

08th September 2026

The National Stock Exchange of India Limited (NSE)
Exchange Plaza, 5th Floor
Plot No. C/1, G Block
Bandra-Kurla Complex
Bandra (East)
MUMBAI – 400 051

The Listing Department
BSE Limited (BSE)
P.J. Tower, Dalal Street
MUMBAI – 400 001

Trading Symbol : KOHINOOR
Scrip Code : 512559

Dear Sirs,

Sub: Notice of AGM along with Annual Report for the Financial Year 2025-26

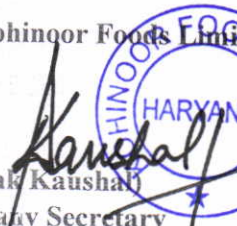
Please find enclosed herewith a copy of Notice convening 37th Annual General Meeting of the Company, through Video Conferencing/Other Audio Visual Means (“VC/OAVM”) facility, on Wednesday, the 30th September 2026, along with Annual Report of our Company for the Financial Year 2025-26.

The above is for your reference and records, please.

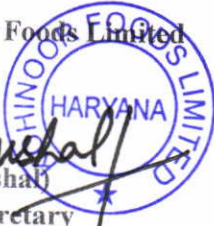
Thanking You

Yours faithfully,

For Kohinoor Foods Limited


(Deepak Kaushal)
Company Secretary

FCS: 8722



Encl: As above

Kohinoor Foods Limited

Registered/Corporate Office: Pinnacle Business Tower, 10th Floor, Shooting Range Road, Surajkund, Faridabad, Haryana-121009

Corporate Identity No. L52110HR1989PLC070351, Phone: +91-129-424-2222, Fax: +91-129-424-2233

E-mail: info@kohinoorfoods.in, Website: www.kohinoorfoods.in



KOHINOOR FOODS LIMITED

CIN: L52110HR1989PLC070351

Registered Office: Pinnacle Business Tower, 10th Floor, Shooting Range Road,
Surajkund, Faridabad, Haryana - 121001

Email: info@kohinoorfoods.in **Web:** www.kohinoorfoods.in

Phone: +91 -129-424-2222 **Fax:** +91-129-424-2233

NOTICE is hereby given that the Thirty Seventh Annual General Meeting ("AGM") of the Members of Kohinoor Foods Limited will be held on Wednesday, 30th September 2026 at 11:30 a.m., Indian Standard time ("IST"), through Video Conferencing/ Other Audio Visual Means ("VC/OAVM"), to transact the following businesses:-

Ordinary Business:

Item No. 1

Adoption of Financial Statements

To receive, consider and adopt:

- a. the Audited Standalone Financial Statements of the Company for the financial year ended 31st March, 2026 and the Reports of the Board of Directors and Auditors thereon; and
- b. the Audited Consolidated Financial Statements of the Company for the financial year ended 31st March, 2026 and the Report of the Auditors thereon.

Item No. 2

Appointment of Director

To appoint a Director in place of Mr. Satnam Arora (holding DIN: 00010667), who retires by rotation at this Annual General Meeting and being eligible, offers himself for re-appointment.

Item No. 3

To appoint M/s Arora and Choudhary, Chartered Accountant, New Delhi (Firm Registration No. 000870N) as Statutory Auditors of the Company, to hold office from the conclusion of the 37th Annual General Meeting upto the conclusion of 42nd Annual General Meeting and to fix their remuneration and in this regard, to consider and, if thought fit, to pass the following resolution as an Ordinary Resolution:

"RESOLVED THAT pursuant to the provisions of Section 139, 142 and other applicable provisions of the Companies Act, 2013 read with the Companies (Audit and Auditors) Rules, 2014, (including any statutory modification(s) or re-enactment thereof), applicable provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended from time to time and based on the recommendations of

the Audit Committee and the Board of Directors, M/s Arora and Choudhary, Chartered Accountant, New Delhi (Firm Registration No. 000870N) who have provided their written consent for appointment as auditors, and also provided their eligibility certificate as per Rules, be and are hereby appointed as the Statutory Auditors of the Company, to hold office from conclusion of 37th Annual General Meeting till the conclusion of the 42nd Annual General Meeting of the Company, at a remuneration to be fixed by the Board of Directors of the Company, in addition to applicable taxes and reimbursement of actual out-of-pocket expenses incurred in connection with the audit of the accounts of the Company.

RESOLVED FURTHER THAT the Board of Directors of the Company and/or Chief Financial Officer and/ or Company Secretary, be and are hereby severally authorised to do all acts and take all such steps as may be necessary, proper or expedient to give effect to this Resolution."

Special Business:

Item No. 4

To rectify the remuneration of the Cost Auditors for the year ending 31st March, 2027

To consider and if thought fit, to pass, with or without modification(s), the following resolution as an Ordinary Resolution:

"RESOLVED THAT pursuant to the provisions of Section 148 and all other applicable provisions of the Companies Act, 2013 and Companies (Audit and Auditors) Rules, 2014 (including any statutory modification(s) or re-enactment thereof, for the time being in force), consent of the shareholders be and is hereby accorded to approve the remuneration payable to M/s. Cheena & Associates, Cost Accountant Firm, appointed by the Board of Directors of the Company, to conduct the audit of the cost records of the Company, for the financial year 2026-27, on such remuneration plus out-of-pocket expenses etc., as may be mutually agreed between the Board of Directors of the Company and the Auditors.

RESOLVED FURTHER THAT the Board of Directors of the Company be and is hereby authorized to do all acts and take all such steps as may be necessary, proper or expedient to give effect to this resolution."



Item No. 5

Re-appointment of Mr. Jugal Kishore Arora, Whole time Director, of the Company

To consider and if thought fit, to pass, with or without modification(s), the following resolution as a Special Resolution:

“RESOLVED THAT pursuant to provisions of Sections 196, 197, 203 and any other applicable provisions of the Companies Act, 2013 and the rules made there under (including any statutory modification(s) or re-enactment thereof), read with Schedule V to the Companies Act, 2013 and in continuation to the resolution passed at the Annual General Meeting of the Company held on 27.09.2012, 29.09.2015, 25.09.2017 & 30.12.2020, 30.09.2023, consent of the Shareholders be and is hereby given to the re-appointment of Mr. Jugal Kishore Arora (DIN 00010704), Whole time Director designated as Chairman of the Company for the period of Three Years from 26 September, 2026.

RESOLVED FURTHER THAT the Board of Directors be and is hereby authorized to alter or vary the scope of remuneration of Mr. Jugal Kishore Arora (DIN 00010704), Whole-time Director designated as Chairman of the Company, including the monetary value thereof, to the extent recommended by the Nomination and Remuneration Committee from time to time as may be considered appropriate as per the provision of the Companies Act, 2013 and subject to the overall limits approved by the Central Government.

RESOLVED FURTHER THAT during his tenure as Director, Mr. Jugal Kishore Arora be paid such remuneration and on the terms and conditions as recommended by the Nomination and Remuneration Committee and approved by the Board of Directors and also set out in the explanatory statement annexed to the notice, subject to the overall limit as approved by the Central Government.

RESOLVED FURTHER THAT notwithstanding anything to the contrary herein contained, where in any financial year during the currency of the tenure of Mr. Jugal Kishore Arora, the Company has no profits or profits are inadequate, the remuneration by way of salary, allowances and perquisites payable to Mr. Jugal Kishore Arora, as aforesaid, shall be the minimum remuneration, subject however, to the approval of the Central Government, wherever required.”

RESOLVED FURTHER THAT the Board of Directors be and is hereby authorized to alter or vary the scope of remuneration of Mr. Jugal Kishore Arora (DIN 00010704), Whole time Director designated as Chairman of the Company, including the monetary value thereof, to the extent recommended by the Nomination and Remuneration Committee from time to time as may be considered appropriate as per the provision of the Companies Act, 2013 and subject to the overall limits approved by the Central Government.

RESOLVED FURTHER THAT the Board of Directors of the Company be and are hereby authorized to do all such acts, deeds and matter and things in its discretion as it may consider necessary, expedient or desirable to give effect to this resolution.”

Item No. 6

Re-appointment of Mr. Satnam Arora, Jt. Managing Director, of the Company

To consider and if thought fit, to pass, with or without modification(s), the following resolution as a Special Resolution:

RESOLVED THAT pursuant to provisions of Sections 196, 197, 203 and any other applicable provisions of the Companies Act, 2013 and the rules made there under (including any statutory modification(s) or re-enactment thereof), read with Schedule V to the Companies Act, 2013 and in continuation to the resolution passed at the Annual General Meeting of the Company held on 27.09.2012, 29.09.2015, 25.09.2017 & 30.12.2020, 30.09.2023 consent of the Shareholders be and is hereby given to the re-appointment of Mr. Satnam Arora (DIN 00010667), Jt. Managing Director of the Company for the period of Three Years from 26 September, 2026.

RESOLVED FURTHER THAT during his tenure as Director, Mr. Satnam Arora be paid such remuneration and on the terms and conditions as recommended by the Nomination and Remuneration Committee and approved by the Board of Directors and also set out in the explanatory statement annexed to the notice, subject to the overall limit as approved by the Central Government.

RESOLVED FURTHER THAT notwithstanding anything to the contrary herein contained, where in any financial year during the currency of the tenure of Mr. Satnam Arora, the Company has no profits or profits are inadequate, the remuneration by way of salary, allowances and perquisites payable to Mr. Satnam Arora, as aforesaid, shall be the minimum remuneration, subject however, to the approval of the Central Government, wherever required.

RESOLVED FURTHER THAT the Board of Directors be and is hereby authorized to alter or vary the scope of remuneration of Mr. Satnam Arora, Jt. Managing Director, (DIN 00010667) including the monetary value thereof, to the extent recommended by the Nomination and Remuneration Committee from time to time as may be considered appropriate as per the provision of the Companies Act, 2013 and subject to the overall limits approved by the Central Government.

RESOLVED FURTHER THAT the Board of Directors of the Company be and are hereby authorized to do all such acts, deeds and matter and things in its discretion as it may consider necessary, expedient or desirable to give effect to this resolution.



Item No. 7

Re-appointment of Mr. Gurnam Arora, Jt. Managing Director, of the Company

To consider and if thought fit, to pass, with or without modification(s), the following resolution as a Special Resolution:

RESOLVED THAT pursuant to provisions of Sections 196, 197, 203 and any other applicable provisions of the Companies Act, 2013 and the rules made there under (including any statutory modification(s) or re-enactment thereof), read with Schedule V to the Companies Act, 2013 and in continuation to the resolution passed at the Annual General Meeting of the Company held on 27.09.2012, 29.09.2015, 25.09.2017 & 30.12.2020, 30.09.2023 consent of the Shareholders be and is hereby given to the re-appointment of Mr. Gurnam Arora (DIN 00010731), Jt. Managing Director of the Company for the period of Three Years from 26 September, 2026.

RESOLVED FURTHER THAT during his tenure as Director, Mr. Gurnam Arora be paid such remuneration and on the terms and conditions as recommended by the Nomination and Remuneration Committee and approved by the Board of Directors and also set out in the explanatory statement annexed to the notice, subject to the overall limit as approved by the Central Government.

RESOLVED FURTHER THAT notwithstanding anything to the contrary herein contained, where in any financial year during the currency of the tenure of Mr. Gurnam Arora, the Company

has no profits or profits are inadequate, the remuneration by way of salary, allowances and perquisites payable to Mr. Gurnam Arora, as aforesaid, shall be the minimum remuneration, subject however, to the approval of the Central Government, wherever required.

RESOLVED FURTHER THAT the Board of Directors be and is hereby authorized to alter or vary the scope of remuneration of Mr. Gurnam Arora, Jt. Managing Director, (DIN 00010731) including the monetary value thereof, to the extent recommended by the Nomination and Remuneration Committee from time to time as may be considered appropriate as per the provision of the Companies Act, 2013 and subject to the overall limits approved by the Central Government.

RESOLVED FURTHER THAT the Board of Directors of the Company be and are hereby authorized to do all such acts, deeds and matter and things in its discretion as it may consider necessary, expedient or desirable to give effect to this resolution."

By order of the Board of Directors

**Sd/-
Deepak Kaushal
Company Secretary**

Place: Faridabad, Haryana

Date: 13.08.2026



NOTES:

1. The Explanatory Statement pursuant to Section 102 of the Companies Act, 2013 ("the Act") setting out material facts concerning the business under Item Nos. 3 to 7 of the accompanying Notice, is annexed hereto. The Board of Directors of the Company at its meeting held on 13th August 2026 considered that the special business under Item Nos. 4 to 7 being considered unavoidable, be transacted at the 37th AGM of the Company.
2. General instructions for accessing and participating in the 37th AGM through VC/OAVM Facility and voting through electronic means including remote e-Voting
 - a. The Government of India, Ministry of Corporate Affairs has allowed conducting Annual General Meeting through Video Conferencing (VC) or Other Audio Visual Means (OAVM) and dispensed with the personal presence of the members at the meeting. Accordingly, the Ministry of Corporate Affairs ("MCA") has vide its General Circular Nos. 14/2020 dated April 8, 2020, 17/2020 dated April 13, 2020, 20/2020 dated May 5, 2020, 02/2021 dated January 13, 2021, 21/2021 dated December 14, 2021, 02/2022 dated May 5, 2022, 10/2022 dated December 28, 2022, 09/2023 dated September 25, 2023, 09/2024 dated September 19, 2024 and subsequent circular issued in this regard, the latest being General Circular No. 03/2025 dated September 22, 2025 ("MCA Circulars") and Circular No. SEBI/HO/DDHS/P/ CIR/2022/0063 dated May 13, 2022, SEBI/HO/CRD/ PoD-2/P/ CIR/2023/4 dated January 5, 2023 and SEBI/HO/ CFD/ CFD-PoD-2/P/ CIR/2023/167 dated October 7, 2023 and SEBI/HO/ CFD/CFD-PoD-2/P/ CIR/2024/133, October 3, 2024 ("SEBI Circulars") issued by the Securities Exchange Board of India ("SEBI") prescribing the procedures and manner of conducting the Annual General Meeting through VC/OAVM. In terms of the said circulars, the 37th Annual General Meeting ("AGM") of the Members will be held through VC/OAVM. Hence, Members can attend and participate in the AGM through VC/ OAVM only. Hence, Members can attend and participate in the AGM through VC/ OAVM only, without the physical presence of Members at a common venue. Which does not require physical presence of members at a common venue. The deemed venue for the 37th AGM shall be the Registered Office of the Company.
 - b. In terms of the MCA Circulars since the physical attendance of Members has been dispensed with, there is no requirement of appointment of proxies. Accordingly, the facility of appointment of proxies by Members under Section 105 of the Act will not be available for the 37th AGM. However, in pursuance of Section 112 and Section 113 of the Act, representatives of the Members may be appointed for the purpose of voting through remote e-Voting, for participation in the 37th AGM through VC/OAVM Facility and e-Voting during the 37th AGM.
 - c. In line with the MCA Circulars and SEBI Circular, the Notice of the 37th AGM will be available on the website of the Company at www.kohinoorfoods.in, on the website of BSE Limited at www.bseindia.com, on the website of National Stock Exchange of India Limited at www.nseindia.com and also on the website of NSDL at www.evoting.nsdl.com.
 - d. Since the AGM will be held through VC/OAVM Facility, the Route Map is not annexed in this Notice.
 - e. National Securities Depositories Limited ("NSDL") will be providing facility for voting through remote e-Voting, for participation in the 37th AGM through VC/OAVM Facility and e-Voting during the 37th AGM.
 - f. Members may join the 37th AGM through VC/OAVM Facility by following the procedure as mentioned below which shall be kept open for the Members from 11:00 a.m. IST i.e. 30 minutes before the time scheduled to start the 37th AGM and the Company may close the window for joining the VC/OAVM facility 30 minutes after the scheduled time to start the 37th AGM.
 - g. Members may note that the VC/OAVM Facility, provided by NSDL, allows participation of atleast 1,000 Members on a on a first-come-first-served basis. The large shareholders (i.e. shareholders holding 2% or more shareholding), promoters, institutional investors, directors, key managerial personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, auditors, etc. can attend the 37th AGM without any restriction on account of first-come first-served principle.
 - h. Attendance of the Members participating in the 37th AGM through VC/OAVM Facility shall be counted for the purpose of reckoning the quorum under Section 103 of the Act.
 - i. Pursuant to the provisions of Section 108 of the Act read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended), Secretarial Standard on General Meetings (SS-2) issued by the Institute of Company Secretaries of India ("ICSI") and Regulation 44 of Listing



Regulations read with MCA Circulars and SEBI Circular, the Company is providing remote e-Voting facility to its Members in respect of the business to be transacted at the 37th AGM and facility for those Members participating in the 37th AGM to cast vote through e-Voting system during the 37th AGM. For this purpose, the Company has entered into an agreement with National Securities Depository Limited (NSDL) for facilitating voting through electronic means, as the authorized agency. The facility of casting votes by a member using remote e-Voting system as well as venue voting on the date of the 37th AGM will be provided by NSDL.

- j. In line with the Ministry of Corporate Affairs (MCA) Circular No. 17/2020 dated April 13, 2020, the Notice calling the 37th AGM has been uploaded on the website of the Company at www.kohinoorfoods.in. The Notice can also be accessed from the websites of the Stock Exchanges i.e. BSE Limited and National Stock Exchange of India Limited at www.bseindia.com and www.nseindia.com respectively and the 37th AGM Notice is also available on the website of NSDL (agency for providing the Remote e-Voting facility) i.e. www.evoting.nsdl.com.
- k. 37th AGM has been convened through VC/OAVM in compliance with applicable provisions of the Companies Act, 2013 read with the General Circular Nos. 14/2020 dated April 8, 2020, 17/2020 dated April 13, 2020, 20/2020 dated May 5, 2020, 02/2021 dated January 13, 2021, 21/2021 dated December 14, 2021, 02/2022 dated May 5, 2022, 10/2022 dated December 28, 2022, 09/2023 dated September 25, 2023, 09/2024 dated September 19, 2024 and subsequent circular issued in this regard, the latest being General Circular No. 03/2025 dated September 22, 2025 ("MCA Circulars") and Circular No. SEBI/HO/DDHS/P/ CIR/2022/0063 dated May 13, 2022, SEBI/HO/CRD/ PoD-2/P/ CIR/2023/4 dated January 5, 2023 and SEBI/HO/ CFD/ CFD-PoD-2/P/ CIR/2023/167 dated October 7, 2023 and SEBI/HO/ CFD/CFD-PoD-2/P/ CIR/2024/133, October 3, 2024 ("SEBI Circulars") issued by the Securities Exchange Board of India ("SEBI") and as amended from time to time any statutory modification or re-enactment thereof for the time being in force ("SEBI Circular").
- l. Any person holding shares in physical form and non-individual shareholders, who acquires shares of the Company and becomes member of the Company after the notice is send through e-mail and holding shares as of the cut-off date i.e. 28th August 2026, may obtain the login ID and password by sending a request at evoting@nsdl.co.in or

Issuer/RTA. However, if you are already registered with NSDL for remote e-voting, then you can use your existing user ID and password for casting your vote. If you forgot your password, you can reset your password by using "Forgot User Details/ Password" or "Physical User Reset Password" option available on www.evoting.nsdl.com or call on 022 - 4886 7000 and 022 - 2499 7000. In case of Individual Shareholders holding securities in demat mode who acquires shares of the Company and becomes a Member of the Company after sending of the Notice and holding shares as of the cut-off date i.e. 28th August 2026 may follow steps mentioned in the Notice of the AGM under "Access to NSDL e-Voting system".

3. Instructions for Members for Remote e-Voting are as under:-
- a. The remote e-Voting period will commence on Sunday, 27th September 2026 (9:00 am IST) and end on Tuesday 29 September 2026 (5:00 pm IST). During this period, Members of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date of Friday 18th September 2026, may cast their vote by remote e-Voting. The remote e-Voting module shall be disabled by NSDL for voting thereafter. Once the vote on a resolution is cast by the Member, the Member shall not be allowed to change it subsequently. The voting right of shareholders shall be in proportion to their share in the paid-up equity share capital of the Company as on the cut-off date, being Friday, 18th September 2026.
- b. A person who is not a Member as on the cut-off date should treat this Notice of 37th AGM for information purpose only.

How do I vote electronically using NSDL e-Voting system?

The way to vote electronically on NSDL e-Voting system consists of "Two Steps" which are mentioned below:

Step 1: Access to NSDL e-Voting system

A) Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode

In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.



Login method for Individual shareholders holding securities in demat mode is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL.	- Existing IDeAS user can visit the e-Services website of NSDL Viz. https://eservices.nsdl.com either on a Personal Computer or on a mobile. On the e-Services home page click on the “Beneficial Owner” icon under “Login” which is available under ‘IDeAS’ section, this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on “Access to e-Voting” under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. - If you are not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select “Register Online for IDeAS Portal” or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp - Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. - Shareholders/Members can also download NSDL Mobile App “NSDL Speede” facility by scanning the QR code mentioned below for seamless voting experience. NSDL Mobile App is available on  App Store  Google Play  
Individual Shareholders holding securities in demat mode with CDSL	- Existing users who have opted for CDSL Easi / Easiest, they can login through their user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi /Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & New System Myeasi Tab and then user your existing my easi username & password. - After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers’ website directly. - If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option.



	4. Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.
Individual Shareholders (holding securities in demat mode) login through their depository participants	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at 022 - 4886 7000 and 022 - 2499 7000
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800 22 55 33

B) Login Method for e-Voting and joining virtual meeting for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.

How to Log-in to NSDL e-Voting website?

1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <https://www.evoting.nsdl.com/> either on a Personal Computer or on a mobile.
2. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/ Member' section.
3. A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen.

Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at <https://eservices.nsdl.com/> with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.

4. Your User ID details are given below :

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID For example if your DP ID is IN300*** and Client ID is 12***** then your user ID is IN300***12*****.
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID For example if your Beneficiary ID is 12***** then your user ID is 12*****.
c) For Members holding shares in Physical Form.	EVEN Number followed by Folio Number registered with the company For example if folio number is 001*** and EVEN is 101456 then user ID is 101456001***

5. Password details for shareholders other than Individual shareholders are given below:
 - a) If you are already registered for e-Voting, then you can use your existing password to login and cast your vote.



- b) If you are using NSDL e-Voting system for the first time, you will need to retrieve the 'initial password' which was communicated to you. Once you retrieve your 'initial password', you need to enter the 'initial password' and the system will force you to change your password.
- c) How to retrieve your 'initial password'?
 - (i) If your email ID is registered in your demat account or with the company, your 'initial password' is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8 digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your 'User ID' and your 'initial password'.
 - (ii) If your email ID is not registered, please follow steps mentioned below in **process for those shareholders whose email ids are not registered**.
6. If you are unable to retrieve or have not received the "Initial password" or have forgotten your password:
 - a) Click on "**Forgot User Details/Password?**" (If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com.
 - b) **Physical User Reset Password?** (If you are holding shares in physical mode) option available on www.evoting.nsdl.com.
 - c) If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.co.in mentioning your demat account number/folio number, your PAN, your name and your registered address etc.
 - d) Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.
7. After entering your password, tick on Agree to "Terms and Conditions" by selecting on the check box.
8. Now, you will have to click on "Login" button.
9. After you click on the "Login" button, Home page of e-Voting will open.

Step 2: Cast your vote electronically and join General Meeting on NSDL e-Voting system.

How to cast your vote electronically and join General Meeting on NSDL e-Voting system?

1. After successful login at Step 1, you will be able to see all the companies "EVEN" in which you are holding shares and whose voting cycle and General Meeting is in active status.
2. Select "EVEN" of company for which you wish to cast your vote during the remote e-Voting period and casting your vote during the General Meeting. For joining virtual meeting, you need to click on "VC/OAVM" link placed under "Join General Meeting".
3. Now you are ready for e-Voting as the Voting page opens.
4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on "Submit" and also "Confirm" when prompted.
5. Upon confirmation, the message "Vote cast successfully" will be displayed.
6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.
7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

General Guidelines for shareholders

1. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to mankandassociates@gmail.com with a copy marked to evoting@nsdl.co.in. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on "Upload Board Resolution / Authority Letter" displayed under "e-Voting" tab in their login.
2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the "**Forgot User Details/Password?**" or "**Physical User Reset Password?**" option available on www.evoting.nsdl.com to reset the password.
3. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-Voting



user manual for Shareholders available at the download section of www.evoting.nsdl.com or call on toll free no.: 1800 1020 990 and 1800 22 44 30 or send a request at evoting@nsdl.co.in or contact National Securities Depository Limited, Trade World, 'A' Wing, 4th Floor, Kamala Mills Compound, Senapati Bapat Marg, Lower Parel, Mumbai – 400 013, at the designated email id – evoting@nsdl.co.in, who will also address the grievances connected with voting by electronic means. Members may also write to the Company Secretary at the Company's email address info@kohinoorfoods.in.

Process for those shareholders whose email ids are not registered with the depositories for procuring user id and password and registration of e mail ids for e-voting for the resolutions set out in this notice:

1. In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) by email to info@kohinoorfoods.in.
2. In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) to info@kohinoorfoods.in. If you are an Individual shareholders holding securities in demat mode, you are requested to refer to the login method explained at **step 1 (A) i.e. Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode.**
3. Alternatively shareholder/members may send a request to evoting@nsdl.co.in for procuring user id and password for e-voting by providing above mentioned documents.
4. In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility.

THE INSTRUCTIONS FOR MEMBERS FOR E-VOTING ON THE DAY OF THE AGM ARE AS UNDER:-

1. The procedure for e-Voting on the day of the AGM is same as the instructions mentioned above for remote e-voting.
2. Only those Members/ shareholders, who will be present in the AGM through VC/OAVM facility and have not

casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system in the AGM.

3. Members who have voted through Remote e-Voting will be eligible to attend the AGM. However, they will not be eligible to vote at the AGM.
4. The details of the person who may be contacted for any grievances connected with the facility for e-Voting on the day of the AGM shall be the same person mentioned for Remote e-voting.

INSTRUCTIONS FOR MEMBERS FOR ATTENDING THE AGM THROUGH VC/OAVM ARE AS UNDER:

1. Member will be provided with a facility to attend the AGM through VC/OAVM through the NSDL e-Voting system. Members may access by following the steps mentioned above for **Access to NSDL e-Voting system**. After successful login, you can see link of "VC/OAVM link" placed under **"Join General meeting"** menu against company name. You are requested to click on VC/OAVM link placed under Join General Meeting menu. The link for VC/OAVM will be available in Shareholder/Member login where the EVEN of Company will be displayed. Please note that the members who do not have the User ID and Password for e-Voting or have forgotten the User ID and Password may retrieve the same by following the remote e-Voting instructions mentioned in the notice to avoid last minute rush.
2. Shareholders who would like to express their views/ have questions may send their questions in advance mentioning their name demat account number/folio number, email id, mobile number at info@kohinoorfoods.in. The same will be replied by the company suitably. Members may also write to the Company Secretary at the Company's email address info@kohinoorfoods.in. You can also update your mobile number and e-mail id in the user profile details of the folio which may be used for sending future communication(s).
3. Members are encouraged to join the Meeting through Laptops for better experience.
4. Further Members will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
 - a. Please note that Members connecting from mobile devices or tablets or through laptops etc connecting via mobile hotspot, may experience Audio/Video loss due to fluctuation in their respective network. It is therefore recommended to use stable Wi-Fi or LAN connection to mitigate any kind of aforesaid glitches.



- b. Members can submit questions in advance with regard to the financial statements or any other matter to be placed at the 37th AGM, from their registered email address, mentioning their name, DP ID and Client ID number /folio number and mobile number, to reach the Company's email address info@kohinoorfoods.in at least 7 days in advance before the start of the meeting to the Company Secretary at the Registered Office of the Company to keep the information ready at the meeting.
- c. Members, who would like to ask questions during the 37th AGM with regard to the financial statements or any other matter to be placed at the 37th AGM, need to register themselves as a speaker by sending their request from their registered email address mentioning their name, DP ID and Client ID number/folio number and mobile number, to reach the Company's email address info@kohinoorfoods.in in at least 7 days in advance before the start of the 37th AGM.

Those Members who have registered themselves as a speaker shall be allowed to ask questions during the 37th AGM, depending upon the availability of time.
- d. Institutional Investors who are Members of the Company, are encouraged to attend and vote in the 37th AGM through VC/OAVM Facility.
- e. A person, whose name is recorded in the Register of Members or in the Register of Beneficial Owners maintained by the depositories as on the cut-off date only shall be entitled to avail the facility of remote e-Voting or casting vote through e-Voting system during the meeting.
- f. Mr. Manish Kumar, Company Secretary in Practice (Membership No. FCS 10248), Proprietor of M/s. Mank & Associates, has been appointed as the Scrutinizer to scrutinize the remote e-Voting process and casting vote through the e-Voting system during the meeting in a fair and transparent manner.
- g. During the 37th AGM, the Chairman shall, after response to the questions raised by the Members in advance or as a speaker at the 37th AGM, formally propose to the Members participating through VC/OAVM Facility to vote on the resolutions as set out in the Notice of the 37th AGM and announce the start of the casting of vote through the e-Voting system. After the Members participating through VC/OAVM Facility, eligible and interested to cast votes, have cast the votes, the e-Voting will be closed with the formal announcement of closure of the 37th AGM.
- h. The Scrutinizer shall after the conclusion of e-Voting at the 37th AGM, first download the votes cast at the AGM and thereafter unblock the votes cast through remote e-Voting and shall make a consolidated scrutinizer's report of the total votes cast in favour or against, invalid votes, if any, and whether the resolution has been carried or not, and such Report shall then be sent to the Chairman or a person authorized by him, within 48 (forty eight) hours from the conclusion of the 37th AGM, who shall then countersign and declare the result of the voting forthwith.
- i. The Results declared along with the report of the Scrutinizer shall be placed on the website of the Company at www.kohinoorfoods.in and on the website of NSDL at www.evoting.nsdl.com immediately after the declaration of Results by the Chairman or a person authorized by him. The results shall also be immediately forwarded to the BSE Limited and National Stock Exchange of India Limited, Mumbai.
- j. Pursuant to the MCA Circulars and SEBI Circular, in view of the prevailing situation, owing to the difficulties involved in dispatching of physical copies of the Notice of the 37th AGM and the Annual Report for the year 2026 including therein the Audited Financial Statements for year 2026, are being sent only by email to the Members. Therefore, those Members, whose email address is not registered with the Company or with their respective Depository Participant/s, and who wish to receive the Notice of the

Other Guidelines for Members

- a. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-Voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the "Forgot User Details/Password?" or "Physical User Reset Password?" option available on www.evoting.nsdl.com to reset the password.
- b. Any person, who acquires shares of the Company and becomes Member of the Company after the Company sends the Notice of the 37th AGM by email and holds shares as on the cut-off date i.e. Friday 18th September 2026, may obtain the User ID and password by sending a request to the Company's email address info@kohinoorfoods.in. However, if you are already registered with NSDL for remote e-Voting then you can use your existing user ID and password for casting your vote. If you forgot your password, you can reset your password by using "Forgot User Details/Password?" or "Physical User Reset Password?" option available on www.evoting.nsdl.com.



37th AGM and the Annual Report for the year 2026 and all other communication sent by the Company, from time to time, can get their email address registered by following the steps as given below:-

For the Members holding shares in demat form, please update your email address through your respective Depository Participant/s. Members can also update their mobile number and e-mail id in the user profile details of the folio which may be used for sending future communication(s).

6. The Notice of the 37th AGM and the Annual Report for the year 2026 including therein the Audited Financial Statements for the year 2026, will be available on the website of the Company at www.kohinoorfoods.in and the website of BSE Limited at www.bseindia.com and National Stock Exchange of India Limited at www.nseindia.com. The Notice of 37th AGM will also be available on the website of NSDL at www.evoting.nsdl.com.
 7. The Register of Members and the Share Transfer books of the Company will remain closed from Thursday 24th September 2026 to Wednesday 30th September 2026, both days inclusive, in connection with the Annual General Meeting.
 8. Pursuant to the provisions of Section 124 of the Act, Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 ("IEPF Rules") read with the relevant circulars and amendments thereto, the amount of dividend remaining unpaid or unclaimed for a period of seven years from the due date is required to be transferred to the Investor Education and Protection Fund ("IEPF"), constituted by the Central Government. The Company had, already accordingly, transferred the unpaid and unclaimed dividend amount pertaining to Final Dividend, to the IEPF.
- Pursuant to the provisions of Section 205 A(5) and 205 C of the Companies Act, 1956, the Company has transferred the unpaid or unclaimed dividends (remaining unpaid/unclaimed for a period of 7 (Seven) years from the due date), to the Investor Education and Protection Fund (the IEPF) established by the Central Government. Pursuant to the provisions of Investor Education and Protection Fund (uploading of information regarding unpaid and unclaimed amounts lying with Companies) Rules, 2012, the Company has uploaded the details of unpaid and unclaimed amounts lying with the Company as on September 29, 2014, on the website of the Company (www.kohinoorfoods.in), and also on the website of the Ministry of Corporate Affairs.
9. Pursuant to the provisions of IEPF Rules, all shares in respect of which dividend has not been paid or claimed

for seven consecutive years shall be transferred by the Company to the designated Demat Account of the IEPF Authority ("IEPF Account") within a period of thirty days of such shares becoming due to be transferred to the IEPF Account.

10. To prevent fraudulent transactions, Members are advised to exercise due diligence and notify the Company of any change in address or demise of any Member as soon as possible. Members are also advised to not leave their demat account(s) dormant for long. Periodic statement of holdings should be obtained from the concerned Depository Participant and holdings should be verified from time to time.
11. The Securities and Exchange Board of India (SEBI) has mandated the submission of Permanent Account Number (PAN) by every participant in securities market. Members holding shares in electronic form are, therefore, requested to submit the PAN to their Depository Participants with whom they are maintaining their demat accounts. Members holding shares in physical form can submit their PAN details to the Company.
12. In terms of the Listing Regulations, securities of listed companies can only be transferred in dematerialized form with effect from 1st April, 2019. In view of the above, Members are advised to dematerialize shares held by them in physical form.
13. Members holding shares in dematerialized form are requested to intimate all changes pertaining to their bank details, nominations, power of attorney, change of address, change of name and e-mail address, permanent account number (PAN) etc. to their Depository Participant only and not to the company's registrar and share transfer agent, Skyline Financial Services Pvt. Ltd. (RTA). The changes intimated to the Depository Participants will then be automatically reflected in the Company's records which will help the Company and Registrar and Share Transfer Agent to provide efficient and better services. Members holding shares in physical form are requested to intimate such changes to Skyline Financial Services Pvt. Ltd., having office at D-153A, First Floor, Okhla Industrial Area, Phase-I, New Delhi-110020.
14. As per SEBI circular No. SEBI/HO/MIRSD/DOP1/CIR/P/2018/73 dated April 20, 2018, the shareholders holding securities in Physical form and has not updated PAN No., Bank Details, Email Id and Mobile No / Telephone No. shall furnish self-attested copy of PAN Card and original cancelled "Name printed Cheque" falling which copy of Bank Passbook / Statement attested by the Bank along with all the desired details to the Company's Registrar & Share Transfer Agent (RTA), M/s SKYLINE



FINANCIAL SERVICES PRIVATE LIMITED at D-153A, 1st Floor, Okhla Industrial Area, Phase-I, New Delhi – 110 020, without any further delay.

15. Members holding shares in physical form are requested to consider converting their holding to dematerialized form to eliminate all risks associated with physical shares and for ease in portfolio management. Members can contact the Company or Skyline Financial Services Pvt. Ltd., for assistance in this regard.
16. Members who hold shares in physical form in multiple form in multiple folios in identical names or joint holding in the same order of names are requested to send the share certificates to RTA, for consolidation into single folio.
17. Members who wish to obtain any information on the Company or view the accounts for the Financial Year ended 31st March, 2026, may visit the Company's corporate website www.kohinoorfoods.in.
18. Members who have not registered their e-mail addresses so far are requested to register their e-mail address with depository for receiving all communication including Annual Report, Notices, Circulars, etc. of the Company electronically.
19. Electronic copy of all the documents referred to in the accompanying Notice of the 37th AGM and the Explanatory Statement shall be available for inspection in the Investor Section of the website of the Company at www.kohinoorfoods.in.
20. During the 37th AGM, Members may access the scanned copy of Register of Directors and Key Managerial Personnel and their shareholding maintained under Section 170 of the Act and the Register of Contracts and Arrangements in which Directors are interested maintained under Section 189 of the Act, upon Log-in to NSDL e-Voting system at <https://www.evoting.nsdl.com>.
21. Details as required in sub-regulation (3) of Regulation 36 of the Listing Regulations and Secretarial Standard on General Meeting (SS-2) of ICSI, in respect of the Directors seeking appointment/ re-appointment at the 37th AGM, forms integral part of the Notice of the 37th AGM. Requisite declarations have been received from the Directors for seeking appointment/ re-appointment.
22. In compliance with the said Circulars, the Company has also published a public notice by way of an advertisement along with their electronic editions, inter alia, advising the members whose e-mail ids are not registered with the Company, its Registrar and Share Transfer Agent (RTA) or Depository Participant(s) (DPs), as the case may be, to register their e-mail ids with them.

EXPLANATORY STATEMENT IN RESPECT OF THE SPECIAL BUSINESS PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013 ("THE ACT")

Item No. 3,

TO APPOINT M/S ARORA AND CHOUDHARY, CHARTERED ACCOUNTANT, NEW DELHI (FIRM REGISTRATION NO. 000870N) OF THE COMPANY, TO HOLD THE OFFICE FROM THE CONCLUSION OF 37TH ANNUAL GENERAL MEETING UPTO THE CONCLUSION OF 42ND ANNUAL GENERAL MEETING AND TO FIX THEIR REMUNERATION

The members may note that M/s N C Raj & Associates, Chartered Accountants, Statutory Auditors of the Company shall complete their tenure of 5 (five) years, on the conclusion of forthcoming Annual General Meeting ("AGM") of the Company. Pursuant to Section 139 of the Companies Act, 2013 read with the Companies (Audit and Auditors) Rules, 2014, and, the Board of Directors, based on the recommendation of the Audit Committee, approved the appointment of M/s Arora and Choudhary, (Firm Registration No. 000870N), Chartered Accountants (ICAI), as Statutory Auditors of the Company, in place of M/s. N C Raj & Associates, for a term of 5 (five) years, to hold office from the conclusion of this 37th AGM until the conclusion of the 42nd AGM of the Company to conduct the audit for the period commencing from April 1, 2026 and ending on March 31, 2031, subject to the approval of the members of the Company. Arora and Choudhary, Chartered Accountant, New Delhi (Firm Registration No. 000870N), is one of the renowned CA Firms with over 4 decades of multi-industry experience having diverse client base spanning Central and State Government entities, listed corporations, and large private companies across manufacturing, banking and financial services, power, information technology, agriculture and food, and other service-oriented sectors, also Empanelled with the Comptroller and Auditor General of India ("CAG") and the Reserve Bank of India ("RBI") having Extensive experience in assurance and advisory (statutory, internal, concurrent and tax audits), direct and indirect taxation advisory, and related compliance and advisory services. They mark their presence in 4 offices in India having 50+ team members and total 7 partners. M/s Arora and Choudhary have, pursuant to Section 139(1) of the Act, furnished a certificate to the Company confirming that their appointment, if made, will be in accordance with the conditions prescribed under Section 141 of the Act, and that they are not disqualified from being appointed as Statutory Auditors of the Company. The remuneration payable to M/s Arora and Choudhary shall be as may be fixed by the Board of Directors of the Company, in addition to applicable taxes and reimbursement of actual out-of-pocket expenses incurred in connection with the audit and M/s Arora and Choudhary is proposed to be appointed as Statutory Auditors of the Company for a term of 5 (five) consecutive years, to hold office



from the conclusion of this 37th AGM until the conclusion of the 42nd AGM of the Company.

None of the Directors or Key Managerial Personnel of the Company or their relatives are, in any way, concerned or interested, financially or otherwise, in the resolution set out in Item no. 4 of the Notice.

The Board recommends the Ordinary Resolution set out at Item No. 3 for approval by the Members.

Item No. 4

The Board has approved the remuneration of M/s Cheena & Associates, Cost Accountant Firm to conduct the audit of the cost records of the Company for the financial year ending on March 31, 2027, on such remuneration plus out-of-pocket expenses etc., as may be mutually agreed between the Board of Directors of the Company and the Auditors.

In accordance with the provisions of Section 148 of the Companies Act, 2013, read with the Companies (Audit and Auditors) Rules, 2014, the remuneration payable to the Cost Auditor has to be ratified by the Shareholder of the Company.

Accordingly consent of member is sought for passing an Ordinary Resolution as set out in item No. 4 of the notice for the ratification of the remuneration payable to the Cost Auditor for the financial year ending March 31, 2027.

None of the Director or Key Managerial Personnel and their relatives are, in any way, concerned or interested, financial or otherwise, in this resolution. The Board commends the Ordinary Resolution set out at Item no. 4 for approval of the Members.

Item No.5,6,7

The Board of Directors in its Meeting held on 13th August, 2026, on the basis of recommendation by the Nomination and Remuneration Committee approved the reappointment of Mr. Jugal Kishore Arora, as Chairman, Mr. Satnam Arora and Mr. Gurnam Arora as Jt. Managing Directors of the company for next three years with effect from 26th September, 2026 to 25th September, 2029 and also to renew the remuneration of Mr. Jugal Kishore Arora, Whole Time Director, designated as 'Chairman', Mr. Satnam Arora and Mr. Gurnam Arora, designated as Jt. Managing Directors of the Company with effect from 1st October, 2026, as may be decided by the Committee and Board of Directors from time to time, subject to the overall limit approved by the Central Government:-

A. Basic Salary

S No	Name of Chairman and Jt. Managing Director	Proposed Basic Salary in the range of
1.	Mr. Jugal Kishore Arora	Rs. 9,00,000-75,000-12,00,000
2.	Mr. Satnam Arora	Rs. 8,50,000-75,000-11,50,000
3.	Mr. Gurnam Arora	Rs. 8,50,000-75,000-11,50,000

Salary of Mr. Jugal Kishore Arora, Chairman, Mr. Satnam Arora and Mr. Gurnam Arora, Jt. Managing Directors of the Company to be renewed within the aforesaid range during the tenure of appointment, or such increments, as may be decided by the Committee and Board of Directors from time to time.

B. Perquisites and Benefits –:

- i) Medclaim facility for self & family.
- ii) Two cars with chauffeur
- iii) Facility of gas, electricity, generator, water and telephone at residence.
- iv) Security Personnel, Gardeners Salary at residence.
- v) Travel within India along with wife.
- vi) Travel outside India along with wife twice in a year.
- vii) Club Membership fees.
- viii) Repairs & Maintenance of house as per actual.
- ix) Any Other allowances if permitted by Board.

The total amount of perquisites payable to the Chairman and Jt. Managing Directors may be decided/varied by the Board of Directors or its Committee, from time to time as it may deem fit in its absolute discretion, provided that total perquisites and other allowances to be paid to Mr. Jugal Kishore Arora, Mr. Satnam Arora and Mr. Gurnam Arora, should not exceed 50% of the Salary.

The total remuneration consisting of Salary, Perquisites and other benefits paid to the Chairman and Jt. Managing Directors shall not exceed the limit stipulated in the Act and other applicable provisions except with the approval of Central Government.

Mr. Jugal Kishore Arora, Mr. Satnam Arora and Mr. Gurnam Arora are deemed to be interested in their respective resolutions and being relatives of each other may deemed to be concerned or interested in the resolution of each other as it pertains to the re-appointment and remuneration payable to them.

None of the other Directors of the Company are, in any way, concerned or interested in the said resolution. Your Directors recommend these resolutions for approval of the members.

A statement as per Schedule V of the Companies Act, 2013 is annexed with the notice:



Profile of Directors retiring by rotation / seeking Appointment / Re-appointment in the Annual General Meeting to be held on September 30 2026 pursuant to Regulation 36 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, Secretarial Standards -2 (SS-2) and other applicable requirements:

Name of Director	Mr. Jugal Kishore Arora	Mr. Satnam Arora	Mr. Gurnam Arora
DIN No.	00010704	00010667	00010731
Date of Birth / Age	11 th October, 1943 / 83 years	23 rd January, 1949 / 77 years	26 th March, 1950 / 76 years
Date of First Appointment	26 th July, 1989	26 th July, 1989	26 th July, 1989
Expertise in specific General Functional area	Businessman	Businessman	Businessman
Qualification	Graduation	Masters in Economics	Graduation
Shareholding in the Company as on 31st March, 2023	10,53,484	57,49,158	62,89,204
No. of Board meetings attended during FY25-26	4	5	5
List of outside Directorships held (Public Limited and Subsidiary Companies)	1. Sachdeva Brothers Private Limited 2. Kohinoor Foods USA Inc.	1. Satnam Haegens Limited 2. Sachdeva Brothers Private Limited 3. Kohinoor Foods USA Inc.	1. Satnam Haegens Limited 2. Sachdeva Brothers Private Limited
Chairman / Member of the Committee of the Board of Directors of the Company	Nil	Nil	Nil
Chairman / Member of the Committee of Directors of other Public Limited Companies in which he / she is a Director			
a) Audit Committee	Nil	Nil	Nil
b) Stakeholders Committee	Nil	Nil	Nil
Relationship between the Directors inter-se	He is brother of Mr. Satnam Arora, Jt. Managing Director and Mr. Gurnam Arora, Jt. Managing Director, of the Company.	He is brother of Mr. Satnam Arora, Jt. Managing Director and Mr. Gurnam Arora, Jt. Managing Director, of the Company.	He is brother of Mr. Satnam Arora, Jt. Managing Director and Mr. Jugal Kishore Arora, Whole-time Director, of the Company.
Terms and Conditions of Appointment	N.A.	N.A.	N.A.

Note: Pursuant to Regulation 26 of SEBI (LODR), 2015, only two Committees viz. Audit Committee and Stakeholders Committee have been considered.

I. GENERAL INFORMATION

Nature of Industry	Rice Manufacturing and Food Processing
Date or expected date of Commercial Production	N.A.
In case of new Companies, expected date of commencement of activities as per project approved by financial institutions appearing in the prospectus	N.A.



Financial Performance

(Rs. In Lakhs)

Particulars	Quarter ended 30.06.2026 (Un-audited)	2024-25	2023-24	2022-23
Turnover	3,179	9,140	9,573	8,425
Operating Profit	210	(1,343)	(886)	(1,158)
Extra Ordinary	-	38,397	8.59	888
Profit before tax	210	37,054	(894)	(484)
Profit after tax	210	36,477	(453)	(412)

Foreign Investments or collaborations, if any

(Rs. In Lakhs)

Particulars	2024-25	2023-24	2022-23
Investment in Shares of subsidiary Companies	-	-	-
Investment in Shares of Joint Venture Companies	-	-	-

II. INFORMATION ABOUT THE APPOINTEES

Name of Director		Mr. Jugal Kishore Arora	Mr. Satnam Arora	Mr. Gurnam Arora
1.	Background Details	Mr. Jugal Kishore Arora has been appointed as Whole Time Director designated as Chairman of the Company since inception.	Is the Jt. Managing Director of the Company since inception.	Is the Jt. Managing Director of the Company since inception.
2.	Past Remuneration (Rs. In Lakhs)	96	90	90
3.	Recognition and Awards	-	-	-
4.	Job profile and his suitability	Information given under the requirements of Regulation 36 of SEBI (LODR), 2015, annexed with the notice of AGM	Information given under the requirements of Regulation 36 of SEBI (LODR), 2015, annexed with the notice of AGM	Information given under the requirements of Regulation 36 of SEBI (LODR), 2015, annexed with the notice of AGM
5.	Remuneration Proposed	As mentioned in the Explanatory Statement to Notice of AGM	As mentioned in the Explanatory Statement to Notice of AGM	As mentioned in the Explanatory Statement to Notice of AGM
6.	Pecuniary relationship directly or indirectly with the Company, or relationship with the managerial personnel, if any	Apart from receiving managerial remuneration and 10,53,484 Equity Shares, he is brother of Mr. Satnam Arora and Mr. Gurnam Arora	Apart from receiving managerial remuneration and 57,49,158 Equity Shares, he is brother of Mr. Jugal Kishore Arora and Mr. Gurnam Arora	Apart from receiving managerial remuneration and 62,89,204 Equity Shares, he is brother of Mr. Jugal Kishore Arora and Mr. Satnam Arora.

7. Comparative remuneration profile with respect to industry, size of company, profile of the position and person (in case of expatriates the relevant details would be w.r.t. the country of his origin)

During last decade, the Indian economy has seen increased spending on consumable eatables and various products. This had led to rise in the organised manufacturer/processors in order to meet the consumer demand and business competition. The size of the manufacturing industry in India has increased manifold during the past several years reaching to multi billions in terms of sales and revenues. With increased size and turnover, it is also imperative for any manufacturing company to have highly experienced



persons having specialized knowledge and skills to understand and project the market trend, consumer behavior, consumption pattern and many relevant indicators for better product mix. It also requires expertise for appropriate fund allocation, optimum utilization of various resources in the business. Mr. Jugal Kishore Arora, Mr. Satnam Arora and Mr. Gurnam Arora have successfully proved their expertise in very effective manner and drove the Company towards the growth over the period of time. Hence, the Board of Directors considers that the present remuneration is being paid to them since 2012 and further renewal on the same terms are justified commensurate with other organisations of the similar type, size and nature in the manufacturing industry.

III. OTHER INFORMATION

1.	Reason of loss or inadequate profits	The Board of Directors in its Meeting held on 13th August, 2026 had decided that where in any financial year during the currency of the tenure of Mr. Jugal Kishore Arora, Mr. Satnam Arora and Mr. Gurnam Arora, the Company has no profits or profits are inadequate, the remuneration by way of salary, allowances and perquisites, as detailed in Para II-5 above, respectively payable to them shall be the minimum remuneration, subject however to the approval of the Central Government, wherever required. The Company had lastly obtained the approval of the Central Government in this regard vide letter dated 23rd October, 2018. The Board of Directors in its Meeting had also decided to pay the remuneration to them, subject to the limits as may be approved by the Central Government in this regard. During the quarter ended 30th September, 2026, the Company has earned a Net Profit of Rs. 210 Lakh and is hopeful for better performance its future. The remuneration of Mr. Jugal Kishore Arora, Mr. Satnam Arora and Mr. Gurnam Arora may exceed the limits laid down under Schedule V of the Companies Act, 2013. The Company is taking further steps to improve the earning position of the Company and is optimistic of earning good profits in coming years.
2.	Steps taken or proposed to be taken for improvements	
3.	Expected increase in productivity and profits in measurable terms	

IV. DISCLOSURES

1. The remuneration package of all the managerial persons are given in the respective resolutions.
2. Additional information is given in Corporate Governance report. The above explanatory statement (together with Annexure thereto) shall be construed to be memorandum setting out the terms of the appointment/re-appointment as specified under Section 190 of the Companies Act, 2013.

By order of the Board of Directors

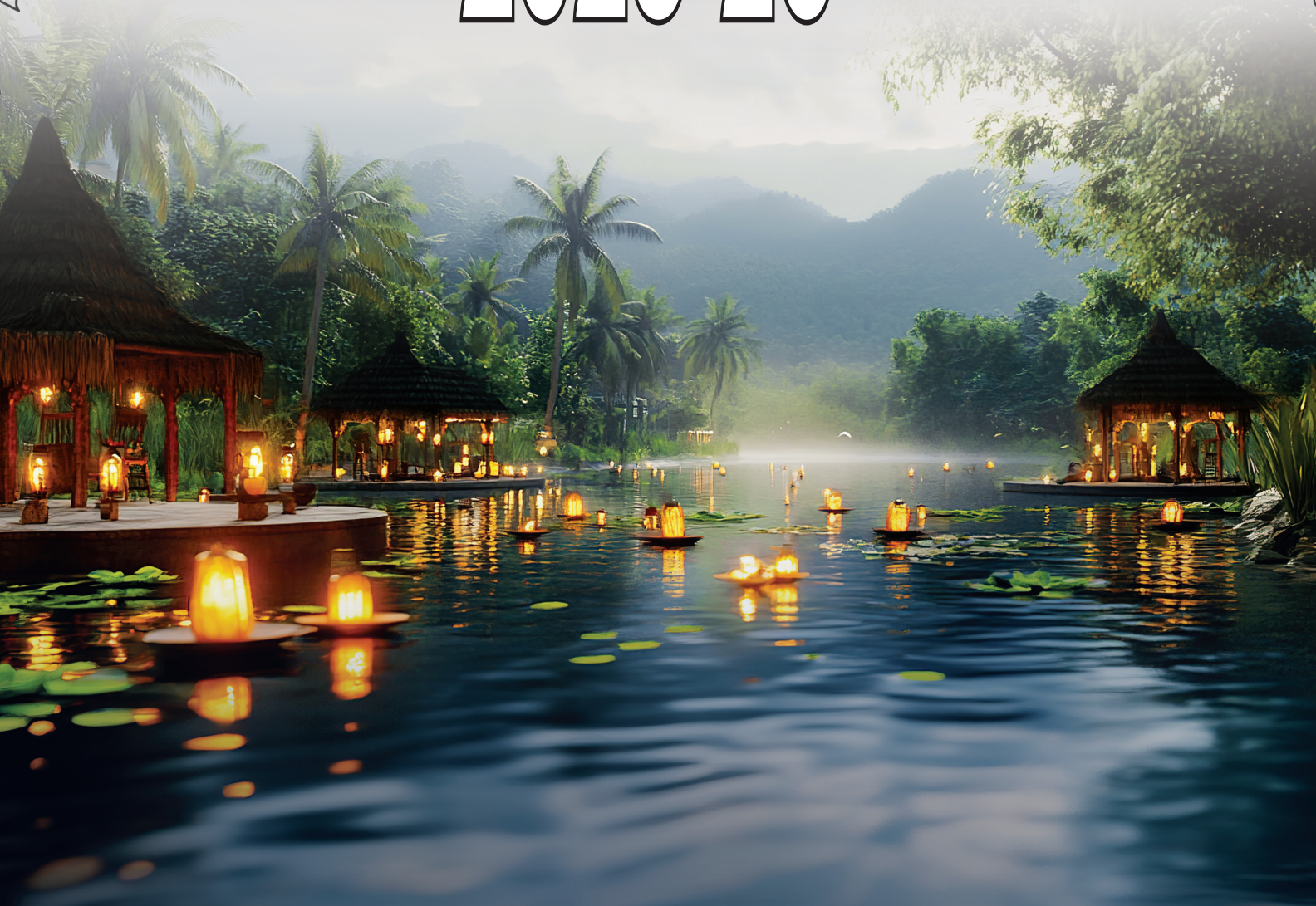
Sd/-
Deepak Kaushal
Company Secretary

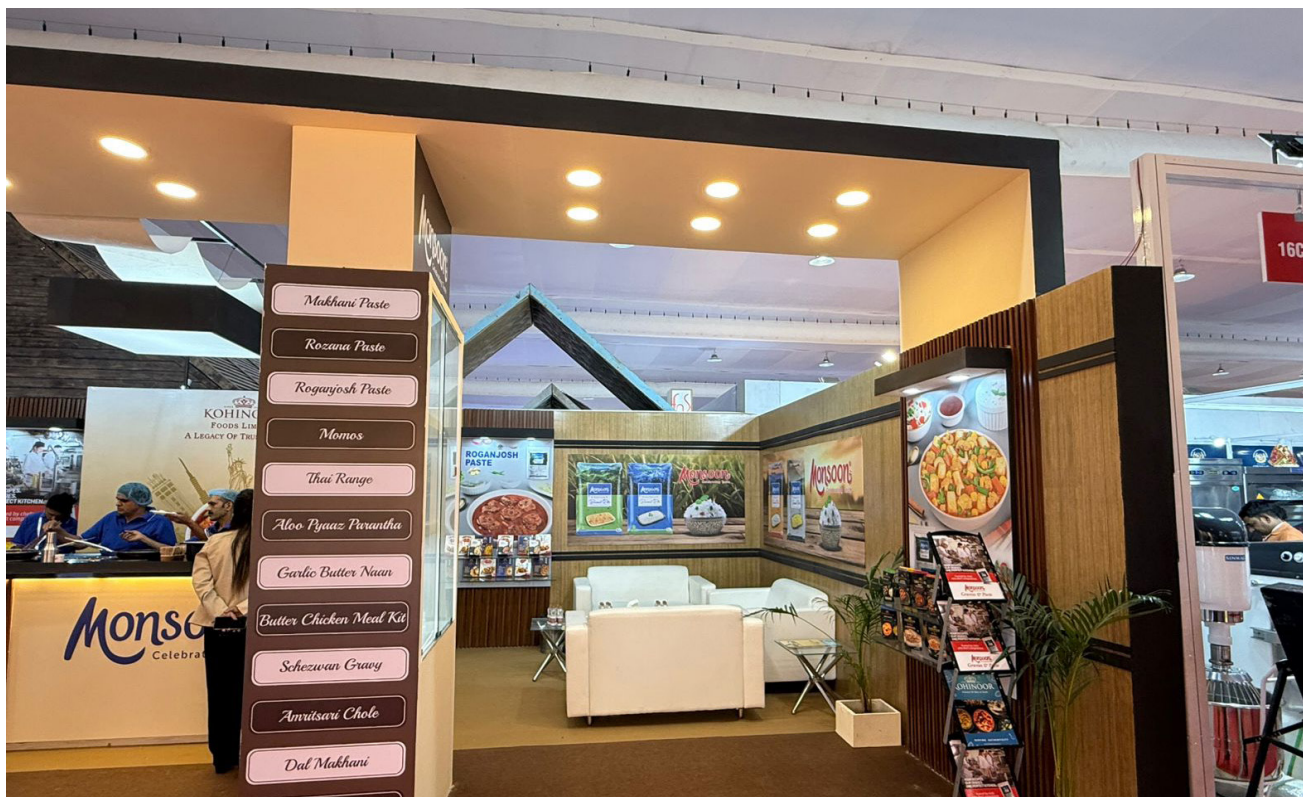
Place: Faridabad, Haryana
Date: 13.08.2026



ANNUAL REPORT

2025-26







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Registered Office and Share Department	Pinnacle Business Tower, 10th Floor, Shooting Range Road, Surajkund, Faridabad, (Haryana) – 121 001 CIN : L52110HR1989PLC070351 w.e.f. 16th August, 2017 Tel: +91-129-424 2222 (30 Lines) Fax : +91-129-424 2233 E-mail : info@kohinoorfoods.in Web : www.kohinoorfoods.in	Board of Directors	
		Mr. Jugal Kishore Arora	: Chairman
		Mr. Satnam Arora	: Jt. Managing Director
		Mr. Gurnam Arora	: Jt. Managing Director
		Mr. Yash Pal Mahajan	: Non-Executive Independent Director
		Mr. Sunil Sharma	: Non-Executive Independent Director
		Mrs. Mani Chandra Bhandari	: Non-Executive Independent Director
Works	42-43 Milestone, G.T. Karnal Road, Village Sultanpur, Bahalgarh, Sonapat (Haryana) – 131 021	CFO	: Mr. Pradeep Goswami (Appointed as CFO of the Company w.e.f. 01.04.2025) (Resigned from the Company w.e.f. 17.11.2025)
	Khewat no. 40//40, 48//48, 42 -43 KM Stone G. T. Karnal Road, Village Hasamabad, Sultanpur PO Bahalgarh District Sonipath Haryana 131 021		: Mr. Prabhat Kumar (Appointed as CFO of the Company w.e.f. 18.11.2025)
	☛ Survey No. 47/1, Village: Bharapar, Gandhidham Kutch, Ta- Gandhidham – Kutch – 370230.	Company Secretary	: Mr. Deepak Kaushal
	☛ Survey no. 352/1, Plot No. 04 Mithirohar, Near Gau sala Taluka: Gandhidham, Kutchh – 370240 (☛ The Company has entered into rent agreement at location i.e., Kutch Gujarat, the operation has as development is under process.)	Statutory Auditors	: M/s. N C Raj & Associates, Chartered Accountants
		Cost Auditors	: M/s. Cheena and Associates Chartered Accountants
		Internal Auditor	: M/s. N N A & Co. Chartered Accountants
		Secretarial Auditor	: M/s. Mank and Associates Company Secretaries
	☛ 50-51 Milestone, G.T.Karnal Road, Murthal, Sonapat (Haryana) – 131 027 (☛ The Company has already sold the said unit towards sanctioned One time Settlement terms and conditions to M/s. RCM Consumer Products Private Limited. The Approval from the members of the Company was obtained through Postal Ballot dated 21 April 2025.)	Registrar & Transfer Agents	: M/s. Skyline Financial Services Pvt. Ltd. D-153A, 1st Floor, Okhla Industrial Area, Phase-I, New Delhi-110020 Tel.: +91-011-4045 0193-197 Fax: +91-011-2681 2682 Web:www.skylinerta.com
		Bankers	: Punjab National Bank (erstwhile Oriental Bank of Commerce) : State Bank of India : Indian Bank (erstwhile Allahabad Bank) : ICICI Bank Ltd. (* debt assigned to Prudent ARC Ltd vide their assignment agreement dated 10.05.2024) : IDBI Bank Ltd. : Bank of India
Wholly Owned Subsidiary Companies	Kohinoor Foods USA INC. : 285, Durham AVE STE # 01 South Plainfield, NJ 07080	Listing of Equity Shares	
	Sachdeva Brothers Private Limited : Old No.-25, New-33, G/F JMD Kohinoor Galleria Masjid Moth, G.K-II, New Delhi – 110 048		: National Stock Exchange of India Ltd. (NSE) : BSE Ltd. (BSE)
Joint Venture Company	Rich Rice Raisers Factory L.L.C. : Post Box No. 15542, Al Quoz Industrial Area, 3rd Interchange, Sh Zayed Road, Dubai, U.A.E.	Depositories	
			: National Securities Depository Ltd. (NSDL) : Central Depository Services (India) Ltd. (CDSL)



CHAIRMAN MESSAGE



Dear Members,

It is my privilege to write to you and present the Annual Report of your Company for the financial year 2025-26.

I hope this letter finds you safe and in good health.

In last year's Annual Report, I had highlighted the challenges faced by the business and the Company's performance during a demanding period. The rice industry continues to remain inherently volatile, impacted by factors such as climate change, geopolitical uncertainty, fluctuating demand, and evolving trade dynamics.

Despite these continuing challenges, the Company delivered improved operational performance during the year and remained focused on strengthening its business for long-term growth.

Your Company remains committed to creating long-term shareholder value while delivering shared value for customers, associates, suppliers, business partners, and communities. With your continued trust and support, Kohinoor Foods is gradually rebuilding momentum after a difficult phase marked by financial constraints, economic pressures, liquidity challenges, and the impact of the pandemic. Although export

markets remained subdued due to global economic uncertainty and operational limitations, the Company continues to work steadily towards strengthening its presence in domestic and international markets.

The India Rice Market Report Includes Production Analysis (Volume), Consumption Analysis (Value and Volume), Export Analysis (Value and Volume), Import Analysis (Value and Volume), and Price Trend Analysis. The Market Forecasts are Provided in Terms of Value (USD) and Volume (Metric Tons).

The India rice market size in 2026 is estimated at USD 49.32 billion, growing from 2025 value of USD 47.1 billion with 2031 projections showing USD 62.09 billion, growing at 4.72% CAGR over 2026-2031. India accounts for 30.3% of global rice exports, with domestic production projected to reach 151 million metric tons in 2025-26, establishing the country as a significant influence on global rice prices. The removal of the September 2024 ban on non-basmati white rice exports has increased export opportunities, while increased minimum support prices (MSP) support farmer income and encourage production capacity growth. The adoption of advanced technologies, including genome-edited varieties and remote-sensing water management systems, is enhancing production efficiency and improving product traceability for export markets.

Per-capita rice consumption is increasing in Indian metropolitan areas where changing lifestyles drive demand for convenient, nutritionally enhanced staples. Government surveys indicate growing differences in cereal preferences between rural and urban areas, leading suppliers to develop high-protein and low-glycemic index products that can command higher prices. The International Rice Research Institute has enhanced protein content to 15.99%, while the black-grained BPT 2841 variety offers increased lysine content, appealing to health-conscious consumers. Rice suppliers are investing in new varieties, improved packaging, and multi-channel distribution to capture urban market share. This trend has increased value realization across the supply chain, benefiting farmers who meet quality standards.

The Minimum Support Price (MSP) for paddy increased to INR 2,369 per quintal (USD 28.4) for 2025-26, maintaining the policy of ensuring 1.5 times the production cost. Government procurement increased from 761.40 lakh metric tons in 2014-15 to 1,062.69 lakh metric tons in 2022-23, increasing farmer earnings from INR 1.06 lakh crore (USD 12.8 billion) to INR 2.28 lakh crore (USD 27.5 billion). This price protection encourages farmers to adopt high-yield hybrid varieties without concerns of market oversupply, although the domestic price floor may reduce export competitiveness. The concentration of procurement in West Bengal, Uttar Pradesh, and Punjab creates regional income disparities and influences crop selection patterns in these regions.

India's agricultural mechanization rate of 40-45% indicates significant potential for improvement through precision planters, direct-seeded rice techniques, and laser-leveled irrigation systems. Research



conducted across four states demonstrates that direct-seeded rice reduces cultivation costs by 79% and increases net earnings per acre by 62%. Remote-sensing data from Punjab indicates 20-40% water conservation without compromising crop yields, highlighting improved climate resilience. Government initiatives, including SMAM subsidies and an INR 500 crore (USD 60.2 million) genome-editing fund, support technology adoption, particularly through smallholder service platforms that consolidate demand. These improvements create a cycle of enhanced productivity that addresses increasing labor shortages.

Extreme precipitation events were observed during the 2024 monsoon, affecting agricultural fields in Gujarat, Andhra Pradesh, and Telangana. Analysis indicates that rainfall exceeding 1,621 mm negatively impacts Kharif crop yields. Climate projections indicate a potential 20% decline in irrigated crop yields in Uttar Pradesh, while rain-fed areas may experience slight improvements. Farmers are responding by adjusting planting schedules and adopting drought-resistant crop varieties, though infrastructure development for climate resilience remains inconsistent across regions.

Small landholdings averaging below 1.1 hectares restrict mechanization and increase per-unit input costs. Direct-seeded rice trials demonstrate yield improvements in Uttar Pradesh, while results vary in Madhya Pradesh due to diverse soil conditions. Hybrid seeds, despite offering 2-metric tons per hectare higher yields, cost 3-4 times more than open-pollinated varieties, making them less accessible to small farmers. Punjab's decision to ban hybrid paddy by 2025, following Food Corporation of India's quality concerns, highlights the challenge of balancing productivity gains with market requirements.

The Packaged Food Market is Segmented by Product Type (Dairy, Confectionery, Bakery, Snacks, Meat, Breakfast Cereals, Baby Food, and More), by Category (Conventional and Organic), by Distributional Channels (Supermarkets/Hypermarkets, Convenience Stores, Online Retail Stores, and More), and by Geography (North America, Europe and More). The Market Forecasts are Provided in Terms of Value (USD) and Volume (Tons).

The packaged food market size was valued at USD 6.34 trillion in 2025 and estimated to grow from USD 6.61 trillion in 2026 to reach USD 8.15 trillion by 2031, at a CAGR of 4.28% during the forecast period (2026-2031). Rapid urbanization, rising disposable income in emerging economies, and consumers' preference for convenient yet nutrient-dense products are redefining category dynamics. Demand is gravitating toward natural, organic, and free-from options, while functional claims such as probiotic, high-protein, and fortified benefits migrate from niche lines into mainstream shelves. Distribution patterns are fragmenting as e-commerce compresses delivery windows below fifteen minutes in dense cities, obliging supermarkets to retrofit micro-fulfillment zones. Meanwhile, sustainability mandates are accelerating material innovation, shifting packaging away from single-use plastics toward fiber-based or enzymatically recyclable substrates, even at a 15-25% cost premium. Competitive intensity in the packaged food market is rising as incumbents prune underperforming SKUs and acquire plant-based specialists to secure relevance with younger cohorts.

Growing consumer interest in ethnic and global flavor exploration is significantly driving innovation and product development in the packaged food market. Increasing cultural exposure through travel, digital media, and multicultural urban populations has encouraged consumers to experiment with international cuisines and diverse taste profiles. Packaged food manufacturers are responding by introducing products inspired by Asian, Latin American, Middle Eastern, and Mediterranean flavors to meet evolving taste preferences. This trend is particularly strong among younger consumers seeking novel and authentic culinary experiences in convenient formats. Limited-edition launches, fusion flavors, and regionally inspired recipes are helping brands differentiate their offerings in competitive retail environments in the packaged food market. Additionally, the rising popularity of ready-to-eat meals and snack products featuring global seasonings supports higher consumer engagement and repeat purchases.

Consumers are driving growth in the packaged food market by prioritizing nutrition and preventive health in their daily diets. Rising awareness of lifestyle-related health issues, such as obesity, diabetes, and digestive concerns, is pushing demand for products with enhanced nutritional benefits. The International Diabetes Federation (IDF) reports that in 2024, 589 million adults aged 20-79 lived with diabetes, with projections reaching 853 million by 2050[1]. Manufacturers are introducing fortified foods, high-protein snacks, probiotic items, and products enriched with vitamins, minerals, and fiber. Health-conscious buyers increasingly prefer clean-label formulations, reduced sugar content, and natural ingredients. The International Food Information Council's Food and Health Survey 2024 shows that 67% of Americans consider healthfulness crucial in food and beverage choices, highlighting wellness trends' strong influence on purchasing behavior. Interest in immunity-boosting and functional ingredients continues to grow in the packaged food market, driven by a focus on long-term health management.

Consumers are showing a stronger preference for brands that adopt eco-friendly materials, reduce plastic usage, and promote recyclability or biodegradability in packaging formats. Manufacturers are investing in lightweight packaging, paper-based alternatives, and reusable designs to align with sustainability goals while maintaining product safety and shelf life. Sustainable packaging also enhances brand perception, particularly among environmentally conscious consumers seeking responsible



consumption choices. According to the 2024 IFIC Food & Health Survey, foods labeled as “Natural,” “Organic,” or “Healthy” are among the top in-store signals, with 36% of American consumers preferring such attributes, reflecting the broader shift toward transparency and sustainability in food products. This preference encourages companies in the packaged food market to integrate sustainable packaging with clean-label positioning to strengthen product appeal. As regulatory pressure and consumer expectations continue to rise, sustainable packaging innovation remains a key strategic focus for packaged food manufacturers.

Since 2017–18, the Company has remained focused on overcoming financial challenges and restoring its position in the market. This journey requires time, perseverance, disciplined execution, and the continued confidence of stakeholders. During 2025–26, the Board further reinforced this commitment through focused initiatives aimed at business recovery and sustainable growth.

Your Board remains committed to maintaining high standards of corporate governance and will continue to review and strengthen governance practices. The Board’s experience and strategic guidance provide confidence as the Company navigates a rapidly changing business environment and works towards its purpose of building a stronger and more sustainable future for all stakeholders.

During the year, your Company achieved total turnover of INR 1,588.69 million, compared with INR 875.93 million in the previous year. The rice business contributed INR 963.70 million, compared with INR 5.58 million in the previous year, while the food business contributed INR 490.95 million, compared with INR 836.99 million in the previous financial year. Despite liquidity constraints, the food factory continued operations effectively, supporting production and revenue generation.

The Company has also begun scaling up operations and exploring further opportunities in the food business to optimize its marketing network, regain market share, and strengthen customer reach. Direct exports of rice and food products to various countries have also commenced.

KFL continues to participate in domestic and international markets through its established brands across rice, processed food, and packaged food categories.

To improve the Company’s financial and business position, the management is actively evaluating the following key initiatives:

- a. Identifying suitable investors for fund infusion.
- b. Expanding presence in global markets.
- c. Expanding the product portfolio.
- d. Expanding the customer base.
- e. Leveraging market expertise and business relationships.
- f. Improving operational efficiencies.
- g. Launching food products on domestic e-commerce platforms.

The Company is pursuing these initiatives with focus and discipline to improve business performance and support smoother operations.

With the objective of bringing authentic Indian flavours to consumers worldwide, your Company aims to make Kohinoor Foods Ltd. a leading name in the global food business. In line with our vision to make Kohinoor a trusted and preferred food brand in export markets, we will continue to develop products, enhance operational efficiency, and execute strategies that support sustainable growth.

I am grateful to the Board of Directors for their continued guidance and support. I also thank our consumers, business partners, employees, shareholders, and all stakeholders for their trust and cooperation.

I thank you for your continued confidence and support as we move forward with renewed focus, resilience, and commitment to long-term value creation.

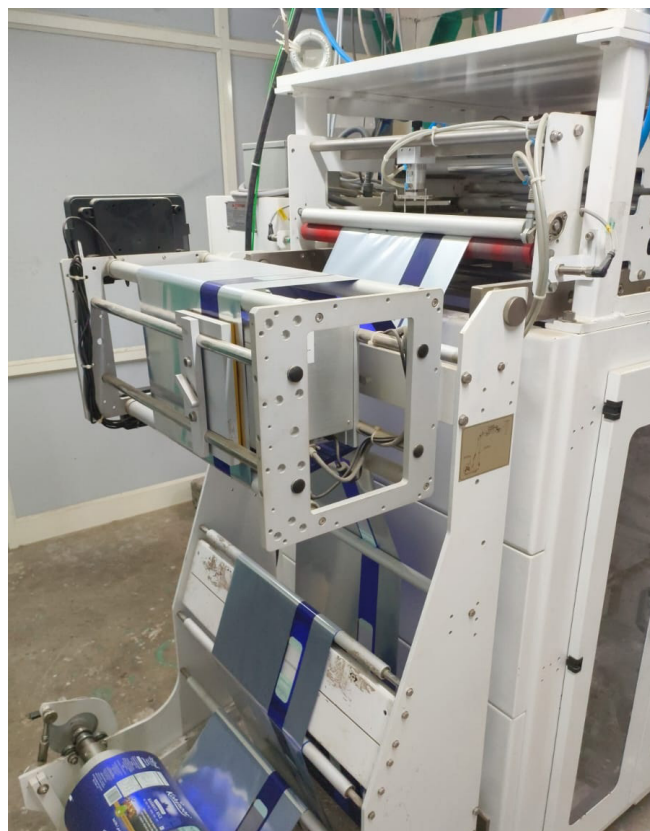
With best wishes,

Sincerely
Sd/-

Jugal Kishore Arora
Chairman



KANDLA UNIT







08th September 2026

The National Stock Exchange of India Limited (NSE)
Exchange Plaza, 5th Floor
Plot No. C/1, G Block
Bandra-Kurla Complex
Bandra (East)
MUMBAI – 400 051

The Listing Department
BSE Limited (BSE)
P.J. Tower, Dalal Street
MUMBAI – 400 001

Trading Symbol : KOHINOOR
Scrip Code : 512559

Dear Sirs,

Sub: Notice of AGM along with Annual Report for the Financial Year 2025-26

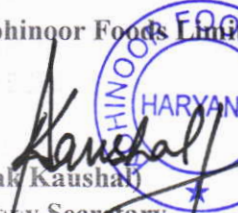
Please find enclosed herewith a copy of Notice convening 37th Annual General Meeting of the Company, through Video Conferencing/Other Audio Visual Means (“VC/OAVM”) facility, on Wednesday, the 30th September 2026, along with Annual Report of our Company for the Financial Year 2025-26.

The above is for your reference and records, please.

Thanking You

Yours faithfully,

For Kohinoor Foods Limited


(Deepak Kaushal)
Company Secretary
FCS: 8722



Encl: As above



KOHINOOR FOODS LIMITED

CIN: L52110HR1989PLC070351

Registered Office: Pinnacle Business Tower, 10th Floor, Shooting Range Road,
Surajkund, Faridabad, Haryana - 121001

Email: info@kohinoorfoods.in **Web:** www.kohinoorfoods.in

Phone: +91 -129-424-2222 **Fax:** +91-129-424-2233

NOTICE is hereby given that the Thirty Seventh Annual General Meeting ("AGM") of the Members of Kohinoor Foods Limited will be held on Wednesday, 30th September 2026 at 11:30 a.m., Indian Standard time ("IST"), through Video Conferencing/ Other Audio Visual Means ("VC/OAVM"), to transact the following businesses:-

Ordinary Business:

Item No. 1

Adoption of Financial Statements

To receive, consider and adopt:

- the Audited Standalone Financial Statements of the Company for the financial year ended 31st March, 2026 and the Reports of the Board of Directors and Auditors thereon; and
- the Audited Consolidated Financial Statements of the Company for the financial year ended 31st March, 2026 and the Report of the Auditors thereon.

Item No. 2

Appointment of Director

To appoint a Director in place of Mr. Satnam Arora (holding DIN: 00010667), who retires by rotation at this Annual General Meeting and being eligible, offers himself for re-appointment.

Item No. 3

To appoint M/s Arora and Choudhary, Chartered Accountant, New Delhi (Firm Registration No. 000870N) as Statutory Auditors of the Company, to hold office from the conclusion of the 37th Annual General Meeting upto the conclusion of 42nd Annual General Meeting and to fix their remuneration and in this regard, to consider and, if thought fit, to pass the following resolution as an Ordinary Resolution:

"RESOLVED THAT pursuant to the provisions of Section 139, 142 and other applicable provisions of the Companies Act, 2013 read with the Companies (Audit and Auditors) Rules, 2014, (including any statutory modification(s) or re-enactment thereof), applicable provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended from time to time and based on the recommendations of

the Audit Committee and the Board of Directors, M/s Arora and Choudhary, Chartered Accountant, New Delhi (Firm Registration No. 000870N) who have provided their written consent for appointment as auditors, and also provided their eligibility certificate as per Rules, be and are hereby appointed as the Statutory Auditors of the Company, to hold office from conclusion of 37th Annual General Meeting till the conclusion of the 42nd Annual General Meeting of the Company, at a remuneration to be fixed by the Board of Directors of the Company, in addition to applicable taxes and reimbursement of actual out-of-pocket expenses incurred in connection with the audit of the accounts of the Company.

RESOLVED FURTHER THAT the Board of Directors of the Company and/or Chief Financial Officer and/ or Company Secretary, be and are hereby severally authorised to do all acts and take all such steps as may be necessary, proper or expedient to give effect to this Resolution."

Special Business:

Item No. 4

To rectify the remuneration of the Cost Auditors for the year ending 31st March, 2027

To consider and if thought fit, to pass, with or without modification(s), the following resolution as an Ordinary Resolution:

"RESOLVED THAT pursuant to the provisions of Section 148 and all other applicable provisions of the Companies Act, 2013 and Companies (Audit and Auditors) Rules, 2014 (including any statutory modification(s) or re-enactment thereof, for the time being in force), consent of the shareholders be and is hereby accorded to approve the remuneration payable to M/s. Cheena & Associates, Cost Accountant Firm, appointed by the Board of Directors of the Company, to conduct the audit of the cost records of the Company, for the financial year 2026-27, on such remuneration plus out-of-pocket expenses etc., as may be mutually agreed between the Board of Directors of the Company and the Auditors.

RESOLVED FURTHER THAT the Board of Directors of the Company be and is hereby authorized to do all acts and take all such steps as may be necessary, proper or expedient to give effect to this resolution."



Item No. 5

Re-appointment of Mr. Jugal Kishore Arora, Whole time Director, of the Company

To consider and if thought fit, to pass, with or without modification(s), the following resolution as a Special Resolution:

“RESOLVED THAT pursuant to provisions of Sections 196, 197, 203 and any other applicable provisions of the Companies Act, 2013 and the rules made there under (including any statutory modification(s) or re-enactment thereof), read with Schedule V to the Companies Act, 2013 and in continuation to the resolution passed at the Annual General Meeting of the Company held on 27.09.2012, 29.09.2015, 25.09.2017 & 30.12.2020, 30.09.2023, consent of the Shareholders be and is hereby given to the re-appointment of Mr. Jugal Kishore Arora (DIN 00010704), Whole time Director designated as Chairman of the Company for the period of Three Years from 26 September, 2026.

RESOLVED FURTHER THAT the Board of Directors be and is hereby authorized to alter or vary the scope of remuneration of Mr. Jugal Kishore Arora (DIN 00010704), Whole-time Director designated as Chairman of the Company, including the monetary value thereof, to the extent recommended by the Nomination and Remuneration Committee from time to time as may be considered appropriate as per the provision of the Companies Act, 2013 and subject to the overall limits approved by the Central Government.

RESOLVED FURTHER THAT during his tenure as Director, Mr. Jugal Kishore Arora be paid such remuneration and on the terms and conditions as recommended by the Nomination and Remuneration Committee and approved by the Board of Directors and also set out in the explanatory statement annexed to the notice, subject to the overall limit as approved by the Central Government.

RESOLVED FURTHER THAT notwithstanding anything to the contrary herein contained, where in any financial year during the currency of the tenure of Mr. Jugal Kishore Arora, the Company has no profits or profits are inadequate, the remuneration by way of salary, allowances and perquisites payable to Mr. Jugal Kishore Arora, as aforesaid, shall be the minimum remuneration, subject however, to the approval of the Central Government, wherever required.”

RESOLVED FURTHER THAT the Board of Directors be and is hereby authorized to alter or vary the scope of remuneration of Mr. Jugal Kishore Arora (DIN 00010704), Whole time Director designated as Chairman of the Company, including the monetary value thereof, to the extent recommended by the Nomination and Remuneration Committee from time to time as may be considered appropriate as per the provision of the Companies Act, 2013 and subject to the overall limits approved by the Central Government.

RESOLVED FURTHER THAT the Board of Directors of the Company be and are hereby authorized to do all such acts, deeds and matter and things in its discretion as it may consider necessary, expedient or desirable to give effect to this resolution.”

Item No. 6

Re-appointment of Mr. Satnam Arora, Jt. Managing Director, of the Company

To consider and if thought fit, to pass, with or without modification(s), the following resolution as a Special Resolution:

RESOLVED THAT pursuant to provisions of Sections 196, 197, 203 and any other applicable provisions of the Companies Act, 2013 and the rules made there under (including any statutory modification(s) or re-enactment thereof), read with Schedule V to the Companies Act, 2013 and in continuation to the resolution passed at the Annual General Meeting of the Company held on 27.09.2012, 29.09.2015, 25.09.2017 & 30.12.2020, 30.09.2023 consent of the Shareholders be and is hereby given to the re-appointment of Mr. Satnam Arora (DIN 00010667), Jt. Managing Director of the Company for the period of Three Years from 26 September, 2026.

RESOLVED FURTHER THAT during his tenure as Director, Mr. Satnam Arora be paid such remuneration and on the terms and conditions as recommended by the Nomination and Remuneration Committee and approved by the Board of Directors and also set out in the explanatory statement annexed to the notice, subject to the overall limit as approved by the Central Government.

RESOLVED FURTHER THAT notwithstanding anything to the contrary herein contained, where in any financial year during the currency of the tenure of Mr. Satnam Arora, the Company has no profits or profits are inadequate, the remuneration by way of salary, allowances and perquisites payable to Mr. Satnam Arora, as aforesaid, shall be the minimum remuneration, subject however, to the approval of the Central Government, wherever required.

RESOLVED FURTHER THAT the Board of Directors be and is hereby authorized to alter or vary the scope of remuneration of Mr. Satnam Arora, Jt. Managing Director, (DIN 00010667) including the monetary value thereof, to the extent recommended by the Nomination and Remuneration Committee from time to time as may be considered appropriate as per the provision of the Companies Act, 2013 and subject to the overall limits approved by the Central Government.

RESOLVED FURTHER THAT the Board of Directors of the Company be and are hereby authorized to do all such acts, deeds and matter and things in its discretion as it may consider necessary, expedient or desirable to give effect to this resolution.



Item No. 7

Re-appointment of Mr. Gurnam Arora, Jt. Managing Director, of the Company

To consider and if thought fit, to pass, with or without modification(s), the following resolution as a Special Resolution:

RESOLVED THAT pursuant to provisions of Sections 196, 197, 203 and any other applicable provisions of the Companies Act, 2013 and the rules made there under (including any statutory modification(s) or re-enactment thereof), read with Schedule V to the Companies Act, 2013 and in continuation to the resolution passed at the Annual General Meeting of the Company held on 27.09.2012, 29.09.2015, 25.09.2017 & 30.12.2020, 30.09.2023 consent of the Shareholders be and is hereby given to the re-appointment of Mr. Gurnam Arora (DIN 00010731), Jt. Managing Director of the Company for the period of Three Years from 26 September, 2026.

RESOLVED FURTHER THAT during his tenure as Director, Mr. Gurnam Arora be paid such remuneration and on the terms and conditions as recommended by the Nomination and Remuneration Committee and approved by the Board of Directors and also set out in the explanatory statement annexed to the notice, subject to the overall limit as approved by the Central Government.

RESOLVED FURTHER THAT notwithstanding anything to the contrary herein contained, where in any financial year during the currency of the tenure of Mr. Gurnam Arora, the Company

has no profits or profits are inadequate, the remuneration by way of salary, allowances and perquisites payable to Mr. Gurnam Arora, as aforesaid, shall be the minimum remuneration, subject however, to the approval of the Central Government, wherever required.

RESOLVED FURTHER THAT the Board of Directors be and is hereby authorized to alter or vary the scope of remuneration of Mr. Gurnam Arora, Jt. Managing Director, (DIN 00010731) including the monetary value thereof, to the extent recommended by the Nomination and Remuneration Committee from time to time as may be considered appropriate as per the provision of the Companies Act, 2013 and subject to the overall limits approved by the Central Government.

RESOLVED FURTHER THAT the Board of Directors of the Company be and are hereby authorized to do all such acts, deeds and matter and things in its discretion as it may consider necessary, expedient or desirable to give effect to this resolution."

By order of the Board of Directors

**Sd/-
Deepak Kaushal
Company Secretary**

**Place: Faridabad, Haryana
Date: 13.08.2026**



NOTES:

1. The Explanatory Statement pursuant to Section 102 of the Companies Act, 2013 ("the Act") setting out material facts concerning the business under Item Nos. 3 to 7 of the accompanying Notice, is annexed hereto. The Board of Directors of the Company at its meeting held on 13th August 2026 considered that the special business under Item Nos. 4 to 7 being considered unavoidable, be transacted at the 37th AGM of the Company.
2. General instructions for accessing and participating in the 37th AGM through VC/OAVM Facility and voting through electronic means including remote e-Voting
 - a. The Government of India, Ministry of Corporate Affairs has allowed conducting Annual General Meeting through Video Conferencing (VC) or Other Audio Visual Means (OAVM) and dispensed with the personal presence of the members at the meeting. Accordingly, the Ministry of Corporate Affairs ("MCA") has vide its General Circular Nos. 14/2020 dated April 8, 2020, 17/2020 dated April 13, 2020, 20/2020 dated May 5, 2020, 02/2021 dated January 13, 2021, 21/2021 dated December 14, 2021, 02/2022 dated May 5, 2022, 10/2022 dated December 28, 2022, 09/2023 dated September 25, 2023, 09/2024 dated September 19, 2024 and subsequent circular issued in this regard, the latest being General Circular No. 03/2025 dated September 22, 2025 ("MCA Circulars") and Circular No. SEBI/HO/DDHS/P/ CIR/2022/0063 dated May 13, 2022, SEBI/HO/CRD/ PoD-2/P/ CIR/2023/4 dated January 5, 2023 and SEBI/HO/ CFD/ CFD-PoD-2/P/ CIR/2023/167 dated October 7, 2023 and SEBI/HO/ CFD/CFD-PoD-2/P/ CIR/2024/133, October 3, 2024 ("SEBI Circulars") issued by the Securities Exchange Board of India ("SEBI") prescribing the procedures and manner of conducting the Annual General Meeting through VC/OAVM. In terms of the said circulars, the 37th Annual General Meeting ("AGM") of the Members will be held through VC/OAVM. Hence, Members can attend and participate in the AGM through VC/ OAVM only. Hence, Members can attend and participate in the AGM through VC/ OAVM only, without the physical presence of Members at a common venue. Which does not require physical presence of members at a common venue. The deemed venue for the 37th AGM shall be the Registered Office of the Company.
 - b. In terms of the MCA Circulars since the physical attendance of Members has been dispensed with, there is no requirement of appointment of proxies. Accordingly, the facility of appointment of proxies by Members under Section 105 of the Act will not be available for the 37th AGM. However, in pursuance of Section 112 and Section 113 of the Act, representatives of the Members may be appointed for the purpose of voting through remote e-Voting, for participation in the 37th AGM through VC/OAVM Facility and e-Voting during the 37th AGM.
 - c. In line with the MCA Circulars and SEBI Circular, the Notice of the 37th AGM will be available on the website of the Company at www.kohinoorfoods.in, on the website of BSE Limited at www.bseindia.com, on the website of National Stock Exchange of India Limited at www.nseindia.com and also on the website of NSDL at www.evoting.nsdl.com.
 - d. Since the AGM will be held through VC/OAVM Facility, the Route Map is not annexed in this Notice.
 - e. National Securities Depositories Limited ("NSDL") will be providing facility for voting through remote e-Voting, for participation in the 37th AGM through VC/OAVM Facility and e-Voting during the 37th AGM.
 - f. Members may join the 37th AGM through VC/OAVM Facility by following the procedure as mentioned below which shall be kept open for the Members from 11:00 a.m. IST i.e. 30 minutes before the time scheduled to start the 37th AGM and the Company may close the window for joining the VC/OAVM facility 30 minutes after the scheduled time to start the 37th AGM.
 - g. Members may note that the VC/OAVM Facility, provided by NSDL, allows participation of atleast 1,000 Members on a on a first-come-first-served basis. The large shareholders (i.e. shareholders holding 2% or more shareholding), promoters, institutional investors, directors, key managerial personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, auditors, etc. can attend the 37th AGM without any restriction on account of first-come first-served principle.
 - h. Attendance of the Members participating in the 37th AGM through VC/OAVM Facility shall be counted for the purpose of reckoning the quorum under Section 103 of the Act.
 - i. Pursuant to the provisions of Section 108 of the Act read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended), Secretarial Standard on General Meetings (SS-2) issued by the Institute of Company Secretaries of India ("ICSI") and Regulation 44 of Listing



Regulations read with MCA Circulars and SEBI Circular, the Company is providing remote e-Voting facility to its Members in respect of the business to be transacted at the 37th AGM and facility for those Members participating in the 37th AGM to cast vote through e-Voting system during the 37th AGM. For this purpose, the Company has entered into an agreement with National Securities Depository Limited (NSDL) for facilitating voting through electronic means, as the authorized agency. The facility of casting votes by a member using remote e-Voting system as well as venue voting on the date of the 37th AGM will be provided by NSDL.

- j. In line with the Ministry of Corporate Affairs (MCA) Circular No. 17/2020 dated April 13, 2020, the Notice calling the 37th AGM has been uploaded on the website of the Company at www.kohinoorfoods.in. The Notice can also be accessed from the websites of the Stock Exchanges i.e. BSE Limited and National Stock Exchange of India Limited at www.bseindia.com and www.nseindia.com respectively and the 37th AGM Notice is also available on the website of NSDL (agency for providing the Remote e-Voting facility) i.e. www.evoting.nsdl.com.
- k. 37th AGM has been convened through VC/OAVM in compliance with applicable provisions of the Companies Act, 2013 read with the General Circular Nos. 14/2020 dated April 8, 2020, 17/2020 dated April 13, 2020, 20/2020 dated May 5, 2020, 02/2021 dated January 13, 2021, 21/2021 dated December 14, 2021, 02/2022 dated May 5, 2022, 10/2022 dated December 28, 2022, 09/2023 dated September 25, 2023, 09/2024 dated September 19, 2024 and subsequent circular issued in this regard, the latest being General Circular No. 03/2025 dated September 22, 2025 ("MCA Circulars") and Circular No. SEBI/HO/DDHS/P/ CIR/2022/0063 dated May 13, 2022, SEBI/HO/CRD/ PoD-2/P/ CIR/2023/4 dated January 5, 2023 and SEBI/HO/ CFD/ CFD-PoD-2/P/ CIR/2023/167 dated October 7, 2023 and SEBI/HO/ CFD/CFD-PoD-2/P/ CIR/2024/133, October 3, 2024 ("SEBI Circulars") issued by the Securities Exchange Board of India ("SEBI") and as amended from time to time any statutory modification or re-enactment thereof for the time being in force ("SEBI Circular").
- l. Any person holding shares in physical form and non-individual shareholders, who acquires shares of the Company and becomes member of the Company after the notice is send through e-mail and holding shares as of the cut-off date i.e. 28th August 2026, may obtain the login ID and password by sending a request at evoting@nsdl.co.in or

Issuer/RTA. However, if you are already registered with NSDL for remote e-voting, then you can use your existing user ID and password for casting your vote. If you forgot your password, you can reset your password by using "Forgot User Details/ Password" or "Physical User Reset Password" option available on www.evoting.nsdl.com or call on 022 - 4886 7000 and 022 - 2499 7000. In case of Individual Shareholders holding securities in demat mode who acquires shares of the Company and becomes a Member of the Company after sending of the Notice and holding shares as of the cut-off date i.e. 28th August 2026 may follow steps mentioned in the Notice of the AGM under "Access to NSDL e-Voting system".

3. Instructions for Members for Remote e-Voting are as under:-
 - a. The remote e-Voting period will commence on Sunday, 27th September 2026 (9:00 am IST) and end on Tuesday 29 September 2026 (5:00 pm IST). During this period, Members of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date of Friday 18th September 2026, may cast their vote by remote e-Voting. The remote e-Voting module shall be disabled by NSDL for voting thereafter. Once the vote on a resolution is cast by the Member, the Member shall not be allowed to change it subsequently. The voting right of shareholders shall be in proportion to their share in the paid-up equity share capital of the Company as on the cut-off date, being Friday, 18th September 2026.
 - b. A person who is not a Member as on the cut-off date should treat this Notice of 37th AGM for information purpose only.

How do I vote electronically using NSDL e-Voting system?

The way to vote electronically on NSDL e-Voting system consists of "Two Steps" which are mentioned below:

Step 1: Access to NSDL e-Voting system

A) Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode

In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.



Login method for Individual shareholders holding securities in demat mode is given below:

Type of shareholders	Login Method
Individual Shareholders holding securities in demat mode with NSDL.	- Existing IDeAS user can visit the e-Services website of NSDL Viz. https://eservices.nsdl.com either on a Personal Computer or on a mobile. On the e-Services home page click on the “Beneficial Owner” icon under “Login” which is available under ‘IDeAS’ section, this will prompt you to enter your existing User ID and Password. After successful authentication, you will be able to see e-Voting services under Value added services. Click on “Access to e-Voting” under e-Voting services and you will be able to see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be re-directed to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. - If you are not registered for IDeAS e-Services, option to register is available at https://eservices.nsdl.com. Select “Register Online for IDeAS Portal” or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp - Visit the e-Voting website of NSDL. Open web browser by typing the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. - Shareholders/Members can also download NSDL Mobile App “NSDL Speede” facility by scanning the QR code mentioned below for seamless voting experience. NSDL Mobile App is available on  App Store  Google Play  
Individual Shareholders holding securities in demat mode with CDSL	- Existing users who have opted for CDSL Easi / Easiest, they can login through their user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login Easi /Easiest are requested to visit CDSL website www.cdslindia.com and click on login icon & New System Myeasi Tab and then user your existing my easi username & password. - After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the evoting is in progress as per the information provided by company. On clicking the evoting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers, so that the user can visit the e-Voting service providers’ website directly. - If the user is not registered for Easi/Easiest, option to register is available at CDSL website www.cdslindia.com and click on login & New System Myeasi Tab and then click on registration option.



	4. Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on www.cdslindia.com home page. The system will authenticate the user by sending OTP on registered Mobile & Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the evoting is in progress and also able to directly access the system of all e-Voting Service Providers.
Individual Shareholders (holding securities in demat mode) login through their depository participants	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. upon logging in, you will be able to see e-Voting option. Click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on company name or e-Voting service provider i.e. NSDL and you will be redirected to e-Voting website of NSDL for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

Important note: Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. NSDL and CDSL.

Login type	Helpdesk details
Individual Shareholders holding securities in demat mode with NSDL	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call at 022 - 4886 7000 and 022 - 2499 7000
Individual Shareholders holding securities in demat mode with CDSL	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact at toll free no. 1800 22 55 33

B) Login Method for e-Voting and joining virtual meeting for shareholders other than Individual shareholders holding securities in demat mode and shareholders holding securities in physical mode.

How to Log-in to NSDL e-Voting website?

1. Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <https://www.evoting.nsdl.com/> either on a Personal Computer or on a mobile.
2. Once the home page of e-Voting system is launched, click on the icon "Login" which is available under 'Shareholder/ Member' section.
3. A new screen will open. You will have to enter your User ID, your Password/OTP and a Verification Code as shown on the screen.

Alternatively, if you are registered for NSDL eservices i.e. IDEAS, you can log-in at <https://eservices.nsdl.com/> with your existing IDEAS login. Once you log-in to NSDL eservices after using your log-in credentials, click on e-Voting and you can proceed to Step 2 i.e. Cast your vote electronically.

4. Your User ID details are given below :

Manner of holding shares i.e. Demat (NSDL or CDSL) or Physical	Your User ID is:
a) For Members who hold shares in demat account with NSDL.	8 Character DP ID followed by 8 Digit Client ID For example if your DP ID is IN300*** and Client ID is 12***** then your user ID is IN300***12*****.
b) For Members who hold shares in demat account with CDSL.	16 Digit Beneficiary ID For example if your Beneficiary ID is 12***** then your user ID is 12*****.
c) For Members holding shares in Physical Form.	EVEN Number followed by Folio Number registered with the company For example if folio number is 001*** and EVEN is 101456 then user ID is 101456001***

5. Password details for shareholders other than Individual shareholders are given below:
 - a) If you are already registered for e-Voting, then you can use your existing password to login and cast your vote.



- b) If you are using NSDL e-Voting system for the first time, you will need to retrieve the 'initial password' which was communicated to you. Once you retrieve your 'initial password', you need to enter the 'initial password' and the system will force you to change your password.
- c) How to retrieve your 'initial password'?
 - (i) If your email ID is registered in your demat account or with the company, your 'initial password' is communicated to you on your email ID. Trace the email sent to you from NSDL from your mailbox. Open the email and open the attachment i.e. a .pdf file. Open the .pdf file. The password to open the .pdf file is your 8 digit client ID for NSDL account, last 8 digits of client ID for CDSL account or folio number for shares held in physical form. The .pdf file contains your 'User ID' and your 'initial password'.
 - (ii) If your email ID is not registered, please follow steps mentioned below in **process for those shareholders whose email ids are not registered**.
6. If you are unable to retrieve or have not received the "Initial password" or have forgotten your password:
 - a) Click on "**Forgot User Details/Password?**" (If you are holding shares in your demat account with NSDL or CDSL) option available on www.evoting.nsdl.com.
 - b) **Physical User Reset Password?** (If you are holding shares in physical mode) option available on www.evoting.nsdl.com.
 - c) If you are still unable to get the password by aforesaid two options, you can send a request at evoting@nsdl.co.in mentioning your demat account number/folio number, your PAN, your name and your registered address etc.
 - d) Members can also use the OTP (One Time Password) based login for casting the votes on the e-Voting system of NSDL.
7. After entering your password, tick on Agree to "Terms and Conditions" by selecting on the check box.
8. Now, you will have to click on "Login" button.
9. After you click on the "Login" button, Home page of e-Voting will open.

Step 2: Cast your vote electronically and join General Meeting on NSDL e-Voting system.

How to cast your vote electronically and join General Meeting on NSDL e-Voting system?

1. After successful login at Step 1, you will be able to see all the companies "EVEN" in which you are holding shares and whose voting cycle and General Meeting is in active status.
2. Select "EVEN" of company for which you wish to cast your vote during the remote e-Voting period and casting your vote during the General Meeting. For joining virtual meeting, you need to click on "VC/OAVM" link placed under "Join General Meeting".
3. Now you are ready for e-Voting as the Voting page opens.
4. Cast your vote by selecting appropriate options i.e. assent or dissent, verify/modify the number of shares for which you wish to cast your vote and click on "Submit" and also "Confirm" when prompted.
5. Upon confirmation, the message "Vote cast successfully" will be displayed.
6. You can also take the printout of the votes cast by you by clicking on the print option on the confirmation page.
7. Once you confirm your vote on the resolution, you will not be allowed to modify your vote.

General Guidelines for shareholders

1. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) are required to send scanned copy (PDF/JPG Format) of the relevant Board Resolution/ Authority letter etc. with attested specimen signature of the duly authorized signatory(ies) who are authorized to vote, to the Scrutinizer by e-mail to mankandassociates@gmail.com with a copy marked to evoting@nsdl.co.in. Institutional shareholders (i.e. other than individuals, HUF, NRI etc.) can also upload their Board Resolution / Power of Attorney / Authority Letter etc. by clicking on "Upload Board Resolution / Authority Letter" displayed under "e-Voting" tab in their login.
2. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the "**Forgot User Details/Password?**" or "**Physical User Reset Password?**" option available on www.evoting.nsdl.com to reset the password.
3. In case of any queries, you may refer the Frequently Asked Questions (FAQs) for Shareholders and e-Voting



user manual for Shareholders available at the download section of www.evoting.nsdl.com or call on toll free no.: 1800 1020 990 and 1800 22 44 30 or send a request at evoting@nsdl.co.in or contact National Securities Depository Limited, Trade World, 'A' Wing, 4th Floor, Kamala Mills Compound, Senapati Bapat Marg, Lower Parel, Mumbai – 400 013, at the designated email id – evoting@nsdl.co.in, who will also address the grievances connected with voting by electronic means. Members may also write to the Company Secretary at the Company's email address info@kohinoorfoods.in.

Process for those shareholders whose email ids are not registered with the depositories for procuring user id and password and registration of e mail ids for e-voting for the resolutions set out in this notice:

1. In case shares are held in physical mode please provide Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) by email to info@kohinoorfoods.in.
2. In case shares are held in demat mode, please provide DPID-CLID (16 digit DPID + CLID or 16 digit beneficiary ID), Name, client master or copy of Consolidated Account statement, PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) to info@kohinoorfoods.in. If you are an Individual shareholders holding securities in demat mode, you are requested to refer to the login method explained at **step 1 (A) i.e. Login method for e-Voting and joining virtual meeting for Individual shareholders holding securities in demat mode.**
3. Alternatively shareholder/members may send a request to evoting@nsdl.co.in for procuring user id and password for e-voting by providing above mentioned documents.
4. In terms of SEBI circular dated December 9, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Shareholders are required to update their mobile number and email ID correctly in their demat account in order to access e-Voting facility.

THE INSTRUCTIONS FOR MEMBERS FOR E-VOTING ON THE DAY OF THE AGM ARE AS UNDER:-

1. The procedure for e-Voting on the day of the AGM is same as the instructions mentioned above for remote e-voting.
2. Only those Members/ shareholders, who will be present in the AGM through VC/OAVM facility and have not

casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system in the AGM.

3. Members who have voted through Remote e-Voting will be eligible to attend the AGM. However, they will not be eligible to vote at the AGM.
4. The details of the person who may be contacted for any grievances connected with the facility for e-Voting on the day of the AGM shall be the same person mentioned for Remote e-voting.

INSTRUCTIONS FOR MEMBERS FOR ATTENDING THE AGM THROUGH VC/OAVM ARE AS UNDER:

1. Member will be provided with a facility to attend the AGM through VC/OAVM through the NSDL e-Voting system. Members may access by following the steps mentioned above for **Access to NSDL e-Voting system**. After successful login, you can see link of "VC/OAVM link" placed under **"Join General meeting"** menu against company name. You are requested to click on VC/OAVM link placed under Join General Meeting menu. The link for VC/OAVM will be available in Shareholder/Member login where the EVEN of Company will be displayed. Please note that the members who do not have the User ID and Password for e-Voting or have forgotten the User ID and Password may retrieve the same by following the remote e-Voting instructions mentioned in the notice to avoid last minute rush.
2. Shareholders who would like to express their views/ have questions may send their questions in advance mentioning their name demat account number/folio number, email id, mobile number at info@kohinoorfoods.in. The same will be replied by the company suitably. Members may also write to the Company Secretary at the Company's email address info@kohinoorfoods.in. You can also update your mobile number and e-mail id in the user profile details of the folio which may be used for sending future communication(s).
3. Members are encouraged to join the Meeting through Laptops for better experience.
4. Further Members will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
 - a. Please note that Members connecting from mobile devices or tablets or through laptops etc connecting via mobile hotspot, may experience Audio/Video loss due to fluctuation in their respective network. It is therefore recommended to use stable Wi-Fi or LAN connection to mitigate any kind of aforesaid glitches.



- b. Members can submit questions in advance with regard to the financial statements or any other matter to be placed at the 37th AGM, from their registered email address, mentioning their name, DP ID and Client ID number /folio number and mobile number, to reach the Company's email address info@kohinoorfoods.in at least 7 days in advance before the start of the meeting to the Company Secretary at the Registered Office of the Company to keep the information ready at the meeting.
- c. Members, who would like to ask questions during the 37th AGM with regard to the financial statements or any other matter to be placed at the 37th AGM, need to register themselves as a speaker by sending their request from their registered email address mentioning their name, DP ID and Client ID number/folio number and mobile number, to reach the Company's email address info@kohinoorfoods.in in at least 7 days in advance before the start of the 37th AGM.

Those Members who have registered themselves as a speaker shall be allowed to ask questions during the 37th AGM, depending upon the availability of time.
- d. Institutional Investors who are Members of the Company, are encouraged to attend and vote in the 37th AGM through VC/OAVM Facility.
- e. A person, whose name is recorded in the Register of Members or in the Register of Beneficial Owners maintained by the depositories as on the cut-off date only shall be entitled to avail the facility of remote e-Voting or casting vote through e-Voting system during the meeting.
- f. Mr. Manish Kumar, Company Secretary in Practice (Membership No. FCS 10248), Proprietor of M/s. Mank & Associates, has been appointed as the Scrutinizer to scrutinize the remote e-Voting process and casting vote through the e-Voting system during the meeting in a fair and transparent manner.
- g. During the 37th AGM, the Chairman shall, after response to the questions raised by the Members in advance or as a speaker at the 37th AGM, formally propose to the Members participating through VC/OAVM Facility to vote on the resolutions as set out in the Notice of the 37th AGM and announce the start of the casting of vote through the e-Voting system. After the Members participating through VC/OAVM Facility, eligible and interested to cast votes, have cast the votes, the e-Voting will be closed with the formal announcement of closure of the 37th AGM.
- h. The Scrutinizer shall after the conclusion of e-Voting at the 37th AGM, first download the votes cast at the AGM and thereafter unblock the votes cast through remote e-Voting and shall make a consolidated scrutinizer's report of the total votes cast in favour or against, invalid votes, if any, and whether the resolution has been carried or not, and such Report shall then be sent to the Chairman or a person authorized by him, within 48 (forty eight) hours from the conclusion of the 37th AGM, who shall then countersign and declare the result of the voting forthwith.
- i. The Results declared along with the report of the Scrutinizer shall be placed on the website of the Company at www.kohinoorfoods.in and on the website of NSDL at www.evoting.nsdl.com immediately after the declaration of Results by the Chairman or a person authorized by him. The results shall also be immediately forwarded to the BSE Limited and National Stock Exchange of India Limited, Mumbai.
- j. Pursuant to the MCA Circulars and SEBI Circular, in view of the prevailing situation, owing to the difficulties involved in dispatching of physical copies of the Notice of the 37th AGM and the Annual Report for the year 2026 including therein the Audited Financial Statements for year 2026, are being sent only by email to the Members. Therefore, those Members, whose email address is not registered with the Company or with their respective Depository Participant/s, and who wish to receive the Notice of the

Other Guidelines for Members

- a. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential. Login to the e-Voting website will be disabled upon five unsuccessful attempts to key in the correct password. In such an event, you will need to go through the "Forgot User Details/Password?" or "Physical User Reset Password?" option available on www.evoting.nsdl.com to reset the password.
- b. Any person, who acquires shares of the Company and becomes Member of the Company after the Company sends the Notice of the 37th AGM by email and holds shares as on the cut-off date i.e. Friday 18th September 2026, may obtain the User ID and password by sending a request to the Company's email address info@kohinoorfoods.in. However, if you are already registered with NSDL for remote e-Voting then you can use your existing user ID and password for casting your vote. If you forgot your password, you can reset your password by using "Forgot User Details/Password?" or "Physical User Reset Password?" option available on www.evoting.nsdl.com.



37th AGM and the Annual Report for the year 2026 and all other communication sent by the Company, from time to time, can get their email address registered by following the steps as given below:-

For the Members holding shares in demat form, please update your email address through your respective Depository Participant/s. Members can also update their mobile number and e-mail id in the user profile details of the folio which may be used for sending future communication(s).

6. The Notice of the 37th AGM and the Annual Report for the year 2026 including therein the Audited Financial Statements for the year 2026, will be available on the website of the Company at www.kohinoorfoods.in and the website of BSE Limited at www.bseindia.com and National Stock Exchange of India Limited at www.nseindia.com. The Notice of 37th AGM will also be available on the website of NSDL at www.evoting.nsdl.com.
7. The Register of Members and the Share Transfer books of the Company will remain closed from Thursday 24th September 2026 to Wednesday 30th September 2026, both days inclusive, in connection with the Annual General Meeting.
8. Pursuant to the provisions of Section 124 of the Act, Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 ("IEPF Rules") read with the relevant circulars and amendments thereto, the amount of dividend remaining unpaid or unclaimed for a period of seven years from the due date is required to be transferred to the Investor Education and Protection Fund ("IEPF"), constituted by the Central Government. The Company had, already accordingly, transferred the unpaid and unclaimed dividend amount pertaining to Final Dividend, to the IEPF.

Pursuant to the provisions of Section 205 A(5) and 205 C of the Companies Act, 1956, the Company has transferred the unpaid or unclaimed dividends (remaining unpaid/unclaimed for a period of 7 (Seven) years from the due date), to the Investor Education and Protection Fund (the IEPF) established by the Central Government. Pursuant to the provisions of Investor Education and Protection Fund (uploading of information regarding unpaid and unclaimed amounts lying with Companies) Rules, 2012, the Company has uploaded the details of unpaid and unclaimed amounts lying with the Company as on September 29, 2014, on the website of the Company (www.kohinoorfoods.in), and also on the website of the Ministry of Corporate Affairs.
9. Pursuant to the provisions of IEPF Rules, all shares in respect of which dividend has not been paid or claimed

for seven consecutive years shall be transferred by the Company to the designated Demat Account of the IEPF Authority ("IEPF Account") within a period of thirty days of such shares becoming due to be transferred to the IEPF Account.

10. To prevent fraudulent transactions, Members are advised to exercise due diligence and notify the Company of any change in address or demise of any Member as soon as possible. Members are also advised to not leave their demat account(s) dormant for long. Periodic statement of holdings should be obtained from the concerned Depository Participant and holdings should be verified from time to time.
11. The Securities and Exchange Board of India (SEBI) has mandated the submission of Permanent Account Number (PAN) by every participant in securities market. Members holding shares in electronic form are, therefore, requested to submit the PAN to their Depository Participants with whom they are maintaining their demat accounts. Members holding shares in physical form can submit their PAN details to the Company.
12. In terms of the Listing Regulations, securities of listed companies can only be transferred in dematerialized form with effect from 1st April, 2019. In view of the above, Members are advised to dematerialize shares held by them in physical form.
13. Members holding shares in dematerialized form are requested to intimate all changes pertaining to their bank details, nominations, power of attorney, change of address, change of name and e-mail address, permanent account number (PAN) etc. to their Depository Participant only and not to the company's registrar and share transfer agent, Skyline Financial Services Pvt. Ltd. (RTA). The changes intimated to the Depository Participants will then be automatically reflected in the Company's records which will help the Company and Registrar and Share Transfer Agent to provide efficient and better services. Members holding shares in physical form are requested to intimate such changes to Skyline Financial Services Pvt. Ltd., having office at D-153A, First Floor, Okhla Industrial Area, Phase-I, New Delhi-110020.
14. As per SEBI circular No. SEBI/HO/MIRSD/DOP1/CIR/P/2018/73 dated April 20, 2018, the shareholders holding securities in Physical form and has not updated PAN No., Bank Details, Email Id and Mobile No / Telephone No. shall furnish self-attested copy of PAN Card and original cancelled "Name printed Cheque" falling which copy of Bank Passbook / Statement attested by the Bank along with all the desired details to the Company's Registrar & Share Transfer Agent (RTA), M/s SKYLINE



FINANCIAL SERVICES PRIVATE LIMITED at D-153A, 1st Floor, Okhla Industrial Area, Phase-I, New Delhi – 110 020, without any further delay.

15. Members holding shares in physical form are requested to consider converting their holding to dematerialized form to eliminate all risks associated with physical shares and for ease in portfolio management. Members can contact the Company or Skyline Financial Services Pvt. Ltd., for assistance in this regard.
16. Members who hold shares in physical form in multiple form in multiple folios in identical names or joint holding in the same order of names are requested to send the share certificates to RTA, for consolidation into single folio.
17. Members who wish to obtain any information on the Company or view the accounts for the Financial Year ended 31st March, 2026, may visit the Company's corporate website www.kohinoorfoods.in.
18. Members who have not registered their e-mail addresses so far are requested to register their e-mail address with depository for receiving all communication including Annual Report, Notices, Circulars, etc. of the Company electronically.
19. Electronic copy of all the documents referred to in the accompanying Notice of the 37th AGM and the Explanatory Statement shall be available for inspection in the Investor Section of the website of the Company at www.kohinoorfoods.in.
20. During the 37th AGM, Members may access the scanned copy of Register of Directors and Key Managerial Personnel and their shareholding maintained under Section 170 of the Act and the Register of Contracts and Arrangements in which Directors are interested maintained under Section 189 of the Act, upon Log-in to NSDL e-Voting system at <https://www.evoting.nsdl.com>.
21. Details as required in sub-regulation (3) of Regulation 36 of the Listing Regulations and Secretarial Standard on General Meeting (SS-2) of ICSI, in respect of the Directors seeking appointment/ re-appointment at the 37th AGM, forms integral part of the Notice of the 37th AGM. Requisite declarations have been received from the Directors for seeking appointment/ re-appointment.
22. In compliance with the said Circulars, the Company has also published a public notice by way of an advertisement along with their electronic editions, inter alia, advising the members whose e-mail ids are not registered with the Company, its Registrar and Share Transfer Agent (RTA) or Depository Participant(s) (DPs), as the case may be, to register their e-mail ids with them.

EXPLANATORY STATEMENT IN RESPECT OF THE SPECIAL BUSINESS PURSUANT TO SECTION 102 OF THE COMPANIES ACT, 2013 ("THE ACT")

Item No. 3,

TO APPOINT M/S ARORA AND CHOUDHARY, CHARTERED ACCOUNTANT, NEW DELHI (FIRM REGISTRATION NO. 000870N) OF THE COMPANY, TO HOLD THE OFFICE FROM THE CONCLUSION OF 37TH ANNUAL GENERAL MEETING UPTO THE CONCLUSION OF 42ND ANNUAL GENERAL MEETING AND TO FIX THEIR REMUNERATION

The members may note that M/s N C Raj & Associates, Chartered Accountants, Statutory Auditors of the Company shall complete their tenure of 5 (five) years, on the conclusion of forthcoming Annual General Meeting ("AGM") of the Company. Pursuant to Section 139 of the Companies Act, 2013 read with the Companies (Audit and Auditors) Rules, 2014, and, the Board of Directors, based on the recommendation of the Audit Committee, approved the appointment of M/s Arora and Choudhary, (Firm Registration No. 000870N), Chartered Accountants (ICAI), as Statutory Auditors of the Company, in place of M/s. N C Raj & Associates, for a term of 5 (five) years, to hold office from the conclusion of this 37th AGM until the conclusion of the 42nd AGM of the Company to conduct the audit for the period commencing from April 1, 2026 and ending on March 31, 2031, subject to the approval of the members of the Company. Arora and Choudhary, Chartered Accountant, New Delhi (Firm Registration No. 000870N), is one of the renowned CA Firms with over 4 decades of multi-industry experience having diverse client base spanning Central and State Government entities, listed corporations, and large private companies across manufacturing, banking and financial services, power, information technology, agriculture and food, and other service-oriented sectors, also Empanelled with the Comptroller and Auditor General of India ("CAG") and the Reserve Bank of India ("RBI") having Extensive experience in assurance and advisory (statutory, internal, concurrent and tax audits), direct and indirect taxation advisory, and related compliance and advisory services. They mark their presence in 4 offices in India having 50+ team members and total 7 partners. M/s Arora and Choudhary have, pursuant to Section 139(1) of the Act, furnished a certificate to the Company confirming that their appointment, if made, will be in accordance with the conditions prescribed under Section 141 of the Act, and that they are not disqualified from being appointed as Statutory Auditors of the Company. The remuneration payable to M/s Arora and Choudhary shall be as may be fixed by the Board of Directors of the Company, in addition to applicable taxes and reimbursement of actual out-of-pocket expenses incurred in connection with the audit and M/s Arora and Choudhary is proposed to be appointed as Statutory Auditors of the Company for a term of 5 (five) consecutive years, to hold office



from the conclusion of this 37th AGM until the conclusion of the 42nd AGM of the Company.

None of the Directors or Key Managerial Personnel of the Company or their relatives are, in any way, concerned or interested, financially or otherwise, in the resolution set out in Item no. 4 of the Notice.

The Board recommends the Ordinary Resolution set out at Item No. 3 for approval by the Members.

Item No. 4

The Board has approved the remuneration of M/s Cheena & Associates, Cost Accountant Firm to conduct the audit of the cost records of the Company for the financial year ending on March 31, 2027, on such remuneration plus out-of-pocket expenses etc., as may be mutually agreed between the Board of Directors of the Company and the Auditors.

In accordance with the provisions of Section 148 of the Companies Act, 2013, read with the Companies (Audit and Auditors) Rules, 2014, the remuneration payable to the Cost Auditor has to be ratified by the Shareholder of the Company.

Accordingly consent of member is sought for passing an Ordinary Resolution as set out in item No. 4 of the notice for the ratification of the remuneration payable to the Cost Auditor for the financial year ending March 31, 2027.

None of the Director or Key Managerial Personnel and their relatives are, in any way, concerned or interested, financial or otherwise, in this resolution. The Board commends the Ordinary Resolution set out at Item no. 4 for approval of the Members.

Item No.5,6,7

The Board of Directors in its Meeting held on 13th August, 2026, on the basis of recommendation by the Nomination and Remuneration Committee approved the reappointment of Mr. Jugal Kishore Arora, as Chairman, Mr. Satnam Arora and Mr. Gurnam Arora as Jt. Managing Directors of the company for next three years with effect from 26th September, 2026 to 25th September, 2029 and also to renew the remuneration of Mr. Jugal Kishore Arora, Whole Time Director, designated as 'Chairman', Mr. Satnam Arora and Mr. Gurnam Arora, designated as Jt. Managing Directors of the Company with effect from 1st October, 2026, as may be decided by the Committee and Board of Directors from time to time, subject to the overall limit approved by the Central Government:-

A. Basic Salary

S No	Name of Chairman and Jt. Managing Director	Proposed Basic Salary in the range of
1.	Mr. Jugal Kishore Arora	Rs. 9,00,000-75,000-12,00,000
2.	Mr. Satnam Arora	Rs. 8,50,000-75,000-11,50,000
3.	Mr. Gurnam Arora	Rs. 8,50,000-75,000-11,50,000

Salary of Mr. Jugal Kishore Arora, Chairman, Mr. Satnam Arora and Mr. Gurnam Arora, Jt. Managing Directors of the Company to be renewed within the aforesaid range during the tenure of appointment, or such increments, as may be decided by the Committee and Board of Directors from time to time.

B. Perquisites and Benefits –:

- i) Medclaim facility for self & family.
- ii) Two cars with chauffeur
- iii) Facility of gas, electricity, generator, water and telephone at residence.
- iv) Security Personnel, Gardeners Salary at residence.
- v) Travel within India along with wife.
- vi) Travel outside India along with wife twice in a year.
- vii) Club Membership fees.
- viii) Repairs & Maintenance of house as per actual.
- ix) Any Other allowances if permitted by Board.

The total amount of perquisites payable to the Chairman and Jt. Managing Directors may be decided/varied by the Board of Directors or its Committee, from time to time as it may deem fit in its absolute discretion, provided that total perquisites and other allowances to be paid to Mr. Jugal Kishore Arora, Mr. Satnam Arora and Mr. Gurnam Arora, should not exceed 50% of the Salary.

The total remuneration consisting of Salary, Perquisites and other benefits paid to the Chairman and Jt. Managing Directors shall not exceed the limit stipulated in the Act and other applicable provisions except with the approval of Central Government.

Mr. Jugal Kishore Arora, Mr. Satnam Arora and Mr. Gurnam Arora are deemed to be interested in their respective resolutions and being relatives of each other may deemed to be concerned or interested in the resolution of each other as it pertains to the re-appointment and remuneration payable to them.

None of the other Directors of the Company are, in any way, concerned or interested in the said resolution. Your Directors recommend these resolutions for approval of the members.

A statement as per Schedule V of the Companies Act, 2013 is annexed with the notice:



Profile of Directors retiring by rotation / seeking Appointment / Re-appointment in the Annual General Meeting to be held on September 30 2026 pursuant to Regulation 36 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, Secretarial Standards -2 (SS-2) and other applicable requirements:

Name of Director	Mr. Jugal Kishore Arora	Mr. Satnam Arora	Mr. Gurnam Arora
DIN No.	00010704	00010667	00010731
Date of Birth / Age	11 th October, 1943 / 83 years	23 rd January, 1949 / 77 years	26 th March, 1950 / 76 years
Date of First Appointment	26 th July, 1989	26 th July, 1989	26 th July, 1989
Expertise in specific General Functional area	Businessman	Businessman	Businessman
Qualification	Graduation	Masters in Economics	Graduation
Shareholding in the Company as on 31st March, 2023	10,53,484	57,49,158	62,89,204
No. of Board meetings attended during FY25-26	4	5	5
List of outside Directorships held (Public Limited and Subsidiary Companies)	1. Sachdeva Brothers Private Limited 2. Kohinoor Foods USA Inc.	1. Satnam Haegens Limited 2. Sachdeva Brothers Private Limited 3. Kohinoor Foods USA Inc.	1. Satnam Haegens Limited 2. Sachdeva Brothers Private Limited
Chairman / Member of the Committee of the Board of Directors of the Company	Nil	Nil	Nil
Chairman / Member of the Committee of Directors of other Public Limited Companies in which he / she is a Director			
a) Audit Committee	Nil	Nil	Nil
b) Stakeholders Committee	Nil	Nil	Nil
Relationship between the Directors inter-se	He is brother of Mr. Satnam Arora, Jt. Managing Director and Mr. Gurnam Arora, Jt. Managing Director, of the Company.	He is brother of Mr. Satnam Arora, Jt. Managing Director and Mr. Gurnam Arora, Jt. Managing Director, of the Company.	He is brother of Mr. Satnam Arora, Jt. Managing Director and Mr. Jugal Kishore Arora, Whole-time Director, of the Company.
Terms and Conditions of Appointment	N.A.	N.A.	N.A.

Note: Pursuant to Regulation 26 of SEBI (LODR), 2015, only two Committees viz. Audit Committee and Stakeholders Committee have been considered.

I. GENERAL INFORMATION

Nature of Industry	Rice Manufacturing and Food Processing
Date or expected date of Commercial Production	N.A.
In case of new Companies, expected date of commencement of activities as per project approved by financial institutions appearing in the prospectus	N.A.



Financial Performance

(Rs. In Lakhs)

Particulars	Quarter ended 30.06.2026 (Un-audited)	2024-25	2023-24	2022-23
Turnover	3,179	9,140	9,573	8,425
Operating Profit	210	(1,343)	(886)	(1,158)
Extra Ordinary	-	38,397	8.59	888
Profit before tax	210	37,054	(894)	(484)
Profit after tax	210	36,477	(453)	(412)

Foreign Investments or collaborations, if any

(Rs. In Lakhs)

Particulars	2024-25	2023-24	2022-23
Investment in Shares of subsidiary Companies	-	-	-
Investment in Shares of Joint Venture Companies	-	-	-

II. INFORMATION ABOUT THE APPOINTEES

Name of Director		Mr. Jugal Kishore Arora	Mr. Satnam Arora	Mr. Gurnam Arora
1.	Background Details	Mr. Jugal Kishore Arora has been appointed as Whole Time Director designated as Chairman of the Company since inception.	Is the Jt. Managing Director of the Company since inception.	Is the Jt. Managing Director of the Company since inception.
2.	Past Remuneration (Rs. In Lakhs)	96	90	90
3.	Recognition and Awards	-	-	-
4.	Job profile and his suitability	Information given under the requirements of Regulation 36 of SEBI (LODR), 2015, annexed with the notice of AGM	Information given under the requirements of Regulation 36 of SEBI (LODR), 2015, annexed with the notice of AGM	Information given under the requirements of Regulation 36 of SEBI (LODR), 2015, annexed with the notice of AGM
5.	Remuneration Proposed	As mentioned in the Explanatory Statement to Notice of AGM	As mentioned in the Explanatory Statement to Notice of AGM	As mentioned in the Explanatory Statement to Notice of AGM
6.	Pecuniary relationship directly or indirectly with the Company, or relationship with the managerial personnel, if any	Apart from receiving managerial remuneration and 10,53,484 Equity Shares, he is brother of Mr. Satnam Arora and Mr. Gurnam Arora	Apart from receiving managerial remuneration and 57,49,158 Equity Shares, he is brother of Mr. Jugal Kishore Arora and Mr. Gurnam Arora	Apart from receiving managerial remuneration and 62,89,204 Equity Shares, he is brother of Mr. Jugal Kishore Arora and Mr. Satnam Arora.

7. Comparative remuneration profile with respect to industry, size of company, profile of the position and person (in case of expatriates the relevant details would be w.r.t. the country of his origin)

During last decade, the Indian economy has seen increased spending on consumable eatables and various products. This had led to rise in the organised manufacturer/processors in order to meet the consumer demand and business competition. The size of the manufacturing industry in India has increased manifold during the past several years reaching to multi billions in terms of sales and revenues. With increased size and turnover, it is also imperative for any manufacturing company to have highly experienced



persons having specialized knowledge and skills to understand and project the market trend, consumer behavior, consumption pattern and many relevant indicators for better product mix. It also requires expertise for appropriate fund allocation, optimum utilization of various resources in the business. Mr. Jugal Kishore Arora, Mr. Satnam Arora and Mr. Gurnam Arora have successfully proved their expertise in very effective manner and drove the Company towards the growth over the period of time. Hence, the Board of Directors considers that the present remuneration is being paid to them since 2012 and further renewal on the same terms are justified commensurate with other organisations of the similar type, size and nature in the manufacturing industry.

III. OTHER INFORMATION

1.	Reason of loss or inadequate profits	The Board of Directors in its Meeting held on 13th August, 2026 had decided that where in any financial year during the currency of the tenure of Mr. Jugal Kishore Arora, Mr. Satnam Arora and Mr. Gurnam Arora, the Company has no profits or profits are inadequate, the remuneration by way of salary, allowances and perquisites, as detailed in Para II-5 above, respectively payable to them shall be the minimum remuneration, subject however to the approval of the Central Government, wherever required. The Company had lastly obtained the approval of the Central Government in this regard vide letter dated 23rd October, 2018. The Board of Directors in its Meeting had also decided to pay the remuneration to them, subject to the limits as may be approved by the Central Government in this regard. During the quarter ended 30th September, 2026, the Company has earned a Net Profit of Rs. 210 Lakh and is hopeful for better performance its future. The remuneration of Mr. Jugal Kishore Arora, Mr. Satnam Arora and Mr. Gurnam Arora may exceed the limits laid down under Schedule V of the Companies Act, 2013. The Company is taking further steps to improve the earning position of the Company and is optimistic of earning good profits in coming years.
2.	Steps taken or proposed to be taken for improvements	
3.	Expected increase in productivity and profits in measurable terms	

IV. DISCLOSURES

1. The remuneration package of all the managerial persons are given in the respective resolutions.
2. Additional information is given in Corporate Governance report. The above explanatory statement (together with Annexure thereto) shall be construed to be memorandum setting out the terms of the appointment/re-appointment as specified under Section 190 of the Companies Act, 2013.

By order of the Board of Directors

Sd/-
Deepak Kaushal
Company Secretary

Place: Faridabad, Haryana
Date: 13.08.2026



DIRECTORS' REPORT AND MANAGEMENT DISCUSSION & ANALYSIS

The following report should be read in conjunction with the audited financial statements and notes for the year ended March 31, 2026 and the audited financial statements and notes for the year ended March 31, 2025. This report contains forward looking statements, which may be identified by their use of words like 'plans', 'expects', 'will', 'anticipates', 'believes', 'intends', 'projects', 'estimates' or other words of similar meaning. All statements that address expectations or projections about the future, including but not limited to statements about the Company's strategy for growth, market position, expenditures, and financial results, are forward looking statements. Forward looking statements are based on certain assumptions and expectations of future events. The Company cannot guarantee that these assumptions and expectations are accurate or will be realized. The Company's actual results, performance or achievements could thus differ materially from those projected in any such forward looking statements. The Company assumes no responsibility to publicly amend, modify or revise any forward looking statements, on the basis of any subsequent developments, information or events.

Company – In General

Synonymous with the fine taste of India in its absolute authentic form, the sole objective of Kohinoor Foods Limited, since its inception, has been to make the world experience the true Indian flavor. The Company offers an extensive range that caters to consumers' need in all parts of the world – a wide variety of Basmati Rice, Ready to Eat Curries & Meals, Readymade Gravies, Cooking Pastes, Chutney's, Spices and Seasonings to Frozen Breads, Snacks & Paneer (Indian Cottage Cheese), healthy grains, edible oils. Today, the most powerful brand of the Company "Kohinoor" is a household name in the countries like USA, UAE, Canada, Australia, Middle East, Singapore, Japan, Mauritius & other European countries. As of now, the brand 'Kohinoor' is known worldwide.

Your directors take pleasure in presenting the 37th Annual Report and the Audited Annual Accounts of the Company for the Financial Year ended 31st March 2026.

Financial Overview

The financial highlights for the year ending 31st March 2026 are as under:

(Rs. In Million)

Particulars	FY'26	FY'25
Total Turnover	1,588.69	875.93
Profit/(Loss) Before Interest, Depreciation and Tax (PBITD)	47.68	51.91
Profit/(Loss) Before Tax	891.34	3,582.76
Less: Tax Expense	84.52	57.66
Profit/(Loss) After Tax	806.82	3,525.13
Total Comprehensive income for the year	806.50	3,523.59

The Board's Report has been prepared based on the standalone financial statements of the Company.

Operations

During the Year, your company focused on the restructuring of the company operations due to various constraint faced due to financial crisis, various measures have been taken for reduction of the cost of operation. Despite the factors faced by the company during the year, your company remains committed to providing world-class products to its consumer, focused on improving operational efficiencies across its functions and enhancing its reach to the global consumers.

For the financial year under review 2025-26, the contribution made by Rice to the Company's business is INR 963.70 million as against INR 5.58 million in previous year while the Food Business stood at INR 490.95 million as against INR 836.99 million in the last financial year.

The year saw an increase of 17,167.62% in Rice Business and a decrease in 41.34% in food business in sales in value terms in comparison to last year's sales. Sales market was down due to instability in the overseas market and the financial constraint faced by the Company.

Impact of Covid-19 Pandemic

Details of the impact of Covid-19, have been provided in the notes to financial statements forming part of this report.

Subsidiaries / Joint Venture

USA Operations

Kohinoor Foods USA Inc. was incorporated in year 2000 in the state of New Jersey, USA, as a wholly owned subsidiary of Kohinoor Foods Limited (KFL), India, to cater to the markets of US & Canada. The brand 'Kohinoor' is well known in USA for its quality rice and food items.

However, during the current year this company did not carry any business as there is no export sales for KFL India to US & Canada, at present the office is closed due to no business.

Food Business

During the year 2025-26, in processed & packaged food products the company did business of around INR 490.95 million as against INR 836.99 million in the previous year. The food factory has continued its operation effectively, which improved our production & revenues from food business inspite of the liquidity problem and Global Political Market hindrance.

Australia, USA, Canada are major markets for our range of processed & packaged food products.



Overview - Ready to Eat Industry

Food Business Overview

The Global Ready-to-Eat (RTE) Meals Market is segmented by:

- **Product Type:** Instant Breakfast/Cereals, Instant Soups and Snacks, Ready Meals, Baked Goods, Meat Products, and Other Product Types.
- **Distribution Channel:** Hypermarkets/Supermarkets, Convenience Stores, Online Retail Stores, and Other Distribution Channels.
- **Geography:** North America, Europe, Asia-Pacific, Latin America, and Middle East & Africa.

PACKAGED FOOD MARKET SIZE & SHARE

The global Ready-to-Eat food market size was valued at approximately USD 189.1 billion in 2024 and is expected to grow to USD 269.4 billion by 2033, registering a CAGR of 4.01% during the forecast period (2025-2033).

The Packaged Food Market is Segmented by Product Type (Dairy, Confectionery, Bakery, Snacks, Meat, Breakfast Cereals, Baby Food, and More), by Category (Conventional and Organic), by Distributional Channels (Supermarkets/Hypermarkets, Convenience Stores, Online Retail Stores, and More), and by Geography (North America, Europe and More). The Market Forecasts are Provided in Terms of Value (USD) and Volume (Tons).

The packaged food market size was valued at USD 6.34 trillion in 2025 and estimated to grow from USD 6.61 trillion in 2026 to reach USD 8.15 trillion by 2031, at a CAGR of 4.28% during the forecast period (2026-2031). Rapid urbanization, rising disposable income in emerging economies, and consumers' preference for convenient yet nutrient-dense products are redefining category dynamics. Demand is gravitating toward natural, organic, and free-from options, while functional claims such as probiotic, high-protein, and fortified benefits migrate from niche lines into mainstream shelves. Distribution patterns are fragmenting as e-commerce compresses delivery windows below fifteen minutes in dense cities, obliging supermarkets to retrofit micro-fulfillment zones. Meanwhile, sustainability mandates are accelerating material innovation, shifting packaging away from single-use plastics toward fiber-based or enzymatically recyclable substrates, even at a 15-25% cost premium. Competitive intensity in the packaged food market is rising as incumbents prune underperforming SKUs and acquire plant-based specialists to secure relevance with younger cohorts.

Growing consumer interest in ethnic and global flavor exploration is significantly driving innovation and product development in the packaged food market. Increasing cultural exposure through travel, digital media, and multicultural urban populations has encouraged consumers to experiment with international cuisines and diverse taste profiles. Packaged food

manufacturers are responding by introducing products inspired by Asian, Latin American, Middle Eastern, and Mediterranean flavors to meet evolving taste preferences. This trend is particularly strong among younger consumers seeking novel and authentic culinary experiences in convenient formats. Limited-edition launches, fusion flavors, and regionally inspired recipes are helping brands differentiate their offerings in competitive retail environments in the packaged food market. Additionally, the rising popularity of ready-to-eat meals and snack products featuring global seasonings supports higher consumer engagement and repeat purchases.

Consumers are driving growth in the packaged food market by prioritizing nutrition and preventive health in their daily diets. Rising awareness of lifestyle-related health issues, such as obesity, diabetes, and digestive concerns, is pushing demand for products with enhanced nutritional benefits. The International Diabetes Federation (IDF) reports that in 2024, 589 million adults aged 20-79 lived with diabetes, with projections reaching 853 million by 2050[1]. Manufacturers are introducing fortified foods, high-protein snacks, probiotic items, and products enriched with vitamins, minerals, and fiber. Health-conscious buyers increasingly prefer clean-label formulations, reduced sugar content, and natural ingredients. The International Food Information Council's Food and Health Survey 2024 shows that 67% of Americans consider healthfulness crucial in food and beverage choices, highlighting wellness trends' strong influence on purchasing behavior. Interest in immunity-boosting and functional ingredients continues to grow in the packaged food market, driven by a focus on long-term health management.

Rising consumer preference for clean-label and transparent ingredients

Consumers are showing a stronger preference for brands that adopt eco-friendly materials, reduce plastic usage, and promote recyclability or biodegradability in packaging formats. Manufacturers are investing in lightweight packaging, paper-based alternatives, and reusable designs to align with sustainability goals while maintaining product safety and shelf life. Sustainable packaging also enhances brand perception, particularly among environmentally conscious consumers seeking responsible consumption choices. According to the 2024 IFIC Food & Health Survey, foods labeled as "Natural," "Organic," or "Healthy" are among the top in-store signals, with 36% of American consumers preferring such attributes, reflecting the broader shift toward transparency and sustainability in food products. This preference encourages companies in the packaged food market to integrate sustainable packaging with clean-label positioning to strengthen product appeal. As regulatory pressure and consumer expectations continue to rise, sustainable packaging innovation remains a key strategic focus for packaged food manufacturers.



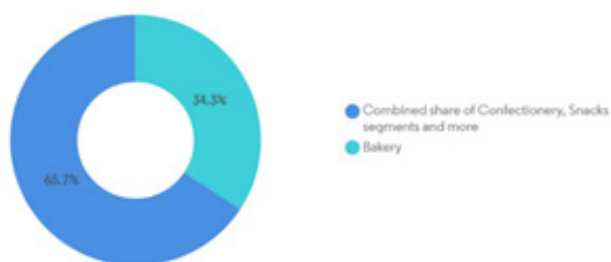
Innovation in sustainable and recyclable packaging solutions

Innovation in sustainable and recyclable packaging solutions is increasingly supporting growth in the packaged food market as environmental concerns influence consumer purchasing behavior. Food manufacturers are adopting recyclable, biodegradable, and compostable materials to reduce environmental impact while maintaining product safety and shelf stability. The shift toward lightweight packaging and reduced plastic usage also helps companies lower transportation costs and carbon emissions. In addition, sustainable packaging enhances brand value and strengthens consumer trust, particularly among environmentally conscious buyers. Governments and regulatory bodies are further encouraging the adoption of eco-friendly packaging through stricter waste management and recycling regulations. Companies in the packaged food market are also investing in packaging designs that improve recyclability without compromising convenience or product quality.

Health concerns related to sugar, salt, and preservatives

Growing health concerns related to high levels of sugar, salt, and preservatives are limiting the growth potential of the packaged food market as consumers become more cautious about ingredient consumption. Increasing awareness of lifestyle-related conditions such as obesity, hypertension, diabetes, and cardiovascular diseases has led consumers to scrutinize nutritional labels more carefully. Many packaged food products are often perceived as highly processed, which can discourage health-conscious consumers from frequent consumption. Regulatory bodies across several countries are also introducing stricter labeling requirements and reformulation guidelines to reduce sodium and sugar content in processed foods. This has increased pressure on manufacturers to reformulate products while maintaining taste, texture, and shelf life, often leading to higher production costs. Additionally, negative consumer perception toward artificial preservatives and additives is encouraging a shift toward fresh or minimally processed alternatives in the packaged food market.

Packaged Food Market: Market Share by Product Type, 2025



Rising input, labor, energy, and production costs

Rising input, labor, energy, and production costs are posing significant challenges to the packaged food market, impacting profitability and pricing strategies for manufacturers. Fluctuations in the cost of raw materials such as grains, dairy, oils, and sweeteners directly affect production expenses, while increasing labor costs add to operational overheads. Energy-intensive processes, including manufacturing, refrigeration, and transportation, further contribute to higher production costs. These rising expenses often force companies to adjust product pricing, which can affect consumer demand, particularly in price-sensitive segments. Supply chain disruptions and inflationary pressures in key markets exacerbate cost volatility, making long-term planning more challenging for manufacturers. Additionally, smaller and mid-sized producers may face greater difficulty absorbing these costs compared to larger, integrated firms, potentially limiting their market competitiveness.

Segment Analysis

By Product Type: Dairy Alternatives Disrupt Legacy Categories

Bakery products accounted for the largest share of the packaged food market in 2025, contributing 34.27% of total market revenue, primarily driven by their widespread consumption and strong consumer familiarity across regions. Products such as bread, biscuits, cakes, pastries, and savory baked snacks continue to serve as convenient meal and snacking options for consumers with busy lifestyles. The segment benefits from frequent product innovation, including healthier formulations such as whole grain, high-fiber, and reduced-sugar variants, which help maintain strong demand among health-conscious consumers. In addition, the expansion of organized retail and online grocery platforms has improved product accessibility across the packaged food market and visibility, further strengthening sales performance.

Dairy and dairy alternatives are projected to be the fastest-growing segment in the packaged food market, expected to register a CAGR of 4.81% through 2031. Growth in this segment is largely supported by increasing consumer awareness regarding nutrition, protein intake, and functional health benefits associated with dairy-based products. At the same time, rising lactose intolerance awareness and the growing popularity of plant-based diets have accelerated demand for dairy alternatives such as almond, soy, oat, and coconut-based products. Manufacturers in the packaged food market are actively expanding product portfolios with fortified, low-fat, and probiotic-rich offerings to cater to evolving consumer preferences. The introduction of innovative flavors, convenient packaging formats, and ready-to-consume dairy beverages has further strengthened market expansion.



By Category: Natural and Organic Segments Gain Share

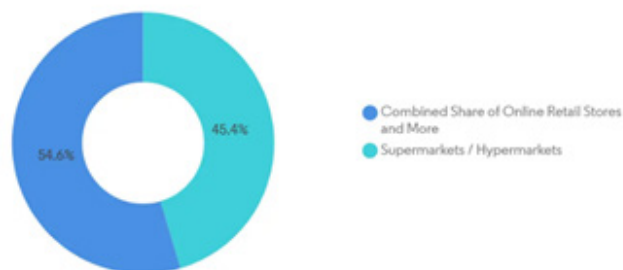
The natural, organic, and free-from category is forecast to grow at 5.43% through 2031, significantly outpacing the conventional segment, which held 76.38% of the market in 2025. This divergence reflects a structural shift in consumer priorities, where ingredient provenance and production methods are becoming primary purchase drivers, particularly among urban millennials and Gen Z cohorts who demonstrate higher willingness to pay for certified organic and non-GMO products. Conventional products remain dominant due to price sensitivity in emerging markets and rural areas, where income constraints limit access to premium-priced alternatives, yet even within this segment, manufacturers are introducing "better-for-you" sub-brands that incorporate whole grains, reduced sodium, and no artificial additives to capture trade-up demand.

Certification standards like USDA Organic, EU Organic, and India Organic are emerging as key differentiators. Retailers are now dedicating premium shelf space to these certified products. Meanwhile, e-commerce platforms are incorporating organic filters, enhancing product visibility. However, the category's expansion faces hurdles. Organic raw materials demand specialized handling and traceability, pushing logistics costs up by 10-15%. This added expense poses challenges, especially for smaller manufacturers looking to enter the market.

By Distribution Channel: E-Commerce Reshapes Retail Economics

Supermarkets and hypermarkets accounted for the largest share of the packaged food market in 2025, representing 45.38% of total sales, primarily due to their extensive product assortment and strong consumer trust. These retail formats offer consumers the advantage of one-stop shopping, allowing them to compare multiple brands, product types, and price ranges within a single location. The availability of promotional offers, bulk purchasing options, and private-label products further strengthens consumer preference for these channels. In addition, well-established supply chains and efficient inventory management enable supermarkets and hypermarkets to maintain consistent product availability, particularly for high-demand packaged food categories.

Packaged Food Market: Market Share by Distribution Channel, 2025



Online retail is projected to be the fastest-growing distribution channel in the packaged food market, expected to expand at a CAGR of 5.57% during 2026–2031. The increasing adoption of smartphones, improved internet penetration, and the growing popularity of digital payment systems have significantly accelerated online grocery purchases. Consumers are increasingly attracted to the convenience of home delivery, flexible ordering options, and access to a wider range of domestic and international packaged food products. E-commerce platforms in the packaged food market also provide personalized recommendations, subscription-based purchasing models, and competitive pricing, which enhance consumer engagement and loyalty.

Source: <https://www.mordorintelligence.com/industry-reports/package-food-market>

Basmati Rice

Overview of Rice Industry

The India Rice Market Report Includes Production Analysis (Volume), Consumption Analysis (Value and Volume), Export Analysis (Value and Volume), Import Analysis (Value and Volume), and Price Trend Analysis. The Market Forecasts are Provided in Terms of Value (USD) and Volume (Metric Tons).

The India rice market size in 2026 is estimated at USD 49.32 billion, growing from 2025 value of USD 47.1 billion with 2031 projections showing USD 62.09 billion, growing at 4.72% CAGR over 2026–2031. India accounts for 30.3% of global rice exports, with domestic production projected to reach 151 million metric tons in 2025–26, establishing the country as a significant influence on global rice prices. The removal of the September 2024 ban on non-basmati white rice exports has increased export opportunities, while increased minimum support prices (MSP) support farmer income and encourage production capacity growth. The adoption of advanced technologies, including genome-edited varieties and remote-sensing water management systems, is enhancing production efficiency and improving product traceability for export markets.

Per-capita rice consumption is increasing in Indian metropolitan areas where changing lifestyles drive demand for convenient, nutritionally enhanced staples. Government surveys indicate growing differences in cereal preferences between rural and urban areas, leading suppliers to develop high-protein and low-glycemic index products that can command higher prices. The International Rice Research Institute has enhanced protein content to 15.99%, while the black-grained BPT 2841 variety offers increased lysine content, appealing to health-conscious consumers. Rice suppliers are investing in new varieties, improved packaging, and multi-channel distribution to capture urban market share. This trend has increased value realization across the supply chain, benefiting farmers who meet quality standards.



The government mandate for grain fortification through the Public Distribution System (PDS) has established consistent demand. The program serves more than 800 million beneficiaries, with 1,023 fortified kernel plants having a capacity of 111 lakh metric tons, which is twice the scheme's requirements. The installation of blending equipment in over 21,000 rice mills has created an additional processing network that ensures steady operations for millers. The guaranteed annual procurement of 520 lakh metric tons provides stable demand for compliant suppliers. States with high anemia rates, such as Nagaland, demonstrate the public health need that supports continued budget allocation. The fortification requirements are projected to become standard specifications, encouraging open-market participants to produce nutrient-enriched products.

The Minimum Support Price (MSP) for paddy increased to INR 2,369 per quintal (USD 28.4) for 2025-26, maintaining the policy of ensuring 1.5 times the production cost. Government procurement increased from 761.40 lakh metric tons in 2014-15 to 1,062.69 lakh metric tons in 2022-23, increasing farmer earnings from INR 1.06 lakh crore (USD 12.8 billion) to INR 2.28 lakh crore (USD 27.5 billion). This price protection encourages farmers to adopt high-yield hybrid varieties without concerns of market oversupply, although the domestic price floor may reduce export competitiveness. The concentration of procurement in West Bengal, Uttar Pradesh, and Punjab creates regional income disparities and influences crop selection patterns in these regions.

India's agricultural mechanization rate of 40-45% indicates significant potential for improvement through precision planters, direct-seeded rice techniques, and laser-leveled irrigation systems. Research conducted across four states demonstrates that direct-seeded rice reduces cultivation costs by 79% and increases net earnings per acre by 62%. Remote-sensing data from Punjab indicates 20-40% water conservation without compromising crop yields, highlighting improved climate resilience. Government initiatives, including SMAM subsidies and an INR 500 crore (USD 60.2 million) genome-editing fund, support technology adoption, particularly through smallholder service platforms that consolidate demand. These improvements create a cycle of enhanced productivity that addresses increasing labor shortages.

Extreme precipitation events were observed during the 2024 monsoon, affecting agricultural fields in Gujarat, Andhra Pradesh, and Telangana. Analysis indicates that rainfall exceeding 1,621 mm negatively impacts Kharif crop yields. Climate projections indicate a potential 20% decline in irrigated crop yields in Uttar Pradesh, while rain-fed areas may experience slight improvements. Farmers are responding by adjusting planting schedules and adopting drought-resistant crop varieties, though infrastructure development for climate resilience remains inconsistent across regions.

Small landholdings averaging below 1.1 hectares restrict mechanization and increase per-unit input costs. Direct-seeded rice trials demonstrate yield improvements in Uttar Pradesh, while results vary in Madhya Pradesh due to diverse soil conditions. Hybrid seeds, despite offering 2-metric tons per hectare higher yields, cost 3-4 times more than open-pollinated varieties, making them less accessible to small farmers. Punjab's decision to ban hybrid paddy by 2025, following Food Corporation of India's quality concerns, highlights the challenge of balancing productivity gains with market requirements.

Geography Analysis

India's rice export strength originates from geographically concentrated surplus regions with established canal irrigation and policy support. Punjab and Haryana contribute over 70% of basmati exports, while Eastern states primarily supply non-basmati varieties to the Public Distribution System (PDS), creating distinct logistics channels. The India rice market benefited from the September 2024 policy change that resumed non-basmati exports, leading to increased freight bookings to West Africa and the Middle East.

Telangana leads the southern expansion through canal modernization and state input subsidies that support multiple cropping cycles. While eastern coastal zones maintain high productivity, port infrastructure limitations increase freight costs and reduce profit margins. Remote sensing data indicates 78% accuracy in identifying sustainable water-saving practices across 3 million Punjab plots, offering potential solutions for water-stressed regions across India.

Processing infrastructure aligns with raw-paddy production zones, with more than 21,000 fortification-compliant mills located in major procurement areas, strengthening regional advantages. Climate events, such as the 2024 floods, reveal infrastructure vulnerabilities, highlighting the importance of diverse sourcing within the India rice market. Export competitiveness varies based on distance to ports; Punjab basmati faces higher logistics costs compared to Pakistani exports through Karachi, compelling Indian exporters to focus on value-added branding to maintain price levels.

Source: <https://www.mordorintelligence.com/industry-reports/india-rice-market>.

Risks & Concerns

There was default in repayment of bank loans from March-2018 onwards and the Banks classified the company's accounts as non-performing asset and served Notice under section 13(2) & 13(4) of The Securitization and Reconstruction of Financial Assets and Enforcement of Security Interest Act. The company entered into One Time Settlement (O.T.S.) agreement with the Banks and has paid full amount of O.T.S. along with Interest to the lenders.



The Lead Bank has filed petition against Company before Hon'ble NCLT Bench Chandigarh, As the company has paid in full the agreed One Time Settlement amount along with interest to the lenders, the petition filed under the Insolvency and Bankruptcy Code, 2016 has become infructuous and has been disposed off.

One of the member Consortium Bank has filed petition against Company before Hon'ble NCLT Bench Chandigarh, As the company has paid in full the agreed One Time Settlement amount along with interest to the lenders, the petition filed under the Insolvency and Bankruptcy Code, 2016 has become infructuous and has been disposed off.

The Company has received an ex-parte interim order from Debt Recovery Tribunal-III, Delhi dated 25/06/2020 restraining the company from transferring/ alienating or otherwise dealing with, or disposing off or encumbering or creating any third party interest with respect of the hypothecated assets/ immovable properties of the Company until further orders. As the company has paid in full the agreed One Time Settlement amount along with interest to the lenders, the petition filed has been withdrawn by the lender.

The Company has received a Notice through speed post from DRT-II, New Delhi. The Lead Bank has filed petition before DRT Delhi against the Company under section 19(4) of the Act. The company is contesting the matter. The company entered into One Time Settlement (O.T.S.) agreement with the Banks and has paid full amount of O.T.S. along with Interest to the lenders.

A summon/notice had been received from the Directorate of Enforcement, Central Regional Office, Government of India, in the name of The Director, to appear before them along with various document. The Director/authorized representative of the company has submitted relevant documents before the authorities/ offices / departments.

A notice had been received from Central Bureau of Investigation in the name of The Director, Kohinoor Foods Limited to produce documents/information in person before them. The Director/ authorized representative of the company submitted relevant documents before the authorities/ offices / departments.

The Company has submitted its resolution proposal (O.T.S.) with Consortium Banks and the same is sanctioned by the Lead Bank. The Company entered into O.T.S. with the Lead Bank/Lenders vide, dated 22//07/2021 and 21/12/2024 for the revised amount of INR 227.45 Crores. INR 27.45 Crores is to be paid by Sep-2025. As per the terms of the sanctioned O.T.S., the Company has paid INR 200 Crores (INR 190 Crores by the buyer of rice manufacturing unit and INR 10 Crores by the Company) (INR 78.5 Crores till 31/03/2025 and INR 121.50 Crores dated 15/04/2025). Further, INR 40.11 Crores of PNB-Dubai is outstanding, which is under consideration of O.T.S.

The company has demonetized its rice manufacturing unit; the buyer of the rice manufacturing unit has deposited full consideration amount of INR 190 Crore to the lenders and an additional piece of Land has been demonetized for Rs. 8 Crore to meet the outstanding with the lenders. The lender has issued NOC against rice manufacturing unit. The company has LREADY obtained approval from lender/shareholders in this regard. The Company has obtained NOC in majority from the lenders and remaining lenders would issue NOC to the company in due course. Further, the company is planning to operate the rice manufacturing unit (on lease basis) from Kandla Gujarat to sustain its rice business.

The company had issued a corporate guarantee in favor of PNB Hongkong (now PNB-Dubai) for loan granted by PNB Hongkong (now PNB-Dubai) to its wholly own subsidiary Kohinoor Foods USA Inc. PNB Hongkong (now PNB-Dubai) has invoked the corporate guarantee on default made by Kohinoor Foods USA Inc. The company has recognized the liability of Rs.4429.57 Lacs (previous year Rs.4088.18 Lacs). The Company has received legal notice from the Punjab National Bank, Hong Kong in regard to outstanding indebtedness of the due amount. The matter is now being taken up with PNB Dubai and the Company has submitted an OTS proposal for settlement of this liability arising out of corporate guarantee and requested to process the Company O.T.S. Proposal and forward the same to their Board/Head Office for approval, which is at present in consideration. The company has not provided interest towards revoked corporate guarantee for the loan given to its wholly owned subsidiary in USA by PNB Hongkong, to the extent of Rs 318.43 Lacs for the current year, Rs. 284.20 Lacs for the previous year and Rs. 1528.28 Lacs from the date of revocation of corporate guarantee up to 31-03-2026.

The Board of Trustee of the port of Mumbai has filed a money suit for recovery towards alleged outstanding demurrage charges against which the Company has filed its counter claim towards the financial losses, interest on the investment, refund of the license fees, refund of the demurrage charges, compensation and damages etc. The matter is still pending.

The company's vendor has filed an execution petition before Faridabad District & Session Judge. The company has also approached Hon'ble High Court Chandigarh and Hon'ble High Court Delhi for stay on above matter. Further, the Company filed a petition before the Hon'ble Apex Court with regard to contesting of proceeding before District and Session Court, Faridabad. The Hon'ble Apex Court had allowed the company petition with granting relief to the Company and parties against the impugned order of Faridabad District Court and asked the Company to approach the Hon'ble High Court for seeking direction for further relief. The Hon'ble high Court has granted stay. The Company has also deposited the impugned order amount in compliance with the order of the Court. The company is contesting the matter.



The Municipal Corporation has issued notice to the Builder of Pinnacle Tower for vacating of premises Pinnacle Tower, at Surajkund Faridabad. The Builder had obtained interim stay on the order of Municipal Commissioner, Faridabad from Hon'ble High Court Punjab and Haryana. The Company also filed a petition against Municipal Corporation & other before the Civil Judge, Senior Division, Faridabad with regard to stay of proceeding against order of Municipal Corporation, Faridabad. The Hon'ble Faridabad Court has stated that already interim stay has been granted by the Hon'ble High Court, hence no ground to grant relief prayed for is made out at this stage.

A Show Cause Notice under rule 4 of SEBI (Procedure for Holding Inquiry and Imposing Penalties) Rules, 1995 has been issued in the name of Directors and Company. The Directors and Company have already applied for settlement and adjudication applications with SEBI.

The observations of the Auditor with regard to the management assessment of (a) the Company's ability to continue as going concern in view of the continuous operational loss and negative net worth and due to financial constraint, material uncertainty exists about the company's ability to continue as going concern. The management of the Company believes that it can continue as a going concern, based on the sanction of revised / revival of one time settlement by the lenders, which has been fully paid by the company and the interest shown by Prospective Investors in the Company and (b) the company has not provided interest towards revoked corporate guarantee for the loan given to its wholly owned subsidiary in USA by PNB Hongkong, to the extent of Rs 318.43 Lacs for the current year, Rs. 284.20 Lacs for the previous year and Rs. 1528.28 Lacs from the date of revocation of corporate guarantee up to 31-03-2026. The matter is now being taken up with PNB Dubai and the Company has submitted an OTS proposal for settlement of this liability arising out of corporate guarantee and requested to process the Company O.T.S. Proposal and forward the same to their Board/Head Office for approval, which is at present in consideration.

Macro-economic factors like recession, subdued demand and political uncertainty may affect the business of the Company and the industry at large as well. The Company is aware that uncertainties in business offer opportunities as well as downside risks and thus has identified and put in place mitigation tools for the same. Some key risk areas are:

Procurement risk

In a country like India, where more than 60 per cent of the area under cultivation is not irrigated, farm production is highly vulnerable to fluctuations in rainfall. Beside production risk, Indian farmers also face high market risk. Farm harvest prices in the country show high inter and intra year volatility. Price variation is quite pronounced in the regions and commodities

where price support mechanism is not operative. Further adequate availability of key raw materials at the right prices is crucial for the Company. Being a generic natural product with low yield concentrated in a small region of the World, production of Basmati depends on the vagaries of nature. Therefore, any disruption in the supply due to a natural or other calamity or violent changes in the cost structure could adversely affect the Company's ability to reach its consumers with the right value proposition. However, we are ready with plans that might help us at such times. However, the Company's long-term relationship with farmers built on trust ensures constant supply and thus over the years it has not faced any procurement problems. Also, adequacy of irrigation facilities in the Basmati producing regions mitigates these uncertainties.

High working capital requirement: Basmati rice requires to be aged for 9-12 months before selling, leading to huge working capital requirements. This results in low ROCE for the industry. Combating this risk, efficient working capital management system has been set in place by the Company and cash flow is monitored on daily basis.

Intense competition from unorganized sector: Another characteristic of this industry is the presence of unorganized sector offering basmati in loose unbranded form which intensifies competition. The Company is moving towards branded products and has invested significantly in building a strong brand which helps in differentiating their product.

Material Changes and Commitments affecting Financial Position

There have been no material change(s) and commitment(s) affecting the financial position of the Company between the end of the financial year of the Company i.e., March 31, 2026, and the date of this Report.

Change in the nature of Business

There has been no change in the nature of business of the Company during the financial year ended on March 31, 2026.

Transfer to Reserves

The Company has not transferred any amount to reserves for the financial year ended March 31, 2026.

Dividend

Your directors do not recommend any dividend for the financial year 2025-26. The Company has framed Dividend Distribution Policy in accordance with Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations"). The Policy may be accessed on the website of the Company at: www.kohinoorfoods.in. The objective of this policy is to establish the parameters to be considered by the Board of Directors of your Company before declaring or recommending dividends



Credit Rating

During FY 2025-26, there was no change in credit rating of the Company. Your Company Credit Rating, as on March 31, 2026, is D.

Consolidated Financial Statements

In accordance with the provisions of the Act, the Listing Regulations and Ind AS, the audited consolidated financial statements are provided in the Annual Report

Directors

Appointment / Re-Appointment / Resignation / Retirement by Rotation

In accordance with the provisions of the Companies Act, 2013, Satnam Arora (DIN 00010667), Director of the Company retires by rotation at the ensuing Annual General Meeting and being eligible offers himself for reappointment. Your directors recommend this resolution for approval of the members.

The Re-Appointment and Remunerations of Mr. Jugal Kishore Arora (DIN 00010704), Mr. Satnam Arora (DIN 00010667) and Mr. Gurnam Arora (DIN - 00010731) had been approved by the Shareholders in the 34th Annual General Meeting of the Company held on 29th September, 2023 for the period of three years subject to the approval of the Central Government. Now the Company wants to renew the appointment and remuneration payable to these Managerial Personnel on the same term and condition as approved by the shareholder in their Annual General Meeting held on 29th September, 2023 for further period of three years starting from 1st October, 2026 in the forthcoming Annual General Meeting, subject to the overall limit as approved by the Central Government.

Your Directors recommend this resolution for approval of the members.

Key Managerial Personnel

During the year under review, the Board of Directors, in its meeting held on 23rd April 2025, appointed Mr. Pradeep Goswami, Member of ICAI, who possess the requisite qualification, as the CFO of the Company, with effect from 01st April 2025, to perform the duties of a CFO, of the Company. Mr. Pradeep Goswami, CFO of the Company, resigned, due to some personal reason, from the Company w.e.f., the closing of business hours on 17-11-2025. The Board, in its meeting held on 13th February 2026, placed the invaluable contributions and achievements of Mr. Pradeep Goswami, as a CFO of the Company and a valued member of the Board.

The Board, in its meeting held on 13th February 2026, appointed Mr. Prabhat Kumar, Qualified CAIIB with MA English and Bachelor of Law, who possess the requisite qualification, as the CFO of the Company with effect from 18th November 2025, to perform the duties of a CFO, of the Company.

Subsidiary, Joint Ventures and Associate Companies

Kohinoor Foods Limited enjoys its global presence and has well managed to build a premium brand name for its quality in Rice Branding and Ready to Eat Food and with a view of expansion and diversification; it has created subsidiary companies for facilitating these operations in various countries.

A statement containing the performance and highlights of Financial Statements of subsidiary, associate and joint venture companies is provided in Form AOC-1 attached to the Financial Statements forms part of this Report and hence not repeated here for the sake of brevity.

In accordance with section 129(3) of the Companies Act, 2013, we have prepared Consolidated Financial Statements of the Company and all its subsidiaries, which form part of the Annual Report. The Financial Statements have been prepared on the historical cost convention on going concern basis and on accruals basis unless otherwise stated. The name of companies which have become or ceased to be subsidiary or joint venture or associate companies, if any, have been mentioned in the notes to the accounts. The financial statements of Kohinoor Foods Limited ("Holding Company of KFL") together with its subsidiaries (hereinafter collectively referred to as "Group") are consolidated to form Consolidated Financial Statements (CFS). Consolidated Financial Statements consolidate the financial statements of KFL and its Wholly Owned Subsidiaries.

The parent company has not received audited financial statement from its Joint venture Company, Rich Rice Raisers LLC. The Management considers that the parent company is not in position to exercise control over this entity. Hence the results of Joint Venture Company have not been considered in the Consolidated Financial Statements. Rich Rice Raisers LLC, in which, KFL hold 25% shareholding, has closed its operation.

In accordance with Section 136 of the Companies Act, 2013, the Audited Financial Statement, including the Consolidated Financial Statements and related information of the Company and audited accounts of each of its subsidiaries, are available on our website www.kohinoorfoods.in/investor. These documents will also be available for inspection during business hours at our Registered Office.

Further these Financial Statements have been prepared in accordance with the Indian Accounting Standards (hereinafter referred to as the 'Ind AS') as notified by Ministry of Corporate Affairs pursuant to section 133 of the Companies Act, 2013 read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and Companies (Indian Accounting Standards) Amendment Rules, 2016. These financial statements for the year ended March 31, 2026 are prepared under Ind AS. For all periods up to and including the year ended March 31, 2017, the financial statements were prepared in accordance with the



accounting standards notified under the section 133 of the Companies Act 2013, read together with paragraph 7 of the Companies (Accounts) Rules, 2014 (hereinafter referred to as 'Previous GAAP') used for its statutory reporting requirement in India immediately before adopting Ind AS.

Further the Policy for determining material subsidiaries as approved by the Board may be accessed on the Company's website at the link: www.kohinoorfoods.in/investor

The details of business operations / performance of major subsidiaries are as below:

Internal Control System

The Company has in place adequate internal control systems that facilitates the accurate and timely compilation of financial statements and management reports, ensures regulatory and statutory compliance, and safeguards investor interest by ensuring the highest level of governance. The control system ensures that all assets are safeguarded and protected and that the transactions are authorized, recorded and reported correctly.

A CEO and CFO Certificate provided by Jt. Managing Director and CFO, included in the Corporate Governance Report confirms the existence of effective internal control systems and procedures in the Company Internal audit function evaluates the adequacy of, and compliance with policies, plans, regulatory and statutory requirements. The Internal Auditors directly report to the Board's Audit Committee, thus ensuring the independence of the process. It also evaluates and suggests improvement in effectiveness of risk management, controls and governance process. The Audit committee and Board provides necessary oversight and directions to the Internal audit function and periodically reviews the findings and ensures corrective measures are taken. In the opinion of the management and the internal auditors, there exists adequate safeguard against fraud and negligence within the Company.

Our Offices as well as the manufacturing facilities endorse the highest health, safety, security and environmental standards.

Internal Financial Controls

The Company has in place well defined and adequate Internal Financial Controls which are tested from time to time for necessary improvement, if any required.

Listing at Stock Exchange

The Equity Shares of the Company are listed with BSE Limited and National Stock Exchange of India Ltd The annual listing fee for the Financial Year 2026-27 has been paid by the Company.

Corporate Governance

Your Company has taken adequate steps to ensure compliance with the provisions of Corporate Governance as stipulated by the Stock Exchanges. Pursuant to SEBI (LODR), Regulation, 2015, a report on the Corporate Governance, Certificate regarding Compliance, Secretarial Audit Report and Jt. Managing Director (CEO) and CFO certification along with the Auditors Certificate has been made part of the Annual Report.

Auditors

M/s N C Raj & Associates, Chartered Accountant (FRN: 002249N), New Delhi, Statutory Auditors of the Company was appointed as auditors of the Company for the first term, to holds office from the conclusion of 32nd Annual General Meeting to the conclusion of Fifth Annual General Meeting to be held till the year 2026.

In order to ensure smooth transition and handover and in terms of Section 139 of the Act read with rules made thereunder, the Audit Committee of the Board, after assessing the qualifications and experience of M/s. Arora and Choudhary, Chartered Accountant, New Delhi (Firm Registration No. 000870N) recommended their appointment as the Statutory Auditors of the Company for a period of 5 (five) consecutive years from the conclusion of the ensuing 37th AGM of the Company till the conclusion of 42nd AGM of the Company.

The Board pursuant to the provisions of Section 139, 142 and other applicable provisions of the Companies Act, 2013 and on the recommendation of the Audit Committee in its meeting held on 13th August 2026 has recommended the appointment of M/s Arora and Choudhary, Chartered Accountant, New Delhi (Firm Registration No. 000870N), as Statutory Auditors of the Company.

The proposed appointment will be for a term of 5 consecutive years, commencing from the conclusion of the ensuing 37th Annual General Meeting (AGM) until the conclusion of the 42nd AGM of the Company, subject to the approval of the shareholders at the ensuing AGM.

The Board of Directors accordingly recommends their appointment as Statutory Auditors.

The Company has received written consent and certificate(s) of eligibility and other relevant documents in accordance with Sections 139, 141 of the Act from M/s Arora and Choudhary, Chartered Accountant, New Delhi (Firm Registration No. 000870N) to the effect that their appointment, if made, will be in accordance with the limits specified under the Act and they satisfy the criteria with respect to their eligibility, provided in Section 141 of the Act read with rules made thereunder.



Auditors' Report

The Company has received the Auditors Report signed by M/s N C Raj & Associates, Chartered Accountants, New Delhi and took note on the same. Further as mentioned in the Auditors Report, attention is drawn (Emphasis of Matters) to notes to the Financial Statements, the same has not been reproduced for the sake of brevity as the remarks given by the Auditors are self-explanatory, however the Board has discussed the same in detail as had been provided in the notes to the Financial Statements and The observations of the Auditor with regard to the management assessment in brief as below:

- (a) the Company's ability to continue as going concern in view of the continuous operational loss and negative net worth and due to financial constraint, material uncertainty exists about the company's ability to continue as going concern. The management of the Company believes that it can continue as a going concern, based on the sanction of revised / revival of one time settlement by the lenders, which has been fully paid by the company and the interest shown by Prospective Investors in the Company and
- (b) the company has not provided interest towards revoked corporate guarantee for the loan given to its wholly owned subsidiary in USA by PNB Hongkong, to the extent of Rs 318.43 Lacs for the current year, Rs. 284.20 Lacs for the previous year and Rs. 1528.28 Lacs from the date of revocation of corporate guarantee up to 31-03-2026. The matter is now being taken up with PNB Dubai and the Company has submitted an OTS proposal for settlement of this liability arising out of corporate guarantee and requested to process the Company O.T.S. Proposal and forward the same to their Board/Head Office for approval, which is at present in consideration.

There are no instances of any fraud reported by the Statutory Auditors to the Audit Committee or the Board pursuant to section 143(12) of the Act.

Cost Auditors

The Cost Auditor M/s Cheena and Associates appointed as Cost Accountants of the Company for the year 2025-26 and has completed the audit of the cost record of the Company. The Cost Audit Report does not contain any qualification, reservation or adverse remark.

The Board pursuant to the provisions of Section 148 and all other applicable provisions of the Companies Act, 2013 and Companies (Audit and Auditors) Rules, 2014 (including any statutory modification(s) or re-enactment thereof, for the time being in force), has approved the appointment of M/s Cheena & Associates, Cost Accountant Firm to conduct the audit of the cost records of the Company for the financial year ending on March 31, 2027 and remuneration to be paid subject to rectification by shareholders.

In terms of sub-section (1) of Section 148 of the Act read with Companies (Cost Records and Audit) Rules, 2014, as amended from time to time, the Company is required to maintain the cost records. Accordingly, such accounts and records have been maintained by the Company. M/s Cheena and Associates, Cost Accountants, were appointed as the Cost Auditors of the Company for auditing the cost records of the Company for the financial year 2026-27, subject to ratification of their remuneration by the Shareholders of the Company in the 37th AGM of the Company. Accordingly, an appropriate resolution seeking ratification of the remuneration for the financial year 2026-27 of M/s Cheena and Associates, Cost Auditors, is included in the Notice convening the 37th AGM of the Company.

Secretarial Audit

The Secretarial Auditor M/s. MANK and Associates, Company Secretary Firm, (having FCS No. 10248 and CP No. 19684) appointed as Secretarial Accountants of the Company for the year 2025-26 and has completed the audit of the Secretarial record of the Company. The Secretarial Audit Report does not contain any qualification, reservation or adverse remark.

The Board pursuant to the provisions of Section 204 and all other applicable provisions of the Companies Act, 2013 (including any statutory modification(s) or re-enactment thereof, for the time being in force), has approved the appointment of M/s. MANK and Associates, Company Secretary Firm, (having FCS No. 10248 and CP No. 19684) to conduct the audit of the secretarial records of the Company for the financial year ending on March 31, 2027 and remuneration to be paid subject to rectification by shareholders.

Secretarial Audit Report

The Secretarial Auditor M/s MANK and Associates, Company Secretaries, appointed for the year 2025-26 and has completed the secretarial audit of the Company. The Secretarial Audit Report received from the Practicing Company Secretary is annexed to the Annual Report as Form No.-MR-3. As per the Secretarial Audit Report the Company has complied with all the applicable acts, laws, rules and regulations and does not contain any qualification, reservation or adverse remark.

Internal Auditor

The terms of M/s. N N A & Co, Chartered Accountants, New Delhi, who was appointed as Internal Auditor of the Company for the Financial Year 2025-26, expired on 31st March 2026.

Your directors on the recommendation of the Audit Committee have approved their appointment at the Board Meeting dated 28th May 2026, for the financial year 2026-27.

Deposits

During the year under review, the Company has not accepted any deposit under Chapter V of the Companies Act, 2013.



Share Capital of the Company

During the year under review, the Company did not issue equity shares. The paid up Share Capital of the Company amounts to Rs. 370,715,300/- comprising of 37,071,530 equity shares of Rs. 10/- each.

The Board, in its meeting held on 13th August 2025 proposed to increase the Authorize capital of the company. The Shareholders of the Company, in its 36th Annual General Meeting held on 30th September 2025, approved the increase in the Authorize capital of the company from Rs. 75,00,00,000/- (Rupees Seventy-Five Crore) divided into 7,50,00,000 (Seven Crore Fifty Lakh) Equity Shares of Rs. 10/- each (Rupees Ten each) to Rs. 375,00,00,000/- (Rupees Three Hundred Seventy-Five Crore only) divided into 37,50,00,000 (Thirty-Seven Crore Fifty Lakh) Equity Shares of Rs. 10/- each (Rupees Ten each) by creation of additional 30,00,00,000 (Thirty Crore) Equity Shares of Rs. 10/- each (Rupees Ten each) and consequently, the existing Clause V of the Memorandum of Association of the Company is altered and substituted with the rights, privileges and conditions attached thereto as per the relevant provisions contained in that behalf in the Articles of Association of the Company and with power to increase or reduce the same and to divide the shares in several classes and to attach thereto respectively such preferential, qualified or special rights, privileges or conditions as may be determined by or in accordance with the Articles of Association of the Company for the time being in force, and to vary, modify, enlarge or abrogate any such rights, privileges or conditions in such manner as may be permitted by the Act or provided by the Articles of Association of the Company for the time being in force by the following as new Clause V:

"V. The Authorised Share Capital of the Company is Rs. 375,00,00,000/- (Rupees Three Hundred Seventy-Five Crore only) divided into 37,50,00,000 (Thirty-Seven Crore Fifty Lakh) Equity Shares of Rs. 10/- each (Rupees Five each)."

Board Meetings

The Board is headed by an executive Chairman. As on 31st March 2026, the Board of Directors consisted of Six Directors, including Chairman, Joint Managing Directors, Woman Director, Independent Director and others.

Five (5) Board Meetings were held during the year 2025-26, i.e. on 23rd April, 2025, 29th May, 2025, 13th August, 2025, 13th November 2025 and 13th February, 2026 and the gap between two meetings did exceed 120 days as per relaxation granted under the Ministry of Corporate Affairs (MCA) vide its General Circular No. 11/2020 dated 24th March, 2020.

Audit Committee Meetings

During the year under review, the Audit Committee met Five (5) times i.e. on 23rd April, 2025, 29th May, 2025, 13th August 2025, 13th November 2025 and 13th February, 2026 and the gap

between two meetings did exceed 120 days as per relaxation granted under the Ministry of Corporate Affairs (MCA) vide its General Circular No. 11/2020 dated 24th March, 2020. The minutes of the meetings of the Audit Committee are noted by the Board.

Nomination and Remuneration Committee

During the year under review, the Nomination and Remuneration Committee met Four (4) times i.e. on 23rd April, 2025, 13th August, 2025, 13th November, 2025 and 13th February, 2026. The minutes of the meetings of the Nomination and Remuneration Committee are noted by the Board.

Remuneration Policy

On the recommendation of the Nomination and Remuneration Committee, the Board has formulated Remuneration Policy for appointment of Directors, Key Managerial Personnel, Senior Management and their remuneration.

The Remuneration Policy of the Company forms part of this Report and may be accessed on the Company's website on the link: www.kohinoorfoods.in/investor.

Whistle Blower Policy/Vigil mechanism

The Company has established a vigil mechanism for Directors and Employees to report their concerns about unethical behavior, actual or suspected, fraud or violation of the Company's code of conduct or ethics policy or any other grievances, the details of which are given in the Corporate Governance Report. The Whistle Blower Policy may be accessed on the Company's website on the link www.kohinoorfoods.in/investor.

Particulars of Loan Given, Investment made, Guarantees given and Securities Provided

Particulars of loans given, investments made, guarantees and securities provided under section 186 of the Companies Act, 2013 are provided in the notes of standalone Financials statement and well within the limit approved by the Shareholders of the company.

Present status of litigations

During the Financial Year 2025-26 the Company went through some litigations in taxation, banking and rice business. Brief of the litigations is mentioned below:

Contingent and Other particulars:-

Following appeals are lying pending for hearing before the CIT(A), New Delhi/ Income Tax Appellate Tribunal, New Delhi / Hon'ble Delhi High Court against the tax demand raised in impugned Income Tax Assessment Orders as per details given below: -



AY	Tax	Interest	Total
2012-13	8,93,753	37,382	9,31,135
2016-17	2,82,69,360	70,67,535	3,53,36,895
2017-18	16,42,49,200	10,01,91,951	26,44,41,151
2023-24	80,75,690	-	80,75,690
Total			30,87,84,871

- a) As per the advice received from legal experts and on the basis of merit of the case, there is a high probability that the aforesaid impugned orders will be set aside, and the demand will be deleted. Accordingly, management is of the view that no provision in respect of the above demands is required to be made in the books of accounts.
- b) For assessment year 2016-17, the Assessing Officer has vide its appeal effect order dated 10-01-2026, and following the direction given by ITAT (Delhi) has deleted the demand and has passed the order at NIL. However, the appeal against the penalty order dated 13-03-2024 is still pending with CIT (Appeals). As the original demand has been removed entirely, as a consequential effect the penalty will also be removed.
- c) The company has filed an appeal before CIT (Appeals) on 13 -04-2026 against the order of A.O. for AY 2017-18 against the demand of RS. 16,42,49,200.
- d) The company has filed a rectification u/s 154 on 22-04-2026 against the intimation u/s 143 (1) for AY 2023-24 wherein a demand of Rs. 80,75,690 has been raised.
- I. An appeal before the Sales Tax Commissioner - Appeals, New Delhi is lying pending in respect of Sales Tax demand of Rs.1,22,00,000/- on sale of REP Licenses made in earlier years.
- II. Following appeals are also lying pending before the Appellate Authorities/Tribunal, Haryana as mentioned in column.4 against the impugned VAT Assessment Orders/ Revision Order passed by the assessing authorities as mentioned in column. 3 of the table given below: -

Particulars	Demand raised (Rs.)	Assessing Authority	Appellate Authority
(Col.1)	(Col.2)	(Col.3)	(Col.4)
Sales Tax Murthal - AY 2008-09	7,32,34,793	Revision-Faridabad	Tribunal-Chandigarh
Sales Tax - Murthal - AY 2009-10	7,71,901	Revision-Faridabad	Tribunal-Chandigarh
Total	7,40,06,694		

- III. Appeals are lying pending before the Dy. Excise & Taxation Commissioner-Appeal, Punjab against the Order received from Excise and Taxation Dept., Punjab

in respect of Year 2009-10 and 2010-11 demanding a sum of Rs.4,50,41,414/- towards the cess imposed by the State Govt. on exports. The company has challenged the validity of imposition of cess on export in its appeal as the same is not permissible under article 286 of the Constitution of India. Further demand has been raised for Rs. 5,41,073/- after completing the Sales Tax assessment for AY 2011-12 against which appeal has been filed.

- IV. During the financial year 2016-17, the company has received an order from Hon'ble Central Excise and Service Tax Appellate Tribunal, New Delhi (CETSTAT) against the order passed by Commissioner of Service Tax (Adjudication), New Delhi demanding a service tax of Rs.2,59,25,214/-. The Hon'ble CETSTAT vide its order dated 16/02/2017 has granted major relief of Rs.2,50,12,963/- against the aforesaid demand.

There was default in repayment of bank loans from March-2018 onwards and the Banks classified the company's accounts as non-performing asset and served Notice under section 13(2) & 13(4) of The Securitization and Reconstruction of Financial Assets and Enforcement of Security Interest Act. The company entered into One Time Settlement (O.T.S.) agreement with the Banks and has paid full amount of O.T.S. along with Interest to the lenders.

The Lead Bank has filed petition against Company before Hon'ble NCLT Bench Chandigarh, As the company has paid in full the agreed One Time Settlement amount along with interest to the lenders, the petition filed under the Insolvency and Bankruptcy Code, 2016 has become infructuous and has been disposed off.

One of the member Consortium Bank has filed petition against Company before Hon'ble NCLT Bench Chandigarh, As the company has paid in full the agreed One Time Settlement amount along with interest to the lenders, the petition filed under the Insolvency and Bankruptcy Code, 2016 has become infructuous and has been disposed off.

The Company has received an ex-parte interim order from Debt Recovery Tribunal-III, Delhi dated 25/06/2020 restraining the company from transferring/ alienating or otherwise dealing with, or disposing off or encumbering or creating any third party interest with respect of the hypothecated assets/ immovable properties of the Company until further orders. As the company has paid in full the agreed One Time Settlement amount along with interest to the lenders, the petition filed has been withdrawn by the lender.

The Company has received a Notice through speed post from DRT-II, New Delhi. The Lead Bank has filed petition before DRT Delhi against the Company under section 19(4) of the Act. The company is contesting the matter. The company entered into One Time Settlement (O.T.S.) agreement with the Banks and has paid full amount of O.T.S. along with Interest to the lenders.



A summon/notice had been received from the Directorate of Enforcement, Central Regional Office, Government of India, in the name of The Director, to appear before them along with various document. The Director/authorized representative of the company has submitted relevant documents before the authorities/ offices / departments.

A notice had been received from Central Bureau of Investigation in the name of The Director, Kohinoor Foods Limited to produce documents/information in person before them. The Director/ authorized representative of the company submitted relevant documents before the authorities/ offices / departments.

The Company has submitted its resolution proposal (O.T.S.) with Consortium Banks and the same is sanctioned by the Lead Bank. The Company entered into O.T.S. with the Lead Bank/Lenders vide, dated 22//07/2021 and 21/12/2024 for the revised amount of INR 227.45 Crores. INR 27.45 Crores is to be paid by Sep-2025. As per the terms of the sanctioned O.T.S., the Company has paid INR 200 Crores (INR 190 Crores by the buyer of rice manufacturing unit and INR 10 Crores by the Company) (INR 78.5 Crores till 31/03/2025 and INR 121.50 Crores dated 15/04/2025). Further, INR 40.11 Crores of PNB-Dubai is outstanding, which is under consideration of O.T.S. The company has demonetized its rice manufacturing unit; the buyer of the rice manufacturing unit has deposited full consideration amount of INR 190 Crore to the lenders and an additional piece of Land has been demonetized for Rs. 8 Crore to meet the outstanding with the lenders. The lender has issued NOC against rice manufacturing unit. The company has LREADY obtained approval from lender/shareholders in this regard. The Company has obtained NOC in majority from the lenders and remaining lenders would issue NOC to the company in due course. Further, the company is planning to operate the rice manufacturing unit (on lease basis) from Kandla Gujarat to sustain its rice business.

The company had issued a corporate guarantee in favor of PNB Hongkong (now PNB-Dubai) for loan granted by PNB Hongkong (now PNB-Dubai) to its wholly own subsidiary Kohinoor Foods USA Inc. PNB Hongkong (now PNB-Dubai) has invoked the corporate guarantee on default made by Kohinoor Foods USA Inc. The company has recognized the liability of Rs.4429.57 Lacs (previous year Rs.4088.18 Lacs). The Company has received legal notice from the Punjab National Bank, Hong Kong in regard to outstanding indebtedness of the due amount. The matter is now being taken up with PNB Dubai and the Company has submitted an OTS proposal for settlement of this liability arising out of corporate guarantee and requested to process the Company O.T.S. Proposal and forward the same to their Board/Head Office for approval, which is at present in consideration. The company has not provided interest towards revoked corporate guarantee for the loan given to its wholly

owned subsidiary in USA by PNB Hongkong, to the extent of Rs 318.43 Lacs for the current year, Rs. 284.20 Lacs for the previous year and Rs. 1528.28 Lacs from the date of revocation of corporate guarantee up to 31-03-2026.

The Board of Trustee of the port of Mumbai has filed a money suit for recovery towards alleged outstanding demurrage charges against which the Company has filed its counter claim towards the financial losses, interest on the investment, refund of the license fees, refund of the demurrage charges, compensation and damages etc. The matter is still pending.

The company's vendor has filed an execution petition before Faridabad District & Session Judge. The company has also approached Hon'ble High Court Chandigarh and Hon'ble High Court Delhi for stay on above matter. Further, the Company filed a petition before the Hon'ble Apex Court with regard to contesting of proceeding before District and Session Court, Faridabad. The Hon'ble Apex Court had allowed the company petition with granting relief to the Company and parties against the impugned order of Faridabad District Court and asked the Company to approach the Hon'ble High Court for seeking direction for further relief. The Hon'ble high Court has granted stay. The Company has also deposited the impugned order amount in compliance with the order of the Court. The company is contesting the matter.

The Municipal Corporation has issued notice to the Builder of Pinnacle Tower for vacating of premises Pinnacle Tower, at Surajkund Faridabad. The Builder had obtained interim stay on the order of Municipal Commissioner, Faridabad from Hon'ble High Court Punjab and Haryana. The Company also filed a petition against Municipal Corporation & other before the Civil Judge, Senior Division, Faridabad with regard to stay of proceeding against order of Municipal Corporation, Faridabad. The Hon'ble Faridabad Court has stated that already interim stay has been granted by the Hon'ble High Court, hence no ground to grant relief prayed for is made out at this stage.

A Show Cause Notice under rule 4 of SEBI (Procedure for Holding Inquiry and Imposing Penalties) Rules, 1995 has been issued in the name of Directors and Company. The Directors and Company have already applied for settlement and adjudication applications with SEBI.

The observations of the Auditor with regard to the management assessment of (a) the Company's ability to continue as going concern in view of the continuous operational loss and negative net worth and due to financial constraint, material uncertainty exists about the company's ability to continue as going concern. The management of the Company believes that it can continue as a going concern, based on the sanction of revised / revival of one time settlement by the lenders, which has been fully paid by the company and the interest shown



by Prospective Investors in the Company and (b) the company has not provided interest towards revoked corporate guarantee for the loan given to its wholly owned subsidiary in USA by PNB Hongkong, to the extent of Rs 318.43 Lacs for the current year, Rs. 284.20 Lacs for the previous year and Rs. 1528.28 Lacs from the date of revocation of corporate guarantee up to 31-03-2026. The matter is now being taken up with PNB Dubai and the Company has submitted an OTS proposal for settlement of this liability arising out of corporate guarantee and requested to process the Company O.T.S. Proposal and forward the same to their Board/Head Office for approval, which is at present in consideration.

All other litigations are mentioned in the note on Contingent Liability in the Balance Sheet for the financial year 2025-26.

Contract and Arrangements with Related Parties

In terms of Section 188 of the Act read with rules framed thereunder and Regulation 23 of the Listing Regulations, your Company has in place Related Party Transactions Policy for dealing with related party transactions. The policy may be accessed under the Corporate Governance section on the website of the Company at: <http://kohinoorfoods.in/pdf/Policy-on-Related-Party-Transactions.pdf>. All the related party transactions that were entered and executed during the year under review were on arm's length basis and in the ordinary course of business and within permissible framework of Section 188 of the Act and Rules made thereunder read with Regulation 23 of Listing Regulations. There were no materially significant related party transactions made by the Company during the year that would have required the approval of the shareholders. The details of the transactions with the related parties are provided in the accompanying financial statements. There were no related party transaction made during the year that are required to be disclosed in the Form AOC-2.

Conservation of Energy, Research and Development, Technology Absorption, Foreign Exchange Earning and Outgo

The particulars as prescribed in sub-section (3) of Section 134 of the Companies Act, 2013, read with Companies (Accounts) Rules, 2014 are enclosed as Annexure B to this Report.

Particulars of Employees and Related Disclosure

In terms of the provisions of Section 197(12) of the Companies Act, 2013 read with Rules 5(2) and 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, a statement showing the names and other particulars of the employees drawing remuneration in excess of the limits set out in the said rules are given as under:

- i) There are no Employee, employed throughout the year and in receipt of remuneration of Rs. 1,02,00,000/- or more per annum.

- ii) There are no Employee, employed part of the year and in receipt of remuneration of Rs. 8,50,000/- or more per month during any part of the year.

Disclosures pertaining to remuneration and other details as required under Section 197(12) of the Companies Act, 2013 read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, are set out in the annexure-D to this report.

Having regard to the provisions of Section 136(1) read with its relevant proviso of the Companies Act, 2013, the Board's Report is being sent to the members without some annexures. The said annexures are available for inspection at the Registered/Corporate Office of the Company during working hours and any member interested in obtaining such annexures may write to the Company Secretary and the same will be furnished free of cost.

Annual Return

In accordance with the provisions of Sections 92 and 134(3) (a) of the Act read with the Companies (Management and Administration) Rules, 2014, the Annual Return in e-form MGT-7 for the financial year ended March 31, 2026, has been uploaded on the website of the Company i.e. www.kohinoorfoods.in.

Extract of Annual Return

In accordance with Section 134(3)(a) of the Companies Act, 2013, the extract of the annual return in Form No. MGT – 9 is enclosed as **Annexure C** to this Report.

Management's Discussion and Analysis Report

Pursuant to Regulation 34 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (Listing Regulations), a Management Discussion and Analysis Report and a Report on Corporate Governance is attached in a separate section forming part of the Annual Report.

A Certificate from the Statutory Auditors of the Company regarding the Compliance by the Company of the conditions stipulated in Regulations Part C of Schedule V of the Listing Regulations is also attached with this report.

A declaration by the Managing Director pursuant to Regulations Part C of Schedule V of the Listing Regulations stating that all the Board Members and Senior Management Personnel of the Company have affirmed compliance with the Code of Conduct, during the financial year ended 31st March, 2026, is also attached with this report.

Directors' Responsibility Statement

Pursuant to section 134(5) of The Companies Act, 2013, the Directors confirm that:



- a) in the preparation of the annual accounts for the year ended 31st March, 2026, the applicable accounting standards read with requirements set out under Schedule III to the Act, had been followed and there are no material departures from the same;
- b) the Directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company as at 31st March, 2026 and of the profit and loss of the Company for the year ended on that date;
- c) the Directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- d) the Directors had prepared the annual accounts on a 'going concern' basis;
- e) the Directors had laid down internal financial controls to be followed by the Company and that such internal financial controls are adequate and were operating effectively; and
- f) the Directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems are adequate and operating effectively.

Awards & Recognitions

Since its inception, the Company has been earning awards and recognition like consumer validated Super Brand Award (thrice in series), Reader's Digest Most Trusted Brand award (4 times in a row), Power Brand Award, Guinness Book of World Record (for making World's Largest Biryani), National award for Export Excellence, Brand Equity Award & many APEDA awards.

Corporate Social Responsibility

As per provisions under Section 135 of the Companies Act, 2013, all companies having net worth of Rs. 500 crores or more, or turnover of Rs.1,000 crores or more or a net profit of Rs. 5 crores or more during any financial year are required to constitute a Corporate Social Responsibility (CSR) Committee of Board of Directors comprising three or more directors, at least one of whom should be an Independent Director and such Company shall spend 2% of the average net profits of the Company made during the three immediately preceding financial years.

Accordingly a detailed CSR Policy was framed by the Company with the approvals of the CSR Committee and Board. The Policy, inter alia, covers the following:

- Philosophy
- Scope
- List of CSR activities
- Modalities of execution of projects/programmes
- Implementation through CSR Cell
- Monitoring assessment of projects/programmes

CSR Policy gives an overview of the projects or programmes which are proposed to be undertaken by the Company in the coming years.

The composition of the CSR Committee

A Committee of the directors, titled 'Corporate Social Responsibility Committee', was constituted by the Board with the following members:

1. Mrs. Mani Chandra Bhandari (Chairperson)
2. Mr. Satnam Arora
3. Mr. Gurnam Arora

As the Net Profit (calculated as per Section 198) for the immediately preceding financial year (FY 2024-25) is a net loss of Rs. 182.52 crores after incorporating the prior losses not adjusted (and not Rs. 5 crores or more), the threshold for CSR applicability based on net profit is not met, therefore, the provision of corporate social responsibility under section 135 of the companies act, 2013 are not applicable for the financial year 2025-26. The Company is not statutorily require to expend 2% of the average net profit (INR) of the last three financial years, being average net loss. The CSR Policy may be accessed on the Company's website at the link: www.kohinoorfoods.in/investor

Kohinoor also envisions to improve lives in communities we live around, protect workplace rights, respect people, support missions that help people have a better life, provide good jobs, world class quality products and a healthy environment to all of us around.

At Workplace, Kohinoor Foods maintain high standards for fair and dignified treatment of all the people who work for our Company. For all of its employees, it is not just a place to work, but like another home and everybody in it like a big family, closely bonded with each other.

Kohinoor Foods also believes that a Company is as good as the people who work for it - their combined talents; skills, knowledge, experience and passion make a company what it is.

Hence, Company's continuous goal is to inspire and motivate its people to hone their talents, increase their knowledge & skills and achieve extraordinary results at their workplace. In this endeavor we have offered subsidized meals to our employees at a very nominal cost.

Adherence to global human rights standards, No minor labour, Fair trade practices, complete Medical facilities for its people, Safe & sound working environment are the things that Kohinoor Foods take utmost care about.

The CSR Policy may be accessed on the Company's website at the link: www.kohinoorfoods.in/investor



Disclosure under Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013

The Company has zero tolerance towards sexual harassment at the workplace. The Company has in place a Sexual Harassment Policy in compliance with the requirements of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013. The Company always endeavors to create and provide an environment that is free from discrimination and harassment including sexual harassment. The Sexual Harassment Committee has been set up to redress complaints received regarding sexual harassment.

The Directors further state that during the year under review, there were no cases filed pursuant to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013.

The details pertaining to complaints received on matters pertaining to sexual harassment during the FY 2025-26, are as below:

- (a) number of complaints of sexual harassment received in the year: Nil
- (b) number of complaints disposed of during the year: Nil
- (c) number of complaints pending for more than ninety days: Nil

Declaration by Independent Directors

The Company has received necessary declarations from all the Independent Directors confirming that they meet the criteria of independence as prescribed under Section 149(6) of the Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirements), Regulation, 2015.

Board Evaluation

In accordance with the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, it is mandatory that the Board shall monitor and review the Board Evaluation Framework. The Companies Act, 2013 states that a formal annual evaluation needs to be made by the Board of its own performance and that of its committees and individual Directors. Schedule IV of the Companies Act, 2013 and Regulation 17 (10) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 states that the performance evaluation of Independent Directors shall be done by the entire Board of Directors, excluding the director being evaluated.

The Board and the Nomination and Remuneration Committee reviewed the performance of the individual Directors on the basis of the criteria and framework adopted by the Board. In addition, the performance of Board as a whole and committees were evaluated by the Board after seeking inputs from all the Directors on the basis of various criteria.

In a separate meeting of Independent Directors, performance of Non-Independent Directors, performance of Board as a whole and performance of the Chairman was evaluated, taking into account the views of the Executive Directors and Non-Executive Directors. The evaluation process has been explained in the Corporate Governance Report section of the Annual Report.

Declaration by Independent Directors

The Company has received declarations from each of the Independent Directors that they, respectively, meet the criteria of independence prescribed under Section 149 read with Schedule IV of the Act and rules made thereunder, as well as Regulations 16 and 25(8) of the Listing Regulations. Based on the declarations received, the Board considered the independence of each of the Independent Directors in terms of above provisions and is of the view that they fulfil the criteria of independence and are independent from the management.

In the opinion of the Board, there has been no change in the circumstances which may affect their status as Independent Directors of the Company and the Board is satisfied of the integrity, expertise and experience (including proficiency, in term of Section 150(1) of the Act and applicable rules thereunder) of all Independent Directors on the Board.

Training of Independent Directors

The Company Secretary of the Company conducted a detailed training programme to provide/update the changes in the SEBI (LODR), Regulation, 2015/Companies Act, 2013 and other relevant act to the Independent Directors.

Further, the Company issues a formal letter of appointment to Independent Directors outlining their roles, responsibilities, functions and duties as an Independent Director. The format of the letter of appointment is available on the Company's website at the link: www.kohinoorfoods.in/investor

Difference in valuation in the case of One Time Settlement of Loan from Bank or Financial Institution

The one time settlement was sanctioned by the lenders of the Company in the year 2021. The Company had already offered the one time settlement proposal more than the valuation of the properties of the company. Further due to unforeseen circumstances, the terms of the one time settlement could not be met. The company placed improved one time settlement proposal with the Lenders. The Lead Consortium Lender upon review, agreed to revive the one time settlement of the Company on 24.12.2024.

The brief of the revival of the OTS proposal is as follows:

- Rs. 227.45 Crores plus future delayed period interest @ MCLR (1yr) +2% w.e.f, 01.10.2024 till final payment of OTS amount not later than 6 months from the approval of OTS by all lenders.



- The upfront amount of Rs. 25 Crore will be appropriated immediately upon conveying of sanction of OTS to the borrower;
- Rs. 175 Crore to be deposited on or before 31.12.2024;
- Balance OTS amount of Rs. 27.45 Cr. plus future delayed period interest @ MCLR (1 Yr) +2% w.e.f. 01.10.24 till payment of entire OTS amount but not later than 6 months from the approval of OTS by all lenders;
- On receipt of Rs. 190 Cr. consortium to release IP along with plant & machinery situated at Murthal;
- Members Bank will issue NOC to PNB after getting their entire share of OTS amount along with delayed period interest. Thereafter PNB will issue combined NOC to the borrower after getting its share in OTS with delayed period interest;
- Charge on other IPs mortgaged with Bank will be released only on receipt OTS amount along with delayed period interest plus adjustment of PNB account at PNB Dubai. Accordingly, No Dues Certificate will be issued.

The company submitted one time settlement (OTS) resolution which was sanctioned for an amount of INR 227.45 Crores by the consortium lenders, during the last year. The company had partly paid the OTS amount last year and fully paid the balance amount alongwith interest during the current year. The company has obtained NOC from the majority lenders and is in process of obtaining the balance NOC from the remaining lender along with consolidated NOC from the lead bank in terms of the sanctioned one time settlement.

Disclosure under the Insolvency and Bankruptcy Code, 2016

There was no application made by the Company initiating insolvency proceedings against any other entity nor are any proceedings pending against the Company under the Insolvency and Bankruptcy Code, 2016 (31 of 2016) during the year under review.

Cautionary Statement

Statements in the Board's Report and the Management Discussion & Analysis describing the Company's objectives, expectations or forecasts may be forward looking within the meaning of applicable Securities Laws and Regulations. Actual results may differ from those expressed in the statement. Important factors that could influence the Company's operations include global and domestic demand and supply conditions affecting selling prices of finished goods, input availability and prices, changes in Government Regulations, Tax

Laws, Economic Developments within the country and other factors such as litigation and industrial relations.

General

Your Directors state that no disclosure or reporting is required in respect of the following items as there were no transactions on these items during the year under review:

1. Details relating to deposits covered under Chapter V of the Act.
2. Issue of equity shares with differential rights as to dividend, voting or otherwise.
3. Issue of shares (including sweat equity shares) to employee of the Company under any scheme.
4. Issue of Employees Stock Option to employee of the Company under any scheme.
5. Neither the Managing Director nor the Whole-time Directors of the Company receive any remuneration or commission from any of its subsidiaries.
6. No significant or material orders were passed by the Regulators or Courts or Tribunals which impact the going concern status and Company's operations in future except as disclosed in the Annual Report.
7. Business Responsibility Report as per Regulation 34 (2)(f) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, describing the initiatives taken by them from an environmental, social and governance perspective is not applicable to the Company, for the financial year 2025-2026 as per the SEBI Circular SEBI/LAD-NRO/GN/2015-16/27 dated 22nd December, 2015 and Frequently Asked Questions issued by SEBI on SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 dated 29th January, 2016.

Acknowledgment

Your Directors would like to express their appreciation for the assistance and co-operation received from the Banks, Government Authorities, Customers, Vendors and Members during the year under review. Your Directors acknowledge with gratitude, the commitment and dedication of the employees at all levels that has contributed to the growth and success of the Company.

For and on Behalf of the Board

Sd/-
Satnam Arora
Jt. Managing Director
DIN: 00010667

Sd/-
Gurnam Arora
Jt. Managing Director
DIN: 00010731

Place : Faridabad
Date : August 13, 2026



ANNEXURE 'A' TO THE DIRECTORS' REPORT - REPORT ON CORPORATE GOVERNANCE

1. Corporate Governance Philosophy

The Company has always maintained an integrated way of thinking, which is reflected in the functioning of the Board and corporate governance framework. A Company's relationship with its investors is an important component of corporate governance. The Board of Directors believes in upholding the highest standards of accountability and actively participates in overseeing risks and strategic management. The board fully supports and endorses corporate governance practices in accordance with the provisions of Regulation 27 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The primary objective of corporate governance is to create and adhere to a corporate culture of conscience and consciousness, transparency and openness, to develop capabilities and identify opportunities that best serve the goal of value creation. Our corporate governance framework ensures that we make timely disclosures and share accurate information regarding our financials and performance, as well as the leadership and governance of the Company. Over the years, we have strengthened governance practices. These practices define the way business is conducted and value is generated.

Our corporate governance framework has helped us to be aligned with the new guidelines of the Companies Act, 2013 as well as the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. We believe that an active, well informed and independent board is necessary to ensure the highest standards of corporate governance

2. Board of Directors

As on 31st March, 2026, the Company is managed and controlled by Board of Directors which has an optimal combination of Executive, Non-Executive and Independent Directors. The Board is headed by an Executive Chairman, the Board of Directors consisted of Six Directors, including Chairman / Whole-time Director, Joint Managing Directors, Woman Director, Independent Directors.

As on 31st March, 2026, none of the Directors on the Company's Board was a Director in more than 20 Companies, neither a Chairman of more than five Committees nor a member of more than 10 Committees in accordance with Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. Further, all the Directors have made necessary disclosures regarding their Directorship and Chairmanship / Committee Membership in other Companies as per the requirement of Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The Board members possess the requisite skills, experience and expertise to guide the Company.

None of the Directors had relationship inter-se, except Mr. Jugal Kishore Arora, Mr. Satnam Arora and Mr. Gurnam Arora, being related to each other as brothers.

The Board Members are provided with necessary documents/brochures, reports and internal policies to enable them to familiarize themselves with the Company's procedures and practices. Directors are periodically advised about the changes effected in Corporate Laws, Listing Regulations with regard to their roles, rights and responsibilities as Director of the Company.

The familiarisation programme along with details of the same imparted to the Independent Directors are available on the website of the Company [https:// www.kohinnorfoods.in](https://www.kohinnorfoods.in)

The Board of Directors of the Company comprises highly qualified members who possess required skills, expertise and competence that allow them to make effective contributions to the Board and its Committees.

While all the Board members possess the skills identified, their area of core expertise is given below:

Name of the Directors	Nature of Skills/Expertise						
	Corporate Leadership	Industry Experience	Financial Acumen	Diversity	Governance	Technology	Risk Management
Shri Jugal Kishore Arora	✓	✓	✓	✓	✓	✓	✓
Shri Satnam Arora	✓	✓	✓	✓	✓	✓	✓
Shri Gurnam Arora	✓	✓	✓	✓	✓	✓	✓
Shri Sunil Sharma	✓	✓	✓	✓	✓	✓	✓
Shri Yash Pal Mahajan	✓	✓	✓	✓	✓	✓	✓
Smt. Mani Chandra Bhandari	✓	✓	✓	✓	✓	✓	✓



Five (5) Board meetings were held during the Financial Year 2025-2026 and the gap between two meetings did exceed 120 days as per relaxation granted under the Ministry of Corporate Affairs (MCA) vide its General Circular No. 11/2020 dated 24th March, 2020. The dates, on which the Board meetings were held, are 23rd April, 2025, 29th May, 2025, 13th August 2025, 13th November 2025 and 13th February, 2026.

Dates for the Board Meetings are decided well in advance and the Agenda, along with the supporting documents, explanatory notes and information, as enumerated under SEBI (Listing Obligations and Disclosure Requirements), Regulation, 2015, are made available to the Board along with the notice of respective meetings or soon after the notice. The Board periodically reviews compliance reports of all laws applicable to the Company. The Company undertakes steps to rectify instances of non-compliance, if any.

The names and categories of the Directors on the Board, along with their attendance at the Board Meetings held during the year ended 31st March, 2026, and at the last Annual General Meeting, and the number of other Directorship and Chairmanship/ Membership of Committees held by them, are given below:

Name of the Directors	No. of Board Meetings attended during tenure	Whether attended the last AGM	No. of other Directorships	Committee position of other Companies**		No. of Equity Shares held
				Chairman	Member	
Executive (Promoter)						
Mr. Jugal Kishore Arora (Whole-time Director, designated as Chairman)	4	No	Nil	Nil	Nil	1,053,484
Mr. Satnam Arora (Joint Managing Director)	5	Yes	2	Nil	Nil	5,749,158
Mr. Gurnam Arora (Joint Managing Director)	5	Yes	1	Nil	Nil	6,289,204
Non - Executive and Independent						
Mr. Sunil Sharma	5	Yes	Nil	Nil	Nil	Nil
Mr. Yash Pal Mahajan	4	Yes	Nil	Nil	Nil	Nil
Mrs. Mani Chandra Bhandari	5	Yes	Nil	Nil	Nil	Nil

*This includes Directorship in public limited companies (including subsidiaries of public limited companies) and excludes Directorship in associations, private, foreign and Section 8 companies.

**Represents Chairmanship/Membership of Audit Committee, Nomination and Remuneration Committee and Stakeholder Relationship (Shareholders'/Investors' Grievance) Committee, this includes Chairmanship/Membership in public limited companies (including subsidiaries of public limited companies) and excludes Chairmanship/Membership in private, foreign and Section 8 companies

INFORMATION AS REQUIRED UNDER SEBI (LISTING OBLIGATIONS AND DISCLOSURE REQUIREMENTS), REGULATIONS, 2015, RELATING TO DIRECTORS AS ON DATE OF APPROVAL OF DIRECTOR'S REPORT

Mr. Jugal Kishore Arora (DIN- 00010704) Chairman of the Company.

He has been associated with the Organization since its inception and has completed his Graduation from Punjab University. He has been looking after and is in charge of Procurement as well as the Production of the Company. His vast experiences of more than three decades in the rice industry, together with a sharp eye for detail, have reaped rich dividends. In fact, he has been largely responsible for the wide acceptance that the Company's Basmati Brands enjoyed all over the World today. Mr. Arora set up the first rice processing plant at Amritsar followed by rice processing plants at Murthal (Haryana) and Food Processing Plant at Bahalgarh, Sonipat. His major contribution is in the areas of quality standardization. He has pioneered the development of different quality parameters for Indian basmati rice by carrying out extensive interactions with the farmers, agro-scientists and research personnel for the betterment of basmati rice, the quality and output at the domestic level. Today, he is engaged in providing strategic direction to the Company's business, taking the overall charge of procuring raw-material (paddy) and selecting the optimum growing region etc. and setting "QUALITY" standards for the Company's range of rice-offerings..

He is the Director of Sachdeva Brothers Pvt. Ltd. and some of the Pvt. Ltd. Companies.

He holds 1,053,484 (2.84%) Equity Shares of the Company in his own name as on 31st March, 2026.



Mr. Satnam Arora (DIN – 00010667) Jt. Managing Director of the Company.

He completed his education as a master's in economics from Punjab University and has been involved in the family business of trading of Basmati Rice right from the beginning. He has vast experience in marketing rice in overseas markets. Mr. Satnam Arora has been looking after Export Marketing as well as he is responsible for Banking, Finance, Taxation, Legal and Secretarial as well. The fact that the Company has taken a Commanding Share of the Basmati Export Market is largely because of the sincere efforts and initiative taken by Mr. Satnam Arora. He strongly believes that success in life can be achieved only with self-confidence and belief. In order to bring significant exposure to his organization, he has been a part of several Industry association like FICCI, ASSOCHAM, AIREA (All India Rice Exporters Association) and APEDA etc.

He is the director of Satnam Haegens Ltd., Sachdeva Brothers Pvt. Ltd., Kohinoor Foods USA, Inc. and some of the Pvt. Ltd. Companies.

He holds 5,749,158 (15.51%) Equity Shares of the Company in his own name as on 31st March 2026.

Mr. Gurnam Arora (DIN – 00010731) Jt. Managing Director of the Company.

He has vast experience and skills and has been instrumental in providing a new strategic focus to the rice industry from a commodity driven business to a branded category. After completion of Graduation degree, he joined the family business of rice trading. Over the years, Mr. Gurnam Arora learnt the intricacies of the business and demonstrated his strategic approach & acumen by successfully marketing & promoting Company's products in national & international markets. Amongst other career milestones, he has played a key role in introducing convenient packaging options and many more value additions for the consumers. He has over three decades of experience in rice industry.

Mr. Gurnam Arora has been looking after Domestic Marketing, Purchase, Administration, HR, Quality Control and day-to-day Corporate Affairs of the Company. Mr. Gurnam Arora's broad vision helped the Company to increase its value. He was the President of All India Rice Exporters Association and a member of the Basmati Development Fund, APEDA and Ministry of Commerce and also associated with various industry associations like FICCI, ASSOCHAM etc.

He is the Director of Satnam Haegens Ltd., Sachdeva Brothers Pvt. Ltd. and some of the Pvt. Ltd. Companies.

He holds 6,289,204 (16.97%) Equity Shares of the Company in his own name as on 31st March 2026.

Mr. Sunil Sharma (DIN – 08699033) Independent Director of the Company.

He is a Commerce Graduate with over four decades experience in Hospitality Industry and has served various senior position with organization such as Sudhir Power Limited, Antara Senior Living, Max Healthcare Limited, Sudhir Gensets, Limited, Country Inn and Suits, Satnam Overseas and also having sufficient expertise in Strategic Operational Business, Finance, Operations and People Management. Because of his vast operational exposure, he has been appointed as an Independent Director of the Company.

He started his carrier in the year 1976 to 1989 as department head at various position in Saudi Arabia, Egypt and Washington DC and thereafter also served various region in India with senior position as General Manager / Project Specialist.

He is the member of Audit Committee, Nomination and Remuneration Committee of the Kohinoor Foods Limited.

He does not hold any share of the Company in his name as on 31st March 2026.

Mr. Yash Pal Mahajan (DIN – 08699040) Independent Director of the Company.

He is a Marine Engineer and an entrepreneur with over four decades experience in Hospitality Industry and had served various senior position in India and abroad such as The OBEROI and Shipping Corporation of India and also having sufficient expertise in Management, Engineering Maintenance, Project Management and Operations. Because of his vast exposure, he has been appointed as an Independent Director of the Company.

He started his carrier in the year 1972 to 1976 as Engineer on Ship with the Shipping Corporation of India and had also served as Chief Engineer / Director Engineer with The OBEROI from 1976 to 2008 in Saudi Arabia, Middle East and India and thereafter from 2008 to till date he is an Engineering Consultant and an Entrepreneur as a Partner with a Partnership Firm 'Surya Electro Control' having works at Punjab and Himachal Pradesh.

He is the member of Audit Committee, Nomination and Remuneration Committee of the Kohinoor Foods Limited.

He does not hold any share of the Company in his name as on 31st March 2026.

Mrs. Mani Chandra Bhandari (DIN – 00387585) Independent Director of the Company.

She is a Science Graduate and an entrepreneur with rich experience of around four decades in running export organization and experience in Garments Industry and also has sufficient expertise in Management, Designing and Order Procurement Because of her vast exposure, she has been appointed as an Independent Director of the Company.

She is a Director of Chandramani Private Limited and Chandermani Exports Private Limited.

She is a Chairperson of Audit Committee, Nomination and Remuneration Committee, Stakeholders Relationship Committee and Corporate Social Responsibility Committee of the Kohinoor Foods Limited.

She does not hold any share of the Company in his name as on 31st March 2026.



3. BOARD COMMITTEES

The Board of Directors has constituted the following Committees of Directors with adequate delegation of powers to discharge the Company's requisite business:

Audit Committee

Stakeholder Relationship (Shareholders'/Investors' Grievance) Committee.

Nomination and Remuneration Committee

Corporate Social Responsibility Committee

The minutes of the meetings of all such committees were placed before the Board for discussion/noting.

Detail of the composition, number of meetings held during the year, attendance of members and scope of the committees are as below:

i) Audit Committee

The Company has an Audit Committee which deals in matters relating to financial reporting and internal controls. All the members are financially literate. Mrs. Mani Chandra Bhandari, who has the expertise in the accounting and financial management is the Chairperson of the Audit Committee. Mr. Sunil Sharma, Mr. Yash Pal Mahajan and Mrs. Mani Chandra Bhandari are responsible for Finance, Accounting, Banking, Taxation, Secretarial & Legal and other departmental head were also present from time to time apart from the Internal Auditors and Statutory Auditors, who were the permanent invitees. The Company Secretary acts as Secretary to the Committee.

The Chairperson of the Audit Committee was present at the 36th Annual General Meeting of the Company held on 30th September 2025 to answer member queries.

As on March 31, 2026, the Committee's composition meets with requirements of Section 177 of the Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. Members of the Audit Committee possess financial / accounting expertise / exposure.

During the year under review, the Audit Committee met Four (5) times i.e. on 23rd April, 2025 29th May 2025, 13th August 2025, 13th November 2025 and 13th February 2026 and the maximum time gap between any two consecutive meetings has exceed 120 Days as per relaxation granted under the Ministry of Corporate Affairs (MCA) vide its General Circular No. 11/2020 dated 24th March 2020.

The minutes of the meetings of the Audit Committee are noted by the Board. The details of the composition of the Committee, meetings held, attendance at the meetings along, are given below.

Name	Position	Meetings Attended
Mrs. Mani Chandra Bhandari	Chairperson	5
Mr. Sunil Sharma	Member	5
Mr. Yash Pal Mahajan	Member	4

Scope of the Audit Committee

The Audit Committee, inter alia, supports the Board to ensure an effective internal control environment. The Committee discharges such duties and functions with powers generally indicated in SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 with the Stock Exchanges.

The scope of the Audit Committee is as follows:

Powers of Audit Committee

1. To investigate any activity within its terms of reference.
2. To seek information from any employee.
3. To obtain outside legal or other professional advice.
4. To secure attendance of outsiders with relevant expertise, if it considers necessary.



Terms of Reference

- Overseeing the Company's financial reporting process and the disclosure of its financial information to ensure that the financial statements are correct, adequate and credible;
- Recommending to the Board, the appointment, re-appointment and, if required, the replacement or removal of the Statutory Auditors and the fixation of audit fee;
- Approving payment to Statutory Auditors for any other services rendered by them;

Reviewing, with the management, the Annual Financial Statements and auditor's report thereon before submission to the Board for approval, with particular reference to:

- (a) Matters required to be included in the Director's Responsibility Statement to be included in the Board's report in terms of clause (c) of sub-section 3 of section 134 of the Companies Act, 2013;
 - (b) Changes, if any, in accounting policies and practices and reasons for the same;
 - (c) Major accounting entries involving estimates based on the exercise of judgment by management;
 - (d) Significant adjustments made in the financial statements arising out of audit findings;
 - (e) Compliance with listing and other legal requirements relating to financial statements;
 - (f) Disclosure of any related party transactions
 - (g) Qualifications in the draft audit report, if any.
- Reviewing, with the management, the Quarterly Financial Statements before submission to the Board for approval;
 - Reviewing, with the management, the statement of uses/application of funds raised through an issue (public issue, rights issue, preferential issue etc.), the statement of funds utilised for purposes other than those stated in the offer document/prospectus/notice and the report submitted by the agency monitoring the utilisation of proceeds of a public or rights issue, if any, and making appropriate recommendations to the Board to take up steps in this matter;
 - Reviewing and monitoring the auditor's independence and performance and effectiveness of audit process;
 - Approval or any subsequent modification of transactions of the company with related parties;
 - Scrutiny of inter-corporate loans and investments;
 - Valuation of undertakings or assets of the Company, wherever it is necessary;
 - Reviewing, with the management, the performance of Statutory and Internal Auditors and adequacy of the internal control system;
 - Reviewing the adequacy of internal audit function, if any, including the structure of the internal audit department, staffing and seniority of the official heading the department, reporting structure coverage and frequency of internal audit;
 - Discussion with statutory auditors before the audit commences, about the nature and scope of audit as well as post-audit discussion to ascertain any area of concern;
 - Reviewing reports of internal audit and discussing with Internal Auditors on any significant findings of any internal investigations by the Internal Auditors and the executive management's response on matters and follow-up thereon;
 - Reviewing reports of Cost Audit, if any, and discussion with Cost Auditors on any significant findings by them;
 - Reviewing the findings of any internal investigations by the internal auditors into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the Board;
 - To review the functioning of the Vigil (Whistle Blower) mechanism;
 - Approval of appointment of CFO (i.e., the whole-time Finance Director or any other person heading the finance function or discharging that function) after assessing the qualifications, experience and background, etc. of the candidate;
 - Recommending to the Board, the appointment and fixation of remuneration of Cost Auditors, if applicable;



- Evaluating Internal Financial Controls and Risk Management Systems and reviewing the Company's financial and risk management policies;
- Looking into the reasons for substantial defaults, if any, in payment to the depositors, debenture holders, shareholders (in case of non-payment of declared dividends) and creditors;
- Reviewing the Management Discussion and Analysis of financial condition and results of operation;
- Reviewing the statement of significant related-party transactions;
- Reviewing the Management letters/letters of internal control weaknesses issued by the Statutory Auditors.
- To review the appointment, removal and terms of remuneration of the Chief Internal Auditor.
- To review the Internal Audit report relating to internal control weaknesses.

i) Stakeholder Relationship Committee

- The Company Secretary, being the Compliance Officer is entrusted with the responsibility to specifically look into the Redressal of shareholders and investors complaints and report the same to Stakeholder Relationship Committee.
- The Functioning and terms of reference of Stakeholder Relationship Committee includes:
 - To specifically look into the Redressal of investors' grievances pertaining to transfer/ transmission of shares, dividends, de-materialization/ re-materialization, replacement of lost/ stolen/ mutilated share certificates;
 - To consider the matters relating to transfer, transmission and transposition of shares, sub-division and consolidation of shares, replacement of lost/ stolen and mutilated share certificates and review of requests for de-materialization/ re-materialization of share.
 - Other related issues and to strengthen investors' relations

In accordance with Section 178(5) of the Companies Act, 2013 and as per the requirements of SEBI (LODR), 2015, the Board of Directors of the Company, have approved the change in nomenclature of the Shareholders Grievances Committee to Stakeholders Relationship Committee and enhanced their role. The Board of Directors of the Company currently has a Stakeholders Relationship Committee to specifically look into and resolve grievances of security-holders on various matters. Routine queries/complaints received from shareholders are promptly attended to and replied by way of resolution by circulation. Queries/complaints received during the period under review related to non-receipt of annual report, change of company name, non-receipt of transferred shares and change of address and/or bank particulars. There were no pending issues to be addressed or resolved

The Company received a total of 1 (one) complaints from investors during the year 01.04.2025 to 31.03.2026, all of which were resolved within the stipulated time to the satisfaction of the complainants. No requests for share transfers are pending except those that are disputed or sub-judice.

Constitution of Stakeholders Relationship Committee is as under:

Name	Position
Mrs. Mani Chandra Bhandari	Chairperson
Mr. Gurnam Gupta	Member
Mr. Satnam Arora	Member

Other details

- a) **Name of the Non-Executive Director heading the Committee:** Mrs. Mani Chandra Bhandari
- b) **Name and Designation of the Compliance Officer:** Mr. Deepak Kaushal, Company Secretary & Manager (Legal)
- c) **Number of Shareholders Complaints:** The Company has received 1 (One) complaints during the year, and no complaint was pending at the beginning of the year.
- d) **Numbers not resolved to the satisfaction of shareholders:** All the complaints have been resolved to the satisfaction of the complainants during the year.
- e) **Number of pending complaints as on 31st March 2026** None



iii) **Nomination and Remuneration Committee**

In accordance with Section 178 of the Companies Act, 2013 and as per the requirements of SEBI (LODR) Regulation 2015, the Board of Directors of the Company has constituted the Nomination and Remuneration Committee.

During the year under review, the Nomination and Remuneration Committee met Four (4) times i.e. on 23rd April, 2025, 13th August 2025, 13th November 2025 and 13th February 2026.

During the year under review, the Committee comprises of Three members, all of them being Non-executive Independent Directors. The Company Secretary acts as Secretary to the Committee.

Constitution of Stakeholders Relationship Committee is as under:

Name	Position
Mrs. Mani Chandra Bhandari	Chairperson
Mr. Sunil Sharma	Member
Mr. Yash Pal Mahajan	Member

Term of reference

The Nomination and Remuneration Committee is empowered to review and recommend to the Board of Directors, Remuneration and Sitting Fees of the Company's Independent Directors with the guidelines laid down under the statute. The scope of the Nomination and Remuneration Committee is as follows:

- formulating criteria for determining qualifications, positive attributes and independence of Directors and recommending to the Board a policy relating to the remuneration of the Directors, Key Managerial Personnel and other employees;
- formulating criteria for evaluation of performance of independent Directors and the Board;
- devising a policy on diversity of the Board;
- identifying and recommending individuals who are qualified to become Directors, and who may be appointed as Senior Management in accordance with the criteria laid down;
- recommending appropriate training program for new Directors, Key Managerial Personnel and Senior Management and periodically reviewing the same;
- evaluating the performance of the Directors based on the evaluation criteria and furnishing the Board with the necessary report for further evaluation;
- recommending to the Board a Policy, relating to the remuneration of the Directors, Key Managerial Personnel and Senior Management, and while formulating such Policy ensuring that:
 - (i) the level and composition of remuneration is reasonable and sufficient to attract, retain and motivate Directors, of the quality required to run the Company successfully;
 - (ii) the relationship of remuneration to performance is clear and meets the appropriate performance benchmarks; and remuneration to Directors, Key Managerial Personnel and Senior Management involves a balance between the fixed and incentive pay reflecting short and long term performance objectives appropriate to the working of the Company and its goals;
- assisting the Board, as and when required, in relation to matters relating to remuneration and incentives payable to Directors, Key Managerial Personnel and Senior Management, including increments to the compensation structure;
- preparing a policy on diversity of the Board;
- recommending to the Board the re-appointment and removal of any individuals holding the office of a Director, Key Managerial Personnel or Senior Management, subject to the provision of the law and their service contract;
- reviewing remuneration of the Directors, Key Managerial Personnel and Senior Management based on performance criteria and recommending any changes thereto to the Board;



- determining whether the relevant Director has the requisite qualifications for practice of a profession in terms of section 197 of the Companies Act in relation to payment of remuneration for services rendered by such Director;
- undertaking such other functions as may be determined by the Board or required under the provisions of the Companies Act or the SEBI (LODR) Regulation, 2015; and
- undertaking such other actions as may be necessary or appropriate for performance of the aforementioned functions.

The Board on the recommendation of the Nomination and Remuneration Committee has framed a Remuneration Policy, providing (a) criteria for determining qualifications, positive attributes and independence of directors and (b) a policy on remuneration for directors, key managerial personnel and other employees. The detailed Remuneration Policy is placed on Company's website www.kohinoorfoods.in/investor.

Details of Remuneration of Directors

The table below provides the details of the remuneration paid to the Directors during the financial year 2025-26:

Name of Directors	Salary	Perquisites	Sitting Fee	Total
Executive Director-Promoters				
Mr. Jugal Kishore Arora (Whole time Director, designated as Chairman)	60,00,000	Nil	–	60,00,000
Mr. Satnam Arora (Joint Managing Director)	60,00,000	Nil	–	60,00,000
Mr. Gurnam Arora (Joint Managing Director)	60,00,000	Nil	–	60,00,000
Non-Executive and Non-Independent				
Mr. Sunil Sharma	–	–	250,000	250,000
Mr. Yash Pal Mahajan	–	–	200,000	200,000
Mrs. Mani Chandra Bhandari	–	–	250,000	250,000
TOTAL	Nil	Nil	700,000	18,700,000

Remuneration to Executive Directors for 2025-2026

The Company has obtained the approval of the Central Government for payment of remuneration for the period of two years vide approval dated 3rd August 2016 for the period 1/10/2015 to 30/09/2017.

Further the Re-Appointment and Remunerations of Mr. Jugal Kishore Arora (DIN 00010704), Mr. Satnam Arora (DIN 00010667) and Mr. Gurnam Arora (DIN - 00010731) had been approved by the Shareholders in the 31st Annual General Meeting of the Company held on 30th December, 2020 and in the 34th Annual General Meeting of the Company held on 29th September, 2023 for the period of three years subject to the approval of the Central Government.

Non-Executive Directors' Compensation

The Board of Directors at its meeting held on 29th May 2024, revised sitting fee payable to Non-Executive Independent Directors amounting to Rs. 50,000/- per meeting for every meeting of the Board attended by them as members. The Company currently does not have a stock option programme for any of its directors.

Maximum tenure of Independent Directors

The maximum tenure of Independent Directors is in accordance with the Companies Act, 2013 and Regulation 25(2) of SEBI (LODR), 2015.

Formal letter of appointment to Independent Directors

The Company issues a formal letter of appointment to Independent Directors in the manner as provided in the Companies Act, 2013 and Regulation 25 of SEBI (LODR), 2015. The terms and conditions of appointment of Independent Directors are placed on the Company's website www.kohinoorfoods.in/investor.



Pecuniary transactions with Non-Executive Directors

During the year under review, there were no pecuniary transactions with any Non-Executive Director of the Company.

Criteria of making payments to Non-Executive Directors

Non-executive Directors of the Company play a crucial role in the independent functioning of the Board. They bring an external perspective to decision-making and provide leadership and strategic guidance while maintaining objective judgment. They also oversee corporate governance framework of the Company. As stated earlier, the Remuneration Policy, inter alia, disclosing criteria of making payments to Directors, Key Managerial Personnel and employees is placed on the Company's website www.kohinoorfoods.in/investor

iv) Corporate Social Responsibility Committee

As per provisions under Section 135 of the Companies Act, 2013, all Companies having Net Worth of Rs. 500 crores or more, or Turnover of Rs. 1,000 crores or more or a Net Profit of Rs. 5 crores or more during any financial year are required to constitute a Corporate Social Responsibility (CSR) Committee of Board of Directors comprising three or more Directors, at least one of whom should be an Independent Director, and such Company shall spend 2% of the average net profits of the Company made during the three immediately preceding Financial Years.

Accordingly a detailed CSR Policy was framed by the Company with the approvals of the CSR Committee and Board. The Policy, inter alia, covers the following:

- Philosophy Scope
- List of CSR activities
- Modalities of execution of projects/programmes Implementation through CSR Cell
- Monitoring assessment of projects/programmes

The composition of the CSR Committee

A Committee of the directors, titled 'Corporate Social Responsibility Committee', was constituted by the Board with the following members:

1. Mrs. Mani Chandra Bhandari
2. Mr. Satnam Arora
3. Mr. Gurnam Arora

The Net Profit (calculated as per Section 198) for the immediately preceding financial year (FY 2024-25) is a net loss of Rs. 182.52 crores after incorporating the prior losses not adjusted (and not Rs. 5 crores or more), the threshold for CSR applicability based on net profit is not met, therefore, the provision of corporate social responsibility under section 135 of the companies act, 2013 are not applicable for the financial year 2025-26. The Company is not statutorily require to expend 2% of the average net profit (INR) of the last three financial years, being average net loss. The CSR Policy may be accessed on the Company's website at the link: www.kohinoorfoods.in/investor

4. Independent Directors' Meeting

In compliance with Schedule IV to the Companies Act, 2013 and Regulation 25(3) of SEBI (LODR), 2015, a separate meeting of the Independent Directors was held on 14th November 2025, without the participation of the Non-Independent Directors and members of the management, inter alia, to discuss the following:

- i) review the performance of Non-Independent Directors and the Board as a whole;
- ii) review the performance of the Chairperson of the Company, taking into account the views of Executive Directors and Non-Executive Directors; and
- iii) assess the quality, quantity and timeliness of flow of information between the Company Management and the Board that is necessary for the Board to effectively and reasonably perform their duties. All Independent Directors were present at the meeting, deliberated on the above and expressed their satisfaction.

All the Independent Directors were present at the meeting.



Board Diversity Policy

In compliance with provisions of SEBI (LODR) Regulations, 2015, the Board, through its Nomination and Remuneration Committee has devised a Policy on Board Diversity. The objective of the Policy is to ensure that the Board is comprised of adequate number of members with diverse experience and skills, such that it best serves the governance and strategic needs of the Company. It may be noted that, the Board composition as at present broadly meets with the above objective.

Orderly succession to Board and Senior Management

The Board of the Company has satisfied itself that plans are in place for orderly succession for appointments to the Board and to Senior Management.

Code of Conduct for Board Members & Senior Management Team:

The Company's Board of Directors laid down and adopted a Code of Conduct under Corporate Governance for all the Directors and the Senior Management Personnel of your Company. The said Code of Conduct has also been posted on the Company's website. The Board members and Senior Management Personnel have affirmed their compliance with the Code of Conduct for 2025-26.

A declaration signed by the Company's Managing Director to this effect is enclosed at the end of this report.

Compliances regarding Insider Trading

The Company implemented a Code of Conduct for the Prevention of Insider Trading, in accordance with the guidelines specified under the Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015, as amended till date.

The Code of Conduct for Prevention of Insider Trading, inter alia, prohibits purchase/sale of Company's shares, while in possession of Company's unpublished and price-sensitive information and accordingly necessary procedures have been laid down for the Promoters, Directors, designated employees, Key Managerial Personnel, connected persons and others as prescribed under the said code for trading in the Company's securities.

The code of practices and procedures for fair disclosures is available on the Company's website www.kohinoorfoods.in

Compliance Report as per SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015

Compliance Report of Kohinoor Foods Limited as on March 31, 2026 with the applicable mandatory requirements as under:

Review of legal compliance reports

During the year, the Board periodically reviewed compliance reports with respect to the various laws applicable to the Company, as prepared and placed before it by the Management.

Whistle Blower Policy/Vigil mechanism

The Company has established a vigil mechanism for Directors and Employees to report their concerns about unethical behavior, actual or suspected, fraud or violation of the Company's code of conduct or ethics policy or any other grievances, the details of which are given in the Corporate Governance Report, during the year under review.

The directors in all cases and employees in appropriate or exceptional cases will have direct access to the Chairperson of the Audit Committee. The Whistle Blower Policy may be accessed on the Company's website on the link www.kohinoorfoods.in/investor

During the year ended 31st March, 2026, no matter has been received under Whistle Blower Policy of the Company and no personnel has been denied access to the Chairman of the Audit Committee of the Company.

Subsidiary, Joint Ventures and Associate Companies

The Company has One Wholly Owned foreign Subsidiaries, namely M/s Kohinoor Foods USA, Inc. (USA), situated outside India and one Indian Wholly Owned Subsidiary in the name of Sachdeva Brothers Pvt. Ltd.



Information on subsidiary companies is forming part of the Board's Report. The company has material subsidiary in accordance with the SEBI (Listing Obligation and Disclosure Requirements) Regulations, 2015. The Audit Committee reviews the financial statements and investments made by the unlisted subsidiary companies. The minutes of the proceedings of the Board meetings of the unlisted subsidiary Companies are placed before the Board of Directors. Policy for determining 'material' subsidiaries was adopted by Board of Directors and this policy is uploaded on the website of the Company at: <http://kohinoorfoods.in/pdf/Policy-for-deciding-material-subsiidiary.pdf>

In accordance with section 129(3) of the Companies Act, 2013, we have prepared consolidated financial statements of the Company and all its subsidiaries, which form part of the Annual Report. The statement provides the details of performance, financial positions of each of the subsidiaries.

The Financial Statements have been prepared on the historical cost convention on going concern basis and on accruals basis unless otherwise stated.

The accounting policies are applied consistently to all the periods presented in the financial statements.

The financial statements of Kohinoor Foods Limited ("Holding Company or KFL") together with its subsidiaries (hereinafter collectively referred to as "Group") are consolidated to form Consolidated Financial Statements (CFS). Consolidated Financial Statements consolidate the financial statements of KFL and its Wholly Owned Subsidiaries.

The parent Company has not received audited financial statement from its Joint venture Company, Rich Rice Raisers LLC. The Management considers that the parent company is not in position to exercise control over this entity. Hence the results of Joint Venture Company have not been considered in the Consolidated Financial Statements. Rich Rice Raisers LLC, in which, KFL holds 25% shareholding, has closed its operation.

During the year the Board of Directors of the Company had reviewed the affairs of the subsidiaries and a statement containing the salient features of the financial statement of our subsidiaries in the prescribed format AOC-1 is enclosed as Annexure to the Financial Statement and hence not repeated here for the sake of brevity.

In accordance with Section 136 of the Companies Act, 2013, the audited financial statement, including the consolidated financial statements and related information of the Company and audited accounts of each of its subsidiaries, are available on our website www.kohinoorfoods.in/investor. These documents will also be available for inspection during business hours at our Registered Office.

Further the Policy for determining material subsidiaries as approved by the Board may be accessed on the Company's website at the link: www.kohinoorfoods.in/investor

Related Party Transactions

All contracts / arrangements / transactions entered by the Company during the financial year with related parties were in the ordinary course of business and on an arm's length basis. The details are provided in the related party disclosures in the notes forming part of the financial statement and hence not repeated here for the sake of brevity. A Policy on materiality of RPTs and also on dealing with RPTs has been formulated by the Board during the year under review and the same is placed on the Company's website www.kohinoorfoods.in

Disclosure of Material Transactions

Under SEBI (Listing Obligation and Disclosure Requirements) Regulation, 2015, the Senior Management has made periodical disclosures to the Board relating to all material financial and commercial transactions where they had (or were deemed to have had) personal interest that might have been in potential conflict with the interest of the Company. The same was nil.

Disclosures

Suitable disclosures have been made in the financial statements, together with the Management's explanation in the event of any treatment being different from that prescribed in Accounting Standards.

Investors' Complaints Attended/resolved during 2025-26

Pending at the beginning of the year	Nil
Received during the year	1
Disposed off during the year	1
Remaining unresolved at the end of the year	Nil



Financial calendar

Audited annual results for year ending 31st March by May

Mailing of Annual Reports by August/September

Annual General Meeting by September

Un-audited first quarter Financial Results by August

Un-audited second quarter Financial Results by November

Un-audited third quarter Financial Results by February

Share Transfer Agent

The Company has appointed M/s Skyline Financial Services Pvt. Ltd. as its Share Transfer Agent and for processing of share transfer/de-materialization/ re-materialization. All physical transfers, transmission, transposition, issue of duplicate share certificate(s), issue of demand drafts in lieu of dividend warrants etc. as well as requests for de-materialization / re-materialization are being processed in periodical cycles at Skyline Financial Services Pvt. Ltd.

The work related to de-materialization/ re-materialization is handled by Skyline Financial Services Pvt. Ltd. through connectivity with NSDL and CDSL.

Share Transfer System

Share transfers received by the Share Transfer Agent/Company are registered within 15 days from the date of receipt, provided the documents are complete in all respects. Total number of shares transferred from physical category to dematerialized form during 2025-26 was 3710 shares versus 2740 shares during 2024-25.

Means of communication

Information like quarterly / half yearly / annual financial results of the Company that have been made available from time to time, to the press and are hosted on the Company's website at www.kohinnorfoods.in and have also been submitted to the stock exchanges to enable them to put them on their websites and communicate to the shareholders. The quarterly / half-yearly / annual financial results are generally published in English and Hindi language newspapers. Moreover, a report on Management Discussion and Analysis has been given elsewhere in this report. The Company electronically files all reports / information including quarterly results, shareholding pattern and corporate governance report and so on, at BSE website at www.listing.bseindia.com and at NSE website at www.connect2nse.com.

5. General Body Meetings

Details of location of the last three Annual General Meetings of the Company are given below:

Year Ended	Date of GM	Time	Venue	Special Resolutions Passed
2022	30-09-2022	11:30 A.M.	through Video Conferencing/ Other Audio Visual Means ("VC/OAVM") Facility Deemed Venue: for the 33rd AGM shall be the Registered Office of the Company	0
2023	29-09-2023	11:30 A.M.	through Video Conferencing/ Other Audio Visual Means ("VC/OAVM") Facility Deemed Venue: for the 34th AGM shall be the Registered Office of the Company	4
2024	30-09-2024	11:30 A.M.	through Video Conferencing/ Other Audio Visual Means ("VC/OAVM") Facility Deemed Venue: for the 34th AGM shall be the Registered Office of the Company	3



Year Ended	Date of GM	Time	Venue	Special Resolutions Passed
2025	30-09-2025	11:30 A.M.	through Video Conferencing/ Other Audio Visual Means ("VC/OAVM") Facility Deemed Venue: for the 34th AGM shall be the Registered Office of the Company	0

b) Details of Special Resolution passed through Postal Ballot during Financial Year 2025-26:

Description (Nature of Resolution)	Date of Notice	Date of Dispatch of Postal Ballot Forms to Members	The remote e-voting period:	Date of passing resolution
Approval to sell of rice factory at 'Murthal Haryana' of the company on slump sale basis	14-02-2025	20-03-2025	Commences from 9.00 a.m. (IST) Sunday, March 23 2025 and ends at 5.00 p.m. (IST) on Monday, Aril 21 2025	21-04-2025

The Company had appointed Mr. Manish Kumar (Membership No. FCS 10248) of M/s Mank and Associates, Practicing Company Secretaries, as the Scrutinizer to conduct the Postal Ballot through remote e-voting process in a fair and transparent manner.

Procedure followed in above postal ballot is as under – The notices containing the proposed resolutions and explanatory statement were sent to the shareholders by email in accordance with General Circulars issued by MCA ("MCA Circulars") from time to time, the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations"), Secretarial Standard – 2 on General Meetings (the "SS-2") issued by the Institute of Company Secretaries of India and as amended from time to time any statutory modification or re-enactment thereto, and other applicable laws and regulations, if any, for the time being in force. The e-voting period was for 30 days from dispatch of notice. The Scrutinizer submitted the report to the Company. The voting results were announced within 48 hours of end of the e-voting period. For e-voting, the company is having agreement with National Securities Depository Limited (NSDL) for providing e-voting facility to its shareholders. Under this facility, shareholders are provided an electronic platform to participate and vote on the resolutions to be passed through Postal Ballot. As on the date of this report, no business is proposed to be conducted through postal ballot.

6. Disclosures

a) Material significant Related Party Transactions & potential conflict with the interest of the company at large

There were no related party transactions (RPTs) entered into by the Company during the financial year, which attracted the provisions of section 188 of Companies Act, 2013. There being no 'material' related party transactions as defined under Regulation 23 of SEBI (LODR), 2015, there are no details to be disclosed in Form AOC-2 in that regard. The Policy on RPTs as approved by Board is uploaded on the Company's website www.kohinoorfoods.in. All contracts / arrangements / transactions entered by the Company during the financial year with related parties were in the ordinary course of business and on an arm's length basis. The details are provided in the related party disclosures in the notes forming part of the financial statement and hence not repeated here for the sake of brevity.

b) Commodity price risk or foreign exchange risk and hedging risk.

The details for the same have been provided in the notes to the financial statements.

c) Compliances made by the Company

The Company was not subject to any non-compliance and no penalties or strictures have been imposed by Stock Exchanges, SEBI or any other Statutory Authority, on any matters relating to Capital Market during the year.

d) The Company has complied with the applicable mandatory requirements of SEBI (LODR) Regulations, 2015. There are certain Non-mandatory requirements which have also been unilaterally adopted by the Company.



e) Compliance with mandatory requirements of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The Company has complied with all the mandatory requirements specified in Regulations 17 to 27 and clauses (b) to (i) of sub - regulation (2) of Regulation 46 of the Listing Regulations, as on March 31, 2025.

f) Reconciliation of Share Capital Audit

A qualified practicing Company Secretary carried out audit on quarterly basis to reconcile the total admitted equity share capital with the National Securities Depository Limited (NSDL) and the Central Depository Services (India) Limited (CDSL) and the total issued and listed equity share capital. The reconciliation of share capital audit report confirms the total issued/ paid-up capital is in agreement with the total number of shares in physical form and the total number of de-materialized shares held with NSDL and CDSL.

g) Official News Releases

The Company's website also displays official news releases.

h) Presentations made to Institutional Investors or to the Analysts

No presentation was made to institutional investors or to the analysts by the Company.

i) Trading of Shares of the Company

The Company's shares are listed and actively traded on the below mentioned Stock Exchanges:

I. NATIONAL STOCK EXCHANGE OF INDIA LIMITED (NSE)

"Exchange Plaza" C-1, Block G,
Bandra Kurla Complex,
Bandra (East), Mumbai-400 051
Website: www.nseindia.com
Symbol: KOHINOOR, Series: Eq.

II. BSE LIMITED (BSE)

Phiroze Jeejeebhoy Towers,
Dalal Street,
Mumbai-400 001
Website: www.bseindia.com
Stock Code: 512559

j) List of all credit ratings obtained by the entity along with any revisions thereto during the relevant financial year, for all debt instruments of such entity or any fixed deposit programme or any scheme or proposal of the listed entity involving mobilization of funds, whether in India or abroad

During the year under review, there is no change in the rating and it stand to be D Rating.

k) Outstanding GDRs/ADRs/Warrants or any Convertible instruments, conversion date and likely impact on equity

The Company has not issued any GDRs/ADRs/Warrants or any other convertible instruments, during the year under review.

l) Foreign Exchange Risk and hedging activities :

The details for the same have been provided in the notes to the financial statements.

m) Details of utilisation of funds raised through preferential allotment or qualified institutions placement as specified under regulation 31(7A)

Not Applicable

n) Certification by Practicing Company Secretary

Mr. Manish Kumar - Practicing Company Secretary has issued a certificate under the Listing Regulations, confirming that none of the Directors on the Board of the Company has been debarred or disqualified from being appointed or continuing as directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs or any such statutory authority. The certificate is enclosed with this section.



o) Acceptance of recommendations made by the Committees

During the financial year 2025-26, the Board has accepted all the recommendations of its Committees.

p) Total Fees paid to Statutory Auditors

The details of total fees paid by the Company to the statutory auditors are as under:-

(Amount in Rs.)

Particulars	As at 31st March, 2026	As at 31st March, 2025
As Statutory Auditor	10,60,000	10,60,000
For Taxation matters	2,50,000	2,50,000
Reimbursement of Expenses	-	-
For Other Matters	12,69,500	87,300
Total	25,79,500	13,97,300

q) Disclosures under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013

number of complaints filed during the financial year 2025-26	0
number of complaints disposed of during the financial year 2025-26	0
number of complaints pending as on end of the financial year	0

r) Material developments in Human Resources / Industrial Relations front, including number of people employed

For your company, our people are our strongest asset. The Company invests in building best-in-class teams, led by exceptional professionals. Over the years, the Company has nurtured a meritocratic, empowering and caring culture that encourages excellence. Your Company encourages the development of talent by providing its people with opportunities to sharpen their capabilities, encouraging innovation, lateral thinking, and developing multiple skills. Through this approach, your company prepares its people for future leadership roles. During the year under review total number of permanent employees are 111 as compared to last year 103 as 42 employees joined the organizations.

g) Disclosure of Accounting Treatment

Your Company Financial Statements have been prepared in accordance with the Indian Accounting Standards (hereinafter referred to as the 'Ind AS') as notified by Ministry of Corporate Affairs pursuant to section 133 of the Companies Act, 2013 read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and Companies (Indian Accounting Standards) Amendment Rules, 2016. Your Company financial statements for the year ended March 31, 2026 are prepared under Ind AS. For all periods up to and including the year ended March 31, 2017, the financial statements were prepared in accordance with the accounting standards notified under the section 133 of the Companies Act 2013, read together with paragraph 7 of the Companies (Accounts) Rules, 2014 (hereinafter referred to as 'Previous GAAP') used for its statutory reporting requirement in India immediately before adopting Ind AS.

h) Details of significant changes in key financial ratios, along with detailed explanations

RATIO				
S. No.	PARTICULARS	2025-26	2024-25	DETAILED REASON
1	Debtors Turnover	6.37	5.45	Increase in Turnover and better recoveries resulting into lower credit period
2	Inventory Turnover	16.13	3.59	Increase in turnover with lower inventory holding levels.
3	Interest Coverage Ratio	(0.12)	(0.04)	Though the profit covers the interest cost many times, we have calculated the Interest coverage ratio on operating profit only, the ratio is negative because of operating loss.
4	Current Ratio	0.56	0.14	The current ratio has improved due to repayment of bank loans, indicating that the company's financial position is strengthening.
5	Debt Equity Ratio	(1.57)	(1.59)	The ratio is negative due to erosion of net worth because of losses



RATIO				
S. No.	PARTICULARS	2025-26	2024-25	DETAILED REASON
6	Operating Profit Margin (%)	-0.45%	-1.00%	The ratio has improved due to lower operating loss.
7	Net Profit Margin (%)	50.77%	402.27%	Due to decrease in exceptional item Income.
8	Return on Net Worth (%)	NA	NA	-

6. Means of Communication

The Company interacts with its shareholders through multiple forms of corporate and financial communication:

a) Financial Results:

The Quarterly, Half yearly and Annual Results are submitted to the Stock Exchange(s) in accordance with SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. Further, the Quarterly, Half yearly and Annual Results in the prescribed format were generally published in English Newspaper Financial Express and regional language newspaper (Hindi) in Jansatta. The same were sent to Stock Exchanges and were also displayed on the website of the Company, www.kohinoorfoods.in.

b) Website:

The Company's website www.kohinoorfoods.in contains a separate dedicated section 'Investor' where shareholders information is available. The Company's Annual Report and all other relevant information are also available in a user-friendly and downloadable form

c) Annual Report

The Annual Report containing, inter alia, Audited Financial Statement, Consolidated Financial Statements, Directors' Report with relevant annexure, Auditors' Report and other important information is circulated to members and others entitled thereto. The Annual Report is displayed on the Company's website (www.kohinoorfoods.in).

d) NSE Electronic Application Processing System (NEAPS):

The NEAPS is a web-based application designed by NSE for corporates. All periodical compliance filings like Shareholding Pattern, Corporate Governance Report, Results and other requirement of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, media releases, among others are filed electronically on NEAPS, by the Company.

e) BSE Corporate Compliance & Listing Centre (the 'Listing Centre')

BSE's Listing Centre is a web-based application designed for corporates. All periodical compliance filings like Shareholding Pattern, Corporate Governance Report, Results, media releases, among others are also filed electronically on the Listing Centre by the Company.

f) SEBI Complaints Redress System (SCORES)

SEBI has designed a centralized web-based system, www.scores.gov.in wherein the investors can lodge their complaints and can view the status of their complaints being replied to by the respective Company. In compliance thereof, the Company is regularly uploading the 'Action taken Report' on the said website in respect of the investors' references received, if any.

g) Designated Exclusive email-id

The Company has designated the email-id "Investors@kohinoorfoods.in" exclusively for investor servicing.



7. Shareholders Information Annual General Meeting

Date	:	30th September, 2026
Time	:	11:30 A.M.
Mode	:	Through Video conferencing ("VC")/ Other Audio Visual Means ("OAVM")
Financial Calendar	:	1st April to 31st March
Date of Book Closure	:	24.09.2026 to 30.09.2026 (both days inclusive)
Dividend Payment Date	:	No dividend has been recommended for the financial year 2025-26
CIN	:	L52110HR1989PLC070351

8. Listing on Stock Exchanges

The Equity Shares of the Company are listed with BSE Ltd. (BSE) and National Stock Exchange of India Ltd. (NSE).

9. Payment of Listing Fees

The annual listing fee for the Financial Year 2026-2027 has been paid by the Company to BSE & NSE.

10. Payment of Depository Fees

There is no outstanding invoice of Annual Custody / Issuer fees to be paid by the Company to NSDL and CDSL.

11. Trading Symbol / Stock Code

1.	National Stock Exchange of India Ltd. Mumbai (NSE)	:	KOHINOOR
2.	The BSE Ltd., Mumbai (BSE)	:	512559
3.	ISIN Number for NSDL& CDSL	:	INE080B01012

STOCK MARKET DATA

Monthly High and Low quotations of Shares traded at The National Stock Exchange of India Ltd. (NSE) and BSE Ltd.

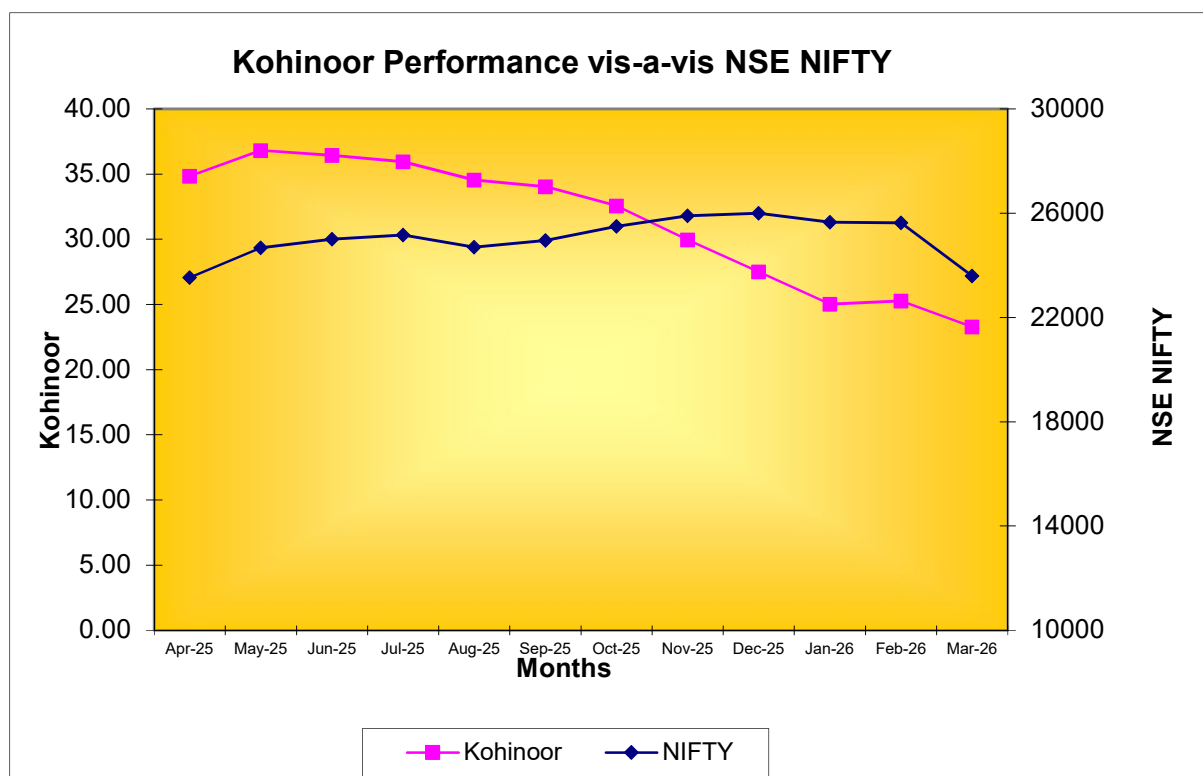
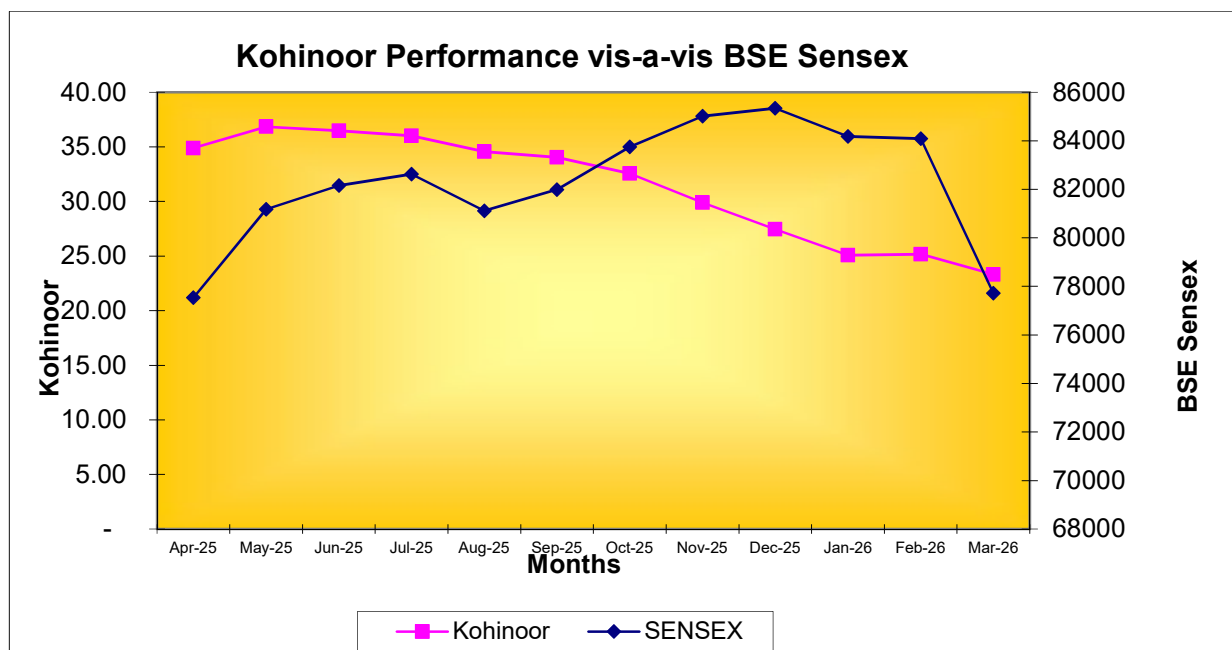
Month/ Year	N.S.E		B.S.E	
	High (Rs.)	Low (Rs.)	High (Rs.)	Low (Rs.)
April 2025	45.00	29.91	46.00	29.92
May 2025	39.70	32.52	40.99	32.16
June 2025	39.20	34.02	39.29	34.10
July 2025	38.00	33.69	38.50	33.00
August 2025	36.26	32.40	36.89	32.54
September 2025	35.35	32.00	36.99	31.61
October 2025	35.45	30.61	35.20	30.90
November 2025	34.99	27.56	35.00	27.90
December 2025	30.40	25.60	33.40	24.41
January 2026	27.67	22.81	27.90	22.31
February 2026	27.40	23.00	27.40	22.96
March 2026	26.40	19.20	26.90	19.60



S&P CNX Nifty/Sensex vis-à-vis Kohinoor Foods

Relative Price Movements April 2025 – March 2026 (Base price as on 1st April 2025)

Relative Price Movements April 2025 – March 2026 (Base price as on 1st April 2025)





12. Registrar and Share Transfer Agent

M/s. Skyline Financial Services Pvt. Ltd.

D-153-A, 1st Floor, Okhla Industrial Area,

Phase-I, New Delhi 110 020

Share Transfer System

All the Transfers received are processed and approved by the share transfer committee and sent to the shareholders within a period of 15 days. The Company obtains from a practicing Company Secretary half yearly certificate of compliance as required under Regulation 40(9) of SEBI (LODR) Regulation, 2015 and files the same with Stock Exchanges.

13. Distribution of Shareholding and Shareholding Pattern as on 31st March, 2025.

Distribution of Shareholding as on 31st March, 2026, as per SEBI (LODR) Regulations, 2015.

Share Nominal Value (Rs.)		Share Holders		Total Shares	
		No.	% age	Total	% of Total
1	5,000	43636	89.09	4248861	11.46
5001	10,000	2766	5.65	2209590	5.96
10001	20,000	1384	2.83	2065601	5.57
20001	30,000	458	0.94	1161484	3.13
30001	40,000	191	0.39	675687	1.82
40001	50,000	151	0.31	703978	1.90
50001	1,00,000	232	0.47	1635942	4.41
1,00,000	Above	163	0.33	24370387	65.74
Total		48981	100.00	37071530	100.00

Category of Shareholders as on 31st March 2025

Category	No. of Shares of Rs. 10 each	Percentage (%) of Total
Promoter, Directors and Relatives	13965790	37.67
Mutual Funds / UTI	0	0.00
Alternative Investment Funds	0	0.00
Foreign Portfolio Investors	11890	0.03
Financial Institutions/Banks	1420	0.01
Central Government/President of India	500	0.00
Insurance Companies	0	0.00
Foreign Institutional Investors	0	0.00
Foreign Companies	7048306	19.01
Domestic Companies/Bodies Corporate	452560	1.22

Category	No. of Shares of Rs. 10 each	Percentage (%) of Total
Non-resident Individual	257560	0.69
Others	0	0.00
Individual Shareholders	14894722	40.18
HUF	420906	1.14
Clearing Member/House	0	0.00
Trusts	1550	0.00
Firms	16326	0.04
Total	37071530	100



Status of Dematerialization/Physical form of Shares

The detail of shares dematerialized and those held in physical form, as on 31st March 2025. (As per Shareholding basis)

Particulars of Shares	Shares of Rs. 10 each		Shareholders	
	Number	% of Total	Number of Records	% of Total
De-materialised Form				
National Securities Depository Ltd. (NSDL)	2,53,49,106	68.38	14,500	26.94
Central Depository Services (India) Ltd. (CDSL)	1,13,19,342	30.53	34,377	63.86
Physical Form	4,03,082	1.09	4,953	9.20
Total	3,70,71,530	100	53,830	100

The paid up Share Capital of the Company is amounting to Rs. 370,715,300/- comprising of 37,071,530 equity shares of Rs. 10/- each. Further the Company has not issued any GDRs/ADRs or any convertible instruments except as mentioned the Annual Report.

14. CEO and CFO Certification

The Joint Managing Directors of the Company give quarterly certification on Financial Results while placing Financial Results before the Board in terms of SEBI (LODR) Regulation, 2015. The Joint Managing Director and CFO of the Company have also given certificate on CEO and CFO Certification for the year ended 31st March, 2025 and the same is attached with the Annual Report.

15. Compliance Certificate

The Joint Managing Director of the Company gives quarterly certificate on compliance with various laws and regulations and other legal requirement of the central, state and other government and local authorities concerning the business and affairs of the Company.

16. Dematerialisation of Shares

The Shares of the Company are in Compulsory Demat segment and are available for trading in the depository systems of both the National Securities Depository Ltd. (NSDL) and the Central Depository Services (India) Ltd. (CDSL). At the end of Financial Year, 2024-2025, the total dematerialized equity shares of the Company is 3,66,68,448 Equity Shares forming 98.91% of the total listed share capital of the Company.

17. Promoters Shareholding

In compliance of the SEBI circular No. CIR/ISD/3/2011 dated June 17, 2011, all the Shares of the Promoters are in Dematerialization form.

18. Un-Paid Dividend of Shareholders

As per MCA Circular no. G.S.R.352 (E) dated 20th May, 2012 the List of Un-paid dividend, transferred to Investor Education and Protection Fund (the IEPF) established by the Central Government and is available on MCA Portal as well as on the Company's website www.kohinoorfoods.in/investor.

Pursuant to the provisions of Section 124 of the Act, Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 ("IEPF Rules") read with the relevant circulars and amendments thereto, the amount of dividend remaining unpaid or unclaimed for a period of seven years from the due date is required to be transferred to the Investor Education and Protection Fund ("IEPF"), constituted by the Central Government. The Company had, already accordingly, transferred the unpaid and unclaimed dividend amount pertaining to Final Dividend, to the IEPF.

Pursuant to the provisions of Section 205 A(5) and 205 C of the Companies Act, 1956, the Company has transferred the unpaid or unclaimed dividends (remaining unpaid/ unclaimed for a period of 7 (Seven) years from the due date), to the Investor Education and Protection Fund (the IEPF) established by the Central Government. Pursuant to the provisions of



Investor Education and Protection Fund (uploading of information regarding unpaid and unclaimed amounts lying with Companies) Rules, 2012, the Company has uploaded the details of unpaid and unclaimed amounts lying with the Company as on September 29, 2014, on the website of the Company (www.kohinoorfoods.in), and also on the website of the Ministry of Corporate Affairs.

Pursuant to the provisions of IEPF Rules, all shares in respect of which dividend has not been paid or claimed for seven consecutive years shall be transferred by the Company to the designated Demat Account of the IEPF Authority ("IEPF Account") within a period of thirty days of such shares becoming due to be transferred to the IEPF Account.

19. Green Initiatives

The Company had started a sustainability initiative with the aim of going green and minimizing our impact on the environment. Members are requested to support this green initiative by registering/updating their e-mail address, in respect of shares held in dematerialized form with their respective Depository Participants and in respect of shares held in physical form with Skyline Financial Services Pvt. Ltd.

Pursuant to Section 101 and 136 of the Act read with Companies (Management and Administration) Rules, 2014, Companies (Accounts) Rules, 2014 and circulars issued by Ministry of Corporate Affairs in view of continuing COVID-19 pandemic, the Company can send Notice of Annual General Meeting, financial statements and other communication in electronic forms. Your Company is sending the Annual Report including the Notice of Annual General Meeting, audited financial statements (both standalone and consolidated), Directors Report along with their annexures etc. for the Financial Year 2024-25 in the electronic mode to the shareholders who have registered their email ids with the Company and/or their respective Depository Participants (DPs).

The Annual Report containing audited financial statements (both standalone and consolidated), Directors Report along with their annexures etc. and other important information for the Financial Year 2024-25 is available in downloadable form on company's website at www.kohinoorfoods.in.

20. Plant Locations

- 42-43 Milestone, G. T. Karnal Road, Village Sultanpur, Bahalgarh, Sonapat, Haryana-131021
- ▶ Khewat No. 40//40, 48//48, 42-43 KM Stone G. T. Karnal Road, Village Hasamabad, Sultanpur PO Bahalgarh District Sonipath Haryana 131 021
- ▶ Survey No. 47/1, Village: Bharapar, Gandhidham Kutch, Ta-Gandhidham – Kutch - 370230
- ▶ ▶ 50-51 Milestone, G.T.Karnal Road, Murthal, Dist. Sonapat (Haryana)-131027

(▶ The Company has entered into rent agreement at two location i.e., Kutch Gujarat, the operation has not started yet as development is under process.)

(▶ ▶ The Company has already sold the said unit towards sanctioned One time Settlement terms and conditions to M/s. RCM Consumer Products Private Limited at a value of INR 190 Crores, towards its consideration, vide tri-partite Agreement dated 31-03-2025. The Approval from the members of the Company was obtained through Postal Ballot dated 21 April 2025.

21. Address for Correspondence

Shareholders Correspondence may be addressed to:

M/s. Skyline Financial Services Pvt. Ltd.
D-153-A, 1st Floor, Okhla Industrial Area,
Phase-I, New Delhi 110 020

Or



The Company Secretary
Kohinoor Foods Limited
Pinnacle Business Tower, 10th Floor,
Shooting Range Road, Surajkund,
Faridabad, Haryana- 121001

However, shareholders holding shares in de-mat mode should address their correspondence relating to their holdings to the respective Depository participants.

Declaration – Compliance with the Code of Conduct

In accordance with Regulation 26(3) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, I, Satnam Arora and Gurnam Arora, Jt. Managing Directors of the Company, hereby declare that the Board Members and the Senior Management Personnel have affirmed compliance with the Code of Conduct of the Company for the year ended 31st March 2025.

FOR AND ON BEHALF OF THE BOARD

Sd/-
Satnam Arora
Jt. Managing Director
DIN: 00010667

Sd/-
Gurnam Arora
Jt. Managing Director
DIN: 00010731

Date : 13th August, 2025
Place : Faridabad



AUDITORS' CERTIFICATE ON CORPORATE GOVERNANCE

To the Member,
Kohinoor Foods Limited,

We have examined the compliance of conditions of Corporate Governance by the Kohinoor Foods Ltd. (the Company) for the year ended 31st March, 2026 as per regulations 17 to 27, clause (b) to (i) of sub-regulations 2 of Regulations 46 and paragraph C, D and E of Schedule V of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

The compliance of conditions of corporate governance is the responsibility of the management. Our examination was limited to procedure and implementation thereof, adopted by the Company for ensuring the compliance of the conditions of corporate governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

In our opinion and to the best of our information, based on the records, documents, books, and other information furnished and according to the explanations given to us, we certify that the company has complied with the conditions of Corporate Governance as per regulations 17 to 27, clause (b) to (i) of sub-regulations 2 of Regulations 46 and paragraphs C, D and E of Schedule V of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 as applicable.

We further state that such compliance is neither an assurance as to the future viability of the company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For **N C Raj & Associates**
CHARTERED ACCOUNTANTS
FRN : 002249N
Sd/-
Sanjay Garg
Partner
Membership No. 088636
UDIN: 2608636QIMEKS3292
Place: New Delhi
Date: 13/08/2026



CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

(Pursuant to Regulation 34(3) and Schedule V Para C clause (10) (i) of the SEBI
(Listing Obligations and Disclosure Requirements) Regulations, 2015)

To,
The Members of
Kohinoor Foods Limited

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of Kohinoor Foods Limited (CIN L52110HR1989PLC070351) having registered office at Pinnacle Business Tower, 10th Floor, Surajkund, Shooting Range Faridabad Haryana – 121 001 (India), (hereinafter referred to as 'the Company'), produced before us by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to us by the Company & its directors / officers, we hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March 2026 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs and any such other statutory authority.

Ensuring the eligibility for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

Place: Noida, Uttar Pradesh, India

Date: 13/08/2026

For **MANK & ASSOCIATES**
Company Secretaries
(UCN.S2017UP554100)

Sd/-

(CS Manish Kumar)

Company Secretary in Practice

FCS No: 10248; CP No: 19684

PR: 1257/2021

ICSI-UDIN: F010248H001094573



CEO AND CFO CERTIFICATION

Compliance Certificate under Regulation 17(8) of SEBI (Listing Obligations and Disclosure Requirements) Regulation, 2015 for the financial year ended 31st March 2025

The Board of Directors,
Kohinoor Foods Limited

Dear Members of the Board,

As stipulated in SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, We, Satnam Arora, Jt. Managing Director and Chashu Arora, Chief Financial Officer, of the Company, to the best of our knowledge and belief, certify that:

- A. We have reviewed financial statements and the cash flow statement for the year 2025-26 and that to the best of our knowledge and belief:
- 1) these statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;
 - 2) these statements together present a true and fair view of the Company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.
- B. There are, to the best of our knowledge and belief, no transactions entered into by the Company during the year that are fraudulent, illegal or violative of the Company's Code of Conduct.
- C. We accept responsibility for establishing and maintaining internal controls for financial reporting and that we have evaluated the effectiveness of the internal control systems of the Company pertaining to financial reporting and we have disclosed to the Auditors and the Audit Committee, deficiencies in the design or operation of such internal controls, if any, of which we are aware and the steps we have taken or propose to take to rectify these deficiencies.
- D. We have indicated to the Auditors and the Audit Committee:

There have been no significant changes in the internal control over financial reporting during this year.

There have been no significant changes in the accounting policies this year and that the same have been disclosed in the notes to the financial statements.

There have been no instances of significant fraud of which we have become aware and the involvement therein, if any, of the management or an employee having a significant role in the Company's internal control systems over financial reporting.

Place : Faridabad
Date : 13/08/2026

Sd/-
Satnam Arora
Jt. Managing Director

Sd/-
Prabhat Kumar
(CFO)



FORM NO. MR-3
SECRETARIAL AUDIT REPORT
FOR THE FINANCIAL YEAR ENDED ON 31ST March, 2026

[Pursuant to section 204(1) of the Companies Act, 2013 and Rule No. 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,
The Members,
Kohinoor Foods Limited
Pinnacle Business Tower, 10th Floor
Shooting Range Road, Surajkund
Faridabad – 121001
Haryana

We were appointed by the Board of Directors of M/s Kohinoor Foods Limited to conduct the Secretarial Audit of the Company for the financial year ended on 31st March, 2026.

We have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by M/s Kohinoor Foods Limited (hereinafter called "the Company"). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on our verification of Kohinoor Foods Limited's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of Secretarial Audit, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on 31st March, 2026 generally complied with the statutory provisions listed hereunder and also that the Company has proper Board processes and compliance-mechanism in place, to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by M/s Kohinoor Foods Limited for the financial year ended on 31st March, 2026 according to the provisions of:

- (i) The Companies Act, 2013 (the Act) and the rules made thereunder;
- (ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder;
- (iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
- (iv) Foreign Exchange Management Act, 1999 and the rules and regulations made there under to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings;
- (v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act') :-
 - (a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
 - (b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 1992;
 - (c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2009;
 - (d) The Securities and Exchange Board of India (Employee Stock Option Scheme and Employee Stock Purchase Scheme) Guidelines, 1999 - **Not Applicable as the Company has not granted any options to its employees during the financial year under review.**
 - (e) The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008 - **Not Applicable as the Company has not issued any debt security during the financial year under review.**



- (f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client - **Not Applicable as the Company is not registered as Registrar to an Issue and Share Transfer Agent during the financial year under review.**
 - (g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009 - **Not Applicable as the Company has not delisted its equity shares from any stock exchange during the financial year under review.**
 - (h) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 1998- **Not Applicable as the Company has not bought back any of its securities during the financial year under review.**
 - (vi) Other laws as specifically applicable to the Company based on its sector/industry,
 - (a) The Food Safety and Standards Act including packaging and Labelling Laws.
 - (b) Prevention of Food Adulteration Act, 1954.
 - (c) Legal Metrology Act, 2009 and rules and regulations made thereunder.
- We have also examined compliance with the applicable clauses of the following:
- (a) Secretarial Standards issued by The Institute of Company Secretaries of India with respect to Board and General Meetings.
 - (b) The applicable provisions of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.
 - (c) The Listing Agreements entered into by the Company with BSE Limited and National Stock Exchange of India Limited in terms of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

During the period under review the Company has generally complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above.

We further report that:

- (a) The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors, Independent Directors and Woman Director. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.
- (b) Adequate notice of atleast seven days is normally given to all directors to schedule the Board Meetings. Agenda and detailed notes on agenda were sent normally three days in advance. However, in some cases shorter notice/agenda of the Board Meeting has been sent to Directors. Consent, if obtained from the Directors were not available for our inspection.
- (c) Majority decision is carried through while the dissenting members' views are captured and recorded as part of the minutes.

We further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

Place: Noida, Uttar Pradesh, India
Date: 13/08/2026

For MANK & ASSOCIATES
Company Secretaries
(UCN.S2017UP554100)
Sd/-
(CS Manish Kumar)
Company Secretary in Practice
FCS No: 10248; CP No: 19684
PR: 1257/2021

This report is to be read alongwith our letter of even date which is annexed as Annexure A and forms an integral part of this report.



Annexure A

To,
The Members
Kohinoor Foods Limited
Pinnacle Business Tower, 10th Floor
Shooting Range Range, Surajkund
Faridabad – 121001, Haryana

Our report of even date is to be read along with this letter.

1. Maintenance of secretarial records is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed, provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
4. Wherever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.
5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.
6. The Secretarial Audit report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

Place: Noida, Uttar Pradesh, India
Date: 13/08/2026

For **MANK & ASSOCIATES**
Company Secretaries
(UCN.S2017UP554100)
Sd/-
(CS Manish Kumar)
Company Secretary in Practice
FCS No: 10248; CP No: 19684
PR: 1257/2021



ANNEXURE – 'B' TO THE DIRECTORS' REPORT

Information as per Section 134(3)(m) of the Companies Act, 2013 read with Rule 8 of the Companies (Accounts) Rules, 2014 and forming Part of the Directors' Report for the year ended 31st March, 2026.

A. Conservation of Energy

Improvement of methods of Energy Conservation and optimal utilization of Energy in all operations, continued to receive close attention. Company is always conscious to conserve energy through improved methods of operations and design. In this regard the Company has introduced energy saving features in the systems and monitors by which the user saves the power consumption to a considerable extent. The company's efforts towards energy conservation resulted in optimum consumption of power and fuel and the expenses for the current year stood to Rs. 202.35 Lakh.

B. Research & Development (R & D)

i) Specific areas in which R&D carried out by the Company and benefits derived as a result of R&D

Research & Development has always been a focus area at Kohinoor Foods Ltd. during the year the Company has put special efforts in research and development. As the company had also started production in its new food factory at Sonapat, which has state of art R & D facility The R&D team of the Company has worked on a number of areas, more specifically in the areas of frozen foods. This has resulted in the Company to launch new range product variants in both Ready to Eat & Ready to Cook segments. We expect to notch up good numbers in the next financial year through some exciting product launches and expanding & streamlining the distribution network. The company is also perusing R & D activities in the RTE Segment. During the year, there is reduced of 49.80% in R & D expenditure by the company, for the current year stood at Rs. 15.28 lakhs.

ii) Future plan of action

Steps are continuously being taken to promote the branded sales in overseas market. The company is exciting product launches and expanding & streamlining the distribution network in domestic as well as in International Market. The Company is continuously making efforts to provide best of quality products to its customers..

iii) Expenditure on R&D

a)	Capital	:	Nil
b)	Recurring	:	Rs. 15,28,262/-
c)	Total	:	Rs. 15,28,262/-

Total R&D expenditure is 0.10% of Turnover.

C. Technology Absorption, Adaptation and Innovation

Technology Absorption, Adaptation and Innovation had always been the key strength of the Company. The Company plans to be a leading player in technology introduction through innovative products.

D. Foreign Exchange Earnings and Outgo

a) Total Foreign Exchange earned and used.

Foreign Exchange Earnings of the Company amounted 4,087.46 Lakh as against Foreign Exchange Outgo of Rs. 116.61 Lacs during the year under review.

b) Activities related to exports, initiative taken to increase exports, development of new export markets for products.

Due to liquidity problem and banking restrictions, the exports were badly affected, during the year. However, the Company has strong Global Network and expect the exports to revive soon.

FOR AND ON BEHALF OF THE BOARD

Date : 13th August 2026
Place : Faridabad

Sd/-
Satnam Arora
Jt. Managing Director
DIN: 00010667

Sd/-
Gurnam Arora
Jt. Managing Director
DIN: 00010731



ANNEXURE C

**Form No. MGT-9
EXTRACT OF ANNUAL RETURN**

As on the financial year ended on 31st March, 2026

[Pursuant to Section 92(3) of the Companies Act, 2013 and Rule 12(1) of the Companies (Management and Administration) Rules, 2014]

I. REGISTRATION AND OTHER DETAILS:

i)	CIN	L52110HR1989PLC070351
ii)	Registration Date	26 th July, 1989
iii)	Name of the Company	Kohinoor Foods Limited
iv)	Category / Sub-Category of the Company	Public (Listed) Company
v)	Address of the Registered/Corporate office and contact details:	Pinnacle Business Tower, 10th Floor, Shooting Range Road, Surajkund, Faridabad, Haryana- 121001 Phone: +91-129-424-2222, Fax: +91-129-424-2233 Email: info@kohinoorfoods.in Website: www.kohinoorfoods.in
vi)	Whether listed company Yes / No	YES
vii)	Name, Address and Contact details of Registrar and Transfer Agent, if any	M/s Skyline Financial Services Pvt. Ltd., Off: D-153A, First Floor, Okhla Industrial Area, Phase-I, New Delhi-110020, Ph. No. 011- 40450193 to 97

II. PRINCIPAL BUSINESS ACTIVITIES OF THE COMPANY

All the business activities are under single segment and not contributing 10 % or more of the total turnover of the company:-

Sl. No.	Name and Description of main products / services	NIC Code of the Product/ service	% to total turnover of the company
1	Rice and Food	1061 & 1075	66.25% & 33.75%

III. PARTICULARS OF HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES –

S. NO	NAME AND ADDRESS OF THE COMPANY	CIN/GLN	HOLDING/ SUBSIDIARY / ASSOCIATE	% of shares held	Applicable Section
1	Kohinoor Foods USA INC, 40, Northfield Avenue Edison, NJ 08837	NA	SUBSIDIARY	100%	
2	Sachdeva Brothers Pvt. Ltd. 201, Vipps Centre, Masjid Moth, Greater Kailash-II, New Delhi-110 048	U15311DL1986PTC222606	SUBSIDIARY	100%	
3	Rich Rice Raisers Factory LLC Post Box No. 15542, Al Quoz Industrial Area, 3rd Interchange, Sh Zayed Road, Dubai, U.A.E.	NA	ASSOCIATE	25%	



IV. SHARE HOLDING PATTERN (Equity Share Capital Breakup as percentage of Total Equity)

i) Category-wise Share Holding

Category of Shareholders	No. of Shares held at the beginning of the year				No. of Shares held at the end of the year				% Changing During Year
	Demat	Physical	Total	% of Total Shares	Demat	Physical	Total	% of Total Share	
A. Promoter									
(1) Indian									
a) Individual/ HUF	13861690	0	13861690	37.39	13861690	0	13861690	37.39	0
b) Central Govt	0	0	0	0	0	0	0	0	0
c) State Govt(s)	0	0	0	0	0	0	0	0	0
d) Bodies Corp.	0	0	0	0	0	0	0	0	0
e) Banks / FI	0	0	0	0	0	0	0	0	0
f) Any Other....	104100	0	104100	0.28	104100	0	104100	0.28	0
Sub-total (A) (1):-	13965790	0	13965790	37.67	13965790	0	13965790	37.67	0
(2) Foreign									
a) NRIs – Individuals	0	0	0	0	0	0	0	0	0
b) Other – Individuals	0	0	0	0	0	0	0	0	0
c) Bodies Corp.	0	0	0	0	0	0	0	0	0
d) Banks / FI	0	0	0	0	0	0	0	0	0
e) Any Other....	0	0	0	0	0	0	0	0	0
Sub-Total (A) (2)	13965790	0	13965790	37.67	13965790	0	13965790	37.67	0
:-Total shareholding of Promoter (A) = (A) (1)+(A)(2)									
B. Public Share holding									
1. Institutions									
a) Mutual Funds	0	0	0	0	0	0	0	0	0
b) Banks / FI	1420	0	1420	0	1420	0	1420	0	0
c) Central Govt	500	0	500	0	500	0	500	0	0
d) State Govt(s)	0	0	0	0	0	0	0	0	0
e) Venture Capital Funds	0	0	0	0	0	0	0	0	0
f) Insurance Companies	0	0	0	0	0	0	0	0	0
g) FIs	0	0	0	0	0	0	0	0	0
h) Foreign Venture Capital Investors	0	0	0	0	0	0	0	0	0
i) Others (FPI Cat-I)	2537	0	2537	0.01	11890	0	11890	0.04	-0.03
Sub-total (B)(1):-	4457	0	4457	0.01	13810	0	13810	0.04	-0.03
2. Non Institutions									
a) Bodies Corp.									
i) Indian	695802	34376	730178	1.97	418184	34376	452560	1.22	0.75
ii) Overseas	0	0	0	0	0	0	0	0	0
b) Individuals									
(I) Individual shareholders holding nominal share capital upto Rs. 1 lakh	13045225	368706	13413931	36.18	13013659	364796	13378455	36.09	0.09



Category of Shareholders	No. of Shares held at the beginning of the year				No. of Shares held at the end of the year				% Changing During Year
	Demat	Physical	Total	% of Total Shares	Demat	Physical	Total	% of Total Share	
(ii) Individual shareholders holding nominal share capital in excess of Rs 1 lakh	1233448	0	1233448	3.33	1516267	0	1516267	4.09	-0.76
c) Other specify									
N.R.I. (Rept. & Non-Rept.)	249464	0	249464	0.67	257360	200	257560	0.69	-0.02
Public Trusts	0	0	0	0	0	0	0	0	0
Corporate Bodies- OCB	7048306	0	7048306	19.01	7048306	0	7048306	19.01	0
Intermediary/Other Depository A/c	0	0	0	0	0	0	0	0	0
Hindu Undivided Family	387655	0	387655	1.05	420906	0	420906	1.14	-0.09
Clearing Members/ House	0	0	0	0	0	0	0	0	0
Qualified Foreign Investor- Individual	0	0	0	0	0	0	0	0	0
Qualified Foreign Investor- Corporate	0	0	0	0	0	0	0	0	0
NBFC's Registered with RBI	0	0	0	0	0	0	0	0	0
Trust	1550	0	1550	0	1550	0	1550	0	0
Firms	36751	0	36751	0.1	16326	0	16326	0.04	0.06
Others	0	0	0	0	0	0	0	0	0
Sub-total (B)(2):-	22698201	403082	23101283	62.32	22692558	399372	23091930	62.29	0.03
Total Public Shareholding(B)=(B)(1)+ (B)(2)	22702658	403082	23105740	62.33	22706368	399372	23105740	62.33	0
Shares held by Custodian for GDRs & ADRs	0	0	0	0	0	0	0	0	0
Grand Total (A+B+C)	36668448	403082	37071530	100	36672158	399372	37071530	100	0

(ii) Shareholding of Promoters

SI No.	Shareholder's Name	Shareholding at the beginning of the year			Shareholding at the end of the year			
		No. of Shares	% of total Shares of the company	% of Shares Pledged / encumbered to total shares	No. of Shares	% of total Shares of the company	% of Shares Pledged / encumbered to total shares	% change in shareholding during the year
1	Gurnam Arora	6289204	16.97	-	6289204	16.97	-	0
2	Jugal Kishore Arora	1053484	2.84	-	1053484	2.84	-	0
3	Satnam Arora	5749158	15.51	-	5749158	15.51	-	0
4	Rani Arora	746009	2.01	-	746009	2.01	-	0
5	Nitin Arora	21000	0.06	-	21000	0.06	-	0
6	Madhu Arora	1869	0	-	1869	0	-	0
7	Meena Rani Arora	966	0	-	966	0	-	0
8	Satnam Haegens Ltd.	104100	0.28	-	104100	0.28	-	0
	Total	13965790	37.67	-	13965790	37.67	-	0



(i) Change in Promoters' Shareholding (please specify, if there is no change) –No Change

Sl. No.		Shareholding at the beginning of the year		Cumulative Shareholding during the year	
		No. of shares	% of total shares of the Company	No. of shares	% of total shares the Company
1.	Gurnam Arora				
	At the beginning of the year	6289204	16.97	6289204	16.97
	Date wise Increase / Decrease in Promoters Shareholding during the year	-	-	-	-
	specifying the reasons for increase / decrease (e.g. allotment / transfer / bonus/ sweat equity etc):	-	-	-	-
	At the End of the year	6289204	16.97	6289204	16.97
2.	Satnam Arora				
	At the beginning of the year	5749158	15.51	5749158	15.51
	Date wise Increase / Decrease in Promoters Shareholding during the year	-	-	-	-
	specifying the reasons for increase / decrease (e.g. allotment / transfer / bonus/ sweat equity etc):	-	-	-	-
	At the End of the year	5749158	15.51	5749158	15.51
3.	Jugal Kishore Arora				
	At the beginning of the year	1053484	2.84	1053484	2.84
	Date wise Increase / Decrease in Promoters Shareholding during the year specifying the	-	-	-	-
	reasons for increase / decrease (e.g. allotment / transfer / bonus/ sweat equity etc):	-	-	-	-
	At the End of the year	1053484	2.84	1053484	2.84

(ii) Shareholding Pattern of top ten Shareholders (other than Directors, Promoters and Holders of GDRs and ADRs):

S. No.	Name	Shareholding		Date	Increase/ Decrease in Shareholding	Reason	Cumulative	
		No. of Shares at the beginning (01-04-2025)	% of total shares of the Company				No. of Shares during the year (31-03-2026)	% of total shares of the company
1	Al Dahra International Investments LLC	7048306	19.01	-	-	-	7048306	19.01
2	Priyanka Arora	85000	0.23	-	-	-	85000	0.23
3	Manmohini Health Care Private Limited	76988	0.13	-	35000	Purchase	82540	0.22
4	Kunal Patel	25286	0.21	-	-	-	76988	0.21
5	Chanchal	58360	0.07	-	33454	Purchase	58740	0.16
6	Vijay Kumar Gupta	58360	0.16	-	-	-	58360	0.16
7	Swati Agarwal	39138	0.11	-	19162	Purchase	58300	0.16
8	Seema	13000	0.04	-	44055	Purchase	57055	0.15
9	Ved Prakash Agrawal	50748	0.14	-	-	-	50748	0.14
10	My Money Securities Limited	50000	0.13	-	-	-	50000	0.13

*The increase in percentage of Share is due to purchase of shares from open market.



Shareholding of Directors and Key Managerial Personnel:

S. No.	Name	Shareholding		Date	Increase/ Decrease in Shareholding	Reason	Cumulative	
		No. of Shares at the beginning (01-04-24) /end of the year (31- 03-2026)	% of total shares of the Company				No. of Shares	% of total shares of the company
Directors								
1	Jugal Kishore Arora (Chairman)	1053484	2.84	01.04.2025	-	-	1053484	2.84
		1053484	2.84	31.03.2026	-	-	1053484	2.84
2	Satnam Arora (Jt. M.D)	5749158	15.51	01.04.2025	-	-	5749158	15.51
		5749158	15.51	31.03.2026	-	-	5749158	15.51
3	Gurnam Arora (Jt. M.D)	6289204	16.97	01.04.2025	-	-	6289204	16.97
		6289204	16.97	31.03.2026	-	-	6289204	16.97
4	Sunil Sharma (Non-Executive & Independent Director)	-	-	01.04.2025	-	-	-	-
		-	-	31.03.2026	-	-	-	-
5	Yash Pal Mahajan (Non-Executive & Independent Director)	-	-	01.04.2025	-	-	-	-
		-	-	31.03.2026	-	-	-	-
6	Mani Chandra Bhandari (Non- Executive & Independent Director)	-	-	01.04.2025	-	-	-	-
		-	-	31.03.2026	-	-	-	-
Key Managerial Personnel								
Pradeep Goswami (CFO) (Appointed w.e.f., 01/04/2025) (Resigned on 17/11/2025)	-	-	01.04.2025	-	-	-	-	
	-	-	31.03.2026	-	-	-	-	
Prabhat Kumar (CFO) (Appointed w.e.f., 18/11/2025) in Board Meeting dated 13/02/2026	-	-	01.04.2025	-	-	-	-	
	-	-	31.03.2026	-	-	-	-	
Deepak Kaushal (CS & Compliance Officer) (Appointed w.e.f., 14/08/2019)	-	-	01.04.2025	-	-	-	-	
	-	-	31.03.2026	-	-	-	-	



V. INDEBTEDNESS

Indebtedness of the Company including interest outstanding/accrued but not due for payment

Indebtedness at the beginning of the financial year	Secured Loans excluding deposits	Unsecured Loans	Deposits	Total Indebtedness
i) Principal Amount	2,01,77,96,437	74,89,02,427	-	2,76,66,98,864
ii) Interest due but not paid	-	-	-	-
iii) Interest accrued but not due	-	-	-	-
Total (i+ii+iii)	2,01,77,96,437	74,89,02,427	-	2,76,66,98,864
Change in Indebtedness during the financial year				
· Addition	-	28,08,23,066	-	28,08,23,066
· Reduction	- 1,57,48,39,269	-	-	- 1,57,48,39,269
Net Change	- 1,57,48,39,269	28,08,23,066	-	- 1,29,40,16,203
Indebtedness at the end of the financial year				
i) Principal Amount	44,29,57,168	1,02,97,25,493	-	1,47,26,82,661
ii) Interest due but not paid	-	-	-	-
iii) Interest accrued but not due*	-	-	-	-
Total (i+ii+iii)	44,29,57,168	1,02,97,25,493	-	1,47,26,82,661

* The company has not provided interest towards revoked corporate guarantee for the loan given to its wholly owned subsidiary in USA by PNB Hongkong, to the extent of Rs 318.43 Lacs for the current year, Rs. 284.20 Lacs for the previous year and Rs. 1528.28 Lacs from the date of revocation of corporate guarantee up to 31-03-2026. The company has submitted an OTS proposal for settlement of this liability arising out of corporate guarantee. The company issued a corporate guarantee in favor of PNB Hongkong (now PNB-Dubai) for loan granted by PNB Hongkong (now PNB-Dubai) to its wholly own subsidiary Kohinoor Foods USA Inc. PNB Hongkong (now PNB-Dubai) has invoked the corporate guarantee on default made by Kohinoor Foods USA Inc. The company has recognized the liability of Rs. 4429.57 Lacs (previous year Rs. 4088.18 Lacs). The Company has received legal notice from the Punjab National Bank, Hong Kong in regard to outstanding indebtedness of the due amount. The matter is now being taken up with PNB Dubai, and the Company has submitted an OTS proposal for settlement of this liability arising out of corporate guarantee.

** The Company submitted one time settlement (OTS) resolution plan which was sanctioned for an amount of INR 227.45 crores by the consortium Lenders, during the last year. The company had partly paid the OTS amount last year and has fully paid the balance amount along with interest during the current year.

VI. REMUNERATION OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

A. Remuneration to Managing Director, Whole-time Directors and/or Manager:

Sl. No.	Particulars of Remuneration	Name of MD/WTM/ Manager			Total Amount
		Mr. Jugal Kishore Arora	Mr. Satnam Arora	Mr. Gurnam Arora	
1	Gross salary				
	(a) Salary as per provisions contained in section 17(1) of the Income-tax Act, 1961	60,00,000	60,00,000	60,00,000	180,00,000
	(b) Value of perquisites u/s 17(2) Income-tax Act, 1961	-	-	-	-
	(c) Profits in lieu of salary under section 17(3) Income tax Act, 1961	-	-	-	-
2	Stock Option	-	-	-	-
3	Sweat Equity	-	-	-	-
4	Commission - as % of profit - others, specify...	-	-	-	-
5	Others, please specify	-	-	-	-
	Total (A)	60,00,000	60,00,000	60,00,000	180,00,000
	Ceiling as per the Act				



B. Remuneration to other directors:

Particulars of Remuneration	Name of Directors			Total Amount
	Mr. Sunil Sharma	Mr. Yash Pal Mahajan	Mrs. Mani Chandra Bhandari	
1. Independent Directors				
• Fee for attending board / committee meetings	250,000	200,000	250,000	700,000
• Commission	-	-	-	-
• Others, please specify	-	-	-	-
Total (1)	250,000	200,000	250,000	700,000
2. Other Non-Executive Directors	-	-	-	-
• Fee for attending board / committee meetings	-	-	-	-
• Commission	-	-	-	-
• Others, please specify	-	-	-	-
Total (2)	-	-	-	-
Total (B) = (1+2)	250,000	200,000	250,000	700,000
Total Managerial Remuneration	250,000	200,000	250,000	700,000
Overall Ceiling as per the Act	-	-	-	-

C. Remuneration to key Managerial Personnel other than MD/Manager/WTd

S I . No.	Particulars of Remuneration	Key Managerial Personnel			
		CEO	Company Secretary	CFO	Total
1	Gross salary				
(a)	Salary as per provisions contained in section 17(1) of the Income-tax Act, 1961	-	24,69,496	37,53,102	62,22,598
(b)	Value of perquisites u/s 17(2) Income-tax Act, 1961	-	-	-	-
(c)	Profits in lieu of salary under section 17(3) Income-tax Act, 1961	-	-	-	-
2	Stock Option	-	-	-	-
3	Sweat Equity	-	-	-	-
4	Commission - as % of profit others, specify...	-	-	-	-
5	Others, please specify	-	-	-	-
	Total (A)	-	24,69,496	37,53,102	62,22,598

VII. PENALTIES / PUNISHMENT/ COMPOUNDING OF OFFENCES:

There are no penalties/ punishment/ compounding of offence against Kohinoor Foods Limited and its Director and officers for the year ended 31st March, 2026.



ANNEXURE-D

Disclosers as required under section 197(12) of the Companies Act 2013 read with Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014.

Ratio of remuneration of each director of the median remuneration of employees of the Company and the Percentage increase in remuneration of Directors & KMPs in the Financial Year:

S. No.	Name of Director/KMP	Designation	Ratio of remuneration of each director to median remuneration of Employees	Percentage increase in remuneration during FY 2025-26
1	Mr. Jugal Kishore Arora	Chairman	13.61	0.00%
2	Mr. Satnam Arora	Jt. Managing Director	13.61	0.00%
3	Mr. Gurnam Arora	Jt. Managing Director	13.61	0.00%
4	Mr. Pradeep Goswami	Chief Financial Officer	7.30	0.00%
5	Mr. Prabhat Kumar	Chief Financial Officer	1.20	0.00%
6	Mr. Deepak Kaushal	Company Secretary	5.60	77.00%
3)	Percentage increase in the median remuneration of employees in the financial year.			-15.00%
4)	Number of permanent employee on the roll of Company as at March 31, 2026			111
5)	Explanation on the relationship between average increase in remuneration and company Performance.			There was no increase in salary for past few years. The salary was increased in accordance with market conditions, as the company paid its OTS settlement amount and made profit during the current year from exceptional items.
	(Rs. in Million)			
6)	Comparison of remuneration of Key managerial Remuneration against the performance of the company	Total Turnover	1,588.69	
		Total Remuneration to KMP	24.22	
		Total Remuneration of KMP as % to total revenue	1.52%	
7) i	Variation in market capitalization of the company as at March 31, 2025			Market capitalization decreased from Rs. 1,199 million as on 31st March 2025 to Rs. 732.5 million as on 31st March 2026
ii	Price earning ratio of the Company			N/A
iii	Percentage increase over/decrease in the market quotation of the shares of the company as compared to the rate at which the company come out with the last Public offer in the year			N/A
8)	Average percentile increase already made in the salaries of the employee other than the managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in managerial remuneration			The Directors have not drawn remuneration for the last few years, but they started drawing remuneration from current year in view of improvement in financial position. This resulted in increase in KMP remuneration as more than increase in remuneration of other employees



9) Comparison of each remuneration of Key Managerial Remuneration against the performance of the Company

S. No.	Name of KMPs	Remuneration in FY 2025-26 (Rs. in Million)	Remuneration as % of revenue median remuneration of Employees
1	Mr. Jugal Kishore Arora	60,00,000	0.38%
2	Mr. Satnam Arora	60,00,000	0.38%
3	Mr. Gurnam Arora	60,00,000	0.38%
4	Mr. Pradeep Goswami	32,20,786	0.20%
	Mr. Prabhat Kumar	5,32,316	0.03%
5	Mr. Deepak Kaushal	24,69,496	0.16%
6	The Key parameter of any variable component of remuneration availed by the Directors		Not applicable
7	Affirmation that the remuneration is as per the remuneration policy.		Not applicable
8	Affirmation that the remuneration is as per the remuneration policy.	It is hereby affirmed that the remuneration paid is as per the Remuneration Policy for Director, KMP and other employees.	



INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF

KOHINOOR FOODS LIMITED

Qualified Opinion.

We have audited the accompanying **Standalone** financial statements of Kohinoor Foods Limited ("the Company"), which comprise the Standalone Balance Sheet as at March 31st, 2026, the Standalone Statement of Profit and Loss (including Other Comprehensive Income), the Standalone Cash Flow Statement and the standalone Statement of Changes in equity for the year ended, and a summary of the significant accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, **except for the effects/possible effects of the matters described in paragraph under 'Basis for Qualified Opinion'**, the aforesaid standalone financial statements give the information required by the Act in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India including the Ind AS, of the financial position of the Company as at March 31st, 2026, and its standalone profit/loss including other comprehensive income, its standalone cash flows and the changes in equity for the year ended on that date.

Basis for Qualified opinion

1. In reference to **Note No. 40** in the statement discloses the management's assessment of the company's ability to continue as going concern, the assessment is based on the sanction of revised / revival of One time settlement by the lead bank, which has been fully paid by the company. However, in view of continuous operational losses, and negative net worth and due to financial constraints, material uncertainty exists about the company's ability to continue as going concern and the decision of the management of the company to prepare the accounts of the company on going concern basis. There may arise a need to adjust the realizable value of assets and liabilities in the event of failure of assumption as to going concern.
2. As stated in **Note No.26** of Standalone Audited Financial Results, the company has not provided interest towards revoked corporate guarantee for the loan given to its wholly owned subsidiary in USA by PNB Hongkong (now PNB-Dubai), to the extent of Rs 318.42 lacs for the current year, Rs. 284.20 lacs for the previous year and Rs. 1528.27 lacs from the date of revocation of corporate guarantee up to 31-03-2026. Further no provision has been made towards penal interest, penalties, any other Debit or Credit etc. as may be done by lenders. In the absence of reconciliation and complete statement of account from the banks, the above amount has been arrived as per calculation made by the company. With the limited information the aggregate amount un-provided in books of account of the company is not ascertainable with accuracy.

Emphasis of Matters

We draw your attention to the following matters in the Notes to the Financial statements:

- (1) The company has not made Provision for the demand raised by various authorities (Such as Income Tax, Vat etc.) as the matters are pending before various appellate forums. We are unable to comment upon possible impact of non-provision in the standalone financial statement for the year ended 31st March 2026.
- (2) In reference to **Note no. 15(C)(i)** to the standalone financial statement the Banks have classified the company's accounts as non-Performing asset and served recall Notice under section 13(2) & 13(4) of The Securitization and Reconstruction of Financial Assets and Enforcement of Security Interest Act, 2002. The company entered into OTS agreement with the Banks and has paid full amount of OTS along with Interest to the lenders.
- (3) In reference to **Note no. 15(C)(ii)** to the standalone financial statement the Company had received Notices from the Banks under section 13(2) of The Securitization and Reconstruction of Financial Assets and Enforcement of Security Interest Act, 2002, in the month of July, 2018 to May, 2019 and in the month of February 2020 to September 2020. The Company had replied to the notices received from the Bank within 60 days from the date of notices. The Company had also received Notices from the Banks under section 13(4) of The Securitization and Reconstruction of Financial Assets and Enforcement of Security Interest Act, 2002. However the company entered into OTS agreement with the Banks and has paid full amount of OTS along with Interest to the lenders.
- (4) We draw attention to **Note No. 15(C)(iii)** of the statement of the company, The lead banker, Punjab National Bank had filed petition under Section 7 of Insolvency and Bankruptcy Code, 2016, before the Honbl'e court of NCLT, Chandigarh Bench. As the company has paid in full the agreed One time settlement amount along with interest to the lenders, the petition filed under Section 7 of Insolvency and Bankruptcy Code, 2016 has become infructuous and has been disposed off.



- (5) In reference to **Note no. 15(C)(iv)**, The Secured Creditors (IDBI Bank) of the Company had filed petition under Section 7 of Insolvency and Bankruptcy Code, 2016, before the Hon'ble court of NCLT, Chandigarh Bench. As the company has paid in full the agreed One time settlement amount along with interest to the lenders, the petition filed under Section 7 of Insolvency and Bankruptcy Code, 2016 has become infructuous and has been disposed off.
- (6) **Note no. 15(C)(v)** of the financial result stating that The company had received Ex-parte Interim Order dated 25-06-2020 from Debt Recovery Tribunal-III, Delhi in the matter of ICICI Bank Vs. Kohinoor Foods Limited restraining the company from transferring/ alienating or otherwise dealing with, or disposing off or encumbering or creating any third party interest with respect of the hypothecated assets/immovable properties of Company until further orders. The company is contesting the matter and taking necessary action. It has paid in full the agreed One time settlement amount along with interest to the lenders.
- (7) **Note no. 15(C)(vi)** of the financial result stating that The Lead Bank had filed petition before DRT Delhi under section 19(4) of the Act. The Company is contesting the matter. It has paid in full the agreed One time settlement amount along with interest to the lenders.
- (8) In reference to **Note no. 15 (d)**, The company had issued a corporate guarantee in Favor of PNB Hongkong (now PNB-Dubai) for loan granted by PNB Hongkong (now PNB-Dubai) to its wholly own subsidiary Kohinoor Foods USA Inc. PNB Hongkong (now PNB-Dubai) has invoked the corporate guarantee on default made by Kohinoor Foods USA Inc. The company has recognised the liability of Rs.442957168 /- (previous year Rs.40,88,17,668 /-). The Company has received legal notice from the PNB Hongkong (now PNB-Dubai) in regard to outstanding indebtedness of the due amount. The matter is now being taken up with PNB Dubai and the Company has submitted an OTS proposal for settlement of this liability arising out of corporate guarantee.
- (9) We draw attention to **Note No. 15(e)** of the statement of the company, The Company submitted one time settlement (OTS) resolution plan which was sanctioned for an amount of INR 227.45 crores by the consortium Lenders, during the last year. The company had partly paid the OTS amount last year and has fully paid the balance amount along with interest during the current year. The Company has obtained NOC from 4 out of 6 lenders and is in process of Obtaining remaining NOC from the Lenders along with Consolidated NOC from the Lead Bank in terms of the sanctioned One Time Settlement.
- (10) In reference to **Note no. 27 (b)**, During the year the company has written off some balances which are not recoverable and written back some balances which are not payable.
- (11) We draw attention to **Note No. 28** of the statement of the company, During the year the company has sold its Rice Plant situated at Murthal Sonipat, Haryana for a consideration of Rs. 190 Crores and an additional piece of Land for Rs. 8 Crore, out of which Rs. 173 Crores is for Land & Building and Rs. 25 Crores for Machinery. Out of consideration of Rs. 173 crores for land and building, the sale deed of Rs. 82,35,10,345 has been registered till 31 March 2026 and another sale deed of Rs. 80,00,00,000 was registered in May 2026. Balance land parcel of the value of Rs. 10,64,89,655 has not yet been registered. However the company has recognized the sale proceeds and the resulting gain on the entire plant as the possession and control has been transferred to the buyer and the consideration has been received.

During the previous financial year, based on the One Time Settlement by the Lender Banks, the OTS proposal amount was Rs 227.45 crores, the company had paid substantial amount of Rs 200 crores up to 15-04-2025, The, Exceptional items of Rs 382,74,23,474 during previous year is on account of Gain on OTS.
- (12) In the reference to **Note no. 29**, Income tax Expenses for Prior year amounting to Rs. 547.31 lacs pertain to tax demand of previous years. The company had deposited tax in earlier years which have been adjusted by the Tax authorities against such demand.
- (13) In the reference to **Note no. 30(a)**, There was an error in allocation of Revaluation surplus amount different parts of land at Amritsar, a part of which has been sold in earlier year. The previous year profit on sale of assets, Property Plant & Equipment, Revaluation Reserve and General Reserve have been adjusted and previous year figures have been restated accordingly.
- (14) In the reference to **Note no. 30(b)**, The company has entered into OTS with the Lenders, and has paid full amount of OTS during the year. It has also paid interest on delayed payment of OTS amount in full. The interest paid by the company during the year includes Rs. 844.87 lacs pertaining to period from 01-10-2024 to 31.03.2025 which was not provided for in previous year, as the there was a difference of opinion with the banks on interest calculation, which was resolved subsequently. This has been treated as prior period expense and the previous year's interest expense, interest liability and general reserve have been restated.



- (15) In reference to **Note no. 37(C)(vi)(a)**, The Board of Trustee of the port of Mumbai has filed a money suit for recovery of Rs. 963 lacs towards alleged outstanding demurrage charges against which the company has filed its counter claim of Rs. 1088 lacs towards the financial losses, interest on the investment, refund of the license fees, refund of the demurrage charges, compensation and damages etc. The matter is still pending.
- (16) In reference to **Note no. 37(C)(vi)(b)**, The Municipal Corporation has issued notice to the Builder of Pinnacle Tower for vacating of premises Pinnacle Tower, at Surajkund Faridabad. The Builder obtained interim stay on the order of Municipal Commissioner, Faridabad from Hon'ble High Court Punjab and Haryana. The Company also filed a petition before the civil judge, senior division, Faridabad with regard to stay of proceeding against order of Municipal Corporation, Faridabad. The Hon'ble Faridabad Court has stated that already interim stay have been granted by the Hon'ble High Court, hence no ground to grant relief prayed for is made out at this stage.
- (17) In reference to **Note no. 37(C)(vi)(c)**, The company's vendor has filed an execution petition before Faridabad District & Session Judge. The company has also approached Hon'ble High Court Chandigarh and Hon'ble High Court Delhi for stay on above matter. Further, the Company filed a petition before the Hon'ble Apex Court with regard to contesting of proceeding before District and Session Court, Faridabad. The Hon'ble Apex Court had allowed the company petition with granting relief to the Company and parties against the impugned order of Faridabad District Court and asked the Company to approach the Hon'ble High Court for seeking direction for further relief. The Company has also deposited the impugned order amount in compliance with the order of the Court. The company is contesting the matter.
- (18) In reference to **Note no. 37(C)(vi)(d)**, A Show Cause Notice under rule 4 of SEBI (Procedure for Holding Inquiry and Imposing Penalties) Rules, 1995 has been issued in the name of Directors and Company. The Directors and Company have already applied for settlement and adjudication application with SEBI.
- (19) In reference to **Note no.43** of the statement which explains the management's assessment of impairment of assets. As per the assessment of the management, the recoverable amount of assets is higher than it carrying value and hence no impairment of assets needs to be recorded in the financial statements.
- (20) In reference to **Note No.47**, balances of some debtors and creditors are subject to their confirmations.
- (21) In reference to **Note no. 48** corresponding figures for the previous year have been regrouped/rearranged, wherever necessary to confirm to current year classification.

Our opinion is not modified in respect of these matters.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. In addition, the matters described in the "basis for qualified opinion" and "emphasis of matter" paragraph are by their nature are key audit matters.

Responsibility of Management's and Those Charged with Governance for the Standalone Financial Statements

The Company's Board of Directors is responsible for the matters stated in Section 134 (5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these standalone Ind AS financial statements that give a true and fair view of the financial position, financial performance including other comprehensive income, cash flows and changes in equity of the Company in accordance with the Indian Accounting Standards (Ind AS) prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, and other accounting principles generally accepted in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate implementation and maintenance of accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Ind AS financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statement, management is responsible for assessing the company's ability to continue as a going concern, disclosing, as application, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

Thus, board of directors are also responsible for overseeing the company's financial reporting process.



Auditor's Responsibility

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Report on other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, we give in the **Annexure A**, a statement on the matters specified in the paragraph 3 and 4 of the Order.
2. As required by Section 143(3) of the Act; we report that:
 - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit; except as stated in para under the head "Basis for Qualified Opinion".
 - b) Except for the effects/possible effects of the matters described in the "Basis for Qualified Opinion" paragraph above, in our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books;
 - c) The standalone financial statement dealt within the report are in agreement with the books of account and return;
 - d) Except for the effects/possible effects of the matters described in the "Basis for Qualified Opinion" paragraph, in our opinion, the aforesaid standalone financial statements comply with the Ind AS specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules;
 - e) The matters described in the "Basis for Qualified Opinion" paragraph above, in our opinion, may have an adverse effect on the functioning of the Company.
 - f) On the basis of the written representations received from the directors and taken on record by the Board of Directors, none of the director's is disqualified as on March 31st, 2026, from being appointed as a director in terms of Section 164(2) of the Act;
 - g) With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate report in "**Annexure B**"; and
 - h) The company has maintained audit trail in the books of accounts maintained as per the proviso to rule 3(1) of Companies (Accounts) Rules, 2014 as applicable with effect from 1st April 2023.
 - i) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
 - i. The Company has disclosed the pending litigations in financial Statements. Refer Note 37 to the financial statements;
 - ii. Except as matter described under "basis for qualified opinion" and "Emphasis of matter" paragraph, the company has made provision, as required under the applicable law or Ind AS, for material foreseeable losses, if any, on long-term contracts including derivative contracts- Refer Note 31, 35, 36 and 41 to the financial statements;
 - iii. There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company.

For N C Raj & Associates
Chartered Accountants
Firm Reg. No. 002249N

(CA. Sanjay Garg)
Partner
M.No. 088636

Place: Delhi
Date: 28-05-2026
UDIN: 26088636GANHAD7310



Annexure-A to the Auditor's report (Referred to in our report of even date)

The Annexure referred to in Independent Auditor's Report to the members of the company on the standalone financial statement for the year ended 31st March, 2026, we report that:

- i. In respect of the Company's Property, Plant and Equipment and Intangible Assets:
 - (a) (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment and relevant details of right-of-use assets.
 - (B) The Company has maintained proper records showing full particulars of intangible assets.
 - (b) The Company has a program of physical verification of Property, Plant and Equipment and right-of-use assets at regular intervals which, in our opinion, is reasonable having regard to the size of the Company and the nature of its assets. According to the information and explanations given to us, no material discrepancies were noticed on such verification.
 - (c) According to the information and explanations given to us and on the basis of our examination of the records of the company, the title deeds of immovable properties are held in the name of the company.
 - (d) The Company has not revalued any of its Property, Plant and Equipment (including right-of-use assets) and intangible assets during the year.
 - (e) No proceedings have been initiated during the year or are pending against the Company as at March 31, 2026 for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (as amended in 2016) and rules made thereunder.
- ii.
 - (a) The Company has a program of physical verification of inventory at regular intervals which, in our opinion, is reasonable having regard to the size of the Company and the nature of its inventory. According to the information and explanations given to us, no material discrepancies were noticed on such verification.
 - (b) The Company has not been sanctioned working capital limits in excess of ₹ 5 crore, in aggregate, at any points of time during the year, from banks or financial institutions on the basis of security of current assets and hence reporting under clause 3(ii)(b) of the Order is not applicable.
- iii. During the year the company has not made investments in, provided any guarantee or security or granted any loans or advances in the nature of loans, secured or unsecured, to companies, firms, Limited Liability Partnerships or any other parties and hence, clause (iii) of the Order is not applicable.
- iv. The company has not given any loan, made any investment and provided any security to the parties covered under section 185 and 186 of the companies Act, 2013. Accordingly, the provisions of clause 3 (iv) of the Order are not applicable to the Company.
- v. According to information and explanation given to us and on the basis of examination of records, we understand that the company has not received advance from customer for supply of goods which has been outstanding for more than three hundred and sixty-five days and fall under the definition of deposit u/s 73 to 76 read with rule framed thereunder.
- vi. According to the information and explanations given to us, the cost records specified by the central Government under sub section (1) of section 148 of the companies Act have been made and maintained by the company. However, we have not made the detailed examination of the cost records with a view to determine whether they are accurate or complete.
- vii. In respect of statutory dues:
 - (a) According to the information and explanations given to us and on the basis of our examination of the records of the company, the company is regular in depositing undisputed statutory dues including employees state insurance, income-tax, Goods and Service Tax (GST), State Insurance, PF, ESI, Customs Duty, Cess and other statutory dues to the appropriate authority. However, statutory dues as on the last day of the financial year are due for a period of less than six months from the date, they become payable.
 - (b) According to the information and explanations given to us, there are dues of Income Tax, Sales Tax, Goods and Service Tax (GST), VAT, Customs, Excise etc which has not been deposited with the appropriate authorities on account of disputes refer to Note no. 37 of financial statement.



- viii. As per the explanations and information given to us there were no transactions relating to previously unrecorded income that have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961).
- ix.
 - a) The Company has not defaulted in repayment of loans or other borrowings or in the payment of interest thereon to any lender and hence reporting on clause 3(ix)(a) of the Order is not applicable
 - b) The Company is not declared wilful defaulter by any bank or financial institution or other lender and hence reporting on clause 3(ix)(b) of the Order is not applicable.
 - c) Term loans are applied for the purpose for which the loans are obtained and hence reporting on clause 3(ix)(c) is not applicable.
 - d) The company has not raised fund on short term basis and hence, reporting under clause 3(ix)(d) of the Order is not applicable.
 - e) On an overall examination of the financial statements of the Company, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries.
 - f) The Company has not raised any loans during the year on the pledge of any securities held in its subsidiaries, joint ventures or associate companies and hence reporting on clause 3(ix)(f) of the Order is not applicable.
- x.
 - (a) The Company has not raised moneys by way of initial public offer or further public offer (including debt instruments) during the year and hence reporting under clause 3(x)(a) of the Order is not applicable.
 - (b) During the year, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally) and hence reporting under clause 3(x)(b) of the Order is not applicable.
- xi.
 - (a) No fraud by the Company and no material fraud on the Company has been noticed or reported during the year.
 - (b) No report under sub-section (12) of section 143 of the Companies Act has been filed in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year and up to the date of this report.
 - (c) No whistle-blower complaints were received by the auditor during the year and hence, reporting under clause 3(xi)(c) of the Order is not applicable.
- xii. The Company is not a Nidhi Company and hence reporting under clause (xii) of the Order is not applicable.
- xiii. In our opinion, the Company is in compliance with Section 177 and 188 of the Companies Act, 2013 with respect to applicable transactions with the related parties and the details of related party transactions have been disclosed in the standalone financial statements as required by the applicable accounting standards.
- xiv.
 - (a) The company has an internal audit system commensurate the size and nature of its business.
 - (b) The reports of the internal auditor for the period under audit were considered wherever necessary.
- xv. In our opinion during the year the Company has not entered into any non-cash transactions with its Directors or persons connected with its directors and hence provisions of section 192 of the Companies Act, 2013 are not applicable to the Company.
- xvi.
 - (a) In our opinion, the Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934. Hence, reporting under clause 3(xvi) (a), (b) and (c) of the Order is not applicable.
 - (b) The company is not part of any group. Hence, reporting under clause 3(xvi) (d) of the Order is not applicable.
- xvii. The Company has not incurred cash losses during the financial year covered by our audit and the immediately preceding financial year and hence clause (xvii) is not applicable.
- xviii. There is no resignation of the statutory auditor during the year, therefore this clause (xviii) of the Order is not applicable.
- xix. On the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements and our knowledge of the Board of Directors and



Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.

- xx. The Company's net profit during the current year exceeds the threshold limit of Rs. 5 Crores, However the company has incurred losses (computed according to the Section 198 of Companies Act,2013) during the three immediately preceding financial years (2022-23, 2023-24, 2024-25) and hence, it is not required to spend any money under sub-section (5) of section 135 of the Act. Accordingly, reporting under clause (xx) of the order is not applicable to the company for the financial year 2025-26. Furthermore, the Company's net profit during the current year also exceeds the threshold limit of Rs. 5 Crores, therefore section 135 of the Act is applicable for the financial year 2026-27 but since the company has incurred losses (computed according the Section 198 of Companies Act,2013) during the three immediately preceding financial years (2023-24, 2024-25, 2025-26) and hence, it is not required to spend any money under sub-section (5) of section 135 of the Act.
- xxi. In standalone financial statements reporting under clause (xxi) of the order is not applicable.

Place: Delhi
Date: 28-05-2026
UDIN: 26088636GANHAD7310

For N C Raj & Associates
Chartered Accountants
Firm Reg. No. 002249N

(CA. Sanjay Garg)
Partner
M.No. 088636



Annexure – B to the Auditors' Report

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

In conjunction with our audit of the standalone financial statements of the Company as of and for the year ended 31st March, 2026, we have audited the internal financial controls over financial reporting of Kohinoor Food Limited (hereinafter referred to as "the Holding Company").

Management's Responsibility for Internal Financial Controls

The respective Board of Directors of the Company are responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the holding Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountant of India ("ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the internal financial controls over financial reporting of the Company based on our audit.

We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting ("the Guidance Note") issued by the ICAI and the Standards of Auditing, issued by the ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both issued by the ICAI. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain the reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls system over financial reporting of the Holding Company.

Meaning of Internal Financial Controls Over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls Over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that



the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Basis of Qualified Opinion

We draw our attention to paragraph of "Basis for qualified opinion" of our main report and the same to be read with our comments as stated below:

According to information and explanations given to us and based on our audit, the following material weakness has been identified as at 31st March, 2026.

1. The Company did not have an appropriate internal control system for
 - (a) Customer acceptance;
 - (b) Customer credit evaluation;
 - (c) Establishing customer credit limit for sales;
 - (d) Acceptance of goods by customers and transfer of risk & reward at the time of sales.

This could potentially result in the company recognising revenue without establishing reasonable certainty of ultimate collection.

2. The Company did not have any internal control system for follow-up/recovery/adjustment of old outstanding receivables and payables including balance confirmation and reconciliation.

A 'Material weakness' is a deficiency, or a combination of deficiency, in internal financial control over financial reporting, such that there is a reasonable possibility that a material misstatement of the company's annual financial statement will not be prevented or detected on timely basis.

Qualified Opinion

In our opinion, except for the effects/possible effects of basis of qualified opinion, the holding Company has maintained, in all material respects, adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at 31st March, 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

We have considered the material weaknesses identified and reported above in determining the nature, timing and extent of audit tests applied in our audit of the March 31, 2026 standalone financial statements of the group and these material weaknesses does not affect our opinion on the standalone financial statements of the company.

Place: Delhi
Date: 28-05-2026
UDIN: 26088636GANHAD7310

For N C Raj & Associates
Chartered Accountants
Firm Reg. No. 002249N

(CA. Sanjay Garg)
Partner
M.No. 088636



Standalone Balance Sheet as at 31st March 2026

		(Rs.in Lacs)	
Particulars	Note	As at 31-Mar-2026	As at 31-Mar-2025
A. ASSETS			
Non-Current Assets			
Property, Plant and Equipment	3	4,278.40	15,154.33
Capital Work in Progress	3	-	1.26
Financial Assets			
Other Non Current Assets	4	458.95	1,050.82
Deferred Tax Asset (Net)	5		168.33
Total		4,737.36	16,374.73
Current Assets			
Inventories	6	665.11	709.96
Financial Assets			
Trade Receivables	7	3,207.66	1,776.96
Cash and Cash Equivalents	8	67.09	116.33
Other Financial Assets	9	8.42	5.80
Other Current Assets	10	511.13	1,709.08
Total		4,459.42	4,318.13
TOTAL ASSETS		9,196.78	20,692.86
B. EQUITY AND LIABILITIES			
Equity			
Equity share capital	11	3,707.15	3,707.15
Other equity	12	(13,080.40)	(21,145.49)
Total		(9,373.25)	(17,438.34)
Liabilities			
Non Current Liabilities			
Financial Liabilities			
Borrowings	13	10,297.22	7,489.02
Provisions	14	131.79	125.45
Deferred Tax Liability(Net)	5	129.61	-
Total		10,558.62	7,614.47
Current Liabilities			
Financial Liabilities			
Borrowings	15	4,429.57	20,177.96
Trade Payables	16	3,158.74	1,064.91
Other Financial Liabilities	17	272.97	9,110.03
Other Current Liabilities	18	124.35	127.37
Provisions	19	25.76	36.45
Total		8,011.40	30,516.73
TOTAL EQUITY AND LIABILITIES		9,196.78	20,692.86
The Accompanying Notes form an integral part of the Financial Statements			

As per our Report of even date attached
for N C Raj & Associate
 Chartered Accountants
 FRN : 002249N

Sanjay Garg
 Partner
 Membership No: 088636

Faridabad
 28-May-2026

For and on behalf of the board of directors

Satnam Arora
 Jt. Mg. Director
 DIN No. 00010667

Gurnam Arora
 Jt. Mg. Director
 DIN No. 00010731

Prabhat Kumar
 C.F.O

Deepak Kaushal
 Company Secretary



Statement of Profit and Loss for the Year Ended 31st March 2026

		(Rs.in Lacs)	
	Note	For the Year Ended 31-Mar-2026	For the Year Ended 31-Mar-2025
INCOME			
Revenue from Operations	20	14,759.60	8,639.25
Other Income	21	1,127.31	120.10
Total Income		15,886.91	8,759.35
EXPENSES			
Cost of Material Consumed	22	10,436.22	2,354.53
Purchases of Stock-in-Trade	23	693.09	830.11
Changes in Inventories of Finished Goods,WIP and Stock in Trade	24	(36.11)	170.24
Employee Benefits Expenses	25	1,238.60	822.80
Finance Costs	26	597.84	2,482.22
Depreciation and Amortisation Expenses	3	550.79	606.44
Impairment of Assets			
Other Expenses	27	3,076.42	4,062.49
Total Expenses		16,556.84	11,328.83
Profit Before Exceptional items and Tax		(669.94)	(2,569.48)
Add : Exceptional Items-Income	28	9,599.17	38,274.23
Less : Prior Period (Expenses)/Income		(15.77)	123.21
Profit Before Tax		8,913.47	35,827.97
Tax Expenses			
Current Tax		-	-
Income Tax for Prior Years	29	547.31	-
Deferred Tax	5	297.94	576.62
Profit/(Loss) for the year		8,068.22	35,251.35
Other Comprehensive Income			
Items that will not be reclassified to profit or loss			
Remeasurements of defined benefit plans		(3.12)	(15.43)
Fair value of Investments through OCI		-	-
Income tax relating to Items that will not be reclassified to profit or loss		-	-
Remeasurements of defined benefit plans			
Other Comprehensive Income for the year		(3.12)	(15.43)
TOTAL COMPREHENSIVE INCOME FOR THE YEAR		8,065.09	35,235.93
EARNING PER EQUITY SHARE (Face value of Rs. 10 each)			
Basic (In Rs.)	34	21.76	95.05
Diluted (In Rs.)	34	21.76	95.05

The Accompanying Notes form an integral part of the Financial Statements

As per our Report of even date attached
for N C Raj & Associate
 Chartered Accountants
 FRN : 002249N

Sanjay Garg
 Partner
 Membership No: 088636

Faridabad
 28-May-2026

For and on behalf of the board of directors

Satnam Arora
 Jt. Mg. Director
 DIN No. 00010667

Prabhat Kumar
 C.F.O

Gurnam Arora
 Jt. Mg. Director
 DIN No. 00010731

Deepak Kaushal
 Company Secretary



Cash Flow Statement for the Year ended 31st March 2026

			(Rs.in Lacs)
	Note	For the Year Ended 31-Mar-2026	For the Year Ended 31-Mar-2025
A. Cash Flow From Operating Activities			
Net Profit before tax		8,913.47	35,827.97
Adjustments for :			
Depreciation and Amortisation Expenses		550.79	606.44
Finance cost		597.84	2,498.05
Interest income		(13.06)	(3.29)
(Profit)/Loss on Sale/Deletion of Fixed Assets		(9,645.19)	59.25
Exceptional Items(Gain on OTS)		-	(38,274.23)
Income from Key Man Insurance Policy		(52.74)	(54.36)
Operating profit before working capital changes		351.10	659.83
Adjustments for			
Decrease/(Increase) in Mat Credit Entitlement		-	(464.87)
Decrease/(Increase) in Inventories		44.85	447.64
Decrease/(Increase) in Trade Receivables		(1,430.70)	(340.65)
Decrease/(Increase) in other Receivables		1,787.19	616.31
Increase/(Decrease) in Trade payables		2,093.83	(564.83)
Increase/(Decrease) in other payables		(8,847.54)	(1,314.60)
Cash generated from operations		(6,001.27)	(961.17)
Income tax paid		(547.31)	-
Net Cash from operating activities		(6,548.59)	(961.17)
B. Cash Flow from Investing Activities			
Advance against Sale of Murthal Plant		-	7,549.96
Sale of property, plant and equipment's		19,971.59	2.60
Interest Received		13.06	3.29
Income from Key Man Insurance Policy		52.74	54.36
Net cash from Investment activities		20,037.39	7,610.20
C. Cash Flow from Financing Activities			
Receipts against issue of Share Capital/Share Warrants		-	-
Increase/(Decrease) in short term borrowings		(15,748.39)	(5,159.79)
Increase/(Decrease) in Long term borrowings		2,808.19	1,079.73
Interest paid		(597.84)	(2,498.05)
Net cash flow from financing activities		(13,538.03)	(6,578.11)
Net Increase/(Decrease) in Cash and Cash Equivalents		(49.24)	70.92
- Cash & Cash equivalent at beginning of the year		116.33	45.41
- Cash & Cash equivalent at end of the year		67.09	116.33
		(49.24)	70.92

As per our Report of even date attached
for N C Raj & Associate
 Chartered Accountants
 FRN : 002249N

Sanjay Garg
 Partner
 Membership No: 088636

Faridabad
 28-May-2026

For and on behalf of the board of directors

Satnam Arora
 Jt. Mg. Director
 DIN No. 00010667

Prabhat Kumar
 C.F.O

Gurnam Arora
 Jt. Mg. Director
 DIN No. 00010731

Deepak Kaushal
 Company Secretary



STATEMENT OF CHANGES IN EQUITY

A. Equity Share Capital					(Rs.in Lacs)
Particulars		No. Shares			Amount
Balance as at 1st April, 2024		37,071,530			3707.15
Change in equity share capital during the year		-			-
Balance as at 31st March, 2025		37,071,530			3707.15
Change in equity share capital during the year		-			-
Balance as at 31st March, 2026		37,071,530			3707.15
B. Other Equity					(Rs.in Lacs)
Particulars	Capital Reserve	Securities Premium Account	Retained earnings	Revaluation Surplus	Total
Balance as at 31st March, 2024	1,499.72	15,757.23	(89,058.67)	15,885.19	(55,916.54)
Mat Credit Adjusted			(464.87)		(464.87)
Revlaution Surplus Adjusted				(381.55)	(381.55)
Profit for the year			35,251.35		35,251.35
Other Comprehensive Income for the Year			(15.43)		(15.43)
Transfer from Revaluation Surpluss			381.55		381.55
Total Comprehensive Income for the year	-	-	35,152.60	(381.55)	34,771.05
Dividends					
Transferred to General Reserve					
Balance as at 31st March, 2025	1,499.72	15,757.23	(53,906.08)	15,503.64	(21,145.49)
Revlaution Surplus Adjusted				(13,858.92)	(13,858.92)
Profit for the year			8,068.22		8,068.22
Other Comprehensive Income for the Year			(3.12)		(3.12)
Transfer from Revaluation Surpluss			13,858.92		13,858.92
Total Comprehensive Income for the year	1,499.72	15,757.23	(31,982.06)	1,644.72	(13,080.40)
Dividends					-
Transferred to General Reserve					-
Balance as at 31st March, 2026	1,499.72	15,757.23	(31,982.06)	1,644.72	(13,080.40)

As per our Report of even date attached
for **N C Raj & Associate**
Chartered Accountants
FRN : 002249N

Sanjay Garg
Partner
Membership No: 088636

Faridabad
28-May-2026

For and on behalf of the board of directors

Satnam Arora
Jt. Mg. Director
DIN No. 00010667

Prabhat Kumar
C.F.O

Gurnam Arora
Jt. Mg. Director
DIN No. 00010731

Deepak Kaushal
Company Secretary



NOTES FORMING PART OF THE STANDALONE FINANCIAL STATEMENT

1. Company Information

Kohinoor Foods Limited was incorporated in 1989. It is a Public Limited company listed on the stock exchanges, BSE and NSE. The Company is a leading Basmati Rice player. It also owns a Food Factory situated at Bahalgarh, Sonapat. The products of the company are known for superior quality and are popular worldwide.

The company has two 100% wholly owned subsidiaries – Sachdeva Brothers Private Limited, in India and Kohinoor Foods USA Inc in USA.

2. Significant Accounting Policies

(a) Basis of Preparation

These Financial Statements have been prepared in accordance with the Indian Accounting Standards (hereinafter referred to as the 'Ind AS') as notified by Ministry of Corporate Affairs pursuant to section 133 of the Companies Act, 2013 read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and Companies (Indian Accounting Standards) Amendment Rules, 2016. The financial statements for the year ended March 31, 2018 were prepared by the company under Ind AS for the first time, with 01-04-2016 as date of transition.

The Financial Statements have been prepared on the historical cost convention on going concern basis and on accruals basis unless otherwise stated. The accounting policies are applied consistently to all the periods presented in the financial statements.

(b) Use of Estimates and Judgments

The preparation of Financial Statements requires management to make certain assumptions and estimates that affect the reported amount, the Financial Statements and Notes thereto. Difference between actual results and estimates are recognized in the period in which they materialize.

(c) Property, Plant and Equipment

The Company has adopted revaluation model for land & building. All the assets belonging to these classes of assets are carried at revalued amount being its fair value at the date of revaluation less subsequent depreciation. The Company shall carry out the revaluation of these assets periodically after every 3 to 5 years.

Property, Plant & Equipment under all other classes are stated at cost of acquisition/installation inclusive of freight, duties, and taxes and all incidental expenses and net of accumulated depreciation. In respect of major projects involving construction, related pre-operational expenses form part of the value of assets capitalized. Expenses capitalized also include applicable borrowing costs. Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the entity and the cost can be measured reliably.

Property, plant and equipment which are not ready for intended use as on the date of Balance Sheet are disclosed as "Capital work-in-progress" and stated at the amount spent up to the date of balance sheet.

Intangible assets are stated at their cost of acquisition.

(d) Depreciation

Depreciation on Property, Plant & Equipment is provided on written down value method, in terms of useful life of the Assets as prescribed in Schedule II to the Companies Act 2013. The depreciation rates which are different from the principal rates specified in Schedule-II are as follows: -

Tarpaulin	100% p.a.
Wooden & Plastic Crates	100% p.a.



(e) Financial Instruments

(1) Financial Assets

Initial recognition and measurement

All financial assets are initially recognized at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities, which are not at fair value through profit or loss, are adjusted to the fair value on initial recognition.

Subsequent measurement

i) Financial assets carried at amortized cost

A financial asset is measured at amortized cost if it is held within a business model whose objective is to hold the asset in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

ii) Financial assets at fair value through other comprehensive income (FVTOCI)

A financial asset is measured at FVTOCI if it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

iii) Financial assets at fair value through profit or loss (FVTPL)

A financial asset which is not classified in any of the above categories are measured at FVTPL.

Investment in Subsidiaries, Associates and Joint Ventures

The Company has accounted for its investments in Subsidiaries, Associates and Joint Venture at cost, subject to impairment loss if any.

Other Equity Investments

All other equity investments are measured at fair value. Investments which are not held for trading purposes and where the Company has exercised the option to classify the investment as Fair Value through other comprehensive income ('FVTOCI'), all fair value changes on the investment are recognised in OCI.

(2) Financial liabilities

Initial recognition and measurement

All financial liabilities are recognized at fair value and in case of loans, net of directly attributable cost. Fees of recurring nature are directly recognized in the Statement of Profit and Loss as finance cost.

Subsequent measurement

Financial liabilities are carried at amortized cost using the effective interest method. For trade and other payables maturing within one year from the Balance Sheet date, the carrying amounts approximate fair value due to the short maturity of these instruments.

(3) Derivative financial instruments

Derivative financial instruments such as forward contracts, option contracts and cross currency swaps, to hedge its foreign currency risks are initially recognized at fair value on the date a derivative contract is entered into and are subsequently remeasured at their fair value with changes in fair value recognized in the Statement of Profit and Loss in the period when they arise.

(f) Fair value measurement

The Company classifies the fair value of its financial instruments, FVTPL and FVTOCI, in the following hierarchy, based on the inputs used in their valuation



- i) Level 1 - The fair value of financial instruments quoted in active markets is based on their quoted closing price at the balance sheet date.
- ii) Level 2 - The fair value of financial instruments that are not traded in an active market is determined by using valuation techniques using observable market data. Such valuation techniques include discounted cash flows, standard valuation models based on market parameters for interest rates, yield curves or foreign exchange rates, dealer quotes for similar instruments and use of comparable arm's length transactions.
- iii) Level 3 - The fair value of financial instruments that are measured on the basis of entity specific valuations using inputs that are not based on observable market data (unobservable inputs).

(g) Dividend to Equity Shareholders

Dividend to Equity Shareholders is recognized as a liability and deducted from shareholders' equity, in the period in which the dividends are approved by the equity shareholders in the general meeting.

(h) Inventories

Raw materials, traded and finished goods are stated at the lower of cost and net realizable value. Stores and spares are carried at cost.

Cost is determined on FIFO (First in First out) basis for raw material, and on weighted average method for all other categories of inventories. Cost comprises expenditure incurred in the normal course of business in bringing such inventories to its present location and condition, where applicable, include appropriate overheads based on normal level of activity.

(i) Cash and Cash Equivalents

Cash and cash equivalents are short-term, highly liquid investments that are readily convertible into cash and which are subject to an insignificant risk of changes in value.

(j) Revenue Recognition

Revenue is measured at fair value of the consideration received or receivable, net of discount, rebate, returns and value added taxes. The Company recognizes revenue when the amount of revenue can be reliably measured; when it is probable that future economic benefits will flow to the entity; and when specific criteria have been met for each of the Company activities.

Revenue from sale of goods is recognized when all the significant risk and rewards of ownership in the goods are transferred to the buyer as per the terms of the contract, there is no continuing managerial involvement with the goods and the amount of revenue can be measured reliably. On recognition of revenue the Company retains no effective control of the goods transferred to a degree usually associated with ownership and no significant uncertainty exists regarding the amount of the consideration that will be derived from the sale of goods.

Interest income is recognized using the effective interest method. Revenue in respect of Insurance / others claims, Commission, etc. is recognized only when it is reasonably certain that the ultimate collection will be made.

Revenue in respect of sale of licenses, duty drawback and other incentives is recognized on realization basis.

(k) Research and Development

Research expenditure is recognized in the statement of profit and loss as incurred. Development expenditure is capitalized only if the costs can be reliably measured, future economic benefits are probable, the product is technically feasible and the Company has the intent and the resources to complete the project. Development assets are amortized based on the estimated useful life, as appropriate.

(l) Employee Benefits

Contributions to defined provident fund are charged to the statement of profit and loss on accrual basis. Present liability for future payment of gratuity is determined on the basis of actuarial valuation at the balance sheet date and the expenses is charged to the statement of profit and loss.



(m) Foreign Currency Transactions

Transactions in foreign currencies are recognized at the prevailing exchange rates on the transaction dates. Realized gains and losses on settlement of foreign currency transactions are recognized in the Statement of Profit and Loss.

Monetary foreign currency assets and liabilities at the year-end are translated at the year-end exchange rates and the resultant exchange differences are recognized in the Statement of Profit and Loss.

Non-monetary assets and liabilities denominated in a foreign currency and measured at historical cost are translated at the exchange rate prevalent at the date of transaction.

(n) Borrowing Costs

Borrowing costs consist of interest, ancillary and other costs that the Company incurs in connection with the borrowing of funds and interest relating to other financial liabilities. Borrowing costs also include exchange differences to the extent regarded as an adjustment to the borrowing costs.

Interest and other borrowing costs attributable to qualifying assets are capitalized as a part of such assets till such time the assets are ready for use. Other interest and borrowing costs are charged to Statement of Profit and Loss.

(p) Income tax

Current Income Tax:

Current Income Tax is measured at the amount expected to be paid to the tax authorities in accordance with Income Tax Act, 1961.

Deferred Tax:

Deferred tax is provided using the balance sheet approach on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date. The tax rates and tax laws used to compute the tax are those that are enacted or substantively enacted at the reporting date.

Deferred tax assets are recognized to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilized.

Current and Deferred tax is recognized in the Statement of Profit and Loss, except to the extent that it relates to items recognized in other comprehensive income or directly in equity. In this case, the tax is also recognized in other comprehensive income or directly in equity

Minimum Alternate Tax:

According to section 115JAA of the Income Tax Act, 1961, Minimum Alternative Tax ('MAT') paid over and above the normal income tax in a subject year is eligible for carry forward for fifteen succeeding assessment years for set-off against normal income tax liability. The MAT credit asset is assessed against the Company's normal income tax during the specified period.

(q) Leases

At the date of commencement of the lease, the Company recognizes a right-of-use (ROU) asset and a corresponding lease liability for all lease arrangements in which it is a lessee, except for leases with a term of 12 months or less (short term leases) and low value leases. For these short-term and low-value leases, the Company recognizes the lease payments as an operating expense on a straight-line basis over the term of the lease.

The ROU assets are initially recognized at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or prior to the commencement date of the lease plus any initial direct costs less any lease incentives. They are subsequently measured at cost less accumulated depreciation and impairment losses. ROU assets are depreciated from the commencement date on a straight line basis over the shorter of the lease term and useful life of the underlying asset.

The lease liability is initially measured at amortized cost at the present value of the future lease payments. The lease payments are discounted using the interest rate implicit in the lease.



(r) Provisions, Contingent Liability and Contingent Assets

The Company creates a provision when there is a present obligation as a result of past event that probably requires an outflow of resources and a reliable estimate can be made of the amount of obligation. A disclosure of contingent liability is made when there is a possible obligation or a present obligation that will probably not require outflow of resources or where a reliable estimate of the obligation cannot be made. Contingent Assets are neither recognized nor disclosed in the Financial Statements.

(s) Impairment of Financial Assets

Expected credit losses are recognized for all financial assets subsequent to initial recognition other than financials assets in FVTPL category.

(t) Impairment of Non-Financial Assets

The Company assesses at each Balance Sheet date whether there is any indication that an asset may be impaired. If any such Indication exists; the Company estimates the recoverable amount of assets. If such recoverable amount of the assets or the recoverable amount of the cash generating unit to which the assets belong is less than its carrying amount, the carrying amount is reduced to its recoverable amount. The reduction is treated as an impairment loss and is recognized in the statement of Profit & Loss. If at the Balance Sheet date there is an indication that if a previously assessed impairment loss no longer exists, the recoverable amount is reassessed and the assets is reflected at recoverable amount.

(u) Exceptional Items

Exceptional items are disclosed separately in the financial statements where it is necessary to do so to provide further understanding of the financial performance of the company. These are material items of income or expense that have to be shown separately due to their nature or incidence.

(v) Earnings per share

The Company presents basic and diluted earnings per share data for its ordinary shares. Basic earnings per share is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the year. Diluted earnings per share is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding, adjusted for own shares held, for the effects of all dilutive potential ordinary shares.

(w) Events after the reporting period

Adjusting events are events that provide further evidence of conditions that existed at the end of the reporting period. The financial statements are adjusted for such events before authorization for issue.

Non-adjusting events are events that are indicative of conditions that arose after the end of the reporting period. Non-adjusting events after the reporting date are not accounted, but disclosed.



3. PROPERTY, PLANT AND EQUIPMENT

Particulars	Freehold Land	Building	Plant & Machinery	Furniture & Fixtures	Office Equipment & Computers	Vehicles	Total
Gross Block							
Balance as at March 31, 2025	10,152.25	11,502.85	11,726.15	348.59	636.70	551.39	34,917.94
Additions	-	31.90	46.46	20.82	6.97	0.81	106.96
Deletions	8,337.64	7,776.69	10,119.54	87.00	477.71	436.85	27,235.44
Balance as at March 31, 2026	1,814.61	3,758.06	1,653.06	282.42	165.96	115.35	7,789.46
Accumulated Depreciation							
Balance as at March 31, 2025	-	7,653.80	10,622.51	330.75	617.94	538.62	19,763.62
Depreciation for the year	-	339.79	190.64	7.49	10.48	2.39	550.79
Deletions/Adjustments	-	5,948.57	9,860.66	86.49	477.11	430.53	16,803.35
Balance as at March 31, 2026	-	2,045.03	952.49	251.75	151.31	110.48	3,511.06
NET BLOCK							
Balance as at March 31, 2025	10,152.25	3,849.05	1,103.64	17.85	18.76	12.78	15,154.33
Balance as at March 31, 2026	1,814.61	1,713.04	700.57	30.66	14.65	4.87	4,278.40

Note

On transition to IND AS as at April 1, 2016 the company has elected to measure all its property, plant and equipment at the previous GAAP carrying value except for the "Land and Building" for which it has opted revaluation model. The company has revalued its land and building as on 01-04-2016 and has transferred the difference between the revalued amount and the carrying value as per previous GAAP amounting to Rs. 15,753.28 Lacs to revaluation surplus under other Equity. The current balance of Revaluation surplus as on 31-03-2026 is Rs. 1644.72 Lacs.

CAPITAL WORK IN PROGRESS

Particulars	Amount
Net Book Value	
Balance as at March 31, 2025	1.26
Balance as at March 31, 2026	-



		(Rs. in Lacs)	
As at	31-Mar-2026	31-Mar-2025	
4 Other Non-Current Assets			
(Unsecured, considered goods)			
Security Deposit	105.51	105.51	
Others	353.45	945.31	
	<u>458.95</u>	<u>1,050.82</u>	
5a Deferred Tax Asset (Net)			
Disallowance under Income tax act, 1961	-	42.61	
Related to fixed assets	-	125.72	
	<u>-</u>	<u>168.33</u>	
5b Deferred Tax Liability (Net)			
Disallowance under Income tax act, 1961	(39.65)	-	
Related to fixed assets	169.26	-	
	<u>129.61</u>	<u>-</u>	
6 Inventories			
(As taken, valued and certified by the Management)			
Raw Material	116.38	198.24	
Work in Progress	101.60	122.77	
Finished Goods	78.58	21.30	
Packing Materials	368.54	367.65	
	<u>665.11</u>	<u>709.96</u>	
a) Inventories are valued at the lower of cost and net reliable value.			
b) Finished goods includes the Stock in transit.			
7 Trade Receivables			
Unsecured, Considered Good			
Outstanding for a period exceeding six months	17.36	67.51	
Others	2,920.54	1,434.68	
Unsecured, Considered Doubtful			
Outstanding for a period exceeding six months	269.76	274.77	
	<u>3,207.66</u>	<u>1,776.96</u>	

Annexure of Trade Receivables as at 31st March, 2026:-

Particulars	Outstanding for following periods from due date of payment					
	Less than 6 Months	6 Months-1 Year	1-2 Years	2-3 Years	More than 3 Years	Total
(i) Undisputed Trade Receivables- Considered Good	2,920.54	16.92	0.44	-	-	2,937.90
(ii) Undisputed Trade Receivables- Considered Doubtful	-	-	-	-	-	-
(iii) Disputed Trade Receivables- Considered Good	-	-	-	-	-	-
(iv) Disputed Trade Receivables- Considered Doubtful	-	-	-	-	269.76	269.76



(Rs. in Lacs)

As at **31-Mar-2026** **31-Mar-2025**

Annexure of Trade Receivables as at 31st March, 2025:-

Particulars	Outstanding for following periods from due date of payment					
	Less than 6 Months	6 Months-1 Year	1-2 Years	2-3 Years	More than 3 Years	Total
(i) Undisputed Trade Receivables- Considered Good	1,434.68	-	-	-	67.51	1,502.19
(ii) Undisputed Trade Receivables- Considered Doubtful	-	-	-	-	-	-
(iii) Disputed Trade Receivables- Considered Good	-	-	-	-	-	-
(iv) Disputed Trade Receivables- Considered Doubtful	-	-	-	-	274.77	274.77

8 Cash and Cash Equivalents

Balances with Banks in Current Accounts	19.66	82.75
Cash in Hand	44.95	31.10
Fixed deposits as Margin Money with Banks	2.49	2.49
	<u>67.09</u>	<u>116.33</u>

9 Other Financial Assets (Current)

Staff Advance	3.83	1.66
Interest accrued on bank deposits	3.03	2.67
Advance to Related Party	1.57	1.48
	<u>8.42</u>	<u>5.80</u>

10 Other Current Assets

(Unsecured, Considered good)

Tax paid against pending Appeal	139.22	1,418.62
Advance Tax/TDS Receivable*	204.12	0.43
Advance against Purchases	52.19	236.07
Pre-paid Expenses	65.59	21.99
Others	50.01	31.98
	<u>511.13</u>	<u>1,709.08</u>

*Advance Tax/TDS Receivable included TDS of Rs. 75 Lacs deducted by a party in F.Y 2024-25 which was not claimed in original return for A.Y 2025-26, but has been claimed in the rectification filed subsequently for claiming this credit and carry forward to A.Y 2026-27.

11 Equity Share Capital

Authorised Share Capital		
75,000,000 (Previous year 75,000,000)	7500.00	7500.00
Equity shares of Rs. 10/- each		
Issued, Subscribed And Paid-Up Capital		
Equity Shares of Rs. 10/- each fully paid-up	3,707.15	3,707.15
	<u>3,707.15</u>	<u>3,707.15</u>

a) The reconciliation of the number of shares outstanding is set out below:

Number of Equity Shares at the beginning of the year	37,071,530	37,071,530
Number of Equity Shares issued during the year	-	-
Number of Equity Shares at the end of the year	37,071,530	37,071,530



(Rs. in Lacs)

b) Shares held by Shareholders holding more than 5 percent shares in the Company :

As at	31-Mar-2026		31-Mar-2025	
(1) Satnam Arora	5,749,158	15.51%	5,749,158	15.51%
(2) Gurnam Arora	6,289,204	16.97%	6,289,204	16.97%
(3) AL Dahra International Investments LLC	7,048,306	19.01%	7,048,306	19.01%

c) Terms/Rights attached to equity shares

The Company has only one class of equity shares having a par value of Rs. 10/- per share. Each holder of equity shares is entitled to one vote per share and has equal dividend right. The Company declares and pays dividend in Indian Rupees. The Dividend if proposed by the Board of Directors is subject to shareholders approval in the ensuing Annual General Meeting.

In the event of liquidation of the Company, the equity shareholders will be entitled to receive the remaining assets of the Company in proportion to the number of equity shares held by the shareholders.

d) Details of promoters holding in the Company

Promoters Name	31-Mar-2026		31-Mar-2025	
	No. of Shares	% of Total Shares	No. of Shares	% of Total Shares
Jugal Kishore Arora	1,053,484	2.84%	1,053,484	2.84%
Satnam Arora	5,749,158	15.51%	5,749,158	15.51%
Gurnam Arora	6,289,204	16.97%	6,289,204	16.97%

12 Other Equity

Capital Reserve	1,499.72	1,499.72
Securities Premium Account	15,757.23	15,757.23
Revaluation Surplus		
As per last Balance Sheet	15,503.64	15,885.19
Revaluation Surplus Adjusted	(13,858.92)	(381.55)
Closing Balance	1,644.72	15,503.64
Retained Earnings		
As per last Balance Sheet	(53,906.08)	(89,058.67)
Mat Credit Adjusted	-	(464.87)
Profit/(Loss) during the year	8,068.22	35,251.35
Other Comprehensive Income	(3.12)	(15.43)
Transfer from Revaluation Surplus	13,858.92	381.55
Closing Balance	(31,982.06)	(53,906.08)
	<u>(13,080.40)</u>	<u>(21,145.49)</u>

Nature and Purpose of Reserves

i. Capital Reserve

Capital Reserve had been created consequent to forfeiture of Application Money on Share Warrants.

ii. Securities Premium Account

Securities Premium Account had been created consequent to issue of shares at premium. These reserves can be utilised in accordance with Section 52 of Companies Act, 2013.



		(Rs. in Lacs)	
As at	31-Mar-2026	31-Mar-2025	
iii	Revaluation Surplus		
	Revaluation surplus was created on revaluation of Land & Building as on 01-04-2016. During the current year, a portion of the revaluation surplus was adjusted due to the sale of land in Amritsar and sale of Land & Building in Murthal.		
iv	Retained Earning		
	The company has opted for the new tax regime u/s 115 BAA. Considering this, the company has foregone the MAT credit amounting to Rs 464.87 Lacs and accordingly accounted for the same in the books of accounts during the previous year		
13	Borrowings (Non-Current)		
	Unsecured Loans		
	Loans against Keyman Insurance Policy*	160.66	195.58
	Unsecured Loans		
	Loan from Directors**	10,136.56	7,293.44
		10,297.22	7,489.02
* (Secured against Keyman Insurance policies of Directors)			
** Loan from Directors are Interest free.			
14	Provisions (Non-Current)		
	Provision for Employee Benefit		
	Provision for Gratuity	131.79	125.45
		131.79	125.45
15	Borrowings (Current)		
	Secured		
	Loan repayable on Demand from Banks	-	16,089.79
	Payable to Bank on account of revoked Corporate Gurantee	4,429.57	4,088.18
		4,429.57	20,177.96
a)	Loan repayable on Demand from Banks are working capital loans secured by hypothecation of Inventory, book debts and other current assets of the company, both present and future and the first charge on fixed assets of the company (excluding of specific assets charged to Term lending Banks).		
	The Company had entered into an OTS agreement last year and had paid substaintial amount. The amount of loan repayable on demand from banks represents the balance amount of OTS payable as on 31-03-2025 which was fully paid during the current year alongwith interest.		
b)	The balances are subject to confirmation and reconciliation.		
c)	Default in Repayment of Loan		
i)	There were default in repayment of bank loans from March-2018 onwards and the Banks had classified the company's accounts as Non Performing asset and served Notice under section 13(2) & 13(4) of The Securitization and Reconstruction of Financial Assets and Enforcement of Security Interest Act. The company entered into OTS agreement with the Banks and has paid full amount of OTS along with Interest to the lenders.		
ii)	The Company had received Notices from the Banks under section 13(2) of The Securitization and Reconstruction of Financial Assets and Enforcement of Security Interest Act, 2002, in the month of July, 2018 to May, 2019 and in the		



(Rs. in Lacs)

As at **31-Mar-2026** **31-Mar-2025**

month of February 2020 to September 2020. The Company had replied to the notices received from the Bank within 60 days from the date of notices. The Company had also received Notices from the Banks under section 13(4) of The Securitization and Reconstruction of Financial Assets and Enforcement of Security Interest Act, 2002. However the company entered into OTS agreement with the Banks and has paid full amount of OTS along with Interest to the lenders.

- iii) The lead banker, Punjab National Bank had filed petition under Section 7 of Insolvency and Bankruptcy Code, 2016, before the Hon'ble court of NCLT, Chandigarh Bench. As the company has paid in full the agreed One time settlement amount along with interest to the lenders, the petition filed under Section 7 of Insolvency and Bankruptcy Code, 2016 has become infructuous and has been disposed off.
- iv) The Secured Creditors (IDBI Bank) of the Company had filed petition under Section 7 of Insolvency and Bankruptcy Code, 2016, before the Hon'ble court of NCLT, Chandigarh Bench. As the company has paid in full the agreed One time settlement amount along with interest to the lenders, the petition filed under Section 7 of Insolvency and Bankruptcy Code, 2016 has become infructuous and has been disposed off.
- v) The company had received Ex-parte Interim Order dated 25-06-2020 from Debt Recovery Tribunal-III, Delhi in the matter of ICICI Bank Vs. Kohinoor Foods Limited restraining the company from transferring/ alienating or otherwise dealing with, or disposing off or encumbering or creating any third party interest with respect of the hypothecated assets/immovable properties of Company until further orders. The company is contesting the matter and taking necessary action. It has paid in full the agreed One time settlement amount along with interest to the lenders.
- vi) The Lead Bank had filed petition before DRT Delhi under section 19(4) of the Act. . The Company is contesting the matter. It has paid in full the agreed One time settlement amount along with interest to the lenders
- d) The company had issued a corporate guarantee in favor of PNB Hongkong(now PNB-Dubai) for loan granted by PNB Hongkong (now PNB-Dubai) to its wholly own subsidiary Kohinoor Foods USA Inc. PNB Hongkong (now PNB-Dubai) has invoked the corporate guarantee on default made by Kohinoor Foods USA Inc. The company has recognised the liability of Rs.4429.57Lacs (previous year Rs.4088.18 Lacs). The Company has received legal notice from the Punjab National Bank, Hong Kong in regard to outstanding indebtedness of the due amount. The matter is now being taken up with PNB Dubai and the Company has submitted an OTS proposal for settlement of this liability arising out of corporate guarantee.

e) One Time Settlement (OTS)

The Company submitted one time settlement (OTS) resolution plan which was sanctioned for an amount of INR 227.45 crores by the consortium Lenders, during the last year. The company had partly paid the OTS amount last year and has fully paid the balance amount alongwith interest during the current year. The Company has obtained NOC from 4 out of 6 lenders and is in process of Obtaining remaing NOC from the Lenders along with Consolidated NOC from the Lead Bank in terms of the sanctioned One Time Settlement.

16 Trade Payable

Due to Micro, Small and Medium Enterprises	951.78	430.88
Due to Others	2,206.96	634.03
	<u>3,158.74</u>	<u>1,064.91</u>

Annexure of Trade Receivables as at 31st March, 2026:-

Particulars	Outstanding for following periods from due date of payment				
	Less than 1 Years	1-2 Years	2-3 Years	More than 3 Years	Total
(i) MSME	951.78	-	-	-	951.78
(ii) Others	1,767.40	-	-	439.56	2,206.96
(iii) Disputed dues- MSME	-	-	-	-	-
(iv) Disputed dues- Others	-	-	-	-	-



(Rs. in Lacs)

As at **31-Mar-2026** **31-Mar-2025**

Annexure of Trade Receivables as at 31st March, 2025:-

Particulars	Outstanding for following periods from due date of payment				
	Less than 1 Years	1-2 Years	2-3 Years	More than 3 Years	Total
(i) MSME	430.88	-	-	-	430.88
(ii) Others	180.02	0.03	-	452.01	632.06
(iii) Disputed dues- MSME	-	-	-	-	-
(iv) Disputed dues- Others	-	-	-	1.97	1.97

17 Other Financial Liabilities (Current)

Current maturities of long-term debt	36.48	34.14
Employees Benefits Payable	89.79	60.47
Other Payables	146.70	228.60
Advance against Sale of Murthal Plant	-	7,549.96
Interest Payable	-	1,236.86
	<u>272.97</u>	<u>9,110.03</u>

18 Other Current Liabilities

Advance received from customers	19.80	75.48
Statutory Liabilities	92.38	38.58
Other Liabilities	12.17	13.31
	<u>124.35</u>	<u>127.37</u>

19 Provisions (Current)

Provision for gratuity	25.76	36.45
	<u>25.76</u>	<u>36.45</u>

For the year ended **31-Mar-2026** **31-Mar-2025**

20 Revenues From Operations

Sales of Products	14,546.48	8,425.79
Sales of Services	50.43	-
Other Operating Revenues	162.69	213.46
	<u>14,759.60</u>	<u>8,639.25</u>

a) Sales of Products

Rice	9,636.97	55.81
Foods	4,909.51	8,369.98
	<u>14,546.48</u>	<u>8,425.79</u>

b) Sales of Services

Income from Product Development Services	50.43	-
	<u>50.43</u>	<u>-</u>



		(Rs. in Lacs)	
For the year ended	31-Mar-2026	31-Mar-2025	
c) Other Operating Revenues			
Sale of Scrap	22.07	92.93	
Misc Income - Handling/ Documentation	121.32	-	
Income from Rice Processing	-	79.16	
Sale of Export License	19.29	41.37	
	<u>162.69</u>	<u>213.46</u>	
21 Other Income			
Income from Key Man Insurance Policy	52.74	54.36	
Interest Income	13.06	3.29	
Commission Income	568.97	121.05	
Interest on Income Tax Refund	439.47	-	
Profit on Sale of Assets	46.02	(59.25)	
Rebate & Discount Received	7.05	0.66	
	<u>1,127.31</u>	<u>120.10</u>	
22 Cost of Material Consumed			
Opening Stock	198.24	146.35	
Add: Purchases	10,354.37	2,406.43	
Less Closing Stock	116.38	198.24	
	<u>10,436.22</u>	<u>2,354.53</u>	
23 Purchase of Traded Goods			
Non-Basmati Rice	21.76	23.74	
Foods	623.51	709.16	
Other Foods Products	-	87.26	
ITC Reversal on Exempt Item	47.82	9.95	
	<u>693.09</u>	<u>830.11</u>	
24 Changes in Inventories of Finished Goods, Work in Progress and Stock in Trade			
Opening Inventories	144.07	314.30	
Closing Inventories	180.18	144.07	
	<u>(36.11)</u>	<u>170.24</u>	
25 Employee Benefit Expenses			
Staff Salaries	952.61	728.35	
Director's Remuneration	180.00	-	
Gratuity	27.37	25.08	
Bonus	11.80	10.53	
Staff Welfare	42.68	36.38	
Employer's Contribution to P.F.& ESI	24.14	22.45	
	<u>1,238.60</u>	<u>822.80</u>	



		(Rs. in Lacs)	
For the year ended	31-Mar-2026	31-Mar-2025	
26 Finance Cost			
Interest Expense*			
Interest on Bank Borrowing	550.64	2,481.08	
Interest Other	4.42	1.14	
Other Borrowing Cost	42.77	-	
	<u>597.84</u>	<u>2,482.22</u>	
The company has not provided interest towards revoked corporate guarantee for the loan given to its wholly owned subsidiary in USA by PNB Hongkong, to the extent of Rs 318.43 Lacs for the current year, Rs. 284.20 Lacs for the previous year and Rs. 1528.28 Lacs from the date of revocation of corporate guarantee up to 31-03-2026. The company has submitted an OTS parposal for settlement of this liability arising out of corporate gurantee.			
27 Other Expenses			
a) Manufacturing Expenses			
Loading and Unloading Charges	1.10	5.81	
Packing Materials Consumed	862.52	1,943.49	
Packing Material Designing Expenses	3.99	0.63	
Wages	335.46	507.36	
Processing Charges	-	0.58	
Repair to Machinery	86.13	129.84	
Power & Fuel	202.36	223.98	
	<u>1,491.55</u>	<u>2,811.68</u>	
b) Administrative Expenses			
Payment to Auditors *			
-Statutory Audit Fee	10.60	10.60	
-Tax Audit Fee	2.50	2.50	
-Other Matters	12.70	0.87	
Postage, Telegram and Telephone	29.13	36.30	
Bank Charges	5.75	15.83	
General Expenses^	81.71	113.56	
Legal and Professional Charges	138.03	105.93	
Electricity Expenses	7.74	7.80	
Rates and Taxes	24.20	23.76	
Watch & Ward	27.01	45.14	
Charity and Donation	-	0.25	
Vehicle Maintenance	12.31	24.40	
Printing and Stationery	4.91	6.87	
Fumigation Expenses	8.20	7.60	
Insurance Charges	10.92	15.50	
Conveyance	39.05	20.14	
Membership & Subscription	12.48	2.77	
Traveling Expenses (Directors)	40.75	48.52	
Traveling Expenses (Others)	135.18	69.20	
Research & Development	15.28	22.89	
Additional G.S.T Demand	1.03	11.90	
Staff Recruitment Expenses	-	3.87	
Bad Debts/ Balance Written off *	111.21	(43.99)	
Rent	76.20	55.51	
Repairs to Building	60.75	89.03	
Repairs to Others	28.94	32.21	
Foreign Exchange Loss	325.40	42.73	
	<u>1,221.99</u>	<u>771.71</u>	



	(Rs. in Lacs)	
For the year ended	31-Mar-2026	31-Mar-2025
c) Selling & Distribution Expenses		
Advertisement and Publicity	1.92	2.54
Business Promotion	149.59	117.69
Rebate & Discount	5.08	2.29
Claim Against Business Loss	6.11	-
Ocean Freight	35.30	48.33
Expenses Against Export	1.52	2.08
Brokerage & Commission on Sales	2.23	4.78
Clearing and Forwarding	161.14	301.38
	362.88	479.10
	3,076.42	4,062.49

* During the year the company has written off some balances which are not recoverable and written back some balances which are not payable. The aggregate amount of such balances is as given below.

Input Tax/Purchase Tax written off	19.03	-
Accounts Receivable written off	122.12	5.87
Accounts Payable written back	(29.94)	(49.86)
	111.21	(43.99)

28 Exceptional Items

Profit on Sale of Immovable Property	9,599.17	-
Gain on one time Settlement of Bank Loans	-	38,274.23
	9,599.17	38,274.23

During the year the company has sold its Rice Plant situated at Murthal Sonipat, Haryana for a consideration of Rs. 190 Crores and an additional piece of Land for Rs. 8 Crore, out of which Rs. 173 Crores is for Land & Building and Rs. 25 Crores for Machinery. Out of consideration of Rs. 173 crores for land and building, the sale deed of Rs. 82.35 Crores has been registered till 31 March 2026 and another sale deed of Rs. 80.00 Crores was registered in May 2026. Balance land parcel of the value of Rs. 10.65 Crores has not yet been registered. However the company has recognized the sale proceeds and the resulting gain on the entire plant as the possession and control has been transferred to the buyer and the consideration has been received.

During the previous financial year, based on the One Time Settlement by the Lender Banks, the OTS proposal amount was Rs 227.45 crores, the company had paid substantial amount of Rs 200 crores upto 15-04-2025, The, Exceptional items of Rs 382.74 Crores during previous year is on account of Gain on OTS.

29 Income Tax for Prior Years

Income tax Expenses for Prior year amounting to Rs. 547.31 Lacs pertain to tax demand of previous years. The company had deposited tax in earlier years which have been adjusted by the Tax authorities against such demand.

30 Prior Period Adjustment

In accordance with IND as 8 the company has made following adjustments by restating the comparative amounts for previous financial year 2024-25.

Statement of Profit & Loss A/c	FY 2024-25	FY 2024-25 Restated	Adjustment
Profit on sale of Land	322.32	(59.25)	(381.57)
Finance Cost	1,637.35	2,482.22	844.87
Total Compransavie Income	36,462.37	35,235.93	(1,226.44)
Balance Sheet			



Statement of Profit & Loss A/c	FY 2024-25	FY 2024-25 Restated	Adjustment
Assets			
Property Plant Equipment	15,404.00	15,154.33	(249.67)
EQUITY AND LIABILITIES			
Revaluation Reserve	15,753.29	15,503.64	(249.65)
General Reserve	(53,061.18)	(53,906.08)	(844.90)
Other Financial Liability (Current)	8,265.16	9,110.03	844.87
	(29,042.73)	(38,402.44)	(1,094.55)

- a) There was an error in allocation of Revaluation surplus among different parts of land at Amritsar, a part of which has been sold in earlier year. The previous year profit on sale of assets, Property Plant & Equipment, Revaluation Reserve and General Reserve have been adjusted and previous year figures have been restated accordingly.
- b) The company has entered into OTS with the Lenders, and has paid full amount of OTS during the year. It has also paid interest on delayed payment of OTS amount in full . The interest paid by the company during the year includes Rs. 844.87 Lacs pertaining to period from 01-10-2024 to 31.03.2025 which was not provided for in previous year , as there was a difference of opinion with the banks on interest calculation, which was resolved subsequently. This has been treated as prior period expense and the previous years interest expense, interest liability and general reserve have been restated.

31 Disclosures under IND AS-19 "Employees Benefits" :

a) Defined Contribution Plans:

Amount of Rs.24.14 Lacs (previous year Rs. 22.45 Lacs) pertaining to employers' contribution to Provident Fund and Employees State Insurance is recognized as an expense and included in "Employees cost " in Note No. 25.

b) Defined Benefit Plan:

General description of Defined Benefit Plan (Gratuity):

The Company operates gratuity plan wherein every employee is entitled to the benefit equivalent to 15 days basic salary last drawn for each completed year of service. The same is payable on termination of service, or retirement, or death whichever is earlier. The benefits vest after five years of continuous service. The Company has set a limit of Rs. 20 lacs (previous year Rs. 20 lacs) per employee.

c) The disclosures for gratuity cost is given below:

i Reconciliation of opening and closing balances of defined benefit obligation

	Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
1	Present value of obligation at the beginning of the year	169.29	136.16
2	Interest cost	11.49	9.82
3	Currents service cost	16.01	15.39
4	Benefits paid	(42.36)	(7.53)
5	Actuarial (gain)/loss on obligation	3.12	15.45
6	Present value of obligation at the end of the year	157.55	169.29

ii Change in plan assets

	Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
1	Fair value of plan assets at the beginning of the period	2.02	1.80
2	Actual return on plan assets	0.13	0.16
3	Employer Contributions	40.45	2.50
4	Benefits paid	(42.36)	(2.44)
5	Fair value of plan assets at the end of the year	0.24	2.02



iii Actuarial gain/ loss on Plan Assets:-

	Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
1	Expected Interest Income	0.14	0.13
2	Actuarial income on Plan Asset	0.13	0.16
3	Actuarial gain/(Loss) for the year on Assets	0.01	0.03

iv Balance Sheet and related analysis:-

	Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
1	Present value of the obligation at the end	157.55	169.29
2	Fair value of plan assets	0.24	2.02
3	Unfunded liability/provision in Balance Sheet	(157.32)	(167.27)

v The amounts recognized in the Income Statements

	Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
1	Total Service Cost	16.01	15.39
2	Net Interest Cost	11.36	9.69
3	Expenses recognized in the Income statement	27.37	25.08

vi Other Comprehensive Income (OCI)

	Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
1	Net cumulative unrecognized actuarial gain/(loss) opening	-	-
2	Actual gain/(Loss) for the year on PBO	(3.12)	(15.45)
3	Actual gain/(Loss) for the year on Asset	(0.01)	0.03
4	Unrecognized actuarial gain/(loss) for the year	(3.12)	(15.43)

vii Principal actuarial assumptions at the balance sheet date are as follows:

A. Economic Assumptions

The Company is primarily engaged in the business of manufacturing, trading & marketing of food products which is a single segment, as per Indian Accounting Standard (IND AS) 108.

	Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
1	Discount rate	7.29	6.71
2	Expected rate of return on plan assets	8.00	8.00
3	Salary growth rate	5.00	5.00

B. Demographic Assumption

1	Retirement Age:	58 Years
2	Mortality table :	Indian Assured life maturity (2012-14)

32 Disclosures under IND AS-108 on "Segment Reporting" :

As per the threshold limits prescribed under Indian Accounting Standard (Ind AS-108) on "Segment Reporting" prescribed under section 133 of the Companies Act, 2013 read with relevant rules thereunder and the other accounting principles generally accepted in India, the Company's reportable activity falls within a single business segment and hence the disclosure requirements are not applicable.



33 Disclosures under IND AS-24 on “Related Party Disclosures” :

List of related parties

- i) Wholly Owned Subsidiaries of the Company
 - Sachdeva Brothers Pvt Ltd. India
 - Kohinoor Foods USA Inc.,
- ii) Joint Ventures
 - Rich Rice Raisers Factory LLC.- Dubai
- iii) Key Managerial Personnel and their relatives

Mr. Jugal Kishore Arora	Chairman
Mr. Satnam Arora	Jt.Mg.Director
Mr. Gurnam Arora	Jt.Mg.Director
Mr. Nitin Arora	Son of Mr. Jugal Kishore Arora
Mr. Amit Arora	Son of Mr. Satnam Arora
Mr. Sumit Arora	Son of Mr. Satnam Arora
Mr. Ankush Arora	Son of Mr.Gurnam Arora
Mr. Aryavir Arora	Grand Son of Mr. Satnam Arora
Ms. Jahnvi Arora	Grand Daughter of Mr. Jugal Kishore Arora
- iv) Enterprise over which key managerial personnel exercise significant influence
 - Satnam Overseas (Exports) - Partnership Firm of Promoter/Directors
 - Adonis No.1 Beauty Clinic LLP
 - Satnam International Pvt. Ltd.
 - Satnam Haegens Ltd.
 - Adhiraj Buildcon LLP
 - QVC Foods Private Limited

The following transactions were carried out with related parties in the ordinary course of Business during the year*
(Rs. in Lacs)

	Subsidiary Companies	Key Management Personnel and their Relatives	Enterprises over which Key Management Personnel exercise significant influence
Transactions during the year			
Sale of products	-		635.26 (532.29)
Remuneration	-	181.24 (-)	-
Advance Received	- -	- -	- (53.62)
Loan from Directors		3,668.84 (1,097.18)	
Repayment of Director's Loan		825.72 (8.88)	
Expenses incurred on behalf of the related party	0.09 (0.28)		



	Subsidiary Companies	Key Management Personnel and their Relatives	Enterprises over which Key Management Personnel exercise significant influence
Balances outstanding at the year end:-			
Loan from Directors		10,136.56 (7,293.44)	
Trade Receivable			1.64 -
Advance From Customers		- -	- (53.62)
Loans/Advance	1.57 (1.48)		

*Figures in () are related to previous year.

34 Earning Per Share (EPS)

(Rs. in Lacs)

For the year ended		31-Mar-2026	31-Mar-2025
i)	Total Comprehensive Income for the year attributable to Equity Shareholders	8,065.09	35,235.93
ii)	Weighted Average number of Equity Shares used as denominator for calculating Basic EPS	37,071,530	37,071,530
iii)	Weighted Average Potential Equity Shares	-	-
iv)	Total Weighted Average number of Equity Shares used as denominator for calculating Diluted EPS	37,071,530	37,071,530
v)	Basic Earning Per Share (Rs.)	21.76	95.05
vi)	Diluted Earning Per Share (Rs.)	21.76	95.05
vii)	Face Value per Equity Share (Rs.)	10	10

Calculation Weighted Average number of Equity Shares

For the year ended		31-Mar-2026	31-Mar-2025
Nos. of Days		365	365
Nos. of Shares		37,071,530	37,071,530
total nos. of days		365	365
Weighted Average number of shares		37,071,530	37,071,530

35 Disclosures under IND AS 37, "Provisions, Contingent Liabilities and Contingent Assets" , in respect of Provisions

Provision relating to	Opening balance as at 1 April 2025	Created during the year	Withdrawals	Closing balance as at 31- March-2026
Gratuity	161.89	30.50	34.84	157.55
	161.89	30.50	34.84	157.55



36 Other disclosures as per Schedule III of the Companies Act, 2013

	(Rs.in Lacs)	
For the year ended	31-Mar-2026	31-Mar-2025
CIF Value of Imports		
- Capital Goods	-	215.06
- Raw Material Purchase	67.19	207.35
- Packaging Material	93.31	656.71
	160.49	1,079.11
Expenditure in Foreign Currency (On accrual basis)		
- Business Promotion	55.15	16.49
- Commission on Export Sales	2.23	4.78
- Conveyance	9.01	2.51
- Damage Claim	5.08	-
- Legal & Professional charges	3.80	-
- Membership & Subscription	0.36	-
- Traveling	40.98	26.62
	116.62	50.41
Earning in Foreign Exchange		
- FOB Value of Export of Goods	4,087.46	7,716.84

37 Contingent Liabilities not provided for

	(Rs.in Lacs)	
Particulars	31-Mar-2026	31-Mar-2025
A Claims against the company , not acknowledged as debt		
i Income Tax	3,087.85	10,322.02
ii Sales Tax - Delhi	122.00	122.00
iii VAT-Haryana	740.07	740.07
iv Excise & Taxation Department, Punjab	455.82	455.82
v Service Tax	0.12	0.12
vi Legal Cases against the Company	963.94	963.94
B Bank Guarantees	19.75	19.75
C Surety Bonds issued to Govt. Agencies under EPCG/Adv License scheme	2,082.34	2,082.34

Nature of contingent liabilities and other particulars are as given below:-

- i Following appeals are lying pending for hearing before the CIT(A), New Delhi/ Income Tax Appellate Tribunal, New Delhi / Hon'ble Delhi High Court against the tax demand raised in impugned Income Tax Assessment Orders as per details given below :-

AY	Tax	Interest	Total
2012-13	8.94	0.37	9.31
2016-17	282.69	70.68	353.37
2017-18	1,642.49	1,001.92	2,644.41
2023-24	80.76	-	80.76
Total			3,087.85



- a) As per the advice received from legal experts and on the basis of merit of the case, there is a high probability that the aforesaid impugned orders will be set aside and the demand will be deleted. Accordingly, management is of the view that no provision in respect of the above demands is required to be made in the books of accounts.
- b) For assessment year 2016-17, the Assessing officer has vide its appeal effect order dated 10-01-2026, and following the direction given by ITAT (Delhi), has deleted the demand and has passed the order at Nil. However, the appeal against the penalty order dated 13-03-2024 is still pending with CIT (Appeals). As the original demand has been removed entirely, as a consequential effect the penalty will also be removed.
- c) The company has filed an appeal before CIT (Appeals) on 13-04-2026 against the order of A.O. for AY 2017-18 against the demand of Rs. 1642.49 Lacs.
- d) The company has filed a rectification u/s 154 on 22-04-2026 against the intimation u/s 143 (1) for AY 2023-24 wherein a demand of Rs. 80.76 Lacs has been raised.
- ii An appeal before the Sales Tax Commissioner - Appeals, New Delhi is lying pending in respect of Sales Tax demand of Rs.122.00 Lacs on sale of REP Licenses made in earlier years.
- iii Following appeals are also lying pending before the Appellate Authorities/Tribunal, Haryana as mentioned in column.4 against the impugned VAT Assessment Orders/Revision Order passed by the assessing authorities as mentioned in column. 3 of the table given below :-

Particulars	Demand raised (Rs.)	Assessing Authority	Appellate Authority
(Col.1)	(Col.2)	(Col.3)	(Col.4)
Sales Tax Murthal - AY 2008-09	732.35	Revision-Faridabad	Tribunal-Chandigarh
Sales Tax - Murthal - AY 2009-10	7.72	Revision-Faridabad	Tribunal-Chandigarh
Total	740.07		

- iv Appeals are lying pending before the Dy. Excise & Taxation Commissioner-Appeal, Punjab against the Order received from Excise and Taxation Deptt., Punjab in respect of Year 2009-10 and 2010-11 demanding a sum of Rs.450.41 Lacs towards the cess imposed by the State Govt. on exports. The company has challenged the validity of imposition of cess on export in its appeal as the same is not permissible under article 286 of the Constitution of India. Further demand has been raised for Rs. 5.41Lacs after completing the Sales Tax assessment for AY 2011-12 against which appeal has been filed.
- v During the financial year 2016-17, the company has received an order from Hon'ble Central Excise and Service Tax Appellate Tribunal, New Delhi (CETSTAT) against the order passed by Commissioner of Service Tax (Adjudication), New Delhi demanding a service tax of Rs.259.25 Lacs. The Hon'ble CETSTAT vide its order dated 16/02/2017 has granted major relief of Rs.250.13 Lacs against the aforesaid demand. The company has also deposited Rs. 9.00 Lacs against this demand, therefore contingent liability is for Rs. 0.12 Lacs only.
- vi **Legal Cases against the Company**
- a) The Board of Trustee of the port of Mumbai has filed a money suit for recovery of Rs. 963.94 Lacs towards alleged outstanding demurrage charges against which the company has filed its counter claim of Rs. 10.88 Cr. towards the financial losses, interest on the investment, refund of the license fees, refund of the demurrage charges, compensation and damages etc. The matter is still pending.
- b) The Municipal Corporation has issued notice to the Builder of Pinnacle Tower for vacating of premises Pinnacle Tower, at Surajkund Faridabad. The Builder obtained interim stay on the order of Municipal Commissioner, Faridabad from Hon'ble High Court Punjab and Haryana. The Company also filed a petition before the civil judge, senior division, Faridabad with regard to stay of proceeding against order of Municipal Corporation, Faridabad. The Hon'ble Faridabad Court has stated that already interim stay have been granted by the Hon'ble High Court, hence no ground to grant relief prayed for is made out at this stage.



- c) The company's vendor has filed an execution petition before Faridabad District & Session Judge. The company has also approached Hon'ble High Court Chandigarh and Hon'ble High Court Delhi for stay on above matter. Further, the Company filed a petition before the Hon'ble Apex Court with regard to contesting of proceeding before District and Session Court, Faridabad. The Hon'ble Apex Court had allowed the company petition with granting relief to the Company and parties against the impugned order of Faridabad District Court and asked the Company to approach the Hon'ble High Court for seeking direction for further relief. The Company has also deposited the impugned order amount in compliance with the order of the Court. The company is contesting the matter.
- d) A Show Cause Notice under rule 4 of SEBI (Procedure for Holding Inquiry and Imposing Penalties) Rules, 1995 has been issued in the name of Directors and Company. The Directors and Company have already applied for settlement and adjudication application with SEBI.

38 Commitments

There are no commitment for contracts remaining to be executed on capital account as at the end of current year or previous year.

39 Details of loans given, investment made and guarantee given covered u/s 186 (4) of the Companies Act-2013.

- i Details of Loans given and investment made are given under the respective heads.
- 40 As per the assessment of Management, the company continues to be going concern. This assessment is based on the sanction of revised / revival of One Time Settlement by lead Bank, which has been fully paid by the company.
- 41 **Disclosures as Required by Indian Accounting Standard (Ind As) 113: Fair Value Measurement:**

Fair value measurement of Financial Instruments

As at 31.03.2026

Fair value measurement at	Amortised Cost	FYTPL			FYTOCI			TOTAL
		Level 1	Level 2	Level 3	Level 1	Level 2	Level 3	
Financial Assets								
Non Current Financial Assets								
Investment								
Other financial assets								
Current Financial Assets								
Investments								
Trade receivables	3,207.66							3,207.66
Cash and cash equivalents	67.09							67.09
Other financial assets	8.42							8.42
	3,283.18	-	-	-	-	-	-	3,283.18
Financial Liabilities								
Non Current Financial Liabilities								
Borrowings	10,297.22							10,297.22
Current Financial Liabilities								
Borrowings	4,429.57							4,429.57
Trade Payables	3,158.74							3,158.74
Other Financial Liabilities	272.97							272.97
	18,158.50	-	-	-	-	-	-	18,158.50



As at 31.03.2025

Fair value measurement at	Amortised Cost	FYTPL			FYTOCI			TOTAL
		Level 1	Level 2	Level 3	Level 1	Level 2	Level 3	
Financial Assets								
Non Current Financial Assets								
Investment					-		-	-
Other financial assets	-							-
Current Financial Assets								
Investments					-			-
Trade receivables	1,776.96							1,776.96
Cash and cash equivalents	116.33							116.33
Other financial assets	5.80							5.80
	1,899.09	-	-	-	-	-	-	1,899.09
Financial Liabilities								
Non Current Financial Liabilities								
Borrowings	7,489.02							7,489.02
Current Financial Liabilities								
Borrowings	20,177.96							20,177.96
Trade Payables	1,064.91							1,064.91
Other Financial Liabilities	9,110.03							9,110.03
	37,841.93	-	-	-	-	-	-	37,841.93

42 Financial Risk Management

The company has exposure to the following risks arising from Financial Instruments:

- **Credit Risk**
- **Liquidity Risk**
- **Market Risk**

CREDIT RISK

'Credit risk is the risk that counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss. The Company is exposed to credit risk from its operating activities (primarily trade receivables) and from its financing activities, including cash and cash equivalents and deposits with banks and financial institutions.

CREDIT RISK MANAGEMENT

Trade receivable related credit risk

All trade receivable are reviewed and assessed for default on routine basis. Our historical experience of collecting receivables is of significant credit risk.

Other financial assets

The company maintains exposure in cash and cash equivalents as per its requirements. The Company's maximum exposure to credit risk is the carrying value of each class of financial assets.

LIQUIDITY RISK:

Liquidity risk is the risk that the Company will face in meeting its obligations associated with its financial liabilities. The Company's approach in managing liquidity is to ensure that it will have sufficient funds to meet its liabilities when due without incurring unacceptable losses.



Maturities of financial liabilities

The table below analyses the Company's financial liabilities into relevant maturity groupings based on their contractual maturities for all non-derivative financial liabilities.

Maturity of Financial liabilities

31-Mar-2026	Carrying amount	Less than 1 year	1-2 years	2-5 years
Borrowings	14,566.14	4,429.57	-	10,136.56
Trade Payables	3,158.74	3,158.74	-	-
Other Financial Liabilities	272.97	272.97	-	-
	17,997.85	7,861.29	-	10,136.56

31-Mar-2025	Carrying amount	Less than 1 year	1-2 years	2-5 years
Borrowings	27,471.40	20,177.96	-	7,293.44
Trade Payables	1,064.91	1,064.91	-	-
Other Financial Liabilities	9,110.03	9,110.03	-	-
	37,646.35	30,352.91	-	7,293.44

Market Risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. The Company is exposed to the following market risks that arise from its use of financial instruments:

- Currency Risk
- Price Risk
- Interest Rate Risk

Currency Risk

The Company operates internationally and consequently the Company is exposed to foreign exchange risk through its sales in overseas market. The Company evaluates exchange rate exposure arising from foreign currency transactions and the Company follows policies which includes the use of derivatives like foreign exchange forward contracts to hedge exposure to foreign currency risk.

a) Foreign currency exposure not hedged by a derivative instrument or otherwise

	2025-2026			2024-2025	
Particulars	Currency	Foreign	Rs.in Lacs	Foreign	Rs.in Lacs
Inflow					
Export Receivable	USD	432,128	407.75	1,649,821	1,409.91
	GBP	13,564	16.86		
	CAD	77,876	52.75		
Advances received from customers for export	USD	16,741	15.80	25,584	21.86
Outflow					
Advance Paid to Supplier for Import	USD	25,315	23.89	64,200	56.28
	GBP			1,350	1.49
	EUR	3,296	3.56	552	0.74

b) Outstanding forward exchange contracts entered by the company for the purpose of hedging its foreign currency exposures.

There were no outstanding forward exchange contract entered by the company as on 31.03.2026 and 31.03.2025.



Price Risk

The price risk is the risk arising from investments held by the Company and classified in the balance sheet either at fair value through Other Comprehensive Income or at fair value through profit or loss.

The Company's equity investments are mainly strategic in nature and are generally held on a long-term basis.

Interest Risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. As at March 31, 2026, the Company has short term borrowings of Rs. 4429.57 Lacs which is exposed in financial risk.

Commodity Risk

The Company is exposed to the fluctuations in commodity prices. Mismatch in demand and supply, adverse weather conditions, market expectations etc., can lead to price fluctuations. The Company manages these price fluctuations by actively managing the sourcing of the raw material and other products.

- 43 As per the assessment of the management the recoverable amount of the assets is higher than its carrying value and hence no impairment of assets needs to be recorded in the financial statement.
- 44 The company was not required to spend any amount in respect of corporate social responsibility (CSR) for current year and for previous year as per section 135 of Companies Act.
- 45 The company has not made any contribution to any political party during current year and previous year.
- 46 During the year no amount of Dividend has been remitted in foreign currency to Non Resident out side India.
- 47 Some of the balances of Debtors and Creditors are subject to confirmation.
- 48 Corresponding figures for the previous year have been regrouped/rearranged, wherever necessary to confirm to current year classification.

The above notes form part of the financial statements

In terms of our separate report of even date attached

for N C Raj & Associate
Chartered Accountants
FRN : 002249N

Sanjay Garg
Partner
Membership No: 088636

Faridabad
28-May-2026

For and on behalf of the board of directors

Satnam Arora
Jt. Mg. Director
DIN No. 00010667

Prabhat Kumar
C.F.O

Gurnam Arora
Jt. Mg. Director
DIN No. 00010731

Deepak Kaushal
Company Secretary



KOHINOOR FOODS LIMITED

Office :- Pinnacle Business Tower, 10th Floor, Surajkund, Faridabad, Haryana 121001.

CIN No. L52110HR1989PLC070351

ANNEXURE TO THE BALANCE SHEET AS AT 31st MARCH, 2026

Form AOC -1

(Pursuant to first provision to sub section (3) of section 129 read with rule 5 of Companies (Account) Rules, 2014)
Statement containing silent features of the financial statement of subsidiaries/associate companies/joint ventures

Part "A" : Subsidiaries

(Rs. in Lacs)

01 Name of subsidiaries Company	Sachdeva Brothers Pvt Ltd.	Kohinoor Foods USA. Inc.
02 Reporting period for the subsidiary concerned	31-03-2026	31-03-2026
03 Reporting currency and Exchange rate as on the last date of the relevant Financial year in the case of foreign subsidiaries		
i) Reporting Currency	INR	USD
ii) Exchange Rate	N.A	94.359
04 Share Capital	15.84	8220.52
05 Reserves & Surplus	(17.71)	(7,274.39)
06 Total Assets	-	0.05
07 Total liabilities	-	0.05
08 Investment	-	-
09 Turnover	-	-
10 Profit / Loss Before Tax	(0.13)	(2.22)
11 Provision for Tax	-	-
12 Profit / Loss after Tax	(0.13)	(2.22)
13 Proposed Dividend including Dividend declared during the year.	-	-
14 % of shareholding	100%	100%

In terms of our separate report of even date attached

For and on behalf of the board of directors

for N C Raj & Associate
Chartered Accountants
FRN : 002249N

Satnam Arora
Jt. Mg. Director
DIN No. 00010667

Gurnam Arora
Jt. Mg. Director
DIN No. 00010731

Sanjay Garg
Partner
Membership No: 088636
Faridabad
29-May-2025

Prabhat Kumar
C.F.O

Deepak Kaushal
Company Secretary



INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF KOHINOOR FOODS LIMITED

Qualified Opinion

We have audited the accompanying **Consolidated** financial statements of Kohinoor Foods Limited ("the Holding Company"), and its subsidiaries ("the holding company and its subsidiaries together referred to as "the group") which comprise the Consolidated Balance Sheet as at March 31st, 2026, the Consolidated Statement of Profit and Loss (including Other Comprehensive Income), the Consolidated Cash Flow Statement and the Consolidated Statement of Changes in equity for the year then ended, and a summary of the significant accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, **except for the effects/possible effects of the matters described in paragraph under 'Basis for Qualified Opinion'**, the aforesaid consolidated financial statements give the information required by the Act in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India including the Ind AS, of the financial position of the Company as at March 31st, 2026, and its consolidated profit/loss including other comprehensive income, its consolidated cash flows and the changes in equity for the year ended on that date.

This Statement, which is the responsibility of the Holding Company's Management and approved by the Holding Company's Board of Directors, has been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standard 110 "Consolidated Financial Statements" ("Ind AS 110"), prescribed under Section 133 of the Companies Act, 2013, and other accounting principles generally accepted in India. Our responsibility is to express a conclusion on the Statement based on our audit.

We conducted our audit of the Statement in accordance with the Standard on The Auditor's Report on Financial Statements (SA) 700 "The Auditor's Report on Financial Statements Performed by the Independent Auditor of the Entity", issued by the Institute of Chartered Accountants of India. An audit of financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other audit procedures. An audit conducted in accordance with Standards on Auditing and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit.

- The Statement includes the results of the following entities:

Name of subsidiaries	Country
(i) Kohinoor Food USA Inc.	(USA)
(ii) Sachdeva Brothers Private Limited	(India)

We did not receive the Audited Financial statements of above subsidiaries for the period ended 31st March, 2026. Although there is no significant impact of the financial statements of the subsidiary companies on the Consolidated Balance Sheet as at 31st March, 2026.

Basis for Qualified opinion

- In reference to **Note No. 39** in the statement discloses the management's assessment of the company's ability to continue as going concern, the assessment is based on the sanction of revised / revival of One time settlement by the lead bank, which has been fully paid by the company. However, in view of continuous operational losses, and negative net worth and due to financial constraints, material uncertainty exists about the company's ability to continue as going concern and the decision of the management of the company to prepare the accounts of the company on going concern basis. There may arise a need to adjust the realizable value of assets and liabilities in the event of failure of assumption as to going concern.
- As stated in **Note No. 26** of Consolidated Audited Financial Results, the company has not provided interest towards revoked corporate guarantee for the loan given to its wholly owned subsidiary in USA by PNB Hongkong (now PNB-Dubai), to the extent of Rs 318.42 lacs for the current year, Rs. 284.20 lacs for the previous year and Rs. 1528.27 lacs from the date of revocation of corporate guarantee up to 31-03-2026. Further no provision has been made towards penal interest, penalties,



any other Debit or Credit etc. as may be done by lenders. In the absence of reconciliation and complete statement of account from the banks, the above amount has been arrived as per calculation made by the company. With the limited information the aggregate amount un-provided in books of account of the company is not ascertainable with accuracy.

Emphasis of Matters

We draw your attention to the following matters in the Notes to the financial statements:

- (1) The company has not made Provision for the demand raised by various authorities (Such as Income Tax, Vat etc.) as the matters are pending before various appellate forums. We are unable to comment upon possible impact of non-provision in the consolidated financial statement for the year ended 31st March 2026.
- (2) We draw attention to **Note No. 15 (C)(i)** of the statement of the company, the Banks have classified the company's accounts as non-Performing asset and served recall Notice under section 13(2) & 13(4) of The Securitization and Reconstruction of Financial Assets and Enforcement of Security Interest Act, 2002. The company entered into OTS agreement with the Banks and has paid full amount of OTS along with Interest to the lenders.
- (3) In reference to **Note no. 15 (C)(ii)**, of the statement of the Company had received Notices from the Banks under section 13(2) of The Securitization and Reconstruction of Financial Assets and Enforcement of Security Interest Act, 2002, in the month of July, 2018 to May, 2019 and in the month of February 2020 to September 2020. The Company had replied to the notices received from the Bank within 60 days from the date of notices. The Company had also received Notices from the Banks under section 13(4) of The Securitization and Reconstruction of Financial Assets and Enforcement of Security Interest Act, 2002. However the company entered into OTS agreement with the Banks and has paid full amount of OTS along with Interest to the lenders.
- (4) In reference to **Note no. 15 (C)(iii)** of the statement of the company, The lead banker, Punjab National Bank had filed petition under Section 7 of Insolvency and Bankruptcy Code, 2016, before the Honbl'e court of NCLT, Chandigarh Bench. As the company has paid in full the agreed One time settlement amount along with interest to the lenders, the petition filed under Section 7 of Insolvency and Bankruptcy Code, 2016 has become infructuous and has been disposed off.
- (5) In reference to **Note no. 15(C)(iv)** The Secured Creditors (IDBI Bank) of the Company had filed petition under Section 7 of Insolvency and Bankruptcy Code, 2016, before the Hon'ble court of NCLT, Chandigarh Bench. As the company has paid in full the agreed One time settlement amount along with interest to the lenders, the petition filed under Section 7 of Insolvency and Bankruptcy Code, 2016 has become infructuous and has been disposed off.
- (6) **Note no. 15(C)(v)** of the financial result stating that The company had received Ex-parte Interim Order dated 25-06-2020 from Debt Recovery Tribunal-III, Delhi in the matter of ICICI Bank Vs. Kohinoor Foods Limited restraining the company from transferring/ alienating or otherwise dealing with, or disposing off or encumbering or creating any third party interest with respect of the hypothecated assets/immovable properties of Company until further orders. The company is contesting the matter and taking necessary action. It has paid in full the agreed One time settlement amount along with interest to the lenders.
- (7) In reference to **Note no. 15(C)(vi)**, of the financial result stating that The Lead Bank had filed petition before DRT Delhi under section 19(4) of the Act. The Company is contesting the matter. It has paid in full the agreed One time settlement amount along with interest to the lenders.
- (8) In reference to **Note no. 15(d)**, The company had issued a corporate guarantee in Favor of PNB Hongkong (now PNB-Dubai) for loan granted by PNB Hongkong (now PNB-Dubai) to its wholly own subsidiary Kohinoor Foods USA Inc. PNB Hongkong (now PNB-Dubai) has invoked the corporate guarantee on default made by Kohinoor Foods USA Inc. The company has recognised the liability of Rs.442957168 /- (previous year Rs.40,88,17,668 /-). The Company has received legal notice from the PNB Hongkong (now PNB-Dubai) in regard to outstanding indebtedness of the due amount. The matter is now being taken up with PNB Dubai and the Company has submitted an OTS proposal for settlement of this liability arising out of corporate guarantee.
- (9) We draw attention to **Note No. 15(e)** of the statement of the company, The Company submitted one time settlement (OTS) resolution plan which was sanctioned for an amount of INR 227.45 crores by the consortium Lenders, during the last year. The company had partly paid the OTS amount last year and has fully paid the balance amount along with interest during the current year. The Company has obtained NOC from 4 out of 6 lenders and is in process of Obtaining remaining NOC from the Lenders along with Consolidated NOC from the Lead Bank in terms of the sanctioned One Time Settlement.



- (10) In reference to **Note no. 27(b)**, During the year the company has written off some balances which are not recoverable and written back some balances which are not payable.
- (11) We draw attention to **Note No. 28** of the statement of the company, During the year the company has sold its Rice Plant situated at Murthal Sonipat, Haryana for a consideration of Rs. 190 Crores and an additional piece of Land for Rs. 8 Crore, out of which Rs. 173 Crores is for Land & Building and Rs. 25 Crores for Machinery. Out of consideration of Rs. 173 crores for land and building, the sale deed of Rs. 82,35,10,345 has been registered till 31 March 2026 and another sale deed of Rs. 80,00,00,000 was registered in May 2026. Balance land parcel of the value of Rs. 10,64,89,655 has not yet been registered. However the company has recognized the sale proceeds and the resulting gain on the entire plant as the possession and control has been transferred to the buyer and the consideration has been received.
- During the previous financial year, based on the One Time Settlement by the Lender Banks, the OTS proposal amount was Rs 227.45 crores, the company had paid substantial amount of Rs 200 crores up to 15-04-2025, The, Exceptional items of Rs 382,74,23,474 during previous year is on account of Gain on OTS.
- (12) In reference to **Note no. 29**, Income tax Expenses for Prior year amounting to Rs. 547.31 lacs pertain to tax demand of previous years. The company had deposited tax in earlier years which have been adjusted by the Tax authorities against such demand.
- (13) In the reference to **Note no. 30(a)**, There was an error in allocation of Revaluation surplus amount different parts of land at Amritsar, a part of which has been sold in earlier year. The previous year profit on sale of assets, Property Plant & Equipment, Revaluation Reserve and General Reserve have been adjusted and previous year figures have been restated accordingly.
- (14) In the reference to **Note no. 30(b)**, The company has entered into OTS with the Lenders, and has paid full amount of OTS during the year. It has also paid interest on delayed payment of OTS amount in full. The interest paid by the company during the year includes Rs. 844.87 lacs pertaining to period from 01-10-2024 to 31.03.2025 which was not provided for in previous year, as the there was a difference of opinion with the banks on interest calculation, which was resolved subsequently. This has been treated as prior period expense and the previous year's interest expense, interest liability and general reserve have been restated.
- (15) In reference to **Note no. 37(C)(vi)(a)**, The Board of Trustee of the port of Mumbai has filed a money suit for recovery of Rs. 963 lacs towards alleged outstanding demurrage charges against which the company has filed its counter claim of Rs. 1088 lacs towards the financial losses, interest on the investment, refund of the license fees, refund of the demurrage charges, compensation and damages etc. The matter is still pending.
- (16) In reference to **Note no. 37(C)(vi)(b)**, The Municipal Corporation has issued notice to the Builder of Pinnacle Tower for vacating of premises Pinnacle Tower, at Surajkund Faridabad. The Builder obtained interim stay on the order of Municipal Commissioner, Faridabad from Hon'ble High Court Punjab and Haryana. The Company also filed a petition before the civil judge, senior division, Faridabad with regard to stay of proceeding against order of Municipal Corporation, Faridabad. The Hon'ble Faridabad Court has stated that already interim stay have been granted by the Hon'ble High Court, hence no ground to grant relief prayed for is made out at this stage.
- (17) In reference to **Note no. 37(C)(vi)(c)**, The company's vendor has filed an execution petition before Faridabad District & Session Judge. The company has also approached Hon'ble High Court Chandigarh and Hon'ble High Court Delhi for stay on above matter. Further, the Company filed a petition before the Hon'ble Apex Court with regard to contesting of proceeding before District and Session Court, Faridabad. The Hon'ble Apex Court had allowed the company petition with granting relief to the Company and parties against the impugned order of Faridabad District Court and asked the Company to approach the Hon'ble High Court for seeking direction for further relief. The Company has also deposited the impugned order amount in compliance with the order of the Court. The company is contesting the matter.
- (18) In reference to **Note no. 37(C)(vi)(d)**, A Show Cause Notice under rule 4 of SEBI (Procedure for Holding Inquiry and Imposing Penalties) Rules, 1995 has been issued in the name of Directors and Company. The Directors and Company have already applied for settlement and adjudication application with SEBI.
- (19) In reference to **Note no.41** of the statement which explains the management's assessment of impairment of assets. As per the assessment of the management, the recoverable amount of assets is higher than it carrying value and hence no impairment of assets needs to be recorded in the financial statements.



- (20) In reference to **Note No.45**, balances of some debtors and creditors are subject to their confirmations.
- (21) In reference to **Note no. 46** corresponding figures for the previous year have been regrouped/rearranged, wherever necessary to confirm to current year classification.

Our opinion is not modified in respect of these matters.

Key Audit Matters.

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. In addition, the matters described in the "basis for qualified opinion" and "emphasis of matter" paragraph are by their nature are key audit matters.

Responsibility of Management's and Those Charged with Governance for the Consolidated Financial Statements

The Company's Board of Directors is responsible for the matters stated in Section 134 (5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these consolidated Ind AS financial statements that give a true and fair view of the financial position, financial performance including other comprehensive income, cash flows and changes in equity of the Company in accordance with the Indian Accounting Standards (Ind AS) prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, and other accounting principles generally accepted in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate implementation and maintenance of accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Ind AS financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statement, management is responsible for assessing the company's ability to continue as a going concern, disclosing, as application, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

Thus, board of directors are also responsible for overseeing the company's financial reporting process.

Auditor's Responsibility

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Report on other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, we give in the Annexure A, a statement on the matters specified in the paragraph 3 and 4 of the Order.
2. As required by Section 143(3) of the Act; we report that:
 - a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit; except as stated in para under the head "Basis for Qualified Opinion".
 - b) Except for the effects/possible effects of the matters described in the "Basis for Qualified Opinion" paragraph above, in our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books;
 - c) The consolidated financial statement dealt within the report are in agreement with the books of account and return;



- d) Except for the effects/possible effects of the matters described in the "Basis for Qualified Opinion" paragraph, in our opinion, the aforesaid consolidated financial statements comply with the Ind AS specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules;
- e) The matters described in the "Basis for Qualified Opinion" paragraph above, in our opinion, may have an adverse effect on the functioning of the Company.
- f) On the basis of the written representations received from the directors and taken on record by the Board of Directors, none of the directors is disqualified as on March 31st, 2026, from being appointed as a director in terms of Section 164(2) of the Act;
- g) With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate report in "Annexure A";
- h) The company has maintained **audit trail** in the books of accounts maintained as per the proviso to rule 3(1) of Companies (Accounts) Rules, 2014 as applicable with effect from 1st April 2023.
- i) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
 - i. The Company has disclosed the pending litigations in financial Statements. **Refer Note 36** to the financial statements;
 - ii. Except as matter described under "basis for qualified opinion" and "Emphasis of matter" paragraph, the company has made provision, as required under the applicable law or Ind AS, for material foreseeable losses, if any, on long-term contracts including derivative contracts- **Refer Note 34, 35 and 40** to the financial statements;
 - iii. There has been no delay in transferring amounts, required to be transferred, to the Investor Education and Protection Fund by the Company.

Place: Delhi
Date: 28-05-2026
UDIN: 26088636PEFCWV9432

For N C Raj & Associates
Chartered Accountants
Firm Reg. No. 002249N

(CA. Sanjay Garg)
Partner
M.No. 088636



Annexure-A to the Auditor's report (Referred to in our report of even date)

The Annexure referred to in Independent Auditor's Report to the members of the company on the consolidated financial statement for the year ended 31st March, 2026, we report that:

- i. In respect of the Company's Property, Plant and Equipment and Intangible Assets:
 - (a) (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment and relevant details of right-of-use assets.
 - (B) The Company has maintained proper records showing full particulars of intangible assets.
 - (b) The Company has a program of physical verification of Property, Plant and Equipment and right-of-use assets at regular intervals which, in our opinion, is reasonable having regard to the size of the Company and the nature of its assets. According to the information and explanations given to us, no material discrepancies were noticed on such verification.
 - (c) According to the information and explanations given to us and on the basis of our examination of the records of the company, the title deeds of immovable properties are held in the name of the company.
 - (d) The Company has not revalued any of its Property, Plant and Equipment (including right-of-use assets) and intangible assets during the year.
 - (e) No proceedings have been initiated during the year or are pending against the Company as at March 31, 2026 for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (as amended in 2016) and rules made thereunder.
- ii. (a) The Company has a program of physical verification of inventory at regular intervals which, in our opinion, is reasonable having regard to the size of the Company and the nature of its inventory. According to the information and explanations given to us, no material discrepancies were noticed on such verification.
 - (b) The Company has not been sanctioned working capital limits in excess of ₹ 5 crore, in aggregate, at any points of time during the year, from banks or financial institutions on the basis of security of current assets and hence reporting under clause 3(ii)(b) of the Order is not applicable.
- iii. During the year the company has not made investments in, provided any guarantee or security or granted any loans or advances in the nature of loans, secured or unsecured, to companies, firms, Limited Liability Partnerships or any other parties and hence, clause (iii) of the Order is not applicable.
- iv. The company has not given any loan, made any investment and provided any security to the parties covered under section 185 and 186 of the companies Act, 2013. Accordingly, the provisions of clause 3 (iv) of the Order are not applicable to the Company.
- v. According to information and explanation given to us and on the basis of examination of records, we understand that the company has not received advance from customer for supply of goods which has been outstanding for more than three hundred and sixty-five days and fall under the definition of deposit u/s 73 to 76 read with rule framed thereunder.
- vi. According to the information and explanations given to us, the cost records specified by the central Government under sub section (1) of section 148 of the companies Act have been made and maintained by the company. However, we have not made the detailed examination of the cost records with a view to determine whether they are accurate or complete.
- vii. In respect of statutory dues:
 - (a) According to the information and explanations given to us and on the basis of our examination of the records of the company, the company is regular in depositing undisputed statutory dues including employee's state insurance, income-tax, Goods and Service Tax (GST), State Insurance, PF, ESI, Customs Duty, Cess and other statutory dues to the appropriate authority. However, the arrears of the outstanding statutory dues as on the last day of the financial year are due for a period of less than six months from the date, they become payable.
 - (b) According to the information and explanations given to us, there are dues of Income Tax, Sales Tax, VAT, Customs, Excise which has not been deposited with the appropriate authorities on account of disputes refer to **Note no. 36** of financial statement.



- viii. As per the explanations and information given to us there were no transactions relating to previously unrecorded income that have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961).
- ix.
 - a) The Company has not defaulted in repayment of loans or other borrowings or in the payment of interest thereon to any lender and hence reporting on clause 3(ix)(a) of the Order is not applicable
 - b) The Company is not declared wilful defaulter by any bank or financial institution or other lender and hence reporting on clause 3(ix)(b) of the Order is not applicable.
 - c) Term loans are applied for the purpose for which the loans are obtained and hence reporting on clause 3(ix)(c) is not applicable.
 - d) The company has not raised fund on short term basis and hence, reporting under clause 3(ix)(d) of the Order is not applicable.
 - e) On an overall examination of the financial statements of the Company, the Company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries.
 - f) The Company has not raised any loans during the year on the pledge of any securities held in its subsidiaries, joint ventures or associate companies and hence reporting on clause 3(ix)(f) of the Order is not applicable.
- x.
 - (a) The Company has not raised moneys by way of initial public offer or further public offer (including debt instruments) during the year and hence reporting under clause 3(x)(a) of the Order is not applicable.
 - (b) During the year, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally) and hence reporting under clause 3(x)(b) of the Order is not applicable.
- xi.
 - (a) No fraud by the Company and no material fraud on the Company has been noticed or reported during the year.
 - (b) No report under sub-section (12) of section 143 of the Companies Act has been filed in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year and up to the date of this report.
 - (c) No whistle-blower complaints were received by the auditor during the year and hence, reporting under clause 3(xi)(c) of the Order is not applicable.
- xii. The Company is not a Nidhi Company and hence reporting under clause (xii) of the Order is not applicable.
- xiii. In our opinion, the Company is in compliance with Section 177 and 188 of the Companies Act, 2013 with respect to applicable transactions with the related parties and the details of related party transactions have been disclosed in the consolidated financial statements as required by the applicable accounting standards.
- xiv.
 - (a) The company has an internal audit system commensurate the size and nature of its business.
 - (b) The reports of the internal auditor for the period under audit were considered wherever necessary.
- xv. In our opinion during the year the Company has not entered into any non-cash transactions with its Directors or persons connected with its directors and hence provisions of section 192 of the Companies Act, 2013 are not applicable to the Company.
- xvi.
 - (a) In our opinion, the Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934. Hence, reporting under clause 3(xvi) (a), (b) and (c) of the Order is not applicable.
 - (b) The company is not part of any group. Hence, reporting under clause 3(xvi) (d) of the Order is not applicable.
- xvii. The Company has not incurred cash losses during the financial year covered by our audit and the immediately preceding financial year and hence clause (xvii) is not applicable.
- xviii. There is no resignation of the statutory auditor during the year, therefore this clause (xviii) of the Order is not applicable.
- xix. On the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements and our knowledge of the Board of Directors and



Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.

- xx. The Company's net profit during the current year exceeds the threshold limit of Rs. 5 Crores, However the company has incurred losses (computed according to the Section 198 of Companies Act,2013) during the three immediately preceding financial years (2022-23, 2023-24, 2024-25) and hence, it is not required to spend any money under sub-section (5) of section 135 of the Act. Accordingly, reporting under clause (xx) of the order is not applicable to the company for the financial year 2025-26. Furthermore, the Company's net profit during the current year also exceeds the threshold limit of Rs. 5 Crores, therefore section 135 of the Act is applicable for the financial year 2026-27 but since the company has incurred losses (computed according to the Section 198 of Companies Act,2013) during the three immediately preceding financial years (2023-24, 2024-25, 2025-26) and hence, it is not required to spend any money under sub-section (5) of section 135 of the Act.
- xxi. We did not receive the Audit Reports for the subsidiary's companies, Although the impact of financials of subsidiaries are not significant in the consolidated financial statements, thus reporting under clause (xxi) cannot be done due to non-availability of Audit Reports.

Place: Delhi
Date: 28-05-2026
UDIN: 26088636PEFCWV9432

For N C Raj & Associates
Chartered Accountants
Firm Reg. No. 002249N

(CA. Sanjay Garg)
Partner
M.No. 088636



Annexure – B to the Auditors' Report

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

In conjunction with our audit of the consolidated financial statements of the Company as of and for the year ended 31st March, 2026, we have audited the internal financial controls over financial reporting of Kohinoor Food Limited (hereinafter referred to as "the Holding Company").

Management's Responsibility for Internal Financial Controls

The respective Board of Directors of the Company are responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the holding Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountant of India ("ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the internal financial controls over financial reporting of the Company based on our audit.

We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls over Financial Reporting ("the Guidance Note") issued by the ICAI and the Standards of Auditing, issued by the ICAI and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls, both issued by the ICAI. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain the reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls system over financial reporting of the Holding Company.

Meaning of Internal Financial Controls Over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls Over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that



the internal financial control over financial reporting may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Basis of Qualified Opinion

We draw our attention to paragraph of "Basis for qualified opinion" of our main report and the same to be read with our comments as stated below:

According to information and explanations given to us and based on our audit, the following material weakness has been identified as at 31st March, 2026.

1. The Company did not have an appropriate internal control system for
 - (a) Customer acceptance;
 - (b) Customer credit evaluation;
 - (c) Establishing customer credit limit for sales;
 - (d) Acceptance of goods by customers and transfer of risk & reward at the time of sales.

This could potentially result in the company recognising revenue without establishing reasonable certainty of ultimate collection.

2. The Company did not have any internal control system for follow-up/recovery/adjustment of old outstanding receivables and payables including balance confirmation and reconciliation.

A 'Material weakness' is a deficiency, or a combination of deficiency, in internal financial control over financial reporting, such that there is a reasonable possibility that a material misstatement of the company's annual financial statement will not be prevented or detected on timely basis.

Qualified Opinion

In our opinion, except for the effects/possible effects of basis of qualified opinion, the holding Company has maintained, in all material respects, adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at 31st March, 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

We have considered the material weaknesses identified and reported above in determining the nature, timing and extent of audit tests applied in our audit of the March 31, 2026 consolidated financial statements of the group and these material weaknesses does not affect our opinion on the consolidated financial statements of the company.

Place: Delhi
Date: 28-05-2026
UDIN: 26088636PEFCWV9432

For N C Raj & Associates
Chartered Accountants
Firm Reg. No. 002249N

(CA. Sanjay Garg)
Partner
M.No. 088636



Consolidated Balance Sheet as at 31st March 2026

(Rs. In Lacs)			
Particulars	Note	As at 31-Mar-2026	As at 31-Mar-2025
A. ASSETS			
Non-Current Assets			
Property, Plant and Equipment	3	4,278.40	15,154.33
Capital Work in Progress	3	-	1.26
Financial Assets			
Other Non Current Assets	4	458.95	1,050.82
Deferred Tax Asset (Net)	5		168.33
Total		4,737.36	16,374.73
Current Assets			
Inventories	6	665.11	709.96
Financial Assets			
Trade Receivables	7	3,207.66	1,776.96
Cash and Cash Equivalents	8	67.09	116.33
Other Financial Assets	9	8.42	5.80
Other Current Assets	10	511.18	1,709.70
Total		4,459.46	4,318.75
TOTAL ASSETS		9,196.82	20,693.48
B. EQUITY AND LIABILITIES			
Equity			
Equity share capital	11	3,707.15	3,707.15
Other equity	12	(13,093.70)	(21,155.44)
Total		(9,386.54)	(17,448.29)
Liabilities			
Non Current Liabilities			
Financial Liabilities			
Borrowings	13	10,297.25	7,489.06
Provisions	14	131.79	125.45
Deferred Tax Liability (Net)	5	129.61	
Total		10,558.66	7,614.51
Current Liabilities			
Financial Liabilities			
Borrowings	15	4,429.57	20,177.96
Trade Payables	16	3,158.74	1,064.91
Other Financial Liabilities	17	274.82	9,111.74
Other Current Liabilities	18	134.88	135.34
Provisions	19	26.70	37.30
Total		8,024.71	30,527.26
TOTAL EQUITY AND LIABILITIES		9,196.82	20,693.48
The Accompanying Notes form an integral part of the Financial Statements			

As per our Report of even date attached
for N C Raj & Associate
 Chartered Accountants
 FRN : 002249N

Sanjay Garg
 Partner
 Membership No: 088636

Faridabad
 28-May-2026

For and on behalf of the board of directors

Satnam Arora
 Jt. Mg. Director
 DIN No. 00010667

Gurnam Arora
 Jt. Mg. Director
 DIN No. 00010731

Prabhat Kumar
 C.F.O

Deepak Kaushal
 Company Secretary



Consolidated Statement of Profit and Loss for the Year Ended 31st March 2026

(Rs. In Lacs)

Particulars	Note	For the Year Ended 31-Mar-2026	For the Year Ended 31-Mar-2025
INCOME			
Revenue from Operations	20	14,759.60	8,639.25
Other Income	21	1,127.31	120.10
Total Income		15,886.91	8,759.35
EXPENSES			
Cost of Material Consumed	22	10,436.22	2,354.53
Purchases of Stock-in-Trade	23	693.09	830.11
Changes in Inventories of Finished Goods,WIP and Stock in Trade	24	(36.11)	170.24
Employee Benefits Expenses	25	1,238.60	822.80
Finance Costs	26	597.84	2,482.22
Depreciation and Amortisation Expenses	3	550.79	606.44
Other Expenses	27	3,078.77	4,064.89
Total Expenses		16,559.19	11,331.23
Profit Before Exceptional items and Tax		(672.28)	(2,571.88)
Add : Exceptional Items-Income	28	9,599.17	38,274.23
Less : Prior Period (Expenses)/Income		(15.77)	123.21
Profit Before Tax		8,911.12	35,825.57
Tax Expenses			
Current Tax			-
Income Tax for Prior Years	29	547.31	-
Deferred Tax	5	297.94	576.62
Profit/(Loss) for the year		8,065.87	35,248.95
Other Comprehensive Income			
Items that will not be reclassified to profit or loss			
Remeasurements of defined benefit plans		(3.12)	(15.43)
Fair value of Investments through OCI		-	-
Income tax relating to Items that will not be reclassified to profit or loss		-	-
Other Comprehensive Income for the year		(3.12)	(15.43)
<i>Remeasurements of defined benefit plans</i>			
TOTAL COMPREHENSIVE INCOME FOR THE YEAR		8,062.75	35,233.53
EARNING PER EQUITY SHARE (Face value of Rs. 10 each)			
Basic (In Rs.)	33	21.75	95.04
Diluted (In Rs.)	33	21.75	95.04

The Accompanying Notes form an integral part of the Financial Statements

As per our Report of even date attached
for N C Raj & Associate
 Chartered Accountants
 FRN : 002249N

Sanjay Garg
 Partner
 Membership No: 088636

Faridabad
 28-May-2026

For and on behalf of the board of directors

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 Jt. Mg. Director
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 C.F.O

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 Jt. Mg. Director
 DIN No. 00010731

Deepak Kaushal
 Company Secretary



Consolidated Cash Flow Statement for the Year ended 31st March 2026

	(Rs. In Lacs)	
	For the Year Ended 31-Mar-2026	For the Year Ended 31-Mar-2025
A. Cash Flow From Operating Activities		
Net Profit before tax	8,911.12	35,825.57
Adjustments for :		
Depreciation and Amortisation Expenses	550.79	606.44
Finance cost	597.84	2,498.05
Interest income	(13.06)	(3.29)
(Profit)/Loss on Sale/Deletion of Fixed Assets	(9,645.19)	59.25
Exceptional Items(Gain on OTS)	-	(38,274.23)
Income from Key Man Insurance Policy	(52.74)	(54.36)
Operating profit before working capital changes	348.75	657.43
Adjustments for		
Decrease/(Increase) in Mat Credit Entitlement	-	(464.87)
Decrease/(Increase) in Inventories	44.85	447.64
Decrease/(Increase) in Trade Receivables	(1,430.70)	(340.65)
Decrease/(Increase) in other Receivables	1,787.77	618.88
Increase/(Decrease) in Trade payables	2,093.83	(564.83)
Increase/(Decrease) in other payables	(8,844.77)	(1,314.60)
Un realized Foreign Exchange Gain/Loss	(1.00)	(0.17)
Cash generated from operations	(6,001.27)	(961.17)
Income tax paid	(547.31)	-
Net Cash from operating activities	(6,548.59)	(961.17)
B. Cash Flow from Investing Activities		
Advance against Sale of Murthal Plant	-	7,549.96
Sale of property, plant and equipment's	19,971.59	2.60
Interest Received	13.06	3.29
Income from Key Man Insurance Policy	52.74	54.36
Net cash from Investment activities	20,037.39	7,610.20
C. Cash Flow from Financing Activities		
Receipts against issue of Share Capital/Share Warrants	-	-
Increase/(Decrease) in short term borrowings	(15,748.39)	(5,159.79)
Increase/(Decrease) in Long term borrowings	2,808.19	1,079.73
Interest paid	(597.84)	(2,498.05)
Net cash flow from financing activities	(13,538.03)	(6,578.11)
Net Increase/(Decrease) in Cash and Cash Equivalents	(49.24)	70.92
- Cash & Cash equivalent at beginning of the year	116.33	45.41
- Cash & Cash equivalent at end of the year	67.09	116.33
	(49.24)	70.92

As per our Report of even date attached

for N C Raj & Associate

Chartered Accountants

FRN : 002249N

Sanjay Garg

Partner

Membership No: 088636

Faridabad
28-May-2026

Satnam Arora
Jt. Mg. Director
DIN No. 00010667

Prabhat Kumar
C.F.O

Gurnam Arora
Jt. Mg. Director
DIN No. 00010731

Deepak Kaushal
Company Secretary

For and on behalf of the board of directors



STATEMENT OF CHANGES IN EQUITY

A. Equity Share Capital					(Rs.in Lacs)		
Particulars			No. Shares		Amount		
Balance as at 1st April, 2024			37,071,530		3707.15		
Change in equity share capital during the year			-		-		
Balance as at 31st March, 2025			37,071,530		3707.15		
Change in equity share capital during the year			-		-		
Balance as at 31st March, 2026			37,071,530		3707.15		
B. Other Equity					(Rs.in Lacs)		
Particulars		Capital Reserve	Securities Premium Account	Retained earnings	Revaluation Surplus	Foreign Currency Translation Reserve	Total
Balance as at 31st March, 2024		1,517.21	15,757.23	(87,677.72)	15,885.19	(1,405.83)	(55,916.54)
Mat Credit Adjusted				(464.87)			(464.87)
Revlaution Surplus Adjusted					(381.55)		(381.55)
Profit for the year				35,248.95			35,248.95
Other Comprehensive Income for the Year				(15.43)			(15.43)
Transfer from Revaluation Surpluss				381.55			381.55
Total Comprehensive Income for the year		-	-	35,150.20	(381.55)	-	34,768.65
Exchange difference on Foreign Currency Translation of Foreign Operations						(0.17)	(0.17)
Balance as at 31st March, 2025		1,517.21	15,757.23	(52,527.52)	15,503.64	(1,406.00)	(21155.44)
Revlaution Surplus Adjusted					(13,858.92)		(13,858.92)
Profit for the year				8,065.87			8,065.87
Other Comprehensive Income for the Year				(3.12)			(3.12)
Transfer from Revaluation Surpluss				13,858.92			13,858.92
Total Comprehensive Income for the year		1,517.21	15,757.23	(30,605.85)	1,644.72	(1,406.00)	(13,092.70)
Exchange difference on Foreign Currency Translation of Foreign Operations						(1.00)	-
Balance as at 31st March, 2026		1,517.21	15,757.23	(30,605.85)	1,644.72	(1,407.00)	(13,093.70)

As per our Report of even date attached
for **N C Raj & Associate**
Chartered Accountants
FRN : 002249N

Sanjay Garg
Partner
Membership No: 088636

Faridabad
28-May-2026

For and on behalf of the board of directors

Satnam Arora
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DIN No. 00010731

Prabhat Kumar
C.F.O

Deepak Kaushal
Company Secretary



NOTES FORMING PART OF THE CONSOLIDATED FINANCIAL STATEMENT

1. Basis of Preparation of Consolidated Financial Statement

These Financial Statements have been prepared in accordance with the Indian Accounting Standards (hereinafter referred to as the 'Ind AS') as notified by Ministry of Corporate Affairs pursuant to section 133 of the Companies Act, 2013 read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and Companies (Indian Accounting Standards) Amendment Rules, 2016. The financial statements for the year ended March 31, 2018 were prepared by the company under Ind AS for the first time, with 01-04-2016 as date of transition.

The Financial Statements have been prepared on the historical cost convention on going concern basis and on accruals basis unless otherwise stated. The accounting policies are applied consistently to all the periods presented in the financial statements.

The financial statements of Kohinoor Foods Limited ("hereinafter referred to as company/ holding company/ parent company") together with its subsidiaries (hereinafter collectively referred to as "Group") are consolidated to form Consolidated Financial Statements (CFS). Consolidated Financial Statements consolidate the financial statements of KFL and its Wholly Owned Subsidiaries listed below

Wholly Owned Subsidiary(WOS)

Country of Incorporation

Sachdeva Brothers Pvt Ltd

India

Kohinoor Foods USA Inc.

USA

The parent company has not received audited financial statement from its Joint venture company, Rich Rice Raisers LLC. Rich Rice Raisers LLC has closed its operations. KFL has 25% shareholding in this Joint Venture. The Management considers that the parent company is not in position to exercise control over this entity. Hence the results of Joint venture company Rich Rice Raisers LLC are not considered in the Consolidated Financial Statements.

2. Significant Accounting Policies

(a) Principles of Consolidation:

The financial statements of the parent company and its subsidiary companies are combined on a line-by-line basis by adding together the book values of like items of assets, liabilities, income and expenses, after fully eliminating intra-group balances and intra-group transactions in accordance with Accounting Standard (AS)21 "Consolidated Financial Statements".

The results and financial position of all the Group Companies are translated into the reporting currency as follows:

- (i) Current Assets and Liabilities for each balance sheet presented are translated at the closing rate at the date of that balance sheet;
- (ii) Income and expenses for each income statement are translated at average exchange rates.
- (iii) All resulting exchange differences are accumulated in foreign currency translation reserve until the disposal of net investment.

(b) Use of Estimates and Judgments

The preparation of Financial Statements requires management to make certain assumptions and estimates that affect the reported amount, the Financial Statements and Notes thereto. Difference between actual results and estimates are recognized in the period in which they materialize.

(c) Property, Plant and Equipment

The Group has adopted revaluation model for land & building. All the assets belonging to these classes of assets are carried at revalued amount being its fair value at the date of revaluation less subsequent depreciation. The Group shall carry out the revaluation of these assets periodically after every 3 to 5 years.

Property, Plant & Equipment under all other classes are stated at cost of acquisition/installation inclusive of freight, duties, and taxes and all incidental expenses and net of accumulated depreciation. In respect of major projects involving construction, related pre-operational expenses form part of the value of assets capitalized. Expenses capitalized also include



applicable borrowing costs. Subsequent costs are included in the asset's carrying amount or recognized as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the entity and the cost can be measured reliably.

Property, plant and equipment which are not ready for intended use as on the date of Balance Sheet are disclosed as "Capital work-in-progress" and stated at the amount spent up to the date of balance sheet.

Intangible assets are stated at their cost of acquisition.

(d) Depreciation

Depreciation on Property, Plant & Equipment is provided on written down value method, in terms of useful life of the Assets as prescribed in Schedule II to the Companies Act 2013. The depreciation rates which are different from the principal rates specified in Schedule-II are as follows: -

Tarpaulin	100% p.a.
Wooden & Plastic Crates	100% p.a.

(e) Financial Instruments

(1) Financial Assets

Initial recognition and measurement

All financial assets are initially recognized at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities, which are not at fair value through profit or loss, are adjusted to the fair value on initial recognition.

Subsequent measurement

i) Financial assets carried at amortised cost

A financial asset is measured at amortised cost if it is held within a business model whose objective is to hold the asset in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

ii) Financial assets at fair value through other comprehensive income (FVTOCI)

A financial asset is measured at FVTOCI if it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

iii) Financial assets at fair value through profit or loss (FVTPL)

A financial asset which is not classified in any of the above categories are measured at FVTPL.

Other Equity Investments

Equity investments are measured at fair value. Investments which are not held for trading purposes and where the Company has exercised the option to classify the investment as Fair Value through other comprehensive income ('FVTOCI'), all fair value changes on the investment are recognised in OCI.

(2) Financial liabilities

Initial recognition and measurement

All financial liabilities are recognized at fair value and in case of loans, net of directly attributable cost. Fees of recurring nature are directly recognised in the Statement of Profit and Loss as finance cost.

Subsequent measurement

Financial liabilities are carried at amortized cost using the effective interest method. For trade and other payables maturing within one year from the Balance Sheet date, the carrying amounts approximate fair value due to the short maturity of these instruments.



(3) Derivative financial instruments

Derivative financial instruments such as forward contracts, option contracts and cross currency swaps, to hedge its foreign currency risks are initially recognised at fair value on the date a derivative contract is entered into and are subsequently remeasured at their fair value with changes in fair value recognised in the Statement of Profit and Loss in the period when they arise.

(f) Fair value measurement

The Group classifies the fair value of its financial instruments, FVTPL and FVTOCI, in the following hierarchy, based on the inputs used in their valuation:

i) Level 1 - The fair value of financial instruments quoted in active markets is based on their quoted closing price at the balance sheet date.

ii) Level 2 - The fair value of financial instruments that are not traded in an active market is determined by using valuation techniques using observable market data. Such valuation techniques include discounted cash flows, standard valuation models based on market parameters for interest rates, yield curves or foreign exchange rates, dealer quotes for similar instruments and use of comparable arm's length transactions.

iii) Level 3 - The fair value of financial instruments that are measured on the basis of entity specific valuations using inputs that are not based on observable market data (unobservable inputs).

(g) Dividend to Equity Shareholders

Dividend to Equity Shareholders is recognised as a liability and deducted from shareholders' equity, in the period in which the dividends are approved by the equity shareholders in the general meeting.

(h) Inventories

Raw materials, traded and finished goods are stated at the lower of cost and net realisable value. Stores and spares are carried at cost.

Cost is determined on FIFO (First in First out) basis for raw material, and on weighted average method for all other categories of inventories. Cost comprises expenditure incurred in the normal course of business in bringing such inventories to its present location and condition, where applicable, include appropriate overheads based on normal level of activity.

(i) Cash and Cash Equivalents

Cash and cash equivalents are short-term, highly liquid investments that are readily convertible into cash and which are subject to an insignificant risk of changes in value.

(j) Revenue Recognition

Revenue is measured at fair value of the consideration received or receivable, net of discount, rebate, returns and value added taxes. The revenue is recognized when the amount of revenue can be reliably measured; when it is probable that future economic benefits will flow to the entity; and when specific criteria have been met for each of the activities.

Revenue from sale of goods is recognised when all the significant risk and rewards of ownership in the goods are transferred to the buyer as per the terms of the contract, there is no continuing managerial involvement with the goods and the amount of revenue can be measured reliably. On recognition of revenue the Company retains no effective control of the goods transferred to a degree usually associated with ownership and no significant uncertainty exists regarding the amount of the consideration that will be derived from the sale of goods.

Interest income is recognized using the effective interest method. Revenue in respect of Insurance / others claims, Commission, etc. is recognized only when it is reasonably certain that the ultimate collection will be made.

Revenue in respect of sale of licenses, duty drawback and other incentives is recognized on realization basis.

(k) Research and Development

Research expenditure is recognised in the statement of profit and loss as incurred. Development expenditure is capitalised only if the costs can be reliably measured, future economic benefits are probable, the product is technically feasible and



the Company has the intent and the resources to complete the project. Development assets are amortised based on the estimated useful life, as appropriate.

(l) Employee Benefits

Contributions to defined contribution plans are charged to the statement of profit and loss on accrual basis. Present liability for future payment of gratuity is determined on the basis of actuarial valuation at the balance sheet date and the expenses is charged to the statement of profit and loss.

(m) Foreign Currency Transactions

Transactions in foreign currencies are recognized at the prevailing exchange rates on the transaction dates. Realised gains and losses on settlement of foreign currency transactions are recognised in the Statement of Profit and Loss.

Monetary foreign currency assets and liabilities at the year-end are translated at the year-end exchange rates and the resultant exchange differences are recognized in the Statement of Profit and Loss.

Non-monetary assets and liabilities denominated in a foreign currency and measured at historical cost are translated at the exchange rate prevalent at the date of transaction.

(n) Government Grant

Grants from the government are recognised when there is reasonable assurance that the grant will be received and the Company will comply with all attached conditions. Grant received from government towards property, plant & equipment's acquired/constructed by the Company is deducted out of gross value of the asset acquired/ constructed and depreciation is charged accordingly..

(o) Borrowing Costs

Borrowing costs consist of interest, ancillary and other costs that the group incurs in connection with the borrowing of funds and interest relating to other financial liabilities. Borrowing costs also include exchange differences to the extent regarded as an adjustment to the borrowing costs.

Interest and other borrowing costs attributable to qualifying assets are capitalised as a part of such assets till such time the assets are ready for use. Other interest and borrowing costs are charged to Statement of Profit and Loss.

(p) Income tax

Current Income Tax:

Current Income Tax is measured at the amount expected to be paid to the tax authorities in accordance with applicable Income Tax law.

Deferred Tax:

Deferred tax is provided using the balance sheet approach on temporary differences between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date. The tax rates and tax laws used to compute the tax are those that are enacted or substantively enacted at the reporting date.

Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised.

Current and Deferred tax is recognised in the Statement of Profit and Loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, the tax is also recognised in other comprehensive income or directly in equity.

Minimum Alternate Tax:

According to section 115JAA of the Income Tax Act, 1961, Minimum Alternative Tax ('MAT') paid over and above the normal income tax in a subject year is eligible for carry forward for fifteen succeeding assessment years for set-off against normal income tax liability. The MAT credit asset is assessed against the Company's normal income tax during the specified period.

Keeping in view of the future business prospect of the company, the company plans to opt for the new tax regime u/s 115 BAA. Considering this, the company has foregone the MAT credit amounting to Rs 4.64 crores and accordingly accounted for the same in the books of accounts.



(q) Leases

At the date of commencement of the lease, the Company recognizes a right-of-use (ROU) asset and a corresponding lease liability for all lease arrangements in which it is a lessee, except for leases with a term of 12 months or less (short term leases) and low value leases. For these short-term and low-value leases, the Company recognizes the lease payments as an operating expense on a straight-line basis over the term of the lease.

The ROU assets are initially recognized at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or prior to the commencement date of the lease plus any initial direct costs less any lease incentives. They are subsequently measured at cost less accumulated depreciation and impairment losses. ROU assets are depreciated from the commencement date on a straight line basis over the shorter of the lease term and useful life of the underlying asset.

The lease liability is initially measured at amortized cost at the present value of the future lease payments. The lease payments are discounted using the interest rate implicit in the lease.

(r) Provisions, Contingent Liability and Contingent Assets

A provision is created when there is a present obligation as a result of past event that probably requires an outflow of resources and a reliable estimate can be made of the amount of obligation. A disclosure of contingent liability is made when there is a possible obligation or a present obligation that will probably not require outflow of resources or where a reliable estimate of the obligation cannot be made. Contingent Assets are neither recognised nor disclosed in the Financial Statements.

(s) Impairment of Financial Assets

Expected credit losses are recognized for all financial assets subsequent to initial recognition other than financials assets in FVTPL category.

(t) Impairment of Non-Financial Assets

An assessment is made at each Balance Sheet date whether there is any indication that an asset may be impaired. If any such Indication exists; the Company estimates the recoverable amount of assets. If such recoverable amount of the assets or the recoverable amount of the cash generating unit to which the assets belong is less than its carrying amount, the carrying amount is reduced to its recoverable amount. The reduction is treated as an impairment loss and is recognised in the statement of Profit & Loss. If at the Balance Sheet date there is an indication that if a previously assessed impairment loss no longer exists, the recoverable amount is reassessed and the assets is reflected at recoverable amount.

(u) Exceptional Items

Exceptional items are disclosed separately in the financial statements where it is necessary to do so to provide further understanding of the financial performance of the company. These are material items of income or expense that have to be shown separately due to their nature or incidence.

(v) Earnings per share

The Consolidated statement of Profit and Loss presents basic and diluted earnings per share data for the ordinary shares of parent company. Basic earnings per share is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the year. Diluted earnings per share is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding, adjusted for own shares held, for the effects of all dilutive potential ordinary shares.

(w) Events after the reporting period

Adjusting events are events that provide further evidence of conditions that existed at the end of the reporting period. The financial statements are adjusted for such events before authorisation for issue.

Non-adjusting events are events that are indicative of conditions that arose after the end of the reporting period. Non-adjusting events after the reporting date are not accounted, but disclosed.



3. PROPERTY, PLANT AND EQUIPMENT

Particulars	Freehold Land	Building	Plant & Machinery	Furniture & Fixtures	Office Equipment & Computers	Vehicles	Total
Gross Block							
Balance as at March 31, 2025	10,152.25	11,502.85	11,726.15	348.59	636.70	551.39	34,917.94
Additions	-	31.90	46.46	20.82	6.97	0.81	106.96
Deletions	8,337.64	7,776.69	10,119.54	87.00	477.71	436.85	27,235.44
Balance as at March 31, 2026	1,814.61	3,758.06	1,653.06	282.42	165.96	115.35	7,789.46
Accumulated Depreciation							
Balance as at March 31, 2025	-	7,653.80	10,622.51	330.75	617.94	538.62	19,763.62
Depreciation for the year	-	339.79	190.64	7.49	10.48	2.39	550.79
Deletions/Adjustments	-	5,948.57	9,860.66	86.49	477.11	430.53	16,803.35
Balance as at March 31, 2026	-	2,045.03	952.49	251.75	151.31	110.48	3,511.06
NET BLOCK							
Balance as at March 31, 2025	10,152.25	3,849.05	1,103.64	17.85	18.76	12.78	15,154.33
Balance as at March 31, 2026	1,814.61	1,713.04	700.57	30.66	14.65	4.87	4,278.40

Note

On transition to IND AS as at April 1, 2016 the company has elected to measure all its property, plant and equipment at the previous GAAP carrying value except for the "Land and Building" for which it has opted revaluation model. The company has revalued its land and building as on 01-04-2016 and has transferred the difference between the revalued amount and the carrying value as per previous GAAP amounting to Rs. 15,753.28 Lacs to revaluation surplus under other Equity. The current balance of Revaluation surplus as on 31-03-2026 is Rs. 1644.72 Lacs.

CAPITAL WORK IN PROGRESS

Particulars	Amount
Net Book Value	
Balance as at March 31, 2025	1.26
Balance as at March 31, 2026	-



		(Rs. In Lacs)	
As at	31-Mar-2026	31-Mar-2025	
4 Other Non-Current Assets			
(Unsecured, considered goods)			
Security Deposit	105.51	105.51	
Others	353.45	945.31	
	458.95	1,050.82	
5a Deferred Tax Asset (Net)			
Disallowance under Income tax act, 1961	-	42.61	
Related to fixed assets	-	125.72	
	-	168.33	
5b Deferred Tax Liability (Net)			
Disallowance under Income tax act, 1961	(39.65)	-	
Related to fixed assets	169.26	-	
	129.61	-	
6 Inventories			
(As taken, valued and certified by the Management)			
Raw Material	116.38	198.24	
Work in Progress	101.60	122.77	
Finished Goods	78.58	21.30	
Packing Materials	368.54	367.65	
	665.11	709.96	
a) Inventories are valued at the lower of cost and net reliable value.			
b) Finished goods includes the Stock in transit.			
7 Trade Receivables			
Unsecured, Considered Good			
Outstanding for a period exceeding six months	17.36	67.51	
Others	2,920.54	1,434.68	
Unsecured, Considered Doubtful			
Outstanding for a period exceeding six months	269.76	274.77	
	3,207.66	1,776.96	

Annexure of Trade Receivables as at 31st March, 2026:-

Particulars	Outstanding for following periods from due date of payment					
	Less than 6 Months	6 Months-1 Year	1-2 Years	2-3 Years	More than 3 Years	Total
(i) Undisputed Trade Receivables- Considered Good	2,920.54	16.92	0.44	-	-	2,937.90
(ii) Undisputed Trade Receivables- Considered Doubtful	-	-	-	-	-	-
(iii) Disputed Trade Receivables- Considered Good	-	-	-	-	-	-
(iv) Disputed Trade Receivables- Considered Doubtful	-	-	-	-	269.76	269.76



(Rs. In Lacs)

As at **31-Mar-2026** **31-Mar-2025**

Annexure of Trade Receivables as at 31st March, 2025:-

Particulars	Outstanding for following periods from due date of payment					
	Less than 6 Months	6 Months-1 Year	1-2 Years	2-3 Years	More than 3 Years	Total
(i) Undisputed Trade Receivables- Considered Good	1,434.68	-	-	-	67.51	1,502.19
(ii) Undisputed Trade Receivables- Considered Doubtful	-	-	-	-	-	-
(iii) Disputed Trade Receivables- Considered Good	-	-	-	-	-	-
(iv) Disputed Trade Receivables- Considered Doubtful	-	-	-	-	274.77	274.77

8 Cash and Cash Equivalents

Balances with Banks in Current Accounts	19.66	82.75
Cash in Hand	44.95	31.10
Fixed deposits as Margin Money with Banks	2.49	2.49
	<u>67.09</u>	<u>116.33</u>

9 Other Financial Assets (Current)

Staff Advance	3.83	1.66
Interest accrued on bank deposits	3.03	2.67
Advance to Related Party	1.57	1.48
	<u>8.42</u>	<u>5.80</u>

10 Other Current Assets

(Unsecured, Considered good)

Tax paid against pending Appeal	139.22	1,418.62
Advance Tax/TDS Receivable	204.12	0.43
Advance against Purchases	52.19	236.07
Pre-paid Expenses	65.59	21.99
Others	50.06	32.60
	<u>511.18</u>	<u>1,709.70</u>

* Advance Tax/TDS Receivable includes TDS of Rs. 75 Lacs deducted by a party in F.Y 2024-25 which was not claimed in original return for A.Y 2025-26, but has been claimed in the rectification filed subsequently for claiming this credit and carry forward to A.Y 2026-27.

11 Equity Share Capital

Authorised Share Capital

75,000,000 (Previous year 75,000,000)	7500.00	7500.00
Equity shares of Rs. 10/- each		

Issued, Subscribed And Paid-Up Capital

Equity Shares of Rs. 10/- each fully paid-up	3,707.15	3,707.15
	<u>3,707.15</u>	<u>3,707.15</u>

a) The reconciliation of the number of shares outstanding is set out below:

Number of Equity Shares at the beginning of the year	37,071,530	37,071,530
Number of Equity Shares issued during the year	-	-
Number of Equity Shares at the end of the year	37,071,530	37,071,530



(Rs. In Lacs)

As at **31-Mar-2026** **31-Mar-2025**

b) Shares held by Shareholders holding more than 5 percent shares in the Company:

	As at	31-Mar-2026		31-Mar-2025	
		No. of Shares	Shareholding	No. of Shares	Shareholding
(1)	Satnam Arora	5,749,158	15.51%	5,749,158	15.51%
(2)	Gurnam Arora	6,289,204	16.97%	6,289,204	16.97%
(3)	AL Dahra International Investments LLC	7,048,306	19.01%	7,048,306	19.01%

c) Terms/Rights attached to equity shares

The Company has only one class of equity shares having a par value of Rs. 10/- per share. Each holder of equity shares is entitled to one vote per share and has equal dividend right. The Company declares and pays dividend in Indian Rupees. The Dividend if proposed by the Board of Directors is subject to shareholders approval in the ensuing Annual General Meeting.

In the event of liquidation of the Company, the equity shareholders will be entitled to receive the remaining assets of the Company in proportion to the number of equity shares held by the shareholders.

d) Details of promoters holding in the Company

Promoters Name	31-Mar-2026		31-Mar-2025	
	No. of Shares	% of Total Shares	No. of Shares	% of Total Shares
Jugal Kishore Arora	1,053,484	2.84%	1,053,484	2.84%
Satnam Arora	5,749,158	15.51%	5,749,158	15.51%
Gurnam Arora	6,289,204	16.97%	6,289,204	16.97%

12 Other Equity

Capital Reserve 1,517.21 1,517.21

Securities Premium Account 15,757.23 15,757.23

Revaluation Surplus

As per last Balance Sheet 15,503.64 15,885.19

Revaluation Surplus Adjusted (13,858.92) (381.55)

Closing Balance 1,644.72 15,503.64

Share Warrants Application Money

Retained Earnings

As per last Balance Sheet (52,527.52) (87,677.72)

Mat Credit Adjusted - (464.87)

Profit/(Loss) during the year 8,065.87 35,248.95

Other Comprehensive Income (3.12) (15.43)

Transfer from Revaluation Surplus 13,858.92 (381.55)

Closing Balance (30,605.85) (52,527.52)

Freign Currency Translation Reserve

As per last Balance Sheet (1,406.00) (1,405.83)

Add:- Exchange fluctuation during the year (1.00) (0.17)

(32,012.85) (53,933.52)

(13,093.70) (21,155.44)

Nature and Purpose of Reserves



		(Rs. In Lacs)	
As at	31-Mar-2026	31-Mar-2025	
i. Capital Reserve			
Capital Reserve had been created consequent to forfeiture of Application Money on Share Warrants.			
ii. Securities Premium Account			
Securities Premium Account had been created consequent to issue of shares at premium. These reserves can be utilised in accordance with Section 52 of Companies Act, 2013.			
iii. Revaluation Surplus			
Revaluation surplus was created on revaluation of Land & Building as on 01-04-2016. During the current year, a portion of the revaluation surplus was adjusted due to the sale of land in Amritsar and sale of Land & Building in Murthal.			
iv. Retained Earning			
The company has opted for the new tax regime u/s 115 BAA. Considering this, the company has foregone the MAT credit amounting to Rs. 464.87 Lacs and accordingly accounted for the same in the books of accounts during the previous year			
13 Borrowings (Non-Current)			
Secured Loans			
Loans against Keyman Insurance Policy*	160.66	195.58	
Unsecured Loans	10,136.60	7,293.48	
Loan from Directors**			
	10,297.25	7,489.06	
* (Secured against Keyman Insurance policies of Directors)			
** Loan from Directors are Interest free.			
14 Provisions (Non-Current)			
Provision for Employee Benefit			
Provision for Gratuity	131.79	125.45	
	131.79	125.45	
15 Borrowings (Current)			
Secured			
Loan repayable on Demand from Banks	-	16,089.79	
Payable to Bank on account of revoked Corporate Gurantee	4,429.57	4,088.18	
	4,429.57	20,177.96	
a)	Loan repayable on Demand from Banks are working capital loans secured by hypothecation of Inventory, book debts and other current assets of the company, both present and future and the first charge on fixed assets of the company (excluding of specific assets charged to Term lending Banks).		
	The Company had entered into an OTS agreement last year and had paid substaintial amount. The amount of loan repayable on demand from banks represents the balance amount of OTS payable as on 31-03-2025 which was fully paid during the current year alongwith interest.		
b)	The balances are subject to confirmation and reconciliation.		



		(Rs. In Lacs)
As at	31-Mar-2026	31-Mar-2025
c) Default in Repayment of Loan		
i)	There were default in repayment of bank loans from March-2018 onwards and the Banks had classified the company's accounts as Non Performing asset and served Notice under section 13(2) & 13(4) of The Securitization and Reconstruction of Financial Assets and Enforcement of Security Interest Act. The company entered into OTS agreement with the Banks and has paid full amount of OTS along with Interest to the lenders.	
ii)	The Company had received Notices from the Banks under section 13(2) of The Securitization and Reconstruction of Financial Assets and Enforcement of Security Interest Act, 2002, in the month of July, 2018 to May, 2019 and in the month of February 2020 to September 2020. The Company had replied to the notices received from the Bank within 60 days from the date of notices. The Company had also received Notices from the Banks under section 13(4) of The Securitization and Reconstruction of Financial Assets and Enforcement of Security Interest Act, 2002. However the company entered into OTS agreement with the Banks and has paid full amount of OTS along with Interest to the lenders.	
iii)	The lead banker, Punjab National Bank had filed petition under Section 7 of Insolvency and Bankruptcy Code, 2016, before the Hon'ble court of NCLT, Chandigarh Bench. As the company has paid in full the agreed One time settlement amount along with interest to the lenders, the petition filed under Section 7 of Insolvency and Bankruptcy Code, 2016 has become infructuous and has been disposed off.	
iv)	The Secured Creditors (IDBI Bank) of the Company had filed petition under Section 7 of Insolvency and Bankruptcy Code, 2016, before the Hon'ble court of NCLT, Chandigarh Bench. As the company has paid in full the agreed One time settlement amount along with interest to the lenders, the petition filed under Section 7 of Insolvency and Bankruptcy Code, 2016 has become infructuous and has been disposed off.	
v)	The company had received Ex-parte Interim Order dated 25-06-2020 from Debt Recovery Tribunal-III, Delhi in the matter of ICICI Bank Vs. Kohinoor Foods Limited restraining the company from transferring/ alienating or otherwise dealing with, or disposing off or encumbering or creating any third party interest with respect of the hypothecated assets/immovable properties of Company until further orders. The company is contesting the matter and taking necessary action. It has paid in full the agreed One time settlement amount along with interest to the lenders.	
vi)	The Lead Bank had filed petition before DRT Delhi under section 19(4) of the Act. . The Company is contesting the matter. It has paid in full the agreed One time settlement amount along with interest to the lenders	
d)	The company had issued a corporate guarantee in favor of PNB Hongkong(now PNB-Dubai) for loan granted by PNB Hongkong (now PNB-Dubai) to its wholly own subsidiary Kohinoor Foods USA Inc. PNB Hongkong (now PNB-Dubai) has invoked the corporate guarantee on default made by Kohinoor Foods USA Inc. The company has recognised the liability of Rs.4429.57Lacs (previous year Rs.4088.18 Lacs). The Company has received legal notice from the Punjab National Bank, Hong Kong in regard to outstanding indebtedness of the due amount. The matter is now being taken up with PNB Dubai and the Company has submitted an OTS proposal for settlement of this liability arising out of corporate guarantee.	
e) One Time Settlement (OTS)	The Company submitted one time settlement (OTS) resolution plan which was sanctioned for an amount of INR 227.45 crores by the consortium Lenders, during the last year. The company had partly paid the OTS amount last year and has fully paid the balance amount alongwith interest during the current year. The Company has obtained NOC from 4 out of 6 lenders and is in process of Obtaining remaining NOC from the Lenders along with Consolidated NOC from the Lead Bank in terms of the sanctioned One Time Settlement.	



		(Rs. In Lacs)
As at	31-Mar-2026	31-Mar-2025
16 Trade Payable		
Due to Micro, Small and Medium Enterprises	951.78	430.88
Due to Others	2,206.96	634.03
	3,158.74	1,064.91

Annexure of Trade Receivables as at 31st March, 2026:-

Particulars	Outstanding for following periods from due date of payment				
	Less than 1 Years	1-2 Years	2-3 Years	More than 3 Years	Total
(i) MSME	951.78	-	-	-	951.78
(ii) Others	1,767.40	-	-	439.56	2,206.96
(iii) Disputed dues- MSME	-	-	-	-	-
(iv) Disputed dues- Others	-	-	-	-	-

Annexure of Trade Receivables as at 31st March, 2025:-

Particulars	Outstanding for following periods from due date of payment				
	Less than 1 Years	1-2 Years	2-3 Years	More than 3 Years	Total
(i) MSME	430.88	-	-	-	430.88
(ii) Others	180.02	0.03	-	452.01	632.06
(iii) Disputed dues- MSME	-	-	-	-	-
(iv) Disputed dues- Others	-	-	-	1.97	1.97

17 Other Financial Liabilities (Current)

Current maturities of long-term debt	36.48	34.14
Employees Benefits Payable	89.79	60.47
Other Payables	148.54	230.31
Advance against Sale of Murthal Plant	-	7,549.96
Interest Payable	-	1,236.86
	274.82	9,111.74

18 Other Current Liabilities

Advance received from customers	19.80	75.48
Statutory Liabilities	92.38	38.58
Other Liabilities	22.70	21.28
	134.88	135.34

19 Provisions (Current)

Provision for gratuity	25.76	36.45
Income Tax	0.94	0.85
	26.70	37.30



		(Rs. In Lacs)	
For the year ended	31-Mar-2026	31-Mar-2025	
20 Revenues From Operations			
Sales of Products	14,546.48	8,425.79	
Sales of Services	50.43	-	
Other Operating Revenues	162.69	213.46	
	<u>14,759.60</u>	<u>8,639.25</u>	
a) Sales of Products			
Rice	9,636.97	55.81	
Foods	4,909.51	8,369.98	
	<u>14,546.48</u>	<u>8,425.79</u>	
b) Sales of Services			
Income from Product Development Services	50.43	-	
	<u>50.43</u>	<u>-</u>	
c) Other Operating Revenues			
Sale of Scrap	22.07	92.93	
Misc Income - Handling/ Documentation	121.32	-	
Income from Rice Processing	-	79.16	
Sale of Export License	19.29	41.37	
	<u>162.69</u>	<u>213.46</u>	
21 Other Income			
Income from Key Man Insurance Policy	52.74	54.36	
Interest Income	13.06	3.29	
Commission Income	568.97	121.05	
Interest on Income Tax Refund	439.47	-	
Profit on Sale of Assets	46.02	(59.25)	
Rebate & Discount Received	7.05	0.66	
	<u>1,127.31</u>	<u>120.10</u>	
22 Cost of Material Consumed			
Opening Stock	198.24	146.35	
Add: Purchases	10,354.37	2,406.43	
Less Closing Stock	116.38	198.24	
	<u>10,436.22</u>	<u>2,354.53</u>	
23 Purchase of Stock in Trade			
Non-Basmati Rice	21.76	23.74	
Foods	623.51	709.16	
Other Foods Products	-	87.26	
ITC Reversal on Exempt Item	47.82	9.95	
	<u>693.09</u>	<u>830.11</u>	



		(Rs. In Lacs)	
For the year ended	31-Mar-2026	31-Mar-2025	
24 Changes in Inventories of Finished Goods, Work in Progress and Stock in Trade			
Opening Inventories	144.07	314.30	
Closing Inventories	180.18	144.07	
	<u>(36.11)</u>	<u>170.24</u>	
25 Employee Benefit Expenses			
Staff Salaries	952.61	728.35	
Director's Remuneration	180.00	-	
Gratuity	27.37	25.08	
Bonus	11.80	10.53	
Staff Welfare	42.68	36.38	
Employer's Contribution to P.F.& ESI	24.14	22.45	
	<u>1,238.60</u>	<u>822.80</u>	
26 Finance Cost			
Interest Expense*	550.64	2,481.08	
Interest on Bank Borrowing	4.42	1.14	
Interest Other	42.77	-	
Other Borrowing Cost	<u>597.84</u>	<u>2,482.22</u>	
The company has not provided interest towards revoked corporate guarantee for the loan given to its wholly owned subsidiary in USA by PNB Hongkong, to the extent of Rs 318.43 Lacs for the current year, Rs. 284.20 Lacs for the previous year and Rs. 1528.28 Lacs from the date of revocation of corporate guarantee up to 31-03-2026. The company has submitted an OTS parposal for settlement of this liability arising out of corporate gurantee.			
27 Other Expenses			
a) Manufacturing Expenses			
Loading and Unloading Charges	1.10	5.81	
Packing Materials Consumed	862.52	1,943.49	
Packing Material Designing Expenses	3.99	0.63	
Wages	335.46	507.36	
Processing Charges	-	0.58	
Repair to Machinery	86.13	129.84	
Power & Fuel	202.36	223.98	
	<u>1,491.55</u>	<u>2,811.68</u>	
b) Administrative Expenses			
Payment to Auditors *			
- Statutory Audit Fee	10.70	10.66	
- Tax Audit Fee	2.50	2.50	
- Other Matters	12.70	0.87	
Postage, Telegram and Telephone	29.13	36.30	
Bank Charges	5.75	15.83	
General Expenses^	81.71	113.56	
Legal and Professional Charges	138.06	106.16	



		(Rs. In Lacs)	
For the year ended	31-Mar-2026	31-Mar-2025	
27 Other Expenses (Contd...)			
Electricity Expenses	7.74	7.80	
Rates and Taxes	24.20	23.76	
Watch & Ward	27.01	45.14	
Charity and Donation	-	0.25	
Vehicle Maintenance	12.31	24.40	
Printing and Stationery	4.91	6.87	
Fumigation Expenses	8.20	7.60	
Insurance Charges	10.92	15.50	
Conveyance	39.05	20.14	
Membership & Subscription	12.48	2.77	
Traveling Expenses (Directors)	40.75	48.52	
Traveling Expenses (Others)	135.18	69.20	
Research & Development	15.28	22.89	
Additional G.S.T Demand	1.03	11.90	
Staff Recruitment Expenses	-	3.87	
Bad Debts/ Balance Written off *	111.21	(43.99)	
Rent	78.42	57.63	
Repairs to Building	60.75	89.03	
Repairs to Others	28.94	32.21	
Foreign Exchange Loss	325.40	42.73	
	1,224.33	774.11	
c) Selling & Distribution Expenses			
Advertisement and Publicity	1.92	2.54	
Business Promotion	149.59	117.69	
Rebate & Discount	5.08	2.29	
Claim Against Business Loss	6.11	-	
Ocean Freight	35.30	48.33	
Expenses Against Export	1.52	2.08	
Brokerage & Commission on Sales	2.23	4.78	
Clearing and Forwarding	161.14	301.38	
	362.88	479.10	
	3,078.77	4,064.89	
* During the year the company has written off some balances which are not recoverable and written back some balances which are not payable. The aggregate amount of such balances is as given below.			
Input Tax/Purchase Tax written off	19.03	-	
Accounts Receivable written off	122.12	5.87	
Accounts Payable written back	(29.94)	(49.86)	
	111.21	(43.99)	



	(Rs. In Lacs)	
For the year ended	31-Mar-2026	31-Mar-2025
28 Exceptional Items		
Profit on Sale of Immovable Property	9599.17	-
Gain on one time Settlement of Bank Loans	-	38274.23
	9599.17	38274.23

During the year the company has sold its Rice Plant situated at Murthal Sonipat, Haryana for a consideration of Rs. 190 Crores and an additional piece of Land for Rs. 8 Crore, out of which Rs. 173 Crores is for Land & Building and Rs. 25 Crores for Machinery. Out of consideration of Rs. 173 crores for land and building, the sale deed of Rs. 82.35 Crores has been registered till 31 March 2026 and another sale deed of Rs. 80.00 Crores was registered in May 2026. Balance land parcel of the value of Rs. 10.65 Crores has not yet been registered. However the company has recognized the sale proceeds and the resulting gain on the entire plant as the possession and control has been transferred to the buyer and the consideration has been received

During the previous financial year, based on the One Time Settlement by the Lender Banks, the OTS proposal amount was Rs 227.45 crores, the company had paid substantial amount of Rs 200 crores upto 15-04-2025, The, Exceptional items of Rs 382.74 Crores during previous year is on account of Gain on OTS.

29 Income Tax for Prior Years

Income tax Expenses for Prior year pertain to tax demand of previous years. The company had deposited tax in earlier years which have been adjusted by the Tax authorities against such demand.

30 Prior Period Adjustment

In accordance with IND as 8 the company has made following adjustments by restating the comparative amounts for previous financial year 2024-25.

Statement of Profit & Loss A/c	FY 2024-25	FY 2024-25 Restated	Adjustment
Profit on sale of Land	322.32	(59.25)	(381.57)
Finance Cost	1,637.35	2,482.22	844.87
Total Compransavie Income	36,462.37	35,235.93	(1,226.44)
Balance Sheet			
Assets			
Property Plant Equipment	15,404.00	15,154.33	(249.67)
EQUITY AND LIABILITIES			
Revaluation Reserve	15,753.29	15,503.64	(249.65)
General Reserve	(53,061.18)	(53,906.08)	(844.90)
Other Financial Liability (Current)	8,265.16	9,110.03	844.87
	(29,042.73)	(38,402.44)	(1,094.55)

- a) There was an error in allocation of Revaluation surplus among different parts of land at Amritsar, a part of which has been sold in earlier year. The previous year profit on sale of assets, Property Plant & Equipment, Revaluation Reserve and General Reserve have been adjusted and previous year figures have been restated accordingly.
- b) The company has entered into OTS with the Lenders, and has paid full amount of OTS during the year. It has also paid interest on delayed payment of OTS amount in full. The interest paid by the company during the year includes Rs. 844.87 Lacs pertaining to period from 01-10-2024 to 31.03.2025 which was not provided for in previous year, as there was a difference of opinion with the banks on interest calculation, which was resolved subsequently. This has been treated as prior period expense and the previous years interest expense, interest liability and general reserve have been restated.



		(Rs. In Lacs)	
For the year ended	31-Mar-2026	31-Mar-2025	
31 Segment Information required as per IND AS 108			
a) Information about products and services			
Rice	9,636.97	55.81	
Foods	4,909.51	8,369.98	
Services	50.43	-	
	<u>14,596.91</u>	<u>8,425.79</u>	
b) Information about Geographical Area			
Asia	10,820.09	1,455.00	
Americas	2,953.73	6,233.20	
Europe	183.60	57.81	
Africa	55.36	56.64	
Middle East	584.13	623.15	
	<u>14,596.91</u>	<u>8,425.79</u>	
Non Current Assets			
Property , plant and Equipment Located in			
India	4,278.40	15,154.33	
	<u>4,278.40</u>	<u>15,154.33</u>	
32 Disclosures under IND AS-24 on "Related Party Disclosures" :			
List of related parties			
i) Wholly Owned Subsidiaries of the Company			
- Sachdeva Brothers Pvt Ltd. India			
- Kohinoor Foods USA Inc.,			
ii) Joint Ventures			
- Rich Rice Raisers Factory LLC.- Dubai			
iii) Key Managerial Personnel and their relatives			
Mr. Jugal Kishore Arora	Chairman		
Mr. Satnam Arora	Jt.Mg.Director		
Mr. Gurnam Arora	Jt.Mg.Director		
Mr. Nitin Arora	Son of Mr. Jugal Kishore Arora		
Mr. Amit Arora	Son of Mr. Satnam Arora		
Mr. Sumit Arora	Son of Mr. Satnam Arora		
Mr. Ankush Arora	Son of Mr.Gurnam Arora		
Mr. Aryavir Arora	Grand Son of Mr. Satnam Arora		
Ms. Jahnvi Arora	Grand Daughter of Mr. Jugal Kishore Arora		
iv) Enterprise over which key managerial personnel exercise significant influence			
- Satnam Overseas (Exports) - Partnership Firm of Promoter/Directors			
- Adonis No.1 Beauty Clinic LLP			
- Satnam International Pvt. Ltd.			
- Satnam Haegens Ltd.			
- Adhiraj Buildcon LLP			
- QVC Foods Private Limited			



The following transactions were carried out with related parties in the ordinary course of Business during the year*
(Rs. in Lacs)

	Key Management Personnel and their Relatives	Enterprises over which Key Management Personnel exercise significant influence
Transactions during the year		
Sale of products		635.26 (532.29)
Remuneration	181.24 (-)	
Advance Received	- -	- (53.62)
Loan from Directors	3,668.84 (1,097.18)	
Repayment of Director's Loan	825.72 (8.88)	
Balances outstanding at the year end:-		
Loan from Directors	10,136.56 (7,293.44)	
Trade Receivable	- -	1.64 -
Advance From Customers		- (53.62)

33 Earning Per Share (EPS)

(Rs. in Lacs)

For the year ended		31-Mar-2026	31-Mar-2025
i)	Total Comprehensive Income for the year attributable to Equity Shareholders	8,062.75	35,233.53
ii)	Weighted Average number of Equity Shares used as denominator for calculating Basic EPS	37,071,530	37,071,530
iii)	Weighted Average Potential Equity Shares	-	-
iv)	Total Weighted Average number of Equity Shares used as denominator for calculating Diluted EPS	37,071,530	37,071,530
v)	Basic Earning Per Share (Rs.)	21.75	95.04
vi)	Diluted Earning Per Share (Rs.)	21.75	95.04
vii)	Face Value per Equity Share (Rs.)	10	10

Calculation Weighted Average number of Equity Shares

For the year ended	31-Mar-2026	31-Mar-2025
Nos. of Days	365	365
Nos. of Shares	37,071,530	37,071,530
total nos. of days	365	365
Weighted Average number of shares	37,071,530	37,071,530



34 Disclosures under IND AS 37, "Provisions, Contingent Liabilities and Contingent Assets" , in respect of Provisions

Provision relating to	Opening balance as at 1 April 2025	Created during the year	Withdrawals	Closing balance as at 31- March-2026
Gratuity	161.81	30.50	34.84	15755.31
	161.81	30.50	34.84	15755.31

36 Other disclosures as per Schedule III of the Companies Act, 2013

	(Rs.in Lacs)	
For the year ended	31-Mar-2026	31-Mar-2025
CIF Value of Imports		
- Capital Goods	-	215.06
- Raw Material Purchase	67.19	207.35
- Packaging Material	93.31	656.71
	160.49	1,079.11
Expenditure in Foreign Currency (On accrual basis)		
- Business Promotion	55.15	16.49
- Commission on Export Sales	2.23	4.78
- Conveyance	9.01	2.51
- Damage Claim	5.08	-
- Legal & Professional charges	3.80	-
- Membership & Subscription	0.36	-
- Traveling	40.98	26.62
	116.62	50.41
Earning in Foreign Exchange		
- FOB Value of Export of Goods	4,087.46	7,716.84

37 Contingent Liabilities not provided for

	(Rs.in Lacs)	
Particulars	31-Mar-2026	31-Mar-2025
A Claims against the company , not acknowledged as debt		
i Income Tax	3,087.85	10,322.02
ii Sales Tax - Delhi	122.00	122.00
iii VAT-Haryana	740.07	740.07
iv Excise & Taxation Department, Punjab	455.82	455.82
v Service Tax	0.12	0.12
vi Legal Cases against the Company	963.94	963.94
B Bank Guarantees	19.75	19.75
C Surety Bonds issued to Govt. Agencies under EPCG/Adv License scheme	2,082.34	2,082.34



Nature of contingent liabilities and other particulars are as given below:-

- i Following appeals are lying pending for hearing before the CIT(A), New Delhi/ Income Tax Appellate Tribunal, New Delhi / Hon'ble Delhi High Court against the tax demand raised in impugned Income Tax Assessment Orders as per details given below :-

AY	Tax	Interest	Total
2012-13	8.94	0.37	9.31
2016-17	282.69	70.68	353.37
2017-18	1,642.49	1,001.92	2,644.41
2023-24	80.76	-	80.76
Total			3,087.85

- a) As per the advice received from legal experts and on the basis of merit of the case, there is a high probability that the aforesaid impugned orders will be set aside and the demand will be deleted. Accordingly, management is of the view that no provision in respect of the above demands is required to be made in the books of accounts.
- b) For assessment year 2016-17, the Assessing officer has vide its appeal effect order dated 10-01-2026 ,and following the direction given by ITAT (Delhi) . has deleted the demand and has passed the order at Nil.However the appeal against the penalty order dated 13-03-2024 is still pending with CIT (Appeals) . As the original demand has been removed entirely , as a consequential effect the penalty will also be removed.
- c) The company has filed an appeal before CIT (Appeals) on 13 -04-2026 against the order of A.O. for AY 2017-18 against the demand of Rs. 1642.49 Lacs.
- d) The company has filed a rectification u/s 154 on 22-04-2026 against the intimation u/s 143 (1) for AY 2023-24 wherein a demand of Rs. 80.76 Lacs has been raised.
- ii An appeal before the Sales Tax Commissioner - Appeals, New Delhi is lying pending in respect of Sales Tax demand of Rs.122.00 Lacs on sale of REP Licenses made in earlier years.
- iii Following appeals are also lying pending before the Appellate Authorities/Tribunal, Haryana as mentioned in column.4 against the impugned VAT Assessment Orders/Revision Order passed by the assessing authorities as mentioned in column. 3 of the table given below :-

Particulars	Demand raised (Rs.)	Assessing Authority	Appellate Authority
(Col.1)	(Col.2)	(Col.3)	(Col.4)
Sales Tax Murthal - AY 2008-09	732.35	Revision-Faridabad	Tribunal-Chandigarh
Sales Tax - Murthal - AY 2009-10	7.72	Revision-Faridabad	Tribunal-Chandigarh
Total	740.07		

- iv Appeals are lying pending before the Dy. Excise & Taxation Commissioner-Appeal, Punjab against the Order received from Excise and Taxation Deptt., Punjab in respect of Year 2009-10 and 2010-11 demanding a sum of Rs.450.41 Lacs towards the cess imposed by the State Govt. on exports. The company has challenged the validity of imposition of cess on export in its appeal as the same is not permissible under article 286 of the Constitution of India. Further demand has been raised for Rs. 5.41Lacs after completing the Sales Tax assessment for AY 2011-12 against which appeal has been filed.
- v During the financial year 2016-17, the company has received an order from Hon.'ble Central Excise and Service Tax Appellate Tribunal, New Delh (CETSTAT) against the order passed by Commissioner of Service Tax (Adjudication), New Delhi demanding a service tax of Rs.259.25 Lacs. The Hon'ble CETSTAT vide its order dated 16/02/2017 has granted major relief of Rs.250.13 Lacs against the aforesaid demand. The company has also deposited Rs. 9.00 Lacs against this demand, therefore contingent liability is for Rs. 0.12 Lacs only.



vi Legal Cases against the Company

- a) The Board of Trustee of the port of Mumbai has filed a money suit for recovery of Rs. 963.94 Lacs towards alleged outstanding demurrage charges against which the company has filed its counter claim of Rs. 10.88 Cr. towards the financial losses, interest on the investment, refund of the license fees, refund of the demurrage charges, compensation and damages etc. The matter is still pending.
- b) The Municipal Corporation has issued notice to the Builder of Pinnacle Tower for vacating of permises Pinnacle Tower, at Surajkund Faridabad. The Builder obtained interim stay on the order of Municipal Commissioner, Faridabad from Hon'ble High Court Punjab and Haryana. The Company also filed a petition before the civil judge, senior division, Faridabad with regard to stay of proceeding against order of Municipal Corporation, Faridabad. The Hon'ble Faridabad Court has stated that already interim stay have been granted by the Hon'ble High Court, hence no ground to grant relief prayed for is made out at this stage.
- c) The company's vendor has filed an execution petition before Faridabad District & Session Judge. The company has also approached Hon'ble High Court Chandigarh and Hon'ble High Court Delhi for stay on above matter. Further, the Company filed a petition before the Hon'ble Apex Court with regard to contesting of proceeding before District and Session Court, Faridabad. The Hon'ble Apex Court had allowed the company petition with granting relief to the Company and parties against the impugned order of Faridabad District Court and asked the Company to approach the Hon'ble High Court for seeking direction for further relief. The Company has also deposited the impugned order amount in compliance with the order of the Court. The company is contesting the matter.
- d) A Show Cause Notice under rule 4 of SEBI (Procedure for Holding Inquiry and Imposing Penalties) Rules, 1995 has been issued in the name of Directors and Company. The Directors and Company have already applied for settlement and adjudication application with SEBI.

37 Commitments

There are no commitment for contracts remaining to be executed on capital account as at the end of current year or previous year.

38 Details of loans given, investment made and guarantee given covered u/s 186 (4) of the Companies Act-2013.

- i Details of Loans given and investment made are given under the respective heads.

39 As per the assessment of Management, the company continues to be going concern. This assessment is based on the sanction of revised / revival of One Time Settlement by lead Bank, which has been fully paid by the company.

40 Disclosures as Required by Indian Accounting Standard (Ind As) 113: Fair Value Measurement:

Fair value measurement of Financial Instruments

As at 31.03.2026

Fair value measurement at	Amortised Cost	FYTPL			FYTOCI			TOTAL
		Level 1	Level 2	Level 3	Level 1	Level 2	Level 3	
Financial Assets								
Non Current Financial Assets								
Investment								
Other financial assets								
Current Financial Assets								
Investments								
Trade receivables	3,207.66							3,207.66
Cash and cash equivalents	67.09							67.09
Other financial assets	8.42							8.42
	3,283.18	-	-	-	-	-	-	3,283.18
Financial Liabilities								
Non Current Financial Liabilities								
Borrowings	10,297.25							
Current Financial Liabilities								
Borrowings	4,429.57							
Trade Payables	3,158.74							
Other Financial Liabilities	274.82							272.97
	18,160.38	-	-	-	-	-	-	18,158.50

As at 31.03.2025

Fair value measurement at	Amortised Cost	FYTPL			FYTOCI			TOTAL
		Level 1	Level 2	Level 3	Level 1	Level 2	Level 3	
Financial Assets								
Non Current Financial Assets								
Investment					-		-	-
Other financial assets	-							-
Current Financial Assets								
Investments					-			-
Trade receivables	1,776.96							1,776.96
Cash and cash equivalents	116.33							116.33
Other financial assets	5.80							5.80
	1,899.09	-	-	-	-	-	-	1,899.09
Financial Liabilities								
Non Current Financial Liabilities								
Borrowings	7,489.06							7,489.02
Current Financial Liabilities								
Borrowings	20,177.96							20,177.96
Trade Payables	1,064.91							1,064.91
Other Financial Liabilities	9,111.74							9,111.74
	37,843.68	-	-	-	-	-	-	37,843.68

- 41 As per the assessment of the management the recoverable amount of the assets is higher than its carrying value and hence no impairment of assets needs to be recorded in the financial statement.
- 42 The company was not required to spend any amount in respect of corporate social responsibility (CSR) for current year and for previous year as per section 135 of Companies Act.
- 43 The company has not made any contribution to any political party during current year and previous year.
- 44 During the year no amount of Dividend has been remitted in foreign currency to Non Resident out side India.
- 45 Some of the balances of Debtors and Creditors are subject to confirmation.
- 46 Corresponding figures for the previous year have been regrouped/rearranged, wherever necessary to confirm to current year classification.

The above notes form part of the financial statements

In terms of our separate report of even date attached

In terms of our report of even date attached

for N C Raj & Associate

Chartered Accountants
FRN : 002249N

Sanjay Garg
Partner
Membership No: 088636

Faridabad
28-May-2026

For and on behalf of the board of directors

Satnam Arora
Jt. Mg. Director
DIN No. 00010667

Prabhat Kumar
C.F.O

Gurnam Arora
Jt. Mg. Director
DIN No. 00010731

Deepak Kaushal
Company Secretary



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