stated)

NON- CURRENT ASSETS
8 Investments

Particulars	As at 31 st March 2026	As at 31 st March 2025
Investment in Equity Instruments, fully paid-up	712.52	712.52
In Subsidiary (at cost)		
In Equity Shares, unquoted (Refer Note 53(a))		
- 1,50,000 Equity Shares of ₹ 100 each in Asal Food Products Private Limited		
(Previous Year - 1,50,000 Equity Shares) (Extent of Holding - 100%)		
Total	712.52	712.52

9 Other financial assets

Particulars	As at 31 st March 2026	As at 31 st March 2025
Unsecured, Considered Good		
Rental and lease deposits	283.46	222.75
Security Deposits	924.90	698.34
Earmarked Balances		
Term Deposits (having maturity of more than 12 months)*	164.49	94.70
Unsecured Deposits, Considered Doubtful		
Deposits	8.78	8.78
Less : Allowance for doubtful deposits	(8.78)	(8.78)
Total	1,372.85	1,015.79

* Deposits with banks are earmarked as margin money for letter of guarantees issued.

10 Non-current tax assets

Particulars	As at 31 st March 2026	As at 31 st March 2025
Advance payment of taxes (Net)	-	6.21
Total	-	6.21

11 Other Non-current assets

Particulars	As at 31 st March 2026	As at 31 st March 2025
Capital Advances	2,608.91	14,143.09
Allowances for doubtful capital advances	(23.54)	-
	2,585.37	14,143.09
Deposits with sales tax authorities	35.00	35.00
Total	2,620.37	14,178.09

(All amounts in ₹ Lakhs, unless otherwise stated)

CURRENT ASSETS
12 Inventories

Particulars	As at 31 st March 2026	As at 31 st March 2025
a) Raw Materials	6,224.89	4,196.67
i) Material in transit	863.20	383.36
b) Stock in trade	76.16	59.34
c) Work-in-progress	2,611.81	2,582.01
d) Finished Goods	21,880.90	16,653.93
e) Stores and Spares	2,589.82	2,206.43
Total	34,246.78	26,081.74

- Refer Note 1.10 of material accounting policies

Inventories have been given as security for the borrowings availed by the Company (Refer Note. 27)

Inventories as stated above is net off Provision for / (Reversal) of Non/Slow Moving Inventory. Current year provision is Nil.

(Previous Year - ₹ 47.95 Lakhs)

Amount of write down of Inventories recognised as an Expense - ₹ 51.44 Lakhs (Previous Year - ₹ 49.36 Lakhs)

Cost of Inventory Recognised as an Expense

Particulars	As at 31 st March 2026	As at 31 st March 2025
Cost of Materials Consumed	2,08,563.16	1,52,146.55
Cost of Traded Goods Sold	8,149.01	6,873.81
Stores and Spares	462.30	246.84
Total	2,17,174.47	1,59,267.20

Financial Assets
13 Trade Receivables

Particulars	As at 31 st March 2026	As at 31 st March 2025
Unsecured		
a) Trade Receivables considered good	18,060.01	10,247.18
b) Trade Receivables which have significant increase in credit risk	1,403.76	1,393.88
c) Trade Receivables - Credit impaired	-	-
	19,463.77	11,641.06
Less: Allowances for Expected Credit Loss	(1,774.77)	(1,518.50)
Total	17,689.00	10,122.56

Trade Receivables have been given as security for the borrowings availed by the Company (Refer Note 27)

Trade Receivables are non interest bearing and generally on credit terms in the range of 15-60 days.

The Company's Exposure to credit and currency risk and loss allowances related to Trade Receivables are disclosed in Note 49.

(All amounts in ₹ Lakhs, unless otherwise stated)

Trade receivable - Ageing Schedule as on 31st March 2026

Particulars	Outstanding for following periods					As at 31 st March 2026
	Less than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) Undisputed trade receivables						
- Considered good	17,237.27	761.54	40.20	15.63	5.37	18,060.01
- Which have significant increase in credit risk	-	-	492.50	318.28	391.82	1,202.60
- Which are credit impaired	-	-	-	-	-	-
(ii) Disputed trade receivables						-
- Considered good	-	-	-	-	-	-
- Which have significant increase in credit risk	8.53	-	-	36.84	155.79	201.16
- Which are credit impaired	-	-	-	-	-	-
Total	17,245.80	761.54	532.70	370.75	552.98	19,463.77
Less: Allowances for Expected Credit Loss	-	-	-	-	-	(1,774.77)
Total (Net)	17,245.80	761.54	532.70	370.75	552.98	17,689.00

Trade receivable - Ageing Schedule as on 31st March 2025

Particulars	Outstanding for following periods					As at 31 st March 2025
	Less than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) Undisputed trade receivables						
- Considered good	8,032.11	2,177.34	12.37	6.58	18.78	10,247.18
- Which have significant increase in credit risk	-	-	2.46	1,161.56	32.58	1,196.60
- Which are credit impaired	-	-	-	-	-	-
(ii) Disputed trade receivables						-
- Considered good	-	-	-	-	-	-
- Which have significant increase in credit risk	2.71	-	-	194.57	-	197.28
- Which are credit impaired	-	-	-	-	-	-
Total	8,034.82	2,177.34	14.83	1,362.71	51.36	11,641.06
Less: Allowances for Expected Credit Loss						(1,518.50)
Total (Net)	8,034.82	2,177.34	14.83	1,362.71	51.36	10,122.56

The above ageing have been presented on First-in-First out basis considering the nature of business.

(All amounts in ₹ Lakhs, unless otherwise stated)

Movement in the Allowances for Expected Credit Loss	As at 31st March 2026	As at 31st March 2025
Balance at the beginning of the year	1,518.50	1,172.87
Expected Credit Loss Provided / (Reversal)	256.27	345.63
Balance at the end of the year	1,774.77	1,518.50

14 Cash and cash equivalents

Particulars	As at 31st March 2026	As at 31st March 2025
a) Balances with bank	809.45	1,377.01
- In Current Accounts	236.91	-
- In Deposits with Maturity less than 3 months	6.47	5.77
b) Cash on hand		
Total	1,052.83	1,382.78

Refer Note 1.11 of Material Accounting Policies.

15 Bank balances other than above

Particulars	As at 31st March 2026	As at 31st March 2025
a. Earmarked balances		
- in margin account*	305.16	691.43
- In Unspent CSR amount	-	0.14
Total	305.16	691.57

* Deposits amounting to ₹ 305.16 Lakhs (31-3-2025 - ₹ 691.43 Lakhs) have been kept as margin money for letter of guarantees issued.

16 Other financial assets

Particulars	As at 31st March 2026	As at 31st March 2025
Unsecured, considered good		
a) Export incentive receivable	97.13	48.35
b) Interest accrued	63.42	36.32
Total	160.55	84.67

17 Other current assets

Particulars	As at 31st March 2026	As at 31st March 2025
a) Advance to suppliers	990.74	705.87
b) Employee Advances	10.32	22.27
c) GST Credit Receivable	2,172.22	1,575.76
d) Prepaid Expenses*	2,056.86	724.58
e) Balance with Government Authorities	69.27	69.04
Total	5,299.41	3,097.52

* Prepaid expenses include an amount of ₹ 1,628.96 Lakhs in the current year (PY- ₹ 352.51 lakhs) incurred towards Initial Public offering (IPO).

(All amounts in ₹ Lakhs, unless otherwise stated)

18 Equity Share Capital

Particulars	As at 31 st March 2026	As at 31 st March 2025
Authorised Share Capital		
85,00,00,000 Equity shares of ₹ 2/- each	17,000.00	17,000.00
(31-03-2025 - 85,00,00,000 Equity shares of ₹ 2/- each)		
Issued , Subscribed and Paid up share capital		
64,22,85,000 Equity shares of ₹ 2/- each	12,845.70	12,600.00
(31-03-2025 - 63,00,00,000 Equity shares of ₹ 2/- each)		
Total	12,845.70	12,600.00

a. Reconciliation of shares outstanding at the beginning and at the end of the reporting period :

Particulars	As at 31 st March 2026		As at 31 st March 2025	
	No.of.Shares	Amount (In Lakhs)	No.of.Shares	Amount (In Lakhs)
a. Shares outstanding at the beginning of the year	63,00,00,000	12,600.00	35,00,000	350.00
b. Shares issued during the year	-	-	-	-
c. Split of shares	-	-	1,40,00,000	-
d. Issue of bonus shares	-	-	61,25,00,000	12,250.00
e. Shares bought back during the year	-	-	-	-
f. Changes in equity share capital during the year	1,22,85,000	245.70	-	-
g. Shares outstanding at the end of the year	64,22,85,000	12,845.70	63,00,00,000	12,600.00

b. Terms/ Rights attached
Voting

- The shareholders are entitled to one vote for each share held by them.

Dividend

- The Company declares and pays dividend in Indian Rupees. The dividend proposed by the Board of Directors, if any, is subject to the approval of the shareholders in the ensuing Annual General Meeting.

Liquidation

In the event of liquidation of the Company, the holders of the equity shares will be entitled to receive remaining assets of the Company, after distribution of all preferential amount. The distribution will be in proportion to the number of equity shares held by the shareholders.

c. Shares held by Holding Company or Ultimate Holding Company - Nil

(All amounts in ₹ Lakhs, unless otherwise stated)

d. Details of shareholders holding more than 5% of equity shares in the company :

Particulars	As at 31 st March 2026		As at 31 st March 2025	
	No.of.Shares	Percentage	No.of.Shares	Percentage
- Mr Sathishkumar T	26,29,42,695	40.94%	27,89,99,820	44.29%
- Ms Anitha S	33,04,42,515	51.45%	34,64,99,640	55.00%
	59,33,85,210	92.39%	62,54,99,460	99.29%

e. Promoter & Promoter Group Shareholding :

Particulars	As at 31 st March 2026		As at 31 st March 2025		Change during the year (A-B) B)*
	Number (A)	Percent-age (%)	Number (B)	Percentage (%)	
- Mr Sathishkumar T	26,29,42,695	40.94%	27,89,99,820	44.29%	(5.76%)
- Ms Anitha S	33,04,42,515	51.45%	34,64,99,640	55.00%	(4.63%)
- Aquarius Family Private trust	1,60,57,125	2.50%	-	0.00%	100.00%
- Taurus Family Private Trust	1,60,57,125	2.50%	-	0.00%	100.00%
- Mr T S Shanjay	22,50,000	0.35%	22,50,000	0.36%	0.00%
- Mr T S Nitin	22,50,000	0.35%	22,50,000	0.36%	0.00%
- Mr C S Shivakumar	180	0.00%	180	0.00%	0.00%
- Ms Rathepriya	180	0.00%	180	0.00%	0.00%
	62,99,99,820	98.09%	62,99,99,820	100.00%	

f. The Company has subdivided its equity shares of face value of ₹ 10 each into face value of ₹ 2 each, vide the resolution passed in its Extraordinary General Meeting held on 14th March 2025. Further, the Company has also issued 35 bonus equity shares of ₹ 2 each for every equity share and preference shares held vide resolution passed in its Extraordinary General Meeting held on 14th March 2025.

g. There were no shares bought back during the period of 5 years immediately preceeding the balance sheet date.

19 Instruments entirely equity in nature

Particulars	As at 31 st March 2026	As at 31 st March 2025
Authorised Share Capital		
2,50,00,000 Preference shares of ₹ 2/- each	500.00	500.00
(31-03-2025 - 2,50,00,000 Preference shares of ₹ 2/- each)		
Issued , Subscribed and Paid up share capital		
(31-03-2025 - 1,22,85,000, 0.01% Compulsorily Convertible Preference Shares (CCPS) of ₹ 2 each)	-	245.70
Total	-	245.70

a. Reconciliation of shares outstanding at the beginning and at the end of the reporting period :

(All amounts in ₹ Lakhs, unless otherwise stated)

Particulars	As at 31 st March 2026		As at 31 st March 2025	
	No.of.Shares	Amount (In Lakhs)	No.of.Shares	Amount (In Lakhs)
a. Shares outstanding at the beginning of the year	1,22,85,000	245.70	68,250	6.83
b. Shares issued during the year	-	-	-	-
c. Split of shares	-	-	2,73,000	-
d. Issue of bonus shares	-	-	1,19,43,750	238.87
e. Shares bought back during the year	-	-	-	-
f. Changes in equity share capital during the year	(1,22,85,000)	(245.70)	-	-
g. Shares outstanding at the end of the year	-	-	1,22,85,000	245.70

b. Terms/ Rights attached

On July 15, 2025, the Company converted the 0.01% Compulsorily Convertible Preference Shares (CCPS) into equity shares of ₹ 2/- each. The authorised share capital for preference remains in the company's capital structure. However, the issued and paid-up preference share capital is Nil. The Board approved the same.

c. Shares held by Holding Company or Ultimate Holding Company - Nil
d. Details of shareholders holding more than 5% of equity shares in the company :

Particulars	As at 31 st March 2026		As at 31 st March 2025	
	No.of.Shares	Percentage	No.of.Shares	Percentage
-Anicut Equity Continuum Fund	-	-	58,61,520	47.71%
-Pratithi Growth Fund I	-	-	10,70,460	8.71%
-Oriental Carbon and Chemicals Limited	-	-	7,49,340	6.10%
-Venkatesh Ramarathinam	-	-	7,49,340	6.10%
	-	-	84,30,660	68.63%

20 Other Equity

Particulars	General Reserve	Securities Premium	Retained earnings	Other Comprehensive Income	Share Based Payment Reserve	Total
Opening balance at the 1st April 2024	51.72	1,942.40	26,174.78	46.25	-	28,215.15
Add: Amount transferred from Retained Earnings	-	-	-	-	-	-
Less: Utilisation on issue of bonus shares	(51.72)	(1,942.40)	(10,494.76)	-	-	(12,488.88)
Add: Additions during the year	-	-	-	(34.67)	-	(34.67)
Add: Profit during the year	-	-	4,376.40	-	-	4,376.40

(All amounts in ₹ Lakhs, unless otherwise stated)

Particulars	General Reserve	Securities Premium	Retained earnings	Other Comprehensive Income	Share Based Payment Reserve	Total
Closing balance at the 31st March 2025	-	-	20,056.42	11.58	-	20,068.00
Add: Amount transferred from Retained Earnings	-	-	-	-	-	-
Add: Additions during the year	-	-	-	83.59	-	83.59
Add: Profit during the year	-	-	12,515.19	-	-	12,515.19
Add: Share based payment	-	-	-	-	731.18	731.18
Closing balance at the 31st March 2026	-	-	32,571.61	95.17	731.18	33,397.96

Retained Earnings include an amount of ₹ 8,502 (in Lakhs) on account of Fair Valuation of Land on IND AS transition. The same amount is not available for distribution of Dividend.

Nature & purpose of reserves

a) General Reserve

The reserve arises on transfer of portion of the net profit pursuant to the earlier provisions of Companies Act 1956. Mandatory transfer to general reserve is not required under the Companies Act 2013.

b) Securities premium

Securities premium is used to record the premium on issue of shares. The reserve is utilised in accordance with the provisions of Section 52 of the Companies Act, 2013.

c) Retained earnings

Retained earnings are the profits that the Company has earned till date, less any dividends or other distribution to the shareholders.

d) Share Based Payment Reserve (Equity-Settled)

The Company offers ESOP under which options to subscribe for the Company's share have been granted to certain employees and senior management. The share based premium reserve is used to recognise the value of equity settled share based payments provided as part of the ESOP scheme.(Refer no-52).

21 Borrowings

Particulars	Non Current portion		Current Portion	
	31 st March 2026	31 st March 2025	31 st March 2026	31 st March 2025
Secured Loans				
Term loans				
From banks	1,20,564.38	98,958.81	16,052.56	11,175.33
Less: Unamortized Upfront Fees on borrowings	(1,023.44)	(1,096.84)	(160.04)	(73.94)
	1,19,540.94	97,861.97	15,892.52	11,101.39

(All amounts in ₹ Lakhs, unless otherwise stated)

Particulars	Non Current portion		Current Portion	
	31 st March 2026	31 st March 2025	31 st March 2026	31 st March 2025
Vehicle Loans				
From banks	4,424.50	5,764.25	2,532.61	1,910.40
Less: Unmatured Financial Charges - Banks	(365.17)	(619.44)	(467.31)	(491.69)
	4,059.33	5,144.81	2,065.30	1,418.71
Total	1,23,600.27	1,03,006.78	17,957.82	12,520.10

Term loans from banks:
(i) Repayment terms:

Terms of loans	Bank	Security details	As at 31 st March 2026	As at 31 st March 2025
Repayable in 9 monthly instalments aggregating to ₹ 720 lakhs. The interest is payable on monthly basis.	Indian Bank	Note-1	720.00	1,680.00
Repayable in 25 monthly instalments aggregating to ₹ 2,834.84 lakhs. The interest is payable on monthly basis.	Indian Bank	Note-1	2,834.84	4,189.85
Repayable in 23 monthly instalments aggregating to ₹ 3,012.04 lakhs. The interest is payable on monthly basis.	Indian Bank	Note-1	3,012.04	4,583.54
Repayable in 108 monthly instalments aggregating to ₹ 9,691.25 lakhs. The interest is payable on monthly basis.	Indian Bank	Note-1	9,691.25	9,991.25
Repayable in 120 monthly instalments aggregating to ₹ 7,287.68 lakhs commencing from October 2026. The interest is payable on monthly basis.	Indian Bank	Note-1	7,287.68	4,364.41
Repayable in 5 monthly instalments aggregating to ₹ 385.23 lakhs. The interest is payable on monthly basis.	Indian Overseas Bank	Note-1	385.23	1,345.23
Repayable in 30 monthly instalments aggregating to ₹ 4,922.84 lakhs. The interest is payable on monthly basis.	Indian Overseas Bank	Note-1	4,922.84	6,922.84
Repayable in 24 monthly instalments aggregating to ₹ 2,508.52 lakhs. The interest is payable on monthly basis.	Indian Overseas Bank	Note-2	2,508.52	3,762.76
Repayable in 120 monthly instalments aggregating to ₹ 8,985.30 lakhs commencing from August 2026. The interest is payable on monthly basis.	Indian Overseas Bank	Note-3	8,985.30	3,684.87
Repayable in 11 monthly instalments aggregating to ₹ 396 lakhs. The interest is payable on monthly basis.	Union Bank	Note-1	396.00	828.00
Repayable in 5 monthly instalments aggregating to ₹ 170.37 lakhs. The interest is payable on monthly basis.	Union Bank	Note-2	170.37	579.27
Repayable in 20 monthly instalments aggregating to ₹ 233.33 lakhs. The interest is payable on monthly basis.	Union Bank	Note-2	233.33	373.33
Repayable in 120 monthly instalments aggregating to ₹ 4,628.31 lakhs commencing from September 2026. The interest is payable on monthly basis.	Union Bank	Note-4	4,628.31	2,081.71
Repayable in 63 monthly instalments aggregating to ₹ 223.84 lakhs. The interest is payable on monthly basis.	Union Bank	Note-7	223.84	256.44

(All amounts in ₹ Lakhs, unless otherwise stated)

Terms of loans	Bank	Security details	As at 31 st March 2026	As at 31 st March 2025
Repayable in 64 monthly instalments aggregating to ₹ 103.73 lakhs. The interest is payable on monthly basis	Union Bank	Note-7	103.73	118.58
Repayable in 66 monthly instalments aggregating to ₹ 118.87 lakhs. The interest is payable on monthly basis.	Union Bank	Note-7	118.87	135.24
Repayable in 67 monthly instalments aggregating to ₹ 430 lakhs. The interest is payable on monthly basis	Union Bank	Note-7	430.00	487.70
Repayable in 69 monthly instalments aggregating to ₹ 1,291.50 lakhs. The interest is payable on monthly basis.	Union Bank	Note-7	1,291.50	1,300.00
Repayable in 9 monthly instalments aggregating to ₹ 97.35 lakhs. The interest is payable on monthly basis.	The Federal Bank Ltd	Note-5	97.35	237.34
Repayable in 15 monthly instalments aggregating to ₹ 600 lakhs. The interest is payable on monthly basis.	The Federal Bank Ltd	Note-6	600.00	1,080.00
Repayable in 62 monthly instalments aggregating to ₹ 6,818.37 lakhs. The interest is payable on monthly basis.	The Federal Bank Ltd	Note-8	6,818.37	4,355.74
Repayable in 106 monthly instalments aggregating to ₹ 15,270 lakhs. The interest is payable on monthly basis.	State Bank of India	Note-3	15,270.00	15,874.97
Repayable in 120 monthly instalments aggregating to ₹ 12,000 lakhs commencing from June 2026. The interest is payable on monthly basis.	State Bank of India	Note-3	12,000.00	11,486.26
Repayable in 103 monthly instalments aggregating to ₹ 17,559.58 lakhs. The interest is payable on monthly basis.	RBL Bank Limited	Note-3	17,559.58	18,268.75
Repayable in 120 monthly instalments aggregating to ₹ 8,499.22 lakhs commencing from April 2026. The interest is payable on monthly basis.	Bank of Maharashtra	Note-1	8,499.22	8,499.15
Repayable in 120 monthly instalments aggregating to ₹ 3,999.61 lakhs commencing from March 2027. The interest is payable on monthly basis.	Yes Bank	Note-1	3,999.61	3,646.91
Repayable in 84 monthly instalments aggregating to ₹ 3,829.16 lakhs commencing from February 2027. The interest is payable on monthly basis.	Axis Bank	Note-7	3,829.16	-
Repayable in 72 monthly instalments aggregating to ₹ 10,000 lakhs commencing from September 2026. The interest is payable on monthly basis.	State Bank of India	Note-9	10,000.00	-
Repayable in 48 monthly instalments aggregating to ₹ 10,000 Lakhs commencing from September 2026. The interest is payable on monthly basis.	Yes Bank	Note-7	10,000.00	-
			1,36,616.94	1,10,134.14

Vehicle Loans:

Vehicle loan from banks and financial institutions of ₹ 6,124.63 Lakhs (March 31, 2025: ₹ 6,563.52 Lakhs) carries interest @ 6.51% to 9.30 % p.a. The loans are repayable in 42 to 60 monthly instalments starting from the respective date of finance. The loan is secured by specific assets financed (vehicle).

(All amounts in ₹ Lakhs, unless otherwise stated)

(ii) Security details:

Note 1: The loans are secured by pari passu first charge on properties owned by the Company (present and future), hypothecation of other fixed assets of the Company (except vehicles financed by HDFC Bank Ltd, Kotak Mahindra Bank Ltd and other financial institutions, and Solar Loan financed by Federal Bank Ltd) and second pari passu charge on current assets of the Company.

Note 2: Secured by second charge with the existing credit facilities in terms of cash flows and entire current assets with charge on the assets financed.

Note 3: The loans are secured by pari passu first charge over immovable and movable fixed assets (Present and future) of the Company excluding Windmill, (2MW & 7 MW) Solar Power Plant which has been charged to respective term loan lenders and excluding vehicles financed by other lenders and second pari passu charge on the current assets of the Company.

Note 4: The loans are secured by pari passu first charge over Plant and Equipment and other immovable assets of the Company and first pari passu charge on the current assets of the Company.

Note 5: Primarily secured by hypothecation of 2 MW of Solar Power plant at Periyapuliur Village, Bhavani Taluk, Erode District and collaterally secured by (i) Equitable mortgage of agricultural land admeasuring 5.71 acres in R.S.No.732/2, 733/4, Periyapuliur Village, Bhavani Taluk, Erode District, in the name of Mr.T.Sathish Kumar (Managing Director) and (ii) Equitable mortgage of agricultural land admeasuring 14.66 acres in R.S.No.20/58 and others in Kavilipalayam Village, Erode District, in the name of Mr.T.Sathish Kumar (Managing Director).

Note 6 : Primarily secured by hypothecation of 7 MW of Solar Power plant at Kavilipalayam Village, Pujai Puliampatti, Sathyamanalam Taluk, Erode District and collaterally secured by (i) Equitable mortgage of agricultural land admeasuring 5.71 acres in R.S.No.732/2, 733/4, Periyapuliur Village, Bhavani Taluk, Erode District, in the name of Mr.T.Sathish Kumar (Managing Director) and (ii) Equitable mortgage of agricultural land admeasuring 14.66 acres in R.S.No.20/58 and others in Kavilipalayam Village, Erode District, in the name of Mr.T.Sathish Kumar (Managing Director).

Note 7: Secured by hypothecation of Machineries purchased out of the term loan.

Note 8: Primarily Secured by hypothecation of 20 MW of Solar Power plant at Arasanoor, Sivaganga District, Tamilnadu and collaterally secured by (i) Equitable mortgage of 60 Acres of Solar Land in the name of Mr. T. Sathish Kumar (Managing Director), (ii) Equitable mortgage of agricultural land admeasuring 5.71 acres in R.S.No.732/2, 733/4, Periyapuliur Village, Bhavani Taluk, Erode District, in the name of Mr.T.Sathish Kumar (Managing Director) and (iii) Equitable mortgage of agricultural land admeasuring 19.55 acres in R.S.No.20/58 and others in Kavilipalayam Village, Erode District, in the name of Mr.T.Sathish Kumar (Managing Director).

Note 9:

a) The loans are secured by pari passu first charge over immovable and movable fixed assets (Present and future) of the Company excluding Windmill, (2MW & 7 MW) Solar Power Plant and Biogas plant (which has been charged to respective term loan lenders) and excluding vehicles financed by other lenders.

b) First pari passu Charge (Hypothecation) on the Assets created out of proposed TL excluding land of Rs 6.89Cr.

c) Extension of first charge on Current Assets.

The term loan facilities are further secured by 'the "Milky Mist" brand name and personal properties of the directors and guaranteed by personal guarantee of Promoter Directors.

(All amounts in ₹ Lakhs, unless otherwise stated)

22 Lease Liability

Particulars	As at 31 st March 2026	As at 31 st March 2025
Lease Liability - Non Current	369.90	343.16
Total	369.90	343.16

Refer Note 1.09 of Material accounting policies and Note 54 on movement of lease liability and maturity details.

23 Other Financial liabilities

Particulars	As at 31 st March 2026	As at 31 st March 2025
a) Dealers deposit	1,771.70	1,241.36
Total	1,771.70	1,241.36

24 Provisions

Particulars	As at 31 st March 2026	As at 31 st March 2025
Provision for Employee benefits		
- Gratuity (Refer Note 51)	479.25	250.79
- Leave Encashment	224.37	144.75
Total	703.62	395.54

25 Deferred tax liabilities (Net)

Particulars	As at 31 st March 2026	As at 31 st March 2025
Deferred Tax Liabilities :		
-On PPE and Intangible assets	16,615.55	13,429.18
-On Unamortised Processing Fees	413.55	409.11
[A]	17,029.10	13,838.29
Deferred tax assets :		
- On disallowances under the income tax act	637.99	564.98
'- On Unused Tax Losses and benefits	-	379.15
- On Lease Liability	19.16	13.95
- On Employee benefit Expense	455.82	329.50
- On Others		
[B]	1,112.97	1,287.58
Net deferred tax liability/(asset)	15,916.13	12,550.71
Less : MAT credit	(3,770.10)	(718.38)
	12,146.03	11,832.33

- Refer Note 44 for tax expense reconciliation and MAT credit entitlement.

(All amounts in ₹ Lakhs, unless otherwise stated)

26 Other non-current liabilities

Particulars	As at 31 st March 2026	As at 31 st March 2025
Security Deposits	200.85	204.39
Total	200.85	204.39

27 Borrowings

Particulars	As at 31 st March 2026	As at 31 st March 2025
Secured		
a) Current maturities of long-term borrowings (Refer Note 21)	17,957.82	12,520.10
b) Working capital loans from bank	25,010.86	21,771.50
Unsecured		
c) Loan from Directors	-	0.55
Total	42,968.68	34,292.15

- Working capital loan from banks are secured by

- (i) Pari passu first charge on all the current assets of the Company
- (ii) Hypothecation of 2 MW of Solar Power plant at Periyapuliur Village, Bhavani Taluk, Erode District
- (iii) Hypothecation of 7 MW of Solar Power plant at Kavilipalayam Village, Pujai Puliampatti, Sathyamangalam Taluk, Erode District
- (iv) Equitable mortgage of agricultural land admeasuring 5.71 acres in R.S.No.732/2, 733/4, Periyapuliur Village, Bhavani Taluk, Erode District, in the name of Mr.T.Sathish Kumar (Managing Director)
- (v) Equitable mortgage of agricultural land admeasuring 19.55 acres in R.S.No.20/58 and others in Kavilipalayam Village, Erode District, in the name of Mr.T.Sathish Kumar (Managing Director) and collaterally secured by “Milky Mist” brand name of the Company and personal properties of the directors.
- (vi) Subservient charge on the current assets, Movable Fixed Assets of the Company and “Milky Mist” brand name of the Company

The working capital facility is repayable on demand and carries interest in the range of 7.75% p.a. to 9.35% p.a.

- Unsecured loan from directors are non-interest bearing and are repayable on demand.

28 Lease liability

Particulars	As at 31 st March 2026	As at 31 st March 2025
Lease liability - Current	116.67	115.78
Total	116.67	115.78

Refer Note 1.09 of Material accounting policies and Note 54 on movement of lease liability and maturity details.

(All amounts in ₹ Lakhs, unless otherwise stated)

29 Trade Payables

Particulars	As at 31 st March 2026	As at 31 st March 2025
Trade Payables		
a) Total outstanding dues of micro and small enterprises	265.00	195.72
b) Total outstanding dues of creditors other than micro and small enterprises	10,722.02	9,354.67
Total	10,987.02	9,550.39

The information in relation to dues to Micro and Small Enterprises have been determined to the extent such parties have been identified on the basis of information available with the Company. The company has issued letters seeking confirmation from suppliers regarding registration under the “Micro, Small and Medium Enterprises Development Act, 2006”.

Ageing as on 31st March 2026

Particulars	Outstanding for the following period			
	MSME	Others	Disputed dues - MSME	Disputed dues - Others
Less than 1 year	265.00	10,714.69	-	-
1 -2 years	-	7.33	-	-
2 -3 years	-	-	-	-
More than 3 years	-	-	-	-
Total	265.00	10,722.02	-	-

- The above ageing have been presented on First-in-First out basis based on settlement of invoices.

Ageing as on 31st March 2025

Particulars	Outstanding for the following period			
	MSME	Others	Disputed dues - MSME	Disputed dues - Others
Less than 1 year	195.72	9,340.61	-	-
1 -2 years	-	14.06	-	-
2 -3 years	-	-	-	-
More than 3 years	-	-	-	-
Total	195.72	9,354.67	-	-

- The above ageing have been presented on First-in-First out basis based on settlement of invoices.

30 Other Financial Liabilities

Particulars	As at 31 st March 2026	As at 31 st March 2025
a) Employees Benefits Payable	839.63	852.32
b) Directors remuneration payable	216.39	334.97
c) Provision for CSR	-	0.04
d) Interest Accrued but not due on Borrowings	505.20	352.41
e) Creditors for capital goods	8,971.60	8,488.39
f) Purchase Consideration Payable for Business Acquisition (Refer Note 53(a))	-	712.52

(All amounts in ₹ Lakhs, unless otherwise stated)

Particulars	As at 31 st March 2026	As at 31 st March 2025
g) Other Payables	14,884.21	8,831.50
Total	25,417.03	19,572.15

*Other payables includes Creditors for Expenses, Provisions for claims, selling & distribution expenses, Provision for Expenses. etc.,

31 Other current liabilities

Particulars	As at 31 st March 2026	As at 31 st March 2025
a) Statutory Dues payable	361.64	324.62
b) Contract Liabilities	1,171.14	288.20
Total	1,532.78	612.82

32 Provisions

Particulars	As at 31 st March 2026	As at 31 st March 2025
Provision for Employee benefits		
a) Gratuity (Refer Note 51)	175.92	200.10
b) Leave Encashment	46.00	18.82
Total	221.92	218.92

33 Current Tax Liabilities (Net)

Particulars	As at 31 st March 2026	As at 31 st March 2025
Current Tax Liabilities (Net)	599.50	400.13
Total	599.50	400.13

(All amounts in ₹ Lakhs, unless otherwise stated)

34 Revenue from operations

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Sale of products		
- Sale of manufactured goods	3,02,919.24	2,23,622.00
- Sale of traded goods	9,029.07	7,546.46
Total - A	3,11,948.31	2,31,168.46
Other operating revenue		
- Freight recovery	1,720.74	1,625.31
- Export incentive	72.07	39.95
Total - B	1,792.81	1,665.26
Grand Total (A+B)	3,13,741.12	2,32,833.72
Reconciliation of Revenue recognised in Statement of Profit and Loss Account with Contracted Price		
Revenue from contract with customers as per Contract Price	3,46,747.47	2,54,212.03
Less: Trade Discounts, Claims etc.,	(34,799.16)	(23,043.57)
Revenue from Contract with Customers as per Statement of Profit & Loss	3,11,948.31	2,31,168.46

Disaggregation of Revenue

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
A.Export Sales	11,681.18	7,414.85
B.Domestic Sales	3,00,267.13	2,23,753.60
Total	3,11,948.31	2,31,168.46

Based on the management approval as defined in IND AS 108 - Operating segments the chief operating decision maker (CODM) evaluates the company's performance and allocates resources based on an analysis of various performance indicators. The Company operates in a single segment, i.e. Milk Products.

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Contract Balances		
Trade receivable	17,689.00	10,122.56
Contract liability - Advance from customer	1,171.14	288.20

Contract assets are revenue earned but remain unbilled at the end of the year. Contract liabilities are amount received for which performance obligation are yet to be satisfied.

35 Other income

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Interest income	64.05	76.78
Profit on sale of assets (Net)	47.66	1.66
Rental income	35.17	21.17

(All amounts in ₹ Lakhs, unless otherwise stated)

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Excess provision reversed	0.00	32.55
Liability written back	0.00	23.27
Interest Income on Financial Instruments	17.05	15.93
Miscellaneous income	437.41	327.70
Total	601.34	499.06

36 Cost of materials consumed

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Materials Consumed	2,08,563.16	1,52,146.55
	2,08,563.16	1,52,146.55
Material consumed comprises:		
Raw milk	1,53,887.16	1,10,074.14
Additives and other consumables	37,485.14	28,504.90
Packing material	17,190.86	13,567.51
Total	2,08,563.16	1,52,146.55

Value of imported and indigenous raw materials including packing materials consumed :

Particulars	For the year ended 31 st March 2026		For the year ended 31 st March 2025	
	%	Value	%	Value
Imported	0.46%	955.25	0.53%	799.33
Indigenous	99.54%	2,07,607.91	99.47%	1,51,347.22
	100.00%	2,08,563.16	100.00%	1,52,146.55

37 Purchases of stock-in-trade

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Cattle Feed	4,603.84	3,493.36
Milk products	58.79	74.34
Non-milk products	3,503.20	3,220.79
Total	8,165.83	6,788.49

38 Changes in inventories of work-in-progress and finished Goods

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Inventories at the end of the year:		
Finished goods	21,957.07	16,713.27
Work-in-progress	2,611.81	2,582.01
Total	24,568.88	19,295.28

(All amounts in ₹ Lakhs, unless otherwise stated)

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Inventories at the beginning of the year:		
Finished goods	16,713.27	13,676.46
Work-in-progress	2,582.01	1,408.83
Total	19,295.28	15,085.29
Net (Increase) / Decrease in inventories of finished goods and Work-in-progress	(5,273.60)	(4,209.99)

39 Employee benefits expense

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Salaries,wages and bonus	16,656.92	13,186.79
Contribution to provident and other funds	323.59	286.70
Gratuity & Leave encashment (Refer Note 51)	580.53	162.59
Staff welfare expenses	171.64	161.44
Share based payment expense	731.18	-
Total	18,463.86	13,797.52

40 Finance costs

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
a) Interest Expense	12,846.76	10,125.67
Less: Interest Subvention received	(2,636.93)	(1,837.73)
	10,209.83	8,287.94
b) Interest on Lease Liability	44.21	37.37
c) Other Borrowing Cost	303.45	270.12
Total	10,557.49	8,595.43

Refer Note 60 in respect of borrowing cost capitalized.

41 Depreciation and amortisation expenses

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
a) Depreciation on Property, Plant & Equipment (Refer Note 2)	16,678.25	13,384.67
b) Depreciation on Right of Use Assets (Refer Note 5)	177.63	153.38
c) Amortisation of Intangible assets (Refer Note 7)	21.60	21.07
d) Depreciation on Investment Properties (Refer Note 4)	0.80	0.80
Total	16,878.28	13,559.92

42 Other expenses

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Consumption of stores and spares	462.30	246.84
Power and fuel (net off self generation) - Refer Note 59	6,024.69	4,940.75

(All amounts in ₹ Lakhs, unless otherwise stated)

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Water charges	262.45	289.62
Rent	76.42	97.12
Rates & taxes	1,354.43	649.51
Insurance expenses	555.36	398.81
Freight and Logistics expenses	9,742.05	8,073.86
Repairs & Maintenance		
- Building	284.33	190.78
- Machinery	2,447.80	2,562.16
- Vehicle	1,009.20	690.93
- Others	280.10	275.17
Milk chilling and Processing charges	550.19	320.31
Selling and Distribution Expenses	14,383.10	12,092.19
Security charges	175.44	138.70
Travelling and conveyance	1,768.29	1,379.67
Professional & consultancy charges	721.37	720.02
Exchange Fluctuation (Net)	84.50	42.36
Auditor's remuneration (Refer Note 42(A))	58.14	46.93
Provision for Expected Credit Loss	256.27	345.63
Allowances for doubtful capital advances (P/L)	23.54	0.00
CSR expenses	128.28	105.49
Miscellaneous expenses	760.71	600.66
	41,408.96	34,207.51

42 (a) Auditor's remuneration

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
(a) For Statutory Audit	38.00	25.00
(b) For Consolidation	4.50	5.00
(c) For Tax Audit & Services	13.50	13.50
(d) For Certification & Others	1.00	3.00
(e) Reimbursement of expenses	1.14	0.43
Total	58.14	46.93

The above payment excludes ₹ 65.00 Lakhs towards IPO related services.

43 Earnings per share

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Net Profit after tax as per Statement of Profit and Loss attributable to Equity Shareholders - (A) (₹ in Million)	12,515.19	4,376.40
Weighted average number of equity shares outstanding for Basic EPS - (B)	63,87,50,959	63,00,00,000

(All amounts in ₹ Lakhs, unless otherwise stated)

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Weighted average number of equity shares outstanding for Diluted EPS - (C)	64,34,29,812	64,22,85,000
Face value per equity share (in ₹)	2	2
Basic earnings per share (in ₹)# - (A/B)	1.96	0.69
Diluted earnings per share (in ₹)# - (A/C)	1.95	0.68
Weighted average number equity shares used as the denominator (B)		
(a) Opening balance of number of equity shares of Face Value of ₹ 10 each	-	35,00,000
(b) Opening balance of number of equity shares of Face Value of ₹ 2 each	63,00,00,000	-
(c) Number of equity shares after sub division of Shares (Face value from ₹ 10 to ₹ 2)	-	1,75,00,000
(d) Number of equity shares under bonus issue (35 bonus shares for each equity share)	-	61,25,00,000
(e) Weighted Average Number of Equity Shares on conversion of CCPS	87,50,959	-
Weighted average number of equity shares used as the denominator in calculating basic earnings per share.##	63,87,50,959	63,00,00,000
Diluted earnings per share		
Weighted average number of shares used as the denominator (C)		
(i) Weighted average number of equity shares used as the denominator in calculating basic EPS	63,87,50,959	63,00,00,000
(ii) Total Weighted Average Potential Equity Shares *	46,78,853	1,22,85,000
Weighted average number of shares used as the denominator in calculating diluted earnings per share (i+ii)	64,34,29,812	64,22,85,000

#The earnings per share reflects the impact of bonus shares issuance in the ratio of 35:1 i.e. 35 bonus shares for each equity share.

##Weighted average no of equity shares for the year ended 31st March 2026 is computed as (b+e), for the year ended 31st March 2025 is computed as (c+d).

* Dilutive Impact of Employee Stock Option Scheme and Compulsory Convertible Preference Shares

During the year, 1,22,85,000 preference shares were converted into equity shares on July 15, 2025 .

The weighted average number of equity shares has been adjusted to include the effect of such conversion for the purpose of calculating basic and diluted EPS.

The Company introduced an Employee Stock Option Plan (ESOP) on July 18, 2025.

Options granted under this scheme constitute potential equity shares. The effect of these options on diluted EPS has been considered where such options have a dilutive effect. Refer note no-52.

(All amounts in ₹ Lakhs, unless otherwise stated)

Stock Split & Issue of Bonus shares

On March 14, 2025, the shareholders of the Company have approved a stock split from a face value of ₹ 10 each to ₹ 2 each for both the class of shares. Further the shareholders have approved the issue of 35:1 bonus shares on fully paid shares having face value of ₹ 2 per share through capitalisation of reserves of the company amounting to ₹ 1,248.89 million. The shares have been allotted on March 17, 2025. The impact of the stock split, bonus shares and conversion of CCPS has been considered retrospectively for the purpose of calculation of basic and diluted earnings per share for all periods presented in accordance with IND AS 33. The reconciliation of Pre and Post stock split / bonus issue of shares is given below:

Particulars	Equity Shares	0.01% Compulsorily Convertible Preference Shares (CCPS)	Total
Weighted average number of shares	35,00,000	68,250	35,68,250
Total shares pre sub division of shares (A)	35,00,000	68,250	35,68,250
Number of shares under shares sub divided (B)	1,40,00,000	2,73,000	1,42,73,000
Total shares pre bonus issue C=(A+B)]	1,75,00,000	3,41,250	1,78,41,250
Number of shares under bonus issue (35 bonus shares for each share held) (D)	61,25,00,000	1,19,43,750	62,44,43,750
Conversion of Compulsorily Convertible Preference Shares (CCPS) into equity (E)	1,22,85,000	(1,22,85,000)	
Total shares post stock split / bonus issue F = (C+D+E)	64,22,85,000	-	64,22,85,000

44 Tax expense

(a) Tax expenses recognised in Statement of Profit and Loss

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Current Tax		
Current tax on profit for the year	2,760.40	1,542.00
Charge/ (Credit) in respect of current tax for earlier years	34.09	(1.15)
TOTAL (A)	2,794.49	1,540.85
Deferred Tax		
Origination / reversal of temporary differences	2,941.37	2,480.32
Effect of recognition/reversal of deferred tax on tax losses	379.15	49.78
TOTAL (B)	3,320.52	2,530.10
MAT Credit		
MAT Credit in respect of current and earlier years	(3,051.72)	-
Total Tax expense recognized in Statement of Profit and Loss - (A)+(B)	3,063.29	4,070.95

(All amounts in ₹ Lakhs, unless otherwise stated)

(b) Tax expenses recognised in other comprehensive income

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Items that will not be reclassified to profit or loss		
Remeasurements of the defined benefit plans	44.90	(18.63)
Net fair value gain on investments in equity instruments at FVTOCI	-	-
Total Tax expense recognized in other comprehensive income	44.90	(18.63)

(c) The reconciliation of estimated income tax expense at tax rate to income tax expense reported in Statement of Profit and Loss is as follows:

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Profit / (Loss) before tax	15,578.48	8,447.35
Enacted tax rate	34.944%	34.944%
Expected income tax expense/(benefit) at statutory tax rate	5,443.74	2,951.84
Tax effect of adjustments to reconcile expected income tax expense to reported income tax expense:		
Expenses not deductible in determining taxable profits	(233.66)	284.96
Effect of non recognition of MAT credit (Refer Note)	-	827.47
Effect of recognition of deferred tax on tax losses	379.15	49.78
Disallowances and reversals - net	(103.91)	(41.94)
Charge/ (Credit) in respect of current tax for earlier years	34.09	(1.15)
MAT Credit	(2,456.12)	-
Tax expense for the Year Ended	3,063.29	4,070.95

Note:

The above workings are based on provisional computation of tax expenses and are subject to finalisation of tax audit/ filing of tax returns in due course.

MAT Credit Availment:

The Company had not recognized MAT credit entitlement in earlier years amounting to ₹ 2,456.12 lakhs considering the uncertainty of its utilization. Consequent to the amendments made by the Finance Act, 2026 with respect to carry forward and set-off of MAT credit and the Company's migration to the new tax regime under Section 115BAA, the management is reasonably certain of utilization of such MAT credit, subject to permissible limits. Accordingly, MAT credit pertaining to earlier years has been recognized during the year.

(All amounts in ₹ Lakhs, unless otherwise stated)

d) Significant Components of deferred tax assets / liabilities and their movements

Particulars	Deferred Tax Assets/ (Liabilities) as on 01.04.2025	Recognised in profit or loss	Recognised in OCI	Deferred Tax Assets/ (Liabilities) as at 31.03.2026
Deferred tax asset/(liabilities)				
- On PPE and intangible assets	(13,429.18)	(3,186.38)	-	(16,615.55)
- On Umamortised processing fees	(409.11)	(4.44)	-	(413.55)
- On disallowances under the income tax act	564.98	73.01	-	637.99
- On Unused Tax Losses and benefits	379.15	(379.15)	-	-
- On lease liability	13.95	5.21	-	19.16
- On employee benefit expense	329.50	171.23	(44.90)	455.82
- On others	-	-	-	-
Net Deferred tax asset/ (liabilities)	(12,550.71)	(3,320.52)	(44.90)	(15,916.13)

Particulars	Deferred Tax Assets/ (Liabilities) as on 01.04.2024	Recognised in profit or loss	Recognised in OCI	Deferred Tax Assets/ (Liabilities) as at 31.03.2025
Deferred tax asset/(liabilities)				
- On PPE and intangible assets	(11,007.43)	(2,421.75)	-	(13,429.18)
- On Umamortised processing fees	(236.68)	(172.43)	-	(409.11)
- On disallowances under the income tax act	417.35	147.63	-	564.98
- On Unused Tax Losses and benefits	428.94	(49.78)	-	379.15
- On lease liability	12.21	1.74	-	13.95
- On employee benefit expense	285.20	25.67	18.63	329.50
- On others	61.19	(61.19)	-	-
Net Deferred tax asset/ (liabilities)	(10,039.22)	(2,530.10)	18.63	(12,550.71)

45 Contingent liabilities and Commitments

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
(a) Contingent liabilities:		
- Guarantees given by banks on behalf of the Company	663.99	877.53
- Obligation with respect to Export Promotion Capital Goods (EPCG) licenses:		
Quantum of duty saved	19,487.08	18,060.01
- Disputed statutory liabilities not provided for (Refer note below)	2,546.76	2,562.33

(All amounts in ₹ Lakhs, unless otherwise stated)

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
- Disputed other liabilities not provided for	203.00	202.00
(b) Commitments:		
- Estimated amount of contracts remaining to be executed on capital account	16,783.69	29,605.39

* The export obligations are to be fulfilled over a period of 6 years from the date of import of capital goods.

Note:

1. During the Financial year 2023-24, the company has received a consolidated GST demand for an amount of ₹ 1,617.90 lakhs (excluding penalty and interest) for the period July 2017 to March 2021. The demand includes an amount of ₹ 993.08 lakhs for which the company has claimed input credit on capital goods forming part of Property, Plant & Equipment's. The company has disputed these demand and had filed a writ petition before the Madras High Court. A interim stay has been obtained on all further proceedings until the matter is heard. In the opinion of the management, no provision is considered necessary for the above demand. Necessary provisions/ adjustments to the Property, Plant and Equipment would be made, if necessary and differential depreciation would be charged as and when the matter is finally settled.

2. During the Financial year 2024-25, the company has received a GST demand for an amount of ₹ 504.07 Lakhs(excluding penalty and interest). The demand related to short payment of GST due to wrong classification of goods, short payment of GST under RCM, irregular availment of input tax credit & non-reversal of ITC on exempted supplies for the period April 2021 to March 2022. Further the order in appeal has been passed for allowance of ₹ 63.57 Lakhs and appeal rejected for amount of ₹ 440.51 Lakhs.

3. During the Financial year 2025-26, the company has received a GST Appeal for an amount ₹ 424.80 Lakhs for irregular availment of ITC during the period from April 2020 to March 2021 on exempted proudct and irregular availment of ITC on freezer, refrigerator and cooler during the period April 2020 to March 2023. Further the order in appeal has been passed for allowance of ₹ 213.58 Lakhs and appeal rejected for amount of ₹ 211.20 Lakhs.

46 Segment information

The Company's business activities are mainly related to processing of milk and manufacturing of milk related products, which are primarily assessed as a single reportable operating segment in accordance with Ind AS 108 - "Segment Reporting" by the management.

47 Related parties disclosures

In accordance with Ind AS-24 "Related Party Disclosures" of the Companies (Accounts) Rules 2015, as amended time to time and the Companies Act, 2013, the names of related parties along with aggregate amount of transactions and year end balances with them are given as follows:

Key Managerial Personnel (KMP)

i) Executive Directors:

Mr.Sathishkumar Thangamuthu - Chairman and Managing Director

Mrs.Anitha Sathishkumar - Whole-time Director

Dr K Rathnam - Whole-time Director and Chief Executive Officer

(All amounts in ₹ Lakhs, unless otherwise stated)

ii) Non- Executive & Independent Directors:

Mrs.Radha Venkatakrishnan - Independent Director (appointed w.e.f March 08, 2025)

Mrs.Mallika Janakiraman - Independent Director (appointed w.e.f March 13, 2025)

Mr.Subramaniam N - Independent Director (appointed w.e.f May 15, 2025)

iii) Others:

Mr.Biswajit Mishra - Chief Financial Officer (appointed w.e.f March 07, 2025)

Mr.S Prakash - Company Secretary and Compliance Officer (appointed w.e.f January 18, 2025)

Vivek G- Company Secretary (resigned w.e.f January 11, 2025)

Relatives of Key Managerial Personnel (KMP)

Mr.C.S.Shivakumar - Deputy General Manager (Information Technology)

Mr. Shanjay T S - Management Executive (w.e.f May 2,2024)

Others
i). Enterprise over which key management personnel are able to exercise significant influence/control

Aquarius Family Private Trust

Taurus Family Private Trust

ii). Enterprise over which relatives of key management personnel are able to exercise significant influence

Magiva Technologies Private Limited

Subsidiary Company

Asal Food Products Private Limited

Nature of transaction	Related Parties	Nature of parties	As at 31 st March 2026	As at 31 st March 2025
Remuneration paid	Sathishkumar T	KMP	1,009.73	1,625.00
	Anitha S	KMP	359.88	390.00
	Dr K Rathnam	KMP	302.87	222.15
	Biswajit Mishra	KMP	104.68	14.90
	R Subramanian	KMP	-	-
	Vivek G	KMP	-	8.98
	S Prakash	KMP	40.85	16.80
Director's Sitting fees	Radha Venkatakrishnan	KMP	16.60	1.50
	Mallika Janakiraman	KMP	11.50	1.00
	Subramaniam N	KMP	14.30	-
Purchase of Equity shares (Acquisition of Subsidiary)	Sathishkumar T	KMP	-	641.27
	Anitha Sathishkumar	KMP	-	71.25
Consideration paid for assignment of Trademark in favour of company	Sathishkumar T	KMP	886.00	

(All amounts in ₹ Lakhs, unless otherwise stated)

Nature of transaction	Related Parties	Nature of parties	As at 31st March 2026	As at 31st March 2025
Remuneration paid	Shivakumar C S	KMP Relative	30.08	27.07
	T S Shanjay	KMP Relative	16.76	5.85
Rent	Sathishkumar T	KMP	3.15	0.60
	Shanjay T S	KMP Relative	18.00	7.50
Loan received during the year	Sathishkumar T	KMP	-	-
	Anitha S	KMP	-	-
Loan repaid during the year	Sathishkumar T	KMP	-	25.00
	Anitha S	KMP	0.55	-
Professional services paid	Magiva Technologies Private Limited	Others	195.33	180.01
Vehicle maintenance paid	Magiva Technologies Private Limited	Others	99.50	42.02
Purchase of Products	Asal Food Products Private Limited	Subsidiary	3,400.83	1,959.79
Sale of products	Asal Food Products Private Limited	Subsidiary	95.35	209.67
Rental income	Asal Food Products Private Limited	Subsidiary	13.75	-
Discount received	Asal Food Products Private Limited	Subsidiary	617.82	321.85
Share based payment	Dr K Rathnam	KMP	364.02	-
	Biswajit Mishra	KMP	81.82	-
	S Prakash	KMP	29.01	-
Loan from Directors	Anitha S	KMP	-	0.55
Remuneration Payable	Sathishkumar T	KMP	196.43	345.27
	Anitha S	KMP	67.08	67.20
	Dr K Rathnam	KMP	23.17	24.79
	Biswajit Mishra	KMP	9.30	7.76
	R Subramanian	KMP	-	-
	Vivek G	KMP	-	-
	S Prakash	KMP	3.79	3.70
	Shivakumar C S	KMP Relative	2.90	2.47
	Shanjay T S	KMP Relative	2.11	0.73
Lease liability	Shanjay T S	KMP Relative	211.24	210.07
Investment in Subsidiary	Asal Food Products Private Limited	Subsidiary	712.52	712.52

(All amounts in ₹ Lakhs, unless otherwise stated)

Nature of transaction	Related Parties	Nature of parties	As at 31 st March 2026	As at 31 st March 2025
Purchase Consideration Payable for Business Acquisition (Acquisition of Subsidiary)	Sathishkumar Thangamuthu	KMP	-	641.27
	Anitha Sathishkumar	KMP	-	71.25
Creditors for Expenses	Magiva Technologies Private Limited	Others	84.33	64.71
	Shanjay T S	KMP Relative	1.35	1.35
Rent & Electricity Receivable	Asal Food Products Private Limited	Subsidiary	73.82	-
Trade Payables	Asal Food Products Private Limited	Subsidiary	360.62	471.52

The Directors have given certain properties as guarantees for the loan taken by company. Refer Note no. 21 & 27.

The remuneration to key management personnel does not include the provision made for Gratuity as they are determined on an actuarial basis for the company as a whole.

48 Financial instruments

The following table shows the carrying amounts and fair values of financial assets and financial liabilities

The carrying value of financial instruments by categories as at 31st March 2026 are as follows:

Particulars	Note No.	FVTPL	FVTOCI	Cost / Amortised cost	Total Carrying value	Total Fair value
Financial assets						
Trade receivables	13	-	-	17,689.00	17,689.00	17,689.00
Cash and cash equivalents	14	-	-	1,052.83	1,052.83	1,052.83
Other bank balances	15	-	-	305.16	305.16	305.16
Other Financial assets	9,16	-	-	1,533.40	1,533.40	1,533.40
Financial Liabilities						
Borrowings	21,27	-	-	1,66,568.95	1,66,568.95	1,66,568.95
Trade Payables	29	-	-	10,987.02	10,987.02	10,987.02
Lease Liabilities	22,28	-	-	486.57	486.57	486.57
Other financial liabilities	23,30	-	-	27,188.73	27,188.73	27,188.73

The carrying value of financial instruments by categories as at 31st March 2025 are as follows:

Particulars	Note No.	FVTPL	FVTOCI	Cost / Amortised cost	Total Carrying value	Total Fair value
Financial assets						
Trade receivables	13	-	-	10,122.56	10,122.56	10,122.56
Cash and cash equivalents	14	-	-	1,382.78	1,382.78	1,382.78
Other bank balances	15	-	-	691.57	691.57	691.57
Other Financial assets	9,16	-	-	1,100.46	1,100.46	1,100.46

(All amounts in ₹ Lakhs, unless otherwise stated)

Particulars	Note No.	FVTPL	FVTOCI	Cost / Amortised cost	Total Carrying value	Total Fair value
Financial Liabilities						
Borrowings	21,27	-	-	1,37,298.93	1,37,298.93	1,37,298.93
Trade Payables	29	-	-	9,550.39	9,550.39	9,550.39
Lease Liabilities	22,28	-	-	458.94	458.94	458.94
Other financial liabilities	23,30	-	-	20,813.51	20,813.51	20,813.51

i) Fair Value Hierarchy

Financial assets and financial liabilities are measured at fair value in the financial statement and are grouped into three levels of a fair value hierarchy.

The three levels are defined based on the observability of significant inputs to the measurement, as follows:

Level 1 : Quoted prices (unadjusted) in active markets for financials instruments.

Level 2 : Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Unobservable inputs for the asset or liability.

ii. The carrying value of the financial instruments by categories and the value based on hierarchy as on 31st March 2026 and 31st March 2025 were as follows:

Particulars	Note No.	Level	Carrying value 31 st March 2026	Carrying value 31 st March 2025
Financial assets				
At Amortized Cost				
Trade receivables	13	3	17,689.00	10,122.56
Cash and cash equivalents	14	3	1,052.83	1,382.78
Bank balances other than Cash & Cash Equivalents	15	3	305.16	691.57
Other financial assets	9,16	3	1,533.40	1,100.46
Total assets			20,580.39	13,297.37
Financial liabilities				
Trade payables	29	3	10,987.02	9,550.39
Borrowings	21,27	3	1,66,568.95	1,37,298.93
Lease Liabilities	22,28	3	486.57	458.94
Other financial liabilities	23,30	3	27,188.73	20,813.51
Total liabilities			2,05,231.27	1,68,121.77

iii. The management assessed that the fair value of cash and cash equivalents, trade receivables, loans, other financial assets, trade payables and other financial liabilities approximate the carrying amount largely due to short-term maturity of these instruments. The fair value of the financial assets and liabilities is included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale.

iv. There have been no transfers between Level 1, Level 2 & Level 3 during the year.

(All amounts in ₹ Lakhs, unless otherwise stated)

49 Financial instruments - Risk management

The Company's activities expose it to credit risk, liquidity risk and market risk. The Company's Board of Directors has overall responsibility for the establishment and oversight of the Company's risk management framework. This note explains the sources of financial risk which the entity is exposed to and how the entity manages the risk and the related impact in the financial statements.

Risk	Exposure arising from	Measurement
Credit risk	Cash and cash equivalents, trade receivables, financial assets measured at amortised cost.	Ageing analysis, Credit ratings
Liquidity risk	Borrowings and other liabilities	Rolling cash flow forecasts
Market risk – Interest rate risk	Borrowings at variable rates	Cash flow forecasting, Sensitivity analysis
Market risk – Financial Currency Risk	Adverse movements in the exchange rate between the Rupee and any relevant foreign currency	Internal Foreign Currency Exposure and risk management policy

(a) Credit risk

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Company's receivables from customers and investment securities. Credit risk arises from cash held with banks and financial institutions, as well as credit exposure to clients, including outstanding accounts receivable. The maximum exposure to credit risk is equal to the carrying value of the financial assets. The objective of managing counterparty credit risk is to prevent losses in financial assets. The Company assesses the credit quality of the counterparties, taking into account their financial position, past experience and other factors.

Credit risk management

Credit risk rating

The Company assesses and manages credit risk of financial assets based on following categories arrived on the basis of assumptions, inputs and factors specific to the class of financial assets.

A: Low credit risk

B: Moderate credit risk

C: High credit risk

Risk	Exposure arising from	Measurement
Low Credit risk	Assets where the counter-party has strong capacity to meet the obligations and where the risk of default is negligible or nil	12 month expected credit loss / life time expected credit loss
Moderate Credit risk	Assets where the probability of default is considered moderate, where the capacity of the counter party to meet the obligations is not strong	12 month expected credit loss / life time expected credit loss
High Credit risk	Assets where there is a high probability of default	12 month expected credit loss / life time expected credit loss

* Life time expected credit loss (if required) is provided for trade receivables and for those financial assets

(All amounts in ₹ Lakhs, unless otherwise stated)

where the credit risk has increased significantly, since the initial recognition.

Based on business environment in which the Company operates, a default on a financial asset is considered when the counterparty fails to make payments within the agreed time period as per contract. Loss rates reflecting defaults are based on actual credit loss experience and considering differences between current and historical economic conditions.

Assets are written off when there is no reasonable expectation of recovery, such as a debtor declaring bankruptcy or litigation decided against the Company. The Company continues to engage with parties whose balances are written off and attempts to enforce repayment. Any subsequent recoveries made are recognised in statement of profit and loss.

Classification of Financial assets among risk categories:

As at 31st March 2026

Credit rating	Particulars	Gross Carrying Amount	Expected Credit Losses	Carrying Amount net of Provision
Low credit risk	Cash and cash equivalents, other bank balances, current investments, loans, trade receivables and other financial assets	22,355.16	(1,774.77)	20,580.39
Moderate credit risk	Nil	-	-	-
High credit risk	Nil	-	-	-

As at 31st March 2025

Credit rating	Particulars	Gross Carrying Amount	Expected Credit Losses	Carrying Amount net of Provision
Low credit risk	Cash and cash equivalents, other bank balances, current investments, loans, trade receivables and other financial assets	14,815.87	(1,518.50)	13,297.37
Moderate credit risk	Nil	-	-	-
High credit risk	Nil	-	-	-

(b) Liquidity risk

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they become due. The objective of liquidity risk management is to maintain sufficient liquidity and ensure that funds are available for use as per requirement.

The processes and policies related to such risks are overseen by the Board of Directors.

The table below provides details regarding the contractual maturities of significant financial liabilities as at 31st March 2026, 31st March 2025

(All amounts in ₹ Lakhs, unless otherwise stated)

Particulars	Carrying Value	On Demand	Less than 1 year	1 to 5 years	More than 5 years	Total
As at 31st March 2026						
Borrowings	1,66,568.95	25,010.86	17,957.82	84,412.48	39,187.79	1,66,568.95
Lease Liabilities	486.57		116.67	153.78	216.11	486.57
Trade payables	10,987.02		10,979.69	7.33		10,987.02
Other financial liabilities	27,188.74		25,417.03	1,771.70		27,188.74
As at 31st March 2025						
Borrowings	1,37,298.93	21,772.04	12,520.10	66,061.74	36,945.05	1,37,298.93
Lease Liabilities	458.94		115.78	126.92	216.24	458.94
Trade payables	9,550.39		9,536.33	14.06		9,550.39
Other financial liabilities	20,813.51		19,572.15	1,241.36		20,813.51

(c) Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates, interest rates and equity prices, which will affect the Company's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

(d) Currency risk

The Company's functional currency is Indian Rupees (INR). The Company undertakes transactions denominated in foreign currencies; consequently, exposure to exchange rate fluctuations arise. Volatility in exchange rates affects the Company's revenue from export markets and the costs of imports.

Adverse movements in the exchange rate between the Rupee and any relevant foreign currency results in increase in the Company's overall debt position in Rupee terms without the Company having incurred additional debt and favourable movements in the exchange rates will conversely result in reduction in the Company's receivables in foreign currency. In order to hedge exchange rate risk, the Company has a policy to hedge cash flows (either using natural hedge or an artificial hedge) upto a specific tenure using forward exchange contracts and hedges based on their Internal Foreign Currency Exposure and risk management policy as approved by the management and in accordance with the applicable regulations where the Company operates.

The carrying amounts of the Company's monetary assets and monetary liabilities at the end of the reporting period are as follows: (expressed in units of respective foreign currency).

As at 31st March 2026

Particulars	USD	AED	EURO	AUD	GBP	NZD
Financial Assets	7,83,733.49			5,81,952.69		
Financial Liabilities			5,16,152.74		2,599.80	7,25,860.00

As at 31st March 2025

Particulars	USD	AED	EURO	AUD	GBP	NZD
Financial Assets	5,05,432.90	-	-	1,42,619.49	-	
Financial Liabilities	85,481.15	80.50	20,42,432.29	5,400.00	2,600.00	

(All amounts in ₹ Lakhs, unless otherwise stated)

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company's exposure to the risk of changes in market interest rates relates primarily to the Company's debt obligations with floating interest rates and investments.

The overall exposure of Borrowings is as follows:

Particulars	31-03-2026	31-03-2025
Fixed Rate Borrowing	6,124.63	6,563.52
Variable Rate Borrowing	1,60,444.32	1,30,734.86

Sensitivity Analysis:

The following table demonstrates the sensitivity to a reasonably possible change (100 basis points) in interest rates on that portion of loans and borrowings affected. With all other variables held constant, the company's profit before tax is affected through the impact on floating rate borrowings, as follows:

Particulars	As at 31 st March 2026	As at 31 st March 2025
Interest Sensitivity - Term Loan		
Interest Rates - Increase by 100 basis points	(1,282.92)	(948.44)
Interest Rates - Decrease by 100 basis points	1,282.92	948.44
Interest Sensitivity - Working Capital Loan		
Interest Rates - Increase by 100 basis points	(234.04)	(199.09)
Interest Rates - Decrease by 100 basis points	234.04	199.09

50 Capital Management

For the purpose of the Company's capital management, capital includes issued equity capital and all other equity reserves. The Company manages its capital structure and makes adjustments in light of changes in economic conditions and the requirements of the financial covenants. The Company monitors capital using gearing ratio, which is net debt divided by total equity. The Company includes within net debt, interest bearing loans and borrowings, less cash and cash equivalents.

Particulars	As at 31 st March 2026	As at 31 st March 2025
Borrowings	1,66,568.95	1,37,298.93
Less: Cash and cash equivalents	1,052.83	1,382.78
Less: Bank Balances other than Cash and Cash equivalents	305.16	691.57
Net debt/(Surplus) (A)	1,65,210.96	1,35,224.58
Equity Share Capital	12,845.70	12,600.00
Instruments entirely equity in nature	-	245.70
Other equity	33,397.96	20,068.00
Total Equity (B)	46,243.66	32,913.70
Net Debt to Equity Ratio - (A)/(B)*100	357.26%	410.85%

In order to achieve this overall objective, the Company's capital management, amongst other things, aims to ensure that it meets financial covenants attached to the interest-bearing loans and borrowings that define capital structure requirements.

No changes were made in the objectives, policies or processes for managing capital during the year ended March 31st, 2026 and March 31st, 2025.

(All amounts in ₹ Lakhs, unless otherwise stated)

51 Employee Benefits

Refer Note 1.16 of Material Accounting Policies

A. Defined contribution plans

The Company makes contributions towards provident fund, National Pension Scheme and employee's state insurance as a defined contribution retirement benefit fund for qualifying employees. The provident fund is operated by the regional provident fund commissioner. The National Pension Scheme is maintained by Pension Fund regulatory and Development Authority. The Employees state insurance is operated by the Employees State Insurance Corporation. Under these schemes, the Company is required to contribute a specific percentage of the payroll cost as per the statute.

The Company recognised the following contributions in the Statement of profit and loss

Particulars	As at 31 st March 2026	As at 31 st March 2025
Employer's Contribution to Provident Fund	304.75	272.10
Employer's Contribution to Employees State Insurance	13.17	14.60
Employer's Contribution to National Pension Scheme	5.67	-
Total	323.59	286.70

B. Defined benefit plans

In accordance with the Payment of Gratuity Act, 1972 and the provisions of the Code on Social Security, 2020, the Company provides for gratuity, as defined benefit plan. The gratuity plan provides for a lump sum payment to the employees at the time of separation from the service on completion of vested year of employment (i.e.) five years. The liability of gratuity plan is provided based on actuarial valuation as at the end of each financial year based on which the Company contributes the ascertained liability to a Trust Fund set up with Life Insurance Corporation of India with whom the plan assets are maintained.

These plans typically expose the Company to actuarial risks such as: investment risk, interest rate risk, salary risk and longevity risk.

Investment Risk: The present value of the defined benefit plan liability (denominated in Indian Rupee) is calculated using a discount rate which is determined by reference to market yields at the end of the reporting period on government bonds.

Interest Risk: A decrease in the bond interest rate will increase the plan liability; however, this will be partially offset by an increase in the return on the plan's debt investments.

Salary Risk: The present value of the defined benefit plan liability is calculated by reference to the future salaries of plan participants. As such, an increase in the salary of the plan participants will increase the plan's liability.

Longevity Risk: The present value of defined benefit plan liability is calculated by reference to the best estimate of the mortality of plan participants both during and after their employment. An increase in the life expectancy of the plan participants will increase the plan's liability.

a) Principal actuarial assumptions

The Company provides for gratuity liability based on the actuarial valuation done by the independent actuary valuer and is funded. The present value of the defined benefit obligation and the related current service cost

(All amounts in ₹ Lakhs, unless otherwise stated)

were measured using the Projected Unit Credit Method, with actuarial valuations being carried out at as on balance sheet date.

Principal assumptions used for the purpose of actuarial valuations were as follows:

Particulars	As at 31 st March 2026	As at 31 st March 2025
Discount rate(s)	8.12%	6.92%
Expected Return on Assets	6.92%	7.23%
Salary escalation rate	10.00%	8.00%
Attrition rate	15.00%	5.00%
Mortality	Indian Assured Lives Mortality (2012-14) Ultimate	

b) Amount recognised in the Statement of Profit and Loss in respect of these defined benefit plans are as follows:

Particulars	As at 31 st March 2026	As at 31 st March 2025
Current Service Cost	175.92	143.30
Past Service Cost	169.01	-
Net Interest on Defined Benefit Obligation	29.75	19.29
Expenses recognised in the statement of profit and loss	374.68	162.59

c) Amount recognised in Other Comprehensive income for the year

Particulars	As at 31 st March 2026	As at 31 st March 2025
Return on plan assets	(0.42)	0.40
Actuarial gains/losses arising from changes in demographic assumptions	(41.45)	-
Actuarial gains/losses arising from changes in financial assumptions	40.15	189.88
Actuarial gains/losses arising from experience adjustments	(126.77)	(136.98)
Amount recognised in OCI for the current year	(128.49)	53.30

d) Movement in the present value of the defined benefit obligation are as follows

Particulars	As at 31 st March 2026	As at 31 st March 2025
Defined benefit obligation as at the beginning of the year	537.59	330.65
Current service cost	175.92	143.30
Interest on Defined Benefit Obligation	35.40	23.45
Actuarial gains/losses arising from changes in demographic assumptions	(41.45)	-
Actuarial gains/losses arising from changes in financial assumptions	40.15	189.88
Actuarial gains/losses arising from experience adjustments	(126.77)	(136.98)
Past Service Cost	169.01	-
Benefits paid	(52.14)	(12.70)
Defined benefit obligation as at the end of the year	737.71	537.59

(All amounts in ₹ Lakhs, unless otherwise stated)

e) Change in fair value of plan assets

Particulars	As at 31 st March 2026	As at 31 st March 2025
Fair value of plan assets as at the beginning of the year	86.70	32.09
Expected return on Plan Assets	5.65	4.16
Employer Contributions	41.92	63.54
Benefits paid	(52.14)	(12.70)
Actuarial Gain/(Loss) on Plan Assets	0.42	(0.40)
Fair value of plan assets as at the end of the year	82.55	86.70

f) Net Liability recognised in the Balance sheet

Particulars	As at 31 st March 2026	As at 31 st March 2025
Defined benefit obligation	737.71	537.58
Fair value of plan assets	(82.55)	(86.70)
Amount recognised (Liability)	655.16	450.88
- Non Current	479.24	250.78
- Current	175.92	200.10

g) Sensitivity analysis

Below is the sensitivity analysis determined for significant actuarial assumption for the determination of defined benefit obligation and based on reasonably possible changes in the respective assumptions occurring at the end of the reporting period while holding all other assumptions constant

Particulars	As at 31 st March 2026	As at 31 st March 2025
Discount Rate		
Discount rate + 100 basis points	681.33	485.32
Discount rate - 100 basis points	803.03	599.91
Salary escalation rate + 1%	791.50	594.44
Salary escalation rate - 1%	687.44	488.95
Attrition rate + 1%	723.96	527.75
Attrition rate - 1%	753.08	548.66

The sensitivity analysis presented above may not be representative of the actual change in the defined benefit obligation as it is unlikely that the change in the assumptions would occur in isolation of one another as some of the assumptions may be correlated.

h) The expected future contribution and estimated future benefit payments from the fund are as follows:

Particulars	As at 31 st March 2026	As at 31 st March 2025
Year 1	47.94	24.91
Year 2	36.42	21.88
Year 3	35.64	18.38
Year 4	25.28	22.32
Year 5	33.06	18.67
Year 6 to 10	141.82	170.43
Above 10 Years	417.55	1096.13

(All amounts in ₹ Lakhs, unless otherwise stated)

C) Compensated absences :

The expected cost of accumulating compensated absences is determined by actuarial valuation performed by an independent actuary at each balance sheet date using Projected Unit Credit method on the additional amount expected to be paid/availed as a result of the unused entitlement that has accumulated at the balance sheet date.

52 Employee Stock Option Scheme (Equity-Settled)

(a) Description of the Plan

The Company has instituted an Employee Stock Option Scheme ("ESOP 2025") for the benefit of its eligible employees, administered by the Nomination and Remuneration Committee of the Board of Directors in accordance with the provisions of the Companies Act, 2013 and Ind AS 102 – Share-based Payment.

Under the Plan, the Company may grant options to purchase equity shares of ₹2 each at face value as approved by the Committee. Each option, when exercised, entitles the holder to one fully paid-up equity share of the Company.

Particulars	Details
Date of Grant	18-Jul-25
Number of Options Granted	16,64,836
Face Value per Share	₹ 2 each
Exercise Price	₹ 2 per share
Fair Value per Option at Grant Date	₹ 149.47
Valuation Model Used	Black-Scholes-Merton model
Settlement	Equity-settled
Vesting Conditions	Service-based vesting
Vesting Schedule	20% after 1 year, 20% after 2 years, 25% after 3 years, 35% after 4 years
Contractual Life	8 years
Expected Life	4.5 to 5 years
Expected Annual Attrition	5% per annum

(b) Movement of Options during the year

Particulars	Number of Options	Weighted-Average Exercise Price (₹)
Outstanding at the beginning of the year	-	-
Granted during the year	16,64,836	₹ 2
Forfeited / Lapsed during the year	31,217	₹ 2
Exercised during the year	-	-
Expired during the year	-	-
Outstanding at the end of the year	16,33,619	₹ 2
Exercisable at the end of the year	-	-

(All amounts in ₹ Lakhs, unless otherwise stated)

(c) Fair Value Measurement – Key Inputs and Assumptions

Parameter	Assumption
Fair Value of Underlying Share at Grant Date	₹ 149.47
Exercise Price	₹ 2
Expected Volatility	41.08%
Risk-Free Interest Rate	5.97 %
Expected Dividend Yield	0.00 %
Expected Life (Years)	8 years
Model Used	Black-Scholes-Merton

(d) Expense Recognised/ to be recognized in the Statement of Profit and Loss over the period of vesting:

Financial Year	Expense for the Year (₹ in lakhs)
FY 2025–26	731.18
FY 2026–27	709.99
FY 2027–28	416.24
FY 2028–29	226.60
FY 2029–30	51.77

(e) Reconciliation of Options Outstanding

Range of Exercise Prices (₹)	Options Outstanding	Weighted-Average Remaining Contractual Life (Years)
₹ 2	16,33,619	6.05

(f) Other Information

- No modification, repricing was made during the year except for forfeiture of 31,217 options consequent to resignation of employee.
- The Plan is administered directly by the Company; no trust has been formed for the purpose of implementation.

53 (a) Business combinations:

During the year ended 31 March 2025, Milky Mist Dairy Food Limited (formerly known as “Milky Mist Dairy Food Private Limited”) has acquired 100% common stock of Asal Food Products Private Limited (“Acquired Company”) through a share purchase agreement dated 29.03.2025. Pursuant to the said acquisition, the Acquired Company became a wholly owned subsidiary of the Holding Company. The consideration to the selling shareholders has been agreed at ₹ 712.52 Lakhs and is reflected as purchase consideration payable for business acquisition at the end of the financial year. As per the requirements of Appendix C of Ind AS 103 Business Combination, the Company has recognised the same as if the business combination had occurred from the beginning of the preceding period.

(b) Asset acquisition:

During the year ended 31 March 2025, the company has acquired certain identified manufacturing assets along with certain identified intangibles from Briyas Foods Private Limited for a consideration of ₹ 150 lakhs. The difference between identified assets and the consideration paid amounting to ₹ 130 Lakhs has been recognised as Goodwill.

(All amounts in ₹ Lakhs, unless otherwise stated)

54 Leases

Particulars	As at 31 st March 2026	As at 31 st March 2025
Movement of Lease Liability		
Opening balance	458.94	343.89
Additions during the year	249.35	287.63
Finance cost accrued during the year	44.21	37.37
Less: Payment of lease liabilities	171.88	172.02
Less: Termination of Leases	94.05	37.94
Closing balance	486.57	458.94
- Current	116.67	115.78
- Non Current	369.90	343.16
Details of contractual maturities of lease liabilities (Undiscounted basis) :		
Less than one year	155.99	152.27
One to five years	253.70	219.00
More than five years	547.45	567.25
Amount recognised in the Statement of Profit and Loss		
Amortisation of Right of Use Assets	177.63	153.38
Interest Expense on Lease Liabilities	44.21	37.37
Expense relating to Short Term Lease Liabilities/ Leases of Low value assets	76.42	97.12

Effective Interest rate for the Lease Liabilities is 9.49%

55 Disclosure as required under Rule 16A of the Companies (Acceptance of Deposit Rules), 2014:

Particulars	As at 31 st March 2026	As at 31 st March 2025
Closing balance of amount received from directors	-	0.55

56 Corporate Social Responsibility (CSR) activities :

Particulars	As at 31 st March 2026	As at 31 st March 2025
a) Gross amount required to be spent by the Company during the year ended	128.28	105.49
b) Unspent amount pertaining to earlier years	-	0.04
c) Total amount required to be spent by the Company - (a+b)	128.28	105.53
d) Amount spent during the year		
(i) Construction/acquisition of any asset	128.28	105.49
(ii) On purposes other than (i) above	-	0.04
e) Balance amount to be spent / (Amount spent in excess)* - (c-d)		
f) Nature of CSR activities	Health care, Education project and Rural Development Project	
g) Details of related party	-	-

(All amounts in ₹ Lakhs, unless otherwise stated)

57 Disclosure under Micro, Small and Medium Enterprises Development Act, 2006 :

Particulars	As at 31 st March 2026	As at 31 st March 2025
a) The principal amount and the interest due thereon remaining unpaid to any supplier as at the end of each accounting year included in:		
- Principal amount due to micro and small enterprises	265.00	195.72
- Interest due on above	12.90	-
	277.89	195.72
The amount of interest paid by the buyer in terms of Section 16 of the MSMED Act, 2006 along with the amounts of the payment made to the supplier beyond appointed day.	-	22.36
The amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointment day during the year) but without adding the interest specified under the MSMED Act, 2006.	12.31	6.04
The amount of interest accrued and remaining unpaid at the end of each accounting year.	25.21	9.65
The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid for the purpose of disallowance as a deductible under Section 23 of the MSMED Act, 2006.	34.85	-

Note: The above information is furnished based on the confirmation received from the parties.

- 58** The Company is in the process of reconciling the amounts of taxable turnover, input tax eligible for credit and the output tax payable as per return and those recorded in books of account. Necessary adjustments, if any, would be made as and when it is reconciled. In the opinion of the management, the impact on account of differences would not be material.
- 59** The Company is in the process of obtaining cost audit report regarding maintenance of cost accounting records from a Cost Accountant for the financial year 2025-26 as required u/s 148 of the Companies Act, 2013 read with Companies (Cost Record and Audit Rules), 2014 as amended, issued by the Ministry of Corporate Affairs. The report issued by the Cost Accountant for the financial year ending 2024-25 did not have any adverse comments/remarks.
- 60** Power and fuel is net of solar and wind power income of ₹ 3,206.06 lakhs (31st March 2025 - ₹ 1,628.75 lakhs).
- 61** Borrowing cost capitalized during the year ended ₹ 1,658.43 (31st March 2026 - ₹ 899.02 lakhs).
- 62** Income tax assessments have been provisionally completed up to Assessment Year 2025-26.
- 63** Effective November 21, 2025, the Government of India consolidated 29 existing labour laws into four Labour Codes, namely the Code on Wages, 2019. The new Labour Codes have resulted in a one-time increase in the provision for gratuity on account of recognition of past service cost. Pursuant to the implementation of the new Labour Codes, the Company has recognised an estimated one-time incremental gratuity charge of ₹ 169.01 lakhs for the year ended March 31, 2026, based on actuarial valuation.

(All amounts in ₹ Lakhs, unless otherwise stated)

Upon notification of the related rules under the new Labour Codes by the Government, and any further clarifications issued on other aspects of the new Labour Codes, the Company will evaluate and account for any additional impact, if any, in subsequent years.

64 Events Occurring after the Balance Sheet Date

Subsequent to the balance sheet date, the Company has issued 5,43,789 Equity Shares and 2,50,00,000 Compulsorily Convertible Preference Shares (CCPS) of ₹ 2 each on a private placement basis to Jongsong Investment Pte. Ltd. ("Investor") for a primary consideration of ₹ 35,700.00 lakhs, pursuant to a Share Subscription and Purchase Agreement dated April 23, 2026, approved by shareholders at an EGM held on April 24, 2026. Additionally, the Promoters have transferred 89,43,903 Equity Shares to the Investor by way of secondary sale for a consideration of ₹ 12,500.00 lakhs. The CCPS carry a cumulative dividend of 0.0001% per annum and are convertible into Equity Shares on a 1:1 basis at a conversion price of ₹ 139.76 per share. The CCPS shall automatically convert upon filing of the DRHP/red herring prospectus prior to a Listing, or may be optionally converted at the holder's discretion, and shall mandatorily convert no later than one day prior to the expiry of 19 years and 11 months from the date of issuance. The CCPS also carry anti-dilution protection on a broad-based weighted average basis and liquidation preference rights over Equity Shareholders.

65 Dividend

The Company has not proposed/paid any dividend during the year ended 31st March 2026.

66 ADDITIONAL DISCLOSURE RELATING TO SCHEDULE III AMENDMENT OF COMPANIES ACT 2013

(i) Details of Benami property: The Company does not have any Benami property, where any proceeding has been initiated or pending against the Company for holding any Benami property.

(ii) Utilisation of borrowed funds and share premium:

(A) The Company has not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:

- directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (Ultimate Beneficiaries) or
- provide any guarantee, security or the like to or on behalf of the ultimate beneficiaries. The Company has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that

(B) the Company shall:

- directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
- Provide any guarantee, security or the like on behalf of the ultimate beneficiaries.

(iii) Compliance with number of layers of companies:

The Company has complied with the number of layers prescribed under the Companies Act, 2013.

(iv) Undisclosed income: The Company has no such transactions which is not recorded in the books of account that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961.

(v) Details of crypto currency or virtual currency: The Company has not traded or invested in Crypto currency or Virtual currency during the financial year.

(All amounts in ₹ Lakhs, unless otherwise stated)

- (vi) Valuation of Property, Plant and Equipment, intangible asset and investment property: The Company has not revalued its Property, Plant and Equipment or Intangible Assets or both during the current or previous years.
- (vii) Struck off Companies: The Company does not have any transactions with companies struck off.
- (viii) Wilful Defaulter: The Company has not been declared wilful defaulter by any bank or financial institution or government or any government authority.
- (ix) Details of Delay in filing of Charges / Satisfaction With Registrar Of Companies (ROC): The Company does not have any charges or satisfaction which is yet to be registered with ROC beyond the statutory period.
- (x) Loans to Related Parties and others: The Company has not granted any loans or advances in the nature of loans to promoters, directors, KMP's and the related parties (as defined under Companies Act, 2013), either severally or jointly with any other person that :
- a) are repayable on demand or
- b) without specifying any terms or period of repayment.

67 Financial Ratios:

Ratio	As at 31 st March 2026	As at 31 st March 2025	% Change	Reason for Variance (If change is more than 25%)
Current Ratio (in times)	0.72	0.64	12.13%	Not Applicable
Debt Equity Ratio (in times)	3.60	4.17	-13.65%	Not Applicable
Debt Service Coverage Ratio (in times)	1.62	1.15	41.45%	Increase in operating profit
Return on Equity Ratio (%)	31.62%	14.24%	122.13%	Increase in operating profit
Inventory Turnover Ratio (in times)	10.40	9.95	4.56%	Not Applicable
Trade Receivables Turnover Ratio (in times)	22.56	25.56	-11.73%	Not Applicable
Trade Payables Turnover Ratio (in times)	20.59	21.77	-5.41%	Not Applicable
Net Capital Turnover Ratio (in times)	-13.59	-9.99	35.98%	Change in current assets
Net Profit ratio (%)	3.99%	1.88%	112.22%	Increase in profit
Return on Capital Employed (%)	7.58%	9.36%	-19.08%	Not Applicable

Particulars	Numerator	Denominator
Current Ratio	Current Assets	Current Liabilities
Debt Equity Ratio	Total Debt	Shareholders' Equity
Debt Service Coverage Ratio	Earnings for debt service = Net Profit after taxes + Non Cash Operating Expenses + Interest	Debt Service = Interest + Lease Payments + Principal Repayments
Return on Equity Ratio	Net Profit After Taxes - Preference Dividend	Average Shareholders' Equity
Inventory Turnover Ratio	Cost of Materials Consumed + Purchases of Stock-in-Trade + Changes in Inventory	Average Inventory
Trade Receivables Turnover Ratio	Net Credit Sales	Average Trade Receivable
Trade Payables Turnover Ratio	Cost of Materials Consumed + Purchases of Stock-in-Trade + Changes in Inventories of finished goods and work-in-progress	Average Trade Payables

(All amounts in ₹ Lakhs, unless otherwise stated)

Net Capital Turnover Ratio	Sales	Working Capital = Current Assets - Current Liabilities
Net Profit Margin %	Net Profit	Net Sales
Return on Capital Employed	Earnings before interest and taxes	Capital Employed = Tangible Networth + Total Debt + Deferred Tax liability

68 Figures have been rounded off to the nearest lakh. Previous Year's figures are reclassified / recasted wherever necessary to conform to the current period classification including those as required consequent to amendments in Schedule III.

As per our report of even date attached For VKS Aiyer & Co

Chartered Accountants

ICAI Firm Registration No 0000665

C.S.Sathyanarayanan

Partner

Membership No:028328

Place : Perundurai

Date : 28-05-2026

For and on behalf of the Board of Directors of Milky Mist Dairy Food Limited

T.Sathishkumar

Chairman and Managing Director

DIN: 02926325

Dr.K.Rathnam

Whole-time Director and

Chief Executive Officer

DIN: 06887651

S.Prakash

Company Secretary &

Compliance Officer

M No: A22495

S.Anitha

Whole Time Director

DIN: 02926355

Biswajit Mishra

Chief Financial Officer

INDEPENDENT AUDITOR'S REPORT

To the Members of Milky Mist Dairy Food Limited (Formerly Milky Mist Dairy Food Private Limited)

Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the Consolidated Financial Statements of Milky Mist Dairy Food Limited (Formerly known as Milky Mist Dairy Food Private Limited) (“the Holding Company”) and its subsidiary (the Holding Company and its subsidiary together referred to as “the Group”), comprising of the Consolidated Balance Sheet as at March 31, 2026, the Consolidated Statement of Profit and Loss (including Other Comprehensive Income), the Consolidated Statement of Changes in Equity and the Consolidated Statement of Cash Flows for the year then ended and notes to the Consolidated Financial Statements including a summary of material accounting policies and other explanatory information (herein after referred to as “Consolidated Financial Statements”).

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid consolidated financial statements give the information required by the Companies Act, 2013 (“the Act”) in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, including the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended (“Ind AS”), of the consolidated state of affairs of the Group, as at March 31, 2026, their consolidated profit including other comprehensive income, consolidated changes in equity and their consolidated cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group, in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India (“ICAI”) together with the ethical requirements that are relevant to our audit of the Consolidated Financial Statements under the provisions of the Act and Rules thereunder and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our opinion on the Consolidated Financial Statements.

Information Other than the Consolidated Financial Statements and Auditor's Report thereon

The Holding Company's Management and Board of Directors are responsible for the other information. The other information comprises the information included in the Annual report but does not include the standalone and consolidated financial statements and our auditor's report thereon.

The other information is expected to be made available to us after the date of this report.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent

with the consolidated financial statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated

When we read the other information, as stated above, which is expected to be received after the date of our audit report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance and take necessary actions, as applicable under applicable laws and regulations.

Management's and Board of Director's responsibility for the Consolidated Financial Statements

The Holding Company's Management and Board of Directors are responsible for the matters stated in Section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation and presentation of these consolidated financial statements that give a true and fair view of the consolidated financial position, consolidated financial performance, consolidated changes in equity and consolidated cash flows of the Group in accordance with the accounting principles generally accepted in India, including the Indian Accounting standards (Ind AS) specified under section 133 of the Act, read with relevant rules issued thereunder.

The respective Management and Board of Directors of the companies included in the Group are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Group and for preventing and detecting frauds and other irregularities; the selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Consolidated financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated financial statements by the Directors of the Holding Company, as aforesaid.

In preparing the consolidated financial statements, the respective Board of Directors included in the Group are responsible for assessing the ability of the Group to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the respective management and board of directors either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The respective management and Board of Directors of the companies included in the Group are responsible for overseeing the financial reporting process of each company.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the group has adequate internal financial controls with reference to Consolidated Financial Statements in place and the operating effectiveness of such controls based on our audit to the extent applicable.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management and the Board of Directors.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and its associates, jointly controlled entities and joint operations to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the Consolidated Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements.

Materiality is the magnitude of misstatements in the consolidated financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the Consolidated Financial Statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work and (ii) evaluating the effect of any identified misstatements in the Consolidated Financial Statements.

We communicate with those charged with governance of the Holding Company and such other entities included in the consolidated financial statements of which we are the independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Report on Other Legal and Regulatory Requirements

- (1) As required by section 143(3) of the Act, we report, to the extent applicable, that:
 - a. We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid consolidated financial statements;
 - b. In our Opinion proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books;
 - c. The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss (including Other Comprehensive Income), the Consolidated Statement of Changes in Equity and the Consolidated Statement of Cash Flows dealt with by this report are in agreement with the relevant books of account maintained for the purpose of preparation of the consolidated financial statements;
 - d. In our opinion, the aforesaid consolidated financial statements comply with the Indian Accounting Standards specified under section 133 of the Act read with relevant rules issued thereunder;
 - e. On the basis of the written representations received from the directors of the Holding Company as on March 31, 2026 taken on record by the Board of Directors of the Holding Company, none of the directors of the Group incorporated in India is disqualified as on March 31, 2026 from being appointed as a director in terms of section 164(2) of the Act;
 - f. With respect to the adequacy of the internal financial controls over financial reporting of the group and the operating effectiveness of such controls, we give our separate report in the "ANNEXURE TO THE INDEPENDENT AUDITOR'S REPORT".
- (2) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
 - (i) The Consolidated Financial Statements disclose the impact of pending litigations as at March 31, 2026, on the consolidated financial position of the Group – Refer Note 44 to the consolidated financial statements;
 - (ii) The Group did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
 - (iii) There were no amounts which required to be transferred to the Investor Education and Protection Fund by the Holding Company and its subsidiary company incorporated in India;

(iv)

- a) The respective management of the Holding company & its subsidiary, which are companies in India, whose financial statements have been audited under the Act have represented that to the best of it's knowledge and belief, as disclosed in the Note 65(ii) to the Consolidated Financial Statement, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other persons or entities, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall:
- Whether directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or
 - Provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- b) No funds (which are material either individually or in the aggregate) have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall:
- Whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or
 - Provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances performed by us and performed by the auditors of the subsidiary, associates and jointly controlled entities and joint operations, which are companies whose financial statements have been audited under the Act, nothing has come to our notice that has caused us to believe that the representations under sub-clause iv (a) and (b) contain any material mis-statement.
- (v) The Group has not proposed / paid any dividend during the year.

(vi)

- (i) With respect to reporting on audit trail:
- (a) Parent: The company has used an accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software.
- (b) Subsidiary: The company has used an accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility. Such feature has been implemented for all relevant transactions recorded in the software with effect from 15 August 2025 for books of accounts maintained at Karnataka and from 13 October 2025 for books of accounts maintained at Tamil Nadu.
- (ii) Further, during the course of our audit we did not come across any instances of audit trail feature being tampered with.

(iii) Additionally, the audit trail has been preserved by the holding company as per the statutory requirements for record retention except to the extent stated above.

(3) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended;

- (i) In our opinion and to the best of our information and according to the explanations given to us, the remuneration paid by the Holding Company to its directors during the year is in accordance with the provisions of section 197 of the Act. The remuneration paid to any director is not in excess of the Limit laid down under Section 197 of the Companies Act.
- (ii) According to the information and explanations given to us, and based on the CARO reports issued by the auditors of the subsidiary, included in the consolidated financial statements of the Company, to which reporting under CARO is applicable, provided to us by the Management of the Company and based on the identification of matters of qualifications or adverse remarks in their CARO reports by the respective component auditors and provided to us, we report that the auditors of such companies have not reported any qualifications or adverse remarks in their CARO report except for the following:

S. No	Name of the company	CIN	Holding/ Subsidiary	Clause number of CARO report which is qualified/ adverse
1	Milky Mist Dairy Food Limited (Formerly known as Milky Mist Dairy Food Private Limited)	U15200TZ2014PLC020554	Holding Company	Clause (i)(b) Clause (ii)(b) Clause (xiv)(a)
2	Asal Food Products Private Limited	U74999TZ2020PTC035046	Subsidiary Company	Clause (i)(b)

For **VKS Aiyer & Co**
Chartered Accountants
ICAI Firm Registration No.000066S
C.S.Sathyanarayanan
Partner
Membership No.028328
UDIN: 26028328GZLXJN5734

Place : Perundurai
Date : 28-05-2026

ANNEXURE TO THE INDEPENDENT AUDITOR'S REPORT

[Referred to under 'Report on Other Legal and Regulatory Requirements' in the Independent Auditor's Report of even date to the members of Milky Mist Dairy Food Limited (Formerly known as Milky Mist Dairy Food Private Limited) on the consolidated financial statements for the year ended 31-03-2026]

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

In conjunction with our audit of the consolidated financial statements of the Holding Company as of and for the year ended March 31, 2026, we have audited the internal financial controls over financial reporting of the Group, which are companies incorporated in India, as of that date.

Opinion

In our opinion, the Group, which are companies incorporated in India, have, in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the ICAI.

Management's Responsibility for Internal Financial Controls

The respective Board of Directors of the of the Group, which are companies incorporated in India, are responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (ICAI). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the respective company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditor's Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing specified under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls, both issued by the ICAI. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our

audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained and the audit evidence obtained by the other auditors in terms of their reports referred to in the Other Matters paragraph below, is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls Over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls Over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

For **VKS Aiyer & Co**
Chartered Accountants
ICAI Firm Registration No.000066S
C.S.Sathyanarayanan
Partner
Membership No.028328
UDIN: 26028328GZLXJN5734

Place : Perundurai
Date : 28-05-2026

(All amounts in ₹ Lakhs, unless otherwise stated)

Consolidated Balance Sheet as at 31st March 2026

Particulars		Note No	As at 31 st March 2026	As at 31 st March 2025
I. ASSETS				
A)	Non-current assets			
	(a) Property, plant and equipment	2	1,60,569.45	1,32,594.04
	(b) Capital work-in-progress	3	37,130.68	24,279.20
	(c) Investment property	4	157.26	158.06
	(d) Right of use assets	5	5,421.91	545.83
	(e) Goodwill	6	130.00	130.00
	(f) Other intangible assets	7	998.15	71.73
	(g) Financial assets			
	(i) Other financial assets	8	1,383.66	1,065.47
	(h) Non-current tax assets	9	-	7.65
	(i) Other non-current assets	10	2,629.49	14,323.48
Total Non-Current Assets			2,08,420.60	1,73,175.46
B)	Current assets			
	(a) Inventories	11	34,418.03	26,211.62
	(b) Financial assets			
	(i) Trade receivables	12	17,650.72	10,222.98
	(ii) Cash and cash equivalents	13	1,054.38	1,396.51
	(iii) Bank balances other than (ii) above	14	305.16	691.57
	(iv) Other financial assets	15	160.55	84.68
	(c) Other current assets	16	5,636.91	3,276.24
Total Current Assets			59,225.75	41,883.60
Total Assets			2,67,646.35	2,15,059.06
II. EQUITY AND LIABILITIES				
A) EQUITY				
	(a) Equity share capital	17	12,845.70	12,600.00
	(b) Instruments entirely equity in nature	18	-	245.70
	(c) Other equity	19	33,456.11	19,933.55
Total Equity			46,301.81	32,779.25
B) LIABILITIES				
1)	Non-current liabilities			
	(a) Financial liabilities			
	(i) Borrowings	20	1,24,067.28	1,03,205.72
	(ia) Lease liability	21	369.90	393.10

(All amounts in ₹ Lakhs, unless otherwise stated)

Particulars		Note No	As at 31 st March 2026	As at 31 st March 2025
	(ii) Other financial liabilities	22	1,771.70	1,241.36
	(b) Provisions	23	707.87	409.64
	(c) Deferred tax liabilities (net)	24	12,139.77	11,807.63
	(d) Other non-current liabilities	25	200.85	212.66
Total Non-Current Liabilities			1,39,257.37	1,17,270.11
2)	Current liabilities			
	(a) Financial liabilities			
	(i) Borrowings	26	43,117.91	34,432.00
	(ia) Lease liability	27	116.67	168.72
	(ii) Trade payables	28		
	a) Total outstanding dues to micro and small enterprises		287.38	310.64
	b) Total outstanding dues to other than micro and small enterprises		10,683.34	9,130.12
	(iii) Other financial liabilities	29	25,546.51	19,677.38
	(b) Other current liabilities	30	1,535.92	629.86
	(c) Provisions	31	222.40	218.95
	(d) Current tax liabilities (Net)	32	577.04	442.03
Total Current Liabilities			82,087.17	65,009.70
Total Liabilities			2,21,344.54	1,82,279.81
Total Equity and Liabilities			2,67,646.35	2,15,059.06

Material Accounting Policies and Notes form an integral part of the Consolidated Financial Statements.

**As per our report of even date attached
For VKS Aiyer & Co**

Chartered Accountants

ICAI Firm Registration No 000066S

C.S.Sathyannarayanan

Partner

Membership No:028328

Place : Perundurai

Date : 28-05-2026

**For and on behalf of the Board of Directors of
Milky Mist Dairy Food Limited**

T.Sathishkumar

Chairman and Managing Director

DIN: 02926325

Dr.K.Rathnam

Whole-time Director and

Chief Executive Officer

DIN: 06887651

S.Prakash

Company Secretary &

Compliance Officer

M No: A22495

S.Anitha

Whole Time Director

DIN: 02926355

Biswajit Mishra

Chief Financial Officer

(All amounts in ₹ Lakhs, unless otherwise stated)

Consolidated Statement of Profit and Loss for the year ended 31st March 2026

Particulars	Note No.	For the year ended 31 st March 2026	For the year ended 31 st March 2025
I Revenue from operations	34	3,13,836.39	2,34,950.31
II Other income	35	664.49	528.98
III Total income (I + II)		3,14,500.88	2,35,479.29
IV EXPENSES			
(a) Cost of materials consumed	35	2,10,291.64	1,54,445.70
(b) Purchase of stock-in-trade	36	5,317.41	5,101.90
(c) Changes in inventories of finished goods/Work in Progress/stock-in-trade	37	(5,244.82)	(4,215.95)
(d) Employee benefits expense	38	18,948.99	14,478.78
(e) Finance costs	39	10,626.44	8,633.63
(f) Depreciation and amortisation expenses	40	17,046.37	13,646.49
(g) Other expenses	41	41,665.51	34,634.24
Total expenses (IV)		2,98,651.54	2,26,724.79
V Profit before tax (III - IV)		15,849.34	8,754.50
VI Tax Expense			
Current Tax		2,814.00	1,621.06
MAT Credit of current year		(595.60)	-
Deferred tax		3,336.75	2,527.14
MAT Credit of earlier years (Refer Note No. 44)		(2,456.12)	-
Earlier years		49.07	(1.15)
Total tax expense		3,148.10	4,147.05
VII Profit for the Year (V + VI)		12,701.24	4,607.45
VIII Other comprehensive income/(loss)			
Items that will not be reclassified to P&L			
Remeasurement of post employment benefit obligations		137.24	(53.32)
Income Tax relating to items that will not be reclassified to P&L		(47.10)	18.63
		90.14	(34.69)
IX Total comprehensive income/(Loss) for the year (VII + VIII)		12,791.38	4,572.76

(All amounts in ₹ Lakhs, unless otherwise stated)

Particulars	Note No.	For the year ended 31 st March 2026	For the year ended 31 st March 2025
X Earnings per equity share (Face value ₹ 2/- each)	42		
(1) Basic (in ₹)		1.99	0.73
(2) Diluted (in ₹)		1.97	0.72

Material Accounting Policies and Notes form an integral part of the Consolidated Financial Statements.

**As per our report of even date attached
For VKS Aiyer & Co**

Chartered Accountants

ICAI Firm Registration No 000066S

C.S.Sathyannarayanan

Partner

Membership No:028328

Place : Perundurai

Date : 28-05-2026

**For and on behalf of the Board of Directors of
Milky Mist Dairy Food Limited**

T.Sathishkumar

Chairman and Managing Director

DIN: 02926325

Dr.K.Rathnam

Whole-time Director and

Chief Executive Officer

DIN: 06887651

S.Prakash

Company Secretary & Com-

pliance Officer

M No: A22495

S.Anitha

Whole Time Director

DIN: 02926355

Biswajit Mishra

Chief Financial Officer

(All amounts in ₹ Lakhs, unless otherwise stated)

Consolidated Statement of Changes in Equity for the year ended 31st March 2026
A. Equity Share Capital

Particulars	No of shares	Amount
Issued and Subscribed Capital		
Balance at 01 st April 2025 (63,00,00,000 Equity shares of ₹ 2/- each)	63,00,00,000	12,600.00
(+) Conversion of Compulsorily Convertible Preference Shares into Equity Shares during the year (1,22,85,000 shares of ₹2/- each)	1,22,85,000	245.70
Balance at 31 st March 2026 (64,22,85,000 Equity shares of ₹ 2/- each)	64,22,85,000	12,845.70
Balance at 01 st April 2024 (35,00,000 Equity shares of ₹ 10/- each)	35,00,000	350.00
(+) Issue of shares during the year		
(+) Split of shares	1,40,00,000	-
(+) Issue of bonus shares	61,25,00,000	12,250.00
Balance at 31 st March 2025 (63,00,00,000 Equity shares of ₹ 2/- each)	63,00,00,000	12,600.00
(Refer Note No.17)		

B. Instruments entirely equity in nature

Particulars	No of shares	Amount
Issued and Subscribed Capital		
Balance at 1 st April 2025 (1,22,85,000 Shares of ₹ 2 each)	1,22,85,000	245.70
(-) Conversion of Compulsorily Convertible Preference Shares into Equity Shares during the year (1,22,85,000 shares of ₹2/- each)	(1,22,85,000)	(245.70)
Balance at 31 st March 2026	-	-
Balance at 01 st April 2024 (68,250 shares of ₹ 10 each)	68,250	6.83
(+) Issue of shares during the year	-	-
(+) Split of shares	2,73,000	-
(+) Issue of bonus shares	1,19,43,750	238.87
Balance at 31 st March 2025 (1,22,85,000 Shares of ₹ 2 each)	1,22,85,000	245.70
(Refer Note No.18)	-	-

Other Equity

Particulars	Reserves and Surplus					Items of other comprehensive Income	Total Other Equity
	General Reserve	Securities Premium	Retained Earnings	Share Based Payment Reserve	Common control Adjust-ment deficit account	Remeasure-ment of post employment defined benefit obligations	
Balance as at 1st April, 2025	-	-	20,485.11	-	(562.52)	10.96	19,933.55
Profit/(loss) for the year	-	-	12,701.24	-	-	-	12,701.24

(All amounts in ₹ Lakhs, unless otherwise stated)

Particulars	Reserves and Surplus					Items of other comprehensive Income	Total Other Equity
	General Reserve	Securities Premium	Retained Earnings	Share Based Payment Reserve	Common control Adjust-ment deficit account	Remeasure-ment of post employment defined bene-fit obligations	
Other Comprehensive Income for the year	-	-	-	-	-	90.14	90.14
Amount on Share Based Payment Reserve	-	-	-	731.18	-	-	731.18
Balance as at 31st March, 2026	-	-	33,186.34	731.18	(562.52)	101.10	33,456.11
Balance as at 1 st April, 2024	51.72	1,942.40	26,372.42	-	(562.52)	45.65	27,849.67
Profit/(loss) for the year	-	-	4,607.45	-	-	-	4,607.45
Other Comprehensive Income for the year	-	-	-	-	-	(34.69)	(34.69)
Utilisation of Payment to Reserve	(51.72)	(1,942.40)	(10,494.76)	-	-	-	(12,488.88)
Balance as at 31st March, 2025	-	-	20,485.11	-	(562.52)	10.96	19,933.55

Summary Statement of Material Accounting Policies and Notes form an integral part of the Consolidated Financial Statements.

As per our report of even date attached

For VKS Aiyer & Co

Chartered Accountants

ICAI Firm Registration No 000066S

C.S.Sathyanarayanan

Partner

Membership No:028328

Place : Perundurai

Date : 28-05-2026

For and on behalf of the Board of Directors of

Milky Mist Dairy Food Limited

T.Sathishkumar

Chairman and Managing Director

DIN: 02926325

Dr.K.Rathnam

Whole-time Director and

Chief Executive Officer

DIN: 06887651

S.Prakash

Company Secretary &

Compliance Officer

M No: A22495

S.Anitha

Whole Time Director

DIN: 02926355

Biswajit Mishra

Chief Financial Officer

(All amounts in ₹ Lakhs, unless otherwise stated)

Consolidated Statement of cash flows for the year ended 31st March 2026

Particulars	For the year ended 31 st March 2026		For the year ended 31 st March 2025	
Cash flows from operating activities				
Net profit before taxation		15,849.34		8,754.50
Adjustments for:				
Depreciation on Assets other than Right of Use Assets	16,849.98		13,448.37	
Depreciation on Right of Use Assets	196.39		198.12	
Finance cost	12,945.17		10,471.36	
Profit on sale of assets (Net)	(85.96)		(1.66)	
Loss on Scrapping of Asset	-		-	
Rental Income From Investment Property	(21.42)		(21.17)	
Liability written back	-		(23.27)	
(Gain)/Loss on Foreign Currency Transactions	84.50		42.36	
Provision for Expected Credit Loss	256.27		345.63	
Share based payment expense	731.18		-	
Interest income	(96.88)	30,859.23	(105.91)	24,353.83
Operating profit before working capital changes		46,708.57		33,108.33
Adjustments for Working Capital Changes:				
- (Increase)/Decrease in Inventories	(8,206.41)		(5,343.13)	
- (Increase)/Decrease in Trade Receivables	(7,684.01)		(2,385.00)	
- Increase/(Decrease) in Trade Payables	1,445.46		4,915.47	
- (Increase)/Decrease in Other Assets	(7,407.96)		(1,071.24)	
- Increase /(decrease) in Other Liabilities	8,179.45	(13,673.47)	3,868.87	(15.03)
Cash generated from operations		33,035.10		33,093.31
Income taxes refund / (paid)		(2,855.42)		(1,607.67)
Net cash from operating activities - (A)		30,179.68		31,485.63
Cash flows from investing activities				
Purchase of Property, Plant and Equipment (PPE), including CWIP, intangibles under development and Capital advance.	(46,971.70)		(59,510.99)	
Adjustment for capital creditors & proceeds from sale of assets	629.10		4,866.43	
Rental Income From Investment Property	21.42		21.17	

(All amounts in ₹ Lakhs, unless otherwise stated)

Particulars	For the year ended 31 st March 2026		For the year ended 31 st March 2025	
Investment in Subsidiary	(712.52)		-	
Interest received from fixed deposit	64.05		89.98	
Net cash from investing activities - (B)		(46,969.65)		(54,533.41)
Cash flows from financing activities				
Proceeds from long term borrowings	26,311.96		30,257.14	
Lease Liability Repayment	(202.13)		(229.05)	
Proceeds from/(Repayment of) current borrowings (net)	3,235.51		3,708.08	
Interest paid	(12,897.51)		(10,422.73)	
Net cash from financing activities - (C)		16,447.83		23,313.44
Net Increase/(Decrease) in cash and cash equivalents (A+B+C)		(342.14)		265.27
Cash and bank balances at the beginning of the year		1,396.51		1,130.84
Cash and cash equivalents at the end of the year (Refer note no.13)		1,054.38		1,396.51

Changes in Liability arising from financing activities, disclosing changes arising from Cash and Non-Cash Flow:

Particulars	Non Current Borrowings (including current maturities)	Current Borrowings	Lease Liability (including current maturities)
As at 31st March 2026			
Opening Balance as at 1st April, 2025	1,15,796.95	21,840.77	561.82
Cash Flows (Net) - Proceeds / (Repayment)	26,311.96	3,235.51	(202.13)
Termination of lease	-	-	(170.14)
Addition during the year - Impact on account of Ind AS 116	-	-	297.02
Exchange Fluctuation (Gain) / Loss on Re-statement	-	-	-
Unwinding of Interest on Financial Instrument	-	-	-
Closing Balance as at 31st March 2026	1,42,108.91	25,076.28	486.57
Opening Balance as at 1st April, 2024	85,539.81	18,132.69	492.55
Cash Flows (Net) - Proceeds / (Repayment)	30,257.14	3,708.08	(229.05)
Termination of lease	-	-	(37.94)

(All amounts in ₹ Lakhs, unless otherwise stated)

Particulars	Non Current Borrowings (including current maturities)	Current Borrowings	Lease Liability (including current maturities)
Addition during the year- Impact on account of Ind AS 116	-	-	336.26
Exchange Fluctuation (Gain) / Loss on Re-statement	-	-	-
Unwinding of Interest on Financial Instrument	-	-	-
Closing Balance as at 31th March 2025	1,15,796.95	21,840.77	561.82

The above Consolidated Statement of Cash Flows has been prepared under the “Indirect Method” as set out in Indian Accounting Standards - 7 - “Statement of Cash Flows”.

*Considering the fact that there is no specific guidance on classification of cash flow from Government grant, cash flow related to income are classified as operating activities.

Material Accounting Policies and Notes form an integral part of the Consolidated Financial Statements.

**As per our report of even date attached
For VKS Aiyer & Co**

Chartered Accountants

ICAI Firm Registration No 000066S

C.S.Sathyanarayanan

Partner

Membership No:028328

Place : Perundurai

Date : 28-05-2026

**For and on behalf of the Board of Directors of
Milky Mist Dairy Food Limited**

T.Sathishkumar

Chairman and Managing Director

DIN: 02926325

Dr.K.Rathnam

Whole-time Director and

Chief Executive Officer

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Company Secretary &

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M No: A22495

S.Anitha

Whole Time Director

DIN: 02926355

Biswajit Mishra

Chief Financial Officer

(All amounts in ₹ Lakhs, unless otherwise stated)

1. MATERIAL ACCOUNTING POLICIES:

1.01 Corporate Information:

a) Parent Company:

Milky Mist Dairy Food Limited (Formerly known as Milky Mist Dairy Food Private Limited (MMDFPL)) was a private limited company domiciled in Erode, India incorporated on 10th July, 2014 under the provisions of Companies Act, 2013('the Act'). The company was converted into a Public Limited company vide certification of incorporation issued by Registrar of Companies dated 26 May 2025. Consequent to the conversion, the name of the Company has been changed to "Milky Mist Dairy Food Limited" ('MMDFL' or 'the Company'). The Company is engaged in the business of procurement of milk, undertakes processing of milk and manufacture of various value added products namely paneer, cheese, curd, butter, ghee, fresh cream, milk powder, flavoured milk, lassi etc. which are marketed under its registered brand name "Milky Mist". The registered office of the Company is situated at SF. No. 43/1-4, Pattakaranpalayam, Perundurai, Erode, Tamilnadu - 638057.

b) Subsidiary:

Asal Food Products Private Limited ("the Company") is a private limited company having incorporated on 24th November, 2020. The company carries on the business of food processing & manufacturing and trading of Food products. The registered office of the Company is situated at 31/3 Indhira Nagar Nadu Palayam Chithode, Erode, Tamil Nadu, India, 638102.

Pursuant to common control transactions entered into on 29 March 2025, Asal Food Products Private Limited became the subsidiary of the company.

The Company and its wholly owned subsidiary included in these Consolidated financial statements are together referred to as 'the Group'.

1.02 General Information and Statement of Compliance with Ind AS:

The Consolidated financial statements of the Group comprise the Consolidated Statement of Assets and Liabilities as at 31 March 2026 and 31 March 2025, the Consolidated Statement of Profit and Loss (including Other Comprehensive Income), the Consolidated Statement of Cash flows and the Consolidated Statement of Changes in Equity for the years ended 31 March 2026 and 31 March 2025, the Material Accounting Policies and other Explanatory Notes(together referred to as 'Consolidated financial statements'). These Consolidated financial statements have been prepared by the Group as a going concern on the basis of relevant Ind AS that are effective as at and for the year ended 31 March 2026. These Consolidated financial statements were authorised for issue by the Board of Directors of the Company on 28th May 2026.

The consolidated financial statements of the Group as at and for the years ended March 31, 2026 and March 31, 2025 have been prepared after consolidating the entity acquired vide common control transactions (Refer note 52(a) for further details) in accordance with the requirements of Appendix C to Ind AS 103, Business Combinations which requires the financial statements in the financial statements in respect of the prior periods presented to be restated as if the business combination had occurred from the beginning of the earliest period presented in the financial statements, after considering the fact that entities were under common control as of the beginning of the earliest period presented in the financial statements.

The accounting policies applied by the Holding Company in preparation of the Consolidated financial statements are consistent with those adopted in the preparation of Financial Statements for the year ended 31 March 2026 and 31 March 2025. This Consolidated financial statements do not reflect the effects

(All amounts in ₹ Lakhs, unless otherwise stated)

of events that occurred subsequent to the date of the board meeting held for approval of the respective financial statements.

1.03 Basis of Preparation and measurement:

These Consolidated financial statements have been prepared under the historical cost basis except for the following items, which are measured on an alternative basis on each reporting date:

- Financial assets are measured either at fair value or at amortised cost depending on the classification;
- Employee defined benefit assets/(liabilities) are recognised as the net total of the fair value of plan assets, adjusted for actuarial gains/(losses) and the present value of the defined benefit obligation;
- Long-term borrowings are measured at amortised cost using the effective interest rate method; and
- Right-of-use assets are recognised at the present value of lease payments that are not paid at that date. This amount is adjusted for any lease payments made at or before the commencement date, lease incentives received and initial direct costs, incurred, if any.

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

The Group has consistently applied the following accounting policies throughout the periods presented in these Consolidated financial statements.

1.04 Basis of Consolidation:

The Group determines the basis of control in line with the requirements of Ind AS 110 - Consolidated Financial Statements. The Consolidated financial statements comprise the financial statements of the Company and its subsidiary as disclosed in Note 1.

Subsidiaries:

Subsidiaries are all entities (including special purpose entities) that are controlled by the Parent Company. Control exists when the Parent Company is exposed to or has rights to variable returns from its involvement with the entity and has the ability to affect those returns through power over the entity. In assessing control, potential voting rights are considered only if the rights are substantive. The financial statements of subsidiaries are included in these consolidated financial statements from the date that control commences until the date that control ceases. The Group re-assesses whether or not it controls an entity if facts and circumstances indicate that there are changes to one or more of the three elements of control.

Consolidation procedure:

The Group combines the financial statements of the parent and its subsidiaries line by line adding together like items of assets, liabilities, equity, income and expenses. Intercompany transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset.

Intragroup losses may indicate an impairment that requires recognition in the financial statements. Ind AS 12 Income Taxes applies to temporary differences that arise from the elimination of profits and losses resulting from intragroup transactions.

Profit or loss and each component of other comprehensive income (OCI) are attributed to the equity holders of the parent of the Group.

The financial statements of the entity used for consolidation are drawn up to the same reporting date.

(All amounts in ₹ Lakhs, unless otherwise stated)

1.05 Business combinations accounting for common control transactions:

Common control business combination refers to a business combination involving entities in which all the combining entities are ultimately controlled by the same party or parties both before and after the business combination, and that control is not transitory. Business combinations involving entities or businesses under common control have been accounted for using the pooling of interest method.

The assets and liabilities of the combining entities are reflected at their carrying amounts. No adjustments have been made to reflect fair values, or to recognise any new assets or liabilities. The financial statements in the Consolidated financial statements in respect of prior periods have been restated as if the business combination had occurred from the beginning of the earliest period presented in these Consolidated financial statements, irrespective of the actual date of the combination.

The difference, if any, between the purchase consideration paid either in the form of share capital or cash or other assets and the amount of net assets of the entities acquired is transferred to capital reserve in case of credit balance and common control adjustment deficit account in case of debit balance and presented separately from other reserves within equity. The nature and purpose of such reserve is disclosed in the notes.

1.06 Functional and presentation currency

These consolidated financial statements are presented in Indian Rupees (₹), which is also the Group's functional currency. All amounts have been rounded-off to the nearest lakhs, unless otherwise indicated.

1.07 Use of estimates and judgements

The preparation of Financial Statements is in conformity with Indian Accounting Standards which require the management of the Company to make judgements, estimates and assumptions that affect the reported amount of revenues, expenses, assets and liabilities and disclosure of contingent liabilities at the end of the reporting period. Although these estimates are based upon the management's best knowledge of current events and actions, uncertainty about these assumptions and estimates could result in the outcomes requiring a material adjustment to the carrying amounts of assets or liabilities in future period. Appropriate changes in estimates are made as management becomes aware of changes in circumstances surrounding the estimates. Application of accounting policies that require significant accounting estimates involving complex and subjective judgments and the use of assumptions in these Financial Statements have been disclosed separately under the heading "Significant accounting Judgements, estimates and assumption" in Note 1.24.

1.08 Operating Cycle

Operating cycle is the time between the acquisition of assets for processing and their realization in cash or cash equivalents. The Group has ascertained its operating cycle being a period of 12 months for the purpose of classification of assets and liabilities into current and non-current. Accordingly, current assets do not include elements which are not expected to be realised within 12 months and current liabilities do not include items where the Group does not have an unconditional right to defer settlement beyond a period of 12 months, the period of 12 months being reckoned from the reporting date.

Summary of Material Accounting Policy Information

This note provides a list of the material accounting policies adopted in the preparation of these Consolidated financial statements.

(All amounts in ₹ Lakhs, unless otherwise stated)

1.09 Property, Plant and Equipment

Property, Plant and Equipment (PPE), being fixed assets are tangible items that are held for use in the production or supply of goods or services, or for administrative purposes and are expected to be used for more than a period of twelve months.

Freehold land is carried at cost. All other items of Property, Plant and Equipment (PPE) are measured at cost, less accumulated depreciation and accumulated impairment losses, if any. Financing costs (if any) relating to acquisition of assets which take substantial period of time to get ready for intended use are also included to the extent they relate to the period up to such assets are ready for their intended use.

Initial cost of an item of PPE comprises its purchase price, including import duties and non-refundable purchase taxes, after deducting trade discounts and rebates, any directly attributable cost of bringing the item to its location and working condition necessary for it to be capable of operating in the manner intended by the Management and estimated costs of dismantling and removing the item and restoring the site on which it is located.

Items such as spare parts, stand-by equipment and servicing equipment are capitalized when they meet the definition of Property, Plant and Equipment.

If significant parts of an item of PPE have different useful lives, then they are accounted for as separate items (major components) of PPE.

The carrying amount of an item of PPE is derecognised on disposal or when no future economic benefits are expected from its use or disposal. The gain/ loss arising from derecognition of an item of PPE is included in the statement of Profit & Loss. The gain or loss arising from the derecognition of an item of PPE would be the difference between the net disposal proceeds, if any, and the carrying amount of the item. Subsequent costs and disposal: Subsequent expenditure related to an item of PPE is added to its book value only if it increases the future economic benefits from the existing asset beyond its previously assessed standard of performance/life.

All other expenses on existing PPE, including day-to-day repair and maintenance expenditure and cost of replacing parts, are charged to the statement of profit and loss for the period during which such expenses are incurred.

Advances paid towards the acquisition of property, plant and equipment outstanding at each balance sheet date is classified as capital advances under other non-current assets and the cost of assets not put to use before such date are disclosed under 'Capital work-in-progress'.

Depreciation: Depreciation on PPE are provided under Straight line method as per the useful lives and manner prescribed under Schedule II to the Companies Act, 2013.

The Management believes that the estimated useful lives as per the provisions of Schedule II to the Companies Act, 2013, wherever adopted, are realistic and reflect fair approximation of the period over which the assets are likely to be used. Depreciation on assets is provided using the straight-line method based on rates specified in Schedule II to the Companies Act, 2013 or on estimated useful lives of assets estimated by the management.

Leasehold Improvements thereon are amortised over the primary period of lease or Estimated Useful Life whichever is lower.

(All amounts in ₹ Lakhs, unless otherwise stated)

S.No	Asset Category	Estimated Useful Life (Years)	Useful Life as per Schedule II of Companies Act, 2013
1	Building		
	- Factory	30 Years	30 Years
	- Other than Factory	60 Years	60 Years
	- Building Shed	3 Years	30 Years
2	Improvements to Leasehold Building	Term of Lease or Estimated Useful Life whichever is lower	
3	Plant and Equipments		
	- Power Generation Plant	22 Years	22 Years
	- Plant & Machinery	10 Years on double shift basis	10 Years on double shift basis
	- Crates	3 Years	15 Years
4	Electrical Equipment	10 Years	10 Years
5	Computer	3 Years	3 Years
6	Computer Server	6 Years	6 Years
7	Furniture & Fixtures	10 Years	10 Years
8	Office Equipment	5 Years	5 Years
9	Vehicles		
	- Two Wheeler	10 Years	10 Years
	- Four Wheelers	8 Years	8 Years

Pursuant to the management evaluation, the useful life of shed is estimated for 3 years, which is different from schedule II of the Companies act,2013.

The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, if there has been a significant change in the expected pattern of consumption of future economic benefits embodied in the asset, depreciation is charged prospectively to reflect the changed pattern.

1.10 Investment Property

Investment Property acquired by the group is a land or building, held to earn rentals or for capital appreciation or both, rather than for use in the production or supply of goods or services or for administrative purposes; or sale in the ordinary course of business.

Investment properties, are measured initially at cost, including transaction costs. Subsequent to initial recognition, investment properties are stated at cost less accumulated depreciation and accumulated impairment loss, if any. The building components of Investment properties (if any) are depreciated using the straight-line method over their estimated useful lives.

1.11 Intangible Assets and Amortisation

Intangible assets acquired separately by the group are measured on initial recognition at cost. Following initial recognition, intangible assets are carried at cost less any accumulated amortisation and accumulated impairment losses. Computer software licenses are capitalised on the basis of costs incurred to acquire and bring to use the specific software. Operating software is capitalised and amortised along with the related fixed asset.

Intangible assets are recognised only if it is probable that future economic benefits that are attributable to the asset will flow to the enterprise and the cost of the asset can be measured reliably.

(All amounts in ₹ Lakhs, unless otherwise stated)

Amortisation is recognised on a straight-line basis over their estimated useful lives. The estimated useful life and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis.

All the Intangible assets are amortised over a period of 6 years.

Gains or losses arising from de-recognition of intangible assets are measured as the difference between the net disposal proceeds and the carrying amounts of the assets and are recognised in the Consolidated statement of Profit and Loss when the assets are derecognised.

1.12 Lease

Company as a lessee

The Group's lease asset classes primarily consist of leases for land and buildings. The Group assesses whether a contract contains a lease, at inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Group assesses whether:

- (i) the contract involves the use of an identified asset
- (ii) the Group has substantially all of the economic benefits from the use of the asset throughout the period of the lease and
- (iii) the Group has the right to direct the use of the asset.

At the date of commencement of the lease, the Group recognizes a right-of-use (ROU) asset and a corresponding lease liability for all lease arrangements in which it is a lessee, except for leases with a term of 12 months or less (short-term leases) and low value leases. For these short term and low-value leases, the Group recognizes the lease payments as an operating expense on a straight-line basis over the term of the lease.

Certain lease arrangements includes the options to extend or terminate the lease before the end of the lease term. ROU assets and lease liabilities includes these options when it is reasonably certain that they will be exercised. The ROU assets are initially recognized at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or prior to the commencement date of the lease plus any initial direct costs less any lease incentives. They are subsequently measured at cost less accumulated depreciation and impairment losses.

ROU assets are depreciated from the commencement date on a straight-line basis over the shorter of the lease term and useful life of the underlying asset. ROU assets are evaluated for recoverability whenever events or changes in circumstances indicate that their carrying amounts may not be recoverable. For the purpose of impairment testing, the recoverable amount (i.e. the higher of the fair value less costs to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. In such cases, the recoverable amount is determined for the Cash Generating Unit.

The lease liability is initially measured at amortized cost at the present value of the future lease payments. The lease payments are discounted using the interest rate implicit in the lease or, if not readily determinable, using the incremental borrowing rates. Lease liabilities are remeasured with a corresponding adjustment to the related ROU asset if the Company changes its assessment of whether it will exercise an extension or a termination option.

(All amounts in ₹ Lakhs, unless otherwise stated)

Lease liability and ROU assets have been separately presented in the Balance Sheet and lease payments have been classified as financing cash flows.

Company as a lessor

Assets subject to operating leases are included in PPE. Lease income on an operating lease is recognised in the statement of profit and loss on a straight line basis over the term of the relevant lease except to the extent that the lease payments are structured to compensate for the expected inflationary cost. Costs including depreciation are recognised as an expense in the statement of profit and loss.

1.13 Inventories

Inventories are valued at the lower of cost and net realisable value. Costs incurred in bringing each product to its present location and condition are accounted for as follows:

Raw material and packing Material: Cost includes cost of purchase and other costs incurred in bringing the inventories to their present location and condition. Cost is determined on FIFO basis

Finished goods and work in progress: cost includes cost of direct materials, labour and a proportion of manufacturing overheads based on the normal operating capacity, but excluding borrowing costs.

Stores and Spares: Cost is determined on weighted average basis.

Due allowance is estimated and made by the Management for slow moving/non-moving items of inventory, where ever necessary, based on the technical assessment and such allowances are adjusted against the closing inventory value. Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale.

1.14 Cash and Cash Equivalents

Cash and cash equivalents in the Balance Sheet comprise cash at banks and on hand, demand deposits and short-term, highly liquid investments that are readily convertible to known amount of cash and which are subject to an insignificant risk of changes in value.

1.15 Government Grants and Export Benefits

Government grants are recognised where there is reasonable assurance that the grant will be received and all attached conditions will be complied with. When the grant or subsidy relates to revenue, it is recognised as income or is adjusted against the related cost on a systematic basis in profit or loss over the periods necessary to match them with the related costs, which they are intended to compensate. Where Grant relates to specific fixed assets, they are presented in the Balance Sheet by showing such grant as deduction from the carrying amount of asset concerned.

1.16 Financial Instruments

Financial assets and financial liabilities are recognised when the Group becomes a party to the contract embodying the related financial instruments.

Financial assets

Initial recognition and measurement

All financial assets are recognized initially at fair value plus, in the case of financial assets not recorded at fair value through profit or loss, transaction costs that are attributable to the acquisition of the financial asset. However, trade receivables and current accounts that do not contain a significant financing component are measured at transaction price.

(All amounts in ₹ Lakhs, unless otherwise stated)

Subsequent measurement

Financial assets are subsequently measured at amortised cost if these financial assets are held within a business model whose objective is to hold these assets in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Financial Liabilities

Initial recognition and Subsequent measurement:

Financial liabilities are initially measured at fair value, net of transaction costs. The measurement of financial liabilities depends on their classification, as described below:

Loans and borrowings:

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortized cost using the Effective Interest Rate (EIR) method. Gains and losses are recognized in profit or loss when the liabilities are de-recognized as well as through the EIR amortization process. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortization is included as finance costs in the statement of profit and loss.

Trade and other payables:

These amounts represent liabilities for goods or services provided to the Company which are unpaid at the end of the reporting period. Trade and other payables are presented as current liabilities when the payment is due within a period of 12 months from the end of the reporting period. For all trade and other payables classified as current, the carrying amounts approximate fair value due to the short maturity of these instruments. Other payables falling due after 12 months from the end of the reporting period are presented as non-current liabilities and are measured at amortized cost unless designated as fair value through profit and loss at the inception.

Fair value measurement

The Group measures financial instruments at fair value at each Balance Sheet date. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- a) In the principal market for the asset or liability, or
- b) In the absence of a principal market, in the most advantageous market for the asset or liability.

The principal or the most advantageous market must be accessible by the Company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Company uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximizing the use of relevant observable inputs and minimizing the use of unobservable inputs. All assets and liabilities for which fair value is measured or disclosed in

(All amounts in ₹ Lakhs, unless otherwise stated)

the financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

Level 1: Quoted (unadjusted) market prices in active markets for identical assets or liabilities;

Level 2: Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable, or

Level 3: Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognized in the Financial Statements on a recurring basis, the Company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorization (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

1.17 Foreign Currencies

The Consolidated Financial Statements are presented in ₹ in Lakhs, which is also the Group's functional currency.

Foreign currency transactions

Transactions in foreign currencies are initially recorded by the Group at their respective functional currency spot rates at the date the transaction first qualifies for recognition. However, for practical reasons, the Group uses average rate if the average approximates the actual rate at the date of the transaction.

In preparing the Consolidated financial statements of the Group, transactions in currencies other than the entity's functional currency (foreign currencies) are recognized at the rates of exchange prevailing at the dates of the transactions. At the end of each reporting period, monetary items denominated in foreign currencies are restated at the rates prevailing at that date.

Exchange differences arising on settlement/restatement of foreign currency monetary assets and liabilities of the Group are recognized as income or expense in the Restated Statement of Profit and Loss.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial transactions. Non-monetary items carried at fair value that are denominated in foreign currencies are translated at the rates prevailing at the date when the fair value was determined.

1.18 Revenue Recognition

Revenue is measured at the fair value of the consideration received or receivable. Revenue is measured based on at the amount of transaction price (net of variable consideration) allocated to that performance obligation. The transaction price of goods sold and services rendered is net of variable consideration on account of customer return, various discounts, rebates, schemes offered by the group as a part of the contract. The Group recognises revenue when it transfers control of product or service to a customer.

Revenues and costs relating to sales contracts are recognised as the related goods are delivered, and titles have passed, at which time all the following conditions are satisfied :-

- the group has transferred to the buyer the control over the goods;
- the group retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold;

(All amounts in ₹ Lakhs, unless otherwise stated)

- the amount of revenue can be measured reliably;
- it is probable that the economic benefits associated with the transaction will flow to the company ; and
- the costs incurred or to be incurred in respect of the transactions can be measured reliably.

The Group accounts for discounts and schemes related pricing incentives to customers as a reduction of revenue based on the rateable allocation of the discounts/ incentives to each of the underlying performance obligation that corresponds to the progress by the customer towards earning the discount/ incentive.

Other Operating Revenues comprise of income from ancillary activities incidental to the operations of the Company and is recognised when the right to receive the income is established as per the terms of the contract.

Interest Income:

Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset or shorter period, where appropriate to the gross carrying amount of the financial asset or to the amortized cost of a financial asset.

When calculating the effective interest rate, the company estimates the expected cash flows by considering all the contractual terms of the financial instrument but does not consider the expected credit losses. Interest income is included in other income in the statement of profit and loss. The expected cash flows are reassessed on a yearly basis and changes, if any, are accounted prospectively.

1.19 Employee Benefits

Retirement benefit costs and termination benefits:

(i) Defined Contribution Plan: A defined contribution plan is a post-employment benefit plan under which the group pays specified contributions to a separate entity. The group makes specified monthly contributions towards Provident Fund and Employee State Insurance. The group contribution is recognized as an expense in the Statement of Profit and Loss during the period in which the employee renders the related service. Payments to defined contribution retirement benefit plans are recognised as an expense when employees have rendered service entitling them to the contributions.

(ii) Defined Benefit Plan: The cost of providing benefits is determined using the projected unit credit method, with actuarial valuations being carried out at the end of each annual reporting period. Re-measurement, comprising actuarial gains and losses, the effect of the changes to the asset ceiling (if applicable) and the return on plan assets (excluding interest), is reflected immediately in the statement of financial position with a charge or credit recognised in other comprehensive income in the period in which they occur. Re-measurement recognised in other comprehensive income is reflected immediately in retained earnings and will not be reclassified to profit or loss. Past service cost is recognised in profit or loss in the period of a plan amendment.

Net interest is calculated by applying the discount rate at the beginning of the period to the net defined benefit liability or asset. Defined benefit costs are categorised as follows:

- a) service cost (including current service cost, past service cost, as well as gains and losses on curtailments and settlements);
- b) net interest expense or income; and

(All amounts in ₹ Lakhs, unless otherwise stated)

c) re-measurement

The group presents the first two components of defined benefit costs in profit or loss in the line item 'Employee benefits expenses'. Curtailment gains and losses are accounted for as past service costs.

The retirement benefit obligation recognised in the statement of financial position represents the actual deficit or surplus in the Company's defined benefit plans. The group presents the above liability/(asset) as current and non-current in the Balance Sheet as per actuarial valuation by the independent actuary and also considering whether the holding company will contribute this amount to the gratuity fund within the next twelve months.

A liability for a termination benefit is recognised at the earlier of when the entity can no longer withdraw the offer of the termination benefit and when the entity recognises any related restructuring costs.

Short-term and other long-term employee benefits:

A liability is recognised for benefits accruing to employees in respect of wages and salaries, annual leave and sick leave in the period the related service is rendered at the undiscounted amount of the benefits expected to be paid in exchange for that service.

Liabilities recognised in respect of short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in exchange for the related service. Liabilities recognised in respect of other long-term employee benefits are measured at the present value of the estimated future cash outflows expected to be made by the group in respect of services provided by employees up to the reporting date.

1.20 Borrowing Costs

Borrowing cost includes interest expense as per Effective Interest Rate (EIR) and exchange differences arising from foreign currency borrowings to the extent they are regarded as an adjustment to the interest cost. Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of the asset. All other borrowing costs are expensed in the period in which they occur.

Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds. Borrowing cost also includes exchange differences to the extent regarded as an adjustment to the borrowing costs.

1.21 Earnings Per Share

Basic earnings per share is computed by dividing the profit / (loss) after tax attributable to equity shareholders by the weighted average number of equity shares outstanding during the year. The weighted average number of equity shares outstanding during the period is adjusted for events such as bonus issue, and share split that have changed the number of equity shares outstanding, without a corresponding change in resources.

Diluted earnings per share is computed by dividing the profit/(loss) after tax as adjusted for dividend, interest and other charges to expense or income (net of any attributable taxes) relating to the dilutive potential equity shares, by the weighted average number of equity shares considered for deriving basic earnings per share and the weighted average number of equity shares which could have been issued on the conversion of all dilutive potential equity shares.

(All amounts in ₹ Lakhs, unless otherwise stated)

1.22 Taxation

Income tax expense represents the sum of the current tax and deferred tax.

Current Income Tax

Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted, at the reporting date. Current income tax relating to items recognized directly in equity is recognized in other comprehensive income/equity and not in the statement of profit and loss. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

Deferred Tax

Deferred tax is provided, using the balance sheet method, on all deductible temporary differences at the reporting date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes and on carry forward of unused tax credits and unused tax loss. Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the year when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date. Tax relating to items recognized outside profit or loss is recognised outside profit or loss (either in other comprehensive income or equity). Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised. The carrying amount of deferred tax assets (including Minimum Alternate Tax credit available) is reviewed at each reporting date and accumulated MAT credit will be derecognised in the year in which the company exercises its option, if any, available under the provisions of the Income tax Act whereby it would be advantageous for the company to avail certain concessions foregoing the MAT credit adjusted to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the asset to be recovered. Unrecognized deferred tax assets are re-assessed at each reporting date and are recognized to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

1.23 Share Based Payment

The fair value of equity-settled share-based payment awards granted to employees is recognised as an employee compensation expense over the vesting period, with a corresponding increase in equity under "Share Based Payment Reserve"

The total expense recognised is based on the fair value of options expected to vest, considering the estimated number of options that are expected to lapse due to employee attrition. Estimates are reviewed at each reporting date, and any adjustments are recognised in the Statement of Profit and Loss with a corresponding change in equity.

On exercise of the options, the Share Based Payment Reserve is transferred to Share Capital.

1.24 Provisions

Provisions are recognised when the group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. When the Group expects some or all of a provision to be reimbursed, for example, under an insurance contract, the reimbursement is

(All amounts in ₹ Lakhs, unless otherwise stated)

recognised as a separate asset, but only when the reimbursement is virtually certain. The expense relating to a provision is presented in the statement of profit and loss net of any reimbursement.

If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

1.25 Significant accounting Judgements, Estimates and Assumptions

In the course of applying the policies outlined in all notes as above, the Group is required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future period, if the revision affects current and future period.

a) Useful Lives of Property, Plant and Equipment

Management reviews the useful lives of property, plant and equipment at least once a year. Such lives are dependent upon an assessment of both the technical lives of the assets and also their likely economic lives based on various internal and external factors including relative efficiency and operating costs. Accordingly, depreciable lives are reviewed annually using the best information available to the Management.

b) Provisions and Contingencies

Provisions and liabilities are recognized in the period when it becomes probable that there will be a future outflow of funds resulting from past operations or events that can reasonably be estimated. The timing of recognition requires application of judgement to existing facts and circumstances which may be subject to change. The amounts are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability.

c) Taxes

Deferred tax assets are recognized for unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilized. Significant management judgement is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and the level of future taxable profits together with future tax planning strategies.

d) Allowances for Uncollected accounts receivable and advances

Trade receivables do not carry interest and are stated at their normal value as reduced by appropriate allowances for estimated irrecoverable amounts. Individual trade receivables are written off when management deems them not collectable. Impairment is made on the expected credit loss model, which is the present value of the cash shortfall over the expected life of the financial assets. The impairment provisions for financial assets are based on assumption about the risk of default and expected loss rates. Judgement in making these assumptions and selecting the inputs to the impairment calculation are based on past history, existing market condition as well as forward looking estimates at the end of each reporting period.

(All amounts in ₹ Lakhs, unless otherwise stated)

1.26 Impairment note

Financial Assets

In accordance with Ind AS 109, the Group applies expected credit loss (ECL) model for measurement and recognition of impairment loss on financial assets. The Company follows 'simplified approach' for recognition of impairment loss allowance on trade receivables. The application of such simplified approach does not require the Company to track changes in credit risk. Rather, it recognises impairment loss allowance based on lifetime ECLs at each reporting date, right from the date of its initial recognition. For recognition of impairment loss on other financial assets and risk exposure, the Group determines whether there has been a significant increase in the credit risk since initial recognition. If credit risk has not increased significantly, 12-month ECL is used to provide for impairment loss. However, if credit risk has increased significantly, lifetime ECL is recognised. If in a subsequent period, credit quality of the financial instrument improves such that there is no longer a significant increase in credit risk since initial recognition, then the Group reverts to recognising impairment loss allowance based on 12 month ECL.

Non-Financial Assets

The Group's non-financial assets, other than inventories and deferred tax assets, are assessed for recoverability whenever events or changes in circumstances indicate that their carrying amounts may not be recoverable. For the purpose of impairment testing, assets that do not generate independent cash inflows are grouped together into cash-generating units (CGUs). Each CGU represents the smallest group of assets that generates cash inflows that are largely independent of the cash inflows of other assets or CGUs. Goodwill arising from a business combination is allocated to CGUs or groups of CGUs that are expected to benefit from the synergies of the combination.

The recoverable amount (i.e. the higher of the fair value less costs to sell and the value in use) is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. In such cases, the recoverable amount is determined for the CGU to which the asset belongs. Where such assets are considered to be impaired, the impairment to be recognised in the statement of profit and loss is measured as the amount by which the carrying value of the assets exceeds the estimated recoverable amount of the asset. An impairment loss is reversed in the statement of profit and loss if there has been a change in the estimates used to determine the recoverable amount. The carrying amount of the asset is increased to its revised recoverable amount, provided that this amount does not exceed the carrying amount that would have been determined (net of any accumulated amortisation or depreciation) had no impairment loss been recognised for the asset in prior years.

(All amounts in ₹ Lakhs, unless otherwise stated)

2 Property Plant and equipment

	Description of Assets	Freehold Land	Leasehold Improvements	Buildings	Plant and Machinery	Office Equipment	Furniture & Fittings	Vehicles	Computers	Electrical Installations & Fittings	Total
I	Cost										
	Balance as at April 1, 2024	12,589.83	178.78	22,499.25	1,07,557.91	210.77	411.59	9,435.64	599.31	2,834.58	1,56,317.66
	Additions during the year	481.19	131.42	3,406.89	25,121.63	18.93	61.27	2,884.36	71.26	486.45	32,663.40
	Withdrawn/Adjustments during the year	-	-	-	(269.64)	(1.04)	(0.22)	(135.16)	(0.48)	(0.04)	(406.58)
	Balance at 31 st March 2025	13,071.02	310.20	25,906.14	1,32,409.90	228.66	472.64	12,184.84	670.09	3,320.99	1,88,574.48
	Additions during the year	47.27	114.61	3,431.03	38,931.51	74.74	19.13	2,115.22	132.89	-	44,866.40
	Withdrawn/Adjustments during the year	-	-	-	(56.62)	-	-	(139.66)	-	1.99	(194.29)
	Balance at 31 st March 2026	13,118.29	424.81	29,337.17	1,71,284.79	303.40	491.77	14,160.40	802.98	3,322.98	2,33,246.59
II	Accumulated Depreciation										
	Balance as at April 1, 2024	-	60.01	2,333.15	34,299.91	111.98	225.25	4,144.59	509.04	1,122.08	42,806.01
	Depreciation for the year	-	43.72	825.44	11,061.21	31.89	30.61	1,071.33	70.07	292.23	13,426.50
	Withdrawn/Adjustments during the year	-	-	-	(161.60)	(0.96)	(0.10)	(88.95)	(0.44)	(0.02)	(252.07)
	Balance at 31 st March 2025	-	103.73	3,158.59	45,199.52	142.91	255.76	5,126.97	578.67	1,414.29	55,980.44
	Depreciation for the year	-	68.61	1,070.99	13,980.34	39.45	34.95	1,306.99	18.85	308.51	16,828.69
	Withdrawn/Adjustments during the year	-	-	-	(37.14)	-	-	(95.93)	-	1.08	(131.99)
	Balance at 31 st March 2026	-	172.34	4,229.58	59,142.72	182.36	290.71	6,338.03	597.52	1,723.88	72,677.14
III	Net Carrying Value (I-II)										
	Balance as at April 1, 2024	12,589.83	118.77	20,166.10	73,258.00	98.79	186.34	5,291.05	90.27	1,712.50	1,13,511.65
	Balance as at March 31, 2025	13,071.02	206.47	22,747.55	87,210.38	85.75	216.88	7,057.87	91.42	1,906.70	1,32,594.04
	Balance as at March 31, 2026	13,118.29	252.47	25,107.59	1,12,142.07	121.04	201.06	7,822.37	205.46	1,599.10	1,60,569.45

Certain Property, Plant and equipment have been given as security against borrowings availed by the company (Refer Note 20 and 26).

Refer Note no 1.09 of Material Accounting Policies

Pursuant to the amendment in the Goods and Services Tax (GST) rate notification effective 22 September 2025, certain output supplies of the Company have been classified as exempted supplies. Consequently, in accordance with the provisions of the GST law, the input tax credit (ITC) previously availed on capital goods relating to such exempted supplies has been reversed during the year and added to carrying amount of the respective assets. The total amount adjusted to the respective assets during the year is Rs 387.89 lakhs.

(All amounts in ₹ Lakhs, unless otherwise stated)

3 Capital work in progress

Particulars	As at 31 st March 2026	As at 31 st March 2025
At the beginning of the year	24,279.20	9,514.36
At the end of the year	37,130.68	24,279.20

Capital work-in-progress (CWIP) ageing as on 31-03-2026

Particulars	Amount in CWIP for a period of				Total
	Less than 1 year	1 -2 years	2 -3 years	More than 3 years	
Projects in progress	27,004.00	10,126.68	-	-	37,130.68
Projects temporarily suspended	-	-	-	-	-

Following table represents Capital Work-in-progress projects which have exceeded their original budgeted cost and /or planned time of completion:

Particulars	Amount in CWIP for a period of				Total
	Less than 1 year	1 -2 years	2 -3 years	More than 3 years	
Projects in progress	-	-	-	-	-
Projects temporarily suspended	-	-	-	-	-

Capital work-in-progress (CWIP) ageing as on 31-03-2025

Particulars	Amount in CWIP for a period of				Total
	Less than 1 year	1 -2 years	2 -3 years	More than 3 years	
Projects in progress	6,597.25	17,681.95	-	-	24,279.20
Projects temporarily suspended	-	-	-	-	-

Following table represents Capital Work-in-progress projects which have exceeded their original budgeted cost and /or planned time of completion:

Particulars	Amount in CWIP for a period of				Total
	Less than 1 year	1 -2 years	2 -3 years	More than 3 years	
Projects in progress	-	1,679.21	-	-	1,679.21
Projects temporarily suspended	-	-	-	-	-

Pursuant to the amendment in the Goods and Services Tax (GST) rate notification effective 22 September 2025, certain output supplies of the Company have been classified as exempted supplies. Consequently, in accordance with the provisions of the GST law, the input tax credit (ITC) previously availed on capital goods relating to such exempted supplies has been reversed during the period and added to carrying amount of the respective assets. The total amount adjusted to the respective assets during the year is Rs 17.9 Lakhs.

(All amounts in ₹ Lakhs, unless otherwise stated)

4 Investment Property

Particulars	Land	Building	Total
Cost			
Balance as at April 1,2024	141.19	23.18	164.37
Additions during the year	-	-	-
Withdrawn during the year	-	-	-
Balance as at March 31,2025	141.19	23.18	164.37
Additions during the year	-	-	-
Withdrawn/Adjustments during the year	-	-	-
Balance as at March 31,2026	141.19	23.18	164.37
Accumulated Depreciation			
Balance as at April 1,2024	-	5.51	5.51
Depreciation for the year	-	0.80	0.80
Withdrawn during the year	-	-	-
Balance as at March 31,2025	-	6.31	6.31
Depreciation for the year	-	0.80	0.80
Withdrawn/Adjustments during the year	-	-	-
Balance as at March 31,2026	-	7.11	7.11
Net Carrying Value (I-II)			
Balance as at April 1,2024	141.19	17.67	158.86
Balance as at March 31,2025	141.19	16.87	158.06
Balance as at March 31,2026	141.19	16.07	157.26

The Company has identified Lands at Palakkad, Kerala and Hyderabad, Telangana and Building at Mangalore, Karnataka to be in the nature of investment property.

The methodology used is Level 3 as per Ind AS 113.

Amount recognised in Statement of Profit and Loss for investment properties:

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Rental Income	17.00	16.13
Direct operating expenses arising from investment property that generated rental income during the year:		
Depreciation on investment property	(0.80)	(0.80)
Profit / (Loss) from Investment Property	16.20	15.33

- Refer Note 1.10 of Material Accounting Policies

- The title deeds of immovable property are held in the name of the Holding company.
- For the purpose of IND AS transition, the Holding company has adopted the cost model for measuring investment property
- Fair value of Land and building held as investment property - ₹ 771.57 lakhs. Fair Value done by a registered valuer as defined under rule 2 of Register Valuer and Valuation Rules 2017. (PY - ₹ 771.57 lakhs). The management believes that there would not be significant change in the fair value of investment property when compared to the valuation obtained in the last financial year.

(All amounts in ₹ Lakhs, unless otherwise stated)

5 Right of Use Assets

Particulars	Land	Building	Total
Cost			
Balance as at April 1,2024	-	889.77	889.77
Additions during the year	209.61	117.11	326.72
Withdrawn during the year	-	(83.50)	(83.50)
Balance as at March 31,2025	209.61	923.38	1,132.99
Additions during the year	4,931.59	292.41	5,224.00
Withdrawn/Adjustments during the year	-	(511.32)	(511.32)
Balance as at March 31,2026	5,141.20	704.47	5,845.67
Accumulated Depreciation			
Balance as at April 1,2024	-	421.11	421.11
Depreciation for the year	2.99	195.13	198.12
Withdrawn during the year	-	(32.07)	(32.07)
Balance at 31st March 2025	2.99	584.17	587.16
Depreciation for the year	33.09	163.29	196.38
Withdrawn during the year	-	(359.78)	(359.78)
Balance at 31st March 2026	36.08	387.68	423.76
Net Carrying Value (I-II)			
Balance as at April 1,2024	-	468.66	468.66
Balance as at March 31,2025	206.62	339.21	545.83
Balance as at March 31,2026	5,105.12	316.79	5,421.91

The company has not revalued its Right of Use Assets.

- Refer Note 1.12 of material accounting policy.

6 Goodwill

Particulars	Goodwill	Total
Cost		
Balance as at April 1,2024	-	-
Additions during the year	130.00	130.00
Withdrawn during the year	-	-
Balance as at March 31,2025	130.00	130.00
Additions during the year	-	-
Withdrawn/Adjustments during the year	-	-
Balance as at March 31,2026	130.00	130.00
Accumulated Amortisation		
Balance as at April 1,2024	-	-
Depreciation for the year	-	-
Withdrawn during the year	-	-
Balance as at March 31,2025	-	-
Depreciation for the year	-	-
Withdrawn/Adjustments during the year	-	-
Balance as at March 31,2026	-	-

(All amounts in ₹ Lakhs, unless otherwise stated)

Particulars	Goodwill	Total
Net Carrying Value (I-II)		
Balance as at April 1, 2024	-	-
Balance as at March 31, 2025	130.00	130.00
Balance as at March 31, 2026	130.00	130.00

* Addition during the year ended 31st March 2025 represents the excess of amount paid over asset purchases in respect of acquisition of business (Refer Note 52(b))

7 Other intangible assets

Particulars	Brands / trademarks	Other Intangibles	Total
Cost			
Balance as at April 1, 2024	-	130.65	130.65
Additions during the year	-	10.80	10.80
Withdrawn during the year	-	-	-
Balance as at March 31, 2025	-	141.45	141.45
Additions during the year	948.02	-	948.02
Withdrawn/Adjustments during the year	-	-	-
Balance as at March 31, 2026	948.02	141.45	1,089.47
Accumulated Amortisation			
Balance as at April 1, 2024	-	48.65	48.65
Depreciation for the year	-	21.07	21.07
Withdrawn during the year	-	-	-
Balance as at March 31, 2025	-	69.72	69.72
Depreciation for the year	-	21.60	21.60
Withdrawn/Adjustments during the year	-	-	-
Balance as at March 31, 2026	-	91.32	91.32
Net Carrying Value (I-II)			
Balance as at April 1, 2024	-	82.00	82.00
Balance as at March 31, 2025	-	71.73	71.73
Balance as at March 31, 2026	948.02	50.13	998.15

(i) Refer Note no 1.11 of Material Accounting Policies

(ii) The company has entered into a Trademark assignment agreement with the Chairman & Managing Director on 15th July 2025 for acquisition of Trademark rights for a consideration of ₹ 886.00 Lakhs which has been paid in accordance with the agreement.

The assigned Trademark has been recognized as intangible asset in the books of accounts in accordance with the applicable Accounting Standards

GENERAL DISCLOSURES

The Holding Company, Milky Mist Dairy Food Limited (CIN: U15200TZ2014PLC020554), acquired the brand Briyas and Briyas Platter (collectively 'the Brand') on 19 February 2025. The Brand is engaged in manufacturing, processing, packaging and marketing of food and beverage products including soy-based nutritional products and related food formulations. The Brand has been recognised as an Intangible Asset in the books of the

(All amounts in ₹ Lakhs, unless otherwise stated)

Company at its acquisition cost. The Holding Company follows the Cost Model (Ind AS 38) for measurement of intangible assets after initial recognition.

The useful life of the Brand has been assessed as Indefinite, as there is no foreseeable limit to the period over which the Brand is expected to generate net cash inflows for the Company. Accordingly, the Brand is not amortised but is subject to an annual Impairment testing as required by Ind AS 36.

SPECIFIC DISCLOSURE – BRIYAS BRAND / INDEFINITE LIFE INTANGIBLE

For the purpose of impairment testing, the Briyas Brand (including all associated assets) has been identified as a separate Cash Generating Unit (CGU). A CGU is the smallest identifiable group of assets that generates cash inflows that are largely independent of the cash inflows from other assets or groups of assets. The Briyas CGU is engaged in the trading, manufacturing and sale of a portfolio of food and beverage products (including soy-based nutritional products). Independent cash inflows are generated at the brand level; accordingly, the Brand as a whole – including all assets or group of assets – has been considered as a single separate CGU for the purpose of this assessment (consistent with the treatment adopted by comparable FMCG companies such as India Branded Business being treated as a single CGU at the country level).

The carrying amount allocated to the Briyas CGU as at March 31, 2026 is ₹ 446 Lakhs. Of this, the carrying amount of the Trademark (intangible asset) is ₹ 130 Lakhs.

The recoverable amount of the CGU has been determined based on its Value in Use (VIU) in accordance with Ind AS 36. The VIU has been calculated using the Discounted Free Cash Flow (DCF) method, under the Income Approach. The VIU model is based on cash flow projections approved by management covering a period of five years (FY 2027 to FY 2031). Cash flows beyond the five-year projection period are captured through a terminal value, computed using the Gordon (Constant) Growth Model at a terminal growth rate of 3.00%, which is consistent with India's long-term nominal GDP growth and inflation expectations.

Key assumptions applied in the VIU calculation include: revenue growth rates based on management's strategic plans; EBITDA margins of approximately 32.5% sustained over the projection period, in line with historical trends and industry benchmarks; maintenance capital expenditure of INR 200 Lakhs per annum; and a pre-tax / post-tax discount rate of 17.86% (WACC) reflecting the Company's risk profile, including a specific company risk premium of 5.00% and an illiquidity premium of 1.68% for the non-listed nature of the entity.

Particulars	Carrying Amount (Rs. Lakhs)	Recoverable Amount (VIU, Rs. Lakhs)
Briyas (CGU)*	446.00	7,898.00
Briyas (Brand Trademark)	130.00	373.00

***Briyas CGU Breakup**

Particulars	Amount (Rs. Lakhs)
Brand Trademark	130.00
Tangible Assets	20.00
CWIP	296.00
Total	446.00

Sensitivity Analysis:

The Holding Company has carried out a sensitivity analysis on the key assumptions used in the Value in Use (VIU) calculation. Based on the analysis, management believes that no reasonably possible change in assumptions relating to revenue growth, EBITDA margins, discount rate, or terminal growth rate, considering current and recent trends, would result in the recoverable amount of the CGU falling below its carrying amount.

(All amounts in ₹ Lakhs, unless otherwise stated)

NON- CURRENT ASSETS

8 Other financial assets

Particulars	As at 31 st March 2026	As at 31 st March 2025
Unsecured, Considered Good		
Rental and lease deposits	291.20	269.74
Security Deposits	927.97	701.03
Earmarked Balances		
Term Deposits (having maturity of more than 12 months)*	164.49	94.70
Unsecured Deposits, Considered Doubtful		
Deposits	8.78	8.78
Less : Allowance for doubtful deposits	(8.78)	(8.78)
Total	1,383.66	1,065.47

* Deposits with banks are earmarked as margin money for letter of guarantees issued.

9 Non-current tax assets

Particulars	As at 31 st March 2026	As at 31 st March 2025
Advance payment of taxes (Net)	-	7.65
Total	-	7.65

10 Other Non-current assets

Particulars	As at 31 st March 2026	As at 31 st March 2025
Capital Advances	2,618.03	14,288.48
Allowances for doubtful capital advances	(23.54)	-
	2,594.49	14,288.48
Deposits with sales tax authorities	35.00	35.00
Total	2,629.49	14,323.48

CURRENT ASSETS

11 Inventories

Particulars	As at 31 st March 2026	As at 31 st March 2025
a) Raw Materials	6,384.51	4,313.67
i) Material in transit	863.20	383.36
b) Stock in trade	60.14	55.18
c) Work-in-progress	2,611.81	2,587.34
d) Finished Goods	21,881.02	16,665.64
e) Stores and Spares	2,617.35	2,206.43
Total	34,418.03	26,211.62

Refer Note 1.13 of material accounting policies

(All amounts in ₹ Lakhs, unless otherwise stated)

Inventories have been given as security for the borrowings availed by the Group. Refer Note.26

Inventories as 31st March 2026 is net off Provision for / (Reversal) of Non/Slow Moving Inventory of ₹ - 0 Lakhs (Previous Year - ₹ 47.95 Lakhs)

Amount of write down of Inventories recognised as an Expense for the year ended 31st March 2026 - ₹ - 51.44 Lakhs (Previous Year - ₹ 49.36 Lakhs)

Cost of Inventory Recognised as an Expense

Particulars	As at 31 st March 2026	As at 31 st March 2025
Cost of Materials Consumed	2,10,291.64	1,54,445.70
Cost of Traded Goods Sold	5,312.45	5,184.13
Changes in inventories of finished goods/Work in progress	(5,239.86)	(4,298.18)
Stores and Spares	462.30	246.84
Total	2,10,826.53	1,55,578.49

Financial Assets
12 Trade Receivables

Particulars	As at 31 st March 2026	As at 31 st March 2025
Unsecured		
a) Trade Receivables considered good	18,048.42	10,382.66
b) Trade Receivables which have significant increase in credit risk	1,403.76	1,385.51
c) Trade Receivables - Credit impaired	-	-
	19,452.18	11,768.17
Less: Allowances for Expected Credit Loss	(1,801.46)	(1,545.19)
Total	17,650.72	10,222.98

Trade Receivables have been given as security for the borrowings availed by the Group. Refer Note.26

Trade Receivables are non interest bearing and generally on credit terms in the range of 15-60 days

The Company's Exposure to credit and currency risk and loss allowances related to Trade Receivables are disclosed in Note.48

Trade receivable - Ageing Schedule as on 31st March 2026

Particulars	Outstanding for following periods					As at 31 st March 2026
	Less than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) Undisputed trade receivables						
- Considered good	17,163.45	810.35	53.62	15.63	5.37	18,048.42
- Which have significant increase in credit risk	-	-	492.50	318.28	391.82	1,202.60
- Which are credit impaired	-	-	-	-	-	-
(ii) Disputed trade receivables						-

(All amounts in ₹ Lakhs, unless otherwise stated)

Particulars	Outstanding for following periods					As at 31 st March 2026
	Less than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	Total
- Considered good	-	-	-	-	-	-
- Which have significant increase in credit risk	8.53	-	-	36.84	155.79	201.16
- Which are credit impaired	-	-	-	-	-	-
Total	17,171.98	810.35	546.12	370.75	552.98	19,452.18
Less: Allowances for Expected Credit Loss						(1,801.46)
Total (Net)	17,171.98	810.35	546.12	370.75	552.98	17,650.72

Trade receivable - Ageing Schedule as on 31st March 2025

Particulars	Outstanding for following periods					As at 31 st March 2025
	Less than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	Total
(i) Undisputed trade receivables						
- Considered good	8,155.14	2,181.42	12.37	6.58	18.78	10,374.29
- Which have significant increase in credit risk	-	-	2.47	1,161.55	32.58	1,196.60
- Which are credit impaired	-	-	-	-	-	-
(ii) Disputed trade receivables						
- Considered good	-	-	-	-	-	-
- Which have significant increase in credit risk	2.71	-	-	194.57	-	197.28
- Which are credit impaired	-	-	-	-	-	-
Total	8,157.85	2,181.42	14.84	1,362.70	51.36	11,768.17
Less: Allowances for Expected Credit Loss						(1,545.19)
Total (Net)	8,157.85	2,181.42	14.84	1,362.70	51.36	10,222.98

Movement in the Allowances for Expected Credit Loss	As at 31st March 2026	As at 31st March 2025
Balance at the beginning of the year	1,545.19	1,199.56
Expected Credit Loss Provided / (Reversal)	256.27	345.63
Balance at the end of the year	1,801.46	1,545.19

(All amounts in ₹ Lakhs, unless otherwise stated)

13 Cash and cash equivalents

Particulars	As at 31 st March 2026	As at 31 st March 2025
a) Balances with bank		
- In Current Accounts	810.95	1,385.26
b) In Overdraft Accounts		
- In Deposits with Maturity less than 3 months	236.91	-
c) Cheques on hand	-	0.31
d) Cash on hand	6.52	10.94
Total	1,054.38	1,396.51

Refer Note 1.14 of Material Accounting Policies.

14 Bank balances other than above

Particulars	As at 31 st March 2026	As at 31 st March 2025
a.Earmarked balances		
- in margin account*	305.16	691.43
- In Unspent CSR amount	-	0.14
Total	305.16	691.57

* Deposits amounting to ₹ 305.16 lakhs (Previous Year : ₹ 691.43 lakhs) have been kept as margin money for letter of guarantees issued.

15 Other financial assets

Particulars	As at 31 st March 2026	As at 31 st March 2025
Unsecured, considered good		
a) Export incentive receivable	97.13	48.35
b) Interest accrued	63.42	36.33
Total	160.55	84.68

16 Other current assets

Particulars	As at 31 st March 2026	As at 31 st March 2025
a) Advance to suppliers	997.63	715.21
b) Advance for Expenses	2.13	0.01
c) GST Credit Receivable	2,500.54	1,738.91
d) Prepaid expenses*	2,057.02	730.70
e) Balance with Government Authorities	69.27	69.04
f) Advance to employees	10.32	22.37
Total	5,636.91	3,276.24

* Prepaid expenses include an amount of ₹ 1,628.96 Lakhs in the current year (PY- ₹ 352.51 lakhs) incurred towards Initial Public offering (IPO) for the holding company.

(All amounts in ₹ Lakhs, unless otherwise stated)

17 Equity Share Capital

Particulars	As at 31 st March 2026	As at 31 st March 2025
Authorised Share Capital		
85,00,00,000 Equity shares of ₹ 2/- each	17,000.00	17,000.00
(31-03-2025 - 85,00,00,000 Equity shares of ₹ 2/- each)		
Issued , Subscribed and Paid up share capital		
64,22,85,000 Equity shares of ₹ 2/- each	12,845.70	12,600.00
(31-03-2025 - 63,00,00,000 Equity shares of ₹ 2/- each)		
Total	12,845.70	12,600.00

a. Reconciliation of shares outstanding at the beginning and at the end of the reporting period :

Particulars	As at 31 st March 2026		As at 31 st March 2025	
	No. of shares held	% of holding	No. of shares held	% of holding
a. Shares outstanding at the beginning of the year	63,00,00,000	12,600.00	35,00,000	350.00
b. Shares issued during the year	-	-	-	-
c. Split of shares	-	-	1,40,00,000	-
d. Issue of bonus shares	-	-	61,25,00,000	12,250.00
e. Shares bought back during the year	-	-	-	-
f. Changes in equity share capital during the year	1,22,85,000	245.70	-	-
g. Shares outstanding at the end of the year	64,22,85,000	12,845.70	63,00,00,000	12,600.00

b. Terms/ Rights attached

Voting

- The shareholders are entitled to one vote for each share held by them.

Dividend

- The Company declares and pays dividend in Indian Rupees. The dividend proposed by the Board of Directors, if any, is subject to the approval of the shareholders in the ensuing Annual General Meeting.

Liquidation

In the event of liquidation of the Company, the holders of the equity shares will be entitled to receive remaining assets of the Company, after distribution of all preferential amount. The distribution will be in proportion to the number of equity shares held by the shareholders.

c. Shares held by Holding Company or Ultimate Holding Company - Nil

(All amounts in ₹ Lakhs, unless otherwise stated)

d. Details of shareholders holding more than 5% of equity shares in the company :

Particulars	As at 31 st March 2026		As at 31 st March 2025	
	No.of.Shares	Percentage	No.of.Shares	Percentage
- Mr Sathishkumar T	26,29,42,695	40.94%	27,89,99,820	44.29%
- Ms Anitha S	33,04,42,515	51.45%	34,64,99,640	55.00%
	59,33,85,210	92.39%	62,54,99,460	99.29%

e. Promoter & Promoter Group Shareholding :

Particulars	As at 31 st March 2026		As at 31 st March 2025		Change during the year(A-B) B)*
	Number (A)	Percent- age (%)	Number (B)	Percentage (%)	
- Mr Sathishkumar T	26,29,42,695	40.94%	27,89,99,820	44.29%	-5.76%
- Ms Anitha S	33,04,42,515	51.45%	34,64,99,640	55.00%	-4.63%
- Aquarius Family Private trust	1,60,57,125	2.50%	-	0.00%	100.00%
- Taurus Family Private Trust	1,60,57,125	2.50%	-	0.00%	100.00%
- Mr T S Shanjay	22,50,000	0.35%	22,50,000	0.36%	0.00%
- Mr T S Nitin	22,50,000	0.35%	22,50,000	0.36%	0.00%
- Mr C S Shivakumar	180	0.00%	180	0.00%	0.00%
- Ms Rathepriya	180	0.00%	180	0.00%	0.00%
	62,99,99,820	98.09%	62,99,99,820	100.00%	

f. The Company has subdivided its equity shares of face value of ₹ 10 each into face value of ₹ 2 each, vide the resolution passed in its Extraordinary General Meeting held on 14th March 2025. Further, the Company has also issued 35 bonus equity shares of ₹ 2 each for every equity share and preference shares held vide resolution passed in its Extraordinary General Meeting held on 14th March 2025.

g. There were no shares bought back during the period of 5 years immediately preceeding the balance sheet date.

18 Instruments entirely equity in nature

Particulars	As at 31 st March 2026	As at 31 st March 2025
Authorised Share Capital		
2,50,00,000 Preference shares of ₹ 2/- each	500.00	500.00
(31-03-2025 - 2,50,00,000 Preference shares of ₹ 2/- each)		
Issued , Subscribed and Paid up share capital		
(31-03-2025 - 1,22,85,000, 0.01% Compulsorily Convertible Preference Shares (CCPS) of ₹ 2 each)	-	245.70
Total	-	245.70

(All amounts in ₹ Lakhs, unless otherwise stated)

a. Reconciliation of shares outstanding at the beginning and at the end of the reporting period :

Particulars	As at 31 st March 2026		As at 31 st March 2025	
	No.of.Shares	Amount (In Lakhs)	No.of.Shares	Amount (In Lakhs)
a. Shares outstanding at the beginning of the year	1,22,85,000	245.70	68,250	6.83
b. Shares issued during the year	-	-	-	-
c. Split of shares	-	-	2,73,000	-
d. Issue of bonus shares	-	-	1,19,43,750	238.87
e. Shares bought back during the year	-	-	-	-
f. Changes in equity share capital during the year	(1,22,85,000)	(245.70)	-	-
g. Shares outstanding at the end of the year	-	-	1,22,85,000	245.70

b. Terms/ Rights attached

On July 15, 2025, the Company converted the 0.01% Compulsorily Convertible Preference Shares (CCPS) into equity shares of ₹ 2/- each. The authorised share capital for preference remains in the company's capital structure. However, the issued and paid-up preference share capital is Nil. The Board approved the same.

c. Shares held by Holding Company or Ultimate Holding Company - Nil

d. Details of shareholders holding more than 5% of equity shares in the company :

Particulars	As at 31 st March 2026		As at 31 st March 2025	
	No.of.Shares	Percentage	No.of.Shares	Percentage
-Anicut Equity Continuum Fund	-	-	58,61,520	47.71%
-Pratithi Growth Fund I	-	-	10,70,460	8.71%
-Oriental Carbon and Chemicals Limited	-	-	7,49,340	6.10%
-Venkatesh Ramarathinam	-	-	7,49,340	6.10%
	-	-	84,30,660	68.63%

19 Other Equity

Particulars	General Reserve	Securities Premium	Retained earnings*	Share Based Payment Reserve	Common Control Adjust-ment Deficit Account	Other Comprehensive Income	Total
As at 1st April 2025							
Opening balance at the 1 st April 2025	-	-	20,485.11	-	(562.52)	10.96	19,933.55
Add: Amount transferred from Retained Earnings	-	-	-	-	-	-	-
Add: Additions during the year	-	-	-	731.18	-	90.14	821.32

(All amounts in ₹ Lakhs, unless otherwise stated)

Particulars	General Reserve	Securities Premium	Retained earnings*	Share Based Payment Reserve	Common Control Adjustment Deficit Account	Other Comprehensive Income	Total
Add: Profit during the year	-	-	12,701.24	-	-		12,701.24
Amount on Share Based Payment Reserve	-	-		-	-		-
Closing balance at the 31st March 2026	-	-	33,186.35	731.18	(562.52)	101.10	33,456.11
As at 31 st March 2025							
Opening balance at the 1 st April 2024	51.72	1,942.40	26,372.42	-	(562.52)	45.65	27,849.67
Add: Amount transferred from Retained Earnings	-	-	-	-	-	-	-
Less: Utilisation on issue of bonus shares	(51.72)	(1,942.40)	(10,494.76)	-	-	-	(12,488.88)
Add: Additions during the year	-	-	-	-	-	(34.69)	(34.69)
Add: Profit during the year	-	-	4,607.45	-	-	-	4,607.45
Closing balance at the 31st March 2025	-	-	20,485.11	-	(562.52)	10.96	19,933.55

Retained Earnings include an amount of ₹ 8,502 (in Lakhs) on account of Fair Valuation of Land on IND AS transition. The same amount is not available for distribution of Dividend.

Nature & purpose of reserves

a) General Reserve

The reserve arises on transfer of portion of the net profit pursuant to the earlier provisions of Companies Act 1956. Mandatory transfer to general reserve is not required under the Companies Act 2013.

b) Securities premium

Securities premium is used to record the premium on issue of shares. The reserve is utilised in accordance with the provisions of Section 52 of the Companies Act, 2013.

c) Retained earnings

Retained earnings are the profits that the Company has earned till date, less any dividends or other distribution to the shareholders.

d) Share Based Payment Reserve (Equity-Settled)

The Holding Company offers ESOP under which options to subscribe for the Company's share have been granted to certain employees and senior management. The share based premium reserve is used to recognise the value of equity settled share based payments provided as part of the ESOP scheme.(Refer note no. 51)

(All amounts in ₹ Lakhs, unless otherwise stated)

20 Borrowings

Particulars	Non Current portion		Current Portion	
	31 st March 2026	31 st March 2025	31 st March 2026	31 st March 2025
Secured Loans				
Term loans				
From banks	1,21,017.40	98,994.97	16,123.89	11,235.03
Less: Unamortized Upfront Fees on borrowings	(1,023.44)	(1,096.84)	(160.04)	(73.94)
	1,19,993.96	97,898.13	15,963.85	11,161.09
Vehicle Loans				
From banks	4,439.18	5,793.22	2,546.91	1,924.70
Less: Unmatured Financial Charges - Banks	(365.86)	(621.95)	(469.13)	(494.56)
	4,073.32	5,171.27	2,077.78	1,430.14
Unsecured Loans				
Loan from Directors	-	136.32	-	-
Total	1,24,067.28	1,03,205.72	18,041.63	12,591.23

Term loans from banks:

(i) Repayment terms:

Terms of loans	Bank	Security details	As at 31 st March 2026	As at 31 st March 2025
Repayable in 9 monthly instalments aggregating to ₹ 720 lakhs. The interest is payable on monthly basis.	Indian Bank	Note-1	720.00	1,680.00
Repayable in 25 monthly instalments aggregating to ₹ 2,834.84 lakhs. The interest is payable on monthly basis.	Indian Bank	Note-1	2,834.84	4,189.85
Repayable in 23 monthly instalments aggregating to ₹ 3,012.04 lakhs. The interest is payable on monthly basis.	Indian Bank	Note-1	3,012.04	4,583.54
Repayable in 108 monthly instalments aggregating to ₹ 9,691.25 lakhs. The interest is payable on monthly basis.	Indian Bank	Note-1	9,691.25	9,991.25
Repayable in 120 monthly instalments aggregating to ₹ 7,287.68 lakhs commencing from October 2026. The interest is payable on monthly basis.	Indian Bank	Note-1	7,287.68	4,364.41
Repayable in 5 monthly instalments aggregating to ₹ 385.23 lakhs. The interest is payable on monthly basis.	Indian Overseas Bank	Note-1	385.23	1,345.23
Repayable in 30 monthly instalments aggregating to ₹ 4,922.84 lakhs. The interest is payable on monthly basis.	Indian Overseas Bank	Note-1	4,922.84	6,922.84
Repayable in 24 monthly instalments aggregating to ₹ 2,508.52 lakhs. The interest is payable on monthly basis.	Indian Overseas Bank	Note-2	2,508.52	3,762.76
Repayable in 120 monthly instalments aggregating to ₹ 8,985.30 lakhs commencing from August 2026. The interest is payable on monthly basis.	Indian Overseas Bank	Note-3	8,985.30	3,684.87
Repayable in 11 monthly instalments aggregating to ₹ 396 lakhs. The interest is payable on monthly basis.	Union Bank	Note-1	396.00	828.00

(All amounts in ₹ Lakhs, unless otherwise stated)

Terms of loans	Bank	Security details	As at 31 st March 2026	As at 31 st March 2025
Repayable in 5 monthly instalments aggregating to ₹ 170.37 lakhs. The interest is payable on monthly basis.	Union Bank	Note-2	170.37	579.27
Repayable in 20 monthly instalments aggregating to ₹ 233.33 lakhs. The interest is payable on monthly basis.	Union Bank	Note-2	233.33	373.33
Repayable in 120 monthly instalments aggregating to ₹ 4,628.31 lakhs commencing from September 2026. The interest is payable on monthly basis.	Union Bank	Note-4	4,628.31	2,081.71
Repayable in 63 monthly instalments aggregating to ₹ 223.84 lakhs. The interest is payable on monthly basis.	Union Bank	Note-7	223.84	256.44
Repayable in 64 monthly instalments aggregating to ₹ 103.73 lakhs. The interest is payable on monthly basis	Union Bank	Note-7	103.73	118.58
Repayable in 66 monthly instalments aggregating to ₹ 118.87 lakhs. The interest is payable on monthly basis.	Union Bank	Note-7	118.87	135.24
Repayable in 67 monthly instalments aggregating to ₹ 430 lakhs. The interest is payable on monthly basis	Union Bank	Note-7	430.00	487.70
Repayable in 69 monthly instalments aggregating to ₹ 1,291.50 lakhs. The interest is payable on monthly basis.	Union Bank	Note-7	1,291.50	1,300.00
Repayable in 9 monthly instalments aggregating to ₹ 97.35 lakhs. The interest is payable on monthly basis.	The Federal Bank Ltd	Note-5	97.35	237.34
Repayable in 15 monthly instalments aggregating to ₹ 600 lakhs. The interest is payable on monthly basis.	The Federal Bank Ltd	Note-6	600.00	1,080.00
Repayable in 62 monthly instalments aggregating to ₹ 6,818.37 lakhs. The interest is payable on monthly basis.	The Federal Bank Ltd	Note-8	6,818.37	4,355.74
Repayable in 106 monthly instalments aggregating to ₹ 15,270 lakhs. The interest is payable on monthly basis.	State Bank of India	Note-3	15,270.00	15,874.97
Repayable in 120 monthly instalments aggregating to ₹ 12,000 lakhs commencing from June 2026. The interest is payable on monthly basis.	State Bank of India	Note-3	12,000.00	11,486.26
Repayable in 103 monthly instalments aggregating to ₹ 17,559.58 lakhs. The interest is payable on monthly basis.	RBL Bank Limited	Note-3	17,559.58	18,268.75
Repayable in 120 monthly instalments aggregating to ₹ 8,499.22 lakhs commencing from April 2026. The interest is payable on monthly basis.	Bank of Maharastra	Note-1	8,499.22	8,499.15
Repayable in 120 monthly instalments aggregating to ₹ 3,999.61 lakhs commencing from March 2027. The interest is payable on monthly basis.	Yes Bank	Note-1	3,999.61	3,646.91
Repayable in 84 monthly instalments aggregating to ₹ 3,829.16 lakhs commencing from February 2027. The interest is payable on monthly basis.	Axis Bank	Note-7	3,829.15	-
Repayable in 72 monthly instalments aggregating to ₹ 10,000 lakhs commencing from September 2026. The interest is payable on monthly basis.	State Bank of India	Note-9	10,000.00	-

(All amounts in ₹ Lakhs, unless otherwise stated)

Terms of loans	Bank	Security details	As at 31 st March 2026	As at 31 st March 2025
Repayable in 48 monthly instalments aggregating to ₹ 10,000 Lakhs commencing from September 2026. The interest is payable on monthly basis.	Yes Bank	Note-7	10,000.00	-
Repayable in 71 monthly instalments aggregating to ₹ 524.36 lakhs, the interest is payable on monthly basis.	The Federal Bank Ltd	Note 7	524.36	95.86
			1,37,141.29	1,10,230.00

The Effective rate of interest of the above loans are range from 8.00% to 13.00%

Vehicle Loans:

Vehicle loan from banks and financial institutions of ₹ 6,151.10 Lakhs (March 31, 2025: ₹ 6,601.41 Lakhs) carries interest @ 6.51% to 9.30 % p.a. The loans are repayable in 42 to 60 monthly instalments starting from the respective date of finance. The loan is secured by specific assets financed (vehicle).

(ii) Security details:

Note 1: The loans are secured by pari passu first charge on properties owned by the Company(present and future), hypothecation of other fixed assets of the Company (except vehicles financed by HDFC Bank Ltd, Kotak Mahindra Bank Ltd and other financial institutions, and Solar Loan financed by Federal Bank Ltd) and second pari passu charge on current assets of the Company.

Note 2: Secured by second charge with the existing credit facilities in terms of cash flows and entire current assets with charge on the assets financed.

Note 3: The loans are secured by pari passu first charge over immovable and movable fixed assets(Present and future) of the Company excluding Windmill, (2MW & 7 MW) Solar Power Plant which has been charged to respective term loan lenders and excluding vehicles financed by other lenders and second pari passu charge on the current assets of the Company.

Note 4: The loans are secured by pari passu first charge over Plant and Equipment and other immovable assets of the Company and first pari passu charge on the current assets of the Company.

Note 5: Primarily secured by hypothecation of 2 MW of Solar Power plant at Periyapuliur Village, Bhavani Taluk, Erode District and collaterally secured by (i) Equitable mortgage of agricultural land admeasuring 5.71 acres in R.S.No.732/2, 733/4, Periyapuliur Village, Bhavani Taluk, Erode District, in the name of Mr.T.Sathish Kumar (Managing Director) and (ii) Equitable mortgage of agricultural land admeasuring 14.66 acres in R.S.No.20/58 and others in Kavilipalayam Village, Erode District, in the name of Mr.T.Sathish Kumar (Managing Director).

Note 6 : Primarily secured by hypothecation of 7 MW of Solar Power plant at Kavilipalayam Village, Pujai Puliampatti, Sathyamanalam Taluk, Erode District and collaterally secured by (i) Equitable mortgage of agricultural land admeasuring 5.71 acres in R.S.No.732/2, 733/4, Periyapuliur Village, Bhavani Taluk, Erode District, in the name of Mr.T.Sathish Kumar (Managing Director) and (ii) Equitable mortgage of agricultural land admeasuring 14.66 acres in R.S.No.20/58 and others in Kavilipalayam Village, Erode District, in the name of Mr.T.Sathish Kumar (Managing Director).

Note 7:Secured by hypothecation of Machineries purchased out of the term loan.

Note 8:Primarily Secured by hypothecation of 20 MW of Solar Power plant at Arasanoor, Sivaganga District, Tamilnadu and collaterally secured by (i) Equitable mortgage of 60 Acres of Solar Land in the name of Mr.

(All amounts in ₹ Lakhs, unless otherwise stated)

T. Sathish Kumar(Managing Director), (ii) Equitable mortgage of agricultural land admeasuring 5.71 acres in R.S.No.732/2, 733/4, Periyapuliur Village, Bhavani Taluk, Erode District, in the name of Mr.T.Sathish Kumar (Managing Director) and (iii) Equitable mortgage of agricultural land admeasuring 19.55 acres in R.S.No.20/58 and others in Kavilipalayam Village, Erode District, in the name of Mr.T.Sathish Kumar (Managing Director).

Note 9: First charge on the entire Raw materials, Stock-in-process, Finished Goods, stores, spares & receivables & other current Assets on pari-passu basis with other consortium member banks.

a) First pari passu charge (Hypothecation) over the movable fixed assets excluding Windmill, (2MW & 7MW) solar power plant and Biogas plant (which has been charged to respective Term loan lenders) and excluding vehicles financed by other lenders.

b) First pari passu Charge (Hypothecation) on the Assets created out of proposed TL excluding land of Rs 6.89Cr.

c) Extension of first charge on Current Assets.

The term loan facilities are further secured by ‘the “Milky Mist” brand name and personal properties of the directors and guaranteed by personal guarantee of Promoter Directors.

Unsecured Loans

Unsecured Loan from director is repayable in 6 years and is Interest free. These have been fair valued by applying an weighted average borrowing rate of 9.14 % per annum.

21 Lease Liability

Particulars	As at 31 st March 2026	As at 31 st March 2025
Lease Liability - Non Current	369.90	393.10
Total	369.90	393.10

Refer Note 1.12 of Material accounting policies and Note 54 on movement of lease liability and maturity details.

22 Other Financial liabilities

Particulars	As at 31 st March 2026	As at 31 st March 2025
Dealers deposit	1,771.70	1,241.36
Total	1,771.70	1,241.36

23 Provisions

Particulars	As at 31 st March 2026	As at 31 st March 2025
Provision for Employee benefits		
- Gratuity (Refer Note 50)	481.54	259.91
- Leave Encashment	226.33	149.73
Total	707.87	409.64

(All amounts in ₹ Lakhs, unless otherwise stated)

24 Deferred tax liabilities (Net)

Particulars	As at 31 st March 2026	As at 31 st March 2025
Deferred Tax Liabilities :		
-On PPE and Intangible assets	16,617.73	13,413.85
-On Unamortised Processing Fees	413.55	410.01
[A]	17,031.28	13,823.86
Deferred tax assets :		
- On disallowances under the income tax act	637.99	564.98
'- On Unused Tax Losses and benefits	-	379.15
- On Lease Liability	18.77	13.95
- On Employee benefit Expense	457.93	333.05
- On Other temporary differences	6.72	6.72
[B]	1,121.41	1,297.85
Net deferred tax liability/(asset) - (A-B)	15,909.87	12,526.01
Less : MAT credit	(3,770.10)	(718.38)
Total	12,139.77	11,807.63

- Refer Note 43 for tax expense reconciliation and MAT credit entitlement.

25 Other non-current liabilities

Particulars	As at 31 st March 2026	As at 31 st March 2025
Security Deposits	200.85	204.39
Deferred interest income	-	8.27
Total	200.85	212.66

26 Borrowings

Particulars	As at 31 st March 2026	As at 31 st March 2025
Secured		
a) Current maturities of long-term borrowings (Refer Note 20)	18,041.63	12,591.23
b) Working capital loans from bank	25,076.28	21,840.22
Unsecured		
c) Loan from Directors	-	0.55
Total	43,117.91	34,432.00

- Working capital loan from banks are secured by

(i) Pari passu first charge on all the current assets of the Company

(ii) Hypothecation of 2 MW of Solar Power plant at Periyapuliur Village, Bhavani Taluk, Erode District

(iii) Hypothecation of 7 MW of Solar Power plant at Kavilipalayam Village, Pujai Puliampatti, Sathyamangalam Taluk, Erode District

(iv) Equitable mortgage of agricultural land admeasuring 5.71 acres in R.S.No.732/2, 733/4, Periyapuliur Village, Bhavani Taluk, Erode District, in the name of Mr.T.Sathish Kumar (Managing Director)

(All amounts in ₹ Lakhs, unless otherwise stated)

(v) Equitable mortgage of agricultural land admeasuring 19.55 acres in R.S.No.20/58 and others in Kavilipalayam Village, Erode District, in the name of Mr.T.Sathish Kumar (Managing Director) and collaterally secured by “Milky Mist” brand name of the Company and personal properties of the directors.

(vi) Subservient charge on the current assets, Movable Fixed Assets of the Company and “Milky Mist” brand name of the Company

The working capital facility is repayable on demand and carries interest in the range of 7.75% p.a. to 9.35% p.a.

- Unsecured loan from directors are non-interest bearing and are repayable on demand.

27 Lease liability

Particulars	As at 31 st March 2026	As at 31 st March 2025
Lease liability - Current	116.67	168.72
Total	116.67	168.72

Refer Note 1.12 of Material accounting policies and Note 54 on movement of lease liability and maturity details.

28 Trade Payables

Particulars	As at 31 st March 2026	As at 31 st March 2025
Trade Payables		
a) Total outstanding dues of micro and small enterprises	287.38	310.64
b)Total outstanding dues of creditors other than micro and small enterprises	10,683.34	9,130.12
Total	10,970.72	9,440.76

The information in relation to dues to Micro and Small Enterprises have been determined to the extent such parties have been identified on the basis of information available with the Group. The Group Companies have issued letters seeking confirmation from suppliers regarding registration under the “Micro, Small and Medium Enterprises Development Act, 2006”.

Ageing as on 31st March 2026

Particulars	Outstanding for the following period				
	MSME	Others	Disputed dues - MSME	Disputed dues - Others	Total
Less than 1 year	287.38	10,675.63	-	-	10,963.01
1 -2 years	-	7.71	-	-	7.71
2 -3 years	-	-	-	-	0.00
More than 3 years	-	-	-	-	-
Total	287.38	10,683.34	-	-	10,970.72

Ageing as on 31st March 2025

Particulars	Outstanding for the following period				
	MSME	Others	Disputed dues - MSME	Disputed dues - Others	Total
Less than 1 year	310.64	9,116.00	-	-	9,426.64
1 -2 years	-	14.12	-	-	14.12
2 -3 years	-	-	-	-	-
More than 3 years	-	-	-	-	-
Total	310.64	9,130.12	-	-	9,440.76

- The above ageing have been presented on First-in-First out based on settlement of invoices.

(All amounts in ₹ Lakhs, unless otherwise stated)

29 Other Financial Liabilities

Particulars	As at 31 st March 2026	As at 31 st March 2025
a) Employees Benefits Payable	852.50	896.20
b) Directors remuneration payable	216.39	334.97
c) Provision for CSR	-	0.04
d) Interest Accrued but not due on Borrowings	505.20	352.41
e) Creditors for capital goods	8,973.01	8,493.07
f) Purchase consideration payable for business acquisition (Refer Note 51(a))	-	712.52
g) Other Payables*	14,999.40	8,888.17
Total	25,546.51	19,677.38

*Other Payables includes Provision for expenses, Provision for Claims and Selling and Distribution Expenses, creditors for expenses, etc.,

30 Other current liabilities

Particulars	As at 31 st March 2026	As at 31 st March 2025
a) Statutory Dues payable	364.78	330.84
b) Contract Liabilities	1,171.14	288.20
c) Deferred interest income	0.00	10.82
Total	1,535.92	629.86

31 Provisions

Particulars	As at 31 st March 2026	As at 31 st March 2025
Provision for Employee benefits		
a) Gratuity (Refer Note 50)	176.11	200.13
b) Leave Encashment	46.29	18.82
Total	222.40	218.95

32 Current Tax Liabilities (Net)

Particulars	As at 31 st March 2026	As at 31 st March 2025
Provision for Income Tax(net of advance tax)	577.04	442.03
Total	577.04	442.03

(All amounts in ₹ Lakhs, unless otherwise stated)

33 Revenue from operations

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Sale of products		
- Sale of manufactured goods	3,06,146.69	2,27,559.74
- Sale of traded goods	5,896.89	5,725.30
Total - A	3,12,043.58	2,33,285.04
Other operating revenue		
- Freight recovery	1,720.74	1,625.32
- Export incentive	72.07	39.95
Total - B	1,792.81	1,665.27
Grand Total (A+B)	3,13,836.39	2,34,950.31
Reconciliation of Revenue recognised in Statement of Profit and Loss Account with Contracted Price		
Revenue from contract with customers as per Contract Price	3,47,599.63	2,57,004.82
Less: Trade Discounts, Claims etc.,	(35,556.05)	(23,719.78)
Revenue from Contract with Customers as per Statement of Profit & Loss	3,12,043.58	2,33,285.04

Disaggregation of Revenue

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
A.Export Sales	11,681.18	7,414.85
B.Domestic Sales	3,00,362.40	2,25,870.18
Total	3,12,043.58	2,33,285.04

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Contract Balances		
Trade receivable	17,650.72	10,222.98
Contract liability - Advance from customer	1,171.14	288.20

Contract assets are revenue earned but remain unbilled at the end of the year. Contract liabilities are amount received for which performance obligation are yet to be satisfied.

34 Other income

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Interest income	64.05	89.98
Interest on Income Tax Refund	-	-
Net gain on foreign currency transaction	-	-
Profit on sale of assets (Net)	85.96	1.66
Rental income	21.42	21.17
Excess provision reversed	-	32.55
Liability written back	-	23.27

(All amounts in ₹ Lakhs, unless otherwise stated)

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Interest Income on Financial Instruments	32.84	15.93
Miscellaneous income	460.22	344.42
	664.49	528.98

35 Cost of materials consumed

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Materials Consumed	2,10,291.64	1,54,445.70
	2,10,291.64	1,54,445.70
Material consumed comprises:		
Raw milk	1,53,887.16	1,10,074.14
Additives and other consumables	38,761.91	30,411.95
Packing material	17,642.57	13,959.61
Total	2,10,291.64	1,54,445.70

Value of imported and indigenous raw materials including packing materials consumed :

Particulars	For the year ended 31 st March 2026		For the year ended 31 st March 2025	
	%	Value	%	Value
Imported	0.45%	955.25	0.52%	799.32
Indigenous	99.55%	2,09,336.39	99.48%	1,53,646.39
	100.00%	2,10,291.64	100.00%	1,54,445.70

36 Purchases of stock-in-trade

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Cattle Feed	4,603.84	3,493.36
Milk products	58.79	74.34
Non-milk products	654.78	1,534.20
	5,317.41	5,101.90

38 Changes in inventories of work-in-progress and finished Goods

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Inventories at the end of the year:		
Finished goods	21,941.17	16,720.82
Work-in-progress	2,611.81	2,587.34
	24,552.98	19,308.16
Inventories at the beginning of the year:		
Finished goods	16,720.82	13,680.03
Work-in-progress	2,587.34	1,412.18
Total	19,308.16	15,092.21

(All amounts in ₹ Lakhs, unless otherwise stated)

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Net (Increase) / Decrease in inventories of finished goods and Work-in-progress	(5,244.82)	(4,215.95)

38 Employee benefits expense

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Salaries,wages and bonus	17,110.31	13,817.57
Contribution to provident and other funds	328.97	295.71
Gratuity & Leave encashment (Refer note no.50)	584.86	165.20
Staff welfare expenses	193.67	200.30
Share based payment expense (Refer note no.51)	731.18	-
Total	18,948.99	14,478.78

39 Finance costs

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
a) Interest Expense	12,897.51	10,146.46
Less: Interest Subvention received	(2,636.93)	(1,837.73)
	10,260.58	8,308.73
b) Interest on Lease Liability	47.67	48.62
c) Other Borrowing Cost	318.19	276.28
Total	10,626.44	8,633.63

Refer Note 60 in respect of borrowing cost capitalized.

40 Depreciation and amortisation expenses

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
a) Depreciation on Property, Plant & Equipment (Refer Note 2)	16,827.58	13,426.50
b) Depreciation on Right of Use Assets (Refer Note 5)	0.80	0.80
c) Amortisation of Intangible assets (Refer Note 7)	196.39	198.12
d) Depreciation on Investment Properties (Refer Note 4)	21.60	21.07
Total	17,046.37	13,646.49

41 Other expenses

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Consumption of stores and spares	462.30	246.84
Power and fuel (net off self generation) (Refer Note no. 59)	6,103.95	5,012.26
Water charges	262.45	289.62
Rent	90.63	129.74
Rates & taxes	1,404.76	649.51
Insurance expenses	564.07	405.52

(All amounts in ₹ Lakhs, unless otherwise stated)

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Logistics expenses	9,771.88	8,149.73
Repairs & Maintenance		
- Building	284.33	190.78
- Machinery	2,447.80	2,629.01
- Vehicle	1,009.20	690.93
- Others	305.33	276.96
Milk chilling and Processing charges	550.19	320.31
Selling and Distribution Expenses	14,391.06	12,196.26
Security charges	178.48	147.46
Travelling and conveyance	1,772.30	1,385.54
Professional & consultancy charges	728.75	725.21
Auditor's remuneration (Refer note no.41(A))	64.64	53.43
Provision for Expected Credit Loss	256.27	345.63
Allowances for doubtful capital advances (P/L)	23.54	-
Bad Debts	-	13.05
Exchange Fluctuation (Net)	84.50	42.36
CSR expenses	128.28	105.49
Loss from sale of fixed asset	-	-
Miscellaneous expenses	780.80	628.60
Total	41,665.51	34,634.24

41 (a) Auditor's remuneration

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
(a) For Statutory Audit	42.00	29.00
(b) For Consolidation	4.50	5.00
(c) For Tax Audit & Services	16.00	16.00
(d) For Certification & Others	1.00	3.00
(e) Reimbursement of expenses	1.14	0.43
Total	64.64	53.43

The above payment excludes ₹ 65.00 Lakhs towards IPO related services provided to the Holding Company.

42 Earnings per share

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Net Profit after tax as per Statement of Profit and Loss attributable to Equity Shareholders - (A) (₹ in Million)	12,701.24	4,607.45
Weighted average number of equity shares outstanding for Basic EPS - (B)	63,87,50,959	63,00,00,000
Weighted average number of equity shares outstanding for Diluted EPS - (C)	64,34,29,812	64,22,85,000

(All amounts in ₹ Lakhs, unless otherwise stated)

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Face value per equity share (in ₹)	2	2
Basic earnings per share (in ₹)# - (A/B)	1.99	0.73
Diluted earnings per share (in ₹)# - (A/C)	1.97	0.72
Weighted average number equity shares used as the denominator (B)		
(a) Opening balance of number of equity shares of Face Value of ₹ 10 each	-	35,00,000
(b) Opening balance of number of equity shares of Face Value of ₹ 2 each	63,00,00,000	-
(c) Number of equity shares after sub division of Shares (Face value from ₹ 10 to ₹ 2)	-	1,75,00,000
(d) Number of equity shares under bonus issue (35 bonus shares for each equity share)	-	61,25,00,000
(e) Weighted Average Number of Equity Shares on conversion of CCPS	87,50,959	-
Weighted average number of equity shares used as the denominator in calculating basic earnings per share.##	63,87,50,959	63,00,00,000
Diluted earnings per share		
Weighted average number of shares used as the denominator (C)		
(i) Weighted average number of equity shares used as the denominator in calculating basic EPS	63,87,50,959	63,00,00,000
(ii) Employee Share Options (ESOP) outstanding during the year (Treasury Method)	11,44,812	-
(iii) Potential Equity Shares (CCPS)	35,34,041	1,22,85,000
(iv) Total Weighted Average Potential Equity Shares *	46,78,853	-
Weighted average number of shares used as the denominator in calculating diluted earnings per share (i+iv) for Current Year and (i+iii) for Previous Year	64,34,29,812	64,22,85,000

#The earnings per share reflects the impact of bonus shares issuance in the ratio of 35:1 i.e. 35 bonus shares for each equity share.

##Weighted average no of equity shares for the year ended 31st March 2026 is computed as (b+e), for the year ended 31st March 2025 is computed as (c+d)

* Dilutive Impact of Employee Stock Option Scheme and Compulsory Convertible Preference Shares

During the year, 1,22,85,000 preference shares were converted into equity shares on July 15, 2025 .

Stock Split & Issue of Bonus shares

On March 14, 2025, the shareholders of the Holding Company have approved a stock split from a face value of ₹ 10 each to ₹ 2 each for both the class of shares. Further the shareholders have approved the issue of 35:1 bonus shares on fully paid shares having face value of ₹ 2 per share through capitalisation of reserves of the company amounting to ₹ 12,488.90 Lakhs. The shares have been allotted on March 17,2025 .The impact of the stock split , bonus shares and conversion of CCPS has been considered retrospectively for the purpose of calculation of

(All amounts in ₹ Lakhs, unless otherwise stated)

basic and diluted earnings per share for all periods presented in accordance with IND AS 33. The reconciliation of Pre and Post stock split / bonus issue of shares is given below:

Particulars	Equity Shares	0.01% Compulsorily Convertible Preference Shares (CCPS)	Total
Weighted average number of shares	35,00,000	68,250	35,68,250
Total shares pre sub division of shares (A)	35,00,000	68,250	35,68,250
Number of shares under shares sub divided (B)	1,40,00,000	2,73,000	1,42,73,000
Total shares pre bonus issue C=(A+B)]	1,75,00,000	3,41,250	1,78,41,250
Number of shares under bonus issue (35 bonus shares for each share held) (D)	61,25,00,000	1,19,43,750	62,44,43,750
Conversion of Compulsorily Convertible Preference Shares (CCPS) into equity (E)	1,22,85,000	(1,22,85,000)	-
Total shares post stock split / bonus issue F = (C+D+E)	64,22,85,000	-	64,22,85,000

43 Tax expense

The Holding Company has paid income tax as per Section 115JB of the Income-tax Act, 1961 for measurement of its income tax expense and accordingly continued to recognise its income tax expense at the prescribed domestic effective tax rate of 34.944%.

The Subsidiary (Asal Food Products Private Limited) has paid income tax as per Section 115BAA of the Income Tax Act, 1961 for measurement of its income tax expense and accordingly continued to recognise its income tax expense at the prescribed domestic effective tax rate of 25.168%.

The major components of income tax expense and the reconciliation between expected tax expense based on the domestic effective tax rate and the reported tax expense in the statement of profit and loss is as follows:

(a) Tax expenses recognised in Statement of Profit and Loss

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Current Tax		
Current tax on profit for the year	2,814.00	1,621.06
Charge/ (Credit) in respect of current tax for earlier years	49.07	(1.15)
TOTAL (A)	2,863.07	1,619.91
Deferred Tax		
Origination / reversal of temporary differences	2,957.60	2,477.36
Effect of recognition/revesal of deferred tax on tax losses	379.15	49.78
TOTAL (B)	3,336.75	2,527.14
MAT Credit (C)		
MAT Credit in respect of current and earlier years	(3,051.72)	-
Total Tax expense recognized in Statement of Profit and Loss - (A)+(B)+(C)	3,148.10	4,147.05

(b) Tax expenses recognised in other comprehensive income

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Items that will not be reclassified to profit or loss		
Remeasurements of the defined benefit plans	47.10	(18.63)

(All amounts in ₹ Lakhs, unless otherwise stated)

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Net fair value gain on investments in equity instruments at FVTOCI	-	-
Total Tax expense recognized in other comprehensive income	47.10	(18.63)

(c) The reconciliation of estimated income tax expense at tax rate to income tax expense reported in Statement of Profit and Loss is as follows:

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Profit / (Loss) before tax	15,849.34	8,754.50
Tax at the Indian tax rate of holding company	34.944%	34.944%
Tax at the Indian tax rate of subsidiary	25.170%	25.170%
Expected income tax expense at statutory tax rate	5,512.83	3,027.71
Tax effect of adjustments to reconcile expected income tax expense to reported income tax expense:		
Expenses not deductible in determining taxable profits	(233.66)	284.94
Effect of non recognition of MAT credit (Refer Note Below)	-	827.47
Effect of recognition of deferred tax on tax losses	379.15	49.79
Disallowances and reversals - net	(103.91)	(41.71)
Charge/ (Credit) in respect of current tax for earlier years	49.06	(1.15)
MAT Credit	(2,456.12)	-
Others	0.75	-
Tax expense for the year	3,148.10	4,147.05

Note:

The above workings are based on provisional computation of tax expenses and are subject to finalisation of tax audit/ filing of tax returns in due course.

MAT Credit Availment:

The Holding Company had not recognized MAT credit entitlement in earlier years amounting to ₹ 2,456.12 lakhs considering the uncertainty of its utilization. Consequent to the amendments made by the Finance Act, 2026 with respect to carry forward and set-off of MAT credit and the Company's migration to the new tax regime under Section 115BAA, the management is reasonably certain of utilization of such MAT credit, subject to permissible limits. Accordingly, MAT credit pertaining to earlier years has been recognized during the year.

(All amounts in ₹ Lakhs, unless otherwise stated)

d) Significant Components of deferred tax assets / liabilities and their movements

Particulars	Deferred Tax Assets/ (Liabilities) as on 01.04.2025	Recognised in profit or loss	Recognised in OCI	Deferred Tax Assets/ (Liabilities) as on 31.03.2026
Deferred tax asset/(liabilities)				
- On PPE and intangible assets	(13,413.85)	(3,203.88)	-	(16,617.73)
- On Unamortised processing fees	(410.01)	(3.54)	-	(413.55)
- On Derecognition of Sales	-	-	-	
- On disallowances under the income tax act	564.98	73.01	-	637.99
- On Unused Tax Losses and benefits	379.15	(379.15)	-	-
- On lease liability	13.95	4.82	-	18.77
- On employee benefit expense	333.05	171.98	(47.10)	457.93
- On others	6.72	-	-	6.72
Net Deferred tax asset/ (liabilities)	(12,526.01)	(3,336.76)	(47.10)	(15,909.87)
MAT Credit	718.38	3,051.72	-	3,770.10
	(11,807.63)	(285.04)	(47.10)	(12,139.77)

Particulars	Deferred Tax Assets/ (Liabilities) as on 01.04.2025	Recognised in profit or loss	Recognised in OCI	Deferred Tax Assets/ (Liabilities) as on 31.03.2026
Deferred tax asset/(liabilities)				
- On PPE and intangible assets	(10,993.07)	(2,420.78)	-	(13,413.85)
- On Unamortised processing fees	(237.73)	(172.28)	-	(410.01)
- On disallowances under the income tax act	417.35	147.63	-	564.98
- On Unused Tax Losses and benefits	428.94	(49.79)	-	379.15
- On lease liability	12.21	1.75	-	13.95
- On employee benefit expense	286.84	27.59	18.63	333.05
- On others	67.98	(61.26)		6.72
Net Deferred tax asset/ (liabilities)	(10,017.48)	(2,527.14)	18.63	(12,526.01)
MAT Credit	718.38	-	-	718.38
	(9,299.10)	(2,527.14)	18.63	(11,807.63)

(All amounts in ₹ Lakhs, unless otherwise stated)

44 Contingent liabilities and Commitments

Particulars	For the year ended 31 st March 2026	For the year ended 31 st March 2025
(a) Contingent liabilities:		
- Guarantees given by banks on behalf of the Holding Company	663.99	877.53
- Dividend on compulsorily convertible preference shares		
- Obligation with respect to Export Promotion Capital Goods (EPCG) licenses:	19,487.08	18,060.01
Quantum of duty saved	2,546.76	2,562.33
- Disputed statutory liabilities not provided for (Refer note below)	203.00	202.00
- Disputed other liabilities not provided for		
b) Commitments		
- Estimated amount of contracts remaining to be executed on capital account	16,783.69	29,605.39

* The export obligations are to be fulfilled over a period of 6 years from the date of import of capital goods.

Note:

1. During the Financial year 2023-24, the company has received a consolidated GST demand for an amount of ₹ 1,617.90 lakhs (excluding penalty and interest) for the period July 2017 to March 2021. The demand includes an amount of ₹ 993.08 lakhs for which the company has claimed input credit on capital goods forming part of Property, Plant & Equipment's. The company has disputed these demand and had filed a writ petition before the Madras High Court. A interim stay has been obtained on all further proceedings until the matter is heard. In the opinion of the management, no provision is considered necessary for the above demand. Necessary provisions/ adjustments to the Property, Plant and Equipment would be made, if necessary and differential depreciation would be charged as and when the matter is finally settled.

2. During the Financial year 2024-25, the company has received a GST demand for an amount of ₹ 504.07 Lakhs(excluding penalty and interest). The demand related to short payment of GST due to wrong classification of goods, short payment of GST under RCM, irregular availment of input tax credit & non-reversal of ITC on exempted supplies for the period April 2021 to March 2022.Further the order in appeal has been passed for allowance of ₹ 63.57 Lakhs and appeal rejected for amount of ₹ 440.51Lakhs.

3. During the Financial year 2025-26, the company has received a GST Appeal for an amount ₹ 424.80 Lakhs for irregular availment of ITC during the period from April 2020 to March 2021 on exempted product and irregular availment of ITC on freezer , refrigerator and cooler not received by the taxpayer during the period April 2020 to March 2023.Further the order in appeal has been passed for allowance of ₹ 213.58 Lakhs and appeal rejected for amount of ₹ 211.20 Lakhs.

(All amounts in ₹ Lakhs, unless otherwise stated)

45 Segment information

The Group's business activities are mainly related to processing of milk and manufacturing of milk related products, which are primarily assessed as a single reportable operating segment in accordance with Ind AS 108 - "Segment Reporting" by the management.

46 Related parties disclosures

In accordance with Ind AS-24 "Related Party Disclosures" of the Companies (Accounts) Rules 2015, as amended time to time and the Companies Act, 2013, the names of related parties along with aggregate amount of transactions and year end balances with them are given as follows:

Key Managerial Personnel (KMP)

i) Executive Directors:

Mr.Sathishkumar Thangamuthu - Chairman and Managing Director

Mrs.Anitha Sathishkumar - Whole-time Director

Dr K Rathnam - Whole-time Director and Chief Executive Officer

ii) Non- Executive & Independent Directors:

Mrs.Radha Venkatakrishnan - Independent Director (appointed w.e.f March 08, 2025)

Mrs.Mallika Janakiraman - Independent Director (appointed w.e.f March 13, 2025)

Mr.Subramaniam N - Independent Director (appointed w.e.f May 15, 2025)

iii) Others:

Mr.Biswajit Mishra - Chief Financial Officer (appointed w.e.f March 07, 2025)

Mr.S Prakash - Company Secretary and Compliance Officer (appointed w.e.f January 18, 2025)

Mr.Vivek G- Company Secretary (resigned w.e.f January 11, 2025)

Relatives of Key Managerial Personnel (KMP)

Mr.C.S.Shivakumar - Deputy General Manager (Information Technology)

Mr. Shanjay T S - Management Executive (w.e.f May 2,2024)

Others

i). Enterprise over which key management personnel are able to exercise significant influence/control

Aquarius Family Private Trust

Taurus Family Private Trust

ii). Enterprise over which relatives of key management personnel are able to exercise significant influence

Magiva Technologies Private Limited

(All amounts in ₹ Lakhs, unless otherwise stated)

Related Party Transaction

The following transactions were carried out with related parties during the year in the ordinary course of business:

Nature of transaction	Related Parties	Nature of parties	As at 31 st March 2026	As at 31 st March 2025
Remuneration paid	Sathishkumar T	KMP	1,009.73	1,625.00
	Anitha S	KMP	359.88	390.00
	Dr K Rathnam	KMP	302.87	222.15
	Biswajit Mishra	KMP	104.68	14.90
	Vivek G	KMP	-	8.98
	S Prakash	KMP	40.85	16.80
Director's Sitting fees	Radha Venkatakrishnan	KMP	16.60	1.50
	Mallika S Janakiraman	KMP	11.50	1.00
	Subramaniam N	KMP	14.30	-
Purchase of Equity shares (Acquisition of Subsidiary)	Sathishkumar T	KMP	-	641.27
	Anitha Sathishkumar	KMP	-	71.25
Consideration paid for assignment of Trademark in favour of company	Sathishkumar T	KMP	886.00	
Remuneration paid	Shivakumar C S	KMP Relative	30.08	27.07
	T S Shanjay	KMP Relative	16.76	5.85
Lease/Rental expenses	Sathishkumar T	KMP	3.15	0.60
	Shanjay T S	KMP Relative	18.00	7.50
Loan repaid during the year	Sathishkumar T	KMP	139.00	25.00
	Anitha S	KMP	20.55	-
Professional services paid	Magiva Technologies Private Limited	Others	196.46	180.01
Vehicle maintenance paid	Magiva Technologies Private Limited	Others	99.50	42.02
Share based payment	Dr K Rathnam	KMP	364.02	-
	Biswajit Mishra	KMP	81.82	-
	S Prakash	KMP	29.01	-

(All amounts in ₹ Lakhs, unless otherwise stated)

Nature of transaction	Related Parties	Nature of parties	As at 31 st March 2026	As at 31 st March 2025
Remuneration Payable	Sathishkumar T	KMP	196.43	345.27
	Anitha S	KMP	67.08	67.20
	Dr K Rathnam	KMP	23.17	24.79
	Biswajit Mishra	KMP	9.30	7.76
	S Prakash	KMP	3.79	3.70
	Shivakumar C S	KMP Relative	2.90	2.47
	T S Shanjay	KMP Relative	2.11	0.73
Amount Payable	Magiva Technologies Private Limited	Others	84.33	64.71
	T S Shanjay	KMP Relative	1.35	1.35
Lease liability	Shanjay T S	KMP Relative	211.24	210.07
Purchase consideration Payable for Business acquisition (Acquisition of Subsidiary)	Sathishkumar T	KMP	-	641.27
	Anitha S	KMP	-	71.25
Loan from Directors	Sathishkumar T	KMP	-	119.28
	Anitha S	KMP	-	17.59

The Company has entered into lease arrangements with related party during the year against which Right-of-use Assets and Lease Liabilities has been recognised as required by Ind AS 116. The lease liability at the year end is ₹ 211.24 lakhs (Previous year - ₹ 210.07 lakhs)

The Directors have given certain properties as guarantees for the loan taken by company. Refer Note no. 20 & 26.

The remuneration to key management personnel does not include the provision made for Gratuity as they are determined on an actuarial basis for the company as a whole.

The share based payment expenses represents expenses recognised as per Ind AS 102- "Share Based Payments". The value of perquisites in this regard under Income Tax Act, 1961 is Nil, as no option has been exercised during the year.

The following are the details of the transactions eliminated on consolidation as per Ind AS 24 read with ICDR Regulations

(i) Milky Mist Dairy Food Limited

Name of Related Party	Nature of Transactions	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Asal Food Products Private Limited	Sale of Products	95.35	209.67
Asal Food Products Private Limited	Purchase of Products	3,400.83	1,959.79
Asal Food Products Private Limited	Trade Payables	360.62	471.52
Asal Food Products Private Limited	Rent and Electricity Receivable	73.82	-

(All amounts in ₹ Lakhs, unless otherwise stated)

Name of Related Party	Nature of Transactions	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Asal Food Products Private Limited	Discount received	617.82	321.85
Asal Food Products Private Limited	Rental Income	13.75	-
Asal Food Products Private Limited	Investment in Subsidiary	712.52	712.52

(ii) Asal Food Products Private Limited

Name of Related Party	Nature of Transactions	For the year ended 31 st March 2026	For the year ended 31 st March 2025
Milky Mist Dairy Food Limited	Sale of Products	3,400.83	1,959.79
Milky Mist Dairy Food Limited	Purchase of Products	95.35	209.67
Milky Mist Dairy Food Limited	Trade Receivables	360.62	471.52
Milky Mist Dairy Food Limited	Other Payables	73.82	-
Milky Mist Dairy Food Limited	Discount allowed	617.82	321.85
Milky Mist Dairy Food Limited	Rental Expense	13.75	-
Milky Mist Dairy Food Limited	Paid Up Share Capital	712.52	712.52

47 Financial instruments

The following table shows the carrying amounts and fair values of financial assets and financial liabilities

The carrying value of financial instruments by categories as at 31st March 2026 are as follows:

Particulars	Note No.	FVTPL	FVTOCI	Cost / Amortised cost	Total Carrying value	Total Fair value
Financial assets						
Trade receivables	12	-	-	17,650.72	17,650.72	17,650.72
Cash and cash equivalents	13	-	-	1,054.38	1,054.38	1,054.38
Other bank balances	14	-	-	305.16	305.16	305.16
Other Financial assets	8,15	-	-	1,544.21	1,544.21	1,544.21
Financial Liabilities						
Borrowings	20,26	-	-	1,67,185.19	1,67,185.19	1,67,185.19
Trade Payables	28	-	-	10,970.72	10,970.72	10,970.72
Lease Liabilities	21,27	-	-	486.57	486.57	486.57
Other financial liabilities	22,29	-	-	27,318.21	27,318.21	27,318.21

The carrying value of financial instruments by categories as at 31st March 2025 are as follows:

Particulars	Note No.	FVTPL	FVTOCI	Cost / Amortised cost	Total Carrying value	Total Fair value
Financial assets						
Trade receivables	12	-	-	10,222.98	10,222.98	10,222.98
Cash and cash equivalents	13	-	-	1,396.51	1,396.51	1,396.51
Other bank balances	14	-	-	691.57	691.57	691.57
Other Financial assets	8,15	-	-	1,150.15	1,150.15	1,150.15

(All amounts in ₹ Lakhs, unless otherwise stated)

Particulars	Note No.	FVTPL	FVTOCI	Cost / Amortised cost	Total Carrying value	Total Fair value
Financial Liabilities						
Borrowings	20,26	-	-	1,37,637.72	1,37,637.72	1,37,637.72
Trade Payables	28	-	-	9,440.76	9,440.76	9,440.76
Lease Liabilities	21,27	-	-	561.82	561.82	561.82
Other financial liabilities	22,29	-	-	20,918.73	20,918.73	20,918.73

i) Fair Value Hierarchy

Financial assets and financial liabilities are measured at fair value in the financial statement and are grouped into three levels of a fair value hierarchy.

The three levels are defined based on the observability of significant inputs to the measurement, as follows:

Level 1 : Quoted prices (unadjusted) in active markets for financials instruments.

Level 2 : Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Unobservable inputs for the asset or liability.

ii. The carrying value of the financial instruments by categories and the value based on hierarchy as on 31st March 2026 and 31st March 2025 were as follows:

Particulars	Note No.	Level	Carrying value 31 st March 2026	Carrying value 31 st March 2025
Financial assets				
At Amortized Cost				
Trade receivables	12	3	17,650.72	10,222.98
Cash and cash equivalents	13	3	1,054.38	1,396.51
Bank balances other than Cash & Cash Equivalents	14	3	305.16	691.57
Other financial assets	8,15	3	1,544.21	1,150.15
Total assets			20,554.47	13,461.21
Financial liabilities				
Trade payables	28	3	10,970.72	9,440.76
Borrowings	20,26	3	1,67,185.19	1,37,637.72
Lease Liabilities	21,27	3	486.57	561.82
Other financial liabilities	22,29	3	27,318.21	20,918.73
Total liabilities			2,05,960.69	1,68,559.03

iii. The management assessed that the fair value of cash and cash equivalents, trade receivables, loans, other financial assets, trade payables and other financial liabilities approximate the carrying amount largely due to short-term maturity of these instruments. The fair value of the financial assets and liabilities is included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale.

iv. There have been no transfers between Level 1, Level 2 & Level 3 during the year.

(All amounts in ₹ Lakhs, unless otherwise stated)

48 Financial instruments - Risk management

The Group's activities expose it to credit risk, liquidity risk and market risk. The Group's Board of Directors has overall responsibility for the establishment and oversight of the Group's risk management framework. This note explains the sources of financial risk which the entity is exposed to and how the entity manages the risk and the related impact in the financial statements.

Risk	Exposure arising from	Measurement
Credit risk	Cash and cash equivalents, trade receivables, financial assets measured at amortised cost.	Ageing analysis, Credit ratings
Liquidity risk	Borrowings and other liabilities	Rolling cash flow forecasts
Market risk – Interest rate risk	Borrowings at variable rates	Cash flow forecasting, Sensitivity analysis
Market risk – Financial Currency Risk	Adverse movements in the exchange rate between the Rupee and any relevant foreign currency	Internal Foreign Currency Exposure and risk management policy

(a) Credit risk

Credit risk is the risk of financial loss to the Group if a customer or counterparty to a financial instrument fails to meet its contractual obligations, and arises principally from the Group's receivables from customers and investment securities. Credit risk arises from cash held with banks and financial institutions, as well as credit exposure to clients, including outstanding accounts receivable. The maximum exposure to credit risk is equal to the carrying value of the financial assets. The objective of managing counterparty credit risk is to prevent losses in financial assets. The Group assesses the credit quality of the counterparties, taking into account their financial position, past experience and other factors.

Credit risk management

Credit risk rating

The Group assesses and manages credit risk of financial assets based on following categories arrived on the basis of assumptions, inputs and factors specific to the class of financial assets.

A: Low credit risk

B: Moderate credit risk

C: High credit risk

Risk	Exposure arising from	Measurement
Low Credit risk	Assets where the counter-party has strong capacity to meet the obligations and where the risk of default is negligible or nil	12 month expected credit loss / life time expected credit loss
Moderate Credit risk	Assets where the probability of default is considered moderate, where the capacity of the counter party to meet the obligations is not strong	12 month expected credit loss / life time expected credit loss
High Credit risk	Assets where there is a high probability of default	12 month expected credit loss / life time expected credit loss

* Life time expected credit loss (if required) is provided for trade receivables and for those financial assets where the credit risk has increased significantly, since the initial recognition.

(All amounts in ₹ Lakhs, unless otherwise stated)

Based on business environment in which the Group operates, a default on a financial asset is considered when the counterparty fails to make payments within the agreed time period as per contract. Loss rates reflecting defaults are based on actual credit loss experience and considering differences between current and historical economic conditions.

Assets are written off when there is no reasonable expectation of recovery, such as a debtor declaring bankruptcy or litigation decided against the Group. The Group continues to engage with parties whose balances are written off and attempts to enforce repayment. Any subsequent recoveries made are recognised in statement of profit and loss.

Classification of Financial assets among risk categories:

As at 31st March 2026

Credit rating	Particulars	Gross Carrying Amount	Expected Credit Losses	Carrying Amount net of Provision
Low credit risk	Cash and cash equivalents, other bank balances, current investments, loans, trade receivables and other financial assets	22,355.93	(1,801.46)	20,554.47
Moderate credit risk	Nil	-	-	-
High credit risk	Nil	-	-	-

As at 31st March 2025

Credit rating	Particulars	Gross Carrying Amount	Expected Credit Losses	Carrying Amount net of Provision
Low credit risk	Cash and cash equivalents, other bank balances, current investments, loans, trade receivables and other financial assets	15,006.40	(1,545.19)	13,461.21
Moderate credit risk	Nil	-	-	-
High credit risk	Nil	-	-	-

(b) Liquidity risk

Liquidity risk is the risk that the Group will not be able to meet its financial obligations as they become due. The objective of liquidity risk management is to maintain sufficient liquidity and ensure that funds are available for use as per requirement.

The processes and policies related to such risks are overseen by the Group's Board of Directors.

The table below provides details regarding the contractual maturities of significant financial liabilities as at 31st March 2026, 31st March 2025

Particulars	Carrying Value	On Demand	Less than 1 year	1 to 5 years	More than 5 years	Total
As at 31st March 2026						
Borrowings	1,67,185.19	25,076.28	18,041.63	84,879.49	39,187.79	1,67,185.19
Lease Liabilities	486.57	-	116.67	153.79	216.11	486.57
Trade payables	10,970.72	-	10,963.01	7.71	-	10,970.72
Other financial liabilities	27,318.21	-	25,546.51	1,771.70	-	27,318.21

(All amounts in ₹ Lakhs, unless otherwise stated)

Particulars	Carrying Value	On Demand	Less than 1 year	1 to 5 years	More than 5 years	Total
As at 31st March 2025						
Borrowings	1,37,637.72	21,840.77	12,591.23	66,260.67	36,945.05	1,37,637.72
Lease Liabilities	561.82	-	168.72	176.86	216.24	561.82
Trade payables	9,440.76	-	9,426.64	14.12	-	9,440.76
Other financial liabilities	20,918.74	-	19,677.38	1,241.36	-	20,918.74

(c) Market risk

Market risk is the risk that changes in market prices, such as foreign exchange rates, interest rates and equity prices, which will affect the Group's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

(d) Currency risk

The Group's functional currency is Indian Rupees (INR). The Group undertakes transactions denominated in foreign currencies; consequently, exposure to exchange rate fluctuations arise. Volatility in exchange rates affects the Group's revenue from export markets and the costs of imports.

Adverse movements in the exchange rate between the Rupee and any relevant foreign currency results in increase in the Group's overall debt position in Rupee terms without the Group having incurred additional debt and favourable movements in the exchange rates will conversely result in reduction in the Group's receivables in foreign currency. In order to hedge exchange rate risk, the Group has a policy to hedge cash flows (either using natural hedge or an artificial hedge) upto a specific tenure using forward exchange contracts and hedges based on their Internal Foreign Currency Exposure and risk management policy as approved by the management and in accordance with the applicable regulations where the Group operates.

The carrying amounts of the Group's monetary assets and monetary liabilities at the end of the reporting period are as follows: (expressed in units of respective foreign currency)

As at 31st March 2026

Particulars	USD	AED	EURO	AUD	GBP	NZD
Financial Assets	7,83,733.49	-		5,81,952.69	-	-
Financial Liabilities	-	-	5,16,152.74	-	2,599.80	7,25,860.00

As at 31st March 2025

Particulars	USD	AED	EURO	AUD	GBP	NZD
Financial Assets	5,05,432.90	-	-	1,42,619.49	-	
Financial Liabilities	85,481.15	80.50	20,42,432.29	5,400.00	2,600.00	

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Group's exposure to the risk of changes in market interest rates relates primarily to the Group's debt obligations with floating interest rates and investments.

(All amounts in ₹ Lakhs, unless otherwise stated)

The overall exposure of Borrowings is as follows:

Particulars	31-03-2026	31-03-2025
Fixed Rate Borrowing	6,151.10	6,601.41
Variable Rate Borrowing	1,61,034.08	1,30,899.45

Sensitivity Analysis:

The following table demonstrates the sensitivity to a reasonably possible change (100 basis points) in interest rates on that portion of loans and borrowings affected. With all other variables held constant, the Group's profit before tax is affected through the impact on floating rate borrowings, as follows:

Particulars	As at 31 st March 2026	As at 31 st March 2025
Interest Sensitivity - Term Loan		
Interest Rates - Increase by 100 basis points	(1,282.92)	(948.44)
Interest Rates - Decrease by 100 basis points	1,282.92	948.44
Interest Sensitivity - Working Capital Loan		
Interest Rates - Increase by 100 basis points	(234.63)	(199.65)
Interest Rates - Decrease by 100 basis points	234.63	199.65

49 Capital Management

For the purpose of the Group's capital management, capital includes issued equity capital and all other equity reserves. The Group manages its capital structure and makes adjustments in light of changes in economic conditions and the requirements of the financial covenants. The Group monitors capital using gearing ratio, which is net debt divided by total equity. The Group includes within net debt, interest bearing loans and borrowings, less cash and cash equivalents.

Particulars	As at 31 st March 2026	As at 31 st March 2025
Borrowings	1,67,185.19	1,37,637.72
Less: Cash and cash equivalents	1,054.38	1,396.51
Less: Bank Balances other than Cash and Cash equivalents	305.16	691.57
Net debt (A)	1,65,825.65	1,35,549.63
Equity Share Capital	12,845.70	12,600.00
Instruments entirely equity in nature	-	245.70
Other equity	33,456.11	19,933.55
Total Equity (B)	46,301.81	32,779.25
Net Debt to Equity Ratio - (A)/(B)*100	358.14%	413.52%

In order to achieve this overall objective, the Group's capital management, amongst other things, aims to ensure that it meets financial covenants attached to the interest-bearing loans and borrowings that define capital structure requirements.

No changes were made in the objectives, policies or processes for managing capital during the year ended March 31st, 2026 and March 31st, 2025.

(All amounts in ₹ Lakhs, unless otherwise stated)

50 Employee Benefits

Refer Note 1.19 of Material Accounting Policies

A. Defined contribution plans

The Group makes contributions towards provident fund, National Pension Scheme and employee's state insurance as a defined contribution retirement benefit fund for qualifying employees. The provident fund is operated by the regional provident fund commissioner. The National Pension Scheme is maintained by Pension Fund regulatory and Development Authority. The Employees state insurance is operated by the Employees State Insurance Corporation. Under these schemes, the Company is required to contribute a specific percentage of the payroll cost as per the statute.

The Group recognised the following contributions in the Statement of profit and loss

Particulars	As at 31 st March 2026	As at 31 st March 2025
Employer's Contribution to Provident Fund	310.01	280.78
Employer's Contribution to Employees State Insurance	13.29	14.93
Employer's Contribution to National Pension Scheme	5.67	-
Total	328.97	295.71

B. Defined benefit plans

In accordance with the Payment of Gratuity Act, 1972, the Group provides for gratuity, as defined benefit plan. The gratuity plan provides for a lump sum payment to the employees at the time of separation from the service on completion of vested year of employment (i.e.) five years. The liability of gratuity plan is provided based on actuarial valuation as at the end of each financial year based on which the Holding Company contributes the ascertained liability to a Trust Fund set up with Life Insurance Corporation of India with whom the plan assets are maintained.

These plans typically expose the Group to actuarial risks such as: investment risk, interest rate risk, salary risk and longevity risk.

Investment Risk: The present value of the defined benefit plan liability (denominated in Indian Rupee) is calculated using a discount rate which is determined by reference to market yields at the end of the reporting period on government bonds.

Interest Risk: A decrease in the bond interest rate will increase the plan liability; however, this will be partially offset by an increase in the return on the plan's debt investments.

Salary Risk: The present value of the defined benefit plan liability is calculated by reference to the future salaries of plan participants. As such, an increase in the salary of the plan participants will increase the plan's liability.

Longevity Risk: The present value of defined benefit plan liability is calculated by reference to the best estimate of the mortality of plan participants both during and after their employment. An increase in the life expectancy of the plan participants will increase the plan's liability.

a) Principal actuarial assumptions

The Holding Company provides for gratuity liability based on the actuarial valuation done by the independent actuary valuer and is funded. The present value of the defined benefit obligation and the related current service cost were measured using the Projected Unit Credit Method, with actuarial valuations being carried out at as on balance sheet date.

(All amounts in ₹ Lakhs, unless otherwise stated)

Principal assumptions used for the purpose of actuarial valuations were as follows:

Particulars	As at 31 st March 2026	As at 31 st March 2025
Discount rate(s)	8.12%	6.92%
Expected Return on Assets	6.92%	7.23%
Salary escalation rate	10.00%	8.00%
Attrition rate	15.00%	5.00%
Mortality	Indian Assured Lives Mortality (2012-14) Ultimate	

The Subsidiary provides for gratuity liability based on the actuarial valuation done by the independent actuary valuer and is unfunded. The present value of the defined benefit obligation and the related current service cost were measured using the Projected Unit Credit Method, with actuarial valuations being carried out at as on balance sheet date.

Principal assumptions used for the purpose of actuarial valuations were as follows: (Subsidiary company)

Particulars	As at 31 st March 2026	As at 31 st March 2025
Discount rate(s)	7.33%	6.84%
Expected Return on Assets	0.00%	0.00%
Salary escalation rate	5.00%	5.00%
Attrition rate	10.00%	10.00%
Mortality	Indian Assured Lives Mortality (2012-14) Ultimate	

b) Amount recognised in the Statement of Profit and Loss in respect of these defined benefit plans are as follows:

Particulars	As at 31 st March 2026	As at 31 st March 2025
Current Service Cost	177.37	145.44
Past Service Cost	169.01	-
Net Interest on Defined Benefit Obligation	30.38	19.76
Expenses recognised in the statement of profit and loss	376.76	165.20

c) Amount recognised in Other Comprehensive income for the year

Particulars	As at 31 st March 2026	As at 31 st March 2025
Return on plan assets	(0.42)	0.40
Actuarial gains/losses arising from changes in demographic assumptions	(41.45)	-
Actuarial gains/losses arising from changes in financial assumptions	40.03	190.26
Actuarial gains/losses arising from experience adjustments	(135.39)	(137.34)
Amount recognised in OCI for the current year	(137.24)	53.31

d) Movement in the present value of the defined benefit obligation are as follows

Particulars	As at 31 st March 2026	As at 31 st March 2025
Defined benefit obligation as at the beginning of the year	546.74	337.17
Current service cost	177.37	145.44
Interest on Defined Benefit Obligation	36.03	23.92

(All amounts in ₹ Lakhs, unless otherwise stated)

Particulars	As at 31 st March 2026	As at 31 st March 2025
Actuarial gains/losses arising from changes in demographic assumptions	(41.45)	-
Actuarial gains/losses arising from changes in financial assumptions	40.03	190.26
Actuarial gains/losses arising from experience adjustments	(135.40)	(137.34)
Past Service Cost	169.01	-
Benefits paid	(52.14)	(12.71)
Defined benefit obligation as at the end of the year	740.19	546.74

e) Change in fair value of plan assets

Particulars	As at 31 st March 2026	As at 31 st March 2025
Fair value of plan assets as at the beginning of the year	86.70	32.09
Expected return on Plan Assets	5.65	4.16
Employer Contributions	41.92	63.54
Benefits paid	(52.14)	(12.71)
Actuarial Gain/(Loss) on Plan Assets	0.42	(0.40)
Fair value of plan assets as at the end of the year	82.55	86.69

f) Net Liability recognised in the Balance sheet

Particulars	As at 31 st March 2026	As at 31 st March 2025
Defined benefit obligation	740.20	546.74
Fair value of plan assets	(82.55)	(86.69)
Amount recognised (Liability)	657.65	460.05
- Non Current	481.54	259.90
- Current	176.11	200.14

g) Sensitivity analysis

Below is the sensitivity analysis determined for significant actuarial assumption for the determination of defined benefit obligation and based on reasonably possible changes in the respective assumptions occurring at the end of the reporting period while holding all other assumptions constant.

Particulars	As at 31 st March 2026	As at 31 st March 2025
Discount Rate		
Discount rate + 100 basis points	681.09	493.66
Discount rate - 100 basis points	803.32	610.02
Salary escalation rate + 1%	791.79	604.53
Salary escalation rate - 1%	687.19	497.30
Attrition rate + 1%	723.98	536.92
Attrition rate - 1%	753.05	557.78

The sensitivity analysis presented above may not be representative of the actual change in the defined benefit obligation as it is unlikely that the change in the assumptions would occur in isolation of one another as some of the assumptions may be correlated.

(All amounts in ₹ Lakhs, unless otherwise stated)

h) The expected future contribution and estimated future benefit payments from the fund are as follows:

Particulars	As at 31 st March 2026	As at 31 st March 2025
Year 1	48.14	24.93
Year 2	36.62	21.91
Year 3	35.84	18.41
Year 4	25.48	22.35
Year 5	33.26	20.39
Year 6 to 10	142.68	170.81
Above 10 Years	424.97	1,103.08

C) Compensated absences :

The expected cost of accumulating compensated absences is determined by actuarial valuation performed by an independent actuary at each balance sheet date using Projected Unit Credit method on the additional amount expected to be paid/availed as a result of the unused entitlement that has accumulated at the balance sheet date.

51 Employee Stock Option Scheme (Equity-Settled)

(a) Description of the Plan

The Holding Company has instituted an Employee Stock Option Scheme (“ESOP 2025”) for the benefit of its eligible employees, administered by the Nomination and Remuneration Committee of the Board of Directors in accordance with the provisions of the Companies Act, 2013 and Ind AS 102 – Share-based Payment.

Under the Plan, the Company may grant options to purchase equity shares of ₹2 each at face value as approved by the Committee. Each option, when exercised, entitles the holder to one fully paid-up equity share of the Company.

Particulars	Details
Date of Grant	18-Jul-25
Number of Options Granted	16,64,836
Face Value per Share	₹ 2 each
Exercise Price	₹ 2 per share
Fair Value per Option at Grant Date	₹ 149.47
Valuation Model Used	Black-Scholes-Merton model
Settlement	Equity-settled
Vesting Conditions	Service-based vesting
Vesting Schedule	20% after 1 year, 20% after 2 years, 25% after 3 years, 35% after 4 years
Contractual Life	8 years
Expected Life	4.5 to 5 years
Expected Annual Attrition	5% per annum

(All amounts in ₹ Lakhs, unless otherwise stated)

(b) Movement of Options during the year

Particulars	Number of Options	Weighted-Average Exercise Price (₹)
Outstanding at the beginning of the year	-	-
Granted during the year	16,64,836	₹ 2
Forfeited / Lapsed during the year	31,217	₹ 2
Exercised during the year	-	-
Expired during the year	-	-
Outstanding at the end of the year	16,33,619	₹ 2
Exercisable at the end of the year	-	-

(c) Fair Value Measurement – Key Inputs and Assumptions

Parameter	Assumption
Fair Value of Underlying Share at Grant Date	₹ 149.47
Exercise Price	₹ 2
Expected Volatility	41.08%
Risk-Free Interest Rate	5.97 %
Expected Dividend Yield	0.00 %
Expected Life (Years)	8 years
Model Used	Black-Scholes-Merton

(d) Expense Recognised/ to be recognized in the Statement of Profit and Loss over the period of vesting:

Financial Year	Expense for the Year (₹ in lakhs)
FY 2025–26	731.18
FY 2026–27	709.99
FY 2027–28	416.24
FY 2028–29	226.60
FY 2029–30	51.77

(e) Reconciliation of Options Outstanding

Range of Exercise Prices (₹)	Options Outstanding	Weighted-Average Contractual Life (Years)	Remaining
₹ 2	16,33,619	6.05	

(f) Other Information

- No modification, repricing was made during the year except for forfeiture of 31,217 options consequent to resignation of employee.
- The Plan is administered directly by the Company; no trust has been formed for the purpose of implementation.

52 (a) Business combinations:
Acquisition of 100% common stock of Asal Food Products Private Limited, India

During the year ended 31 March 2025, the Holding company has acquired 100% common stock of Asal Food Products Private Limited (“Acquired Company”) through a share purchase agreement dated 29.03.2025. Pursuant to the said acquisition, the Acquired Company became a wholly owned subsidiary of the Holding Company.

(All amounts in ₹ Lakhs, unless otherwise stated)

The consideration to the selling shareholders has been agreed at ₹ 712.5 Lakhs and is reflected as purchase consideration payable for business acquisition at the end of the financial year. The Group has recognised an amount of ₹ 562.52 Lakhs in the Common control adjustment deficit account with respect to the aforesaid acquisition which is in excess of net assets and reserves taken over. The purchase consideration is payable in cash and is current in nature. As per the requirements of Appendix C of Ind AS 103 Business Combination, the Group is required to restate the prior periods as if the business combination had occurred from the beginning of the preceding period in the financial statements and if business combination had occurred after that date, the prior period information shall be restated only from that date. Accordingly, the Group has recorded purchase consideration payable in earlier periods. The Group has not fair valued the consideration in earlier periods as the restatement is a disclosure requirement under appendix C of Ind AS 103 Business Combination.

The acquisition referred to above, being a “common control” transaction, has been accounted as per ‘Pooling of Interest’ method as prescribed under Appendix C of Ind AS 103 – “Business Combination”. In accordance with the requirements of para 9 (iii) of Appendix C to Ind AS 103, the consolidated financial statements of the Company in respect of the prior period have been restated as if acquisition had occurred from the beginning of the preceding period presented i.e., 01 April 2023 irrespective of the actual date of the combination, the impact of which is detailed below:

Particulars	As at 31 st March 2024	As at 31 st March 2023
	Restated	Restated
Total Assets	1,175.86	832.67
Total Liability	1,175.86	832.67
Total Income	3,718.85	3,078.02
Total Expenses	3,531.55	2,930.94
Profit After Tax	135.38	114.63
Total Comprehensive Income	134.89	114.51
Cash Flows from Operating Activities	14.05	50.20
Cash Flows from Investing Activities	(74.48)	(36.20)
Cash Flows from Financing Activities	44.19	(51.73)

Common control adjustment deficit account on acquisition due to the excess of the net assets taken over against the amount paid by the Holding Company.

Particulars	Amount
Assets taken over (A)	1,554.27
Liabilities taken over (B)	965.40
Net assets taken over (C = A - B)	588.80
Reserves of Asal (D)	438.89
Issue of Cash to erstwhile owners (E)	712.52
Common control adjustment deficit account on acquisition (F = C - D - E)	(562.52)

(b) Asset acquisition:

During the year the Group has acquired certain identified manufacturing assets along with certain identified intangibles from Briyas Foods Private Limited for a consideration of ₹ 150 lakhs. The difference between identified assets and the consideration paid amounting to ₹ 130 Lakhs has been recognised as Goodwill.

(All amounts in ₹ Lakhs, unless otherwise stated)

53 Leases

Particulars	As at 31 st March 2026	As at 31 st March 2025
Movement of Lease Liability		
Opening balance	561.82	492.55
Additions during the year	249.35	287.64
Finance cost accrued during the year	47.67	48.62
Less: Payment of lease liabilities	(202.13)	(229.05)
Less: Termination of Leases	(170.14)	(37.94)
Closing balance	486.57	561.82
- Current	116.67	168.72
- Non Current	369.90	393.10
Details of contractual maturities of lease liabilities (Undiscounted basis) :		
Less than one year	155.99	212.16
One to five years	323.73	270.96
More than five years	547.45	567.25
Amount recognised in the Statement of Profit and Loss		
Amortisation of Right of Use Assets	196.39	198.12
Interest Expense on Lease Liabilities	47.67	48.62
Expense relating to Short Term Lease Liabilities/ Leases of Low value assets	90.63	129.74

Effective Interest rate for the Lease Liabilities of holding company is 9.49% and for subsidiary company is 9.23%

54 Disclosure as required under Rule 16A of the Companies (Acceptance of Deposit Rules), 2014:

Particulars	As at 31 st March 2026	As at 31 st March 2025
Amount received from directors during the year	-	-
Closing balance of amount received from directors	-	136.87

55 Corporate Social Responsibility (CSR) activities :

Particulars	As at 31 st March 2026	As at 31 st March 2025
a) Gross amount required to be spent by the Company during the year ended	128.28	105.49
b) Unspent amount pertaining to earlier years*	-	0.04
c) Total amount required to be spent by the Company - (a+b)	128.28	105.53
d) Amount spent during the year		
(i) Construction/acquisition of any asset	-	-
(ii) On purposes other than (i) above	128.28	105.49
e) Balance amount to be spent / (Amount spent in excess)* - (c-d)	-	0.04
f) Nature of CSR activities	Health care, Education project and Rural Development Project	
g) Details of related party	-	-

(All amounts in ₹ Lakhs, unless otherwise stated)

* Balance amount to be spent represents unspent CSR of Financial year 2020-21 which is transferred to a fund specified in Schedule VII of the Companies Act on 26-09-2025.

56 Disclosure under Micro, Small and Medium Enterprises Development Act, 2006 :

Particulars	As at 31 st March 2026	As at 31 st March 2025
a) The principal amount and the interest due thereon remaining unpaid to any supplier as at the end of each accounting year included in:		
- Principal amount due to micro and small enterprises	287.38	310.64
- Interest due on above	12.90	-
	300.28	310.64
The amount of interest paid by the buyer in terms of Section 16 of the MSMED Act, 2006 along with the amounts of the payment made to the supplier beyond appointed day.	-	22.36
The amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointment day during the year) but without adding the interest specified under the MSMED Act, 2006.	12.64	6.04
The amount of interest accrued and remaining unpaid at the end of each accounting year.	25.54	9.65
The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid for the purpose of disallowance as a deductible under Section 23 of the MSMED Act, 2006.	35.19	-

Note: The above information is furnished based on the confirmation received from the parties.

- 57** The Group is in the process of reconciling the amounts of taxable turnover, input tax eligible for credit and the output tax payable as per return and those recorded in books of account. Necessary adjustments, if any, would be made as and when it is reconciled. In the opinion of the management, the impact on account of differences would not be material.
- 58** The Holding Company is in the process of obtaining cost audit report regarding maintenance of cost accounting records from a Cost Accountant for the financial year 2025-26 as required u/s 148 of the Companies Act, 2013 read with Companies (Cost Record and Audit Rules), 2014 as amended, issued by the Ministry of Corporate Affairs. The report issued by the Cost Accountant for the financial year ending 2024-25 did not have any adverse comments/remarks.
- 59** Power and fuel is net of solar and wind power income of ₹ 3,206.06 lakhs. (Previous year - ₹ 1,628.75 lakhs)
- 60** Borrowing cost capitalized during the year ended ₹ 1,658.43 (Previous year - ₹ 899.02 lakhs).
- 61** Income tax assessments have been provisionally completed up to Assessment Year 2025-26.
- 62** Effective November 21, 2025, the Government of India consolidated 29 existing labour laws into four Labour Codes, namely the Code on Wages, 2019. The new Labour Codes have resulted in a one-time increase in the provision for gratuity on account of recognition of past service cost. Pursuant to the implementation of the new Labour Codes, the Group has recognised an estimated one-time incremental gratuity charge of ₹

(All amounts in ₹ Lakhs, unless otherwise stated)

169.63 lakhs for the year ended March 31, 2026, based on actuarial valuation.

Upon notification of the related rules under the new Labour Codes by the Government, and any further clarifications issued on other aspects of the new Labour Codes, the Group will evaluate and account for any additional impact, if any, in subsequent years.

63 Events Occurring after the Balance Sheet Date

Subsequent to the balance sheet date, the Holding Company has issued 5,43,789 Equity Shares and 2,50,00,000 Compulsorily Convertible Preference Shares (CCPS) of ₹2 each on a private placement basis to Jongsong Investment Pte. Ltd. ("Investor") for a primary consideration of ₹35,700.00 lakhs, pursuant to a Share Subscription and Purchase Agreement dated April 23, 2026, approved by shareholders at an EGM held on April 24, 2026. Additionally, the Promoters have transferred 89,43,903 Equity Shares to the Investor by way of secondary sale for a consideration of ₹12,500.00 lakhs. The CCPS carry a cumulative dividend of 0.0001% per annum and are convertible into Equity Shares on a 1:1 basis at a conversion price of ₹139.76 per share. The CCPS shall automatically convert upon filing of the DRHP/red herring prospectus prior to a Listing, or may be optionally converted at the holder's discretion, and shall mandatorily convert no later than one day prior to the expiry of 19 years and 11 months from the date of issuance. The CCPS also carry anti-dilution protection on a broad-based weighted average basis and liquidation preference rights over Equity Shareholders.

64 Dividend

The Company has not proposed/paid any dividend during the year ended 31st March 2026.

65 ADDITIONAL DISCLOSURE RELATING TO SCHEDULE III AMENDMENT OF COMPANIES ACT 2013

(i) Details of Benami property: The Group does not have any Benami property, where any proceeding has been initiated or pending against the Company for holding any Benami property.

(ii) Utilisation of borrowed funds and share premium:

(A) The Group has not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:

- directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or

(B) on behalf of the Group (Ultimate Beneficiaries) or

- provide any guarantee, security or the like to or on behalf of the ultimate beneficiaries.

The Group has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Group shall:

- directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
- Provide any guarantee, security or the like on behalf of the ultimate beneficiaries.

(iii) Compliance with number of layers of companies:

The Group has complied with the number of layers prescribed under the Companies Act, 2013.

(iv) Undisclosed income: The Group has no such transactions which is not recorded in the books of account that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961.

(All amounts in ₹ Lakhs, unless otherwise stated)

- (v) Details of crypto currency or virtual currency: The Group has not traded or invested in Crypto currency or Virtual currency during the financial year.
- (vi) Valuation of Property, Plant and Equipment, intangible asset and investment property: The Group has not revalued its Property, Plant and Equipment or Intangible Assets or both during the current or previous years.
- (vii) Struck off Companies: The Group does not have any transactions with companies struck off.
- (viii) Wilful Defaulter: The Group has not been declared wilful defaulter by any bank or financial institution or government or any government authority.
- (ix) Details of Delay in filing of Charges / Satisfaction With Registrar Of Companies (ROC): The Group does not have any charges or satisfaction which is yet to be registered with ROC beyond the statutory period.
- (x) Loans to Related Parties and others: The Group has not granted any loans or advances in the nature of loans to promoters, directors, KMP's and the related parties (as defined under Companies Act, 2013), either severally or jointly with any other person that :
- a) are repayable on demand or
- b) without specifying any terms or period of repayment.

66 Additional Information Pursuant To Schedule III To The Companies Act, 2013 Of Entities Consolidated As Subsidiaries

For the Financial year 2025-26

S. No	Name of the entity	Net Assets		Share in Profit / (Loss)		Share in Other Comprehensive Income (OCI)		Share in Total Comprehensive Income (TCI)	
		As a % of Consolidated Net Assets	₹ in Lakhs	As a % of Consolidated Profit / (Loss)	₹ in Lakhs	As a % of Consolidated OCI	₹ in Lakhs	As a % of consolidated TCI	₹ in Lakhs
Parent									
1	Milky Mist Dairy Food Limited (Formerly known as Milky Mist Dairy Food Private Limited)	99.87%	46,243.66	98.54%	12,515.19	92.73%	83.59	98.49%	12,598.78
Subsidiary									
2	Asal Food Products Private Limited	1.70%	785.54	1.49%	190.07	7.27%	6.55	1.54%	196.62
	Total before Intercompany Elimination / Adjustments	101.57%	47,029.20	100.03%	12,705.26	100.00%	90.14	100.03%	12,795.40
	Intercompany Elimination / Adjustments	(1.57%)	(727.39)	(0.03%)	(4.02)	-	-	(0.03%)	(4.02)
	TOTAL	100.00%	46,301.81	100.00%	12,701.24	100.00%	90.14	100.00%	12,791.38

(All amounts in ₹ Lakhs, unless otherwise stated)

For the Financial year 2024-25

S. No	Name of the entity	Net Assets		Share in Profit / (Loss)		Share in Other Comprehensive Income (OCI)		Share in Total Comprehensive Income (TCI)	
		As a % of Consol- dated Net Assets	₹ in Lakhs	As a % of Consol- idated Profit / (Loss)	₹ in Lakhs	As a % of Consoli- dated OCI	₹ in Lakhs	As a % of consoli- dated TCI	₹ in Lakhs
Parent									
1	Milky Mist Dairy Food Limited (Formerly known as Milky Mist Dairy Food Private Limited)	100.41%	32,913.70	94.99%	4,376.40	99.96%	(34.67)	94.95%	4,341.73
Subsidiary									
2	Asal Food Products Private Limited	1.80%	588.90	4.89%	225.38	0.04%	(0.01)	4.93%	225.36
	Total before Intercompany Elimination / Adjustments	102.21%	33,502.59	99.88%	4,601.78	100.00%	(34.69)	99.88%	4,567.10
	Intercompany Elimination / Adjustments	(2.21%)	(723.36)	0.12%	5.67	-	-	0.12%	5.67
	TOTAL	100.00%	32,779.25	100.00%	4,607.45	100.00%	(34.69)	100.00%	4,572.76

67 Financial Ratios:

Ratio	As at 31 st March 2026	As at 31 st March 2025	% Change	Reason for Variance (If change is more than 25%)
Current Ratio (in times)	0.72	0.64	11.99%	Not Applicable
Debt Equity Ratio (in times)	3.61	4.20	(14.01%)	Not Applicable
Debt Service Coverage Ratio (in times)	1.63	1.16	40.57%	Increase in operating profit
Return on Equity Ratio (%)	27.43%	14.06%	95.15%	Increase in operating profit
Inventory Turnover Ratio (in times)	6.94	6.60	5.16%	Not Applicable
Trade Receivables Turnover Ratio (in times)	22.52	25.53	(11.79%)	Not Applicable
Trade Payables Turnover Ratio (in times)	20.61	22.27	(7.46%)	Not Applicable
Net Capital Turnover Ratio (in times)	(13.73)	(10.16)	35.12%	Increase due to increase in Sales and increase in working capital
Net Profit ratio (%)	4.05%	1.96%	106.38%	Increase in profit

(All amounts in ₹ Lakhs, unless otherwise stated)

Ratio	As at 31 st March 2026	As at 31 st March 2025	% Change	Reason for Variance (If change is more than 25%)
Return on Capital Employed (%)	11.73%	9.54%	22.97%	Not Applicable

Particulars	Numerator	Denominator
Current Ratio	Current Assets	Current Liabilities
Debt Equity Ratio	Total Debt	Shareholders' Equity
Debt Service Coverage Ratio	Earnings for debt service = Net Profit after taxes + Depreciation and Amortisation Expense + Interest	Debt Service = Interest + Lease Payments + Principal Repayments (Excluding Prepayments)
Return on Equity Ratio	Net Profit After Taxes - Preference Dividend	Average Shareholders' Equity
Inventory Turnover Ratio	Cost of Materials Consumed + Purchases of Stock-in-Trade + Changes in Inventories of finished goods and work-in-process	Average Inventory
Trade Receivables Turnover Ratio	Net Credit Sales	Average Trade Receivable
Trade Payables Turnover Ratio	Cost of Materials Consumed + Purchases of Stock-in-Trade + Changes in Inventories of finished goods and work-in-process	Average Trade Payables
Net Capital Turnover Ratio	Net Sales	Working Capital = Current Assets - Current Liabilities
Net Profit Margin %	Net Profit after Tax	Net Sales
Return on Capital Employed	Earnings before interest and taxes	Capital Employed = Tangible Net worth + Total Debt + Deferred Tax liability

68 Figures have been rounded off to the nearest Lakhs. Previous year's figures are reclassified / recasted wherever necessary to conform to the current year classification including those as required consequent to amendments in Schedule III.

As per our report of even date attached

For VKS Aiyer & Co

Chartered Accountants

ICAI Firm Registration No 000066S

C.S.Sathyanarayanan

Partner

Membership No:028328

Place : Perundurai

Date : 28-05-2026

For and on behalf of the Board of Directors of

Milky Mist Dairy Food Limited

T.Sathishkumar

Chairman and Managing Director

DIN: 02926325

Dr.K.Rathnam

Whole-time Director and

Chief Executive Officer

DIN: 06887651

S.Prakash

Company Secretary & Com-

pliance Officer

M No: A22495

S.Anitha

Whole Time Director

DIN: 02926355

Biswajit Mishra

Chief Financial Officer

milkymist[®]



MILKY MIST DAIRY FOOD LIMITED

CIN : U15200TZ2014PLC020554

Registered Office: SF. No. 43/1-4, Pattakkaranpalayam, Perundurai - 638 057, Erode District, Tamil Nadu, India