Shankara®
Building Products Limited

Date: 27th May, 2026

To	To
Department of Corporate services	Listing Department
BSE Limited	**National Stock Exchange of India Limited**
1st Floor, New Trading Ring,	Exchange Plaza, Plot No. C-1,
Rotunda Building, Phiroze Jeejeebhoy	G Block, Bandra Kurla Complex,
Towers, Dalal Street, Fort,	Bandra (E)
Mumbai-400001	Mumbai- 400051
Scrip Code: - 540425	**Symbol- SHANKARA**

Dear Sir/ Madam

Subject: Submission of Annual Report for the year 2025-26 under Regulation 34 of SEBI (LODR) Regulations, 2015.

In compliance with Regulation 34 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, we are herewith submitting the Annual Report for 2025-26 along with the Notice calling 31st Annual General Meeting of the Company.

This is for your information and record.

Thanking You

Yours faithfully
For Shankara Building Products Limited

RAMESH SATHYAPPA
Digitally signed by RAMESH SATHYAPPA
Date: 2026.05.27 13:59:46 +05'30'

Ramesh S
Company Secretary & Compliance Officer

Encl: As above

Shankara

Building Products Limited

ANNUAL REPORT 2025 - 2026

CORPORATE INFORMATION

BOARD OF DIRECTORS

Mr. B. Jayaraman
Chairman, Independent Director

Mr. Sukumar Srinivas
Managing Director

Mr. N. Muthuraman
Independent Director

Ms. Sujatha. G
Independent Director

Mr. Dhananjay Mirlay Srinivas
Non-Executive and
Non-Independent Director

Mr. C. Ravikumar
Non-Executive and
Non-Independent Director

KEY MANAGERIAL PERSONNEL

COMPANY SECRETARY AND COMPLIANCE OFFICER

Mr. Ramesh S

CHIEF FINANCIAL OFFICER

Mr. Sathyanarayana JW

STATUTORY AUDITORS

M/s Sundaram & Srinivasan
Chartered Accountants
New No. 4, Old No. 23
C.P Ramaswamy Road, Alwarpet
Chennai - 600018

INTERNAL AUDITORS

M/s GRSM & Associates
Chartered Accountants
No. 8/90, 1st Floor
Pampa Mahakavi Road
Shankarapuram
Bengaluru - 560004

SECRETARIAL AUDITOR

K. Jayachandran
Company Secretary
No. 1181, 6th Main, 'A' Block
2nd Stage (Next to Cafe Coffee Day)
Rajajinagar, Bengaluru - 560 010

REGISTERED OFFICE

G2, Farah Winsford
133, Infantry Road
Bengaluru - 560001

CORPORATE OFFICE

No.21/1 & 35-A-1
Hosur Main Road
Electronic City Post
Veerasandra
Bengaluru - 560100

CORPORATE IDENTITY NUMBER (CIN)
L26922KA1995PLC018990

WEBSITE
www.shankarabuildingproductsltd.com

REGISTRAR AND SHARE TRANSFER AGENT (RTA)

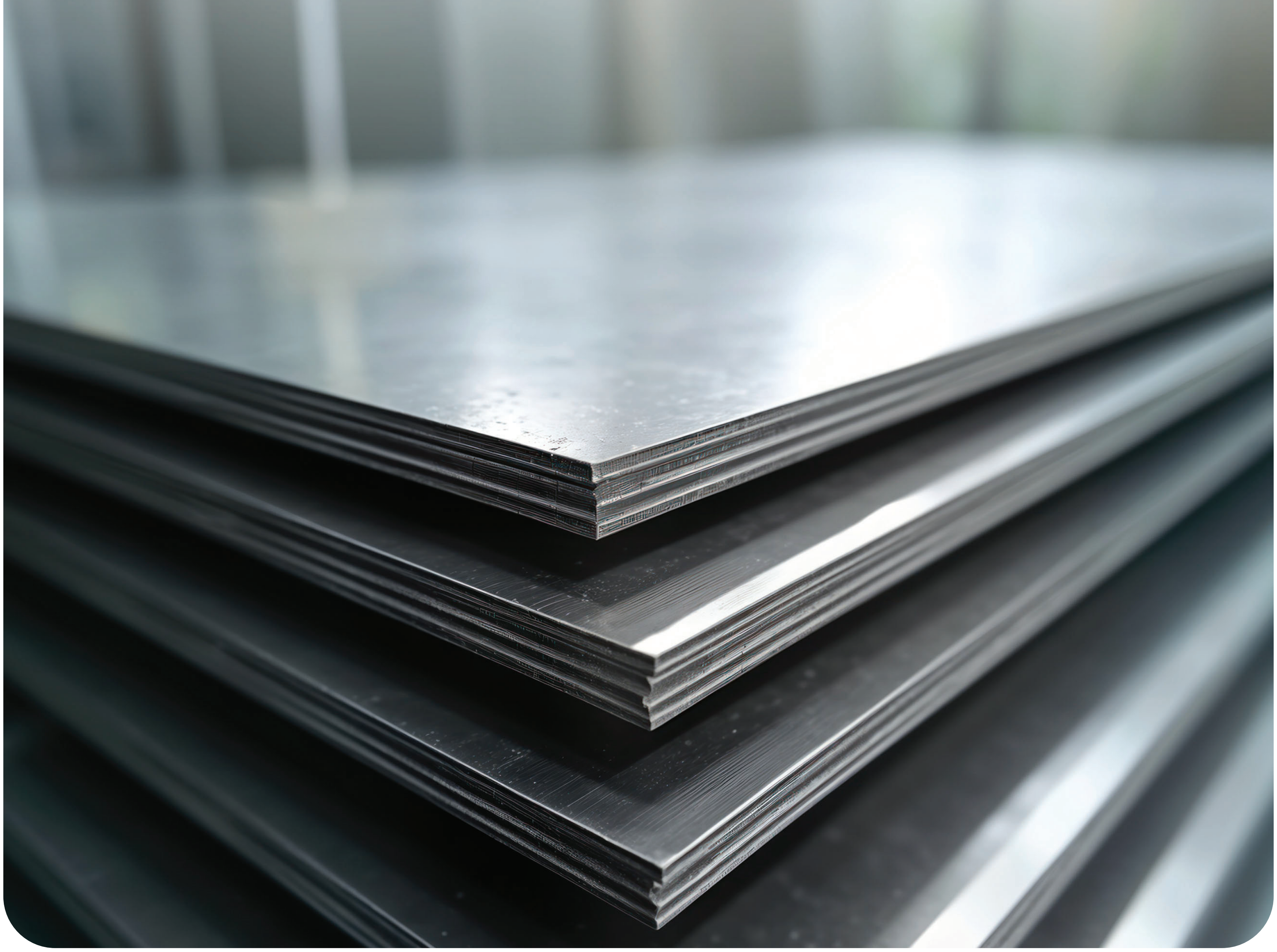
M/s KFin Technologies Limited
KFin Technologies Limited, Selenium Tower B
Plot No 31 & 32, Financial District
Nanakramguda, Serilingampally Rangareddi
Hyderabad- 500032, Telangana
Email ID: einward.ris@kfintech.com
Toll Free / Ph: 1800 309 4001
WhatsApp: (91) 910 009 4099

Investor Support Centre :
https ://kprism.kfintech.com/
KFinTech Corporate Website:
https://www.kfintech.com
RTA Website: https://ris.kfintech.com

KPRISM (Mobile Application) :
https://kprism.kfintech.com/signup

RTA Search:
https://www.registrarsassociation.com/search

CONTENT



Notice of 31st Annual General Meeting

Notice is hereby given that the Thirty First Annual General Meeting of the members of Shankara Building Products Limited will be held on Thursday, June 18, 2026 at 11.00 A.M (IST) through Video Conferencing ("VC") / Other Audio Visual Means ("OAVM") to transact the following business:

The proceedings of the AGM shall be deemed to be conducted at the Registered Office of the Company which shall be the deemed venue of the AGM.

Ordinary Business:

Item No.1 - To receive, consider and adopt the Audited Standalone Financial Statements of the Company for the financial year ended March 31, 2026 together with the Reports of the Directors and Auditors thereon and the Audited Consolidated Financial Statements of the Company for the Financial Year ended March 31, 2026 together with Report of Auditors thereon.

To receive, consider and adopt the Audited Standalone and Consolidated Financial Statements of the Company and to pass the following resolution as an **Ordinary resolution:**

"**RESOLVED THAT** the Audited Standalone Financial Statements of the Company for the financial year ended March 31, 2026 together with reports of the Directors and Auditors thereon laid before this meeting, be and are hereby considered and adopted."

"**RESOLVED FURTHER THAT** the Audited Consolidated Financial Statements of the Company for the financial year ended March 31, 2026 together with the report of Auditors thereon laid before this meeting, be and are hereby considered and adopted."

Item No.2 - To re-appoint Mr. Dhananjay Mirlay Srinivas (DIN: 09108483) as a Director of the Company who retires by rotation.

To re-appoint Mr. Dhananjay Mirlay Srinivas (DIN: 09108483), who retires by rotation and being eligible, offers himself for re-appointment and to pass the following resolution as an **Ordinary Resolution:**

"**RESOLVED THAT** pursuant to Section 152 of the Companies Act, 2013, Mr. Dhananjay Mirlay Srinivas (DIN: 09108483), who retires by rotation being eligible, offered himself for re-appointment, be and is hereby re-appointed as a Director of the Company, liable to retire by rotation."

RESOLVED FURTHER THAT the Managing Director/Company Secretary of the Company be and are hereby authorized severally to complete necessary formalities as per the applicable provisions of the Companies Act 2013 and SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015."

Special Business

Item No.3 - Reappointment of Mr. Sukumar Srinivas (DIN: 01668064) as Managing Director of the Company.

To consider and if thought fit, to pass the following resolution as an **Ordinary Resolution:**

RESOLVED THAT pursuant to the provisions of Sections 196,197,198 & 203 read with Schedule V and other applicable provisions, if any, of the Companies Act, 2013 ("the Act"), The Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 read with Schedule V of the Act and Regulation 17(6) of SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015, including any statutory modifications or re-enactments thereof for the time being in force and based on the recommendation of Nomination and Remuneration Committee of the Company and subject to such sanctions as may be necessary , the consent of members be and is hereby accorded for re-appointment of Mr. Sukumar Srinivas (DIN: 01668064), as Managing Director ('MD') of the Company for a period of five years with effect from 01/04/2026 not liable to retire by rotation, upon the terms and conditions set out in the statement annexed to the Notice convening this meeting, including the remuneration, if any, to be paid on such terms and conditions as recommended by the Nomination and Remuneration Committee and approved by the Board of Directors of the Company and as set out in the explanatory statement annexed to the Notice convening this Meeting.

RESOLVED FURTHER THAT Mr. Sukumar Srinivas (DIN:01668064) shall not be paid any remuneration, sitting fees, commission, perquisites or other monetary benefits during the tenure of his re-appointment as Managing Director of the Company.

RESOLVED FURTHER THAT the Board of Directors of the Company be and is hereby authorized to do all such acts, deeds and things as the Board may, in its absolute discretion, consider necessary, expedient or desirable in order to give effect to foregoing resolution."

Item No.4 - Appointment of Mr. Medepalli Eswara Rao (DIN: 11696395) as an Independent director.

To consider and, if thought fit, to pass the following Resolution as a **Special Resolution:**

"RESOLVED THAT Mr. Medepalli Eswara Rao (DIN: 11696395), who was appointed as an Additional Director in the capacity of Independent Director (Non-Executive) with effect from May 5, 2026 by the Board of Directors, based on the recommendation of the Nomination and Remuneration Committee, in terms of Section 161 of the Companies Act, 2013 ("Act") read with the Articles of Association of the Company, who is eligible for appointment and who has consented to act as a Director of the Company.

RESOLVED FURTHER THAT pursuant to the provisions of Sections 149, 150, 152 and other applicable provisions, if any, of the Companies Act, 2013 ("the Act") read with Schedule IV to the Act and the Companies (Appointment and Qualification of Directors) Rules, 2014, and Regulation 17 and other applicable provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations"), as amended from time to time, the appointment of Mr. Medepalli Eswara Rao (DIN: 11696395) as an Independent Director of the Company, who has submitted a declaration confirming that he meets the criteria of independence as prescribed under Section 149(6) of the Act and Regulation 16(1)(b) of the SEBI Listing Regulations, and who is eligible for appointment as an Independent Director of the Company, be and is hereby approved for a term of five consecutive years commencing from May 5, 2026 up to May 4, 2031 (both days inclusive), and he shall not be liable to retire by rotation.

Item No.5 - Amendment in the main object clause of the memorandum of association of the company.

To consider and, if thought fit, to pass with or without modifications, the following resolution as **Special Resolution:**

"RESOLVED THAT pursuant to the provisions of Section 4, 13 and other applicable provisions, if any, of the Companies Act, 2013 read with applicable rules framed thereunder (including any statutory modification(s) or re-enactment(s) thereof for the time being in force) and subject to the approval of the Registrar of Companies and such other approvals, consents and permissions as may be required from regulatory authorities, and approval of the members of the Company be and is hereby accorded to alter the existing Sub-Clause 5 of Clause III(A) of Main objects Clause of Memorandum of Association of the Company by substituting the same with the following new Clause:

"To carry on the business of transports, carriers and public carriers of goods, merchandise, commodities and articles of all kinds, whether by land, water, rail or road or by any other means of conveyance whatsoever, either in the Company's own name or otherwise; to undertake and carry on the business of courier and express delivery services, clearing and forwarding agents, warehouse keepers, freight agents and logistics agents for and on behalf of owners of goods, luggage, parcels, materials, articles, commodities and other movable property of all kinds and descriptions; to undertake and carry on the business of warehousing and storage of goods of all kinds including operating, managing, leasing and renting out and collecting of rentals and deposits and building of warehouses distribution centres and logistics parks and to provide value-added warehousing services including inventory management, packaging and order fulfilment services; and to carry on the business of offering end-to-end logistics solutions including supply chain management, freight forwarding, customs clearance and multimodal transportation and to provide technology-driven logistics platforms, warehouse management systems and transport management systems and to provide consultancy services in all the above-mentioned areas and to carry on the business of purchase, manufacture, supply , distribution, import, export, sale or to otherwise deal with electrical products, including but not limited to, lights, fans, cables, wires, switches and all kinds of electronics, including all kinds of kitchen items, and solar water heaters and all kinds of solar powered products and all varieties and types of paints and related products, including but not limited to chemical formulations, primer and metal paints, and all kind of construction material, including but not limited to cement, RMC and related aggregators, such as jelly and sand".

RESOLVED FURTHER THAT the existing Memorandum of Association of the Company be altered accordingly to reflect the above insertion.

RESOLVED FURTHER THAT the Directors / Company Secretary of the Company be and are hereby severally authorized to sign, execute and file all necessary forms, applications, documents and returns with the Registrar of Companies and other statutory authorities as may be required, and to do all such acts, deeds, matters, and things as may be necessary or expedient to give effect to the aforesaid resolutions and to complete all formalities as required under the provisions of the Act."

By Order of the Board
For Shankara Building Products Limited

Ramesh S
Company Secretary & Compliance Officer
Membership No: ACS 73558

Place : Bengaluru
Date : May 5, 2026

Notes:

1) The 31st Annual General Meeting ("AGM") of the Company is being held through VC/OAVM without the physical presence of the Members at a common venue, pursuant to the provisions of the Companies Act, 2013 ("Act"), the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations"), and the Ministry of Corporate Affairs, Government of India ("MCA") General Circular No. 09/2024 dated 19 September 2024, read with General Circular Nos. 20/2020 dated 5 May 2020, 14/2020 dated 8 April 2020, 17/2020 dated 13 April 2020, 02/2021 dated 13 January 2021, 02/2022 dated 5 May 2022 and 10/2022 dated 28 December 2022 (collectively referred to as "MCA Circulars"), and Securities and Exchange Board of India ("SEBI") Circular No. SEBI/HO/CFD/CFD-PoD-2/P/CIR/2023/167 dated 7 October 2023 ("SEBI Circular").

2) The Company has availed the services of KFin Technologies Limited ("KFin") for conducting the AGM through VC/OAVM and enabling participation of shareholders at the meeting thereto and for providing services of remote e-voting and e-voting during the AGM (Insta Poll).

3) Pursuant to the provisions of the Act, a Member entitled to attend and vote at the AGM is entitled to appoint a proxy to attend and vote on his/her behalf and the proxy need not be a Member of the Company. However, as this AGM is being held through VC/OAVM, and physical attendance of Members has been dispensed with, the facility for appointment of proxies by the Members will not be available for the AGM and therefore the Proxy Form and Attendance Slip is not annexed to this Notice. Members attending the AGM through VC / OAVM shall be counted for the purpose of reckoning the quorum under Section 103 of the Act.

4) The statement pursuant to Section 102(1) of the Companies Act, 2013, setting out the material facts in respect of the business under Item Nos. 2 to 5 set out in this Notice and the details under Regulation 36(3) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and clause 1.2.5 of Secretarial Standard on General Meeting (SS-2) issued by the Institute of Company Secretaries of India, in respect of the persons seeking appointment / re-appointment as Director at the AGM, is annexed hereto.

5) Pursuant to above MCA and SEBI Circulars, Notice of the AGM along with the Annual Report for F.Y. 2025-26 is being sent only through electronic mode to those Members whose email addresses are registered with the Company/ Depositories. Members may note that the Notice and Annual Report 2025-26 will also be available on the Company's website i.e. www.shankarabuildingproductsltd.com, websites of the Stock Exchanges i.e., BSE Limited, and National Stock Exchange of India Limited at www.bseindia.com and www.nseindia.com respectively and on the website of Kfin, i.e. http://evoting.kfintech.com.

6) Shareholders whose email address is not

registered with the Company/RTA or with their respective Depository Participants are requested to register their e-mail address in the following manner:

- Shareholders holding shares in physical form can register their email id with the RTA by sending an email along with the KYC forms with supporting documents at einward.ris@kfintech.com.
- Shareholders holding shares in demat mode may update the e-mail address through their Depository Participant(s).

Shareholders may note that registration of email address and mobile number is mandatory while voting electronically and joining virtual meeting.

7) The Register of Members and Share Transfer Books of the Company will remain closed from Thursday, June 11, 2026 to Thursday, June 18, 2026 (both days inclusive) for the purpose of Annual General Meeting.

8) Members holding shares in dematerialized mode are requested to register/update their KYC details including email address with the relevant Depository Participants. Members holding shares in physical form are requested to register/ update their KYC details including email address by submitting duly filled and signed Form ISR-1 at einward.ris@kfintech.com along with the copy of the share certificate (front and back), self-attested copy of the PAN card and such other documents as prescribed in the Form. Form ISR-1 is available on the website of the Company at www.shankarabuildingproductsltd.com and on the website of KFin at https://ris.kfintech.com /clientservices/isc/isrforms.aspx.

9) Updating of mandate for receiving dividend directly in bank account through Electronic Clearing system:

Physical Holding	Send hard copies of the following details/ documents to the Registrar at, KFin Technologies Limited, Selenium Tower, B Plot No 31 & 32, Financial District, Nanakramguda, Serilingampally Rangareddi, Hyderabad- 500032
	a) Form ISR-1 and ISR -2 along with supporting documents. The said forms can be accessed by following the link https://www.jswsteel.in/investors/downloads or and on the website of the RTA at https://ris.kfintech.com/clientservices/isc/isrforms.aspx
	b) Cancelled cheque in original, bearing the name of the Member or first holder, in case shares are held jointly. In case name of the holder is not available on the cheque, kindly submit the following documents: i) Cancelled cheque in original; ii) Bank attested legible copy of the first page of the Bank Passbook / Bank Statement bearing the names of the account holders, address, same bank account number and type as on the cheque leaf and full address of the bank branch.
	c) Self-attested copy of the PAN Card of all the holders; and
	d) Self-attested copy of any document (such as Aadhaar Card, Driving License, Election Identity Card, Passport) in support of the address of the first holder as registered with the Company. Alternatively, Shareholders may reach out to RTA through web-portal https://ris.kfintech.com to refer to the process.
Demat Holding	Members holding shares in electronic form are requested to update their Electronic Bank Mandate with their respective DPs.

- Members are requested to note that, the amount of dividend remaining unpaid or unclaimed for a period of seven years from the date of transfer to the Unpaid Dividend Account of the Company, are liable to be transferred to the Investor Education and Protection Fund (IEPF) set up by the Government of India. Accordingly, all unclaimed / unpaid dividends of the Company in respect of financial year 2018-19 have been transferred to the IEPF. Members who have not encashed their final dividend warrants for the FY 2018-19 or thereafter are requested to write to the Company's Registrar and Share Transfer Agent.

- Members are requested to note that, dividends if not encashed for a consecutive period of 7 years from the date of transfer to Unpaid Dividend Account of the Company, the shares in respect of such unclaimed dividends are also liable to be transferred to the designated Demat account of the Investor Education and Protection Fund (IEPF) Authority. In view of this, Members are requested to claim their dividends from the Company, within the stipulated timeline. The Members, whose unclaimed dividends/ shares have been transferred to IEPF, may claim the same by making an online application to the IEPF Authority in web Form No. IEPF-5 available on www.iepf.gov.in.

- We urge members to support environmental protection by choosing to receive the Company's communication through email. Members holding shares in demat mode, who have not registered their email addresses are requested to register their email addresses with their respective DP, and members holding shares in physical mode are requested to update their email addresses with the Company's RTA, KFin Technologies Limited at einward.ris@kfintech.com, to receive copies of the Annual Report 2025-26 in electronic mode. Members may follow the KYC process for registration of email ID to obtain the report and update of bank account details for the receipt of dividend. Shareholders may follow KYC steps as mentioned above for the registration of their email ID.

- In terms of the amended Regulation 40(1) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, except in case of transmission or transposition, transfer of securities of listed companies shall not be processed unless the securities are held in dematerialized form with a Depository. In view of the above, members holding shares in physical form are requested to consider converting their holdings to dematerialized form.

- As per the provisions of Section 72 of the Act, the facility for making nomination is available for the Members in respect of the shares held by them. Members who have not yet registered their nomination are requested to register the same by submitting Form No. SH-13. The said form can be downloaded from the Company's website www.shankarabuildingproductsltd.com (under 'Investors' section). Members are requested to submit the said details to their depository participants ("DPs") in case the shares are held by them in electronic form and to KFin Technologies Limited in case the shares are held by them in physical form.

- With effect from 1 April 2020, the erstwhile dividend distribution tax (DDT) has been abolished and the dividend income is now taxable in the hands of shareholders and the Company is required to deduct tax at source (TDS) from dividend paid to shareholders at the prescribed rates. Shareholders are requested to refer to the applicable Finance Act, and amendments thereof for the prescribed rates for various categories.

- Members seeking any information with regard to the accounts or any matter to be placed at the AGM, are requested to write to the Company at an early date through email on compliance@shankarabuildpro.com. The same will be replied by the Company in due course.

- The recorded transcript of the AGM will be hosted on the website of the Company.

- SEBI vide Circular no. SEBI/HO/OIAE/OIAE_IAD-1/P/ CIR/2023/131 dated July 31, 2023 (subsequently amended as on December 20, 2023 and August 4, 2023) has specified that a shareholder shall first take up his/her/their grievance with the listed entity by lodging a complaint directly with the concerned listed entity and if the grievance is not redressed satisfactorily, the shareholder may, in accordance with the SCORES guidelines, escalate the same through the SCORES Portal in accordance with the process laid out therein. Only after exhausting all available options for resolution of the grievance, if the shareholder is not satisfied with the outcome, he/she/they can initiate dispute resolution through the Online Dispute Resolution ("ODR") Portal. Shareholders are requested to take note of the same.

Online Application for Investor Query, Service Request & Grievance

Members are hereby notified that our RTA , KFin Technologies Limited (Formerly known as KFin Technologies Private Limited), basis the SEBI Circular (SEBI/HO/MIRSD/MIRSD-PoD-1/P/CIR/2023/72) dated Jun 08, 2023, have launched an online application which can be accessed at https://ris.kfintech.com > Investor Services > Investor Support.

Members are requested to register / sign up, using the Name, PAN, Mobile and email ID. Post registration, user can login via OTP and execute activities like, raising Service Request, Query, Complaints, check for status, KYC details, Dividend , Interest , Redemptions, e-Meeting and e-Voting details.

Quick link to access the signup page: https://kprism.kfintech.com/signup

Senior Citizens - Investor Support

As part of the initiative, our RTA, in order to enhance investor experience for Senior Citizens, a Senior Citizens investor cell has been newly formed to assist exclusively the Senior Citizens in redressing their grievances, complaints and queries. The special cell closely monitors the complaints coming from Senior Citizens through this channel and handholds them at every stage of the service request till closure of the grievance.

Senior Citizens wishing to avail this service can send the communication with the below details to the email id, senior.citizen@kfintech.com . Senior Citizens (above 60 years of age) must provide the following details:

1. ID proof showing Date of Birth
2. Folio Number
3. Company Name
4. Nature of Grievance

A dedicated Toll-free number for Senior Citizens can also be accessed at 1-800-309-4006 for any queries or information

KPRISM Mobile App (Android & iOS)

Mobile applications for all users to review their portfolio being managed by KFINTECH is available in Play store and App Store. Users are requested to download the application and register with the PAN number. Post verification, user can use functionalities like – Check portfolio / holding, check IPO status / Demat / Remat , Track general meeting schedules, download ISR forms, view the live streaming of AGM and contact the RTA with service request, grievance, and query.

Instructions for remote e-voting:

a) Any person, whose name is recorded in the Register of Members or in the Register of beneficial owners (in case of electronic shareholding) maintained by the depositories as on Wednesday, June 10, 2026 only shall be entitled to avail the facility of remote e-voting. The remote e-voting period commences on Monday, June 15, 2026 at 9:00 a.m. IST and ends on Wednesday, June 17, 2026 at 5:00 p.m. IST. The remote e-voting module shall be disabled by Kfin for voting thereafter. Once the vote on a resolution is cast by the shareholder, he/she/it shall not be allowed to change it subsequently.

b) The voting right of shareholders shall be in proportion to their share in the paid-up equity share capital of the Company as on the cut-off date.

c) Pursuant to the provisions of Section 108 of the Act read with Rule 20 of the Companies (Management and Administration) Rules, 2014 and Regulation 44 of the SEBI Listing Regulations (as amended), and MCA Circulars, the Company is providing facility of remote e-voting to its shareholders in respect of the business to be transacted at the AGM. For this purpose, the Company has entered into an agreement with Kfin for facilitating voting through electronic means, as the authorized e-voting agency. The facility of casting votes by a shareholder using remote e-voting as well as the e-voting system on the date of the AGM will be provided by Kfin.

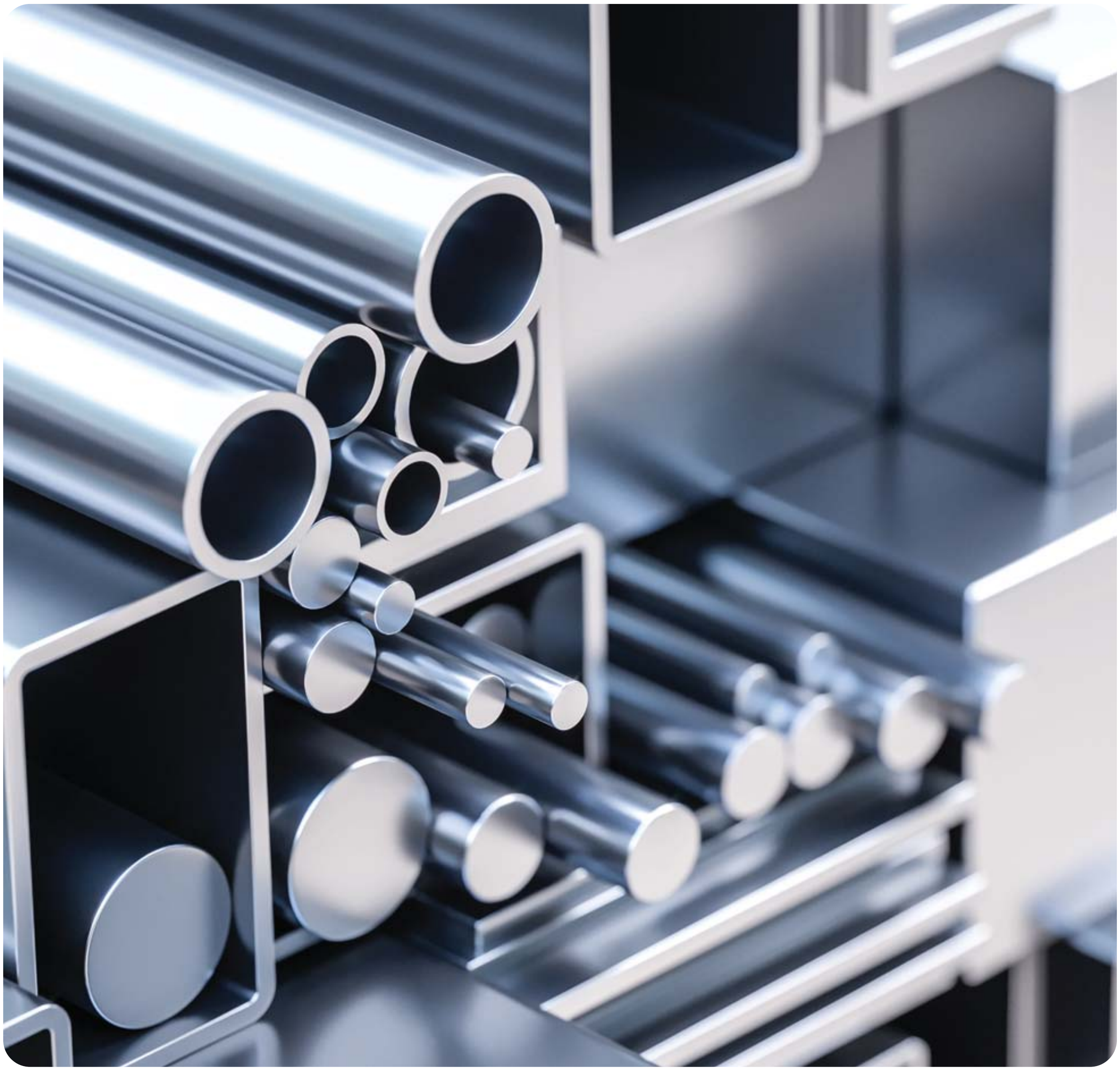
d) In order to increase the efficiency of the voting process, and pursuant to the SEBI Circular No. SEBI/HO/CFD/ CMD/CIR/P/2020/242 dated 9 December 2020, the demat account holders, are provided a single login credential, through their demat accounts/ websites of Depositories/ Depository Participants. Demat account holders will now be able to cast their vote without having to register again with the E-voting Service Providers ("ESPs"), thereby facilitating seamless authentication and convenience of participating in e-voting process.

The details of the process and manner for e-voting are explained hereinbelow:

A. Login method for e-voting for Individual shareholders holding securities in demat mode.

Pursuant to SEBI circular - SEBI/HO/CFD/CMD/CIR/P/2020/242 dated 9 December 2020 on "e-voting facility provided by Listed Companies", e-voting process has been enabled for all the individual demat account holders, by way of single login credential, through their demat accounts/website of Depository(ies)/Depository Participants ("DPs") in order to increase the efficiency of the voting process. Individual demat account holders would be able to cast their vote without having to register again with the e-voting service provider (ESP) thereby not only facilitating seamless authentication but also ease and convenience of participating in e-voting process.

Shareholders are advised to update their mobile number and e-mail ID with their DPs in order to access e-voting facility.Login method for Individual shareholders holding securities in demat mode is given below:



Type of shareholders	Login method
Individual shareholders holding securities in demat mode with NSDL	**A. Users registered for NSDL IDeAS facility** Open web browser and type the following URL: https://eservices.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-Services is launched, click on the "Beneficial Owner" icon under "Login" which is available under "IDeAS" section. 2. A new screen will open. Enter your User ID and Password. After successful authentication, you will be able to see e-voting services. Click on "Access to e-voting" under e-voting services and you will be able to see e-voting page. 3. Click on options available against Company name or e-voting service provider - KFintech and you will be re-directed to e-voting service provider website for casting your vote during the e-voting period. **B. Users not registered for IDeAS e-Services:** Option to register is available at https://eservices.nsdl.com Select "Register Online for IDeAS" Portal or click at https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp and proceed with completing the required fields. After successful registration, please follow the steps given above to cast your vote. **C. By visiting the e-voting website of NSDL:** 1.Visit the e-voting website of NSDL. Open web browser and type the following URL: https://www.evoting.nsdl.com/ either on a Personal Computer or on a mobile. Once the home page of e-voting system is launched, click on the "Login" icon, available under the 'Shareholder/Member' section. 2.A new screen will open. Enter your User ID (i.e., your 16-digit demat account number held with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-voting page. 3.Click on options available against Company name or e-voting service provider - KFintech and you will be re-directed to e-voting service provider website for casting your vote during the e-voting period.

	D. NSDL Speede Shareholders/Members can also download NSDL Mobile App "NSDL Speede" facility by scanning the QR code mentioned below for seamless voting experience. **NSD Mobile App is available on** App Store Google play

Type of shareholders	Login method
Individual Shareholders holding securities in demat mode with CDSL	**A. Existing users who have opted for Easi/Easiest:** 1.Open web browser and type: www.cdslindia.com and click on login icon and select New System Myeasi 2.Shareholders can login through their existing user ID and password. Option will be made available to reach e-voting page without any further authentication. 3.After successful login on Easi/Easiest, the user will also be able to see the e-voting Menu. The menu will have links of ESPs. Click on KFintech to cast your vote. **B. Users who have not opted for Easi/Easiest:** Option to register for Easi/Easiest is available at www.cdslindia.com Proceed with completing the required fields. After successful registration, please follow the steps given above to cast your vote. **C. By visiting the e-voting website of CDSL:** 1.The user can directly access e-voting page by providing Demat Account Number and PAN No. from a link in www.cdslindia.com. The system will authenticate the user by sending OTP on registered Mobile & e-mail ID as recorded in the demat Account. 2.After successful authentication, user will be able to see the e-voting option where the e-voting is in progress and will also be able to directly access the system of e-Voting Service Provider, i.e., KFintech.

Type of shareholders	Login method
Individual Shareholders (holding securities in demat mode) logging through their depository participant(s)	1. Shareholders can also login using the login credentials of their demat account through their Depository Participant registered with NSDL/CDSL for e-voting facility. Once logged-in, you will be able to see e-voting option. 2. Once you click on e-voting option, you will be redirected to NSDL/CDSL website after successful authentication, wherein you can see e-voting feature. 3. Click on option available against Company name or e-voting service provider- KFintech and you will be redirected to e-voting service provider website for casting your vote during the remote e-voting period.

Important Note: Members who are unable to retrieve User ID/Password are advised to use Forget User ID and Forget Password option available at respective websites.

Helpdesk for Individual Shareholders holding securities in demat mode who need assistance for any technical issues related to login through Depository i.e., NSDL and CDSL:

Members facing any technical issue - NSDL	Members facing any technical issue – CDSL
Members facing any technical issue in login can contact NSDL helpdesk by sending a request at evoting@nsdl.co.in or call on toll free No.: 022 - 4886 7000 and 022 - 2499 7000	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at helpdesk.evoting@cdslindia.com or contact on 1800 22 55 33

Login method for e-voting for shareholders other than individual shareholders holding securities in demat mode and shareholders holding securities in physical mode

1. Initial password is provided in the body of the e-mail.

2. Launch internet browser and type the URL: https://evoting.kfintech.com in the address bar.

3. Enter the login credentials i.e., User ID and password mentioned in your e-mail. Your Folio No./DP ID Client ID will be your User ID. However, if you are already registered with KFin for e-voting, you can use your existing User ID and password for casting your votes.

4. After entering the details, click on LOGIN.

5. You will reach the password change menu wherein, you are required to mandatorily change your password. The new password shall comprise of minimum 8 characters with at least one upper case (A-Z), one lower case (a-z), one numeric value (0-9) and a special character (@,#,$,etc.). It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.

6. You need to login again with the new credentials.

7. On successful login, the system will prompt you to select the EVENT, i.e., 9732

8. On the voting page, the number of shares (which represents the number of votes) held by you as on the cut-off date will appear. If you desire to cast all the votes assenting/dissenting to the resolution, enter all shares and click 'FOR'/ 'AGAINST' as the case may be or partially in 'FOR' and partially in 'AGAINST', but the total number in 'FOR' and/or 'AGAINST' taken together should not exceed your total shareholding as on the cut- off date. You may also choose the option 'ABSTAIN', in which case, the shares held will not be counted under either head.

9. Members holding multiple folios/demat accounts may choose to vote separately for each folio/demat account.

10. Cast your votes by selecting an appropriate option and click on 'SUBMIT'. A confirmation box will be displayed. Click 'OK' to confirm, else 'CANCEL' to modify. Once you confirm, you will not be allowed to modify your vote subsequently. During the voting period, you can login multiple times till you have confirmed that you have voted on all the resolutions.

11. Corporate/institutional Members (i.e., other than individuals, HUF, NRI, etc.) are required to send scanned image (PDF/JPG format) of certified true copy of relevant board resolution/authority letter etc. together with attested specimen signature of the duly authorized signatory(ies) who is/are authorized to vote, to the Scrutinizer through email at cs.skannan@gmail.com and may also upload the same in the e-voting module in their login. The scanned image of the above documents should be in the naming format 'SBPL_EVENT No.'

In case of any queries/grievances, you may refer the Frequently Asked Questions (FAQs) for Members and e-voting User Manual available at the 'download' section of https://evoting.kfintech.com or call KFin on 1-800-309-4001 (toll free).

Information and instructions for Insta Poll:

- The facility for voting through electronic voting system will also be made available at the Meeting ("Insta Poll") and members attending the Meeting who have not cast their vote(s) by remote e-voting will be able to vote at the Meeting through Insta Poll. This facility will be made available on the Meeting page (after you log into the Meeting) and will be activated once the Insta Poll is announced at the Meeting. A "Vote" icon, will be available at the bottom left on the Meeting Screen. Once the voting at the Meeting is announced by the Chairman, Members who have not cast their vote will be able to cast their vote by clicking on this icon.

- Members who would like to express their views or ask questions during the AGM may register themselves as a speaker at https://emeetings.kfintech.com from Monday, June 15, 2026 (9.00 a.m. IST) to Wednesday, June 17, 2026 (5.00 p.m. IST). Members who have registered themselves as a speaker will only be allowed to express their views/ask questions during the AGM. The Company reserves the right to restrict the number of speakers depending on the availability of time for the AGM. Please note that, members' questions will be answered only if the shareholder continues to hold shares of the Company as of the cut-off date.

- Institutional / Corporate Shareholders (i.e., other than individuals / HUF, NRI, etc.) are required to send a scanned certified copy (PDF/JPG Format) of their Board or governing body's Resolution / Authorisation, authorising their representative to attend the AGM through VC / OAVM on their behalf and to vote through remote e-voting, to the Scrutiniser through e-mail at cs.skannan@gmail.com with a copy marked to KFin Technologies Limited at ramdas.g@kfintech.com.

- Only those Members / shareholders, who will be present in the AGM through Video Conference OAVM / facility and have not cast their vote through remote e-Voting are eligible to vote in the AGM. However, members who have voted through Remote e-Voting will be eligible to attend the AGM.

- In case of joint holders attending the AGM, the Member whose name appears as the first holder in the order of names as per the Register of Members of the Company will be entitled to vote.

Other Instructions:

- Mr. S. Kannan, Practicing Company Secretary, (Membership No. FCS 6261; C. P No. 13016) has been appointed as the Scrutinizer to scrutinize the remote e-voting and e-voting during the meeting in a fair and transparent manner.

The Scrutinizer shall, after the conclusion of voting at the AGM, first count the votes cast during the

AGM, thereafter unblock the votes cast through remote e-voting and submit, a consolidated Scrutinizer's Report of the total votes cast in favor or against, if any, to the Chairman or a person authorised by him in writing, who shall countersign the same.

The result declared along with the Scrutinizer's Report shall be placed on the Company's website www.shankarabuildingproductsltd.com and also communicated to National Stock Exchange of India Limited and BSE Limited, where the shares of the Company are listed, within two working days of the conclusion of the AGM.

The resolutions proposed will be deemed to have been passed on the date of the AGM subject to receipt of the requisite number of votes in favour of the resolutions.

The Register of Directors' and Key Managerial Personnel and their shareholding maintained under Section 170 of the Companies Act, 2013 and the Register of Contracts and Arrangements in which Directors are interested maintained under Section 189 of the Companies Act, 2013 and all other documents referred to in the Notice will be available for inspection during the meeting in electronic mode and same may be accessed upon login to https://evoting.kfintech.com.

The recorded transcript of the forthcoming AGM on Thursday, June 18, 2026, shall be maintained by the Company and also be made available on the website of the Company www.shankarabuildpro.com.

Since the AGM will be held through VC / OAVM, Route Map is not annexed to this Notice.

Statement setting out Material Facts under Section 102 of the Companies Act, 2013

Item No. 2

Mr. Dhananjay Mirlay Srinivas (DIN: 09108483) has been associated with the Company for the past Six years. During this tenure, he has played a key role in driving strategic growth initiatives, strengthening business relationships, and expanding market presence. His contributions have significantly supported the Company's long-term objectives.

Committee Chairmanship & Membership:

He is a member in Risk Management Committee.

Shareholding in the Company:

As on the date of notice, Mr. Dhananjay Mirlay Srinivas holds 81,050 equity shares in the Company. Mr. Dhananjay Mirlay Srinivas is an immediate relative of Mr. Sukumar Srinivas, Managing Director of the Company. The Board recommends the Ordinary Resolution set forth in the Item No. 2 of the Notice for approval of the members.

Item No. 3

The Board of Directors of the Company, at its meeting held on February 10, 2026, upon the recommendation of the Nomination and Remuneration Committee, approved the re-appointment of Mr. Sukumar Srinivas (DIN: 01668064) as Managing Director of the Company for a further period of five years with effect from April 1, 2026, subject to the approval of the Members at the ensuing Annual General Meeting.

Mr. Sukumar Srinivas has been associated with the Company with 40+ years and has played a pivotal role in the growth and development of the Company. Under his leadership, the Company has achieved significant progress in the areas of business expansion, operational efficiency, financial performance, and strategic development.

The terms and conditions of re-appointment, including remuneration payable to Mr. Sukumar Srinivas are in accordance with the provisions of Sections 196, 197, 198 and Schedule V and other applicable provisions, if any, of the Companies Act, 2013 read with the applicable Rules made thereunder and the applicable provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

Brief profile and other disclosures as required under the Companies Act, 2013 and Secretarial Standard on General Meetings (SS-2) are provided in the Annexure to this Notice.

Committee Chairmanship & Membership:

He is a member in Audit Committee, Risk Management Committee and Corporate Social Responsibility Committee.

Shareholding in the Company:

As on the date of notice, Mr. Sukumar Srinivas holds 93,88,787 equity shares in the Company. Mr. Sukumar Srinivas is an immediate relative of Mr. Dhananjay Mirlay Srinivas, Non-Executive and Non-Independent Director of the Company. The Board considers that the continued association of Mr. Sukumar Srinivas would be beneficial to the Company and accordingly recommends the Resolution set out at Item No. 3 of the Notice for approval of the Members as a Ordinary Resolution.

Item No. 4

Based on the recommendation of the Nomination and Remuneration Committee ('NRC'), the Board at its meeting held on May 5, 2026 appointed Mr. Medepalli Eswara Rao as an Additional Director of the Company and also as Independent Director not liable to retire by rotation, for a term of five consecutive years, i.e., from May 5, 2026 upto May 4, 2031 (both days inclusive), subject to approval of the Shareholders by way of Special Resolution. In terms of Regulation 17(1C) (a) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (SEBI Listing Regulations), the Company is required to obtain the approval of Members for appointment of a director at the next General Meeting or within a period of three months from the date of appointment, whichever is earlier.

The profile and specific areas of expertise of Mr. Medepalli Eswara Rao are provided as Annexure to this Notice. Mr. Medepalli Eswara Rao has also confirmed that he is in compliance of Rules 6(1) and 6(2) of the Companies (Appointment and Qualifications of Directors) Rules, 2014, with respect to the registration with the data bank of Independent Directors maintained by the Institute of Corporate Affairs.

Mr. Medepalli Eswara Rao has given his declaration to the Board, inter alia, that

(i) he meets the criteria of independence as provided under Section 149(6) of the Act and Regulation 16(1) (b) of the SEBI Listing Regulations;
(ii) is not restrained from acting as a Director by virtue of any order passed by SEBI or any such authority;
(iii) is eligible to be appointed as a Director in terms of Section 164 of the Act. He has also given his consent to act as a Director and:
(iv) has confirmed that he is not aware of any circumstance or situation which exists or may be reasonably anticipated that could impair or impact their ability to discharge his duties.

In the opinion of the Board, Mr. Medepalli Eswara Rao is a person of integrity, possesses relevant expertise / experience and fulfills the conditions specified in the Act and the SEBI Listing Regulations for appointment as an Independent Director and she is independent of the management.

Given his experience, the Board considers it desirable and in the interest of the Company to have Mr. Medepalli Eswara Rao on the Board of the Company and accordingly the Board recommends the appointment of Mr. Medepalli Eswara Rao as an Independent Director as proposed in the Special Resolution set out at Item No. 4 of the accompanying Notice for approval by the Shareholders.

Item No. 5

The Board of Directors of the Company, with a view to strengthening the Company's strategic focus and positioning it to capitalize on the significant growth opportunities in the logistics and supply chain sector, has proposed to amend the Main Objects Clause of the Memorandum of Association of the Company to specifically include and emphasize warehousing and logistics activities. The proposed amendment will enable the Company to undertake and expand its presence in the development, operation and management of warehousing infrastructure, including warehouses, distribution centres and to provide value-added services such as inventory management, packaging, order processing and fulfilment. The Board believes that a focused entry and expansion into the warehousing and logistics segment will provide the Company with access to high-growth, asset-backed and recurring revenue opportunities. The proposed amendment is intended to provide the Company with greater operational flexibility and to align its object clause with its long-term growth strategy.

The alteration of the Memorandum of Association requires approval of the Members by way of a Special Resolution in accordance with the provisions of the Companies Act, 2013.

None of the Directors or Key Managerial Personnel of the Company or their relatives are, in any way, concerned or interested, financially or otherwise, in the proposed resolution, except to the extent of their shareholding, if any, in the Company. The Board accordingly recommends the Special Resolution for approval of the Members.

Annexure to the Notice

DETAILS OF DIRECTORS SEEKING APPOINTMENT/ RE-APPOINTMENT

(Pursuant to Regulation 36(3) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Secretarial Standarad-2 issued by the Institute of Company Secretaries of India

Name of Director	Mr. Dhananjay Mirlay Srinivas
Date of Birth	10/08/1995
Date of first appointment on Board	16/05/2025
Brief Profile/Experience/Expertise/Skills in specific functional area	Mr. Dhananjay Mirlay Srinivas (DIN: 09108483) has been associated with the Company for the past six years. During this tenure, he has played a key role in driving strategic growth initiatives, strengthening business relationships, and expanding market presence. His contributions have significantly supported the Company's long-term objectives.
Qualifications	Bachelor of Arts, legal studies from University of Massachusetts, Amherst. eMDP from Indian Institute of Management, Kozhikode.
Terms and conditions of appointment/ re-appointment	As per appointment letter.
Details of remuneration sought to be paid	Nil
Remuneration last drawn by such person, if applicable	₹30,00,000 per annum
Relationship with other Directors, Manager and other Key Managerial Personnel of the Company	Immediate Relative of Mr. Sukumar Srinivas, Managing Director of the Company.
Number of Meetings of the Board attended during the year	Nil
Directorship held in other companies	Shankara Buildpro Limited Taurus Value Steel & Pipes Private Limited Purple Splash Materials Private Limited
Membership/ Chairmanship of committees of other companies*	Risk Management Committee
Shareholding in the Company	81,050

**The Board of Directors, at its meeting held on October 9, 2025, redesignated Mr. Dhananjay Mirlay Srinivas (DIN: 09108483) from Whole-Time Director to Non-Executive Director (liable to retire by rotation), with effect from October 9, 2025. Accordingly, he is not eligible for remuneration.*

Name of Director	Mr. Sukumar Srinivas
Date of Birth	18/09/1960
Date of first appointment on Board	01/04/2013
Brief Profile/Experience/Expertise/Skills in specific functional area	Mr. Sukumar Srinivas has nurtured the Company since its inception. With a career spanning 40+ years in the building products industry, his vision and leadership have been the driving forces behind our success.
Qualifications	Bachelor's degree in Commerce from Loyola College, Chennai, affiliated with the University of Madras, and a Post Graduate Diploma in Business Management from the prestigious Indian Institute of Management, Ahmedabad (IIMA).
Terms and conditions of appointment/ re-appointment	As per appointment letter. Date of Reappointment- April 1, 2026 Term: 5 Years commencing from April 1 2026 to March 31, 2031 (both days inclusive).
Details of remuneration sought to be paid	Nil
Remuneration last drawn by such person, if applicable	₹1,17,81,000 (per annum)
Relationship with other Directors, Manager and other Key Managerial Personnel of the Company	Immediate Relative of Mr. Dhananjay Mirlay Srinivas, Non-Executive and Non-Independent Director of the Company.
Number of Meetings of the Board attended during the year	8
Directorship held in other companies	Shankara Buildpro Limited Taurus Value Steel & Pipes Private Limited Vishal Precision Steel Tubes & Strips Private Limited Centurywells Roofing India Private Limited Shankara Holdings Private Limited
Membership/Chairmanship of committees of Company*	Audit Committee Risk Management Committee Corporate Social Responsibility Committee
Shareholding in the Company	93,88,787

Name of Director	Mr. Medepalli Eswara Rao
Date of Birth	10 August, 1969
Date of first appointment on Board	Tuesday, May 5, 2026
Brief Profile/Experience/Expertise/Skills in specific functional area	Mr. Medepalli Eswara Rao has over 35 years of rich and diverse experience in ERW precision tubes manufacturing, pipe galvanizing, Continuous Galvanizing Line (CGL), and cold rolling operations. His professional journey includes significant contributions in both project development and plant operations, covering areas such as plant setup and commissioning, process improvement, production planning, maintenance management, and quality assurance. He possesses in-depth technical expertise and hands-on experience in optimizing manufacturing processes, improving productivity, and ensuring compliance with safety and quality standards.
Qualifications	i. Bachelor of Mechanical Engineering, From Mahatma Gandhi kasi Vidyapit, UP. (AMIE institute of Engineers Calcutta) ii.Diploma in Mechanical Engg Hyderabad, A.P
Terms and conditions of appointment/ re-appointment	As per appointment letter.
Details of remuneration sought to be paid	Nil
Remuneration last drawn by such person, if applicable	Sitting Fee will be paid as decided by the Board
Relationship with other Directors, Manager and other Key Managerial Personnel of the Company	Not inter se related to any other Director or Key Managerial Personnel.
Number of Meetings of the Board attended during the year	Nil
Directorship held in other companies	Vishal Precision Steel Tubes & Strips Private Limited
Membership/ Chairmanship of committees of other companies*	Nil
Shareholding in the Company	Nil

** The Companies in which the Director holds position of Director as on the date of meeting and is a member of that Company's Audit Committee/Stakeholders committee and Other Committee is taken into consideration. Companies include listed as well as unlisted entities.*

Statement containing additional information as required in Schedule V of the Companies Act, 2013:

Mr. Dhananjay Mirlay Srinivas, Non-Executive and Non-Independent Director

a. General Information

1. Nature of industry:

Shankara Building Products Limited is engaged in the manufacturing and processing of precision steel tubes, cold rolled strips, roofing profiles, and accessories.

2. Date or expected date or of commencement of Commercial production:

The Company has commenced its commercial operations in the year 1995.

3. Financial performance based on given indicators:

As per Audited Standalone Financial results:

(₹ in Crores)

Particulars	2025-26	2024-25
Total Income	135.02	1.44
Total Expenses	141.44	5.45
Profit before tax	(6.59)	(4.01)
Profit after tax	(6.75)	(5.18)

4. Foreign investments or Collaborations:

There are no foreign investments or collaborations in existence as on March 31, 2026.

b. Information about the appointee:

1. Background details:

Mr. Dhananjay Mirlay Srinivas (DIN: 09108483) holds a Bachelor of Arts degree in Legal Studies from University of Massachusetts Amherst and has completed an Executive Management Development Programme (eMDP) from Indian Institute of Management Kozhikode.

2. Past remuneration:

The remuneration of Mr. Dhananjay Mirlay Srinivas as Executive Director of the Company was ₹30,00,000/- (Rupees Thirty Lakhs Only). The Board of Directors at its meeting held on October 9, 2025 redesignated Mr. Dhananjay Mirlay Srinivas (DIN: 09108483) from Whole-Time Director to Non-Executive Director / Director (liable to retire by rotation), with effect from October 9, 2025.

3. Recognition or awards: Nil

4. Job profile and his suitability:

Mr. Dhananjay Mirlay Srinivas (DIN: 09108483) has been associated with the Company for the past six years in the capacity of Director. During this tenure, he has played a key role in driving strategic growth initiatives, strengthening business relationships, and expanding market presence. His contributions have significantly supported the Company's long-term objectives.

5. Remuneration proposed:

Mr. Dhananjay Mirlay Srinivas has voluntarily decided to forgo and opt out of receiving any sitting fees payable to him for attending meetings of the Board and/or its Committees, with effect from 9th October 2025.

6. Comparative remuneration: Nil

7. Pecuniary relationship directly or indirectly with the company, or relation with the managerial personnel, if any:

Mr. Dhananjay Mirlay Srinivas is an immediate relative of Mr. Sukumar Srinivas, Managing Director of the Company.

8. Other Information:
Reasons for loss or inadequate profits, steps taken or proposed to be taken for improvement and expected increase in productivity and profits in measurable terms:

The Management is confident to achieve financial performance in the forthcoming years.

Mr. Sukumar Srinivas, Managing Director

a. General Information

1. Nature of industry:

Shankara Building Products Limited is engaged in the manufacturing and processing of precision steel tubes, cold rolled strips, roofing profiles, and accessories.

2. Date or expected date or of commencement of Commercial production:

The Company has commenced its commercial operations in the year 1995.

3. Financial performance based on given indicators:

As per Audited Standalone Financial results:

(₹ in Crores)

Particulars	2025-26	2024-25
Total Income	135.02	1.44
Total Expenses	141.44	5.45
Profit before tax	(6.59)	(4.01)
Profit after tax	(6.75)	(5.18)

4. Foreign investments or Collaborations:

There are no foreign investments or collaborations in existence as on March 31, 2026.

b. Information about the appointee:

1. Background details:

Mr. Sukumar Srinivas has nurtured the Company since its inception. With a career spanning 40+ years in the building products industry, his vision and leadership have been the driving forces behind our success.

He holds a Bachelor's degree in Commerce from Loyola College, Chennai, affiliated with the University of Madras, and a Post Graduate Diploma in Business Management from the prestigious Indian Institute of Management, Ahmedabad (IIMA).

2. Past remuneration:

Pursuant to the Scheme of Arrangement approved by the Hon'ble NCLT, the remuneration payable to Mr. Sukumar Srinivas, Managing Director, stands transferred to and shall be borne by the Resulting Company with effect from Effective Date. Accordingly, no remuneration is proposed to be paid by the Company to the Managing Director during his tenure of re-appointment.

3. Recognition or awards: Nil

4. Job profile and his suitability:

Mr. Sukumar Srinivas has been associated with the Company since its inception and has played a significant role in shaping its growth and strategic direction. With over 40 years of rich experience in the building products industry, his leadership, deep industry knowledge, and long-term vision continue to contribute meaningfully to the Company's sustained growth and success.

5. Remuneration proposed: Nil

6. Comparative remuneration: Nil

7. Pecuniary relationship directly or indirectly with the company, or relation with the managerial personnel, if any:

Mr. Sukumar Srinivas is an immediate relative of Mr. Dhananjay Mirlay Srinivas, Non-Executive and Non-Independent Director of the Company.

8. Other Information:

Reasons for loss or inadequate profits, steps taken or proposed to be taken for improvement and expected increase in productivity and profits in measurable terms:

The Management is confident to achieve financial performance in the forthcoming years.

Mr. Medepalli Eswara Rao, Independent Director

a. General Information

1. Nature of industry:

Shankara Building Products Limited is engaged in the manufacturing and processing of precision steel tubes, cold rolled strips, roofing profiles, and accessories.

2. Date or expected date or of commencement of Commercial production:

The Company has commenced its commercial operations in the year 1995.

3. Financial performance based on given indicators:

As per Audited Standalone Financial results:

(₹ in Crores)

Particulars	2025-26	2024-25
Total Income	135.02	1.44
Total Expenses	141.44	5.45
Profit before tax	(6.59)	(4.01)
Profit after tax	(6.75)	(5.18)

4. Foreign investments or Collaborations:

There are no foreign investments or collaborations in existence as on March 31, 2026.

b. Information about the appointee:

1. Background details:

Mr. Medepalli Eswara Rao (DIN: 11696395) holds a Bachelor of Mechanical Engineering from Mahatma Gandhi kasi Vidyapit, UPv(AMIE institute of Engineers Calcutta) and Diploma in Mechanical Engg Hyderabad, A.P

2. Past remuneration: Sitting Fee

3. Recognition or awards: Nil

4. Job profile and his suitability:

Mr. Medepalli Eswara Rao has over 35 years of rich and diverse experience in ERW precision tubes manufacturing, pipe galvanizing, Continuous Galvanizing Line (CGL), and cold rolling operations. His professional journey includes significant contributions in both project development and plant operations, covering areas such as plant setup and commissioning, process improvement, production planning, maintenance management, and quality assurance. He possesses in-depth technical expertise and hands-on experience in optimizing manufacturing processes, improving productivity, and ensuring compliance with safety and quality standards.

5. Remuneration proposed: As stated in the Explanatory Statement at Item No. 4 of this Notice.

6. Comparative remuneration: Nil, as he is eligible for sitting fees.

7. Pecuniary relationship directly or indirectly with the company, or relation with the managerial personnel, if any: Nil.

8. Other Information: Reasons for loss or inadequate profits, steps taken or proposed to be taken for improvement and expected increase in productivity and profits in measurable terms:
The Management is confident to achieve financial performance in the forthcoming years.

By Order of the Board
For Shankara Building Products Limited

Ramesh S
Company Secretary & Compliance Officer
Membership No: ACS 73558

Place : Bengaluru
Date : May 5, 2026

DIRECTORS' REPORT

2025 - 2026

Shankara
Building Products Limited

BOARD'S REPORT

i. The Board's report is prepared in accordance with the provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the "Listing Regulations") and the Companies Act, 2013 (the "Act") and forms part of the Annual Report for the year ended March 31, 2026.

ii. Unless otherwise stated, the disclosure made in this report is for the year ended March 31, 2026.

iii. The term "Company" or "Shankara" or "Shankara Building" shall mean and include "Shankara Building Products Limited".

Dear Shareholders,

Your Directors have pleasure in presenting the 31st Annual Report on the business and operations of Shankara Building Products Limited ("the Company"), together with the audited financial statements for the year ended March 31, 2026. The consolidated performance of the Company and its subsidiaries has been referred to wherever required.

1. Financial Summary and Highlights

The Company's financial performance for the financial year ended March 31, 2026, is summarized below. It is important to note that the financials for the current year are after the trading business has been demerged and therefore not comparable.

Key highlights of financial performance of your Company for the financial year 2025-26 are provided below:

(₹in crores)

Particulars	Consolidated		Standalone	
	Year Ended March 31, 2026	Year Ended March 31, 2025	Year Ended March 31, 2026	Year Ended March 31, 2025
Revenue from Operations	1,364.01	1,362.47	128.55	-
Other Income	6.74	2.35	6.47	1.44
Total Income	**1,370.75**	**1,364.82**	**135.02**	**1.44**
Other Expenditure	37.04	27.25	9.70	2.89
Earnings before Interest, Tax, Depreciation and Amortization (EBITDA)	**29.85**	**20.79**	**(4.57)**	**(2.06)**
Depreciation and Amortization Expenses	8.22	8.65	2.01	1.95
Finance Cost	13.81	9.99	0.01	-
Profit Before exceptional items and tax	8.19	2.15	(6.42)	(4.01)
Exceptional Items	(0.37)	-	(0.17)	-
Profit before Tax (PBT)	**7.82**	**2.15**	**(6.59)**	**(4.01)**
Tax expense:				
Current Year	4.42	1.99	-	-
Earlier Year	-	0.05	-	-
Deferred Tax	(0.44)	0.90	0.16	1.17
Profit after Tax (PAT)	**3.84**	**(0.79)**	**(6.75)**	**(5.18)**
Profit from discontinued operation	-	-	-	-

(₹in crores)

Particulars	Consolidated		Standalone	
	Year Ended March 31, 2026	Year Ended March 31, 2025	Year Ended March 31, 2026	Year Ended March 31, 2025
Add: Other Comprehensive Income	0.08	0.00	0.01	-
Total Comprehensive Income	**3.92**	**(0.79)**	**(6.74)**	**(5.18)**
EARNING PER EQUITY SHARE (Face Value of ₹10 each)				
i) Basic	1.58	(0.33)	(2.78)	(2.14)
ii) Diluted	1.58	(0.33)	(2.78)	(2.14)

2. Operations

The consolidated revenue from operations of your Company was ₹1,364.01 crores during FY26 as against ₹1,362.47 crores during the previous financial year. EBITDA (excluding other income) was at ₹29.85 crores as compared to ₹20.79 crores during the previous financial year. The Net Profit for the year under review was ₹3.84 crores, as against ₹(0.79) crores in the previous financial year.

This year, on a standalone basis, the Company incurred a capital expenditure of ₹24.35 crores (Gross) for FY 2026 as against ₹3.28 crores (Gross) in the previous year. On a consolidated basis, the capital expenditure stood at ₹45.54 crores (Gross) for FY 2026 as against ₹13.27 crores (Gross) for the previous year.

Your Company has prepared the Financial Statements for the financial year ended March 31, 2026, in terms of section 133 and Schedule III to the Companies Act, 2013 (as amended) (the "Act") read with the Companies (Indian Accounting Standards) Rules, 2015, as amended.

3. Share Capital

(i) Authorised Capital

The authorised share capital of the Company as on March 31, 2026 is ₹30,00,00,000 comprising of 3,00,00,000 equity shares of ₹10 each.

(ii) Paid-Up Capital

The paid-up equity share capital stands at ₹24,24,93,260/- comprising of 2,42,49,326 equity shares of ₹10/- per share fully paid up, as on March 31, 2026.

During the year under review, there was no change in paid-up share capital of the Company.

(iii) Issue of equity shares with differential rights

Your Company has not issued any equity shares with differential rights during the year under review.

(iv) Issue of sweat equity shares

Your Company has not issued any sweat equity shares during the year under review.

(v) Issue of employee stock options

Your Company has not issued any employee stock options during the year under review.

(vi) Provision by the Company for purchase of its own shares by employees or by trustees for the benefit of employees

Your Company has not made any provision for purchase of its own shares by employees or by trustees for the benefit of employees during the year under review.

(vii) Buy Back of Securities

The Company has not bought back any of its securities during the year under review.

(viii) Bonus Shares

No Bonus Shares were issued during the year under review.

4. Dividend

The Board of Directors periodically reviews the Company's ability and necessity to distribute dividends to its Shareholders, with a view to preserving the profitability and long-term growth plans of the Company. While reviewing the need to distribute dividends, the Board takes into account various relevant factors. After holistic consideration of the prevailing circumstances and in line with the Company's Dividend Distribution Policy, the Board of Directors has decided that it would be prudent not to recommend any dividend for the year under review.

Pursuant to Regulation 43A of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended ("Listing Regulations"), the Board has approved and adopted a Dividend Distribution Policy. The policy details various considerations based on which the Board may recommend or declare Dividend. The Dividend Distribution policy is available on the Company's website at https://shankarabuildingproductsltd.com/wp-content/uploads/2024/06/Policy-on-Dividend-Distribution.pdf

5. Transfer to Reserves

The Company has decided to retain the entire amount of profits for FY 2026 in the profit and loss account and does not propose to transfer amounts to the general reserve out of the amount available for appropriation.

The total profit of ₹ 3.84 crores available with the Company on a consolidated basis is proposed to be retained in the profit and loss account.

6. Material Subsidiaries, Joint Ventures and Associate Companies

The Company has 3 subsidiaries as on March 31, 2026.

Pursuant to Regulation 16 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 defines a 'Material Subsidiary' to mean a Subsidiary whose income or net worth exceeds twenty percent of the consolidated income or net worth respectively, of the listed Company and its subsidiaries in the immediately preceding financial year. Basis this definition, your Company has following 3 (three) material unlisted Subsidiaries viz. Taurus Value Steel & Pipes Private Limited, Vishal Precision Steel Tubes & Strips Private Limited and Centurywells Roofing India Private Limited during FY26.

In addition to the above, Regulation 24(1) of the abovementioned regulations requires that at least one Independent Director on the Board of Directors of the listed Company to be a Director on the Board of Directors of unlisted material Subsidiary, whether incorporated in India or not. For this provision, material Subsidiary means a Subsidiary whose income or net worth exceeds twenty percent of the consolidated income or net worth respectively, of the listed entity and its Subsidiaries in the immediately preceding financial year.

Mr. N. Muthuraman, an Independent Director of the Company was appointed as Independent Director in Taurus Value Steel & Pipes Private Limited, Vishal Precision Steel Tubes & Strips Private Limited and Centurywells Roofing India Private Limited.

Other requirements of Regulation 24 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 with regard to Corporate Governance for Subsidiary Companies have been complied with.

(i) Vishal Precision Steel Tubes & Strips Private Limited – VPSPL was incorporated on December 4, 1991 as a private limited company under the Companies Act, 1956 with the corporate identity number U00291KA1991PTC012581. It has its registered office at Plot No.47, Industrial Area, Hoskote, Bengaluru 562 114, Karnataka, India.

VPSPL is primarily engaged in the business of, inter alia, manufacturing, repairing, importing, exporting, and dealing in all kinds of steel pipes and tubes. It has a tube & cold rolled strip processing facility at Bengaluru.

(ii) Centurywells Roofing India Private Limited – CRIPL was incorporated on November 29, 2002 as a private limited company under the Companies Act, 1956 with the corporate identity number U28112TN2002PTC049959. It has its registered office at 23/6A, Vellanthangal Village, Irunkattu Kottai, Sriperumbudur, Kancheepuram 602 105, Tamil Nadu, India.

CRIPL is primarily engaged in providing color coated roofing products. It has processing facilities in Bengaluru, Chennai, Coimbatore, Davangere, Hubli, Mysore, Mangalore, Pune, Secunderabad and Vijayawada.

(iii) Taurus Value Steel & Pipes Private Limited - TVSPPL was incorporated on August 1, 2009 as a private limited company under the Companies Act, 1956 with the corporate identity number U28112AP2009PTC064592. Subsequent to the bifurcation of states of Andhra Pradesh and Telangana, TVSPPL's corporate identification number has been changed to U28112TG2009PTC064592. It has its registered office at Sy. No. 487, Bachupally Village, Kutbullapur Mandal, Telangana- 501401.

TVSPPL is primarily engaged in the business of, inter alia, manufacturing, processing, drawing, assembling, purchasing, selling or otherwise dealing in steel pipes, tubes and pipe fittings, iron and steel and allied products of all kinds and description and has a tube processing facility at Hyderabad.

The Steel Network Holdings Pte Limited a non-operating subsidiary of the Company domiciled in the Singapore, has been undergone wound up and has been liquidated with effect from December 26, 2025. The confirmation certificate of dissolution from the concerned regulatory authority was received by the Company on 4th January, 2026, which is later than the actual date of completion of winding up.

During the year under review, Shankara Buildpro Limited wholly owned subsidiary of the Company ceased to be the subsidiary of the Company pursuant to the Scheme of Arrangement.

7. Consolidated Financial Statement

As stipulated by Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 the Consolidated Financial Statements have been prepared by the Company in accordance with the applicable Accounting Standards. The audited Consolidated Financial Statements, together with Auditors' Report, form part of the Annual Report.

In accordance with the provisions of the Act and the amendments thereto, read with the Listing Regulations the audited financial statements, including the consolidated financial statements and related information of the Company and financial statements of the subsidiary companies are available on our website at https://shankarabuildingproductsltd.com/subsidiaries/

In compliance with section 136 of the Companies Act, 2013, the Financial Statements of the Subsidiaries are available on the website of the Company and will be made available upon the request by any member of the Company at compliance@shankarabuildpro.com.

As per the provisions of Section 129 of the Companies Act, 2013, the Consolidated Financial Statements of the Company, its Subsidiaries and Associates are attached in the Annual Report. The annual accounts of Subsidiaries and Associates will be made available to shareholders on request and will also be kept for inspection by any shareholder at the Registered Office and Corporate Office of your Company.

A statement in Form AOC-1 is annexed as **Annexure I** containing the salient features of the financial statements of the Company's Subsidiaries, Associates and Joint Venture for the year ended March 31, 2026 is also attached with financial statements.

The policy determining 'material subsidiaries is disclosed in chrome-https://shankarabuildingproductsltd.com/wp-content/uploads/2024/06/Revised-Policy-for-Material-Subsidiaries.pdf

The Secretarial Audit Report of the subsidiary companies are available at the website of the company at https://shankarabuildingproductsltd.com/disclosures/

8. Key Developments

a. Demerger

The Hon'ble National Company Law Tribunal, Bengaluru Bench, vide Order dated August 21, 2025, sanctioned the Scheme of Arrangement amongst the Company and Shankara Buildpro Limited ('SBL') and their respective shareholders and creditors under Sections 230 to 232 read with the other applicable provisions of the Companies Act, 2013 ('the Scheme') for demerger of the Trading Business of the Company (as defined in the Scheme) into SBL. The certified copy of the Order was received on September 1, 2025. Upon fulfillment of all the conditions stated in the Scheme, including filing of the aforesaid Order with the Registrar of Companies, Karnataka, the Scheme became effective from September 9, 2025, being the Effective date of the Scheme.

With effect from the Appointed Date i.e. April 1, 2024, the Trading Business of the Company (along with all assets and liabilities thereof) were transferred to SBL on a going concern basis.

Equity Shares of ₹10 each on September 26, 2025 to the shareholders of the Company (as on the record date i.e. September 24, 2025) and therefore it has ceased to be a wholly owned subsidiary of the Company.

As provided in the Scheme, the Company has accounted for the aforesaid demerger in its books of accounts in accordance with the Indian Accounting Standards (Ind AS) and generally accepted accounting principles in India.

9. Particulars of Loans, Advances, Guarantees and Investments made by the Company

The Company makes investments or extends loans/ guarantees to its subsidiaries for their business purposes as and when required by them for its emergent business requirements. The details of loans, guarantees and investments covered under Section 186 of the Act along with the purpose for which such loan or guarantee were utilized forms part of the Notes to standalone financial attached to this Annual report.

During the year under review, your Company has not given any loan or guarantee which is covered under the provisions of Section 186 of the Companies Act, 2013.

10. Material changes and commitment, between the end of the financial year and date of the Report

Pursuant to the Scheme of Arrangement approved by the competent authorities, the Company's "Demerged Business" or "Trading Business" has been transferred to the resulting entity with effect from the appointed date. This transfer constitutes a material change during the financial year, pursuant to which all assets, liabilities, and employees of the Demerged Company pertaining to, arising out of, or relating to the Trading Business are transferred on a going concern basis.

11. Unclaimed Dividend

Section 124 of the Companies Act 2013 read with Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules 2016 ('the Rules') mandates the Companies to transfer dividend that has remained unpaid/unclaimed for a period of seven years in the unpaid dividend account to the Investor Education and Protection Fund (IEPF).

Transfer of Unpaid and Unclaimed Amounts to Investor Education and Protection Fund ("IEPF")

a) Transfer of Unclaimed Dividend to IEPF

Pursuant to the applicable provisions of the Act and Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 ("IEPF Rules"), as amended from time-to-time, the declared dividends, which remained unpaid or unclaimed for a period of 7 (seven) years and shares in relation to such unpaid/unclaimed dividend shall be transferred by the Company to the Investor Education and Protection Fund (IEPF) established by the Central Government.

As required under section 124 of the Act, unclaimed dividend amount aggregating to ₹54,241.50 lying with the Company for a period of seven years pertaining to the financial year 2018-19 along with the shares thereof were transferred during the financial year 2025-26, to IEPF established by the Central Government. The Members have an option to claim their shares and/or amount of dividend transferred to IEPF. The Company has sent notices to respective shareholders who have not claimed a dividend for 7 (seven) consecutive years and whose shares were liable to be transferred to IEPF during the financial year. Any shareholder who has a claim on such dividend is requested to contact our Registrar and Share Transfer Agents M/s KFin Technologies Limited.

The details of the unclaimed dividend as on March 31, 2026 is available on the Company's website at https://shankarabuildingproductsltd.com/shareholders/

b) Transfer of Shares to IEPF

Section 124(6) of Companies Act, 2013, read with IEPF (Accounting, Audit, Transfer and Refund) Rules, 2016, mandates transfer of underlying shares in respect of which dividend has not been paid or claimed for seven consecutive years or more in the name of Investor Education and Protection Fund.

During the year under review, the Company has transferred shares to the IEPF Authority pursuant to the aforesaid rule for the financial year 2018-19.

12. Audit and Auditors

(i) Statutory Auditors: M/s Sundaram & Srinivasan, Chartered Accountants (Firm Registration No.004207S)

Pursuant to provisions of Section 139 of the Act read with the Companies (Audit and Auditors) rules, 2014, M/s Sundaram & Srinivasan, Chartered Accountants (Firms Registration No. 004207S) were appointed as the Statutory Auditors of the Company for a second tenure of 5 (five) years in the financial year 2024-25 until the conclusion of 34th Annual General Meeting of the Company to be held in the financial year 2029-30.

The Auditor's Report for the financial year 2026 does not contain any qualification, reservation or adverse remark. The Auditor's Report is enclosed with the Financial Statements in this Annual Report.

In accordance with the amendment to the provisions of Section 139 by the Companies Amendment Act 2017, notified on May 7, 2018 by the Ministry of Corporate Affairs, the appointment of Statutory Auditors is not required to be ratified by the Members at every Annual General Meeting. During the year under review, the Auditors had not reported any matter under Section 143(12) of the Companies Act, 2013. Therefore, no detail is required to be disclosed under Section 134(3)(ca) of the Companies Act, 2013.

In accordance with the amendment to the provisions of Section 139 by the Companies Amendment Act 2017, notified on May 7, 2018 by the Ministry of Corporate Affairs, the appointment of Statutory Auditors is not required to be ratified by the Members at every Annual General Meeting.

The remuneration in the form of fees (excluding GST and out of pocket expenses) for the year ended March 31, 2026 to M/s Sundaram & Srinivasan, Chartered Accountants as the Statutory Auditor of the Company are as follows:

In ₹Lakhs

Engagement	Amount
Statutory Audit including limited reviews	27.90
Other audit related services	1.20
Tax Audit	2.40
Total	**31.50**

Note: The above fees exclude GST and out of pocket expenses

(ii) Internal Auditor: M/s GRSM & Associates

M/s. GRSM & Associates, Chartered Accountants were appointed as Internal Auditor of the Company to carry out the internal audit function for FY 2025-26. M/s. GRSM & Associates have confirmed that they are free from any disqualifications and also their independence and arm's length relationship with the Company and are a peer-reviewed audit firm including its partners.

The remuneration in the form of fees (excluding GST) for the year ended March 31, 2026 to M/s GRSM & Associates, Chartered Accountants as Internal Auditor of the Company are as follows:

In ₹Lakhs

Engagement	Amount
Audit Fees	1.20
Other audit related services	-
Total	**1.20**

Note: The above fees exclude GST and out of pocket expenses

(iii) Secretarial Auditor: K. Jayachandran, Practicing Company Secretary (ACS No. 11039 and Certificate of Practice No. 4031)

Pursuant to the provisions of Section 204 of the Companies Act, 2013 and the Companies (Appointment and Remuneration of Managerial Personnel) rules, 2014, the Board of Directors had appointed Mr. K. Jayachandran, Practicing Company Secretary (ACS No. 11309 and Certificate of Practice No. 4031) as the Secretarial Auditor of the Company on terms and conditions as mutually agreed upon between K. Jayachandran, Practicing Company Secretary and the Company to conduct Secretarial Audit and issue the Secretarial Compliance Report for the term of 5 (five) years from Financial Year April 1, 2025 to March 31, 2030.

The remuneration in the form of fees (excluding GST) for the year ended March 31, 2026 to K. Jayachandran, Practicing Company Secretary as the Secretarial Auditor of the Company are as follows:

In ₹Lakhs

Engagement	Amount
Audit Fees	3.60
Other audit related services	1.00
Total	**4.60**

Note: The above fees exclude GST and out of pocket expenses

The Secretarial Audit Report for FY 2025-26 of the Company is appended as **Annexure II** to the Directors' Report. The Secretarial Audit Report does not contain any qualification, reservation or adverse remark.

The Company has undertaken an audit for the Financial Year ended March 31, 2026 for all applicable compliances as per Listing Regulations and Circulars/Guidelines issued thereunder. The Annual Secretarial Compliance Report of the Company for FY 2025-26 signed by Mr. K. Jayachandran, Practicing Company Secretary is appended as **Annexure III** to the Directors' Report

13. Explanations or comments by the Board on every qualification, reservation or adverse remark or disclaimer made –

(i) Statutory Auditor's Report

The Auditors Report to the shareholders for the year under review does not contain any reservation, qualification, or adverse remark. The comments in the Auditors' Report to the shareholders for the year under review are self-explanatory and does not need further explanation. The Statutory Auditors of the Company have issued an Audit Report with an unmodified opinion on the Audited Financial Statements of the Company (Standalone and Consolidated) for the year ended March 31, 2026.

(ii) Secretarial Auditor's Report

The Secretarial Audit Report does not contain any reservation, qualification or adverse remark, which calls for any further explanation.

14. Particulars of Remuneration to Directors and Key Managerial Personnel

The Board of Directors has duly approved and adopted the Remuneration Policy for Directors in accordance with the applicable provisions of the Companies Act, 2013 and the rules made thereunder, as well as the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The Nomination and Remuneration Policy of the Company provides a comprehensive framework for the appointment, evaluation, and remuneration of Directors, Key Managerial Personnel (KMP), Senior Management Personnel (SMP), and other employees.

The details of Nomination and Remuneration Policy of the Company for Directors, Key Managerial Personnel (KMP), Senior Management Personnel (SMP) and other employees along with other related matters have been provided in the Corporate Governance Report.

The copy of the Nomination and Remuneration policy can be accessed by clicking on weblink https://shankarabuildingproductsltd.com/wp-content/uploads/2024/06/Policy-on-Nomination-and-Remuneration.pdf.

It is affirmed that the appointment and remuneration of Directors, Key Managerial Personnel and all other employees during the year ended March 31, 2026 is in accordance with the Nomination and Remuneration Policy of the Company.

The Company has instituted a structured and comprehensive Board Evaluation framework to assess the performance and effectiveness of the Board of Directors as a whole, its Committees, and individual Directors. The evaluation process is carried out on an annual basis and is designed to ensure that the Board and its Committees function efficiently and in alignment with the Company's strategic objectives and governance standards. The evaluation is conducted through a combination of self-assessment and peer assessment mechanisms, wherein each Director evaluates their own performance as well as that of other members. The criteria for evaluation include, inter alia, the composition of the Board, level of engagement and participation in meetings, quality of decision-making, understanding of the Company's business, strategic guidance, governance practices, and effectiveness of the Board Committees.

In addition, the performance of the Chairman, Independent Directors, and Non-Independent Directors is evaluated separately, taking into account their respective roles and responsibilities. The Independent Directors also review the performance of Non-Independent Directors and the Board as a whole in a separate meeting.

The statements required under Section 197(12) read with Rule 5(2) and 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 ('the Rules'), as amended, form part of this report as **Annexure IV** and will be made available to any Member on request.

15. Particulars of Employees

Particulars of employee remuneration as per Section 197(12) of the Act read with Rule 5(2) and Rule 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 form part of this Directors' Report as **Annexure V.**

The Statement containing particulars of top 10 employees and the employees drawing remuneration more than the limits prescribed under Section 197 (12) of the Act read with Rule 5(2) and (3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules 2014 is provided as a separate annexure forming part of this Report. In terms of proviso to Section 136(1) of the Act, the Report and Accounts are being sent to the Members, excluding the aforesaid annexure.

The said Statement is also open for inspection by the Members through electronic mode. The statements required under Section 197(12) read with Rule 5(2) and 5(3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, as amended, form part of this report and will be made available to any Member on request.

16. Corporate Social Responsibility

In pursuance of the Corporate Social Responsibility Policy and in line with the requirement of the Act, every company must spend 2% of the average net profits of the Company for the preceding three years towards the Corporate Social Responsibility activities as stated in the Act.

Based on the computation as per Section 135 of the Act, the Company contributed ₹108.02 lakhs towards Corporate Social Responsibility activities for the year ended March 31, 2026. The Chief Financial Officer has confirmed to the Board that the Company has fully spent the amount of CSR that has to be contributed by the Company as prescribed under Section 135 of the Act.

A detailed update on the Corporate Social Responsibility initiatives of the Company is provided in the Annual Report as Report on Corporate Social Responsibility, which forms part of this Report. The Corporate Social Responsibility policy is available on the Company's website at https://shankarabuildingproductsltd.com/wp-content/uploads/2024/06/Policy-on-Corporate-Social-Responsibility.pdf. The Annual Report on Corporate Social Responsibility activities as per section 135 of the Act, is annexed as **Annexure VI** to this Report.

17. Management Discussion and Analysis Report

In terms of Regulation 34 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, a detailed Management Discussion and Analysis Report is presented in a separate section forming part of the Annual Report. The Audit Committee has reviewed the said Management Discussion and Analysis Report.

18. Business Responsibility and Sustainability Report

In accordance with SEBI circular dated July 12, 2023, the Company has prepared the Business Responsibility and Sustainability Report for the year ended March 31, 2026, in the prescribed format which forms part of this Annual Report and can be accessed at https://shankarabuildingproductsltd.com/corporate-governance-reports/

The mandatory assurance of the Business Responsibility and Sustainability Report Core is not applicable for the year ended March 31, 2026 in view of the fact that the Company is not in the top 250 listed companies based on the market capitalisation as on March 31, 2026.

19. Extract of Annual Return

In accordance with the Act, a copy of the Annual Return as on March 31, 2026 in the prescribed format is available on the Company's website at https://shankarabuildingproductsltd.com/annual-return/

20. Change in the nature of Business

Pursuant to the Scheme of Arrangement sanctioned by the competent authorities, the Company's "Demerged Business" (the "Trading Business") stands transferred to the resulting entity with effect from the appointed date. Such transfer constitutes a material change during the financial year and entails the transfer of all assets, liabilities, and employees of the Demerged Company pertaining to or relating to the Trading Business on a going concern basis.

21. Credit Rating

CRISIL has assigned the Long Term Rating BBB/Stable' and Short Term Rating 'CRISIL A3+' on the bank loan facilities of the Company.

22. Board Governance

The Company's governance framework is built on the foundational principles of transparency, integrity, and accountability, which guide all aspects of its operations and decision-making processes.

At the core of this framework is a strong commitment to upholding the highest standards of corporate governance while continuously enhancing practices to align with evolving regulatory requirements and global best practices. The Company's governance structure is based on a three-tier model comprising Shareholders, the Board of Directors, and Executive Management. Each tier plays a distinct yet interconnected role, with Shareholders ensuring ownership and accountability, the Board providing oversight and strategic direction, and Executive Management handling execution and day-to-day operations.

The details of the constitution / composition of the Board and of the Committees, the terms of reference etc., are given in the Corporate Governance Report which forms part of this Annual Report. The Company has constituted various committees with the majority of Directors being Independent. The Audit Committee and the Risk Management Committee consists of Executive and Independent Directors. The Board meets at regular intervals to discuss and decide on Company / Business Strategy apart from dealing with other business matters.

In line with the requirements of the Act and the Listing Regulations, eight Board meetings and six Audit Committee meetings were held during the year under review. The details of the Board, Committee meetings and of the 30th Annual General Meeting and the attendance of the Directors at these meetings, the skill sets / expertise of Directors etc., are given in the Corporate Governance Report which forms part of the Annual Report.

The Nomination and Remuneration Committee, in consultation with the Board, identifies the requisite skills, experience, and attributes for effective Board composition. It seeks to ensure a diverse mix of expertise across areas such as business, finance, marketing, and governance, while emphasizing qualities like independence, integrity, sound judgment, ethical conduct, and the ability to contribute constructively and work collaboratively.

Based on this evaluation, the Nomination and Remuneration Committee identifies the roles and capabilities necessary for new appointments and subsequently recommends suitable candidates to the Board. The Company's policy on the appointment and remuneration of Directors including the criteria for qualifications, key attributes, independence, and other considerations as per Section 178(3) of the Companies Act, 2013 is available on the Company's website at https://shankarabuildingproductsltd.com/wp-content/uploads/2024/06/Policy-on-Nomination-and-Remuneration.pdf

A. Board Governance

Board governance defines the framework governing the composition, roles, and functioning of the Board. The Company's governance guidelines, inter alia, set out provisions relating to the role of the Chairman and Directors, Board diversity, independence criteria, tenure, remuneration, retirement age, and the constitution of Board Committees.

B. Directors & Key Managerial Personnel

Composition and size of the Board and Committee

The Board has an optimum combination of Executive, Non-Executive and Independent Directors. The total strength of the Board as on the date of reporting is six Directors, of which three are Independent Directors one is Executive Director and two Non-Executive and Non Independent Directors. The composition of the Board of Directors is in due compliance of the Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

Succession Planning

The Company recognizes that a succession planning framework is critical to ensuring long-term stability and sustained growth. In this regard, the Board, through the Nomination and Remuneration Committee (NRC), actively engages with the Managing Director (MD) on matters relating to leadership continuity and succession planning. Discussions on succession are a regular feature of NRC meetings, wherein the MD shares perspectives and insights on potential leadership pipelines on an informal basis.

The NRC places significant emphasis on succession planning for Key Managerial Personnel (KMP), including the Managing Director, Executive Director, Chief Financial Officer, and Company Secretary. For the position of the Managing Director, a structured approach is in place, with a potential successor being identified and groomed to ensure a smooth transition when required.

With respect to the other KMP positions, the Company is in the process of formalizing a comprehensive succession plan. At the same time, the organization has developed a strong internal talent pool, and suitable individuals have been identified who can assume these roles on an interim basis, if necessary, to ensure business continuity.

Overall, the Company remains committed to strengthening its succession planning processes by developing internal capabilities, fostering leadership talent, and ensuring preparedness for both planned and unforeseen transitions.

Board Diversity

The Company acknowledges that an effective Board, comprising individuals with appropriate qualifications and a wide spectrum of relevant experience, is fundamental to strong corporate governance. Accordingly, the Board of Directors places significant emphasis on maintaining a balanced composition that reflects diverse skills, industry expertise, and professional backgrounds aligned with the Company's business and strategic objectives.

The Board firmly believes that diversity in its composition including diversity of gender, background, experience, knowledge, and perspectives enhances the quality of deliberations and enables more informed, balanced, and objective decision-making. Such diversity not only strengthens governance practices but also supports innovation, risk management, and the Company's long-term sustainable growth.

The Board Diversity Policy is available on the Company's website at https://shankarabuildingproductsltd.com/wp-content/uploads/2024/06/Policy-on-Board-Diversity.pdf and forms an integral part of the Company's corporate governance framework.

C. Retirement by Rotation

As per Section 152 of the Companies Act, 2013, at least two third of the Directors shall be subject to retire by rotation. One-third of such Directors must retire from office at each Annual General Meeting "AGM" of the shareholders and a retiring Director is eligible for re-election.

Accordingly Mr. Dhananjay Mirlay Srinivas (DIN : 09108483), is liable to retire by rotation in terms of provisions of the Companies Act, 2013 at the ensuing Annual General Meeting of the Company and being eligible, offers himself for re-appointment. The Board recommends his re-appointment for the approval of the Members.

As stipulated under Regulation 36(3) of SEBI (Listing Obligation and Disclosure Requirements) Regulations, 2015 brief resume of the director proposed to be re-appointed is given in the Notice of the Annual General Meeting.

D. Appointments and Re-appointments

Appointment to the Board

During the year under review, the following appointments and resignations to in the Board of Directors.

The approval by the Shareholders in the 30th Annual General Meeting held on June 24, 2025 for the appointment of Mr. Dhananjay Mirlay Srinivas (DIN: 09108483) as Whole-time Director of the Company for the term of Five (5) years.

Further, the Board of Directors at its meeting held on October 9, 2025 redesignated Mr. Dhananjay Mirlay Srinivas (DIN: 09108483) from Whole-Time Director to Non-Executive Director / Director (liable to retire by rotation), with effect from October 9, 2025.

Redesignation of Mr. C. Ravikumar (DIN: 01247347) from Whole-Time Director to Non-Executive Director / Director (liable to retire by rotation), with effect from October 9, 2025.

The Board of Directors in its meeting held on May 5, 2026, based on recommendation of the Nomination and Remuneration Committee, recommended to the Shareholders to consider the appointment of Mr. Medepalli Eswara Rao (DIN: 11696395) as Independent Director of the Company for the term of 5 (five) years.

The brief particulars and expertise of Mr. Medepalli Eswara Rao seeking appointment have been given in the annexure to the Notice of the AGM in accordance with the requirements of the Listing Regulations and Secretarial Standards.

Reappointment to the Board

The Board of Directors in its meeting held on February 10, 2026 recommend to the Shareholders the Re-appointment of Mr. Sukumar Srinivas (DIN: 01668064) as Managing Director of the Company for a period of five (5) years with effect from April 1, 2026 to March 31, 2031.

The Board of Directors in its meeting held on May 5, 2026 recommend to the Shareholders to consider re-appointment of Mr. Dhananjay Mirlay Srinivas (DIN: 09108483) as Director liable to retire by rotation, forms part of Notice of the Annual General Meeting.

The brief particulars and expertise of Director seeking re-appointment together with their other directorships and committee memberships have been given in the annexure to the Notice of the AGM in accordance with the requirements of the Listing Regulations and Secretarial Standards.

E. Cessation from the Board

The tenure of Mr. Chandu Nair (DIN: 00259276) as Non-Executive and Independent Director was ended with effect from July 28, 2025 due to completion of second term as an Independent Director of the Company. The Board and the Management places on record their sincere appreciation for the invaluable contributions of Mr. Chandu Nair to the Company's success and the assistance and guidance provided during their tenure as a Members of the Board/Committees of the Company.

F. Key Managerial Personnel

In terms of Section 2(51) and Section 203 of the Companies Act, 2013 read with the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014. The key managerial personnel of the Company are

Sukumar Srinivas, Managing Director

Sathyanarayana JW, Chief Financial Officer

Ramesh S, Company Secretary and Compliance Officer

Mr. Alex Varghese, Chief Financial Officer and Ms. Ereena Vikram, Company Secretary and Compliance Officer ("Key Managerial Personnel") of the Company resigned with effect from close of business hour on October 03, 2025.

Non-Executive and Independent Directors are familiarized through structured orientation programmes covering the Company's operations, business environment, and core values. They are provided with key documents, including the Annual Report, presentations, press releases, Code of Conduct, and constitutional documents. Regular updates on business and performance are also shared through presentations at Board and Committee meetings.

The details regarding the familiarization program for Independent Directors is available on the website of the Company under the link https://shankarabuildingproductsltd.com/corporate-governance-reports/

23. Independent Directors

All the Independent Directors of the Company have given their declarations to the Company under Section 149(7) of the Act that they meet the criteria of independence as provided under Section 149(6) of the Act read with Regulation 16(1)(b) of the Listing Regulations. There has been no change in the circumstances affecting their status as Independent Directors of the Company. During the year under review, the Company did not have any pecuniary relationship or transactions with any of its Directors, other than payment of remuneration to the Executive Directors and payment of sitting fees and commission to Non-executive Directors and reimbursement of expenses incurred by them for the purpose of attending the Board / Committees meetings of the Company.

The Board of Directors further confirms that the Independent Directors also meet the criteria of expertise, experience, integrity and proficiency in terms of Rule 8 of the Companies (Accounts) Rules, 2014 (as amended).

In terms of Section 150 of the Act and rules framed thereunder, the above Directors have registered themselves with the Indian Institute of Corporate Affairs (IICA) and they are exempted from appearing for the online proficiency self-assessment test. Furthermore, they have also renewed their registration with IICA for applicable tenures.

24. Board and Committee Constitution

The Company maintains a balanced mix of Executive, Non-Executive, and Independent Directors to ensure Board independence and a clear separation of governance and management. As on March 31, 2026, the Board comprises six members, including one Executive Director, three Independent Directors (one being a woman), and two Non-Executive Non-Independent Directors. Further details on Board and Committee composition and meetings are provided in the Corporate Governance Report forming part of this Annual Report.

25. Board and Committee Meetings

The Board of Directors meets at regular intervals to review and deliberate on the Company's policies, business strategies, operational performance, and other significant matters requiring its guidance and approval. These meetings provide a structured platform for informed discussions, strategic decision-making, and effective oversight of the Company's affairs. In situations requiring urgent attention or where immediate decisions are necessary, approvals may be obtained through resolutions passed by circulation or by convening Board or Committee meetings at shorter notice, in accordance with applicable legal and regulatory provisions.

To ensure efficient functioning, the meetings of the Board and its Committees are planned in advance. A tentative annual calendar of meetings is circulated to the Directors well ahead of time, enabling them to organize their schedules and contribute meaningfully to the proceedings. Detailed agenda papers, along with relevant information and supporting documents, are also shared in a timely manner to facilitate informed deliberations and effective participation.

In line with the requirements of the Companies Act, 2013 and Listing Regulations, eight Board Meetings and (six meetings- Audit Committee Meetings; three meetings-Risk Management; four meetings- Nomination & Remuneration Committee; one meeting- Corporate Social Responsibility Committee and One meeting-Stakeholders Relationship Committee) meetings were held during the year under review, and all the Board Meeting and Committee Meeting were held in accordance with the guidelines issued by the MCA and by the SEBI.

The intervening gap between any two meetings is within the period prescribed by the Act and Listing Regulations. The details of the Board, Committee meetings and of the 30th Annual General Meeting and the attendance of the Directors are given in the Corporate Governance Report which forms part of the Annual Report.

26. Board Policies

The Company has charters for the Audit Committee, the Nomination and Remuneration Committee, the Risk Management Committee, the Corporate Social Responsibility Committee, and the Stakeholders' Relationship Committee and policies & codes as required, which are in line with the requirements of the Act and the Listing Regulations. The details of the charter / policies / codes as adopted by the Board are provided in **Annexure VII** to the Board's Report.

27. Audit Committee

The Board of Directors of your Company has duly constituted an Audit Committee in compliance with the provisions of Section 177 of the Act, the Rules framed thereunder read with Regulation 18 of the Listing Regulations. The recommendations made by the Audit Committee are accepted by your Board.

As on March 31, 2026, the Audit Committee consisted of 5(five) Directors as its members. The Audit Committee of the Board, is currently headed by an Independent Director as Chairman. The Audit Committee meets at regular intervals to discharge its terms of reference effectively and efficiently.

During the year under review, there were no instances where the recommendations of the Audit Committee were not accepted by the Board. A detailed note on the composition, role and functions of the Audit Committee are disclosed in the Report on Corporate Governance, which forms part of this Report. The details of charter/policy/code as adopted by the Board is available on the Company website at https://shankarabuildingproductsltd.com/wp-content/uploads/2024/06/Terms-Reference-Audit-Committee.pdf.

28. Directors Responsibility Statements under Section 134 of the Companies Act, 2013

The financial statements are prepared in accordance with the Indian Accounting Standards (Ind AS) under the historical cost convention on accrual basis except for certain financial instruments, which are measured at fair values, the provisions of the Companies Act, 2013 (to the extent notified) and guidelines issued by SEBI. The Ind AS are prescribed under Section 133 of the Companies Act, 2013, read with Rule 3 of the Companies (Indian Accounting Standards) Rules, 2015 and relevant amendment rules issued thereafter.

Further, pursuant to Section 134(5) of the Act, the Board of Directors, to the best of its knowledge, belief and ability confirms that:

• The accounting policies have been consistently applied except where a newly-issued accounting standard is initially adopted or a revision to an existing accounting standard requires a change in the accounting policy hitherto in use.

• In the preparation of the annual accounts for the financial year ended March 31, 2026, the applicable accounting standards had been followed and there are no material departures.

• The Directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent, so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the profit and loss of the Company for that period.

• The Directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities.

• The Directors had prepared the annual accounts on a going concern basis.

• The Directors had laid down internal financial controls to be followed by the Company and that such internal financial controls are adequate and were operating effectively.

• The Directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

• The financial statements have been audited by M/s. Sundaram & Srinivasan, Chartered Accountants, Chennai (Firm registration number No. 004207S), the Company's Statutory Auditor and have given unmodified opinion on the financial statements for the year ended March 31, 2026.

29. Human Resource

Pursuant to the Scheme of Arrangement approved by the National Company Law Tribunal (NCLT), employees associated with the Demerged/Trading Business have been transferred to the resulting entity with effect from the appointed date. The transfer has been undertaken on a going concern basis, ensuring continuity of employment on terms and conditions.

The Human Resources function undertook several key initiatives during the financial year, with talent acquisition being a primary focus. The Company continued to strengthen its workforce across key functions to support its growth plans. As of March 31, 2026, the Company had 32 employees on its payroll. Further, pursuant to the Scheme of Arrangement, 964 employees were transferred to the resulting company, Shankara Buildpro Limited.

30. Information Technology & Cyber Security

The Company has implemented an integrated Enterprise Resource Planning (ERP) system to enable real-time management of resources and core business processes, ensuring seamless coordination across functions, improved efficiency, and informed decision-making. The system also supports demand tracking and optimal inventory management, and is maintained by a dedicated in-house IT team.

Recognizing cyber security as a critical business priority, the Company has adopted a multi-layered security framework to safeguard data and mitigate risks. Regular cyber security assessments, including email vulnerability checks, are conducted to strengthen systems and foster a culture of cyber awareness across the organization.

31. Board Evaluation

The Company conducts an annual evaluation of the Board of Directors, individual Directors, and Board Committees in accordance with the provisions of the Companies Act, 2013 and the Listing Regulations. The evaluation process is designed to assess the effectiveness, composition, and functioning of the Board, and to identify areas for improvement in governance and decision-making.

The Board's performance is evaluated after obtaining inputs from all Directors, based on criteria such as its composition and structure, effectiveness of decision-making processes, quality and flow of information, and overall functioning. Similarly, the performance of each Committee is assessed by the Board, taking into account inputs from Committee members, and considering factors such as committee composition, effectiveness of meetings, and the extent to which committees fulfill their objectives. These criteria are broadly aligned with the Guidance Note on Board Evaluation issued by the Securities and Exchange Board of India (SEBI).

In addition, a separate meeting of Independent Directors is held to evaluate the performance of Non-Independent Directors, the Board as a whole, and the Chairman. This evaluation incorporates the perspectives of both Executive and Non-Executive Directors to ensure a comprehensive and objective assessment.

The Nomination and Remuneration Committee also reviews the performance of individual Directors, focusing on their preparedness for meetings, quality and constructiveness of contributions, participation in discussions, and overall impact on Board and Committee deliberations.

The findings and observations from the evaluation are then discussed in the subsequent Board meeting, ensuring that performance feedback is acknowledged and acted upon. This structured evaluation process not only strengthens accountability and transparency but also fosters continuous improvement in Board effectiveness, governance practices, and strategic decision-making.

32. Related Party Transactions

During the year under review, all related party transactions including ratification of the related party transaction entered into by the Company, were approved by the Audit Committee consisting of Independent Directors and these transactions are at arm's length and in the ordinary course of business.

Prior approval of the Audit Committee is obtained for all related party transactions which are entered into in the ordinary course of business and which are on an arm's length basis. Further, the details of the actual transactions entered into by the Company against such approval, is placed before the Audit Committee, periodically.

For the year ended March 31, 2026, the Company has not entered into any materially significant related party transactions with its Directors, or Management, or their relatives that may have potential conflict with the interests of the Company at large and the Company has received disclosures from the Key Managerial Personnel / Senior Management Personnel confirming the same.

The particulars of transactions with related parties have been disclosed at note no 47 in the Standalone and Consolidated Financial Statements as required under Ind AS 24- Related Party Disclosures and as specified under section 133 of the Companies Act 2013 read with Rule 7 of the Companies (Accounts) Rules, 2014, as amended.

The Company has formulated a Policy on Related Party Transactions and can be accessed on the Company's website at https://shankarabuildingproductsltd.com/wp-content/uploads/2024/06/Policy-on-Related-Party-Transactions.pdf

The details of transaction(s) of the Company with entities belonging to the promoter/promoter group which hold(s) more than 10% shareholding in the Company as required under para A of Schedule V of the Listing Regulations are provided as part of the financial statements.

The Company is not categorized as Micro, Small and Medium Enterprises (MSME) under the Micro, Small and Medium Enterprises Development Act, 2006. Hence, the MSME Act requires to register under a portal for facilitating MSME vendors. The Company has registered in the platform for MSMEs to electronically factor / discount their receivables, on a without recourse basis, at highly competitive & transparent financing terms.

33. Corporate Governance and Shareholders' Information

The Company's corporate governance framework is structured around its Shareholders, the Board of Directors, and the Board Committees. Built on the fundamental principles of transparency, integrity, professionalism, and accountability, this governance model ensures that the Company's strategic objectives are executed effectively and responsibly. By embedding these values into its operations, the Company aims to create sustainable, long-term value for its shareholders, employees, business partners, and all other stakeholders, while maintaining trust and fostering ethical business practices.

Pursuant to Regulation 34 of the Listing Regulations, a report on Corporate Governance for the financial year 2025-26 forms an integral part of this report. The requisite certificate from a Practicing Company Secretary confirming compliance with the mandatory requirements relating to corporate governance as stipulated under the Listing Regulations is attached to the report on Corporate Governance.

The MD and CFO Certificate, forming part of the Corporate Governance Report, confirms the existence and effectiveness of internal controls and reiterate their responsibilities to report deficiencies to the Audit Committee and rectify the same.

34. Risk Management

The Company has adopted enterprise-wide Risk Management Framework to enable a well-defined and institutionalized approach towards risk management and lay down broad guidelines for timely identification, assessment, mitigation, monitoring and governance of key strategic risks so as to ensure that the risk is adequately addressed or mitigated through a robust management action plan.

The Company has constituted a Risk Management Committee of the Board and also has in place a Risk Management Policy approved by the Board which focuses on the determination of Company's risk appetite, risk tolerance, regular risk assessments and risk mitigation strategies, risk identification, risk quantification and risk evaluation etc.

The detailed report on Risk Management is disclosed separately in this Annual Report. The Risk Management Charter and Policy is available on the Company's website at https://shankarabuildingproductsltd.com/wp-content/uploads/2024/06/Risk-Management-Policy.pdf

The Risk Management Committee meets on a quarterly basis to review the status of critical risks, evaluate the progress of framework implementation across locations, and address any material exceptions that may arise. It is also empowered to monitor and review the Risk Management Plan and recommend any modifications to the Risk Management Policy for Board consideration.

The Chief Risk Officer (CRO) acts as the custodian of the Risk Management Framework and supports its implementation and ongoing oversight under the direction of the Risk Management Committee.

Furthermore, the Audit Committee of the Board provides additional oversight specifically in the areas of financial risks and internal controls, ensuring a holistic approach to risk governance across the Company.

35. Internal Control Systems and their Adequacy

In accordance with the provision of Section 134(5)(e) of the Companies Act, 2013 and as per the provisions of the SEBI (LODR) Regulations, 2015, the Company has an Internal Control System.

The Company has established an effective internal control system aligned with the nature and scale of its operations. The Audit Committee regularly reviews its adequacy and effectiveness. Based on the internal financial control framework and compliance systems in place, the Board believes these controls operated effectively throughout FY 2025–26.

In accordance with Section 134(5)(f) of the Act, the Company has implemented systems to ensure compliance with all applicable laws.

The Internal Audit function operates under a formally defined Audit Charter, with the Independent Internal Auditor reporting directly to the Audit Committee Chairman to maintain independence. An Annual Audit Plan, based on the Company's risk profile, is approved and monitored by the Audit Committee.

Audit findings are shared with process owners for corrective action, and key observations are reviewed by the Audit Committee. The Committee also holds periodic independent discussions with the Statutory Auditor and Management to evaluate the effectiveness of internal financial controls.

36. Whistle Blower/Vigil Mechanism

The Company has adopted a Vigil Mechanism as envisaged in the Act, the Rules prescribed thereunder, the Listing Regulations and is implemented through the Company's Whistle-Blower Policy.

The policy aims to ensure that genuine complainants can raise their concerns in full confidence, without any fear of retaliation or victimisation and also allows for anonymous reporting of complaints. and makes provision for direct access to the Chairman of the Audit Committee. A quarterly report on the whistle-blower complaints, is placed before the Audit Committee for its review.

The details of complaints received/disposed/pending during the year ended March 31, 2026.

Particulars	Details
No. of Complaints received in the year	Nil
No. of Complaints disposed off during year	Nil
No. of cases pending as on March 31, 2026	Nil

The Vigil Mechanism/Whistleblower Policy is available on the Company's website at https://shankarabuildingproductsltd.com/wp-content/uploads/2024/06/Policy-on-Whistle-blower.pdf

37. Code of Conduct

The Company has established a strong and effective framework to monitor compliance with applicable laws across the organization and to provide periodic updates to Senior Management and the Board. The Audit Committee and the Board of Directors regularly review the status of such compliances.

A declaration regarding compliance with the code of conduct signed by the Company's Managing Director is published in the Corporate Governance Report which forms part of the Annual Report.

38. Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013

The Company expects all employees to uphold the highest standards of professionalism, integrity, and ethical conduct. Compliance expectations are communicated through various channels across the organization.

As an equal opportunity employer, the Company is committed to maintaining a workplace free from harassment and inappropriate behaviour, fostering a culture of respect and dignity. It follows a zero-tolerance approach to sexual harassment and has implemented a comprehensive policy in line with the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013. Regular awareness and training programs are conducted to ensure understanding and adherence to the policy, which is gender-inclusive and ensures confidentiality.

An Internal Committee has been constituted in accordance with the Act to address and resolve complaints effectively.

The following are the summary of the complaints received and disposed off during FY 2026:

Particulars	Details
No of Complaints of sexual harassment received in the year	Nil
No of Complaints disposed off during the year	Not Applicable
No of cases pending for more than ninety day	Not Applicable

39. Deposits from the Public

Your Company has not accepted any deposits from the public during the year and there are no deposits which are remaining unclaimed or unpaid as at the end of the year and, as such, no amount of principal or interest was outstanding as on the date of the Balance sheet.

40. Secretarial Compliance and Standards

The Company's structured compliance framework is regularly monitored and updated in line with evolving legal and regulatory requirements. The Audit Committee and the Board of Directors periodically review the status of compliance with applicable laws.

During the year under review, the Company has complied with the applicable provisions of the revised Secretarial Standards on Meetings of the Board of Directors (SS-1) and General Meetings (SS-2) issued by the Institute of Company Secretaries of India (ICSI).

41. Disclosure requirements

As per SEBI Listing Regulations, Corporate Governance Report with Auditors' Certificate thereon and Management Discussion and Analysis are attached, which form part of this report.

42. Conservation of Energy, Research and Development, Technology Absorption, Foreign Exchange Earnings and outgo

The particulars relating to conservation of energy, technology absorption, research and development, foreign exchange earnings and outgo as required to be disclosed under Section 134 (3)(m) of the Act read with Rule 8(3) of the Companies (Accounts) Rules, 2014 is given as **Annexure VIII** in the Board's Report. There was no Foreign Exchange inflow from our wholly owned subsidiary, Steel Network Holdings Pte Limited in Singapore to Shankara Building Products Limited to during the year. Further, The Steel Network Holdings Pte Limited has undergone winding up and has been liquidated with effect from December 26, 2025..

43. Reporting of frauds

There were no instances of frauds during the year under review, which required the Statutory Auditors to report to the Audit Committee and/ or Board under Section 143 (12) of the Act and the rules made thereunder.

44. Significant and Material Orders passed by the Courts/Regulators

The National Company Law Tribunal, Bengaluru Bench, passed an order on August 21, 2025, approving the Scheme of Arrangement between Shankara Building Products Limited ("Demerged Company") and Shankara Buildpro Limited ("Resulting Company"). A certified copy of the order was received on September 1, 2025.

Upon fulfillment of all conditions stipulated in the Scheme, including the filing of the aforesaid order with the Registrar of Companies, Karnataka, the Scheme became effective on September 9, 2025, being the effective date of the Scheme. With effect from the Appointed Date, the Trading Business of the Company (along with all assets and liabilities thereof) were transferred to SBL on a going concern basis.

45. Other disclosures

(i) The details of difference between amount of the valuation done at the time of one time settlement and the valuation done while taking loan from the Banks or Financial Institutions along with the reasons thereof : The Company has not made any one-time settlement for loans taken from the Banks or Financial institution.

(ii) There are no applications made or any proceeding pending under the Insolvency and Bankruptcy Code, 2016 (31 of 2016) during the year along with their status as at the end of the financial year.

(iii) Voting rights which are not directly exercised by the employees in respect of shares for the subscription/ purchase of which loan was given by the Company (as there is no scheme pursuant to which such persons can beneficially hold shares as envisaged under section 67(3)(c) of the Act).

(iv) The Company is not required to maintain cost records as specified by the Central Government under sub-section (1) of section 148 of the Companies Act, 2013.

(v) There was not revision of financial statements and Board Reports

46. Reconciliation of Share Capital

The Share capital audit was carried out by a Practising Company Secretary to reconcile the total equity share capital with NSDL and CDSL and the total issued and listed equity share capital issued by the Company for the year ended March 31, 2026.

47. Listing with Stock Exchanges

The equity shares of the Company are listed in the BSE Limited (scrip code: 540425) and in the National Stock Exchange of India Limited (scrip code: SHANKARA) and for the purpose of dematerialization of shares established a connectivity with the National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL) with the International Securities Identification Number (ISIN) allotted under the Depository System is INE274V01019 through Kfin technologies Limited, our Registrar and Share Transfer Agent.

The Company has paid the Annual Listing Fees for the year 2025-26 and 2026-27 to the Exchanges where the Company shares are listed i. e, the National Stock Exchange of India Ltd ('NSE') and BSE Ltd ('BSE').

48. Compliance with the Maternity Benefit Act

During the year under review the Company has complied with the provisions of the Maternity Benefit Act, 1961.

49. Green Initiatives

The electronic copies of the Annual Report for FY 2025-26 and the Notice of the 31st Annual General Meeting is being sent to all Shareholders whose email addresses are registered with the Company / Depository Participants (DP).

For Members who have not registered their email addresses, a separate letter together with the link of the Annual Report will be sent, separately.

To support the “Green Initiative”, Members who have not registered their email addresses are requested to register the same with their DP in case the shares are held by them in electronic form and with Registrar and Transfer Agent, in case the shares are held by them in physical form.

Acknowledgement

The Board places on record its thanks to the customers, vendors, investors, bankers, financial institutions, and all other stakeholders for their continued support during the year. The Board places on record its appreciation of the contribution made by the employees at all levels as the Company's consistent growth.

For and on behalf of the Board of Directors

Place : Bengaluru	**Sukumar Srinivas**	**C. Ravikumar**
Date : May 5, 2026	**Managing Director**	**Non-Executive Director**
	DIN : 01668064	**DIN : 01247347**

Annexure-I to the Directors' Report

FORM AOC-1

(Pursuant to first proviso to sub-section (3) of section 129 read with rule 5 of Companies (Accounts) Rules, 2014)

Sl. No	Name of the Subsidiary	Reporting Currency	Share Capital	Reserve & Surplus	Total Assets	Total Liabilities	Investments	% of Holding	Sales & Other Income	Profit before Taxation	Provision for taxation	Profit after Tax	Proposed Dividend
	1	2	3	4	5	6	7	8	9	10	11	12	13
1	Taurus Value Steel & Pipes Pvt. Ltd.	Rupees (Crore)	1.51	104.55	110.92	4.86	-	100%	55.25	1.36	0.43	0.93	Nil
2	Vishal Precision Steel Tubes & Strips Pvt. Ltd.	Rupees (Crore)	3.50	81.54	331.78	246.74	-	100%	765.72	5.37	1.49	3.88	Nil
3	Centurywells Roofing India Pvt. Ltd	Rupees (Crore)	2.00	42.63	151.66	107.03	-	100%	434.70	7.47	1.90	5.57	Nil

For Shankara Building Products Limited

Place : Bengaluru
Date : May 5, 2026

Sukumar Srinivas
Managing Director
DIN: 01668064

Annexure-II to the Directors' Report

Form No. MR-3

SECRETARIAL AUDIT REPORT
FOR THE FINANCIAL YEAR ENDED MARCH 31, 2024

[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule No.9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,
The Members,
SHANKARA BUILDING PRODUCTS LIMITED
G-2, Farah Winsford, No.133, Infantry Road,
Bangalore – 560001, Karnataka

I have conducted the Secretarial Audit of the I have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by SHANKARA BUILDING PRODUCTS LIMITED having CIN: L26922KA1995PLC018990 (hereinafter called "the Company"). Secretarial Audit was conducted in a manner that provided me a reasonable basis for evaluating the corporate conducts and statutory compliances and expressing my opinion thereon.

Based on my verification of the Company's Books, Papers, Minute Books, Forms and Returns filed and other Records maintained by the Company and also the information provided by the Company, its Officers, Agents and Authorized Representatives during the conduct of Secretarial Audit, I hereby report that in my opinion, the Company has, during the Audit Period covering the Financial Year ended on March 31, 2026 complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

I have examined the Books, Papers, Minute Books, Forms and Returns filed and other Records maintained by the Company for the Financial Year ended on March 31, 2026 according to the provisions of:

(i) The Companies Act, 2013 ('the Act') and the Rules made there under;

(ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made there under;

(iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed there under;

(iv)Foreign Exchange Management Act, 1999 and the Rules and Regulations made thereunder to the extent of Foreign Direct Investment and Overseas Direct Investment and there were no External Commercial Borrowings during the period under review;

(v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):-

(a)The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 (Not applicable to the Listed Entity during the Review Period);

(b)The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;

(c)The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021 (Not applicable to the Listed Entity during the Review Period);

(d)The Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021 (Not applicable to the Listed Entity during the Review Period);

(e)The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 and The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 2025 regarding the Companies Act and dealing with client;

(f)The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;

(g)The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015;

(h)The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021 (Not applicable to the Listed Entity during the Review Period); and

(i)The Securities and Exchange Board of India (Buyback of Securities), Regulations, 2018 (Not applicable to the Listed Entity during the Review Period).

(vi)There were no other specific laws, norms, or directions exclusively applicable to the Company, apart from the relevant labour laws and the general laws applicable to all companies.

I have also examined compliance with the applicable clauses of the following:

(i)The Listing Agreements entered into by the Company with BSE Limited ("BSE") and National Stock Exchange of India Limited ("NSE");

(ii)Secretarial Standards 1 and 2 issued by The Institute of Company Secretaries of India ("ICSI").

During the period under review, the Company has complied with the applicable provisions of the Act, Rules, Regulations, Guidelines, Standards, etc., mentioned above.

I further report that:

Based on the information provided by the Company, its Officers and Authorized Representatives, during the conduct of the Audit and also on the review of the Details, Records, Documents and Papers provided, in my opinion, adequate systems and processes and control mechanism exists in the Company to monitor and to ensure compliance with applicable General Laws like Labour Laws, Competition Law and Environmental Law.

The compliance with applicable financial laws, including direct and indirect tax laws, has not been reviewed as part of this audit, since the same are subject to review by the statutory auditors and other designated professionals.

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors, Independent Directors and Women Director. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act read with Rules made there under, and the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

Adequate notices were given to all the Directors to schedule the Board Meetings, Agenda and detailed Notes on Agenda were sent at least Seven Days in advance and at least one Independent Director was present wherein the Board meetings were held at a shorter notice to transact urgent matters and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

As per the minutes of the meetings duly recorded and signed by the Chairman, the decisions were carried out with requisite majority and the dissenting members' views are captured and recorded as part of the minutes.

There were adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

I further report that during the audit period:

1.The Company has entered into related party transactions during the Financial Year and has considered that all the related party transactions were on arm's length basis in the ordinary course of business and the Company has obtained necessary approvals from the Audit Committee and the Board of Directors for those related party transactions which were not in the Ordinary Course of Business.

2.The Company, Shankara Building Products Limited (CIN: L26922KA1995PLC018990) ("Demerged Company"), along with Shankara Buildpro Limited (CIN: L24311KA2023PLC179791) ("Resulting Company"), filed a first motion application (C.A.(CAA) No. 38/BB/2024) before the Hon'ble National Company Law Tribunal ("NCLT"), Bengaluru Bench on August 19, 2024, under Sections 230 to 232 of the Companies Act, 2013, seeking approval of a Scheme of Arrangement for the demerger of its Trading Business. Pursuant to the directions of the Hon'ble NCLT, the Company obtained the necessary approvals from its shareholders. Thereafter, the second motion application (C.P.(CAA) No. 12/BB/2025) was filed on February 14, 2025. The Hon'ble NCLT, vide its order dated August 21, 2025, sanctioned the Scheme of Arrangement between the Demerged Company and the Resulting Company. The Scheme became effective on September 9, 2025, with an appointed date of April 1, 2024. Pursuant to the Scheme, the Trading Business of the Company, along with all related assets and liabilities, was transferred to the Resulting Company on a going concern basis. Further, the Resulting Company allotted 2,42,49,326 equity shares of INR 10 each on September 26, 2025 to the shareholders of the Demerged Company as on the record date, i.e., September 24, 2025.

3.The Company has provided corporate guarantees in favour of banks in respect of credit facilities availed by its wholly owned subsidiary, M/s Vishal Precision Steel Tubes & Strips Private Limited (CIN: U00291KA1991PTC012581), aggregating to INR 88 crores (INR 30 crores from Yes Bank Limited and INR 58 crores from HDFC Bank Limited). The said guarantees were duly approved by the Board of Directors and are in compliance with the applicable provisions of the Companies Act, 2013.

4.Steel Network (Holdings) Pte Ltd (UEN: 201324866N) a non-operating wholly owned subsidiary of the Company domiciled in the Singapore, has been wound up and has been liquidated with effect from December 26, 2025.

This report is to be read with our letter of even date which is annexed as Annexure A and forms an integral part of this report.

Date : May 5,2026
Place : Bengaluru

K. Jayachandran
Company Secretary
ACS No.: 11309/CP No.: 4031
UDIN: A011309H000278015
Peer Review No: 6411/2025

Annexure A

To,
The Members,
SHANKARA BUILDING PRODUCTS LIMITED
G-2, Farah Winsford, No.133, Infantry Road,
Bangalore - 560001

Our report of even date is to be read along with this letter.

1.Maintenance of secretarial record is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.

2.We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.

3.We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.

4.Wherever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.

5.The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test - check basis.

6.The Secretarial Audit report is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

Date : May 5, 2026	**K. Jayachandran**
Place : Bengaluru	**Company Secretary**
	ACS No.: 11309/CP No.: 4031
	UDIN: A011309H000278015
	Peer Review No: 6411/2025

Annexure-III to the Directors' Report

SECRETARIAL COMPLIANCE REPORT
of
SHANKARA BUILDING PRODUCTS LIMITED

For the year ended March 31, 2026

Pursuant Regulation 24A of the Securities and Exchange Board of India (listing obligations and Disclosure Requirements) Regulations, 2015

I have conducted the review of the compliance of the applicable statutory provisions and the adherence to good corporate practices by SHANKARA BUILDING PRODUCTS LIMITED (CIN: L26922KA1995PLC018990) (hereinafter referred as "the listed entity"/"the Company"), having its Registered Office at G-2 Farah Winsford, No.133, Infantry Road, Bangalore, Karnataka, India – 560001, Secretarial Review was conducted in a manner that provided me a reasonable basis for evaluating the corporate conducts/statutory compliances and to provide my observations thereon.

Based on my verification of the listed entity's books, papers, minutes books, forms and returns filed and other records maintained by the listed entity and also the information provided by the listed entity, its officers, agents and authorized representatives during the conduct of Secretarial Review, I hereby report that the listed entity has, during the review period covering the financial year ended on March 31, 2026 complied with the statutory provisions listed hereunder in the manner and subject to the reporting made hereinafter:

I, K. Jayachandran, Company Secretary in Practice have examined:

(a) all the documents and records made available to me and explanation provided by SHANKARA BUILDING PRODUCTS LIMITED (CIN: L26922KA1995PLC018990),

(b) the filings/ submissions made by the listed entity to the stock exchanges,

(c) the website of the listed entity,

(d) any other document/ filing, as may be relevant, which has been relied upon to make this certification,

for the year ended March 31, 2026 ("Review Period") in respect of compliance with the provisions of:

(a) the Securities and Exchange Board of India Act, 1992 ("SEBI Act") and the Regulations, circulars, guidelines issued thereunder; and

(b) the Securities Contracts (Regulation) Act, 1956 ("SCRA"), Rules made thereunder and the Regulations, circulars, guidelines issued thereunder by the Securities and Exchange Board of India ("SEBI");

The specific Regulations, whose provisions and the circulars/guidelines issued thereunder, have been examined, include:-

(a) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018;
Not applicable to listed entity during the review period

(b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;

(c) The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021 (Not applicable to listed entity during the review period);

(d) The Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021 (Not applicable to listed entity during the review period);

(e) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;

(f) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;

(g) The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015;

(h) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021

(Not applicable to the listed entity during the review period); and

(i) The Securities and Exchange Board of India (Buyback of Securities), Regulations, 2018 (Not applicable to the listed entity during the review period).

and circulars/guidelines issued thereunder; and based on the above examination, I hereby report that, during the Review Period:

(a) The listed entity has complied with the provisions of the above Regulations and circulars, guidelines issued thereunder, except in respect of matters specified below:-

Sr. No	Compliance Requirement (Regulations/ circulars / guidelines including specific clause)	Regulati on/ Circular No	Deviations	Action Taken by	Type of Action	Details of Violation	Fine Amount	Observations/ Remarks of the Practicing Company Secretary	Management Response	Remarks
1	Nil									

(b) The listed entity has taken the following actions to comply with the observations made in previous reports:

Sr. No	Observations/ Remarks of the Practicing Company Secretary in the previous reports	Observations made in the secretarial compliance report for the year ended ..... (the years are to be mentioned)	Compliance Requirement (Regulations/circulars /guidelines including specific clause)	Details of violation / deviations and actions taken / penalty imposed, if any, on the listed entity	Remedial actions, if any, taken by the listed entity	Comments of the PCS on the actions taken by the listed entity
1	Nil					

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HAYNES
HEAT# 188011811
NET: 2235#
GROSS: 2275#

(c) I hereby report, that, during the review period the compliances status of the listed entity with the following requirements:-

Sr. No.	Particulars	Compliance Status (Yes/No/ NA)	Observations/ Remarks by PCS*
1	**Secretarial Standard:** The compliances of the listed entity are in accordance with the applicable Secretarial Standards (SS) issued by the Institute of Company Secretaries India (ICSI).	Yes	
2	**Adoption and timely updation of the Policies:** • All applicable policies under SEBI Regulations are adopted with the approval of board of directors of the listed entity. • All the policies are in conformity with SEBI Regulations and has been reviewed & timely updated as per the regulations/circulars /guidelines issued by SEBI.	Yes Yes	
3	**Maintenance and disclosures on Website:** • The Listed entity is maintaining a functional website. • Timely dissemination of the documents/ information under a separate section on the website. • Web-links provided in annual corporate governance reports under Regulation 27(2) are accurate and specific which redirects to the relevant document(s)/ section of the website.	Yes Yes Yes	
4	**Disqualification of Director:** None of the Directors of the listed entity/the Company are disqualified under Section 164 of Companies Act, 2013.	Yes	

Sr. No.	Particulars	Compliance Status (Yes/No/ NA)	Observations/ Remarks by PCS*
5	**Details related to Subsidiaries of listed entities have been examined w.r.t.:** (a) Identification of material subsidiary companies. (b) Requirements with respect to disclosure of material as well as other subsidiaries.	 Yes Yes	
6	**Preservation of Documents:** The listed entity is preserving and maintaining records as prescribed under SEBI Regulations and disposal of records as per Policy of Preservation of Documents and Archival policy prescribed under SEBI LODR Regulations, 2015.	Yes	
7	**Performance Evaluation:** The listed entity has conducted performance evaluation of the Board, Independent Directors and the Committees at the start of every financial year as prescribed in SEBI Regulations.	Yes	The listed entity has conducted performance evaluation of the Board, Independent Directors and the Committees once in a year as per the SEBI (LODR) Regulations, 2015 and the Companies Act, 2013.
8	**Related Party Transactions:** (a) The listed entity has obtained prior approval of Audit Committee for all Related party transactions. (b) In case no prior approval obtained, the listed entity shall provide detailed reasons along with confirmation whether the transactions were subsequently approved/ ratified/rejected by the Audit committee.	Yes Yes	
9	**Disclosure of events or information:** The listed entity has provided all the required disclosure(s) under Regulation 30 along with Schedule III of SEBI LODR Regulations, 2015 within the time limits prescribed thereunder.	Yes	

Sr. No.	Particulars	Compliance Status (Yes/No/ NA)	Observations/ Remarks by PCS*
10	**Prohibition of Insider Trading:** The listed entity is in compliance with Regulation 3(5) & 3(6) SEBI (Prohibition of Insider Trading) Regulations, 2015.	Yes	
11	**Actions taken by SEBI or Stock Exchange(s), if any:** No Actions taken against the listed entity/ its promoters/ directors/subsidiaries either by SEBI or by Stock Exchanges (including under the Standard Operating Procedures issued by SEBI through various circulars) under SEBI Regulations and circulars/ guidelines issued thereunder ~~or the action taken against the listed entity/Promoters/Directors/ Subsidiaries either by SEBI or by Stock E as are specified in the last column~~	Yes	
12	**Resignation of statutory auditors from the listed entity or its material subsidiaries:** In case of resignation of statutory auditor from the listed entity or any of its material subsidiaries during the financial year, the listed entity and / or its material subsidiary(ies) has / have complied with paragraph 6.1 and 6.2 of section V-D of chapter V of the Master Circular on compliance with the provisions of the LODR Regulations by listed entities.	N.A.	There was no resignation of Statutory Auditors during the financial year in the listed entity or its material subsidiaries.
13	**No additional non-compliances observed:** No additional non-compliance observed for any of the SEBI regulation/circular/guidance note etc. except as reported above.	Yes	

Assumptions and Limitation of Scope and Review:

1. Compliance of the applicable laws and ensuring the authenticity of documents and information furnished, are the responsibilities of the management of the listed entity.

2. Our responsibility is to report based upon our examination of relevant documents and information. This is neither an audit nor an expression of opinion.

3. We have not verified the correctness and appropriateness of financial Records and Books of Accounts of the listed entity.

4. This Report is solely for the intended purpose of compliance in terms of Regulation 24A (2) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and is neither an assurance as to the future viability of the listed entity nor of the efficacy or effectiveness with which the management has conducted the affairs of the listed entity.

Place : Bengaluru
Date : May 5,2026

K. Jayachandran
Company Secretary
ACS No.: 11309/CP No.: 4031
UDIN: A011309H000278125
Peer Review No: 6411/2025

Annexure-IV to the Directors' Report

STATEMENT OF DISCLOSURE OF REMUNERATION

(Information pursuant to Rule 5(1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014)

1. Ratio of the remuneration of each Executive Director to the median remuneration of the employees of the Company for the Financial Year 2026, the percentage increase in remuneration of Managing Director, Whole time Directors , Chief Financial Officer and Company Secretary during the Financial Year 2026.

Sl. No	Name of Executive Director/ Key Managerial Personnel	Designation	Ratio to Median	% increase in Remuneration
1.	Mr. Sukumar Srinivas	Managing Director	-	-
2.	Mr. Sathyanarayana JW	Chief Financial Officer	6.38	11
3.	Mr. Ramesh S	Company Secretary & Compliance Officer	1.28	-

2. Percentage increase in remuneration of Non-Executive Directors:

Sl. No	Non-Executive Directors	Ratio to Median	% of increase
1. 2. 3.	Mr. B. Jayaraman Ms. Sujatha G Mr. N. Muthuraman	Non-executive Directors and Independent Directors were paid only sitting fees for attending meetings of the Board and Committees of the Board. Hence, Ratio to Median is not applicable.	Not Applicable

3. Percentage increase in the median remuneration of employees for the financial year 2025-26: -75%

4. Number of permanent employees on rolls of the Company as on March 31, 2026: 27 (Standalone).

5. Average percentile increase already made in the Salaries of employees other than the managerial personnel in the last financial year and its comparison with the percentile increase in the managerial remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration: Nil

6. Affirmation that the remuneration is as per remuneration policy of the Company:

It is hereby affirmed that the remuneration to Directors and Key Managerial Personnel for the year 2025-26 was as per the terms of the appointment and remuneration policy of the Company

Place : Bengaluru
Date : May 05, 2026

For Shankara Building Products Limited

Sukumar Srinivas
Managing Director
DIN: 01668064

Annexure-V to the Directors' Report

Information pursuant to Rule 5 (2) and 5 (3) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014

Name	Qualification	Designation	Percentage of Equity Shares held by them (%)	Date of Commencement of Employment	Experience (Yrs.)	Gross Remuneration (₹)	Last Employment
Mr. M.P. Jayagopal	B.Com	General Manager & Regional Head	0.08%	01.04.2001	39	25.02	Gemini Steel Jewellers Pvt. Ltd.
Mr. Satyanarayana J W	Chartered Accountant	Deputy General Manager	-	17.04.2017	9	30.00	Kirtilal Kalidas Industries Limited
Mr. D.K Chinnappa	B. Com	Senior Manager Accounts	0.26%	14.08.2003	23	20.73	Tube Investment of India Limited
Mr. Kantha B. L	B.A	General Manager	-	11.10.2006	20	21.72	-
Mr. Rajesh Patil	ITI	Manager	-	13.04.2025	1	10.80	-
Mr. Rajeesh VT	B. Com	Assistant Manager Finance	-	25.10.2004	22	8.76	Assistant with a income tax & sales tax practionar
Mr. S. Srinivas	B. Com	Senior Branch In charge	-	02.03.1999	27	8.22	-
Mr. Manjunath M	BBM	Branch Incharge	-	25.07.2025	1	8.18	S K Veerabhadrappa and co
Mr. Chandrashekhar R	B.Com	Assistant Manager	-	14.05.2012	14	7.56	Mother Dairy Fruit & Vegetable Private Limited
Ms. Kavitha K.M	MBA	Assistant Manager Finance	-	23.07.2025	1	7.03	Ascent HR Technologies Private Limited

Notes:

1. Gross Remuneration includes salary, allowances, company contribution to provident fund, commission and other benefits.

For Shankara Building Products Limited

Place : Bengaluru
Date : May 05, 2026

Sukumar Srinivas
Managing Director
DIN: 01668064

Annexure-VI to the Directors' Report

ANNUAL REPORT ON CORPORATE SOCIAL RESPONSIBILITY (CSR) ACTIVITIES FOR THE YEAR 2025-26

1. Brief outline on CSR Policy of the Company.

Shankara is deeply committed to contributing meaningfully to society through a wide range of Corporate Social Responsibility (CSR) initiatives. These initiatives are thoughtfully designed to address key social challenges and create a positive, lasting impact on communities. The Company focuses on strengthening healthcare infrastructure by supporting medical facilities, promoting access to quality education for underprivileged sections of society, advancing environmental sustainability through responsible practices, and working towards the rehabilitation and empowerment of abandoned women and children.

The Company's CSR efforts are guided by a strong commitment to sustainable and inclusive development across both social and environmental domains. All initiatives are undertaken in compliance with the provisions of Section 134 of the Companies Act, 2013, read with the Companies (Corporate Social Responsibility Policy) Rules, 2014. Shankara ensures that its CSR activities are not only aligned with statutory requirements but also reflect its core values of responsibility, integrity, and community engagement.

Furthermore, all CSR programs and projects are carried out within the framework prescribed under Schedule VII of the Companies Act, 2013. The Company adopts a structured and impact-driven approach while identifying and implementing these initiatives, ensuring that they address real needs and contribute to long-term community development. Regular monitoring and evaluation mechanisms are in place to assess the effectiveness and sustainability of these programs.

Through these efforts, Shankara aims to foster inclusive growth, improve quality of life, and support the creation of resilient communities. The Company believes in building partnerships and engaging with stakeholders to amplify the reach and impact of its CSR initiatives.

Detailed information about Shankara's CSR Policy, along with comprehensive insights into the specific projects and programs undertaken during the year, can be accessed through the links provided below.

CSR policy:
https://shankarabuildingproductsltd.com/wp-content/uploads/2024/06/Policy-on-Corporate-Social-Responsibility.pdf

CSR projects:
https://shankarabuildingproductsltd.com/about

Key focus areas of Shankara's Corporate Social Responsibility Initiatives:

i. Support for Education and Child Welfare:

Shankara has undertaken a focused initiative to strengthen access to quality education and improve child welfare by adopting a government primary school in Bengaluru in collaboration with the team at Need Base India. As part of this partnership, the Company has contributed to the development of essential infrastructure, including the establishment of separate residential facilities for boys and girls. These hostels provide a safe, secure, and nurturing environment, particularly for children coming from underprivileged and remote backgrounds.
In addition to infrastructure development, the initiative emphasizes creating a holistic learning ecosystem by supporting access to basic amenities, improving sanitation and hygiene standards, and enabling a more conducive academic environment. The effort is aimed not only at increasing school enrollment and retention rates but also at fostering overall child development, including emotional well-being and personal growth. Through this intervention, Shankara seeks to empower children with the foundation they need to pursue education with dignity and confidence.

ii. Empowerment of Differently Abled Individuals:

The Company is actively involved in providing comprehensive and sustained support to differently abled individuals, with a focus on enabling independence, dignity, and equal participation in society. Its initiatives are designed to address multiple dimensions of need, including education, healthcare, and rehabilitation, ensuring a holistic approach to empowerment.

On the healthcare front, the Company contributes towards providing essential medical services such as diagnostic care, corrective treatments, therapies, and ongoing medical support. These interventions are tailored to individual needs and aim to improve overall physical and mental well-being. In addition, support is extended for assistive devices such as mobility aids, hearing aids, and other adaptive equipment that enhance daily functioning.

Through collaborations with specialized organizations and community partners, the Company ensures that these initiatives are implemented effectively and reach those who need them most. The overarching objective is to reduce barriers, promote inclusivity, and create a supportive ecosystem where differently abled individuals can lead fulfilling and productive lives.

Shankara Building Products Limited ("SBPL") on a standalone basis was expected to spend ₹108.02 lakhs towards Corporate Social Responsibility in the year 2025-26. It has identified and disbursed ₹ 108.02 lakhs.

2. Composition of the CSR Committee:

Name	Category	Designation	Number of Meetings	
			Held	Attended
Mr. B. Jayaraman	Independent Director	Chairman	1	1
Mr. Sukumar Srinivas	Executive Director	Member	1	1
Ms. Sujatha G	Independent Director	Member	1	1
Mr. N. Muthuraman*	Independent Director	Member	-	-

**Mr. N. Muthuraman (DIN: 02375046) was appointed as a member of the Committee on July 28, 2025.*

3. Provide the web-link where Composition of CSR committee, CSR Policy and CSR projects approved by the board are disclosed on the website of the company:

Composition of the CSR committee shared above and is available on the Company's **website on https://shankarabuildingproductsltd.com/board-committee/**

The Company's CSR Policy is available on the website at **https://shankarabuildingproductsltd.com/wp-content/uploads/2024/06/Policy-on-Corporate-Social-Responsibility.pdf**

4. Provide the details of Impact assessment of CSR projects carried out in pursuance of sub-rule (3) of rule 8 of the Companies (Corporate Social responsibility Policy) Rules, 2014, if applicable (attach the report): Not Applicable

5. Details of the amount available for set off in pursuance of sub-rule (3) of rule 7 of the Companies (Corporate Social responsibility Policy) Rules, 2014 and amount required for set off for the financial year, if any:

Sl. No	Financial Year	Amount available for set-off from preceding financial years (in ₹)	Amount required to be setoff for the financial year, if any (in ₹)
Not Applicable			

6. Average net profit of the Company as per Section 135 (5): ₹5,385.76 Lakhs

7. (a) **Two percent of average net profit of the company as per section 135(5):** ₹108.02 Lakhs
   (b) **Surplus arising out of the CSR projects or programmes or activities of the previous financial years:** Nil
   (c) **Amount required to be set off for the financial year, if any:** Nil
   (d) **Total CSR obligation for the financial year (7a+7b-7c):** ₹108.02 Lakhs

8. (a) CSR amount spent or unspent for the financial year:

Total Amount Spent for the Financial Year (₹ in lakhs)	Amount Unspent (₹ in lakhs)				
	Total Amount transferred to Unspent CSR Account as per Section 135 (6)		Amount transferred to any fund specified under Schedule VII as per second proviso to Section 135 (5)		
	Amount	**Date of transfer**	**Name of the Fund**	**Amount**	**Date of transfer**
	Nil				

(b) Details of CSR amount spent against ongoing projects for the financial year:

Sl. No	Name of the Project	Item from the list of activities in Schedule VII to the Act	Local area (Yes/No)	Location of the project		Project duration	Amount allocated for the project (₹ in Lakh)	Amount spent in the current financial Year (₹ in lakh)	Amount transferred to Unspent CSR Account for the project as per Section 135 (6) (₹ in Lakh)	Mode of Implement a tion - Direct (Yes/No)	Mode of Implementation - Through Implementing Agency	
				State	District						Name	CSR Registration number
Not Applicable												

c) Details of CSR amount spent against other than ongoing projects for the financial year:

₹ in Lakhs

Sl. No	Name of the Project	Item from the list of activities in Schedule VII to the Act	Local area (Yes/No)	Location of the project		Amount spent for the project (₹ in Lakh)	Mode of implementation - Direct (Yes/No)	Mode of Implementation - Through Implementing Agency	
				State	District			Name	CSR Registration number
1.	To provide care, protection, love and affection to children without proper parental care and empower them through education and give them all sources of exposure and opportunities to perform their best and lead a happy childhood.	ii	Yes	Karnataka	Bengaluru	46.26	yes	Need Base Boys School	CSR00003957
2.	A Program for Girls-mainly focused on the girl's education, health, hygiene, life skills, and Personality Development Class.	ii	Yes	Karnataka	Bengaluru	44.10	yes	Need Base Girls School	CSR00003957
3.	Integrated Water Shed Development for soil productivity & farming	iv.	Yes	Karnataka	Mathigatta, Beemasandra & Kengalpura	55.91	yes	Concern India Foundation	CSR00000898
4.	Sponsorship for spinal cord & medical checkup	i	No	Ayikudy	Tamil Nadu	2.45	yes	Amar Seva Sangh	CSR00000229
5.	Building inclusive education & livelihood pathways for marginalised women and children	ii	No	Chennai	Tamil Nadu	8.00	Yes	Shraddha Maanu Foundation	CSR00014728
	Total					**156.67**			

(d) Amount spent in Administrative Overheads: Nil

(e) Amount spent on Impact Assessment, if applicable: Nil

(f) Total amount spent for the Financial Year (8b+8c+8d+8e): Nil

(g) Excess amount for set off, if any: Nil

Sl. No	Particular	Amount (₹ in crores)
1.	Two percent of average net profit of the Company as per Section 135(5)	108.02
2.	Total amount spent for the Financial Year	156.67
3.	Excess amount spent for the financial year [(ii)-(i)]	48.65
4.	Surplus arising out of the CSR projects or programmes or activities of the previous financial years, if any	-
5.	Amount available for set off in succeeding financial years [(iii)-(iv)]	48.65

9. (a) Details of Unspent CSR amount for the preceding three financial years

Sl. No	Preceding Financial Year	Amount transferred to Unspent CSR Account under Section 135 (6) (₹ in Lakh)	Amount spent in the reporting Financial Year (₹ in Lakh)	Amount transferred to any fund specified under Schedule VII as per Section 135(6), if any			Amount remaining to be spent in succeeding financial years (₹ in Lakh)
				Name of the Fund	Amount (₹ in Lakh)	Date of transfer	
Not Applicable							

(b) Details of CSR amount spent in the financial year for ongoing projects of the preceding financial year(s):

Sl. No	Project ID	Name of the Project	Financial Year in which the project was commenced	Project duration	Total amount allocated for the project (₹ in Lakh)	Amount spent on the project in the reporting Financial Year (₹ in Lakh)	Cumulative amount spent at the end of reporting Financial Year (₹ in Lakh)	Status of the project - Completed / Ongoing
Not Applicable								

10. In case of creation or acquisition of capital asset, furnish the details relating to the asset so created or acquired through CSR spent in the financial year (asset-wise details)

(a) Date of creation or acquisition of the capital asset (s): None.

(b) Amount of CSR spent for creation or acquisition of capital asset: NIL.

(c) Details of the entity or public authority or beneficiary under whose name such capital asset is registered, their address etc.: Not Applicable.

(d) Provide details of the capital asset(s) created or acquired (including complete address and location of the capital asset): Not Applicable.

11. Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per Section 135(5): Not Applicable.

For Shankara Building Products Limited

Sukumar Srinivas
Managing Director
DIN: 01668064

B. Jayaraman
Chairman, Corporate Social Responsibility
DIN: 00022567

Place : Bengaluru
Date : May 5, 2026

Annexure-VII to the Directors' Report

Board Governance Policies

The SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 requires adoption of certain Policies /Codes/ Charters for all listed companies. These Policies /Codes/Charters are reviewed periodically by the Board based on the requirements. The policies that were adopted by the Board are as follows:

Name of the Policy /Codes/ Charters	Brief Description	Web link
Risk Management Policy	The Policy encompasses policies and procedures relating to the risk management mechanism of the Company.	https://shankarabuildingproductsltd.com/wp-content/uploads/2024/06/Risk-Management-Policy.pdf
Policy on Material Subsidiaries	The policy is used to determine the material Subsidiaries and material non-listed Indian Subsidiaries of the Company and to provide the governance framework for them.	https://shankarabuildingproductsltd.com/wp-content/uploads/2024/06/Revised-Policy-for-Material-Subsidiaries.pdf
Policy on Archival and Preservation of Documents	The policy deals with the retention and archival of records of the Company.	https://shankarabuildingproductsltd.com/wp-content/uploads/2024/06/Policy-for-Preservation-of-Documents.pdf https://shankarabuildingproductsltd.com/wp-content/uploads/2024/06/Policy-on-Archival.pdf
Corporate Social Responsibility Policy	The policy outlines the Company's strategy to contribute to the sustainable development of the society and environment and to make our planet a better place for future generations.	content/uploads/2024/06/Policy-on-Corporate-Social-Responsibility.pdf
Whistle Blower Policy and Vigil Mechanism	The Company has adopted a Whistle Blower Policy and has established the necessary vigil mechanism for Directors and employees to report concerns about unethical behavior.	https://shankarabuildingproductsltd.com/wp-content/uploads/2024/06/Policy-on-Whistle-blower.pdf
Nomination and Remuneration Policy	This policy formulates the criteria for determining qualifications, competencies, positive attributes and independence for the appointment of a Director (Executive / Non-Executive) and also the criteria for determining the remuneration of the Directors, Key Managerial Personnel and other employees.	https://shankarabuildingproductsltd.com/wp-content/uploads/2024/06/Policy-on-Nomination-and-Remuneration.pdf
Policy on Board Diversity	The policy sets out a framework to promote diversity on Company's Board of Directors.	https://shankarabuildingproductsltd.com/wp-content/uploads/2024/06/Policy-on-Board-Diversity.pdf
Policy for Determining Material Related Party Transaction	The Policy is to determine the 'materiality' of Related Party Transaction and to provide a governance framework thereof.	https://shankarabuildingproductsltd.com/wp-content/uploads/2024/06/Policy-on-Related-Party-Transactions.pdf

Dividend Distribution Policy	This policy sets out the parameters and circumstances including external and internal factors and financial parameters that will be taken into account by the Board of Directors of the Company in determining the distribution of Dividend and also the circumstances under which the Shareholders of the Company may or may not expect Dividend and how the retained earnings shall be utilized. During the year under review, the Dividend Distribution Policy has been amended to provide for declaration of Dividend in years of exceptional gains or other events	https://shankarabuildingproductsltd.com/wp-content/uploads/2024/06/Policy-on-Dividend-Distribution.pdf
Policy for determining Material events	The Policy is to determine the materiality of events / information of the Company for the purpose of disclosure to the stock exchanges on which the Company's shares are listed and to provide frame work relating to disclosure of such information.	https://shankarabuildingproductsltd.com/wp-content/uploads/2024/06/Revised-Policy-on-criteria-for-determining-materiality-of-events-information.pdf
Code of Conduct for Insider Trading	The policy provides the framework in dealing with securities of the Company.	https://shankarabuildingproductsltd.com/wp-content/uploads/2024/06/Code-of-Conduct-Insider-Trading.pdf
Code of practices and procedures for fair disclosure of Unpublished Price Sensitive Information	The Code ensures timely and adequate disclosure of Unpublished Price Sensitive Information as defined in Regulation 2(n) of SEBI (Prohibition of Insider Trading) Regulations, 2015.	https://shankarabuildingproductsltd.com/wp-content/uploads/2024/06/Code-for-Fair-disclosure-of-UPSI.pdf

Annexure-VIII to the Directors' Report

ENERGY CONSERVATION, TECHNOLOGY ABSORPTION, R&D CELL AND FOREIGN EXCHANGE EARNINGS AND OUTGO

(Pursuant to Section 134 (3) (m) of the Companies Act, 2013, read with Rule 8 of the Companies (Accounts) Rules, 2014)

Subsidiary Companies:

Taurus Value Steel & Pipes Pvt. Ltd	Units	Amount in ₹	Rate/Unit
Total Energy purchased	4,16,731	52,54,318	12.61

Vishal Precision Steel Tubes & Strips Pvt. Ltd	Units	Amount in ₹	Rate/Unit
Total Energy purchased	39,35,645	3,79,65,024	9.65

Centurywells Roofing India Pvt. Ltd	Units	Amount in ₹	Rate/Unit
Total Energy purchased	1,40,457	17,73,010	12.62

For Shankara Building Products Limited

Place : Bengaluru
Date : May 5, 2026

Sukumar Srinivas
Managing Director
DIN: 01668064

MANAGEMENT DISCUSSION AND ANALYSIS

I. Overview

Shankara Building Products Limited (hereinafter referred as "Shankara", "SBPL" or "We") historically had two businesses. The first was an omni channel market place for building products and the second was processing and manufacturing of steel tubes, cold rolled strips and roofing profiles. The manufacturing activities were housed in three wholly owned subsidiaries: -

i.Vishal Precision Steel Tubes & Strips Private Limited ("VPL"), ii. Centurywells Roofing India Private Limited ("CWI"), iii. Taurus Value Steel & Pipes Private Limited ("Taurus").

The Company filed for a demerger of its marketplace business into a separate entity in January 2024 to the BSE and NSE respectively. After obtaining approval from the stock exchanges and SEBI ("The Securities Exchange Board of India"). SBPL filed with the NCLT ("National Company Law Tribunal") for its approvals for the Company's scheme of demerger. The final approvals from the Hon'ble NCLT and all due processes were completed by September, 2025 and listing of the new entity of Shankara Buildpro Limited in the exchanges was duly completed in the first half of January, 2026.

Consequently, Shankara Building Products Limited today conducts the business of manufacturing and processing of precision steel tubes, cold rolled strips, roofing profiles and accessories.

Historical Perspective

Shankara Building Products Limited (hereinafter referred as "Shankara", "SBPL" or "We") was one of India's largest omni channel market places for building products. The Company dealt with a large variety of steel material, construction, plumbing and sanitary items, flooring, electrical, roofing and other related products. Shankara owned and operated 90+ retail stores, warehouses and processing units across all of South India including Goa and Puducherry as well as the states of Maharashtra, Madhya Pradesh, Gujarat and Odisha. This was the major business of SBPL. On a much smaller scale, the Company has a processing and manufacturing facilities housed under its three subsidiaries i.Vishal Precision Steel Tubes & Strips Private Limited ("VPL"), ii. Centurywells Roofing India Private Limited ("CWI"), iii. Taurus Value Steel & Pipes Private Limited ("Taurus").

Key Developments in FY26

Your Company has undergone a strategic transformation following its demerger, aimed at improving business focus and unlocking shareholder value. Post-demerger, the company will be able to focus more effectively on its manufacturing operations, leading to better operational clarity and streamlined decision-making. Due to the demerger, the financials and consequent ratios of SBPL have been impacted, but the overall quality of earnings is expected to improve, particularly through a stronger emphasis on the manufacture of niche products and better efficiency.

Operationally, the company benefits from reduced complexity and enhanced management accountability, though short-term challenges such as transitional and restructuring costs may arise. The demerger also positions the company to pursue growth opportunities more aggressively, especially in expanding its manufacturing footprint. Despite risks related to market competition and cyclicality in the construction sector, the long-term outlook remains positive, supported by improved capital allocation, better return ratios, and a clear strategic direction.

The demerger was strategically driven by:

Business Focus: Separating distinct verticals (trading and manufacturing) to allow sharper management attention.

Operational Clarity: Simplifying reporting structures and improving accountability.

II. Industry Structure and Developments

The steel industry in India in FY26 is structured around a vertically integrated value chain, strongly influenced by government policy support and infrastructure-led demand. Upstream, India benefits from abundant iron ore but depends on imported coking coal, while midstream production is dominated by large integrated players such as Tata Steel and JSW Steel alongside a fragmented secondary sector.

A key structural driver in FY26 is the active role of the Ministry of Steel, which is implementing long-term initiatives like the National Steel Policy targeting 300 million tonnes capacity by 2030 and supporting large-scale investments across public and private players. Government-backed programs such as the Production Linked Incentive (PLI) scheme for specialty steel, infrastructure missions like PM Gati Shakti, and housing schemes like Pradhan Mantri Awas Yojana are significantly boosting steel demand, particularly in construction and manufacturing sectors.

In addition, FY26 is witnessing direct project-level interventions, including capacity expansions by public sector units and new greenfield plants coming in states like Andhra Pradesh, Odisha and Maharashtra. Further, almost all the existing steel plants are expanding capacities in their existing factories apart from greenfield initiatives. Government capital expenditure and policy support are also accelerating technological upgrades, including emission reduction targets and promotion of scrap-based and gas-based steelmaking.

The Indian steel industry is currently growing at a pace of around 10%. The growth is not only market driven but policy-led, where government initiatives in infrastructure, industrial corridors, capacity expansion, and sustainability are central to shaping the industry structure and long-term competitiveness, positioning India as the primary growth engine in the global steel landscape.

III. Opportunities and Threats

The ongoing geopolitical conflicts in FY26, particularly tensions in the Middle East, have had a significant cost-push impact on steel prices in India. War-driven disruptions in global energy markets have led to a sharp rise in prices of key inputs such as coking coal, natural gas, and oil, all of which are critical for steel production and transportation. Since India is heavily dependent on imports for its energy requirements, this has directly increased production costs for domestic steel manufacturers. At the same time, supply chain disruptions, especially in major shipping routes, have increased freight costs and caused delays, adding further upward pressure on prices.

Fortunately, India has witnessed a steady increase in steel consumption of between 8 to 10% over the last few years. Precision steel tubes demand has grown by over 15% thanks to the growth in the automobile industry, transport sector, storage and interiors business etc. Roofing segment likewise is growing at over 15%. There has been a rapid replacement of conventional roofing products like cement, asbestos sheets, for industrial sheds and warehousing.

IV. Segment wise/Product wise performance

Roofing Segment

We grew at about 20% in the roofing segment in the FY 2025-26. Our total turnover in the wholly owned subsidiary Centurywells Roofing India Private Limited was ₹433.91 crores as compared to ₹359.13 crores the previous year FY 2024-25.

Tubes & Strips Segment

We produced about 1,31,500 tons in FY 2025-26 as compared to 1,51,450 tons in FY 2024-25. This segment is captured in our wholly owned subsidiary Vishal Precision Steel Tubes & Strips Private Limited and Taurus Value Strips Private Limited.

V. Outlook

The FY27 outlook for the steel industry is a phase of global recovery with strong India-led growth, following a weak and volatile FY26. According to the World Steel Association, global steel demand is expected to grow by around 2.2% in 2027 to about 1.76 billion tonnes, after a near-flat 0.3% growth in 2026, indicating a cyclical recovery in global steel markets. This recovery is driven by stabilisation in China, gradual improvement in developed economies such as the US, and improving demand conditions across infrastructure and manufacturing sectors globally.

India, however, remains the fastest-growing major steel market in the world, with demand expected to grow around 9.2% in FY27, supported by strong infrastructure spending, construction activity, automotive demand, and capital expenditure cycles. Government initiatives such as PM Gati Shakti, National Infrastructure Pipeline, housing programs, and railway expansion continue to provide strong structural support to domestic steel consumption. On the supply side, India is expected to witness continued capacity expansion, backed by significant investments from both public and private players, improving long-term competitiveness but also adding short-term pressure on utilisation levels.

Overall, FY27 represents a recovery phase globally but a structural growth phase for India, where global steel markets stabilise after overcapacity-driven stress, while India continues to outperform due to sustained domestic demand and policy-led infrastructure expansion.

Despite the current global uncertainty due to the Iran & U.S conflict, we see a stable demand for our products in India. SBPL's entire production is sold in the Indian markets. We expect to grow around 15% in volumes in the coming financial year 2026-27.

VI. Risks and Concerns

Risk is part of any business. It is not possible to detail every risk to the business. For our business, we have identified key risks:

- Market Risks: The Company operates in a highly competitive steel industry that is subject to economic cycles and is exposed to significant market risks arising from fluctuations in steel prices, raw material costs, and demand across key end-use sectors such as construction, infrastructure, and automotive. Demand for steel is closely linked to overall economic activity, and any slowdown may result in reduced consumption, lower sales volumes, and accumulation of inventory. Changes in government policies, including import duties, export restrictions, and environmental regulations, may affect the Company's operating environment and financial performance.

- Product Risks: As the Company's business is related to steel manufacturing, the core products are largely non-substitutable in their primary applications, and therefore the risk of replacement by alternative materials remains relatively low in the near term. However, the Company is significantly exposed to fluctuations in steel prices, which are influenced by global supply-demand dynamics, raw material costs, and macroeconomic conditions. Any adverse movement in steel prices can have a direct and material impact on the Company's operating margins and profitability.

In addition, the steel manufacturing business requires careful management of production planning and inventory levels. Holding high levels of inventory during periods of declining prices may result in inventory losses, while insufficient inventory during price increases may lead to missed revenue opportunities. The Company therefore continuously monitors market trends, align procurement and production strategies accordingly, and maintain optimal inventory levels to mitigate the impact of price fluctuations and ensure operational efficiency.

- Financial Risks: The Company's steel manufacturing operations are capital intensive in nature and require significant investment in machinery and working capital. As a result, the Company is exposed to financial risks arising from its capital structure, funding requirements, and reliance on external borrowings. Any increase in interest rates or tightening of credit conditions may lead to higher finance costs, thereby impacting profitability and cash flows.

The Company is also exposed to working capital risks due to the need to maintain inventories and extend credit to customers. Delays in receivables or slowdown in collections may impact liquidity and the Company's ability to meet its short-term obligations. Effective management of cash flows, credit exposure, and cost structures is therefore critical to mitigate financial risks and ensure sustained business performance.

- Business Risks: A significant portion of the Company's revenue is generated from a broad base of customers across its manufacturing operations. As a result, the Company's business performance may be influenced by several factors, including the loss of key customers, variations in customer demand, fluctuations in sales volumes, and changes in the timing and scale of customer procurement or capital expenditure cycles. In addition, customer inventory management practices and purchasing behaviour may also impact order flow and revenue recognition patterns. Any adverse changes in these factors could lead to fluctuations in the Company's operational performance and financial results. The impact, if any, due to the emergence of Artificial Intelligence (AI) is being evaluated though preliminary assessment is that there will be negligible impact in our business.

VII. Internal control systems and their adequacy

In accordance with the provisions of Section 134(5)(e) of the Companies Act, 2013, and the applicable provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company has established a comprehensive and robust Internal Control System to ensure the orderly and efficient conduct of its business operations.

The Management of the Company has carried out an evaluation of the effectiveness of internal controls over financial reporting, as defined under Regulation 17 of the SEBI (LODR) Regulations, 2015, as at March 31, 2026. The Statutory Auditors, Sundaram & Srinivasan, have audited the financial statements of the Company and provide independent assurance on the financial reporting framework.

The internal control framework is an integral component of the Company's corporate governance structure and plays a critical role in safeguarding assets, ensuring accuracy and reliability of accounting records, and promoting operational efficiency. It also supports the Company in identifying, assessing, and managing various operational, financial, and compliance-related risks in a structured and timely manner.

The Company has implemented a well-defined Risk Management Policy, which is applicable across all its business segments. This policy enables a systematic approach for identifying potential risks, evaluating their impact and likelihood, and implementing appropriate mitigation strategies. It also ensures continuous monitoring of risks that may affect the Company's operational performance and strategic objectives.

To further strengthen the risk governance framework, the Company has constituted a Risk Management Committee comprising Independent and Executive Directors. The Committee meets on a quarterly basis to independently review all key risks, including emerging risks, and assesses the adequacy and effectiveness of the mitigation measures and action plans implemented by the management. This ensures continuous oversight and improvement of the risk management framework.

The Company has adopted accounting policies in compliance with Indian Accounting Standards (Ind AS), ensuring consistency, transparency, and reliability in financial reporting. In line with the provisions of Section 134(5)(f) of the Companies Act, 2013, the Company has developed and continues to maintain robust systems and processes to ensure compliance with all applicable laws, regulations, and statutory requirements. Any compliance-related matters identified are promptly addressed and resolved in a timely manner, ensuring minimal exposure to regulatory risk.

Overall, the compliance framework of the Company is considered adequate and has been operating effectively during the year under review. The Directors have confirmed the same in the Directors' Responsibility Statement.

The Internal Auditors play a key role in strengthening the internal control environment by regularly reviewing and evaluating the adequacy and effectiveness of internal control systems across the Company. This includes verification of compliance with established operating procedures, accounting policies, and internal systems at all locations of the Company and its subsidiaries. Their periodic reports and recommendations assist management in continuously improving systems and ensuring adherence to best practices in governance and control.

VIII. Discussion on financial performance with respect to operational performance.

(₹ in Crores)

Financial Highlights/ Year Ending 31st March	2025 -26		2024-25	
	Consolidated	Standalone	Consolidated	Standalone
Revenue from operations	1,364.01	128.55	1,362.47	0
Total Income	1,370.75	135.02	1,364.82	1.44
Earnings Before Interest, Exceptional Items & Taxes (EBIT)	22.00	(6.41)	12.14	(4.01)
Profit/(Loss) before Exceptional items & tax	8.19	(6.42)	2.15	(4.01)
Exceptional Items	(0.37)	(0.17)	0	0
Profit/(Loss) before tax	7.82	(6.59)	2.15	(4.01)
Tax expenses	3.98	0.16	2.94	1.17
Profit/ (Loss) after tax	3.84	(6.75)	(0.79)	(5.18)
Other comprehensive income	0.08	(0.01)	0	0
Share Capital	24.25	24.25	24.25	24.25
Other Equity	423.06	211.65	386.71	185.75
Net worth	447.31	235.90	410.96	210.00

Share Capital

During the year under review, there was no increase in paid-up equity share capital of the Company.
As a result of the above, the paid-up equity share capital stands at ₹24,24,93,260/- comprising of 2,42,49,326 equity shares of ₹10/- per share fully paid up, as on March 31, 2026.

Reserve & Surplus

On standalone and consolidated basis, the balance of security premium as at March 31, 2026 amounted to ₹214.88 crores.

Goodwill

On a consolidated basis, carrying value of goodwill as at March 31, 2026 stood at ₹14.04crores.

Trade Receivables

On a consolidated basis trade receivable amounted to ₹93.85crores (previous year ₹47.82crores) net of provision for doubtful debts of ₹4.41 crores (previous year ₹0.15 crores).

Borrowings

On a consolidated basis, borrowing current as at March 31, 2026 is ₹189.64 crores and non-current borrowing ₹ 2.39 crores.

Other Income

Please refer note no. 32 in consolidated financials.

Expenditure

The employee benefits expenses increased to ₹9.49 crores compared to previous year at ₹7.65 crores on consolidated basis.

Profit before Tax

Our profit before tax increased by ₹7.82 crores from a profit before tax of ₹2.15 crores for FY 2025.

Tax Expense

For the year ended March 31, 2026, there was a tax expense of ₹0.16 crores (Previous year: tax expense of ₹1.17 crores) on a standalone basis. On a consolidated basis, tax expense was ₹3.98 crores (previous year ₹2.94 crores).

Net Profit

On consolidated basis, the net profit of the Company amounted to ₹3.84 crores as against ₹(0.79) crores during the previous year. Total Comprehensive profit for the year is ₹3.92 crores as compared to ₹(0.79) crores during previous year.

On standalone basis, the net loss of the Company amounted to ₹6.75 crores as against loss of ₹5.18 crores during the previous year.

Earnings per Share

On a standalone basis, basic earnings per share computed based on number of common stock outstanding, as on the Balance Sheet date is ₹(2.78) per share (Previous year: ₹(2.14) per share. On a consolidated basis, earning per share is ₹1.58 (Previous year: ₹(0.33) per share).

IX. Material developments in Human Resources/Industrial Relations front, including number of people employed

In an evolving business environment and an increasingly competitive marketplace, the Company recognizes that its sustained competitive advantage is driven primarily by the knowledge, skills, and experience of its employees. Accordingly, the Company places strong emphasis on aligning its human resource practices with overall business objectives to ensure long-term organizational growth and performance.

The Company is committed to the highest standards of corporate governance, business ethics, and social responsibility. This commitment has enabled the creation of a positive and inclusive work culture that fosters empowerment, transparency, accountability, and a strong sense of ownership among employees at all levels. The HR policies and practices are designed to encourage employee engagement, continuous learning, and professional development, thereby contributing to both individual and organizational effectiveness.

The Company has established a strong foundation of policies, systems, and processes to ensure the health, safety, and overall well-being of its employees. A structured approach is followed to maintain safe working conditions across all locations, supported by regular monitoring and adherence to safety standards.

During the year, the Company organized medical checkups for employees reinforcing its commitment to preventive healthcare and overall well-being. The Company has maintained harmonious industrial relations throughout the year and continues to adopt proactive, participative, and inclusive practices in its engagement with all employee bodies. Regular communication and collaborative decision-making processes have helped in building mutual trust and ensuring a stable and productive work environment.

X. Key financial ratios:

The comparison of key financial ratios for FY 26 and FY 25 is detailed below:

Particulars	2025-26	2024- 25
	Consolidated	
Debtor Turnover in Days (on gross sales)	21	11
Inventory Turnover in Days	67	52
Interest Coverage Ratio	1.59	1.22
Current Ratio	1.47	2.01
Debt Equity Ratio	0.69	0.39
Operating Profit Margin (%)	2.22	1.53
Net Profit Margin (%)	0.28	(0.06)
Return on Net Worth	0.86	(0.19)

In FY26, Profit after Tax was Rs. (3.84) crores as against Rs. (0.79) crores in the previous year. Therefore, Return on net worth improved in FY26.

Detailed explanation of significant changes (i.e 25% or more as compared to the immediately previous financial year. - Not Applicable

BUSINESS RESPONSIBILITY & SUSTAINABILITY REPORTING 2026

SECTION A: GENERAL DISCLOSURES

I. Details of the listed entity

1. Corporate Identity Number (CIN) of the Listed Entity: L26922KA1995PLC018990
2. Name of the Company: Shankara Building Products Limited
3. Year of incorporation: 1995
4. Registered office address: G-2, Farah Winsford, 133 Infantry Road, Bengaluru-560001
5. Corporate address: 21/1 & 35-A-1, Hosur Main Road, Electronic City Post, Veerasandra, Bengaluru- 560 100
6. E-mail: compliance@shankarabuildpro.com
7. Telephone: 080-27836955
8. Website:

   www.shankarabuildingproductsltd.com
9. Financial year for which reporting is being done:
   FY 2025-2026 (April 1, 2025 to March 31, 2026)
10. Name of the Stock Exchange(s) where shares are listed: BSE Limited and National Stock Exchange of India Limited
11. Paid-up Capital ₹24.24 crore
12. Name and contact details (telephone, email address) of the person who may be contacted in case of any queries on the BRSR report : Ereena Vikram
    Company Secretary & Compliance Officer
    (up to October 3, 2025)
    Ramesh S
    Company Secretary & Compliance Officer
    (w.e.f October 9, 2025) +91 80-29910702
    cs@shankarabuildpro.com
13. Reporting boundary - Are the disclosures under this report made on a standalone basis (i.e. only for the entity) or on a consolidated basis (i.e. for the entity and all the entities which form a part of its consolidated financial statements, taken together):
    Consolidated basis
14. Name of the Assurance Provider:
    Not Applicable
15. Type of Assurance Obtained:
    Not Applicable

II Product Services

16. Details of business activities (accounting for 90% of the turnover):

Sr. No.	Description of Main Activity	Description of Business Activity	% of Turnover of the entity
1.	Manufacturing	Manufacturing of products inter alia cold rolled strips, precision tubes & pipes, roofing sheets and allied accessories complemented by the processing facilities, Decking sheets, purlins and rolling shutter patti, supply chain and logistics undertaken by the Company and/or its subsidiaries.	100%

** Note: % of turnover on consolidated basis*

*** With effect from the Appointed Date, the Trading Business of the Company, along with all its assets and liabilities, was transferred to Shankara Buildpro Limited (the "Resulting Company") pursuant to the Scheme of Arrangement on a going concern basis.*

17. Products/Services sold by the entity *(accounting for 90% of the entity's Turnover):*

S. No.	Product/Service	NIC Code	% of total Turnover contributed	Turnover (amount in crore)
1.	Steel, Pipes and Tubes	477,466	23.20	286.59
2.	HR, CR, GP, GC, Flat Steel Products	477,466	41.68	514.96
3.	TMT Rebars	477,466	0	0
4.	Colour Coated Profiles	477,466	35.12	433.91
5.	Angle, Channel, Rerolled long products	477,466	0	0
6.	PVC Pipes and Fittings, Other Accessories	477,466	0	0
7.	CP Fittings, Sanitary ware and tiles	477,466	0	0

** Note: Turnover on consolidated basis. This does not include turnover of ₹128.55 crore made on behalf of Resulting Company.*

III. Operations

18. Number of locations where plants and/or operations/offices of the entity are situated:

Location	Number of plants	Number of offices*	Total
National	14	Nil	14
International	Nil	Nil	Nil

**No. of offices includes retail outlets/warehouses with GST registration*

19. Markets served by the entity:
    a. Number of locations

Location	Number
National (No. of States)	5 States
International (No. of Countries)	Nil

b. What is the contribution of exports as a percentage of the total turnover of the entity? NIL

c. A brief on types of customers:

The Company caters to variety of customers including automobile ancillaries, white goods manufacturers, busbody builders, storage equipment manufacturers etc., apart from distributore and dealers and Walkin retail customers.

IV. Employees

20. Details as at the end of Financial Year: 2025-2026

a. Employees and workers (including differently abled):

S. No.	Particulars	Total (A)	Male		Female	
			No. (B)	% (B / A)	No. (C)	% (C / A)
			EMPLOYEES			
1.	Permanent (D)	130	123	95%	7	5%
2.	Other than Permanent (E)	18	16	89%	2	11%
3.	**Total Employees (D + E)**	**148**	**139**	**93.91%**	**9**	**6%**
			WORKERS			
4.	Permanent (F)	-	-	-	-	-
5.	Other than Permanent (G)	-	-	-	-	-
6.	**Total workers (F + G)**	-	-	-	-	-

**Shankara Building Products Limited categorises its entire workforce as 'Employees'. Employees consist of Permanent Employees across locations who are on the Company's and its subsidiaries' payroll.*

b. Differently abled Employees and workers:

S. No.	Particulars	Total (A)	Male		Female	
			No. (B)	% (B / A)	No. (C)	% (C / A)
			DIFFERENTLY ABLED EMPLOYEES			
1.	Permanent (D)	NA				
2.	Other than Permanent (E)					
3.	**Total Employees (D + E)**					
			DIFFERENTLY ABLED WORKERS			
4.	Permanent (F)	2	2	100	-	-
5.	Other than Permanent (G)	-	-	-	-	-
6.	**Total differently (F + G)**	**2**	**2**	**100**	-	-

Note: Shankara Building Products Limited upholds a policy of equal employment opportunity for all individuals. The company strictly prohibits discrimination of any kind, whether based on race, caste, religion, color, ancestry, marital status, gender, sexual orientation, age, nationality and disability.

21. Participation/Inclusion/Representation of women

	Total (A)	No. and percentage of	
		No. (B)	% (B / A)
Board of Directors	6	1	17%
Key Management Personnel	3	-	-

*Note: * At Shankara Building Products Limited Key Managerial Personnel includes MD, Executive Director, Chief Financial Officer, and Company Secretary*

22. Turnover rate for permanent employees and workers *(Disclose trends for the past 3 years)*

	FY 2025-26 (Turnover rate in current FY)			FY 2024-25 (Turnover rate in previous FY)			FY 2023-24 (Turnover rate in the year prior to the previous FY)		
	Male	Female	Total	Male	Female	Total	Male	Female	Total
Permanent Employees	8%	3%	11%	8%	20%	28%	9%	13%	21%
Permanent Workers	Not Applicable								

V. Holding Subsidiary and Associate Companies (including Joint ventures)

Provided in the Annual Report for information on holding/subsidiary/associated companies.

23. (a) Names of holding /subsidiary/associate companies /joint ventures

S. No.	Name of the holding / subsidiary / associate companies / joint ventures (A)	Indicate whether holding/ Subsidiary/ Associate/ Joint Venture	% of shares held by listed Entity	Does the entity indicated at column A, participate in the Business Responsibility initiative of the listed entity? (Yes/No)
1.	Taurus Value Steel & Pipes Private Limited	Wholly-Owned Subsidiary	100%	No
2.	Vishal Precision Steel Tubes & Strips Private Limited	Wholly-Owned Subsidiary	100%	NO
3.	Century wells Roofing India Private Limited	Wholly-Owned Subsidiary	100%	NO

*Note: *The Steel Network Holdings Pte Limited a non-operating subsidiary of the Company domiciled in Singapore, has been wound up and has been liquidated with effect from December 26, 2025. The confirmation certificate of dissolution from the concerned regulatory authority was received by the Company on 4th January, 2026.*

**During the year under review, Shankara Buildpro Limited wholly owned subsidiary of the Company ceased to be the subsidiary of the Company pursuant to the Scheme of Arrangement.*

VI. CSR Details

24. Corporate Social Responsibility (as per standalone financials)

(₹ in Crores)

(i)	Whether CSR is applicable as per Section 135 of Companies Act, 2013	Yes
(ii)	Turnover (in ₹)	128.55
(iii)	Net worth (in ₹)	235.90

VII. Transparency and Disclosures Compliances

25. Complaints/ Grievances on any of the principles (Principles 1 to 9) under the National Guidelines on Responsible Business Conduct

Stakeholder group from whom complaint is received	Grievance Redressal Mechanism in place (Yes/No) (if yes, then provide web-link for grievance redress policy)	FY 2025 -26			FY 2024 -25		
		Number of complaints filed during the year	Number of complaints pending resolution at close of the year	Remarks	Number of complaints filed during the year	Number of complaints pending resolution at close of the year	Remarks
Communities	Yes https://shankarabuildingproducsltd.com/wp-content/uploads/2024/06/Policy-on-Whistle-blower.pdf	Nil					
Investors (other than shareholders)	Yes https://shankarabuilding-productsltd.com/wp-content/uploads/2024/06/Policy-on-Whistle-blower.pdf	Nil					
Shareholders	Yes ir@shankarabuildpro.com & https://scores.gov.in/scores/Welcome.html	Nil					
Employees and Workers (includes former employees)	Yes https://shankarabuildingproduct-sltd.com/wp-content/uploads/2024/06/Policy-on-Whistle-blower.pdf	Nil					

Customers	Yes https://shankarabuildingproductsltd.com/wp-content/uploads/2024/06/Policy-on-Whistle-blower.pdf	Nil
Value Chain Partners	Yes https://shankarabuildingproductsltd.com/wp-content/uploads/2024/06/Policy-on-Whistle-blower.pdf	Nil

26. Overview of the entity's material responsible business conduct issues

Please indicate material responsible business conduct and sustainability issues pertaining to environment and social matters that present a risk or an opportunity to your business, rationale for identifying the same, approach to adapt or mitigate the risk along-with its financial implications, as per the following format

S. No.	Material issue identified	Indicate whether risk or opportunity (R/O)	Rationale for identifying the risk / opportunity	In case of risk, approach to adapt or mitigate	Financial implications of the risk or opportunity (Indicate positive or negative implications)
1.	Water and Waste	R	Committed to the principle of efficient resource utilization, the organization focuses on reducing overall consumption wherever possible. In line with this approach, it sets clear objectives to improve water management practices, including monitoring usage, minimizing wastage, and promoting conservation initiatives. These efforts support sustainable operations while ensuring responsible and optimized use of natural resources.	Reduction of waste by awareness and responsible disposal leading to recycling. Water treatment facilities are established to ensure water treatment, recycling and recharge.	Negative implications

2.	Electricity	O	One of the subsidiaries, Vishal Precision Steel Tubes & Strips Private Limited has opted to join the solar grid offered by BESCOM and private players. We have switched about 80% of our requirement from conventional electricity to solar generated power (windmill power)	-	Positive implications The Company's saves around Rs. 60 lacs per annum on its power payout due to windmill project
3.	Health & Safety	O	The Company places strong emphasis on maintaining a safe working environment, which may have an impact on cost, and resource availability. Implementing robust safety measures, compliance standards, and preventive protocols can sometimes require additional investments and time, as well as influence the scheduling and accessibility of resources.	We implement a range of employee-centric initiatives across our workplaces to support staff well-being, including health awareness programs and sessions.	Negative implications
4.	Ethical and Transparent Business Conduct	O	Ethical conduct is fundamental to the long-term success and sustainability of any organization. Unethical practices can expose a company to significant risks, including reputational damage, loss of stakeholder confidence, legal and regulatory consequences, and operational disruptions.	Regular internal reviews, audits, and presentations are conducted to keep stakeholders informed about changes introduced by regulatory authorities.	Positive Implications
5.	CSR	O	As part of its commitment to social responsibility, the Company undertakes comprehensive initiatives across key areas such as education, healthcare, and environmental sustainability.	The company remains committed to sustainable development in both social and environmental spheres Key Projects: i. Shankara Boys School & Girls School ii. Water shed management	Positive Implications

SECTION B: MANAGEMENT AND PROCESS DISCLOSURES

This section is aimed at helping businesses demonstrate the structures, policies and processes put in place towards adopting the NGRBC Principles and Core Elements.

The National Guidelines on Responsible Business Conduct (NGRBC) released by the Ministry of Corporate Affairs has updated and adopted nine areas of Business Responsibility. These are briefly as under:

P1	Businesses should conduct and govern themselves with integrity and in a manner that is ethical, transparent and accountable
P2	Businesses should provide goods and services in a manner that is sustainable and safe
P3	Businesses should respect and promote the well-being of all employees, including those in their value chains
P4	Businesses should respect and promote the well-being of all employees, including those in their value chains
P5	Businesses should respect and promote human rights
P6	Businesses should respect and make efforts to protect and restore the environment
P7	Businesses, when engaging in influencing public and regulatory policy, should do so in a manner that is responsible and transparent
P8	Businesses should respect and make efforts to protect and restore the environment
P9	Businesses should engage with and provide value to their consumers in a responsible manner

No	Disclosure Questions	P1	P2	P3	P4	P5	P6	P7	P8	P9
	Policy and management processes									
1.	Whether your entity's policy/policies cover each principle and its core elements of the NGRBCs. (Yes/No)	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
2.	Has the policy been approved by the board?	Yes*	Yes***	Yes**	Yes**	Yes*	Yes**	No	Yes***	Yes****
3.	Web Link of the Policies, if available	CSR Policy, Whistle Blower Policy https://shankarabuildingproductsltd.com/wp-content/uploads/2024/06/Policy-on-Whistle-blower.pdf								
4.	Whether the entity has translated the policy into procedures (Yes/No)	No	No	No	No	No	No	No	No	No
5.	Do the enlisted policies extend to your value chain partner (Yes/No)	No	No	No	No	No	No	No	No	No
6.	Name of the National and international codes/certifications/labels/standards (e.g. SA 8000, OHSAS, ISO, BIS) adopted by your entity and mapped to each principle.	ISO 9001:2015								
7.	Specific commitments, goals and targets set by the entity with defined timelines, if any	At the start of each financial year, the Company presents defined goals, commitments, and targets to the Board of Directors, while the Risk Management Committee monitors key parameters to ensure their achievement. To support these objectives, the Company undertakes initiatives such as installing energy-efficient LED lighting and rainwater harvesting systems, continuously tracking energy consumption to identify savings opportunities, solar power generation, maintaining adequate insurance coverage to mitigate financial risks, and establishing dedicated teams to identify risks and develop appropriate mitigation strategies.								
8.	Performance of the entity against the specific commitments' goals and targets along with reasons in case the same are not met.	Performance of each of the principles is reviewed periodically by Risk Management Committee.								
	Governance, leadership and oversight									
9.	Statement by director responsible for the business responsibility report, highlighting ESG related challenges, targets and achievements (listed entity has flexibility regarding the placement of this disclosure): Shankara is committed to maintaining the highest standards of ethical and fair business practices that serve the interests of all stakeholders, including customers, employees, business partners, investors, and the wider community. The Company prioritizes providing clean, safe, healthy, and equitable working conditions across its operations and value chain, ensuring that both employees and partners can work in a secure and supportive environment.									
10.	Details of the highest authority responsible for implementation and oversight of the Business Responsibility Policies. Sukumar Srinivas, Managing Director (DIN: 01668064) under the guidance of the Board of Directors and its Committees is responsible for implementation and oversight of the Business Responsibility policy.									

11	Does the entity have a specified Committee of the Board/Director responsible for decision making on sustainability related issues? (Yes/No). If yes, provide details :- Yes, the Board of Directors has assigned the responsibility of overseeing the Company's sustainability initiatives to the Risk Management Committee. This Committee is composed of three Non-Executive Independent Directors and two Executive Directors of the Company. The Company has Risk Management Committee headed by an Independent Directors monitoring the progress of Risk Management on a quarterly basis..

Member of the Risk Management Committee	**Designation**	**DIN**
Mr. B. Jayaraman	Chairman	00022567
Mr. Sukumar Srinivas	Member	01668064
Mr. Dhananjay Mirlay Srinivas	Member	09108483
Mrs. Sujatha G	Member	10538207
Mr. C. Ravikumar	Member	01247347
Mr. N. Muthuraman	Member	02375046

* Shankara Code of Conduct
** Corporate Social Responsibility Policy
***Shankara Vision & Mission
****Shankara Quality Policy
***** The Company has adopted The National Guidelines on Responsible Business Conduct (NGRBC) released by the Ministry of Corporate Affairs.

10. Details of Review of NGRBCs by the Company:

Subject for review	Indicate whether review was undertaken by Director/ Committee of the Board/Any Other Committee									Frequency (Annually/ Half yearly/quarterly/ Any other-please specify)								
	P1	P2	P3	P4	P5	P6	P7	P8	P9	P1	P2	P3	P4	P5	P6	P7	P8	P9
Performance against above policies and follow up action	Yes a. By Internal Management on need basis b. Committee of the Board on quarterly basis									On a need basis								
Compliance with Statutory requirements of relevance to the principles and rectification of any non-compliances	The Company is in compliance with the applicable statutory rules and regulations.									On a need basis								

11. Has the entity carried out independent assessment/evaluation of the working of its policies by an external agency? (Yes/ no). If yes, provide name of the agency.

No

12. If answer to question (1) above is "No" i.e. not all Principles are covered by a policy, reasons to be stated:

Questions	P1	P2	P3	P4	P5	P6	P7	P8	P9
The entity does not consider the Principles material to its business (Yes/No)	-								
The entity is not at a stage where it is in a position to formulate and implement the policies on specified principles (Yes/No)									
The entity does not have the financial or/human and technical resources available for the task (Yes/No)									
It is planned to be done in the next financial year (Yes/No)									
Any other reason (please specify)									

The Company's policies are periodically reviewed by the Board of Directors, its committees, and senior management. These policies and procedures are aligned with regulatory requirements and are updated as necessary to ensure ongoing compliance.

SECTION C: PRINCIPLE WISE PERFORMANCE DISCLOSURE

This section is aimed at helping entities demonstrate their performance in integrating the Principles and Core Elements with key processes and decisions. The information sought is categorized as "Essential" and "Leadership". While the essential indicators are expected to be disclosed by every entity that is mandated to file this report, the leadership indicators may be voluntarily disclosed by entities which aspire to progress to a higher level in their quest to be socially, environmentally and ethically responsible.

PRINCIPLE 1 Businesses should conduct and govern themselves with integrity, and in a manner that is Ethical, Transparent and Accountable.

Essential Indicators

1. Percentage coverage by training and awareness programmes on any of the Principles during the financial year:

Segment	Total number of training and awareness programmes held	Topics/principles covered under the training and its impact	% age of the persons in the respective category covered by the awareness programmes
Board of Directors	At each Board Meeting, the Board discusses key changes and implications under applicable laws and regulations, including SEBI Regulations, the Companies Act, corporate governance requirements, and the Income Tax Act, with the Statutory and Internal Auditors. The Board and Audit Committee also deliberate on integrity matters, strategic priorities, financial performance, and the Company's CSR and sustainability initiatives.		100%
Key Managerial Personnel	Since Managing Director, Executive Director, Chief Financial Officer and Company Secretary are part of each board meeting they also get trained on various regulatory changes and topic.		100%
Employees other than Board of Directors and KMPs	1	1) Code of Conduct 2) Whistleblower Policy 3) Prevention of Sexual Harassment at the Workplace	100%

Note: All the principles laid down in this Report are covered in the Company's Code of Conduct, which is mandatorily adhered to by all employees of the Company

2. Details of fines/penalties/punishment/award/compounding fees/settlement amount paid in proceedings (by the entity or by directors/KMPs) with regulators/law enforcement agencies/judicial institutions in the financial year:

There are no fines/penalties/punishment/award/compounding fees/settlement amount paid in proceedings by the entity or by directors/KMPs with regulators/law enforcement agencies/judicial institutions for the financial year ended March 31, 2026.

3. Of the instancing disclosed in question 2 above, details of Appeal/Revision preferred in cases where monetary or non-monetary action has been appealed

Case Details	Name of the regulatory/ enforcement agencies/ judicial institutions
Not Applicable	

4. Does the entity have an anti-corruption or anti-bribery policy if yes, provide details in brief and if available please provide a web link to the policy

The Company has adopted a Code of Conduct covering anti-corruption and anti-bribery, supported by a Whistleblower Policy and Vigil Mechanism for reporting unethical conduct, fraud, or Code violations. It ensures protection against victimization and is accessible on the Company's website https://shankarabuildingproductsltd.com/wp-content/uploads/2024/06/Policy-on-Whistle-blower.pdf

5. Number of Directors/KMPs/employees/workers against whom disciplinary action was taken by any law enforcement agency for the charges of bribery/corruption:

There has been no cases involving disciplinary action taken by any law enforcement agency for the charges of bribery/corruption against directors/KMP/employees/workers that have been brought to our attention.

Case Details	FY 2025-26 (Current Financial year)	FY 2024-25 (Previous Financial Year)
Directors	-	-
KMPs		
Employees		
Workers		

6. Details of complains with regard to conflict of interest

	FY 2025-26 (Current Financial year)		FY 2024-25 (Previous Financial Year)	
	Number	Remarks	Number	Remarks
Number of complaints received in relation to issues of Conflict of Interest of the Directors	-	Not Applicable	-	Not Applicable
Number of complaints received in relation to issues of conflict NIL of Interest of the KMPs				

7. Provide details of any corrective action taken or underway on issues related to fines/penalties/action taken by regulators/ law enforcement agencies/ judicial institutions on cases of corruption and conflicts of interest

Not Applicable

8. Number of days of accounts payables (Account payable *365)/ Cost of goods/services procured) in the following format:

	FY 2025-26	FY 2024-25
Number of days of account payables	21	11

9. Openness of business Provide details of concentration of purchases and sales with trading houses, dealers, and related parties along-with loans and advances & investments, with related parties, in the following format:

	Metric	FY 2025-26	FY 2024-25
Concentration of Purchases	a. Purchases from trading houses as % of total purchases b. Number of trading houses where purchases are made from c. Purchases from top 10 trading houses as % of total purchases from trading houses	11.32% - 98.73%	27.84% - 93.46%
Concentration of Sales	a. Sales to dealers / distributors as % of total sales b. Number of dealers / distributors to whom sales are made c. Sales to top 10 dealers / distributors as % of total sales to dealers / distributors	73.55% - 95.12%	65.43% - 72.35%
Share of RPTs in	a. Purchases (Purchases with related parties / Total Purchases) b. Sales (Sales to related parties / Total Sales) c. Loans & advances (Loans & advances given to related parties / Total loans & advances) d. Investments (Investments in related parties / Total Investments made)	11.10% 68.51% Nil Nil	26.27% 41.12% Nil Nil

Leadership Indicators

1. Awareness programmes conducted for value chain partners on any principles during the financial year:

Total number of awareness programmes held	Topics / principles covered under the training	Percentage of value chain partners covered (by value of business done with such partners) under the awareness programmes
Nil		

In the Company's Code of Conduct and general terms and conditions, the Company has emphasized on all integrity aspects, which are applicable to all suppliers.

2. Does the entity have processes in place to avoid/manage conflict of interests involving members of the Board? (Yes/No) If yes, provide details of the same.

Pursuant to the Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirements), Regulations, 2015, the Company requires each Directors to submit an annual declaration under its Code of Conduct, concern or interest in any company or companies or bodies corporate, firms, or other association of individuals which shall include the shareholding. These declarations are crucial for transparency and accountability to shareholders and other stakeholders.

The same principles extend to the Senior Management, who are also required to submit an annual affirmation declaring that they have not engaged in any material, financial, or commercial transactions that could potentially conflict with the interests of the Company.

PRINCIPLE 1 Businesses should conduct and govern themselves with integrity, and in a manner that is Ethical, Transparent and Accountable.

Essential Indicators

1. Percentage coverage by training and awareness programmes on any of the Principles during the financial year:			
Segment	**Total number of training and awareness programmes held**	**Topics/principles covered under the training and its impact**	**% age of the persons in the respective category covered by the awareness programmes**
Board of Directors	At each Board Meeting, the Board discusses key changes and implications under applicable laws and regulations, including SEBI Regulations, the Companies Act, corporate governance requirements, and the Income Tax Act, with the Statutory and Internal Auditors. The Board and Audit Committee also deliberate on integrity matters, strategic priorities, financial performance, and the Company's CSR and sustainability initiatives.		100%
Key Managerial Personnel	Since Managing Director, Executive Director, Chief Financial Officer and Company Secretary are part of each board meeting they also get trained on various regulatory changes and topic.		100%
Employees other than Board of Directors and KMPs	1	1) Code of Conduct 2) Whistleblower Policy 3) Prevention of Sexual Harassment at the Workplace	100%

Note: All the principles laid down in this Report are covered in the Company's Code of Conduct, which is mandatorily adhered to by all employees of the Company

2. Details of fines/penalties/punishment/award/compounding fees/settlement amount paid in proceedings (by the entity or by directors/KMPs) with regulators/law enforcement agencies/judicial institutions in the financial year:

There are no fines/penalties/punishment/award/compounding fees/settlement amount paid in proceedings by the entity or by directors/KMPs with regulators/law enforcement agencies/judicial institutions for the financial year ended March 31, 2026.

3. Of the instance disclosed in question 2 above, details of Appeal/Revision preferred in cases where monetary or non-monetary action has been appealed

Case Details	Name of the regulatory/ enforcement agencies/ judicial institutions
Not Applicable	

4. Does the entity have an anti-corruption or anti-bribery policy if yes, provide details in brief and if available please provide a web link to the policy

The Company has adopted a Code of Conduct covering anti-corruption and anti-bribery, supported by a Whistleblower Policy and Vigil Mechanism for reporting unethical conduct, fraud, or Code violations. It ensures protection against victimization and is accessible on the Company's website https://shankarabuildingproductsltd.com/wp-content/uploads/2024/06/Policy-on-Whistle-blower.pdf

5. Number of Directors/KMPs/employees/workers against whom disciplinary action was taken by any law enforcement agency for the charges of bribery/corruption:

There has been no cases involving disciplinary action taken by any law enforcement agency for the charges of bribery/corruption against directors/KMP/employees/workers that have been brought to our attention.

	FY 2025-26 (Current Financial year)	FY 2024-25 (Previous Financial Year)
Directors	-	-
KMPs		
Employees		
Workers		

6. Details of complaints with regard to conflict of interest

	FY 2025-26 (Current Financial year)		FY 2024-25 (Previous Financial Year)	
	Number	Remarks	Number	Remarks
Number of complaints received in relation to issues of Conflict of Interest of the Directors	-	Not Applicable	-	Not Applicable
Number of complaints received in relation to issues of conflict NIL of Interest of the KMPs				

7. Provide details of any corrective action taken or underway on issues related to fines/penalties/action taken by regulators/law enforcement agencies/ judicial institutions on cases of corruption and conflicts of interest: Not Applicable

8. Number of days of accounts payables (Account payable *365)/ Cost of goods/services procured) in the following format:

	FY 2025-26	FY 2024-25
Number of days of account payables	21	11

9. Openness of business Provide details of concentration of purchases and sales with trading houses, dealers, and related parties along-with loans and advances & investments, with related parties, in the following format:

	Metric	FY 2025-26	FY 2024-25
Concentration of Purchases	a. Purchases from trading houses as % of total purchases	11.32%	27.84%
	b. Number of trading houses where purchases are made from	-	-
	c. Purchases from top 10 trading houses as % of total purchases from trading houses	98.73%	93.46%
Concentration of Sales	a. Sales to dealers / distributors as % of total sales	73.55%	65.43%
	b. Number of dealers / distributors to whom sales are made	-	-
	c. Sales to top 10 dealers / distributors as % of total sales to dealers / distributors	95.12%	72.35%
Share of RPTs in	a. Purchases (Purchases with related parties / Total Purchases)	11.10%	26.27%
	b. Sales (Sales to related parties / Total Sales)	68.51%	41.12%
	c. Loans & advances (Loans & advances given to related parties / Total loans & advances)	Nil	Nil
	d. Investments (Investments in related parties / Total Investments made)	Nil	Nil

Leadership Indicators

1. Awareness programmes conducted for value chain partners on any principles during the financial year:

Total number of awareness programmes held	Topics / principles covered under the training	Percentage of value chain partners covered (by value of business done with such partners) under the awareness programmes
Nil		

In the Company's Code of Conduct and general terms and conditions, the Company has emphasized on all integrity aspects, which are applicable to all suppliers.

2. Does the entity have processes in place to avoid/manage conflict of interests involving members of the Board? (Yes/No) If yes, provide details of the same.

Pursuant to the Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirements), Regulations, 2015, the Company requires each Directors to submit an annual declaration under its Code of Conduct, concern or interest in any company or companies or bodies corporate, firms, or other association of individuals which shall include the shareholding. These declarations are crucial for transparency and accountability to shareholders and other stakeholders.

The same principles extend to the Senior Management, who are also required to submit an annual affirmation declaring that they have not engaged in any material, financial, or commercial transactions that could potentially conflict with the interests of the Company.

PRINCIPLE 2 Businesses should provide goods and services in a manner that is sustainable and safe.

Essential Indicators

1. Percentage of R&D and capital expenditure (capex) investments in specific technologies to improve the environmental and social impacts of product and processes to total R&D and capex investments made by the entity, respectively.

	Current Financial Year 2025-26	Previous Financial Year 2024-25	Details of improvements in environmental and social impacts
R & D	Nil		
Capex			

2. a. Does the Company have procedures in place for sustainable sourcing? (Yes/No)
Yes

2. b. If yes, what percentage of inputs were sourced sustainably?

Though we have not quantified the percentage of inputs sourced sustainably, Shankara always sources products and services that are environment friendly, recycled, energy efficient and locally sourced, to the extent possible.

3. Describe the processes in place to safely reclaim your products for reusing, recycling and disposing at the end of life, for (a) Plastics (including packaging) (b) E-waste (c) Hazardous waste and (d) other waste

At Shankara, environmental responsibility is not treated as an isolated initiative but as a core principle that shapes our operations, decision-making, and long-term vision. We recognize that sustainable business practices are essential not only for protecting the environment but also for creating lasting value for our stakeholders.

A key focus area of our environmental commitment is the reduction of plastic usage across all our facilities and processes. We actively work to identify and eliminate unnecessary single-use plastics, replacing them with sustainable and reusable alternatives wherever feasible. This includes adopting eco-friendly packaging materials, encouraging the use of refillable containers, and integrating biodegradable or recyclable options into our supply chain.

Beyond operational changes, we strive to cultivate a culture of environmental awareness among our employees and partners. Through continuous engagement, awareness programs, and internal policies, we encourage individuals to adopt eco-friendly habits in their daily activities such as minimizing waste, practicing responsible disposa and choosing sustainable products. Through these efforts, Shankara continues to strengthen its commitment to responsible growth ensuring that our progress today does not come at the cost of tomorrow.

4. Whether Extended Producer Responsibility (EPR) is applicable to the Company's activities. If yes, whether the waste collection plan is in line with the Extended Producer Responsibility (EPR) plan submitted to Pollution Control Boards? If not, provide steps taken to address the same

The Company has obtained consent from the Pollution Control Board and ensures timely updating of operational parameters in accordance with the prescribed norms.

Leadership Indicators

1. Has the entity conducted Life Cycle Perspective / Assessments (LCA) for any of its products (for manufacturing industry) or for its services (for service industry)? If yes, provide details in the format

NIC Code	Name of the product / Services	Has the entity conducted Life Cycle products (for manufacturing industry) provide details in the following format? Name of Product / Service	% of total Turnover contributed	Perspective / or for its services Boundary for which the Life Cycle Perspective / Assessment was conducted	Whether conducted by independent external agency (Yes/ No)	Assessments (LCA) for any of its for service industry)? If yes, Results communicate d in public domain (Yes/ No) If yes, provide the web-link.
Not Applicable						

2. If there are any significant social or environmental concerns and /or risks arising from production or disposal of your products/ services, as identified in the Life Cycle Perspective/Assessments (LCA) or through any other means, briefly describe the same along with action taken to mitigate the same

There are no significant social/environmental concerns and /or risks arising from production.

Name of Product / Service	Description of the risk / concern	Action Taken
Not Applicable		

3. Percentage of recycled or reused input material to total material (by value) used in production (for manufacturing industry) or providing services (for service industry)

Indicate input material	Recycled or re-used input material to total material Action Taken	
	FY 2025-2026	FY 2024-2025
	Nil	

4. Of the products and packaging reclaimed at end of life of products, amount (in metric tonnes) reused, recycled, and safely disposed

Indicate input material	Recycled or re-used input material to total material Action Taken					
	FY 2025-2026			FY 2024-2025		
	Re-Used	Recycled	Safely Disposed	Re-Used	Recycled	Safely Disposed
Plastics (including packaging)	Nil					
E-waste						
Hazardous waste						
Other waste						

5. Reclaimed products and their packaging materials (as percentage of products sold) for each product category

Indicate product category	Reclaimed products and their packaging materials as % of total products sold in respective category
Nil	

PRINCIPLE 3 Businesses should respect and promote the well-being of all employees including those in their value chains.

Essential Indicators

1. a. Details of measures for the well-being of employees:

Category	% of workers covered by:										
	Total (A)	Health Insurance		Accident insurance		Maternity benefits		Paternity benefits availed		Day Care facilities	
		Number (B)	% (B/A)	Number (C)	% (C/A)	Number (D)	(D) % (D/A)	Number (E)	% (E/A)		
		Permanent employees									
Male	123	123	100	123	100	0	0	0	0	0	
Female	7	7	100	7	100	7	100	0	0	0	
Total	**130**	**130**	**100**	**130**	100	**7**	**100**	0	0	0	
		Other than Permanent employees									
Male		Not Applicable									
Female											
Total											

Note: Include employees other than ESI coverage and Probationary employees.
Health Insurance covers maternity benefits. It is renewed till 13th January, 2027.

b. Details of measures for the well-being of workers

Category	% of workers covered by:										
	Total (A)	Health Insurance		Accident insurance		Maternity benefits		Paternity benefits availed		Day Care facilities	
		Number (B)	% (B/A)	Number (C)	% (C/A)	Number (D)	(D) % (D/A)	Number (E)	% (E/A)		
Permanent workers											
Male	Not Applicable										
Female											
Total											
Other than Permanent (workers)											
Male	Not Applicable										
Female											
Total											

c. Spending on measures towards well-being of employees and workers (including permanent and other than permanent) in the following format

Gender	FY 2025-2026	FY 2024-2025
Cost incurred on wellbeing measures as a % of total revenue of the company	-	-

Note: The above disclosure regarding well-being measures are benefits provided to permanent employees including employee insurance.

2. **Details of retirement benefits for Current FY and Previous financial year**

Your Company makes contributions to Provident Fund (PF), Employee State Insurance (ESI), National Pension System (NPS) etc. for eligible employees.

Benefits	FY 2025 - 2026 Current financial year			FY 2024 - 2025 Previous financial year		
	No. of employees covered as a % of total employees	No. of workers covered as a % of total workers	Deducted and deposited with the authority (Y/N/N.A)	No. of employees covered as a % of total employees	No. of workers covered as a % of total workers	Deducted and deposited with the authority (Y/N/N.A)
PF	100	Not Applicable	Yes	100	Not Applicable	Yes
Gratuity	93	Not Applicable	Yes	85	Not Applicable	Yes
ESI	7	Not Applicable	Yes	27	Not Applicable	Yes
Others - please specify	Not Applicable					

3. Accessibility of workplaces- Are the premises/offices of the entity accessible to differently-abled employees and workers as per the requirements of the Rights of Persons with Disabilities Act, 2016? If not, whether any steps are being taken by the entity in this regard.

Yes. The Company's existing and new infrastructure is guided by a comprehensive and forward-looking plan to ensure workplaces are accessible, inclusive, and responsive to the needs of all individuals. For existing infrastructure, the Company undertakes regular assessments to identify barriers that may limit ease of movement or usability.

4. Does the entity have an equal opportunity policy as per the Rights of Persons with Disabilities Act, 2016? If so, provide a web-link to the policy.

Yes, the Company provides equal rights to its employees and does not discriminate on any ground, including race, caste, religion, color, marital status, gender, age, nationality, disability or any other category protected by applicable law.

5. Return to work and Retention rates of permanent employees and workers that took parental leave.

	Permanent employees		Non-Permanent workers	
Gender	Return to work rate	Retention Rate	Return to work rate	Retention Rate
Male	100	-	-	-
Female	100	66.67	-	-
Total	**100**	**66.67**	-	-

**Return to work rate includes employees who took maternal and illness leave in financial year 2025-26 and returned to work.*

6. Is there a mechanism available to receive and redress grievances for the following categories of employees and worker (Permanent Workers/Employees)? If yes, give details of the mechanism in brief.

<table>
<tr><th>Category</th><th>Yes/No (If Yes, then give details of the mechanism in brief)</th></tr>
<tr><td>Permanent Workers</td><td rowspan="4">Yes. Employees are encouraged to initially report their concerns to their respective Department Heads or the Head of Human Resources, ensuring that issues are addressed promptly at the appropriate level.

This approach allows for open communication and facilitates timely resolution through direct engagement with immediate supervisors or HR representatives. In cases where concerns remain unresolved or require further attention, employees are empowered to escalate the matter to Senior Management. This structured escalation mechanism ensures that all concerns are treated seriously, reviewed impartially, and resolved in a fair and transparent manner, reinforcing the Company's commitment to a supportive, accountable, and responsive workplace environment.</td></tr>
<tr><td>Other than Permanent Workers</td></tr>
<tr><td>Permanent Employees</td></tr>
<tr><td>Other than Permanent Employees</td></tr>
</table>

Employees are encouraged to share their concerns with their reporting managers and the HR department. Employees can raise their concerns to POSH Committee Members, the Whistleblower channel, and Grievance Redressal channel.

7. Membership of employees and worker in association(s) or unions recognized by the listed entity:

<table>
<tr><th rowspan="2">Category</th><th colspan="3">FY 2025-2026</th><th colspan="3">FY 2024-2025</th></tr>
<tr><th>Total employees / workers in respective category (A)</th><th>No. of employees / workers in respective category, who are part of association(s) or Union (B)</th><th>% (B / A)</th><th>Total employees / workers in respective category (C)</th><th>No. of employees / workers in respective category, who are part of association(s) or Union (D)</th><th>% (D / C)</th></tr>
<tr><td>Total Permanent Employees</td><td colspan="6" rowspan="6">Not Applicable</td></tr>
<tr><td>Male</td></tr>
<tr><td>Female</td></tr>
<tr><td>Total Permanent Workers</td></tr>
<tr><td>Male</td></tr>
<tr><td>Female</td></tr>
</table>

8. Details of training given to employees and workers

Category	FY 2025-2026						FY 2024-2025				
	Total (A)	On Health and safety measures		On Skill upgradation		Total (D)	On Health and safety measures		On Skill upgradation	
		No. (B)	% (B/A)	No. (C)	% (C/A)		No. (E)	% (E/D)	No. (F)	% (F/D)
Employees										
Male	123	95	77	95	77	114	114	100	114	100
Female	7	7	100	7	100	1	1	100	1	100
Total	**130**	**102**	**78**	**102**	**78**	**115**	**115**	**100**	**115**	**100**
Workers										
Male	0	0	0	0	0	0	0	0	0	0
Female	0	0	0	0	0	0	0	0	0	0
Total	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**	**0**

9. Details of performance and career development reviews of employees and worker.

Throughout the year there will be informal meeting with the Management of the Company and once in year formal review on performance and career development of employees

Category	FY 2025-2026			FY 2025-2026		
	Total (A)	No. (B)	%(B/A)	Total (C)	No. (D)	% (D/C)
Male	122	122	100	114	114	100%
Female	7	7	100	1	1	100%
Total	**129**	**129**	**100**	**115**	**115**	100%
Workers						
Male	Not Applicable					
Female						
Total						

10. Health and safety management system

a. Whether an occupational health and safety management system has been implemented by the entity? (Yes/No). If yes, the coverage of such system

Yes. The Company is committed to providing a safe and healthy work environment aimed at preventing workplace incidents and work-related illnesses. While there is no formal Occupational Health and Safety management system currently in place, the Company actively undertakes several measures to promote employee well-being. These include conducting regular safety training programs, organizing periodic health check-ups for employees, monitoring safety-related incidents, and reviewing them to implement necessary improvements.

b. What are the processes used to identify work related hazards and assess risks on a routine and non-routine basis by the Company?

Shankara has processes in place to identify workplace hazards, such as physical hazards (e.g., slippery floors or poor lighting), ergonomic hazards (e.g., improper seating), and safety hazards (e.g., unsafe equipment or lack of protective measures), and to assess risks in both routine and non-routine activities. This helps address safety concerns early and take preventive action.

Employees and workers are encouraged to report incidents, accidents, or near-misses, promoting transparency and enabling timely corrective measures to prevent recurrence.

The Company also conducts regular safety walkthroughs at its offices and branches to identify risks and improve safety measures, ensuring a safe and secure work environment for all.

c. Whether you have processes for workers to report the work-related hazards and to remove themselves from such risks. (Yes/ No)

Yes. Any kind of incidents are recorded. Process and procedures have been established and complied with.

d. Do the employees/worker of the Company have access to non-occupational medical and healthcare services?

Yes. All employees are covered under the health insurance policy. Our employee- friendly work-life policies, like flexible work policy, support employees who may have challenges as per the standard work arrangement/working hours of the Company. The Company also promotes a supportive work culture that emphasizes work-life balance. The company conducts an annual health check-up camp for all employees.

11. Details of safety related incidents, in the following format:

Safety Incident/Number	Category	FY 2025-2026 Current financial year	FY 2024-2025 Previous financial year
Lost Time Injury Frequency Rate (LTIFR) (per one million -person hours worked)	Employees	Nil	Nil
	Workers		
Total recordable work-related injuries	Employees	Nil	Nil
	Workers		
High consequence work-related injury or ill-health (excluding fatalities)	Employees	Nil	Nil
	Workers		

12. Describe the measures taken by the entity to ensure a safe and healthy workplace

The Company is dedicated to maintaining a safe and healthy work environment for all employees. Management regularly reviews and oversees company policies and operations to ensure compliance with all applicable laws, regulations, and internal standards. This ongoing oversight helps ensure that workplace practices remain effective, up to date, and aligned with statutory requirements. Through periodic evaluations and continuous monitoring, the Company identifies areas for improvement and implements necessary updates to strengthen safety, compliance, and overall operational performance, thereby fostering a responsible and well-regulated work environment.

13. Number of Complaints on the following made by employees and workers

Category	FY 2025-2026			FY 2024-2025		
	Filed during the year	Pending resolution at the end of year	Remarks	Filed during the year	Pending resolution at the end of year	Remarks
Working Conditions	Nil					
Health & Safety						

14. Assessments for the year: 2025-2026

Category	% of your plants and offices that were assessed (by entity or statutory authorities or third parties)
Health and safety practices	100%
Working Conditions	100%

15. Provide details of any corrective action taken or underway to address safety-related incidents (if any) and on significant risks / concerns arising from assessments of health & safety practices and working conditions.

Shankara Building Products Limited does not have any safety-related incidents or significant risks/concerns related to health and safety practices and working conditions that require corrective action.

The Company remains firmly committed to fostering a safe, healthy, and compliant work environment for all employees. We continuously strive to uphold and enhance our health and safety standards through regular monitoring, employee training, and proactive risk assessments. Our approach emphasizes prevention, swift resolution of any emerging concerns, and a culture of safety that aligns with regulatory requirements and industry best practices.

Leadership Indicators

1. Does the entity extend any life insurance or any compensatory package in the event of death of (A) Employees (Y/N) (B) Workers (Y/N)?

Yes. The company has a group term life insurance policy that covers all employees. In addition, the company may, on a discretionary basis, provide financial assistance to the legal dependents of an employee in the event of death while in service on a discretionary basis.

2. Provide the measures undertaken by the entity to ensure that statutory dues have been deducted and deposited by the value chain partners.

The Company has entered into agreements with agencies that supply contract employees, ensuring compliance with statutory obligations relating to employee dues such as income tax, provident fund, professional tax, ESIC, and other applicable regulations as amended from time to time. Regular audits are also carried out to verify and maintain such compliance.

3. Provide the number of employees / workers having suffered high consequence work- related injury / ill health / fatalities (as reported in Q11 of Essential Indicators above), who have been rehabilitated and placed in suitable employment or whose family members have been placed in suitable employment

Particulars	Total no. of affected employees/ workers		No. of employees/workers that are rehabilitated and placed in suitable employment or whose family members have been placed in suitable employment	
	FY 2025-26	FY 2024-2025	FY 2025-26	FY 2024-2025
Employees	Nil			
Workers				

4. Does the Company provide transition assistance programmes to facilitate continued employability and the management of career endings resulting from retirement or termination of employment? (Yes/ No)

Yes

5. Details on assessment of value chain partners on health and safety practices and working conditions.

Your Company is committed to continuously enhancing awareness and ensuring compliance with applicable labour and employment laws and regulations, including those related to gender diversity, human rights, prohibition of child labour, wages, working hours, and prevention of bribery and corruption.

Particulars	% of value chain partners (by value of business done with such partners) that were assessed
Health and safety practices	85 %
Working Conditions	85 %

6. Provide details of any corrective actions taken or underway to address significant risks / concerns arising from assessments of health and safety practices and working conditions of value chain partners.

No areas of concern were raised during the assessment conducted for the value chain partners in FY 2025-2026.

PRINCIPLE 4: Businesses should respect the interests of and be responsive of all its stakeholders

Essential Indicators

1. Describe the process for identifying key stakeholder groups:

The Company identifies its stakeholders through an informal process led by Management, based on their relevance and impact on the business. These stakeholders primarily include employees, shareholders and investors, customers, key business partners, regulatory authorities, lenders, and vendors. Each of these groups plays a vital role in the Company's operations, growth, and governance.

2. List stakeholder groups identified as key for your entity and the frequency of engagement with each stakeholder group

Stakeholder Group	Whether identified as Vulnerable & Marginalized Group (Yes/No)	Channels of communication (Email, SMS, Newspaper, Pamphlets, Advertisement, Community Meetings, Notice Board, Website), Other	Frequency of engagement (Annually/ Half yearly/ Quarterly / others – please specify)	Purpose and scope of engagement including key topics and concerns raised during such engagement
Shareholders	No	Annual General Meeting, Shareholder meets, email, Stock Exchange intimations, investor/ analysts meet/ conference calls, annual report, quarterly results, media releases and Company/SE website	Ongoing	Share price appreciation, dividends, profitability and financial stability, growth prospects
Employees	No	Senior leaders' communication, Employee Communication, goal setting and performance appraisal meetings/ review,	Ongoing	Efficiencies, improvement areas, long- term strategy plans, training and awareness, brand
Customers	No	Website, distributor / direct customer, senior leader-customer meets / visits, Dealer's meet	Ongoing	Product quality and availability, responsiveness to needs, after sales service
Suppliers / Partners	No	Communication and partnership meets, MoU and framework agreements, professional networks, contract management/ review, on site presentations, satisfaction surveys	Ongoing	Quality, timely delivery and payments and digitalization opportunities
Communities	No	CSR projects, CSR Partner's meet	Ongoing	Community development and Education development

Leadership Indicators

1. Provide the processes for consultation between stakeholders and the Board on economic, environmental and social topics or if consultation is delegated how is feedback from such consultations provided to the Board

Stakeholder engagement is an important priority for the Company and involves not only shareholders, but also employees, customers, and suppliers. The Company actively addresses their concerns and expectations, strives to understand what is important to them, and explores ways to create meaningful positive impact. This is carried out as an ongoing and continuous process.

2. Whether stakeholder consultation is used to support the identification and management of environmental and social topics (Yes/No) If so, provide details of instances as to how the inputs received from stakeholders on these topics were incorporated into policies and activities of the entity

No

3. Provide details of instances of engagement with and actions taken to address the concerns of vulnerable / marginalized stakeholder groups.

Since there is no vulnerable / marginalized stakeholder groups identified by the Management, so there is no instances of engagement with and actions taken to address the concerns of vulnerable / marginalized stakeholder groups.

4. Out of the above, has the company identified the disadvantaged, vulnerable & marginalized stakeholders?

Not Applicable

PRINCIPLE 5 Businesses should respect and promote Human Rights

Essential Indicators

1. Employees and workers who have been provide training on human rights issues and policy (ies) of the entity

Category	FY 2025-2026 Current Financial Year			FY 2024-2025 Previous Financial Year		
	Total (A)	No. of employees / workers covered (B)	% (B/A)	Total (C)	No. of employees / workers covered (D)	% (C/D)
Employees						
Permanent	130	130	100	107	107	100
Other than permanent	18	18	100	8	8	100
Total Employees	**148**	**148**	**100**	**115**	**115**	**100**
Workers						
Permanent	Not Applicable					
Other than permanent						
Total Employees						

2. Details of minimum wages paid to employees and workers

Category	Total (A)	FY 2025-2026 Current Financial Year				Total (D)	FY 2024-2025 Previous Financial Year			
		Equal to Minimum Wage		More than Minimum Wage			Equal to Minimum Wage		More than Minimum Wage	
		No. (B)	% (B/A)	No. (C)	% (C/A)		No. (E)	% (E/D)	No. (F)	% (F/D)
Employees										
Permanent	130	-	-	-	-	107	-	-	-	-
Male	123	-	-	123	100	106	-	-	106	100
Female	7	-	-	7	100	1	-	-	1	100
Other than Permanent	18	-	-	-	-	8	-	-	8	100
Male	16	-	-	16	100	8	-	-	8	100
Female	2	-	-	2	100	-	-	-	-	-
Workers										
Permanent	Not Applicable									
Male										
Female										
Other than Permanent										
Male										
Female										

3. (a) Details of remuneration /salary/wages in the following format:

Category	Male		Female	
	Number	Median remuneration/ salary/ wages of respective category	Number	Median remuneration/ salary/ wages of respective category
Board of Directors (BoD)*	1	-	-	-
Key Managerial Personnel	2	7.66	-	-
Employees other than BoD and KMP	129	4.12	-	-
Workers	-	-	-	-

** Only Executive Director is considered for median calculation. The Managing Director, Mr. Sukumar Srinivas, has been aligned with the resulting company, M/s Shankara Buildpro Limited, pursuant to the Scheme of Arrangement, and, accordingly, cease to draw any salary or remuneration from the Company with effect from October 2025.*

(b) Gross wages paid to Female as % of total wages paid by the entity, in the following format.

Category	FY 2025-2026	FY 2024-2025
Gross wages paid to Females as % of total wages	6	11

4. Do you have a focal point (Individual/Committee) responsible for addressing Human Rights impacts issues caused or contributed to by the business? (Yes/No)

Yes, the Company has assigned the responsibility of addressing human rights issues or impact to the Human Resource Department.

5. Describe the internal mechanism in place to redress grievances related to Human Rights issues.

The Company is committed to maintaining a safe, secure, and harmonious business environment and workplace for all employees and stakeholders. It firmly believes that every individual has the right to work in an environment that is free from harassment, discrimination, and any other unsafe or disruptive conditions that may affect dignity or well-being.

In line with this commitment, the Company has established a Prevention of Sexual Harassment (POSH) Committee to address and redress complaints related to workplace harassment in a fair, transparent, and timely manner. The Committee ensures that all concerns are handled with sensitivity, confidentiality, and impartiality, while also promoting awareness and preventive measures to foster a respectful and inclusive workplace culture.

6. Number of complaints on the following made by employees and workers:

	FY 2025-2026 Current Financial year			FY 2024-2025 Previous Financial Year		
Category	Filed during the year	Pending resolution at the end of the year	Remarks	Filed during the year	Pending resolution at the end of the year	Remarks
Sexual Harassment	NIL					
Discrimination at workplace (discriminations based on caste, age, gender, ethnic backgrounds, or other factors etc.)						
Child labour						
Forced labor / Involuntary Labor						
Wages						
Other human rights related issues						

7. Complaints filed under the Sexual Harassment of Women at Workplace (Prevention, Prohibition, and Redressal) Act, 2013, in the following format

Category	FY 2025-2026	FY 2024-2025
Total Complaints reported under Sexual Harassment on of Women at Workplace (Prevention, Prohibition, and Redressal) Act, 2013(POSH)	-	-
Complaints on POSH as a % of female employees/ workers	-	-
Complaints on POSH upheld	-	-

8. Mechanisms to prevent adverse consequences to the complaints in discrimination and harassment cases.

The Company has established clear policies and conducts regular awareness training to ensure a respectful and safe workplace for all employees. These policies reinforce its commitment to maintaining a work environment free from harassment, including sexual harassment, and promoting dignity and respect. The Company follows a strict zero-tolerance approach toward any form of harassment or inappropriate behaviour.

Employees are encouraged to report any incidents of harassment or misconduct without fear of retaliation. All complaints are taken seriously and are promptly and thoroughly investigated to ensure a healthy work environment. The Company has constituted dedicated Whistle Blower and Sexual Harassment Committees, which are responsible for receiving, examining, and addressing complaints, and for recommending appropriate actions to ensure accountability and transparency.

9. Do Human Rights requirements form a part of your business agreements and contacts? (Yes/No)

Yes

10. Assessments for the year: 2025-2026

Category	% of your Plants and Offices that were Assessed (by Entity or Statutory Authorities or Third Parties)
Child Labour	Not Applicable
Child Labour 100% Forced/Involuntary Labour	
Sexual Harassment	
Discrimination at Workplace	
Wages	
Others- please specify	

11. Provide details of any corrective actions taken or underway to address significant risks / concerns arising from the assessments at Question 9 above.

Not Applicable

Leadership Indicators

1. Details of a business process being modified/introduced as a result of addressing Human Rights grievances/ complaints

Not Applicable

2. Details of the scope and coverage of human rights due diligence conducted

None

3. Is the premise/office of the entity accessible to differently abled visitors as per the requirements of the Rights of Persons with Disabilities Act, 2016?

Yes, most of our locations are accessible to differently abled visitors.

4. Details on assessment of value chain partners:

Category	% of value chain partners (by value of business done with such partners) that were assessed
Sexual Harassment	NIL
Discrimination at workplace	
Child Labour	
Forced Labour/Involuntary Labour	
Wages	
Others – please specify	

5. Provide details of any corrective actions taken or underway to address significant risks / concerns arising from the assessment at Question 4 above:

Not Applicable

PRINCIPLE 6: Businesses should respect and make efforts to protect and restore the environment

Essential Indicators

1. Details of total energy consumption (in MWh) and energy intensity, in the following format:

Parameter	FY 2025-2026 Current Financial year	FY 2024-2025 Previous Financial Year
Total electricity consumption (A)	44,92,833 Units	41,46,833 Units
Total fuel consumption (B)	-	0
Energy consumption through other sources (C)	-	0
Total energy consumption (A+B+C)	44,92,833 Units	41,46,833 Units
Energy intensity per Rupee of turnover (Total energy consumption turnover in Rupees) (MWh/INR crore)	₹ 10.01/- per unit	₹9.96/- per unit
Energy intensity (optional)- the relevant metric may be selected by the entity	0	0

Note: Total electricity consumption excludes total fuel consumption. The Company has not made independent assessment/evaluation has not carried out by the external agencies.

2. Does the entity have any sites / facilities identified as designated consumers (DCs) under the Performance, Achieve and Trade (PAT) Scheme of the Government of India? (Y/N) If yes, disclose whether targets set under the PAT scheme have been achieved. In case targets have not been achieved, provide the remedial action taken if any.

Not Applicable

3. Provide details of the following disclosures related to water in the following format

Parameter	FY 2025-2026 Current Financial year	FY 2025-2026 Current Financial year
Water withdrawal by source (in KL)		
(i) Surface water	0	0
(ii) Groundwater	6,700	6,000
(iii) Third party water	-	-
Seawater/desalinated water	-	-
(iv) Others (Rainwater use)	120	100
Total volume of water withdrawal (in KL) (I + ii + iii+ iv + v)	6,820	6,100
Water intensity per rupee of turnover (Water consumed/turnover) (KL/₹ - Crore)	-	-
Water intensity (optional) – the relevant metric may be selected by the entity	-	-

4. Provide the following details related to water discharged:

Parameter	FY 2025-2026	FY 2024-2025
Water discharge by destination and level of treatment (in kilolitres)		
(i) To Surface water - No treatment - With treatment – please specify level of treatment	Not Applicable	
(ii) To Groundwater - No treatment - With treatment – please specify level of treatment		
(iii) To Seawater - No treatment - With treatment – please specify level of treatment	Not Applicable	
(iv) Sent to third-parties - No treatment - With treatment – please specify level of treatment	Not Applicable	
(v) Others - No treatment - With treatment – please specify level of treatment		

5. Has the entity implemented a mechanism for Zero Liquid Discharge? If yes, provide details of its coverage and implementation:

Not Applicable

6. Please provide details of air emissions (other than GHG emission) by the entity, in the following format:

The Company conducts air quality testing on a monthly basis to monitor emissions and ensure compliance with applicable environmental standards and regulatory requirements.

Parameter	Please specify unit	FY 2025-2026 Current Financial year	FY 2024-2025 Previous Financial year
NOx	-	0	0
Sox	-	0	0
Particulate Matter (PM)	-	0	0
Persistent organic pollutants (POP)	-	0	0
Volatile organic compounds (VOC)	-	0	0
Hazardous air pollutants (HAP)		0	0
Others-please specify	-	0	0

7. Provide details of greenhouse gas emissions (Scope 1 and Scope 2 emissions) & its intensity, in the following format:

Parameter	Unit	FY 2025-2026 Current Financial year	FY 2024-2025 Previous Financial year
Total Scope 1 emissions (Break-up of the GHG into CO2, CH4, N2O, HFCs, PFCs, SF6, NF3, if available)	-	0	0
Total Scope 2 emissions (Break-up of the GHG into CO2, CH4, N2O, HFCs, PFCs, SF6, NF3, if available)	-	0	0
Total Scope 1 and Scope 2 emissions per rupee of turnover	-	0	0
Total Scope 1 and Scope 2 emission intensity (optional) – the relevant metric may be selected by the entity	-	0	0

8. Does the entity have any project related to reducing Green House Gas emission? If Yes, then provide details.

No

9. Provide details related to waste management by the entity:

<table>
<tr><th>Parameter</th><th>FY 2025-2026</th><th>FY 2024-2025</th></tr>
<tr><th colspan="3">Total Waste generated (in metric tonnes)</th></tr>
<tr><td>Plastic waste (A)</td><td>3.5</td><td rowspan="9">Not Applicable</td></tr>
<tr><td>E-waste (B)</td><td>NIL</td></tr>
<tr><td>Bio-medical waste (C)</td><td>NIL</td></tr>
<tr><td>Construction and demolition waste (D)</td><td>NIL</td></tr>
<tr><td>Battery waste (E)</td><td>NIL</td></tr>
<tr><td>Radioactive waste (F)</td><td>NIL</td></tr>
<tr><td>Other Hazardous waste. Please specify, if any. (G)</td><td>6.00</td></tr>
<tr><td>Other Non-hazardous waste generated (H). Please specify, if any. (Break-up by composition i.e. by materials relevant to the sector)</td><td>3.00</td></tr>
<tr><td>Total
(A+B + C + D + E + F + G + H)</td><td>11.5</td></tr>
<tr><td colspan="3">For each category of waste generated, total waste recovered through recycling, re-using or other recovery operations (in metric tons)</td></tr>
<tr><td>Category of waste</td><td colspan="2" rowspan="5">Not Applicable</td></tr>
<tr><td>(i) Recycled</td></tr>
<tr><td>(ii) Re-used</td></tr>
<tr><td>(iii) Other recovery operations</td></tr>
<tr><td>Total</td></tr>
<tr><td colspan="3">For each category of waste generated, total waste disposed by nature of disposal method (in metric tons)</td></tr>
<tr><td>Category of waste</td><td colspan="2" rowspan="5">Not Applicable</td></tr>
<tr><td>(i) Incineration</td></tr>
<tr><td>(ii) Landfilling</td></tr>
<tr><td>(iii) Other disposal operations</td></tr>
<tr><td>Total</td></tr>
</table>

10. Briefly describe the waste management practices adopted in your establishments. Describe the strategy adopted by your company to reduce usage of hazardous and toxics chemicals in your products and processes and the practices adopted to manage such wastes:

All solid waste generated by the Company is systematically collected, segregated, and handed over to authorized municipal waste collection agencies. These agencies are responsible for ensuring that the waste is further processed for recycling, treatment, or safe and environmentally responsible disposal, in accordance with applicable regulations.

Through this process, the Company aims to support sustainable waste management practices, minimize environmental impact, and ensure compliance with local waste disposal norms. The approach reflects the Company's commitment to environmental responsibility and proper handling of waste through approved and regulated channels.

11. If the entity has operations/offices in/around ecologically sensitive areas (such as national parks wildlife sanctuaries, biosphere reserves, wetlands, biodiversity hotspot, forests, coastal regulation zones etc.) where environmental approvals/ clearances are required, specify details in the following format.

S. No	Location of operations/ offices	Type of operations	Whether the conditions of environmental approval/clearance are being complied with? (Y/N) If no, the reasons thereof and corrective action taken if any
Not Applicable			

12. Details of environmental impact assessments of projects undertaken by the entity based on applicable laws in the current financial year:

Name and brief details of projects	EIA Notifications No	Date	Whether conducted by independent external agency (Yes/No)	Results communicated in public domain (Yes/ No)	Relevant Weblink
Not Applicable					

13. Is the entity compliant with the applicable environmental law/regulations/ guidelines in India; Such as the Water (Prevention and Control of Pollution) Act, Air (Prevention and Control of Pollution) Act, and Environment protection at and rules thereunder (Y/N). If not, provide details of all such non-compliances:

S. No.	Specify the law / regulation / guidelines which was not complied with	Provide details of the noncom-pliance	Any fines / penal-ties / action taken by regulatory agencies such as pollution control boards or by courts	Corrective action taken, if any
Not Applicable				

Leadership Indicators

1. Water withdrawal consumption and discharge in the areas of water stress (in KL):

For each facility/plant located in areas of water stress, provide the following information:

(i) Name of the area : Not Applicable
(ii) Nature of operations : Not Applicable
(iii) Water withdrawal consumption and discharge in the following format:

Parameter	FY 2025-2026 Current Financial year	FY 2024-2025 Previous Financial year
Water withdrawal by source (in KL)	Not Applicable	Not Applicable
(i) Surface water		
(ii) Groundwater		
(iii) Third party water		
(iv) Seawater /desalinated water		
(v) Others (rain water)		
Total volume of water withdrawal (in KL)		
Total volume of water consumption (in KL)		
Water intensity (optional) - the relevant metric may be selected by the entity		
Water discharge by destination and level of treatment (in KL)		
(i) Into Surface water		
No treatment - please specify level of treatment		
With treatment		
(ii) Into Groundwater		
No treatment		
With treatment - please specify level of treatment		
(iii) Into Seawater		
No treatment		
With treatment - please specify level of treatment		
(iv) Sent to third parties		
No treatment		
With treatment - please specify level of treatment		
(v) Others (To municipal sewerage)		
No treatment		
With treatment & complying with discharge Quality & Quantity limit based on Consent to Operate		
Total water discharged (in KL)		

2. Please provide details of total Scope 3 emissions & its intensity, in the following format:

Parameter	Unit	FY 2025-2026 Current Financial year	FY 2024-2025 Previous Financial year
Total Scope 3 emissions (Break-up of the GHG into CO2 , CH4, N2O, HFCs, PFCs, SF6, NF3, if available)	Metric tonnes of CO2 equivalent	–	–
Total Scope 3 emissions per Rupee of turnover			
Total Scope 3 emission intensity (optional) – the relevant metric may be selected by the entity			

3. With respect to the ecologically sensitive areas reported at Question 10 of essential Indicators above, provide details of significant direct and indirect impact of the entity on bio-diversity in such areas along with prevention and remediation activities:

Not Applicable

4. If the entity has undertaken any specific initiatives or used innovative technology or solutions to improve resource efficiency or reduce impact due to emission/ effluent discharge/ waste generated please provide details of the same as well as outcome of such initiatives as per the following format:

S. No	Initiative undertaken	Details of the initiatives (Web-link, if any, may be provided along with summary)	Outcome of the initiative
Not Applicable			

5. Does the entity have a business continuity and disaster management plan? Give details in 100 words/ web link.

Yes, all business segments within Shankara have established Business Continuity Plans (BCPs) that are regularly reviewed by senior management and the respective department heads across various divisions. These plans are designed to ensure preparedness and resilience in the face of unexpected disruptions.

The Company strongly believes that day-to-day operations must continue uninterrupted, even during periods of adversity or unforeseen challenges. Accordingly, teams across functions are trained and equipped to respond effectively and maintain operational stability.

In addition, the Company ensures that it maintains adequate financial resources to manage and mitigate the impact of such situations. It is confident that its financial strength and operational readiness enable it to effectively handle issues arising from unforeseen circumstances while safeguarding business continuity.

6. Disclosure any significant adverse impact to the environment, arising from the value chain of the entity. What mitigation or adaptation measures have been taken by the entity in this regard?

No such incidents has happened which affected the business.

7. Percentage of value chain partners (by value of business done with such partners) that were assessed for environmental impacts:

Not Applicable

PRINCIPLE 7: Businesses, when engaging in influencing public regulatory policy, should do so in a manner that is responsible and transparent

Essential Indicators

1. a. Number of affiliations with trade and industry chambers/ associations:

Five (5)

b. List the top 10 trade and industry chambers/ associations (determined based on the total members of such body) the entity is a member of /affiliated to as provide below:

S. No	Name of the trade and Industry chambers/associations	Reach of trade and industry chambers /associations (State/ National)
1.	FKCCI, Karnataka Chambers of Commerce & Industry	National
2.	FEI (Federation of Engineering Industry)	National
3.	Karnataka Pipes Dealer Association	State
4.	Bangalore Iron & Steel Merchant Association	State
5.	Telangana State Tube Manufacturers Association	State

2. Provide details of corrective action taken or underway on any issues related to anti-competitive conduct by the entity, based on adverse orders from regulatory authorities.

Name of authority	Brief of the case	Corrective action taken
Not Applicable		

Not applicable, since the Company has not received any issues related to anti-competitive conduct.

Leadership Indicators

1. Details of public policy positions advocated by the entity

The Company is not involved in influencing directly any Government schemes or its policy. Whenever a policy is made or Government wants to come up with some scheme to support the domestic OEM, the inputs are sought from the associations generally. The Company being part of this association actively give its inputs in various forums, Committee or Taskforce meetings.

S. No	Public policy advocated	Method resorted for such advocacy	Whether information available in public domain (Yes/No)	Frequency of review by Board (Annually Half yearly/ Quarterly/Others please specify)	Web Link, if available
Nil					

PRINCIPLE 8: Businesses should promote inclusive growth and equitable development

Essential Indicators

1. Details of Social Impact Assessments (SIA) of projects undertaken by the entity based on applicable laws, in the current financial year.

The Company shall make CSR contributions to projects or programs of Healthcare and Education and other areas in accordance with the CSR Policy of the Company.

Name and brief details of project	SIA Notification No.	Date of notification	Whether conducted by independent external agency (Yes / No)	Results communicated in public domain (Yes / No)	Relevant Web link
Not Applicable					

2. Provide information on project(s) for which ongoing Rehabilitation and Resettlement (R&R) is being undertaken by your entity, in the following format:

S. No.	Name of Project for which R&R is ongoing	State	District	No. of Project Affected Families (PAFs)	% of PAFs covered by R&R	Amounts paid to PAFs in the FY (In INR)
Not Applicable						

3. Describe the mechanisms to receive and redress grievances of the community

The Company has in place Stakeholder's Relationship and Sexual Harassment Committee for grievances. However, the employees and workers can approach to the Human Resource Department for any grievances. The Company has contact details and email on its website for enquiry related to Company's service and sales query.

4. Percentage of input material (inputs to total inputs by value) sourced from suppliers

Category	FY 2025-2026	FY 2024-2025
Directly sourced from MSMEs/ small producers	-	-
Sourced directly from within the district and neighboring districts	-	-

5. Job creation in smaller towns – Disclose wage paid to person to person employed (including employees ore workers employed on a permanent or non-permanent / on contract basis) in the following as % of total wages

S. No.	FY 2025-2026	FY 2024-2025
Rural	-	-
Semi-Urban	-	-
Urban	-	-
Metropolitan	-	-

Place to be categorized as per RBI classification system –rural/semi-urban/urban/metropolitan

Leadership Indicators

1. Provide details of actions taken to mitigate any negative social impacts identified in Social Impact Assessments (Reference: Question 1 of Essential Indicators above):

Details of negative social impact identified	Corrective action taken
Not Applicable	

2. Provide the following information on CSR projects undertaken by your entity in designated aspirational districts as identified by Government bodies:

S. No.State	Aspirational District	Amount spent (In INR)
Not Applicable		

The Company is committed towards the development of society and extended its support to the projects in the areas of promoting education, healthcare infrastructure, supporting primary education, environment sustainability, rehabilitating abandoned women and children.

3. (a) Do you have a preferential procurement policy where you give preference to purchase from supplies comprising marginalized / vulnerable groups? (Yes/No):

No

(b) From which marginalized /vulnerable groups do you procure?

If such a vendor is available, the Company prefers the vendor, if competitive.

(c) What percentage of total procurement (by value) does it constitute?

Not Applicable

4. Details of the benefits derived and shared from the intellectual properties owned or acquired by your entity (in the current financial year), based on traditional knowledge

S. No.	Intellectual Property based on traditional knowledge	Owned/ Acquired (Yes / No)	Benefits Shared (Yes / No)	Basis of cal culating benefit share
Not Applicable				

5. Details of corrective actions taken or underway based on any adverse order in intellectual property related disputes wherein usage of traditional knowledge is involved:

Name of authority	Brief of the Case	Corrective action taken
Not Applicable		

6. Details of beneficiaries of key CSR Projects

S. No	CSR Project	No. of persons benefitted from CSR Projects	% of beneficiaries from vulnerable and marginalized groups
Not Applicable			

Please refer Corporate Social Responsibility Annual Report.

PRINCIPLE 9 Businesses should engage with and provide value to their consumers in a responsible manner

Essential Indicators

1. Describe the mechanisms in place to receive and respond to consumer complaints and feedback.

To ensure the prompt and effective resolution of customer queries, concerns, and complaints, the Company has set up dedicated communication channels. A separate customer support email address and contact number have been provided, enabling customers to directly reach the support team for assistance.

2. Turnover of products and/ services as a percentage of turnover from all products/service that carry information about:

	As a percentage of total turnover
Environmental and social parameters relevant to the product	Not Applicable
Safe and responsible usage	Not Applicable
Recycling and/or safe disposal	Not Applicable

3. Number of consumer complaints in respect of the following

Sl. No	FY 2025-2026 (Previous Financial year)		Remarks	FY 2024-2025 (Previous Financial year)		Remarks
	Received during the year	Pending resolution at the end of year		Received during the year	Pending resolution at the end of year	
Not Applicable						

4. Details of instances of product recalls on account of safety issues:

	Number	Reasons for recall
Voluntary recalls	Nil	Nil
Forced recalls		

5. Does the entity have a framework /policy on cyber security and risks related to data privacy? (Yes/No) If available provide a web-link of the policy:

Yes, Shankara is committed to protecting the privacy of individuals whose personal data it holds.

6. Provide details of any corrective actions taken or underway on issues relating to advertising and delivery of essential services cyber security and data privacy of customers re-occurrence of instances of product recalls penalty action taken by regulatory authorities on safety of products/services :-

No issue were reported as on March 31, 2026.

7. Provide the following information relating to data breaches:

a. Number of instances of data breaches along-with impact

There were no data breaches as on March 31, 2026.

b. Percentage of data breaches involving personally identifiable information of customers

Not applicable

c. Impacts, if any, of the data breaches

Not applicable

Leadership Indicators

1. Channels/platforms where information on products and services of the entity can be accessed (provide web link, if available):

Information relating to all products of the Company are available on the website at www.shankarabuildingproductsltd.com

An agency has been appointed for monitoring the website, coordinating digital marketing, which includes SEO and related efforts.

2. Steps taken to inform and educate consumers about safe and responsible usage of products and/or services:

The Company conducts meetings to educate its customers on responsible usage of our products.

3. Mechanisms in place to inform consumers of any risk of disruption/discontinuation of essential services:

Not Applicable

4. Does the entity display product information on the product over and above what is mandated as per local laws? (Yes/No/Not Applicable) If yes, provide details in brief. Did your entity carry out any survey with regard to consumer satisfaction relating to the major products / services of the entity, significant locations of operation of the entity or the entity as a whole? (Yes/No)

No, the Company publishes information as per the regulatory norms, and also the Company conducts customer satisfaction survey every year on the major products of Shankara.

Corporate Governance Report

Shankara Philosophy on Corporate Governance

Corporate Governance is fundamentally about balancing economic, social, individual, and community interests. At Shankara, good governance is part of our culture and guides the way we conduct business every day. It is embedded in how we work and make decisions.

The Company is dedicated to creating long-term value for all stakeholders, while staying true to our principles of integrity and fulfilling our social, environmental, and regulatory responsibilities."

Shankara, guided by strong values and a deep sense of responsibility, believes that profitability should always align with accountability to all stakeholders. This principle is at the core of Shankara's business philosophy. Key principles such as independence, accountability, responsibility, transparency, trusteeship, and disclosure serve as the foundation for implementing effective Corporate Governance."

The Company's corporate governance is founded on ethical business practices, transparency, and accountability. As a values-driven organization, Shankara builds trust with shareholders, employees, customers, suppliers, and other stakeholders by upholding integrity, fairness, equity, and openness.

Robust systems and procedures ensure that the Board of Directors is well-informed and equipped to guide management effectively, providing strategic direction to create long-term shareholder value. The Board continuously reviews governance standards to meet evolving regulatory expectations and uphold high business ethics, overseeing management functions and safeguarding stakeholder interests.

The Corporate Governance framework ensures timely disclosure of accurate information on the Company's financials, performance, leadership, and governance. In line with the Companies Act, 2013, and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company complies with applicable provisions, including Regulations 17–27, 46, Schedule V, and relevant Secretarial Standards. Committees such as the Audit Committee, Nomination & Remuneration Committee, Stakeholders Relationship Committee, Risk Management Committee, and Corporate Social Responsibility Committee, comprising a majority of Independent Directors, have been constituted to strengthen governance."

In addition to complying with the corporate governance requirements under Regulation 4(2) read with Chapter IV of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('Listing Regulations'), the Company voluntarily follows the highest standards of ethical and responsible business conduct across all its operations and in its interactions with stakeholders, including shareholders, employees, customers, suppliers, lenders, and the wider community.The Companies Act, 2013 (the 'Act') emphasizes shareholder democracy, enhanced transparency and disclosures, E-Governance, protection of investors and minority shareholders, and greater accountability of professionals. The current Annual Report of your Company provides all information and disclosures mandated under the Act and the Listing Regulations."

The Secretarial Auditor has issued a Certificate stating that the Company has complied with the conditions of Corporate Governance during the year ended 31st March, 2026, as stipulated in the Listing Regulations.

I. The Board

The Board of Shankara leads the Company's Corporate Governance framework, comprising highly experienced and reputable professionals who uphold and strengthen governance standards. It is committed to maintaining transparency, ethical conduct, and accountability, continually reviewing practices to meet both legal requirements and high business ethics. The Board holds ultimate responsibility for the management, overall direction, performance, and long-term success of the Company, overseeing operations within the framework of the Companies Act, 2013, the Memorandum and Articles of Association, SEBI Guidelines, and Listing Regulations.

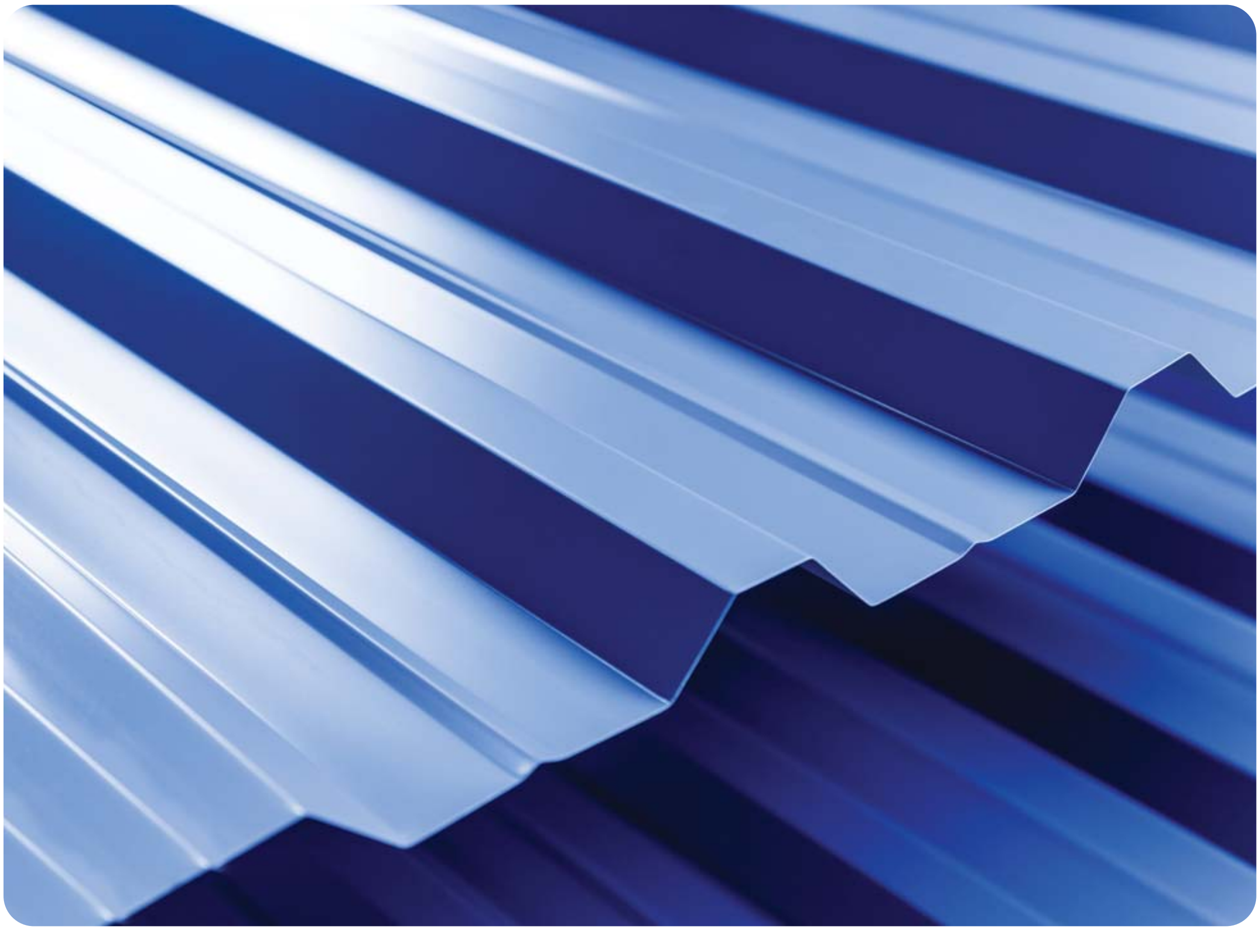
With a diverse mix of experience and expertise, the Board provides effective leadership and strategic guidance, ensuring management accountability and sustainable long-term growth. Specific responsibilities are delegated to various Board Committees, each comprising a majority of Independent Directors, which operate according to their charters and assist the Board in fulfilling its oversight functions efficiently."

Size and Composition of the Board

In compliance with the requirements of the Act, and the Listing Regulations, the Board comprises of six Directors, the Chairman of the Board being Non-Executive and Independent Director. The Independent Directors constitute 50% of the Board with one Woman member who is an Independent Director.

Category of Directors	No. of Directors	Percentage to total strength of the Board (rounded-off)
*Non -Executive and Non - Independent Director	2	33
Non - Executive and Independent Directors	3	50
Executive Director (MD & WTD)	1	17

** The Board of Directors at its meeting held on October 9, 2025 redesignated Mr. Dhananjay Mirlay Srinivas (DIN: 09108483) and Mr. C. Ravikumar (DIN: 01247347) from Whole-Time Director to Non-Executive Director / Director (liable to retire by rotation), with effect from October 9, 2025.*



The composition of the Board and Directorships held by the Board Members in other companies as on March 31, 2026 are as follows:

Name of the Director	Age	Category	Position	Directorships in other listed companies	All Companies*	Committee memberships**	Chairman of Committee**	No. of Shares held
Mr. B Jayaraman (DIN: 00022567)	72	Non-Executive	Independent Director/ Chairman	Shankara Buildpro Limited	2	4	2	-
Mr. Sukumar Srinivas (DIN: 01668064)	66	Executive	Managing Director	Shankara Buildpro Limited	6	2	-	93,88,787
Mr. Sujatha G (DIN: 10538207)	50	Non-Executive	Independent Director	-	2	1	-	-
Mr. N Muthuraman (DIN: 02375046)	55	Non-Executive	Independent Director	Shankara Buildpro Limited	11	7	5	-
Mr. Dhananjay Mirlay Srinivas (DIN: 09108483)	31	Non-Executive	Non-Independent Director	Shankara Buildpro Limited	3	-	-	81,050
Mr. C. Ravikumar (DIN: 01247347)	60	Non-Executive	Non-Independent Director	Shankara Buildpro Limited	5	1	-	72,500

**Directorships in companies (listed, unlisted and private limited companies) including Shankara Building Products Limited and its Subsidiaries.*

***The disclosure includes Membership/Chairman of the Audit Committee and Stakeholders' Relationship Committee in Indian public companies (listed and unlisted).*

Board of Directors

The Board of Directors ("the Board") holds the highest level of responsibility for the overall governance of the organization. It is entrusted with setting the strategic direction of the business, overseeing its management, and ensuring that the company operates in a manner that promotes sustainable growth and long-term success.

In fulfilling its role, the Board is accountable for supervising the company's general affairs, guiding its leadership, and making key decisions that shape its performance and future trajectory. This includes establishing policies, monitoring financial and operational outcomes, ensuring compliance with legal and regulatory requirements, and safeguarding the interests of shareholders and other stakeholders. The Board also plays a critical role in evaluating risks, maintaining strong corporate governance standards, and ensuring that effective leadership and management structures are in place. Through active oversight and informed decision-making, it aims to foster resilience, integrity, and continued value creation across all aspects of the business.

In line with the Listing Regulations, the Company has an optimal combination of Executive and Non-Executive Directors and duly constituted under the Chairmanship of an Independent Director. As on March 31, 2026, the Company has Six (6) Directors out of which One (1) is Executive Director, three (3) are Non-Executive Independent Directors out of which one is a Woman Director and two (2) are Non-Executive and Non-Independent Directors. The composition of the Board is as provided herein below

Category	No. of. Directors	Percentage of total strength of the Board (rounded - off)
Executive Directors	1	17
Independent Directors	3	50
Non -Executive -Non -Independent Directors	2	33

- There are no inter se relationships among the Board members, except that Mr. Dhananjay Mirlay Srinivas (DIN: 09108483), Non-Executive and Non-Independent Director, is the son of Mr. Sukumar Srinivas (DIN: 01668064), Managing Director of the Company.

- None of the Directors on the Board are Members of more than 10 Committees or Chairman of more than 5 Committees across all the Companies in which he/she is a Director, as required under Regulation 26 (1) of the Listing Regulations.

- None of the Independent Directors on the Board is an Independent Director in more than seven listed Companies as required under Regulation 25 (1) of the Listing Regulations.

- The profile of Directors can be accessed at https://shankarabuildingproductsltd.com/about/

- All the Directors have disclosed their interest in other companies, directorship and membership of Committees and other positions held by them.

- The offices held by the Directors are in compliance with the Act and the Listing Regulations.

- None of the Board Members have resigned before the expiry of the respective terms.

- The Independent Directors of the Company have declared that they meet the criteria for "independence" and / or "eligibility" as prescribed under amended Regulation 16(1)(b) of the Listing Regulations and Section 149 of the Act and have given necessary confirmations in terms of Regulation 25(8) of the Listing Regulations. Based on the said declarations and confirmations received from the Independent Directors, the Board confirms the same.

- None of the Directors of the Company are related to each other except Mr. Dhananjay Mirlay Srinivas (DIN: 09108483), Non-Executive and Non-Independent Director, is the son of Mr. Sukumar Srinivas (DIN: 01668064), Managing Director of the Company. The Company is in compliance with the provisions regarding Board, its composition and committees under the Act and the Listing Regulations including Regulation 17 (1) thereof.

The Secretarial Auditors have issued a Certificate pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the Listing Regulations stating that the Directors on the Board of the Company have not been debarred or disqualified from being appointed or continuing as Directors of the Company, by the Board/ Ministry of Corporate Affairs or any such statutory authority.

Appointment and Tenure of the Board

The Board considers the appointment and reappointment of Directors based on recommendations from the Nomination and Remuneration Committee and subject to shareholder approval. The Committee evaluates factors such as the Board's composition, tenure of existing members, and the need for additional expertise before recommending candidates. New directors are typically appointed as Additional Directors, with their appointments subsequently placed before shareholders for approval.

As regards the tenure of Directors, following is the policy adopted by the Board:

i. Executive Directors - The Executive Directors on the Board are appointed in accordance with the provisions of the Act and serve as per the terms of their employment/service contracts with the Company and are liable to retire by rotation. However, Mr. Sukumar Srinivas, Managing Director of the Company, is not liable to retire by rotation.

Mr. C. Ravikumar was earlier appointed as a Whole-time Director with effect from April 1, 2021, for a term of five years. He was subsequently redesignated as a Non-Executive and Non-Independent Director and is liable to retire by rotation.

ii. Independent Directors - The Independent Directors on the Board have been appointed as per the provisions of the Act and the Listing Regulations and their tenure is consistent with the requirements of the Act and the Listing Regulations. The Independent Directors can serve a maximum of two terms of five years each, subject to the approval of the members by way of special resolution for the second term and are not liable to retire by rotation.

iii. Non-Executive Directors - The Non-Executive Directors on the Board are appointed as per the provisions of the Act and are liable to retire by rotation.

Details of appointments/ re-appointments:

i. The members at the 30th AGM approved the appointment of Mr. Dhananjay Mirlay Srinivas (DIN: 09108483) as Whole-time Director of the Company for the term of Five (5) years and the remuneration payable to him not liable retire by rotation w.e.f May 16, 2025.

Subsequently, he was redesignated as a Non-Executive and Non-Independent Director with effect from October 9, 2025, and is liable to retire by rotation.

ii. The members at the 30th AGM approved the re-appointment of Mr. C. Ravikumar (DIN: 01247347) as a Director of the Company who retires by rotation.

Board Process and Meeting

The Board convenes at regular intervals, with a minimum of one meeting each quarter, to deliberate on and decide matters relating to the Company's business strategies, policies, and other key issues. Meetings of the Board and its Committees are scheduled in advance and communicated to Directors ahead of time, enabling them to plan effectively and participate actively.

For urgent or exceptional matters requiring immediate attention, approvals may be obtained through resolutions passed by circulation in accordance with applicable laws. Such resolutions are subsequently placed before the Board for noting and confirmation at the next meeting.

Notice of Board and Committee meetings is provided in advance, and meetings are generally held in Bengaluru. The agenda is prepared by the Company Secretary in consultation with the Managing Director and circulated to Directors at least a week prior to the meeting, along with relevant notes and information in compliance with applicable laws and standards. Sensitive information is shared at or just before the meeting, as required.

Any additional items may be taken up with the Chairman's approval and the consent of the majority of Independent Directors present. The Company also intimates the stock exchanges of the meeting outcomes. At each meeting, the Managing Director briefs the Board on the Company's overall performance, followed by presentations from the Chief Financial Officer to support informed decision-making.

There were eight Board Meetings held during the financial year 2025- 2026, the details of which are as follows:

1.	May 16, 2025	5.	October 9, 2025
2.	June 24, 2025	6.	October 23, 2025
3.	July 28, 2025	7.	November 13, 2025
4.	September 12, 2025	8.	February 10, 2026

The maximum gap between any two Board meetings did not exceed 120 days during the year.

The attendance of Directors at the Board Meetings for the year ended March 31, 2026 and at the 30th Annual General Meeting held on June 24, 2025 are as under:

Name of the Director	Whether attended the last AGM	Board Meeting Number								Held during the year (A)	Attended (B)	% of attendance (B/A)
		1	2	3	4	5	6	7	8			
Mr. B. Jayaraman	Yes	Present	Present	Present	Present	Leave of Absence	Present	Present	Present	8	7	88%
Mr. Sukumar Srinivas	Yes	Present	Present	Present	Present	Present	Present	Present	Present	8	8	100%
Mr. N. Muthuraman	Yes	Present	Present	Present	Present	Present	Present	Present	Present	8	8	100%
Mr. Sujatha. G	Yes	Present	Present	Present	Present	Present	Present	Present	Present	8	8	100%
*Mr. Dhananjay Miraly Srinivas	-	-	-	Present	Present	Present	Leave of Absence	Present	Present	8	5	63%
Mr. C. Ravikumar	Yes	Present	Present	Present	Present	Leave of Absence	Present	Present	Present	8	7	88%
**Mr. Chandu Nair	Yes	Present	Present	Present	-	-	-	-	-	8	3	38%
Present					Leave of Absence							

**Dhananjay Mirlay Srinivas was appointed at the Board Meeting held on May 16, 2025, and the appointment was approved by the shareholders at the Annual General Meeting held on June 24, 2025.*
*** Mr. Chandu Nair (DIN: 00259276) ceased to be an Independent Director of the Company upon completion of his tenure (second term) on July 28, 2025.*

Core Competencies of the Board

The Board of Directors comprises respected professionals from diverse fields, bringing valuable skills and experience. Their varied expertise strengthens decision-making and enhances the quality of deliberations. Directors are appointed based on the Nomination & Remuneration Committee's recommendations and come from different industries with specialized knowledge.

The Board of Directors has identified the following core competencies/ expertise/ skills required for the Company:

S. No	Name of the Director(s)	Existing Skills/expertise/competence
1.	Mr. B. Jayaraman	Finance, Business Strategy, Corporate Law, Taxation, Mergers & Acquisitions, Internal Control, ERP system implementation.
2.	Mr. Sukumar Srinivas	Strategy, Finance, General Management.
3.	Mr. Dhananjay Mirlay Srinivas	Market Development, Strategic Planning and Risk Oversight.
4.	Mr. N. Muthuraman	Finance, Private equity and venture capital, Strategy & Investor Relations
5.	Ms. Sujatha G	Direct Tax, and specialization in GST and RERA
6.	Mr. C. Ravikumar	Business and Marketing Strategy, Risk Management, Production Planning and Execution, Retail Management.

Familiarization Programme for Directors including Independent Directors

The Company introduces its Directors, including Independent Directors, to its culture through orientation sessions. These sessions provide an overview of the Company's operations, values, and commitments. Directors are regularly updated through presentations at Board and Committee meetings on topics such as business performance, strategy, risks, and developments in the steel industry.

The complete familiarization program for Directors, including Independent Directors, is available on the Company's websitehttps://shankarabuildingproductsltd.com/corporate-governance-reports/

II. Independent Directors

As of March 31, 2026, the Company has three Independent Directors, including one Woman Independent Director. The Board is of the opinion that all Independent Directors meet the independence criteria specified under the Act and the Listing Regulations and are independent of the Company's management.

Composition of the Independent Directors

The composition of the Independent Directors as on March 31, 2026 is as follows:

Sl. No	Name of the Independent Director
1.	Mr. B. Jayaraman
2.	Mr. N. Muthuraman
3.	Ms. Sujatha G

Changes in the constitution of the Independent Directors

During the year under review, the following change occurred in view of resignation/retirement/induction of the Independent Directors.

Sl. No	Name of the Director	Date of Change	Reason for change
1.	Mr. RSV. Siva Prasad	June 25, 2025	Pre-occupation and other personal commitments
2.	Mr. Chandu Nair	July 28, 2025	Completion of second term as an Independent Director of the Company

Appointment

The following is the policy adopted by the Board in the appointment of Independent Director:

i. The appointment and tenure of an Independent Director shall be in accordance with the provisions of the Act and the Listing Regulations. The individual must also be eligible for appointment and not disqualified from serving as a Director under the applicable provisions of the Act and the Listing Regulations.

ii. Independent Directors shall serve for a maximum of two terms of five years each, in accordance with the provisions of the Act. They shall not hold directorships in more than seven listed companies. Further, if an Independent Director is serving as a Whole-time Director in any listed company, the number of listed company directorships shall be limited to three.

iii. At the time of their appointment and subsequently at the start of each financial year, Independent Directors submit a self-declaration to the Board, confirming their independence and compliance with the eligibility criteria specified under the Act, the Listing Regulations, and the Company's policies, along with other required disclosures.

The Independent Directors have confirmed that:

- they meet the criteria of independence as specified in the Act and the Listing Regulations.

- they are not aware of any circumstance or situation which exists or may be reasonably anticipated that could impair or impact their ability to discharge their duties.

- they have complied with the Company's Code of Conduct and that they are registered on the databank of Independent Directors maintained by the Indian Institute of Corporate Affairs.

- as on April 1, 2025, they have not been debarred or disqualified from being appointed or continuing as Directors of the Company, by the Ministry of Corporate Affairs or any such statutory authority.

- they do not hold the position of Independent Director in more than seven listed Companies as required under Regulation 25 (1) of the Listing Regulations.

Meeting of Independent Directors

The Independent Directors met once during the financial year 2025-2026, the details of which is as follows:

1.	February 10, 2026

The following items were generally considered and reviewed by the Independent Directors:

- Review of performance of the Chairperson of the Company, considering the views of Executive Directors and Non-Executive Directors.

- Review of performance of Executive Directors and Non- Executive and Non-Independent Director and the Board as a whole.

- Assessing the quality, quantity and timeliness of flow of information between the Company management and the Board that is necessary for the Board to effectively and reasonably perform their duties.

- The performance of the Company, Corporate Strategy, risks, competition, succession planning of the Board and the management.

Formal letter of appointment to the Independent Directors

The Company has issued formal letters of appointment to all the Independent Directors on their appointment explaining inter-alia, their roles, responsibilities, code of conduct, functions and duties as Directors of the Company. The terms and conditions of appointment of Independent Directors is available on the Company's website at https://shankarabuildingproductsltd.com/corporate-governance-reports/

III. Board Committees

In line with the Act and the Listing Regulations, the Board has set up committees with defined roles and responsibilities to ensure focused oversight and prompt decision-making. These committees act as authorized representatives of the Board as per their respective charters.

The Board, in consultation with the Nomination and Remuneration Committee, establishes Board Committees and defines their respective charters and terms of reference. Committee meetings are typically convened prior to Board meetings, and the Chairman present updates on key deliberations, recommendations, and decisions.

All recommendations are submitted to the Board for approval, and the minutes of Committee meetings are placed before the Board for review.

The Company has six Committees as on March 31, 2026, consisting of a majority of Independent Directors to deal with specific areas / activities as mandated by applicable regulations and the Charter:

1.	Audit Committee	4.	Corporate Social Responsibility Committee
2.	Nomination and Remuneration Committee	5.	Risk Management Committee
3.	Stakeholders' Relationship Committee	6.	Whistle Blower Committee

The terms of reference of the Board Committees are aligned with the provisions of the Act and the applicable Listing Regulations and are periodically reviewed by the Board. The Board holds the responsibility for constituting the Committees, as well as appointing and modifying their membership. Meetings of each Board Committee are convened by the Company Secretary in consultation with the respective Committee Chairperson. Details regarding the role and composition of these Committees, along with the number of meetings held during the financial year and attendance records, are provided below. The constitution and charters of the Board Committees are also available on the Company's website at https://shankarabuildingproductsltd.com/corporate-governance-reports/

The quorum for Committee meetings is the higher of two members or one-third of the total members. The Committee Chairperson briefs the Board on key discussions, and all recommendations and decisions are placed before the Board for approval. During the year, all Committee recommendations were accepted. The Committees may invite special participants as needed, and the minutes of meetings are regularly submitted to the Board for review.

Audit Committee

In accordance with the Listing Regulations and requirements of the Act, the Audit Committee of the Company is constituted with four Directors with three members of the Committee being Independent Directors including the Chairman who is a Non-Executive Independent Director.

The majority of the members of the Committee are financially literate and have adequate accounting and financial management expertise. The Committee reports to the Board with the Company Secretary acting as Secretary to the Committee in addition to being the Compliance Officer of the Committee.

The Committee met six times during the financial year 2025-2026 and the details of which are below. The meeting of the Committee was also attended by the Chief Financial Officer, Statutory Auditors and the Internal Auditor as special invitees:

1.	May 16, 2025	4.	October 23, 2025
2.	June 24, 2025	5.	November 13, 2025
3.	July 28, 2025	6.	February 10, 2026

Composition of the Committee

Sl.No	Name of the Director	Category	Chairperson/Member	Attendance	Whether attended 30th AGM
1.	Mr. N. Muthuraman	Independent Director	Chairperson	100%	Yes
2.	Mr. B. Jayaraman	Independent Director	Member	100%	Yes
3.	Mrs. Sujatha G	Independent Director	Member	100%	Yes
4.	Mr. Chandu Nair*	Independent Director	Member	50%	Yes
5.	Mr. Sukumar Srinivas	Executive Director	Member	100%	Yes

** Mr. Chandu Nair (DIN: 00259276) ceased to be an Independent Director and Member of the Audit Committee of the Company upon completion of his tenure (second term) on July 28, 2025.*

Terms of Reference for the Committee

The Audit Committee is governed by the terms of reference which are in line with the requirements mandated by the Act and the Listing Regulations. The Committee ensures that it has reviewed each area that it is required to review under its terms of reference and under applicable laws or by way of good practice. Brief terms of reference of the Audit Committee:

a. Overseeing our Company's financial reporting process and disclosure of its financial information to ensure that the financial statement is correct, sufficient and credible;

b. Recommending to the Board, the appointment, re-appointment, and replacement, remuneration, and terms of appointment of the statutory auditor and the fixation of audit fee;

c. Review and monitor the auditor's independence and performance and the effectiveness of audit process;
d. Approval of payments to the statutory auditors for any other services rendered by statutory auditors;

e. Reviewing with the management, the annual financial statements and auditor's report thereon before submission to the Board for approval.

The Audit Committee mandatorily reviews information such as internal audit reports related to internal control weakness, management discussion and analysis of financial condition and result of operations, management letters/ letters of internal control weaknesses issued by the statutory auditors and such other matters as prescribed under the Act and the Listing Regulations.

The Charter of the Audit Committee detailing the terms of reference of the Audit Committee is available on the website of the Company at https://shankarabuildingproductsltd.com/wp-content/uploads/2024/06/Terms-Reference-Audit-Committee.pdf. The minutes of the meeting of the Committee are placed and noted by the Board. All the recommendations made by the Committee during the year under review were accepted by the Board.

Nomination and Remuneration Committee

The Nomination and Remuneration Committee of the Board is constituted, in accordance with the requirements of the Act and the Listing Regulations with two-thirds of the Members of the Committee being Independent and the Chairperson being an Independent Director and not the Chairperson of the Board.

The Committee reports to the Board and the Company Secretary acts as Secretary to the Committee. The Committee had four meetings during the year 2025-2026, the details of which are below.

1.	May 15, 2025	3.	November 13, 2025
2.	October 9, 2025	4.	February 10, 2026

Composition of the Committee

The Composition of the Committee as on March 31, 2026 and the attendance of members at the meetings held during the year were as follows:

Sl.No	Name of the Director	Category	Chairperson/Member	Attendance	Whether attended 30th AGM
1.	Mr. N. Muthuraman	Independent Director	Chairperson	100%	Yes
2.	Mr. B. Jayaraman	Independent Director	Member	75%	Yes
3.	Mrs. Sujatha G	Independent Director	Member	100%	Yes
4.	Mr. Chandu Nair*	Independent Director	Member	25%	Yes

** Mr. Chandu Nair (DIN: 00259276) ceased to serve as an Independent Director and as the Chairman of the Nomination and Remuneration Committee of the Company upon the completion of his second term on July 28, 2025.*

Terms of Reference of the Committee

The terms of reference of the Committee shall include the following:

a) Formulation of the criteria for determining qualifications, positive attributes and independence of a director and recommend to the Board a policy, relating to the remuneration of the directors, key managerial personnel and other employees;
b) Formulation of criteria for evaluation of independent directors and the Board;
c) Devising a policy on Board diversity;
d) Identify persons who are qualified to become directors or who may be appointed in senior management in accordance with the criteria laid down, recommend to the Board their appointment and removal and shall carry out evaluation of every director's performance. Our Company shall disclose the remuneration policy and the evaluation criteria in its annual report;
e) Analyzing, monitoring and reviewing various human resource and compensation matters;
f) Determining our Company's policy on specific remuneration packages for executive directors including pension rights and any compensation payment, and determining remuneration packages of such directors;
g) Determine compensation levels payable to the senior management personnel and other staff (as deemed necessary), which shall be market-related, usually consisting of a fixed and variable component
h) Reviewing and approving compensation strategy from time to time in the context of the then current Indian market in accordance with applicable laws;
i) Perform such functions as are required to be performed by the compensation committee under the Securities and Exchange Board of India (Share Based Employee Benefits) Regulations, 2014;
j) Framing suitable policies and systems to ensure that there is no violation, by an employee of any applicable laws in India or overseas, including:
(i) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015; or
(ii) The Securities and Exchange Board of India (Prohibition of Fraudulent and Unfair Trade Practices relating to the Securities Market) Regulations, 2003;
k) Determine whether to extend or continue the term of appointment of the independent director, on the basis of the report of performance evaluation of independent directors; and
l) If a Director slot/Senior Management position suddenly becomes vacant by reason of death or other unanticipated occurrence, the Committee shall convene a special meeting as early as possible to implement the process described herein.
m) Perform such other activities as may be delegated by the Board of Directors and/or are statutorily prescribed under any law to be attended to by such committee.

The Committee's charter and policy are available on the website https://shankarabuildingproductsltd.com/wp-content/uploads/2024/06/Terms-Reference-Nomination-Remuneration-Committee.pdf

The minutes of the meeting of the Committee are placed and noted by the Board. All the recommendations made by the Committee during the year under review were accepted by the Board.

Stakeholders' Relationship Committee

The Stakeholders Relationship Committee of the Company is constituted in compliance with the requirements of the Listing Regulations and the provisions of the Act. The Committee comprises members such that at least two-thirds of its composition consists of Independent Directors, and the Chairperson of the Committee is also an Independent Director, thereby ensuring objectivity, transparency, and accountability in its functioning.

The Committee functions under the overall supervision of the Board of Directors and reports its deliberations and decisions to the Board on a regular basis. The Company Secretary acts as the Secretary to the Committee and also serves as the Compliance Officer, facilitating effective coordination, ensuring regulatory compliance, and maintaining proper records of the Committee's proceedings.

The primary responsibility of the Stakeholders Relationship Committee is to oversee and resolve investor complaints and grievances in a timely and efficient manner. The Committee ensures that all concerns raised by shareholders and other stakeholders are addressed with due diligence and in accordance with applicable laws and best governance practices.

The Committee meets at periodic intervals to review and monitor the status of investor complaints and to take appropriate action wherever necessary. The nature of complaints typically handled by the Committee includes, but is not limited to, transfer and transmission of shares, non-receipt of annual reports, non-receipt of declared dividends, issue of new or duplicate share certificates, dematerialization and rematerialization requests, and matters related to general meetings such as receipt of notices, voting issues, and related communications.

In addition, the Committee also reviews measures taken for effective exercise of voting rights by shareholders, monitors adherence to service standards adopted by the Company in respect of various investor services, and suggests improvements to strengthen investor relations. It plays a crucial role in enhancing investor confidence by ensuring transparency, responsiveness, and fairness in all stakeholder interactions.

The Committee had one meeting during the year 2025-2026, the details of which are below.

1.	May 15, 2025

Composition of the Committee

The Composition of the Committee as on March 31, 2026 and the attendance of members at meetings held during the year were as follows:

Sl.No	Name of the Director	Category	Chairperson/Member	Attendance	Whether attended 30th AGM
1.	Mr. B. Jayaraman	Independent Director	Chairperson	100%	Yes
2.	Mr. N. Muthuraman	Independent Director	Member	100%	Yes
3.	Mr. C. Ravikumar	Independent Director	Member	100%	Yes
4.	Mr. Chandu Nair*	Independent Director	Member	100%	Yes

** Mr. Chandu Nair (DIN: 00259276) ceased to serve as an Independent Director and as the Member of the Stakeholder's Relationship Committee of the Company upon the completion of his second term on July 28, 2025.*

Terms of reference of the Committee

a) Redressal of grievances of shareholders, debenture holders and other security holders, including complaints related to the transfer of shares;
b) Allotment of shares, approval of transfer or transmission of shares, debentures or any other securities;
c) Issue of duplicate certificates and new certificates on split/consolidation/renewal.
d) Non-receipt of declared dividends, balance sheets of our Company, annual report or any other documents or information to be sent by our Company to its shareholders; and
e) Carrying out any other function as prescribed under the Listing Regulations, Companies Act, 2013 and the rules and regulations made thereunder, each as amended or other applicable law.

The Committee's charter and policy are available on the website https://shankarabuildingproductsltd.com/wp-content/uploads/2025/04/Stakeholder-Relationship-Committee-March-14-2025.pdf

Details of Shareholders/ Investors Complaints

The Committee is responsible for considering and resolving the complaints/ grievances of security holders, including queries related to transfer of shares, declaration of dividend and attendance at general meetings. It also reviews the concerns / views of security holders and steps taken by management to address those concerns. During the year ended March 31, 2026, there were no complaints received by the Company from Shareholders / Investors, the details of which are as follows:

Sl. No.	Nature of Complaint	Opening Balance	Received during the year	Pending for closure
1.	Non-receipt of Share Certificate	Nil	Nil	Nil
2.	Demat Requisition Form	Nil	Nil	Nil
3.	Others	Nil	Nil	Nil

The Company normally attends to the investors' grievances within 7 days from the date of receipt of such grievance and the communication in this regard are sent within 15 days from the date of receipt of such grievance unless constrained by certain impediments. The share transfers and all other investor related activities are handled by M/s. KFin Technologies Limited, Registrar and Share Transfer Agents.

The Committee noted that the Company has paid the listing fees for the year 2026-2027 to the National Stock Exchange Limited and BSE Limited and also the custodial fees to National Securities Depository Limited and Central Depository and Securities Limited. The Committee expressed satisfaction with the Company's performance in dealing with investors' grievances and the share transfer system.

Investors Grievance Redressal

In compliance with the requirements of SEBI Circular No. CIR/OIAE/2/2011 dated June 3, 2011, the Company has obtained exclusive User Id and password for processing the investor complaints in a centralized web based SEBI Complaints Redress System- 'SCORES'. This enables the investors to view online the actions taken by the Company to their complaints and current status thereof, by logging on to the SEBI's website www.sebi.gov.in.

Compliance Officer

Mr. Ramesh S
Company Secretary & Compliance Officer
Corporate Office: Shankara Building Products Limited
21/1 & 35-A-1, Hosur Main Road
Electronic City Post, Veerasandra
Bengaluru-560100.
Email-cs@shankarabuildpro.com

Corporate Social Responsibility Committee

The Corporate Social Responsibility (CSR) Committee of the Board has been constituted in compliance with the applicable provisions of the Companies Act, 2013 ("the Act") and the Listing Regulations. The composition of the Committee is aligned with governance best practices, with at least two-thirds of its members being Independent Directors. The Chairperson of the Committee is also an Independent Director, ensuring an unbiased and transparent approach to CSR governance and decision-making.

The Company Secretary serves as the Secretary to the Committee and is responsible for coordinating meetings, maintaining records, and ensuring adherence to regulatory requirements. The Chief Financial Officer is a permanent invitee to the Committee meetings and provide valuable inputs on financial planning, implementation, and monitoring of CSR initiatives.

The CSR Committee operates under a clearly defined charter and is guided by the Company's CSR Policy, both of which outline its roles, responsibilities, and governance framework. These documents are publicly accessible on the Company's website at https://shankarabuildingproductsltd.com/wp-content/uploads/2024/06/Terms-Reference-Corporate-Social-Responsibility-Committee.pdf reflecting the Company's commitment to transparency and accountability.

The primary role of the Committee is to formulate, recommend, and monitor the CSR Policy and annual action plans in line with the Company's strategic objectives and statutory obligations. The Committee identifies key focus areas, approves CSR projects and programs, and oversees their implementation either directly or through implementing agencies. It also ensures that CSR activities are carried out in a manner that creates meaningful and sustainable impact on communities.

In addition, the Committee reviews the allocation and utilization of CSR funds, monitors project progress against defined milestones, and evaluates the outcomes and impact of various initiatives. It ensures that all CSR activities are undertaken in compliance with applicable laws and are properly disclosed in the Company's statutory reports.

During the financial year 2025–2026, the Committee met one time to deliberate on CSR strategy, approve projects, review ongoing initiatives, and assess fund utilization. The

1.	May 15, 2025

Composition of the Committee

The Composition of the Committee as on March 31, 2026 and the attendance of members at meetings held during the year were as follows:

Sl.No	Name of the Director	Category	Chairperson/Member	Attendance	Whether attended 30th AGM
1.	Mr. N. Muthuraman	Independent Director	Chairperson	100%	Yes
2.	Mr. Sukumar Srinivas	Executive Director	Member	100%	Yes
3.	Mrs. Sujatha G	Independent Director	Member	100%	Yes
4.	Mr. Chandu Nair*	Independent Director	Member	100%	Yes
5.	Mr. N. Muthuraman**	Independent Director	Member	-	Yes

** Mr. Chandu Nair (DIN: 00259276) ceased to serve as an Independent Director and as the Member of the Corporate Social Responsibility Committee of the Company upon the completion of his second term on July 28, 2025.*
*** Mr. N. Muthuraman (DIN: 02375046) was appointed as a member of the Committee on July 28, 2025.*

Terms of Reference of the Committee

a) Formulating and recommending to the Board the corporate social responsibility policy of the Company, including any amendments thereto in accordance with Schedule VII of the Companies Act, 2013 and the rules made thereunder;
b) Identifying corporate social responsibility policy partners and corporate social responsibility policy programmes;
c) Recommending the amount of corporate social responsibility policy expenditure for the corporate social responsibility activities and the distribution of the same to various corporate social responsibility programmes undertaken by the Company;
d) Identifying and appointing the corporate social responsibility team of the Company including corporate social responsibility manager, wherever required;
e) Delegating responsibilities to the corporate social responsibility team and supervise proper execution of all delegated responsibilities;
f) Reviewing and monitoring the implementation of corporate social responsibility programs and issuing necessary directions as required for proper implementation and timely completion of corporate social responsibility programs; and
g) Performing such other duties and functions as the Board may require the corporate social responsibility committee to undertake to promote the corporate social responsibility activities of the Company.

Corporate Social Responsibility obligation of the Company

In pursuance of the CSR Policy and in line with the requirements of the Act, every company must spend 2% of the average net profits of the Company for the preceding three years towards the CSR activities as stated in the Act. Based on the computation as per Section 135 of the Act, the CSR obligation works out to ₹108.02 lakhs. The Company has fully spent the CSR amount of ₹108.02 lakhs on CSR activities during FY 2025-26.

Report of the Corporate Social Responsibility Committee

The Corporate Social Responsibility Committee Report as required under the Act is provided at **"Annexure VI "** which forms part of the Board's Report.

Risk Management Committee

The Risk Management Committee of the Board has been constituted in accordance with the applicable provisions of the Listing Regulations. The Committee comprises a balanced mix of expertise, including three Independent Directors, one Executive Director and two Non-Executive and Non-Independent Directors, one of whom performs the role of the Chief Risk Officer. This composition ensures a comprehensive and objective approach to risk oversight, combining independent judgment with executive insight.

The Committee plays a critical role in assisting the Board of Directors in discharging its responsibilities relating to risk governance. It is entrusted with the oversight, review, and approval of the Company's risk management framework, ensuring that it is robust, dynamic, and aligned with the Company's strategic objectives and regulatory requirements.

The Risk Management Committee is responsible for identifying, evaluating, and monitoring key risks that may impact the Company's business and operations. These risks span across various domains, including strategic, financial, operational, regulatory and compliance-related, human resource-related, and emerging risks such as cybersecurity. The Committee ensures that all material risks are systematically assessed in terms of their likelihood and potential impact.

In addition, the Committee oversees the development and implementation of appropriate risk mitigation strategies and action plans. It reviews the effectiveness of internal controls, risk management systems, and processes on a periodic basis, and ensures that adequate measures are in place to minimize potential adverse effects on the Company's performance and reputation.

The Company Secretary acts as the Secretary to the Committee and facilitates its functioning by coordinating meetings, maintaining records, and ensuring compliance with applicable legal and regulatory requirements.

The Committee met three times during the financial year 2025- 2026 and the meetings of the Committee were also attended by the Chief Financial Officer, as special invitee.

The Committee's charter and policy is available on Company's website https://shankarabuildingproductsltd.com/wp-content/uploads/2024/06/Risk-Management-Policy.pdf

1.	May 15, 2025	2.	November 13, 2025
3.	February 10, 2026		

Composition of the Committee

The Composition of the Committee as on March 31, 2026 and the attendance of members at meetings held during the year were as follows:

Sl. No	Name of the Director	Category	Chairperson/ Member	Attendance	Whether attended 30th AGM
1.	Mr. B. Jayaraman	Independent Director	Chairperson	100%	Yes
2.	Mr. SukumarSrinivas	Executive Director	Member	100%	Yes
3.	Mr. Dhananjay Mirlay Srinivas*	Non-Executive and Non-Independent Director	Member	66%	-
4.	Mrs. Sujatha G**	Independent Director	Member	66%	Yes
5.	Mr. C. Ravikumar	Non-Executive and Non-Independent Director	Member	100%	Yes
6.	Mr. N. Muthuraman	Independent Director	Member	100%	Yes
7.	Mr. Chandu Nair***	Independent Director	Member	33%	Yes

**Mr. Dhananjay Mirlay Srinivas (DIN: 09108483) was appointed to the Board on May 16, 2025, and his appointment was approved by the shareholders at the 30th Annual General Meeting held on June 24, 2025*

***Mrs. Sujatha G (DIN: 10538207) was appointed as a Member of the Committee on July 28, 2025.*

**** Mr. Chandu Nair (DIN: 00259276) ceased to serve as an Independent Director and as the Chairperson of the Risk Management Committee of the Company upon the completion of his second term on July 28, 2025.*

Terms of Reference of the Committee

Terms of reference of the Risk Committee shall include

a. To ensure that all the current and future material risk exposures of the Company are identified, assessed, quantified, appropriately mitigated, minimized and managed i.e. to ensure adequate systems for risk management.

b. To establish a framework for identification of internal and external risks specifically faced by the Company, in particular including financial, operational, cyber security risks or any other risk as may be determined by the Risk Management Committee ("the Committee") for the company's risk management process and to ensure its implementation.

c. To measure risk mitigation including systems and processes for Internal Control of identified risks.

d. Business Continuity Plan.

e. To enable compliance with appropriate regulations, wherever applicable, through the adoption of best practices.

f. To assure business growth with financial stability.

Whistle Blower Committee

Shankara Building Products Limited ("Company") believes in the conduct of the affairs of its constituents in a fair and transparent manner by adopting highest standards of professionalism, honesty, integrity and ethical behavior. The Company has formulated Shankara Code of Conduct for Board of Directors and Senior Management ("Code") which is attached to the policy as Annexure A, for the Company to keep a check on malpractices and any unethical behavior by all such persons related with the management, administration and any operations of the Company with the Company ("Senior Personnel"). The role of the employees/stakeholders in pointing out violations by the Company and to keep check on the unethical practices are in place be undermined. The Company is committed to developing a culture where it is safe for all employees without fear to raise concerns about any poor or unacceptable practice and any event of misconduct impacting the Company and any of its stakeholders.

Section 177 of the Companies Act, 2013 read with Rule 7 of the Companies (Meetings of Board and its Powers) Rules, 2014 and Regulation 4(2)(d)(iv) and Regulation 22 of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 along with revised Clause 49 of the Listing Agreement between the Company and Stock Exchanges, interalia, requires all listed companies to establish a mechanism called "Vigil Mechanism/Whistleblower Policy" for directors and employees to report concerns about unethical behavior, actual or suspected fraud or violation by the Company of any statutory, legal, mandatory and other compliances of whatever nature and also to ensure that no fraudulent act is committed by the Company whether it impacts the stakeholders or not. Accordingly, this Whistleblower Policy ("the Policy") has been formulated to provide a mechanism for directors, employees and other stakeholders of the Company to approach the Whistleblower Committee/Audit Committee of the Company for the purpose of raising genuine concerns relating to any kind of malpractice indulged by the Company and address the same effectively as required. This Policy will come into effect from the date of its adoption by the Board of Directors of the Company. No person has been denied access to the Audit Committee.

The Committee's charter and policy is available on Company's website https://shankarabuilding-productsltd.com/wp-content/uploads/2024/06/Policy-on-Whistle-blower.pdf

The Whistle Blower Committee did not convene any meeting during the financial year 2025–2026, since there were no complaints received by the Committee during the financial year.

The Composition of the Committee as on March 31, 2026 and the attendance of members at meetings held during the year were as follows:

Sl.No	Name of the Director	Category	Chairperson/Member	Attendance	Whether attended 30th AGM
1.	Mr. N. Muthuraman	Independent Director	Chairperson	-	Yes
2.	Mr. B. Jayaraman	Independent Director	Member	-	Yes
3.	Mrs. Sujatha G*	Independent Director	Member	-	Yes
4.	Mr. Chandu Nair**	Independent Director	Member	-	Yes

**Mrs. Sujatha G (DIN: 10538207) was appointed as a Member of the Committee on July 28, 2025.*
*** Mr. Chandu Nair (DIN: 00259276) ceased to serve as an Independent Director and as the Chairperson of the Risk Management Committee of the Company upon the completion of his second term on July 28, 2025.*

IV. Remuneration Policy

The Company has established a comprehensive remuneration policy to ensure that the compensation of its Directors, Key Managerial Personnel (KMP), and Senior Management Personnel is fair, competitive, and aligned with both individual performance and the overall objectives of the organization. This policy is designed to attract, retain, and motivate qualified and competent professionals who contribute to the long-term success and sustainability of the Company. The remuneration structure follows a balanced approach. The fixed component includes salary, benefits, perquisites, and allowances, which provide financial stability and are structured in line with industry standards, individual qualifications, experience, and responsibilities.

The remuneration policy has been formulated in compliance with the provisions of Section 178(3) and 178(4) of the Companies Act, 2013, ensuring transparency, governance, and regulatory adherence. It also reflects the Company's commitment to maintaining a performance-driven culture while upholding ethical practices and corporate governance standards. The Nomination and Remuneration Committee periodically reviews the policy to ensure its continued relevance in the context of changing business environments and market conditions. The detailed policy framework, including criteria for appointment, evaluation, and remuneration of Directors and senior management, is publicly accessible on the Company's official website, reinforcing the Company's commitment to transparency and stakeholder confidence.

Remuneration to Independent Directors/ Non-Executive and Non-Independent Director

Independent Directors are entitled to receive, within the limits prescribed under the Act, sitting fees, commission based on the net profits of the Company, and reimbursement of expenses incurred in attending meetings of the Board and its Committees. Each Independent Director is paid sitting fees for attending meetings of the Board and/or its Committees. Independent Directors may also be paid commission, determined as a percentage of the Company's net profits and linked to its performance, subject to an overall ceiling of 1% or such other percentage as permitted. Such net profits shall be computed in accordance with Section 198 of the Act.

The Non-Executive Directors and Independent Directors of the Company do not have any pecuniary relationship or transactions with the Company, other than the receipt of sitting fees, commission, and reimbursement of expenses incurred for attending meetings of the Board and/or its Committees, as applicable.

(₹ in Lakh)

Sl. No	Name of the Director	Designation	Sitting Fees	No.of shares held
1.	Mr. B. Jayaraman	Independent Director	11,50,000	Nil
2.	Mr. N. Muthuraman	Independent Director	8,00,000	Nil
3.	Ms. Sujatha G	Independent Director	8,00,000	Nil
4.	Mr. Dhananjay Mirlay Srinivas*	Non-Executive and Non-Independent Director	-	81,050
5.	Mr. C. Ravikumar*	Non-Executive and Non-Independent Director	-	72,500

**Mr. Dhananjay Miraly Srinivas and Mr. C Ravikumar voluntarily opted out of receiving any sitting fees payable e for attending meetings of the Board and/or its Committees, with effect from 9th October, 2025.*

Remuneration to Executive Directors

The remuneration of Executive Directors is within the limits approved by the Shareholders and in accordance with the provisions of the Companies Act, 2013 and other applicable regulations. The Nomination & Remuneration Committee determines the components of their remuneration, which include fixed pay, benefits, and perquisites. The Committee also decides annual increments based on the Company's performance and the achievement of individual objectives. Executive Directors are not entitled to sitting fees for attending Board or Committee meetings.

Their term is generally five years, subject to approval by the Shareholders, with eligibility for reappointment for similar periods. They are liable to retire by rotation, and the Board retains the discretion to vary the tenure as deemed appropriate.

The details of remuneration paid to the Executive Directors during FY 2025-26 is as follows:

(Amount in ₹)

Particulars of Remuneration	Mr. Sukumar Srinivas*	Mr. C. Ravikumar*
Salary as per provisions contained in Section 17(1) of the Income Tax Act, 1961	-	-
Contribution to Provident Fund	-	-
Bonus	-	-
Others	-	-
Total	-	-
No. of Shares held as on March 31, 202	93,88,787	72,500
Term of Service Contract	Reappointed with effect from April 1, 2026, for a period of five years, subject to shareholders' approval.	Change in designation from Executive Director to Non-Executive, Non-Independent Director with effect from October 9, 2025, liable to retire by rotation.

** Pursuant to the Scheme of Arrangement, the remuneration payable to Mr. Sukumar Srinivas and Mr. C. Ravikumar was transferred from Shankara Building Products Limited ("Demerged Entity") to Shankara Buildpro Limited ("Resulting entity").*

Particulars of Key Management Personnel (KMP) and Senior Management Personnel (SMP)

The details of Key Management Personnel and Senior Management Personnel of the Company as on March 31, 2026 is as follows:

Sl. No	Name of the Employee	Designation
1.	Mr. Sukumar Srinivas	Managing Director
2.	Mr. Satyanarayan JW	Chief Financial Officer
3.	Mr. Ramesh S	Company Secretary & Compliance Officer
4.	Mr. Dhananjay Mirlay Srinivas*	Whole-time Director (up to October 8, 2025)
5.	Mr. C. Ravikumar*	Whole-time Director (up to October 8, 2025)
6.	Mr. Alex Varghese**	Chief Financial officer (up to October 3, 2025)
7.	Ms. Ereena Vikram**	Company Secretary & Compliance Officer (up to October 3, 2025)

Notes:
**The Board of Directors, at its meeting held on October 9, 2025, approved the redesignation of Mr. Dhananjay Mirlay Srinivas (DIN: 09108483) and Mr. C. Ravikumar (DIN: 01247347) from Whole-Time Directors to Non-Executive Directors, liable to retire by rotation, with effect from October 9, 2025. Prior to such redesignation, they were designated as Key Managerial Personnel.*
***Mr. Alex Varghese, Chief Financial Officer and Ms. Ereena Vikram, Company Secretary & Compliance Officer resigned w.e.f October 3, 2025. Prior to resignation they were designated as Key Managerial Personnel.*

Remuneration for other Employees

The remuneration paid to vother employees of the Company consists of fixed pay and performance linked variable pay which is reviewed on an annual basis taking into account the performance of the employee, the performance of the Company and comparable wage levels in the market.

V. Other Disclosures

There were no instances reported stating that an employee including Key Managerial Personnel or Director or Promoter of Company has entered into any agreement for himself or on behalf of any other person with any shareholder or any other third party with regard to compensation or profit sharing in connection with the dealings in the securities of the Company.

• Pursuant to the Scheme of Arrangement sanctioned by the competent authorities, the Company's "Demerged Business" (the "Trading Business") stands transferred to the resulting entity Shankara Buildpro Limited with effect from the appointed date. Such transfer constitutes a material change during the financial year and entails the transfer of all assets, liabilities, and employees of the Demerged Company pertaining to or relating to the Trading Business on a going concern basis. There is no change of the name of the Company.

There is no Corporate Insolvency Resolution Process initiated by or against the Company under the Insolvency and Bankruptcy Code, 2016 (IBC).

• The Company has not entered into any agreement with any media Company and/or its associates.

• The Board reviews and approves the annual operating plan and budgets including capital budgets for each financial year in line with the Company's long-term strategy. An internal management committee approves all capex investments within the annual capex budget approved by the Board. An update on key capex matters is provided to the Board periodically.

• The Company has complied with the requirements of the Stock Exchanges and SEBI on matters related to Capital Markets, as applicable, during the last three years. No penalties or strictures have been imposed on the Company.

• The Company has formulated a policy on maintaining and preserving timely and accurate records which is uploaded on the website of the

Company at
https://shankarabuildingproductsltd.com/wp-content/uploads/2024/06/Policy-for-Preservation-of-Documents.pdf

- The Company has not raised funds by way of issuance of equity shares through preferential allotment or qualified institutions placement nor the Company has issued any GDRs / ADRs / Warrants or any convertible instruments in the past and hence the Company does not have any outstanding GDRs / ADRs / Warrants or any convertible instruments.

- The Company has not made any one-time settlement for loans taken from the Banks or Financial Institutions, and hence the details of difference between the amount of the valuation done at the time of one-time settlement and the valuation done while taking loan from the Banks or Financial Institutions along with the reasons thereof is not applicable.

The Company and its subsidiaries have not granted any loans or advances in the nature of loans to firms or companies in which directors are interested, by name and amount, except for loans, if any, extended to its wholly owned subsidiaries.

- There was no instance of suspension of trading in Company's shares by the Stock Exchanges during FY 2026.

- There was no issue of equity shares with differential rights as to dividend, voting or otherwise.

- There is no issue of shares including sweat equity shares to employees of the Company under any Scheme save and except Employees Stock Option Schemes and Restricted Stock Units as referred to in this Report.

- During the year ended March 31, 2026, all transactions entered with Related Parties as defined under The Companies Act, 2013 and Regulation 23 of the SEBI (LODR) Regulations, 2015 during the financial year were in the ordinary course of business and at an arm's length pricing basis and do not attract the provisions of Section 188 of the Companies Act, 2013. There were no materially significant transactions with related parties during the financial year, which were in conflict with the interest of the Company. Suitable disclosures as required by Ind AS has been made.

The Company has formulated a policy on dealing with related party transactions and for determining the materiality of such transactions and the same is disclosed on the website of the Company at
https://shankarabuildingproductsltd.com/wp-content/uploads/2024/06/Policy-on-Related-Party-Transactions.pdf

- The Company has adopted a policy for determining 'Material Subsidiary" in terms of Regulation 16(c) of SEBI (LODR) Regulations, 2015, which can be viewed on the Company's website at https://shankarabuildingproductsltd.com/wp-content/uploads/2024/06/Revised-Policy-for-Material-Subsidiaries.pdf The Audit Committee periodically reviews the financial statements of the subsidiary companies, including the investments made by the subsidiaries and the statement containing all significant transactions entered into by them. Minutes of the Board meetings of the subsidiary companies are also reviewed periodically by the Company's Board.

- The Company had not received any proceeds from Public/Right/Preferential Issue

VI. Disclosure in relation to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013

In terms of the provisions of Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 (as amended) and Rules framed thereunder, the number of complaints received during the financial year 2025-26 are as under:

a.	Number of complaints filed during the financial year	Nil
b.	Number of complaints disposed of during the financial year	Nil
c.	Number of complaints pending as at end of the financial year	Nil

VII. Material Subsidiary Companies

The Company had three material subsidiary companies as on March 31, 2026, namely Vishal Precision Steel Tubes & Strips Private Limited, Taurus Value Steel & Pipes Private Limited, and Centurywells Roofing India Private Limited.

Steel Network Holdings Pte. Limited, a non-operating subsidiary of the Company domiciled in Singapore, has been wound up and dissolved with effect from December 26, 2025. The confirmation of dissolution from the relevant regulatory authority was received by the Company on January 4, 2026, subsequent to the actual date of completion of winding up.

During the year under review, Shankara Buildpro Limited, a wholly owned subsidiary of the Company, ceased to be a subsidiary pursuant to the Scheme of Arrangement.

Brief details of the subsidiary companies are provided below.

Sl. No	Name of the Subsidiary Company	Date of Incorporation	Statutory Auditor Name	Date of Appointment
1.	Taurus Value Steel & Pipes Private Limited	August 1, 2009	OMN & Associates, Chartered Accountants	July 22, 2024
2.	Vishal Precision Steel Tubes & Strips Private Limited	December 4, 1991	Vasanth & Co, Chartered Accountants	June 21, 2023
3.	Centurywells Roofing India Private Limited	November 29, 2002	Sekar & Co, Chartered Accountants	July 17, 2025

Details of compliance with mandatory requirements and adoption of the non-mandatory requirements:

The Company has complied with all the mandatory requirements of the Listing Regulations. The Company has also adopted the following non-mandatory requirements as provided in the Listing Regulations:

(i) The Chairman of the Board is a Non-Executive Director and his position is separate from that of the Managing Director & CEO.

(ii) The Internal Auditor reports to the Audit Committee.

(iii) The financial statements of the Company are with unmodified audit opinion. The Company does not deal in commodities and hence disclosure relating to commodity price risks and commodity hedging activities is not applicable.

(iv) The Independent Directors met two times during the FY 2025-2026.

VIII. General Body Meetings

Annual General Meetings ("AGM")

The date, time and venue of last three Annual General Meetings (AGMs) held are as follows

Year ended	Date of AGM	Time (IST)	Venue	Nature of the Special Resolution
March 2025	June 24, 2025	11.00 A.M	Through Video Conferencing	i. Increase in remuneration of Mr. C. Ravikumar (DIN: 01247347), Whole-time Director of the Company.
March 2024	June 21, 2024	10.00 A.M	Through Video Conferencing	i. Appointment of Mr. N. Muthuraman (DIN: 02375046) as an Independent Director, not liable to retire by rotation. ii. Increase in remuneration of Mr. C. Ravikumar (DIN: 01247347), Whole-time Director of the Company.
March 2023	June 22, 2023	10.30 A.M	Through Video Conferencing	i. Increase in remuneration of Mr. Sukumar Srinivas (DIN: 01668064), Managing Director of the Company. ii. Increase in remuneration of Mr. C. Ravikumar (DIN: 01247347), Whole-time Director of the Company. iii. Re-appoint Mr. B. Jayaraman (DIN: 00022567) as an Independent Director of the Company.

Extraordinary General Meetings

There was no Extra-Ordinary General Meeting of the Shareholders of the Company held during the last three years.

Postal Ballot during year

In compliance with Sections 108 and 110 of the Act and applicable rules, the Company provided an electronic voting (e-voting) facility and engaged KFin Technologies Limited for this purpose. The postal ballot notice was sent electronically to shareholders at their registered e-mail IDs, and shareholders had the option to vote through e-voting.

Voting rights were determined based on the paid-up value of shares as on the cut-off date.

Shareholders were required to cast their votes before the close of e-voting, and the last date of e-voting was deemed to be the date of passing of the resolution.

The Scrutinizer submits the report to the Chairman or an authorized person, after which the results are announced and displayed on the Company's website, and communicated to the stock exchanges, depositories, Registrar and Share Transfer Agent, and published in newspapers.

During the year ended March 31, 2026, the Company obtained the approval of the Shareholders through postal ballot for the appointment of Ms. Sujatha G (DIN: 10538207) as an Independent Director of the Company for a period of 5 (five) years with effective from March 14, 2025.

Date of the Notice of Postal Ballot	March 14, 2025
Voting Period	March 21, 2025 to April 19, 2025
Date of Approval	April 19, 2025
Date of declaration of the result	April 21, 2025

Name of the resolution	Type of resolution	No. of Votes cast in favor	%	No. of Votes cast against	%
Appointment of Ms. Sujatha G (DIN: 10538207) as an Independent Director	Special Resolution	1,46,18,872	99.99%	630	0.0043%

Meeting convened under the directions of NCLT, Bengaluru

No court-convened meeting was held during the financial year 2025-2026.

General Shareholders Information

The Annual Report contains a dedicated section for shareholders' information, furnished in accordance with the requirements of the Listing Regulations.

Independent Auditor's Certificate on Corporate Governance

[Pursuant to Regulation 34 read with Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)]

Corporate Identity No. : L26922KA1995PLC018990
Nominal Capital: INR 30,00,00,000/-

To,
The Members of SHANKARA BUILDING PRODUCTS LIMITED
G-2, Farah Winsford, No.133, Infantry Road,
Bangalore -560 001, Karnataka

I have examined all the relevant records of **"SHANKARA BUILDING PRODUCTS LIMITED"** ("the Company") for the purpose of certifying compliance of the conditions of the Corporate Governance under the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("Listing Regulations") for the financial year ended **March 31, 2026.** We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of certification.

The compliance of conditions of Corporate Governance is the responsibility of the Management. My examination was limited to the procedure and implementation process adopted by the Company for ensuring the compliance of the conditions of the Corporate Governance.

This Certificate is neither an assurance as to the future viability of the Company nor of the efficacy or effectiveness with which the management has conducted the affairs of the Company.

In my opinion and to the best of my information and according to the explanations and information furnished to me, I certify that the Company has complied with all the mandatory conditions of Corporate Governance as stipulated in the aforesaid Listing Regulations during the period under review.

As regards Discretionary Requirements specified in Part E of Schedule II of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company has complied with items C, D, E and G.

K. Jayachandran
Company Secretary
ACS No.: 11309/CP. No.: 4031
UDIN:A011309H000278180
Peer Review No: 6411/2025

Date : May 5, 2026
Place : Bengaluru

Declaration regarding Compliance by Board Members and Senior Management Personnel with the Company's Code of Conduct

This is to confirm that the Company has adopted a Code of Conduct for its employees including the Managing Director. In addition, the Company has adopted a Code of Conduct for its Non-Executive Directors and Independent Directors.

The code is available on the Company's website www.shankarabuildingproductsltd.com. I confirm that the Company has in respect of the year ended March 31, 2026, received from the Senior Management Team of the Company and the Members of the Board, a declaration of compliance with the Code of Conduct as applicable to them.

For the purpose of this declaration, Senior Management Team means the Chief Financial Officer, and the Company Secretary.

Sukumar Srinivas
Managing Director
DIN: 01668064

Place : Bengaluru
Date : May 05, 2026

Managing Director/ Chief Financial Officer Certification

The Board of Directors
Shankara Building Products Limited

Compliance Certificate as required under Regulation 17(8) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 We hereby certify that:

1. We have reviewed the Balance Sheet as at March 31, 2026, Statement of Profit and Loss, the Statement of Changes in Equity and the Statement of Cash Flows for the year then ended, and a summary of the significant accounting policies and other explanatory information of the Company, and the Board's report for the year ended March 31, 2026.
2. These statements do not contain any materially untrue statement or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report.
3. The financial statements, and other financial information included in this report, present in all material respects a true and fair view of the Company's affairs, the financial condition, results of operations and cash flows of the Company as at, and for the periods presented in this report, and are in compliance with the existing accounting standards and / or applicable laws and regulations.
4. There are no transactions entered into by the Company during the year that are fraudulent, illegal or violate the Company's Code of Conduct and Ethics, except as disclosed to the Company's Auditors and the Company's Audit Committee of the Board of Directors.
5. We are responsible for establishing and maintaining disclosure controls and procedures and internal controls over financial reporting for the Company, and we have:
a. Designed such disclosure controls and procedures or caused such disclosure controls and procedures to be designed under our supervision to ensure that material information relating to the Company, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is prepared.
b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with Indian Accounting Standards (Ind AS).
c. Evaluated the effectiveness of the Company's disclosure, controls and procedures.
d. Disclosed in this report, changes, if any, in the Company's internal control over financial reporting that occurred during the Company's most recent fiscal year that has materially affected, or is reasonably likely to materially affect the Company's internal control over financial reporting. 6. We have disclosed, based on our most recent evaluation of the Company's internal control over financial reporting, wherever applicable, to the Company's auditors and the Audit Committee of the Company's Board and persons performing the equivalent functions:
a. Any deficiencies in the design or operation of internal controls, that could adversely affect the Company's ability to record, process, summarize and report financial data, and have confirmed that there have been no material weaknesses in internal controls over financial reporting including any corrective actions with regard to deficiencies.
b. Any significant changes in internal controls during the year covered by this report.
c. All significant changes in accounting policies during the year, if any, and the same have been disclosed in the notes to the financial statements.
d. Any instances of significant fraud of which we are aware, that involve the Management or other employees who have a significant role in the Company's internal control system.
7. We affirm that we have not denied any personnel access to the Audit Committee of the Company in respect of matters involving alleged misconduct and we have provided protection to Whistleblowers from unfair termination and other unfair or prejudicial employment practices.
8. We further declare that all Board members and Senior Management Personnel have affirmed compliance with the Code of Conduct and Ethics for the year covered by this report.

Place : Bengaluru
Date : May 5, 2026

Sukumar Srinivas
Managing Director
DIN: 01668064

Sathyanarayana JW
Chief Financial Officer

Certificate of Non-Disqualification of Directors
(Pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015)

To,
The Members,
SHANKARA BUILDING PRODUCTS LIMITED
G-2, Farah Winsford, No.133, Infantry Road,
Bangalore, KA 560 001.

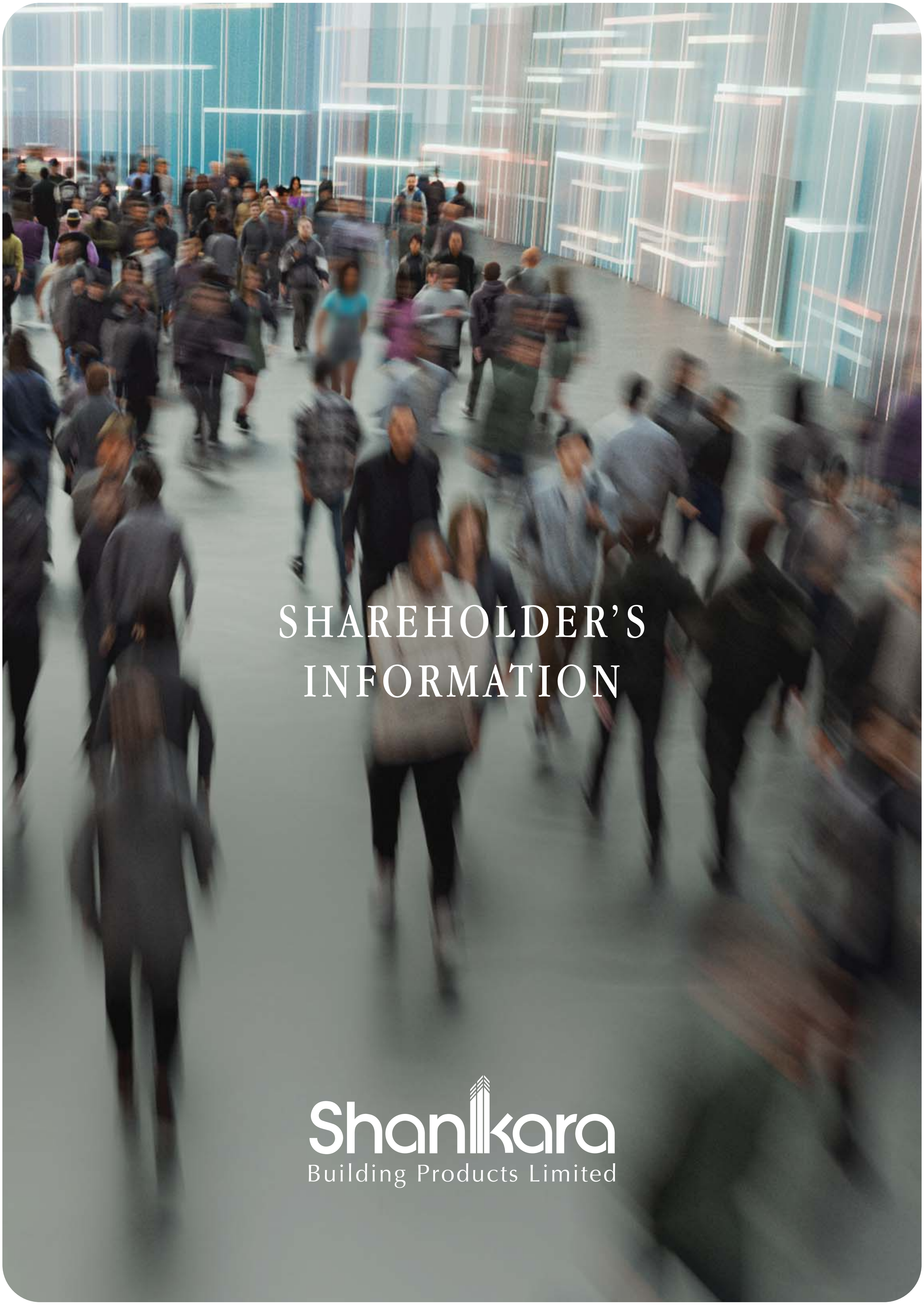
I have examined the relevant registers, records, forms, returns and disclosures received from the Directors of **SHANKARA BUILDING PRODUCTS LIMITED** having **CIN L26922KA1995PLC018990** and having Registered Office at **G-2, Farah Winsford, No.133, Infantry Road, Bangalore – 560 001, Karnataka** (hereinafter referred to as 'the Company'), produced before me by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para C Sub clause 10(i) of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.
In my opinion and to the best of my information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to me by the Company and its officers, I hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on **March 31, 2026** have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs, or any such other Statutory Authority.

Sr. No.	Name of Director	DIN (Director Identification Number)	Date of appointment in Company
01.	Mr. Sukumar Srinivas	01668064	01/04/2013
02.	Mr. Bhadranarasimham Jayaraman	00022567	14/08/2018
03.	Mr. Chowdappa Ravikumar	01247347	01/04/2011
04.	Ms.Gopalamani Sujatha	10538207	14/03/2025
05.	Mr.Muthuraman	02375046	20/05/2024
06.	Mr.Dhananjay Mirlay Srinivas	02375046	16/05/2025

Ensuring the eligibility of, for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. My responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

Date : May 5, 2026
Place : Bengaluru

K. Jayachandran
Company Secretary
ACS No.: 11309/CP. No.: 4031
UDIN: A011309H000278158
Peer Review No: 6411/2025



SHAREHOLDER'S INFORMATION

Shankara
Building Products Limited

1. General Information

The Company was originally incorporated as Shankara Pipes India Private Limited on October 13, 1995 and was subsequently converted into Public Limited Company and its name was changed to Shankara Pipes India Limited with a fresh certificate of incorporation consequent upon change of name issued by the Registrar of Companies, Karnataka. Subsequently the name of the Company was further changed to Shankara Infrastructure Materials Limited and a fresh certificate of incorporation consequent upon change of name was issued by the Registrar of Companies on March 25, 2011. Further the name of the Company was changed to Shankara Building Products Limited and a fresh certificate of incorporation consequent upon change of name was issued by the Registrar of Companies on July 27, 2016. The Corporate Identity Number (CIN) of the Company is L26922KA1995PLC018990.

2. Financial Year

The Company's financial year begins on April 1 and ends on March 31 every year.

3. Annual General Meeting

Date and time	**June 18, 2026 at 11.00 A.M (IST)**
Mode	Video Conference ("VC") / Other Audio Visual Means ("OAVM")
E-Voting date	Monday, June 15, 2026- Wednesday, June 17, 2026
Book Closure date	Thursday, June 11, 2026 to Thursday, June 18, 2026 (both days inclusive)
Record Date	NA
Dividend	NA

4. Dematerialisation of shares

The Listing Regulations mandate that, with effect from April 1, 2019, transfer of securities shall be carried out only in dematerialised form. In view of the same, and to facilitate smooth and seamless transfer of shares in the future, shareholders holding shares in physical form are requested to dematerialise their holdings at the earliest.

The Company's shares are tradable only in electronic form, and the Company has established connectivity with the National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL) to enable shareholders to dematerialise their shares conveniently and efficiently.

Shareholders may refer to the respective websites of the depositories for detailed guidance on the procedure for dematerialisation of shares, as under:

CDSL website: www.cdslindia.com/investors/open-demat.aspx

NSDL website: https://nsdl.co.in/services/demat.php

In case of any queries or assistance required in this regard, shareholders may contact the Company's Registrar and Share Transfer Agent, KFin Technologies Limited.

The equity shares held in physical and demat form as on March 31, 2026 are as follows:

Description	No. of Shareholders	No. of Shares	% to Equity
Physical Shares	26	1,89,550	0.78
NSDL	10,344	1,82,25,982	75.16
CDSL	17,835	58,33,794	24.06
Total	**28,205**	**2,42,49,326**	**100.00**

Note: The total number of holders will not tally with the number of Shareholders, since Shareholders can have multiple demat accounts with same PAN.

5. Common and Simplified Norms for processing investor's service request by RTA and norms for furnishing PAN, KYC details and Nomination

The Securities Exchange Board of India vide its Circular SEBI/HO/MIRSD-PoD/P/CIR/2023/37 dated March 16, 2023 amongst other things has advised the Companies and Registrar and Transfer Agents as follows:

i. Mandatory furnishing of PAN, KYC details and Nomination by the holders of physical securities

SEBI has mandated that, with effect from January 1, 2022, holders of physical securities in listed companies must provide certain documents and details to the Registrar and Share Transfer Agent (RTA). The RTA will not process any service requests or complaints unless these details are furnished.

The required details include:

- Permanent Account Number (PAN)
- Nomination details (in hard copy or electronically with e-signature)
- Contact details such as postal address with PIN, mobile number, and e-mail address
- Bank account details including bank name, branch, account number, and IFSC
- Specimen signature

ii. Compulsory linking of PAN and Aadhaar by all holders of physical securities in listed companies

SEBI has mandated RTA, in line with the Central Board of Direct Taxes (CBDT), Circular No.7 of 2022 (Notification F. No3701/14/2022-TPL) dated March 30, 2022 on linking PAN with Aadhaar number and extended the said date to June 30, 2023 to

- accept only valid / operative PANs and
- verify that the PAN in the existing folios are valid and linked to the Aadhaar Number of the holder.

The Shareholders are requested to visit the website of the Company at https://shankarabuildingproductsltd.com/other-filings/# for further details in this regard.

6. Intimation to physical security holders with respect to electronic payment of Dividend / Interest or Redemption

SEBI, through its circulars, has mandated that security holders holding securities in physical form whose folios do not have PAN, nomination details, contact details, mobile number, bank account details, or specimen signature updated, shall be eligible to receive any payment such as dividend, interest, or redemption only through electronic mode with effect from April 01, 2024. SEBI has also issued FAQs on this requirement for investor awareness, available on its website. Accordingly, security holders whose folios are incomplete with respect to the above details are advised to update their records at the earliest.

- If any of the required details such as PAN, nomination, contact details, mobile number, bank account details, or specimen signature are not updated in physical folios, dividends, interest, or other payments will be made only through electronic mode with effect from April 01, 2024, once all such details are provided in full.
- If a security holder updates these details after April 01, 2024, any dividends or interest declared during the period from April 01, 2024 until the date of updation will be credited automatically to the updated records.

7. Shareholders' Communication

The Company emphasizes continuous, efficient, and transparent communication with its stakeholders through various channels, including the annual report, general meetings, newspaper publications, financial results, press releases, and disclosures on its website. Effective communication is a key element of corporate governance, facilitating the exchange of information, ideas, and plans between management and investors, thereby strengthening stakeholder relationships.

In compliance with MCA and SEBI Circulars, the Company has enabled members to participate and vote through e-voting and other electronic modes in accordance with the provisions of the Companies Act, 2013 and applicable rules, without requiring physical presence at a common venue for the AGM. For detailed procedures relating to remote e-voting and participation in the AGM through VC/OAVM, members are requested to refer to the Notes and Instructions forming part of the Notice of the 31st AGM.

i.Website:

The Investor Relations section of the Company's website https://shankarabuildingproductsltd.com/about. is regularly updated with key information, including details of Board and shareholder meetings, financial results, annual reports, investor presentations, earnings call transcripts, shareholding patterns, stock exchange filings, and other relevant shareholder information.

ii. Financial Results and Newspaper Publication:

The Company's quarterly, half-yearly, and annual financial results are published in leading newspapers such as Business Standard and Kannada Prabha, and are also available on the Company's website at https://shankarabuildingproductsltd.com/other-filings/. The Company actively participates in investor conferences and conducts quarterly earnings calls after the announcement of results to engage with investors.

During the financial year 2025–2026, the Company participated in two earnings/analyst calls, and the transcripts of these calls are available on its website.

iii. Annual Report:

The Company's Annual Report, which includes the Board's Report, Corporate Governance Report, Business Responsibility and Sustainability Report, Management Discussion and Analysis, audited standalone and consolidated financial statements, and other statutory disclosures, is sent to shareholders and other entitled stakeholders. The Annual Report is also made available on the Company's website at https://shankarabuildingproductsltd.com/agm/

iv. Stock Exchanges Filings:

The National Stock Exchange of India Ltd.(NSE) and BSE Ltd. (BSE) maintain separate online portals for electronic submission of information by listed companies. Various communications such as notices, press releases and the regular quarterly, half-yearly and annual compliances and disclosures are uploaded on those portals. The Quarterly Results, Shareholding Pattern and all other corporate communication to the Stock Exchanges are filed through NSE Electronic Application Processing System (NEAPS) and BSE Listing Centre, for dissemination on their respective websites. The stock exchange filings are also made available on the Company's website at https://shankarabuildingproductsltd.com/about\. The Members/Investors can view the details of electronic filings done by the Company on the websites of BSE and NSE i.e., www.bseindia.com and www.nseindia.com respectively.

v. Press/News Release:

The Company maintains an effective Investor Relations programme, wherein senior management, including the Managing Director, Executive Director and Chief Financial Officer, regularly engages with the investment community through earnings calls, one-on-one meetings, video conferences, and other interactions.

Press releases and official media communications are submitted to the stock exchanges and simultaneously hosted on the Company's website https://shankarabuildingproductsltd.com/financial-results/. The Company also shares detailed presentations with analysts and institutional investors on its quarterly and annual financial results.

vi. Investor grievance and share transfer system:

The Stakeholders' Relationship Committee reviews and addresses complaints received from shareholders and investors. The status of investor grievances and share transfers is periodically reported to the Board. The Committee meets as and when required to review the status of investor complaints and related matters.

Since the Company's shares are held and traded in dematerialised form, KFin Technologies Limited, the Registrar and Transfer Agent, handles matters relating to share transfers, change of address, and other investor services.

8. Investors' Service Portal

KFin Technologies Limited , the Registrar and Share Transfer Agent have launched an online application which can be accessed at https://ris.kfintech.com > Investor Services > Investor Support. Members can register / sign up, using the Name, PAN, Mobile and email ID. Post registration, user can login via OTP and execute activities like, raising Service Request, Query, Complaints, check for status, KYC details, Dividend , Interest , Redemptions, e-Meeting and e-Voting details.

Quick link to access the signup page: https://kprism.kfintech.com/signup

Senior Citizens - Investor Support

As part of the initiative, our RTA, in order to enhance investor experience for Senior Citizens, a Senior Citizens investor cell has been newly formed to assist exclusively the Senior Citizens in redressing their grievances, complaints and queries. The special cell closely monitors the complaints coming from Senior Citizens through this channel and handholds them at every stage of the service request till closure of the grievance.

Senior Citizens wishing to avail this service can send the communication with the below details to the email id, senior.citizen@kfintech.com . Senior Citizens (above 60 years of age) must provide the following details:

1. ID proof showing Date of Birth
2. Folio Number
3. Company Name
4. Nature of Grievance

A dedicated Toll-free number for Senior Citizens can also be accessed at 1-800-309-4006 for any queries or information.

9. Investors' Complaints

The details of the complaints resolved during the financial year ended March 31, 2026 are as follows:

Nature of complaints	Received	Resolved	Closing
Non- Receipt of Share Certificates	Nil	Not applicable	Not applicable
Demat Requisition Form	Nil	Not applicable	Not applicable
SEBI	Nil	Not applicable	Not applicable
Others	Nil	Not applicable	Not applicable

The Company normally attends most of the investors' grievances within 7 days from the date of receipt of such grievance and the communication in this regard are sent within 15 days from the date of receipt of such grievance unless constrained by certain impediments. The Shareholders may note that the share transfers and all other investor related activities are handled by KFin Technologies Limited the Registrar and Share Transfer Agent. For any escalations, the Shareholders may write to company at cs@shankarabuildpro.com.

10. Market Price Data

Monthly high, low quotations and trading volumes of the Company's equity shares during the financial year 2025-26 at BSE and NSE are as given below:

	BSE			NSE			Volume
	High(₹)	Low(₹)	Volume A (Nos.)	High(₹)	Low(₹)	Volume B (Nos.)	(A+B) Nos
April 2025	680.00	503.20	61,243	683.8	525	1,56,562	2,17,805
May 2025	831.35	564.15	2,66,668	835	562.15	1,25,678	3,92,346
June 2025	1095.8	816.1	33,23,089	1,095.90	813.65	5,49,452	38,72,541
July 2025	1210	887.55	2,72,860	1,209.80	889.2	5,47,570	8,20,430
August 2025	1204.95	920.25	1,23,727	1,205.00	919.6	2,86,680	4,10,407
September 2025	1048	192	1,36,307	1,048.60	197.4	73,371	2,09,678
October 2025	200	130	12,81,431	197	129.5	3,83,611	16,65,042
November 2025	142.45	112.25	87,124	142.8	112.5	1,31,287	2,18,411
December 2025	121.2	100.3	1,52,411	126.7	100	47,518	1,99,929
January 2026	141	100.15	2,61,120	140.95	100.55	43,64,058	46,25,178
February 2026	119	98.5	7,63,437	119.72	98.25	4,52,633	12,11,872
March 2026	115.00	100.10	2,74,101	111.77	105.01	1,08,676	3,82,777

11. Performance of the Company's Equity shares (closing share price) in comparison to BSE SENSEX and NSE Nifty during the financial year 2025-26

Month	Share Price	BSE Sensex
April, 2025	598.45	80,242.24
May, 2025	816.5	81,451.01
June, 2025	1026.35	83,606.46
July, 2025	1162.1	81,185.58
August, 2025	922.3	79,809.65
September, 2025	192	80,267.62
October, 2025	140	83,938.71
November, 2025	117.35	85,706.67
December, 2025	104.65	85,220.60
January, 2026	103.15	82,269.78
February, 2026	108.10	81,287.19
March, 2026	110.00	71,947.55

Month	Share Price	Nifty 50
April, 2025	598.95	24,334.20
May, 2025	817.6	24,750.70
June, 2025	1,025.05	25,517.05
July, 2025	1,162.40	24,768.35
August, 2025	925.2	24,426.85
September, 2025	197.4	24,611.10
October, 2025	140.06	25,722.10
November, 2025	117.33	26,202.95
December, 2025	104.45	26,129.60
January, 2026	102.96	25,320.65
February, 2026	108.20	25,178.65
March, 2026	111.04	22679.40

Source: https://www.bseindia.com/Indices/IndexArchiveData.html

Source: https://www.nseindia.com/reports-indices-historical-index-data

12. Shareholders holding more than 1% of the shares

The details of the Shareholders holding more than 1% of the equity shares as on March 31, 2026 are as follows:

Name of the Shareholder	Share Price	%
Sukumar Srinivas	93,88,787	38.72
Sathyamoorthi Devarajulu	20,00,000	8.25
The Ballygunge Family Trust	11,01,669	4.54
Rajasthan Global Securities Private Limited	9 18,573	3.79
Marval Guru Fund	8,60,000	3.55
Singularity Equity Fund I	4,60,000	1.90
Ohana India Growth Fund	3,88,915	1.60
Wellington Trust Company, National Association MUL	3,59,907	1.48
Arjuna Fund Pte. Ltd.	3,21,148	1.32

13. Shareholding Pattern

The Shareholding of the Company for the year ended March 31, 2026 is as follows:

Sl.No	Description	No. of cases	Total shares
1.	Promoters Individuals	2	181050
2.	Promoters	1	9388787
3.	Promoter Group	2	1208951
4.	Alternative Investment Fund	4	1090362
5.	Qualified Institutional Buyer	1	1617189
6.	Foreign Portfolio – Corp I	19	1397292
7.	Foreign Portfolio – Corp II	4	172064
8.	Resident Individuals	2	93120
9.	IEPF Authority	1	295
10.	Resident Individuals	26189	7543790
11.	Non-Resident Indian Repatriable	278	82833
12.	Non-Resident Indian Non Repatriable	280	97118
13.	Bodies Corporates	244	1100530
14.	Clearing Members	1	10
16.	HUF	649	253447
17.	Trusts	8	22488
Total		**27,685**	**2,42,49,326**

14. Distribution of Shareholding as on March 31, 2026

S. No	Description	No. of Cases	% of Cases	Amount
1.	1-5000	25828	93.0557	17452520
2.	5001- 10000	887	3.4368	7755830
3.	10001- 20000	466	1.747	7605460
4.	20001- 30000	151	0.5116	3816010
5.	30001- 40000	71	0.2626	2792060
6.	40001- 50000	55	0.1986	2740900
7.	50001- 100000	108	0.3972	8451090
8.	100001& Above	101	0.3905	191879390
	Total	**27,667**	**27,667**	**24,24,93,260**

The total number of holders will not tally with the number of Shareholders, since Shareholders can have multiple demat accounts with same PAN.

15. Listing and Dematerlisation of equity shares-

The equity shares of the Company are listed on the National Stock Exchange of India Limited (scrip code: SHANKARA) and BSE Limited (scrip code: 540425) and for the purpose of dematerlisation of shares established a connectivity with the National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL) with the International Securities Identification Number (ISIN) allotted under the Depository System is INE 274V01019 through KFin Technologies Limited, the Registrar and Share Transfer Agents of the Company.

The annual listing fees for FY 2026-27 has been paid to National Stock Exchange of India Limited and BSE Limited. The annual custodial fees for FY 2026-27 has been paid to National Securities Depositories Limited and Central Depositories Securities Limited.

16. Credit Rating

CRISIL has assigned the Long Term Rating BBB/Stable' and Short Term Rating 'CRISIL A2' on the bank loan facilities of the Company.

17. Fees to Statutory Auditors

Total fees for all services paid by the Company and its subsidiaries, on a consolidated basis, to the statutory auditor and all entities in the network firm/network entity of which the statutory auditor is a part is given below:

(₹ in Lakh)

Particulars	Standalone	Consolidated
Statutory Audit including limited reviews	27.90	34.40
Limited Review	1.20	1.20
Tax Audit	2.40	3.90
Total	**31.50**	**39.50**

18. Demat Suspense Account/Unclaimed Shares Account

There are no shares lying in the demat suspense account or unclaimed suspense account.

19. Unclaimed Dividend of the previous years

Section 124 of the Companies Act 2013 read with Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules 2016 ('the Rules') mandates the Companies to transfer dividend that has remained unpaid/unclaimed for a period of seven years in the unpaid dividend account to the Investor Education and Protection Fund (IEPF). Accordingly, the dividend for the years mentioned below will be transferred to IEPF on the respective dates, if the dividend remains unclaimed for seven years.

Financial Year	Date of Declaration of Dividend	Last date of Claiming the Dividend	Unclaimed amount as on 31.03.2025 (₹)	Last date for Transferring the Unclaimed dividend to IEPF Fund and to file the e-Form IEPF-1
2018-19	June 25, 2019	July 25, 2026	54241.50	August 24, 2026
2019-20	March 13, 2020	April 12, 2027	72,854.00	May 12, 2027
2021-22	July 22, 2022	August 21, 2029	28,669.50	September 20, 2029
2022-23	June 22,2023	July 31, 2030	1,25,533.10	August 30, 2030
2023-24	June 21, 2024	July21, 2031	4,58,324.53	August 20, 2031
2024-25	June 24, 2025	June 31,2032	3,72,754.00	July 24, 2032

20. Investor Contacts

For queries relating to financial statements

Satyanarayan JW
Chief Financial Officer
Tel: +91 80 2991 0702/709;
Email: satyajw@shankarabuildpro.com

For queries relating to shares/compliance

Ramesh S
Company Secretary & Compliance Officer
Tel: +91 80 2991 0702/709;
Email: cs@shankarabuildpro.com

Investor correspondence
Email: ir@shankarabuildpro.com

Address for correspondence

i. Shankara Building Products Limited

Registered Office

G2, Farah Winsford, 133 Infantry Road,
Bengaluru-560001
Telephone No: +91 080 40117777

Corporate Office

No. 21/1 & 35-A-1, Hosur Main Road,
Electronic City Post, Veerasandra,
Bengaluru-560100
Telephone No:+91 080 27836955/ 080 27836244

Registrar and Transfer Agents

Address for Correspondence / Operations Centre:
Selenium Building, Tower-B, Plot No 31 & 32,
Financial District, Nanakramguda, Serilingampally,
Hyderabad, Rangareddy, Telangana, India - 500 032.

Email ID : einward.ris@kfintech.com
Toll Free / Phone Number : 1800 309 4001
WhatsApp Number : (91) 910 009 4099
Investor Support Centre :
https://kprism.kfintech.com/
Kfintech Corporate Website :
https://www.kfintech.com
RTA Website : https://ris.kfintech.com
KPRISM (Mobile Application) :
https://kprism.kfintech.com/signup
RTA Search :
https://www.registrarsassociation.com/search

Contact Person

Ramdas G
Senior Manager – Corporate Registry
Email: ramdas.g@kfintech.com

Depository for equity shares in India

a. National Securities Depository Limited
Trade World, "A" Wing, 4th Floor Kamala Mills Compound,
Senapati Bapat Marg, Lower Parel,
Mumbai: 400013, India
Tel: +91 22 24994200 Fax: +91 22 24976351

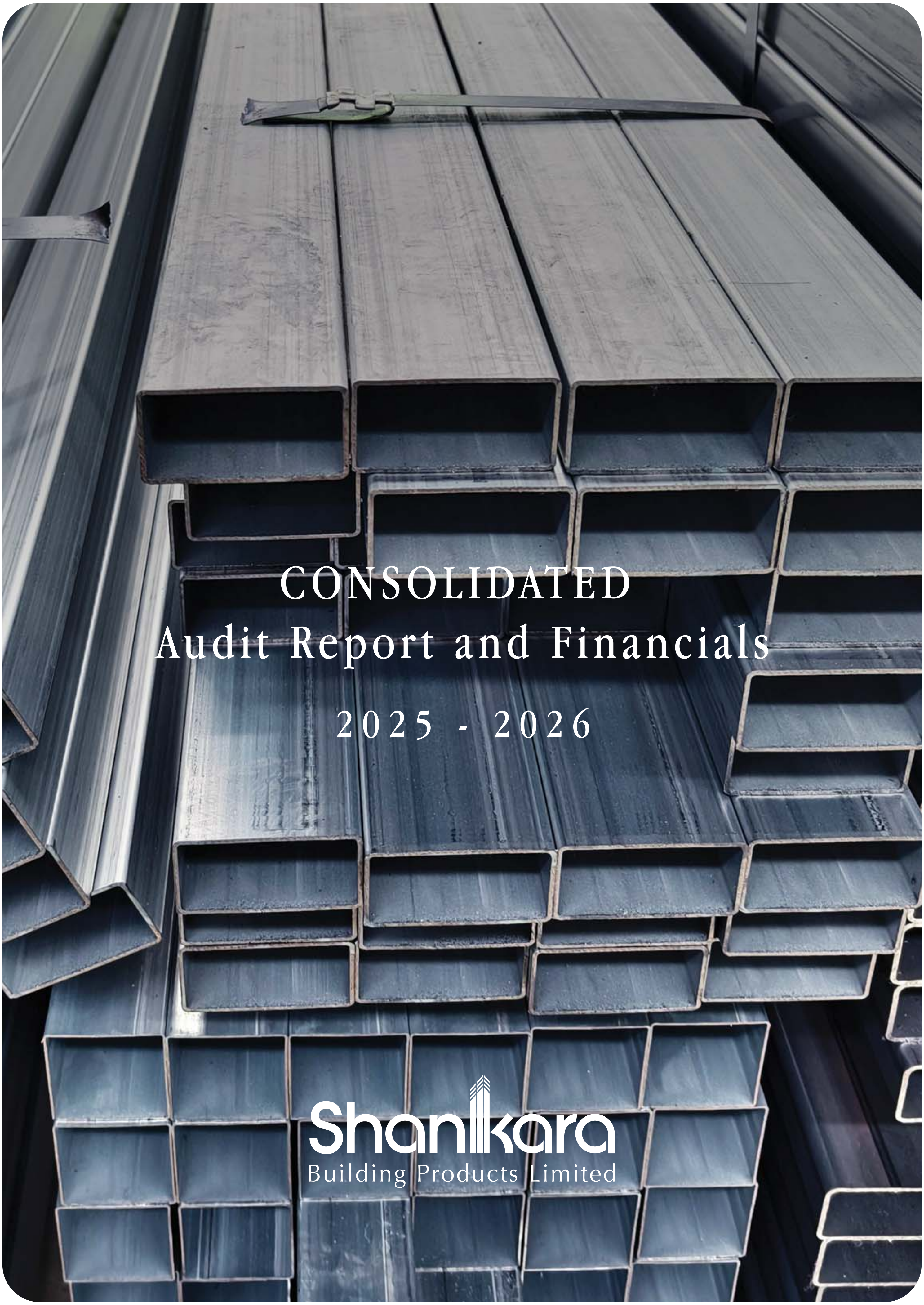
b. Central Depository Services (India) Limited
Phiroze Jeejeebhoy Towers, 17th Floor,
Dalal Street, Fort, Mumbai: 400001, India
Tel. +91 22 23023333 Fax: +91 22 22723199

Addresses of regulatory authority/ stock exchanges

a. Securities Exchange Board of India
Plot No. C 4-A, G Block, Bandra Kurla Complex
Bandra (East), Mumbai 400051, India
Tel: +91 22 26449000, +91 22 40459000
Fax: +91 22 26449019-22, +91 22 40459019-22

b. National Stock Exchange of India Limited
Exchange Plaza, Plot No. C/1, G Block
Bandra Kurla Complex, Bandra (East),
Mumbai 400051, India
Tel: +91 22 26598100, Fax: +91 22 26598120

c. BSE Limited
Phiroze Jeejeebhoy Towers, Kala Ghoda
Mumbai 400001, India
Tel: +91 22 22721233, Fax: +91 22 22721919



CONSOLIDATED
Audit Report and Financials

2025 - 2026

Shankara
Building Products Limited

INDEPENDENT AUDITOR'S REPORT ON THE CONSOLIDATED IND AS FINANCIAL STATEMENTS TO THE MEMBERS OF SHANKARA BUILDING PRODUCTS LIMITED, BENGALURU FOR THE YEAR ENDED MARCH 31, 2026

To the Members of
Shankara Building Products Limited, Bengaluru.

Report on the Audit of the Consolidated Indian Accounting Standards ('Ind AS') financial statements

Opinion

We have audited the accompanying Consolidated financial statements of Shankara Building Products Limited (hereinafter referred to as the "Holding Company") and its subsidiaries (Holding Company and its subsidiaries together referred to as "the Group"), which comprise the Consolidated Balance Sheet as at March 31, 2026, and the Consolidated Statement of Profit and Loss, (including other comprehensive income), Consolidated Statement of Changes in Equity and Consolidated Statement of Cash Flows for the year then ended, and notes to the Consolidated financial statements, including a summary of Material accounting policies information and other explanatory information (hereinafter referred to as "the Consolidated financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Consolidated financial statements give the information required by the Companies Act, 2013 (the "Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the Consolidated state of affairs of the Group as at March 31, 2026, of its Consolidated profit (including other comprehensive income), Consolidated changes in equity and Consolidated cash flows for the year then ended.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those SAs are further described in the Auditor's Responsibilities for the Audit of the Consolidated financial statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the Consolidated financial statements in India in terms of the Code of Ethics issued by ICAI and the relevant provisions of the Act, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter

1) We draw attention to Note no 59 of the Consolidated Financial statements with respect to Scheme of Arrangement amongst Shankara Building Products Limited, Bengaluru ("SBPL" or "Demerged Company" or "Holding Company") and Shankara Buildpro Limited , Bengaluru ("SBL" or "Resulting company") and their respective shareholders and creditors, providing for the demerger of the undertaking comprising of trading business of the Demerged Company to the Resulting Company , the company has received order from Hon'ble National Company Law Tribunal , Bengaluru Bench, ("NCLT") dated 21st August 2025 wherein the NCLT has approved the scheme . The Scheme has become effective on 9th September 2025 upon filing of the certified copies of the NCLT Order sanctioning the Scheme, with the respective jurisdictional Registrar of Companies.

The figures for the year ended 31st March 2025 of the Holding Company prior to the scheme of demerger were audited by us vide our audit report dated 16th May 2025. The figures for the year ended 31st March 2025 have been restated by the Holding company so as to contain only the remaining business of the company

2) We draw attention to Note no 61 of the Consolidated financial statement which describes the strike off of the wholly owned foreign subsidiary company Steel Network (Holdings) Pte Limited ,Singapore from the Register of Accounting and Corporate Regulatory Authority during the financial year 2025-2026.

Our Opinion is not modified in respect of this matter.

Key Audit Matters

Key Audit Matters are those matters that, in our professional judgment, were of most significance in our audit of the Consolidated financial statements of the current period. These matters were addressed in the context of our audit of the Consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matter	How the matter was addressed in our audit
1) Consequent to Demerger refer note no 59 the company has restated the figures for the year ended 31st March 2025 to reflect the figures of the remaining business of the Company.	(i) Reviewed the Approved scheme of Demerger and identified terms relevant to the accounting and disclosure requirements for the transactions (ii) Tested basis of identification of Assets, Liabilities, Revenue and Expenditure of the undertaking. (iii) Relied on the Management workings for the identification of Assets , Liabilities , Revenue and Expenditure relating to the undertaking (iv) Reviewed the financial split workings between the demerged company and the resulting company with underlying assumptions. The results of the above audit procedures were used to draw our conclusion
2. Carrying value of Goodwill The group has recognised goodwill on consolidation involving three subsidiaries amounting to Rs.14.04 crore. The goodwill has to be tested for impairment annually, which requires significant judgement on the part of the management in identifying and valuing the relevant Cash Generating Unit that contains goodwill.	It was represented to us that the Board of Directors of the Holding Company has tested whether there is any impairment of goodwill recognised in the financials viz. Rs. 14.04 crore. The projected discounted cash flow and Net worth of the respective Cash Generating Unit was considered in detail by the Board and on such consideration, the Board has come to the conclusion that goodwill has not suffered any impairment and can be carried at Rs. 14.04 crore. We have considered the basis on which the Board has arrived at this conclusion and we agree.

As a result of the above audit procedures no material differences were noted. We agree with the adequacy of disclosures made in the Financial Statements.

Key Audit Matter relating to a subsidiary viz. Vishal Precision Steel Tubes and Strips Private Limited (extracts from the report of the Statutory Auditors)

KEY AUDIT MATTER	HOW THE MATTER WAS ADDRESSED
Assessment of the appropriateness of the allowance for doubtful debts. ● Trade Receivable comprises 17.98 % (2024-25 12.79%) of the total assets in the Statement of Financial Position (the Balance Sheet). ● The appropriateness of the allowance for doubtful debts is subjective due to high degree of judgement applied by the management in determining the impairment provision.	**Our procedure included among others:** ● Evaluated the debtor impairment methodology applied in the current year against the requirements of Ind AS 113 in respect of fair valuation. ● Analysed the methodology by comparing the prior year provision to the actual current year write offs. Assessed key ratios which include cash collections, days outstanding and delinquencies.
● Due to the significance of trade receivables and the related estimation uncertainty, this is considered as key audit risk. ● This disclosure is set out in the Note under Schedule 11.	● We considered the changes in credit strategy and assessed the impact on the allowances for doubtful debts. ● Assessed the changes in the economy with particular reference to the sector where the company predominantly operates and the impact on the collective trade receivables. ● Based on the above, we satisfied ourselves that the management had taken reasonable judgements that were materially supported by the available evidence in respect of the receivable balances. We did not encounter any issues through these audit procedures that indicated that provisioning in respect of trade receivables was inappropriate.

KEY AUDIT MATTER	HOW THE MATTER WAS ADDRESSED
Inventory provision • Inventory comprises of 53.46% (2024-25, 56.22%) of the total assets in the statement of financial position (Balance Sheet). • As discussed in the Notes on Accounts, the management has made provision for markdowns against inventory in respect of damaged, unmarketable, unserviceable and have become obsolete. • The allowance for markdown of inventory takes into account the historic information related to sales trends and estimated net realisable value has been applied in respect of the class of inventory stated above. • This requires significant management judgement based on past experience, inventory ageing profile as well as different market factors impacting sale of these products. As these factors change each year, this required specific focus on the current year assumptions. Further due to the significance of the inventories and related estimation uncertainty, this is considered as key audit risk. • Accordingly, the markdown against inventory is considered to be a key audit matter and disclosure is included in the Notes on accounts. • This disclosure is set out in the Note under Schedule 10.	**Our procedure included, among others:** • Compared the provision/valuation methodology applied by the management by comparing to previous year methodology. • Evaluated the assumptions and judgements applied by the management in determining such markdown provision/valuation. • Tested and evaluated historical information, data trends and ageing profiles and shelf lives. • Analysed the provisions by performing analytical procedures on provisioning/valuation levels including against historical experience.

Key Audit Matter relating to a subsidiary viz. Centurywells Roofing India Private Limited (extract from the report of the Statutory Auditors)

KEY AUDIT MATTER	HOW THE MATTER WAS ADDRESSED
Assessment of the appropriateness of the allowance for doubtful debts. • Trade Receivable comprises 20.68% (2024-25 18.29%) of the total assets in the Statement of Financial Position (the Balance Sheet). • The appropriateness of the allowance for doubtful debts is subjective due to high degree of judgement applied by the management in determining the impairment provision. Although there is a quantum jump in the overall debtors' values, the increase in terms of percentage of assets has not marked a significant growth. • The recoverability of trade receivables and the level of provisions for bad and doubtful debts are considered to be key risk due to the significance of these balances to the Ind AS financial statements and the judgement required in making appropriate provisions. • The disclosure is set out in the Note under Schedule 11	**Our procedure included, among others:** • Evaluated the debtor impairment methodology applied in the current year against the requirements of Ind AS 113 in respect of fair valuation. • Analysed the methodology by comparing the prior year provision to the actual current year write offs. Assessed key ratios which include cash collections, days outstanding and delinquencies. • We considered the changes in credit strategy and assessed the impact on the allowances for doubtful debts. • Assessed the changes in the economy with particular reference to the sector where the company predominantly operates and the impact on the collective trade receivables. • Based on the above, we satisfied ourselves that the management had taken reasonable judgements that were materially supported by the available evidence in respect of the receivable balances. We did not encounter any issues through these audit procedures that indicated that provisioning in respect of trade receivables was inappropriate.

KEY AUDIT MATTER	HOW THE MATTER WAS ADDRESSED
Inventory provision • Inventory comprises of 34.11 % (2024-25 43.73%) of the total assets in the statement of financial position (Balance Sheet). • As discussed in the Notes on Accounts, the management has made provision for markdowns against inventory in respect of damaged, unmarketable, unserviceable and have become obsolete. • The allowance for markdown of inventory takes into account the historic information related to sales trends and estimated net realisable value has been applied in respect of the class of inventory stated above. • This requires significant management judgement based on past experience, inventory ageing profile as well as different market factors impacting sale of these products. As these factors change each year, this required specific focus on the current year assumptions. Further due to the significance of the inventories and related estimation uncertainty, this is considered as key audit risk. Accordingly, the markdown against inventory is considered to be a key audit matter and disclosure is included in the Notes on accounts.	**Our procedure include, among others:** • Compared the provision/valuation methodology applied by the management by comparing to previous year methodology. • Evaluated the assumptions and judgements applied by the management in determining such markdown provision/valuation. • Tested and evaluated historical information, data trends and ageing profiles and shelf lives. • Analysed the provisions by performing analytical procedures on provisioning/valuation levels including against historical experience.

Information Other than the Consolidated Ind AS financial statements and Auditors' Report Thereon

The Holding Company's management and Board of Directors are responsible for the other information. The other information comprises the information included in the Holding Company's annual report but does not include the financial statements and our report thereon.

Our opinion on the Consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed and based on the work done/ audit report of other auditors, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the consolidated financial statements

The Holding Company's Board of Directors are responsible for the preparation and presentation of these consolidated financial statements in term of the requirements of the Act that give a true and fair view of the consolidated financial position, consolidated financial performance, Consolidated total comprehensive income, Consolidated changes in equity and Consolidated cash flows of the Group in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) specified under section 133 of the Act.

The respective Board of Directors of the companies included in the Group are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Group and for preventing and detecting frauds and other irregularities; the selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Consolidated financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the Consolidated financial statements by the Directors of the Holding Company, as aforesaid.

In preparing the consolidated financial statements, the respective Board of Directors of the companies included in the Group are responsible for assessing the ability of the each company in the Group to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the companies included in the Group are responsible for overseeing the financial reporting process of the each company in the Group.

Auditor's Responsibilities for the Audit of the consolidated financial statements

Our objectives are to obtain reasonable assurance about whether the Consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Consolidated financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than that one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls system in place and the operating effectiveness of such controls.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Group to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our report. However, future events or conditions may cause the Group to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the audit of financial statements of such entities included in the consolidated financial statements of which we are the independent auditors.

For the other entities included in the consolidated financial statements, which have been audited by other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion.

We communicate with those charged with governance of the Holding Company and such other entities included in the consolidated financial statements of which we are the independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Other matters

(a) We did not audit the financial statements of three wholly owned subsidiaries, whose financial statements reflect total assets of Rs. 594.36 crores as at March 31, 2026, total revenues of Rs. 1,255.67 crores, total net profit after tax of Rs. 10.38 crores and net cash outflow amounting to Rs. 0.13 crores for the year then ended on that date, as considered in the Consolidated financial statements. These financial statements have been audited by other auditors whose reports have been furnished to us by the management and our opinion on the Consolidated financial statements, in so far as it relates to the amounts and disclosures included in respect of these subsidiaries and our report in terms of sub-section (3) of Section 143 of the Act, in so far as it relates to the aforesaid subsidiaries is based solely on the reports of the other auditors.

Our opinion on the Consolidated financial statements, and our report on Other Legal and Regulatory Requirements below, is not modified in respect of the above matters with respect to our reliance on the work done and the reports of the other auditors and the financial statements.

Our opinion on the Consolidated financial statements, is not modified in respect of the above matter.

Report on Other Legal and Regulatory Requirements

1. As required by Section 143 (3), we report, to the extent applicable, that:

a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid consolidated financial statements.

b) In our opinion, proper books of account as required by law relating to preparation of the aforesaid Consolidated financial statements have been kept so far as it appears from our examination of those books and the reports of the other auditors except for the matters stated in paragraph 1(h)(vi) below on reporting under Rule 11 (g) of the Companies (Audit and Auditors) Rules ,2014 (as amended).

c) The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss (including other comprehensive income), the Consolidated statement of Changes in Equity and the Consolidated Statement of Cash Flows dealt with by this Report are in agreement with the relevant books of account maintained for the purpose of preparation of the consolidated financial statements.

d) In our opinion, the aforesaid consolidated financial statements comply with the Ind AS specified under section 133 of the Act read with Rule 7 of the Companies (Accounts) Rules, 2014.

e) On the basis of the written representations received from the directors of the Holding Company as on March 31, 2026 taken on record by the Board of Directors of the Holding Company and on the basis of the reports of the statutory auditors of its subsidiary companies incorporated in India, none of the directors of the Group incorporated in India is disqualified as on March 31, 2026 from being appointed as a director in terms of Section 164(2) of the Act.

f) With respect to the adequacy of the internal financial controls with reference to financial statements of the Holding Company and its subsidiary companies incorporated in India and the operating effectiveness of such controls, refer to our separate Report in "Annexure A".

g) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended, in our opinion and to the best of our information and according to the explanations given to us the holding company has not paid / provided remuneration to its directors during the year , as the remuneration paid during the year were transferred to the Resulting company consequent to the Demerger (Note no 59). Remuneration was not paid to the director(s) of one of the subsidiaries as reported by the subsidiary auditor. Accordingly , the provisions of this section is not applicable. The statutory auditors of two subsidiary companies have reported that the remuneration paid to its directors during the year is in accordance with the provisions of Section 197 of the Act.

h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditor's) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us and based on the consideration of the reports of the other auditors on separate financial statements of the subsidiaries, as noted in the 'Other Matters' paragraph:

i. The consolidated financial statements disclose the impact of pending litigations as at March 31, 2026 on the consolidated financial position of the Group - Refer note no. 39 to the consolidated financial statements.

ii. The Group did not have any material foreseeable losses on long-term contracts including derivative contracts during the year ended March 31, 2026.

iii. There has been no delay in transferring amounts, required to be transferred to the Investor Education and Protection Fund by the Group.

iv. a) The Management of the Holding Company and the subsidiaries (incorporated in India) have represented that, to the best of its knowledge and belief, other than as disclosed in notes to accounts (refer note no. 53), no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Group to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Group ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

b) The Management of the Holding Company and the subsidiaries (incorporated in India) have represented that, to the best of its knowledge and belief, other than as disclosed in the note no. 54 to the Consolidated financial statements, no funds have been received by the Group from any person or entity, including foreign entity (“Funding Parties”), with the understanding, whether recorded in writing or otherwise, that the Group shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (“Ultimate Beneficiaries”) or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations provided under sub-clause (a) and (b) above, contain any material misstatement.

(v) The dividend declared by the Holding Company on 24th June 2025 pertains to the year ended 31st March 2025 complies with the provisions of section 123 of the companies act, 2013 . The Board of the Holding Company and the subsidiary companies have not declared interim dividend during the year.

vi. Based on our examination, which included test checks, and that performed by the respective auditors of three subsidiaries incorporated in India , the Holding Company and its subsidiary companies have used accounting software for maintaining its books of account, which have a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the respective software except for the instances mentioned below:

(i) in case of the Holding Company,

I. the feature of recording audit trail (edit log) facility was not enabled at the database level for any direct database changes.

II. in respect of two branches, the feature of recording audit trail (edit log) has not been enabled throughout the year.

III. The reason for modifications was not appropriately updated for some of the modifications made during the year.

During the course of performing our audit procedures, we did not come across any instance of audit trail feature being tampered with in respect of the Holding company audited by us. In respect of the three subsidiary Companies incorporated in India not audited by us, the respective auditors have not reported any instance of tampering with audit trail.

The audit trail has been preserved in respect of the Holding Company audited by us and by the three subsidiaries as reported by the other auditors, as per the statutory requirements for record retention.

With respect to the matters specified in paragraphs 3(xxi) and 4 of the Companies (Auditor's Report) Order, 2020 (the "Order"/ "CARO") issued by the Central Government in terms of Section 143(11) of the Act, to be included in the Auditor's report, according to the information and explanations given to us, and based on the CARO report issued by us for the Holding Company and by other auditors in respect of three subsidiary companies incorporated in India, included in the Consolidated financial statements, we report that there is qualification or adverse remark in the CARO report of Holding Company. The details of the companies and paragraph numbers of the CARO report containing the qualification or adverse remarks are furnished below.

S. No.	Name of the entity	CIN	Holding Company/ Subsidiary Company	para number of the CARO report which is unfavourable or qualified or adverse
1	Shankara Building Products Limited	L26922KA1995PLC018990	Holding Company	Para xiii

For **Sundaram & Srinivasan**
Chartered Accountants
Firm Registration. No. 004207S

Srinivasan K
Partner
Membership No. : 209120
UDIN: 26209120KVBWWE9340

Place : Chennai
Date : May 05, 2026

Annexure A – referred to in our report under "Report on Other Legal and Regulatory requirements Para 1 (f) " of even date on the accounts for the year ended March 31, 2026

Report on the Internal Financial Controls with reference to financial statements under clause (i) of sub-section 3 of section 143 of the Companies Act, 2013 ("the Act")

In conjunction with our audit of the Consolidated financial statements of the Company as of and for the year ended March 31, 2026, we have audited the internal financial controls with reference to financial statements of Shankara Building Products Limited (hereinafter referred to as "the Holding Company"), and its subsidiary companies (the Holding Company and its Indian subsidiaries together referred to as "the Group"), as of that date

Management's Responsibility for Internal Financial Controls with reference to Financial Statements

The respective Board of Directors of the Holding Company and its subsidiary companies, which are companies incorporated in India, are responsible for establishing and maintaining internal financial controls with reference to financial statements based on the internal control over financial reporting criteria established by the respective Companies considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India ("the ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls with reference to financial statements that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the respective company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records and the timely preparation of reliable financial information, as required under the Act

Auditor's Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls with reference to financial statements of the Group, which are companies incorporated in India, based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the ICAI and the Standards on Auditing, prescribed under Section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls both issued by the ICAI.

Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system with reference to financial statements and their operating effectiveness. Our audit of internal financial controls with reference to financial statements included obtaining an understanding of internal financial controls with reference to financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained and the audit evidence obtained by the other auditors in terms of their reports referred to in the Other Matters paragraph, is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls system with reference to financial statements of the Group, which are companies incorporated in India.

Meaning of Internal Financial Controls Over Financial Reporting

A company's internal financial control with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control with reference to financial statements includes those policies and procedures that:

(1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company;

(2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and

(3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls Over Financial Reporting

Because of the inherent limitations of internal financial controls with reference to financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls to future periods are subject to the risk that the internal financial control with reference to financial statements may become inadequate because of changes in conditions or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, the Holding Company and its three Indian subsidiary companies, have, in all material respects, an adequate internal financial controls system with reference to financial statements and such internal financial controls with reference to financial statements were operating effectively as at March 31, 2026, based on the internal control with reference to financial statements criteria established by the respective companies considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the ICAI.

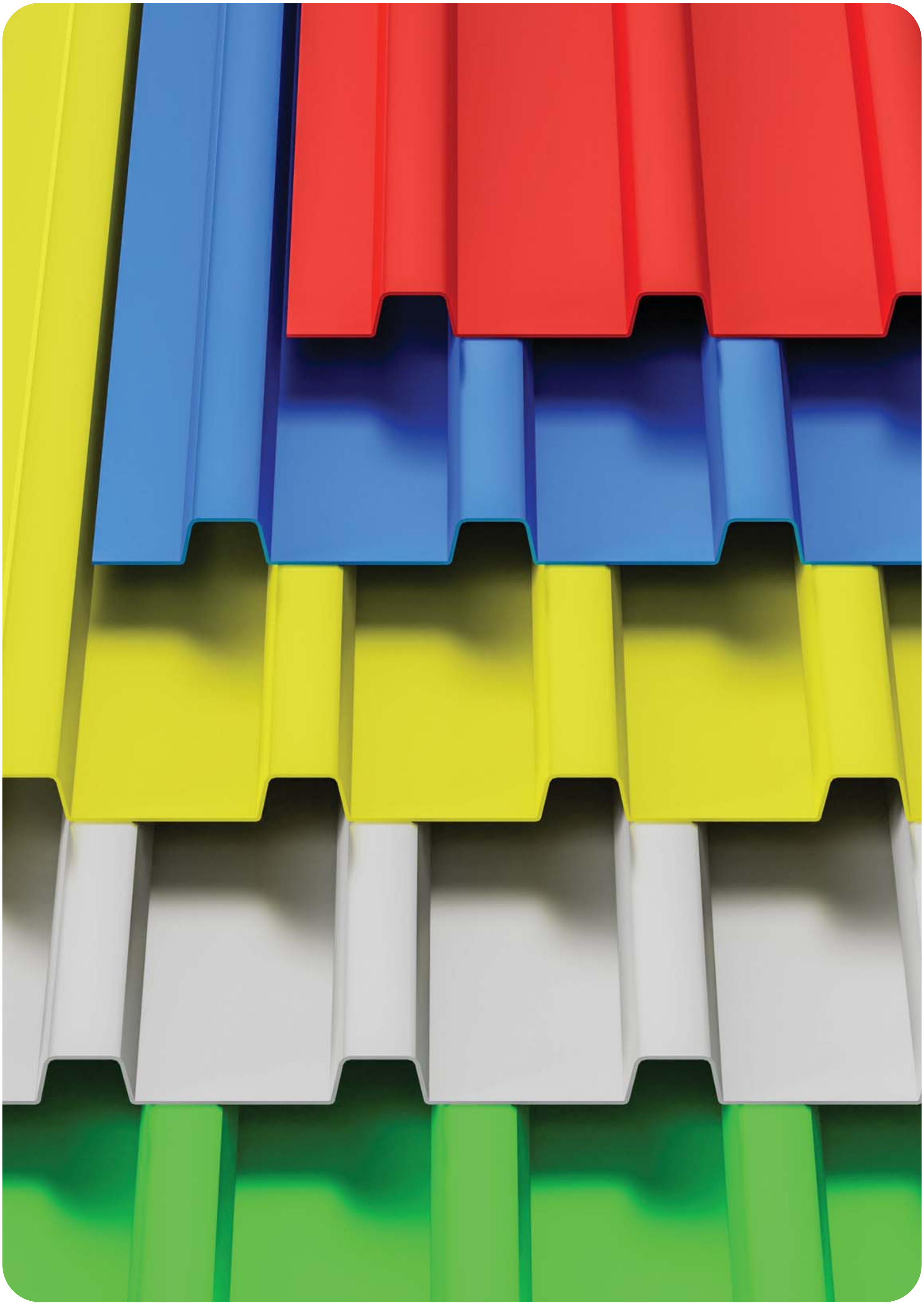
Other Matters

Our aforesaid reports under Section 143(3)(i) of the Act on the adequacy and operating effectiveness of the internal financial controls with reference to financial statements in so far as it relates to three subsidiaries, which are companies incorporated in India, is based on the corresponding reports of the auditors of such companies.

For **Sundaram & Srinivasan**
Chartered Accountants
Firm Registration. No. 004207S

Srinivasan K
Partner
Membership No. : 209120
UDIN: 26209120KVBWWE9340

Place : Chennai
Date : May 05, 2026



CONSOLIDATED BALANCE SHEET AS AT 31st MARCH 2026

(Rupees in Crores)

Particulars	Note No	As at 31-03-2026	As at 31-03-2025 Restated (Refer note no 59)
I ASSETS			
(1) Non-current assets			
(a) Property, Plant and Equipment	4	91.28	78.54
(b) Capital work-in-progress	4(a)	22.97	1.66
(c) Investment Property	5	184.71	163.64
(d) Right-of-use Asset	6, 41(b)	-	-
(e) Goodwill on Consolidation	7(a)	14.04	14.04
(f) Other Intangible assets	7(b)	-	-
(g) Intangible assets under development	7(c)	-	-
(h) Financial Assets			
i) Trade receivables	8	6.47	2.28
ii) Loans	9	-	-
iii) Other financial assets	10	2.81	2.66
(i) Deferred tax Assets	24(e)	-	-
(j) Other non-current assets	11	4.30	7.62
Total Non-current assets		**326.58**	**270.44**
(2) Current Assets			
(a) Inventories	12	249.19	195.94
(b) Financial Assets			
i) Trade receivables	13	93.85	47.82
ii) Cash and cash equivalents	14	1.16	1.15
iii) Bank balances other than (ii) above	15	6.46	5.30
iv) Other financial assets	16	0.45	0.67
(c) Current Tax Asset (Net)	24(c)	2.57	2.93
(d) Other current assets	17	76.50	49.09
Total current assets		**430.18**	**302.90**
Total Assets		**756.76**	**573.34**
II EQUITY AND LIABILITIES			
Equity			
(a) Equity Share capital	18	24.25	24.25
(b) Other Equity	19	423.06	386.71
Total Equity		**447.31**	**410.96**
Liabilities			
(1) **Non-current liabilities**			
(a) Financial Liabilities			
i) Borrowings	20	2.39	-
(ia) Lease Liabilities	21	-	-
ii) Other financial liabilities	22	0.94	0.12
(b) Provisions	23	-	-
(c) Deferred tax liabilities (Net)	24(d)	12.80	13.21
Total Non-current liabilities		**16.13**	**13.33**

CONSOLIDATED BALANCE SHEET AS AT 31st MARCH 2026 Contd.

(Rupees in Crores)

Particulars	Note No	As at 31-03-2026	As at 31-03-2025 Restated (Refer note no59)
(2) Current liabilities			
(a) Financial Liabilities			
i) Borrowings	25	189.64	46.97
(ia) Lease Liabilities	26	-	-
ii) Trade payables	27		
A)Total outstanding dues of Micro Enterprises and Small Enterprises, and		-	-
B)Total outstanding dues of creditors other than Micro Enterprises and Small Enterprises		94.51	98.13
iii) Other financial liabilities	28	6.61	2.52
(b) Other current liabilities	29	0.81	1.32
(c) Provisions	30	0.45	0.11
(d) Current Tax Liabilities(Net)	24(b)	1.30	-
Total current liabilities		**293.32**	**149.05**
Total Equity and Liabilities		**756.76**	**573.34**
Material accounting policies information	1 to 3		
See accompanying notes to the consolidated financial statements			

As per our report attached of even date

For SUNDARAM & SRINIVASAN
Chartered Accountants
ICAI Firm Reg.No: 004207S

For and on behalf of the Board of Directors

Srinivasan K
Partner
Membership No: 209120

Sukumar Srinivas
Managing Director
DIN: 01668064

C.Ravikumar
Director
DIN: 01247347

Satyanarayana J W
Chief Financial Officer

Ramesh S
Company Secretary
ACS Membership
No: A73558

Place : Chennai
Date : May 5, 2026

Place : Bengaluru
Date : May 5, 2026

CONSOLIDATED STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED 31st MARCH 2026

(Rupees in Crores)

	Particulars	Note No	For the year ended 31-03-2026	For the year ended 31-03-2025 Restated (Refer note no 59)
I	Revenue From Operations	31	1,364.01	1,362.47
II	Other Income	32	6.74	2.35
III	**Total Income (I+II)**		**1,370.75**	**1,364.82**
IV	Expenses			
	Cost of materials consumed	33	1,162.87	1,336.80
	Purchases of Stock-in-Trade		128.55	-
	Changes in inventories of Finished Goods & Stock-in-Trade	34	2.58	(27.67)
	Employee benefits expense	35	9.49	7.65
	Finance costs	36	13.81	9.99
	Depreciation and amortization expense	36(a)	8.22	8.65
	Other expenses	37	37.04	27.25
	Total expenses (IV)		**1,362.56**	1,362.67
V	**Profit before exceptional items and tax (III-IV)**		**8.19**	**2.15**
VI	**Exceptional items**		(0.37)	-
VII	**Profit before tax [V+VI]**		**7.82**	**2.15**
VIII	**Tax expense:**	24(a)		
(1)	Current tax		4.42	1.99
(2)	Tax - earlier years		-	0.05
(3)	Deferred tax		(0.44)	0.90
	Total Tax Expenses		3.98	2.94
IX	**Profit for the year (VII-VIII)**		**3.84**	**(0.79)**
X	**Other Comprehensive Income**			
A	**Items that will not be reclassified to profit or loss**			
	(i) Re-measurements of defined benefit plans		0.11	0.01
	(ii) Income tax relating to items that will not be reclassified to Profit or loss		(0.03)	(0.00)
	Total A		**0.08**	**0.01**
B	**Items that will be reclassified to profit or loss**			
	(i) Exchange differences in translating the financial statements of a foreign operation (PY Rs.61,100)		-	(0.01)
	(ii) Income tax relating to items that will be reclassified to profit or loss		-	-
	Total B		**-**	**(0.01)**
	Total Other Comprehensive Income (A+B)		**0.08**	**(0.00)**
XI	**Total Comprehensive Income for the year (IX+X)**		**3.92**	**(0.79)**
XII	**Total Profit for the year attributable to:**			
	- Owners of the parent		3.84	(0.79)
	- Non-controlling interest		-	
			3.84	**(0.79)**

CONSOLIDATED STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED 31st MARCH 2026 Contd.

(Rupees in Crores)

Particulars	Note No	For the year ended 31-03-2026	For the year ended 31-03-2025 Restated (Refer note no 59)
XIII Other comprehensive income for the year attributable to:			
- Owners of the parent		0.08	(0.00)
- Non-controlling interest		-	-
		0.08	**(0.00)**
XIV Total comprehensive income for the year attributable to:			
- Owners of the parent		3.92	(0.79)
- Non-controlling interest		-	-
		3.92	**(0.79)**
XV Earning per equity share [Face value Rs.10 per share]	38		
Basic (in Rs.)		1.58	(0.33)
Diluted (in Rs.)		1.58	(0.33)
Material accounting policies information	1 to 3		
See accompanying notes to the consolidated financial statements			

As per our report attached of even date

For SUNDARAM & SRINIVASAN
Chartered Accountants
ICAI Firm Reg.No: 004207S

For and on behalf of the Board of Directors

Srinivasan K
Partner
Membership No: 209120

Sukumar Srinivas
Managing Director
DIN: 01668064

C.Ravikumar
Director
DIN: 01247347

Satyanarayana J W
Chief Financial Officer

Ramesh S
Company Secretary
ACS Membership
No: A73558

Place : Chennai
Date : May 5, 2026

Place : Bengaluru
Date : May 5, 2026

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31st MARCH 2026

(Rupees in Crores)

A. Equity Share Capital

(1) Year ended 31st March 2026 (refer note no 18)

Balance at the beginning i.e. 01st April 2025	Changes in Equity Share Capital due to prior period errors	Restated balance at the beginning of the current reporting period	Changes in equity share capital during the current year	Balance at the end i.e. 31st March 2026
24.25	-	24.25	-	24.25

(2) Year ended 31st March 2025 (refer note no 18)

Balance at the beginning i.e. 01st April 2024	Changes in Equity Share Capital due to prior period errors	Restated balance at the beginning of the previous reporting period	Changes in equity share capital during the previous year	Balance at the end i.e. 31st March 2025
24.25	-	24.25	-	24.25

B. Other Equity (refer note no 19)

(1) Year ended 31st March 2026

Particulars	Note No	Reserves and Surplus					Other items of other comprehensive income		Total
		Capital Reserve	Securities Premium	General Reserve	Retained Earnings		Items that will not be reclassified to profit and loss	Items that will be reclassified to Profit or loss	
					Surplus in Statement of Profit and Loss	Defined benefit plan	Remeasurements of the net defined benefit plans	Exchange differences on translating the Financial Statements of a foreign operation	
Balance at the beginning i.e. 01st April 2025		**0.19**	**214.88**	**1.24**	**169.89**	**0.30**	**-**	**0.21**	**386.71**
Profit for the year		-	-	-	3.84	-	-	-	**3.84**
Other comprehensive income for the year, net of income tax		-	-	-	-	-	0.08	-	**0.08**
Pursuant to Scheme of Arrangement (Refer Note no. 59)		-	-	-	39.91	-	-	-	**39.91**
Dividends paid	49(A)(2)				(7.27)				**(7.27)**
Transfer to retained earnings		-	-	-	-	0.08	(0.08)	(0.21)	**(0.21)**
Balance at the end i.e. 31st March 2026		**0.19**	**214.88**	**1.24**	**206.37**	**0.38**	**-**	**0.00**	**423.06**

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31st MARCH 2026 Contd.

(Rupees in Crores)

(2) Year ended 31st March 2025

Particulars	Note No	Reserves and Surplus					Other items of other comprehensive income		Total
		Capital Reserve	Securities Premium	General Reserve	Retained Earnings		Items that will not be reclassified to profit and loss	Items that will be reclassified to Profit or loss	
					Surplus in Statement of Profit and Loss	Defined benefit plan	Remeasurements of the net defined benefit plans	Exchange differences on translating the Financial Statements of a foreign operation	
Balance at the beginning i.e. 01st April 2024		**0.19**	**214.88**	**1.24**	**556.50**	**0.29**	**-**	**0.22**	**773.32**
Pursuant to Scheme of Arrangement (Refer Note no. 59)		-	-	-	(395.63)	-	-	-	**(395.63)**
Adjustments pursuant to the Scheme of Arrangement and Stock reserve		-	-	-	17.08	-	-	-	**17.08**
Profit / (Loss) for the year					(0.79)				**(0.79)**
Other comprehensive income for the year, net of income tax		-	-	-	-	-	0.01	(0.01)	**(0.00)**
Dividends Paid	49(A)(2)				(7.27)				**(7.27)**
Transfer to retained earnings		-	-	-	-	0.01	(0.01)		-
Balance at the end i.e. 31st March 2025		**0.19**	**214.88**	**1.24**	**169.89**	**0.30**	**-**	**0.21**	**386.71**

Material accounting policies information- 1 to 3
See accompanying notes to the consolidated financial statements

As per our report attached of even date
For SUNDARAM & SRINIVASAN
Chartered Accountants
ICAI Firm Reg.No: 004207S

Srinivasan K
Partner
Membership No: 209120

Place : Chennai
Date : May 5, 2026

For and on behalf of the Board of Directors

Sukumar Srinivas
Managing Director
DIN: 01668064

C.Ravikumar
Director
DIN: 01247347

Satyanarayana J W
Chief Financial Officer

Ramesh S
Company Secretary
ACS Membership No:A73558

Place : Bengaluru
Date : May 5, 2026

CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31st MARCH 2026

(Rupees in Crores)

Particulars	Note No	For the year ended 31-03-2026	For the Year ended 31-03-2025 Restated (Refer note 59)
Cash flow from operating activities			
Profit before tax for the year		7.82	2.15
Adjustments to reconcile profit before tax to net cash flow:			
Depreciation and amortization expense	36(a)	8.22	8.65
Loss on sale of property, plant and equipment	37	1.60	0.03
Profit on sale of property, plant and equipment/ Investment property	32	(0.05)	(0.02)
Unwinding of interest income on rental deposits	32	(0.01)	(0.01)
Interest income	32	(0.33)	(0.32)
Write off of property, plant and equipment	37	0.98	-
Provision for doubtful debts written back	32	-	(0.83)
Interest expense on borrowings	36	13.81	9.95
Interest on Lease liability	36	-	0.04
Bad Debts written off	37	0.40	0.37
Loss Allowance for doubtful trade receivables	37	4.41	0.15
Advances written off		0.05	-
Foreign currency translation reserve		(0.21)	(0.01)
Operating profit before working capital changes		**36.69**	**20.15**
Adjustments for :			
Decrease/ (Increase) in inventories		(53.25)	(59.34)
Decrease/ (Increase) in trade receivables		(54.91)	50.71
Decrease/ (Increase) in loans and other financial assets		(6.05)	(5.93)
Decrease/ (Increase) in other current assets		(21.81)	(14.24)
Decrease/ (Increase) in other non-current assets		(0.09)	0.09
(Decrease)/ Increase in trade payables		(3.13)	(12.18)
(Decrease)/ Increase in other financial liabilities		4.58	(0.24)
(Decrease)/ Increase in other current liabilities		(0.66)	(0.19)
(Decrease)/Increase in provisions		(0.19)	0.21
Cash flow from/(used in) operations		**(98.82)**	**(20.96)**
Income taxes paid		(2.12)	(3.81)
Net cash flows from/(used in) operating activities (A)		**(100.94)**	**(24.77)**
Cash flow from investing activities			
Consideration paid for purchase of property, plant and equipment (including capital work-in-progress and capital advances)		(65.04)	(17.36)
Proceeds from sale of property, plant and equipment\Investment property		2.57	0.97
Purchase of software (Including intangible assets under development)	7(c)	-	-
(Purchase)/proceeds from maturity of bank deposits		(1.16)	(0.42)
Interest receipt		0.37	0.34
Net cash flows from/(used in) investing activities (B)		**(63.26)**	**(16.47)**
Cash flow from financing activities			
Prinicipal element of lease payments		0.01	(0.45)
Interest on lease liability	36	-	(0.04)
Proceeds from non current borrowings		2.39	1.83
Repayment of term loans		-	-
Current Borrowings availed/ (repaid)		142.67	40.37
Interest paid		(13.51)	(9.93)
Unclaimed dividend - Transfer in/(out)		0.01	0.05
Dividends paid	49(A)(2)	(7.27)	(7.27)
Net cash from/(used in) financing activities (C)		**124.30**	**24.56**

CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31st MARCH 2026 Contd.

(Rupees in Crores)

Particulars	Note No	For the year ended 31-03-2026	For the Year ended 31-03-2025 Restated (Refer note 59)
Net increase/(decrease) in cash and cash equivalents(A+B+C)		**(39.90)**	**(16.68)**
Cash and cash equivalents - at the beginning of the year		**1.15**	**0.75**
Transfer between the divisions		**39.91**	**17.08**
Cash and cash equivalents - at the end of the year		**1.16**	**1.15**
Non cash financing and investing activities			
- Acquisition of Right-of-use assets	6	-	**0.04**
Note: Cash and Cash equivalents in the Statement of Cash flow comprise of the following :			
i) Cash on Hand		0.06	0.10
ii) Balance with Banks :	14		
- In Current Account and Cash Credit Account		1.10	1.05
		1.16	**1.15**
Material accounting policies information	1 to 3		
See accompanying notes			

The above Statement of Cash Flow has been prepared under the Indirect method as set out in Ind AS 7.

As per our report attached of even date

For SUNDARAM & SRINIVASAN
Chartered Accountants
ICAI Firm Reg.No: 004207S

Srinivasan K
Partner
Membership No: 209120

Place : Chennai
Date : May 5, 2026

For and on behalf of the Board of Directors

Sukumar Srinivas
Managing Director
DIN: 01668064

C.Ravikumar
Director
DIN: 01247347

Satyanarayana J W
Chief Financial Officer

Ramesh S
Company Secretary
ACS Membership No:A73558

Place : Bengaluru
Date : May 5, 2026

MATERIAL ACCOUNTING POLICIES INFORMATION – CONSOLIDATED FINANCIAL STATEMENTS

1. GENERAL INFORMATION

Shankara Building Products Limited ("SBPL" or "the company" or "the Parent ") is a public listed company incorporated and domiciled in India. The registered office is situated at G-2 Farah Winsford, 133, Infantry Road, Bengaluru – 560001.

The company's shares are listed on the Bombay Stock Exchange 'BSE' and National Stock Exchange 'NSE'.

The Company has received order of Hon'ble National Company Law Tribunal, Bengaluru Bench ('Hon'ble NCLT') dated 21st August 2025 wherein they have approved the scheme of arrangement (the "Scheme") between the Company (hereinafter referred as 'demerged company' / 'demerged undertaking') and the Shankara Buildpro Limited and their respective shareholders and creditors. Accordingly, the Trading Business of the Shankara Building Products Limited as defined in the Scheme has been transferred to and vested in Shankara Buildpro Limited ("Resulting Company" / "Buildpro" / "the Company") with appointed date being 1st April, 2024.

The Company was utilizing its land and building for its trading operations until Demerger of its trading business. Pursuant to the Demerger which is effective 9th September 2025 the trading business was transferred to the resulting company. Consequent to this restructuring, the Company has commenced letting out the said properties with effect from 1st October 2025, to earn rental income. Shankara Building Products Limited with its wholly owned subsidiaries (together referred to as "the Group") conducts the business of manufacturing and processing of precision steel tubes, cold rolled strips, roofing profiles and accessories.

2. MATERIAL ACCOUNTING POLICIES INFORMATION

2.1 Statement of Compliance

These consolidated financial statements have been prepared in accordance with Indian Accounting Standards ("Ind AS") as per the Companies (Indian Accounting Standards) Rules, 2015 as amended and notified under Section 133 of the Companies Act, 2013 (the 'Act') and other relevant provisions of the Act. The aforesaid financial statements are duly adopted by the Board of Directors in the meeting held on May 05, 2026, for consideration of approval by the shareholders.

2.2 Functional and Presentation Currency

The consolidated financial statements are prepared and presented in Indian Rupees and all amounts have been presented in crore with two decimals, unless otherwise indicated.

2.3 Basis Of Preparation and Presentation

These consolidated financial statements have been prepared and presented under accrual basis of accounting and as a going concern on historical cost convention or fair values, wherever applicable, as per the requirements of Ind AS prescribed under section 133 of the Act and relevant provisions thereon.

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these financial statements is determined on such basis and measurements that have some similarities to fair value but are not fair value, such as net realisable value in Ind AS 2 or value in use in Ind AS 36.

Current and Non-Current classification

All assets and liabilities have been classified as current or non-current as per the Group's normal operating cycle or 12 months or other criteria as set out in the Schedule III to the Companies Act, 2013. Based on the nature of its business, the Group has ascertained its operating cycle to be 12 months for the purpose of current and non-current classification of assets and liabilities.

BASIS OF CONSOLIDATION

The Consolidated Financial Statements incorporate the financial statements of the Company and entities controlled by the Company and its subsidiaries. Control is achieved where the Company:

- has power over the investee

- is exposed to, or has rights, to variable returns from its involvement with the investee; and

- has the ability to use its power to affect its returns

The Company reassess whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.
When the Group has less than majority of the voting rights of an investee, it has power over the investee when such voting rights are sufficient to give it the practical ability to direct the relevant activities of the investee unilaterally. The Company considers all relevant facts and circumstances in assessing whether or not the Company's voting rights in an investee are sufficient to give it power, including:

- the size of the Company's holding of voting rights relative to the size and dispersion of holdings of the other vote holders;

- potential voting rights held by the Company, other vote holders or other parties;

- rights arising from other contractual arrangements; and

- any additional facts and circumstances that indicate that the Company has, or does not have, the current ability to direct the relevant activities at the time that decisions need to be made, including voting patterns at previous shareholders' meetings.

Consolidation of a subsidiary begins when the Company obtains control over the subsidiary and ceases when the Company loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statement of profit or loss and other comprehensive income from the date the Company gains control until the date when the Company ceases to control the subsidiary.

Profit or loss and each component of other comprehensive income are attributed to the owners of the Group and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the owners of the Group and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance.

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies in line with the Group's accounting policies.

All intra-group assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

2.4 REVENUE RECOGNITION

2.4.1 Sale of Products

Revenue is recognised on fulfilment of performance obligation. In other words, revenue is recognised when a promise in a customer contract (performance obligation) has been satisfied by transferring control over the promised goods to the customer.

Revenue is measured at the fair value of the consideration received or receivable. The Group recognises revenue on sale of products, net of discounts, rebates, returns, taxes and duties on sales when the products are delivered to a carrier for sale / or direct delivery to the customer, as the case may be, which is when significant risks and rewards of ownership pass to the customer.

2.4.2 Dividend and interest income

Dividend income from investments is recognised when the shareholder's right to receive payment has been established.

Interest income from a financial asset is recognised when it is probable that the economic benefits will flow to the Group and the amount of income can be measured reliably. Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition. Interest income is recognised on time proportion basis.

2.4.3. Rental income

Rental income from operating leases (of the Group's investment properties) is recognised on straight-line basis over the term of the relevant lease, except where rentals are structured to increase in line with expected general inflation. Initial direct cost, if any, incurred in negotiating and arranging an operating lease are added to the carrying amount of the asset leased out and recognised on straight-line basis over the lease term.

2.4.4 Other Income

Other income is recognised on accrual basis provided that it is probable that the economic benefits will flow to the Group and the amount of income can be measured reliably.

2.5 PROPERTY, PLANT AND EQUIPMENT

2.5.1 Recognition and measurement

The cost of Property, Plant and Equipment comprises of its purchase price, any import duties and other taxes (other than those subsequently recoverable from the tax authorities), any directly attributable expenditure on making the asset ready for its intended use, including relevant borrowing costs for qualifying assets and any expected costs of decommissioning, net of any trade discounts and rebates.

2.5.2 Subsequent expenditure

Expenditure incurred after the Property, Plant and Equipment have been put into operation, such as repairs and maintenance, are charged to the Statement of Profit and Loss in the period in which the costs are incurred unless such expenditure results in a significant increase in the future benefits of the concerned asset. Property, Plant and Equipment are stated in the balance sheet at cost less accumulated depreciation and accumulated impairment losses, if any.

2.5.3 Disposal of Property, Plant and Equipment

An item of Property, Plant and Equipment is derecognised upon disposal or on retirement, when no future economic benefits are expected to arise from the continued use of the asset.

Any gain or loss arising on the disposal or retirement of an item of Property, Plant and Equipment is determined as the difference between the net sale proceeds and the carrying amount of the asset and is recognised in Statement of Profit and Loss.

2.5.4 Depreciation

Depreciation commences when the assets are ready for their intended use. Depreciable amount for assets is the cost of an asset, or other amount substituted for cost, less its estimated residual value. Depreciation is recognised so as to write off the cost of Property, Plant & Equipment (other than capital work-in-progress) less their residual values over their useful lives, using straight-line method as per the useful life prescribed in Schedule II to the Companies Act, 2013.

Management has re-assessed the useful lives of the Property, Plant and Equipment and on the basis of technical evaluation, management is of the view that useful lives assessed by management, as above, are indicative of the estimated economic useful lives of the Property, Plant and Equipment. In respect of additions to Property, Plant and Equipment, depreciation has been charged on pro rata basis. Individual assets costing less than ₹0.0005 crore (₹5,000/-) are depreciated fully during the year of purchase.

The Group reviews the residual value, useful lives and depreciation method annually and, if current estimates differ from previous estimates, the change is accounted for as a change in accounting estimate on a prospective basis.

2.5.5 Capital work-in-progress

Capital Work in progress includes cost of Property, Plant and Equipment under installation/under development as at the balance sheet date. Advances paid towards the acquisition of Property, Plant and Equipment outstanding at each balance sheet date is classified as capital advances under other non-current assets.

2.6 INVESTMENT PROPERTIES

Property that is held for long-term rental yields or for capital appreciation or both, rather than for, use in the supply of goods or services or for administrative purposes or sale in the ordinary course of business is classified as investment property. Investment property is measured initially at its cost, including related transaction costs and where applicable, the borrowing costs. Subsequent expenditure is capitalised to the asset's carrying amount only when it is probable that future economic benefits associated with the expenditure will flow to the Group and the cost of the item can be measured reliably. All other repairs and maintenance costs are expensed when incurred.
When part of investment property is replaced, the carrying amount of the replaced part is derecognised.

Investment properties (except freehold land) are depreciated using straight-line method over their estimated useful lives. Investment properties generally have a useful life of 60 years. The useful life has been determined based on technical evaluation by management.

2.7 IMPAIRMENT OF PROPERTY, PLANT AND EQUIPMENT:

At the end of each reporting period, the Group reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the Group estimates the recoverable amount of the cash-generating unit to which the asset belongs. Where a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual cash-generating units, or otherwise they are allocated to the smallest group of cash-generating units for which a reasonable and consistent allocation basis can be identified.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in the Statement of Profit and Loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Any reversal of the previously recognised impairment loss is limited to the extent that the asset’s carrying amount does not exceed the carrying amount that would have been determined if no impairment loss had previously been recognised.

2.8 LEASES

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

Effective April 01, 2019, the Group has adopted Ind AS 116 “Leases” and applied the standard to all lease contracts existing on April 01, 2019 using the modified retrospective approach method. The Group as a lessee has recognised the lease liability based on the remaining lease payments discounted using the incremental borrowing rate as on the date of initial application (being 01st April 2019). The Right-of-Use (ROU) asset has been recognised at its carrying amount as if Ind AS 116 has been applied since the commencement date of the lease arrangement by using the incremental borrowing rate as at the transaction date (being 01st April, 2019).

The Group has not restated the comparatives information, instead, the cumulative effect of initially applying this standard has been recognised as an adjustment to the opening balance of retained earnings as on 01st April 2019.

Ind AS 116 requires lessees to determine the lease term as the non-cancellable period of a lease adjusted with any option to extend or terminate the lease, if the use of such option is reasonably certain. The Group makes an assessment of the expected lease term on a lease-by-lease basis and thereby assesses whether it is reasonably certain that any options to extend or terminate the contract will be exercised. In evaluating the lease term, the Group considers factors such as any significant leasehold improvements undertaken over the lease term, costs relating to the termination of the lease and the importance of the underlying asset to the Group's operations, taking into account the location of the underlying asset and the availability of suitable alternatives. The lease term for future periods is reassessed to ensure that the lease term reflects the current economic circumstances. In respect of such long-term contracts, Ind AS 116 is applied.

2.8.1 Where the Group is lessor

As per terms of lease agreements, there is no substantial transfer of risk and reward of the property to the lessee. Accordingly, such leased out assets are treated as belonging to the Group. Rental income from operating leases is recognised on straight-line basis over the term of the relevant lease. Initial direct cost, if any, incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised on straight-line basis over the lease term.

2.8.2 Where the Group is a lessee

The Group's lease asset class primarily consist of leases for land and buildings. The Group assesses whether a contract contains a lease, at the inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Group assesses whether: (1) the contract involves the use of an identified asset (2) the Group has substantially all of the economic benefits from use of the asset through the period of the lease and (3) the Group has the right to direct the use of the asset.

At the date of commencement of the lease, the Group recognises a right-of-use asset ("ROU") and a corresponding lease liability for all lease arrangements in which it is a lessee. The Group has elected to use the exemptions provided by the standard on lease contracts for which the lease term ends within 12 months as of the date of initial application, and lease contracts for which the underlying asset is of low value.

For these short-term and low value leases, the Group recognises the lease payments as an operating expense on a straight-line basis over the term of the lease. Right-of-use assets are depreciated from the commencement date on a straight-line basis over the lease term or useful life of the underlying asset whichever is shorter.

Right of use assets are evaluated for recoverability whenever events or changes in circumstances indicate that their carrying amounts may not be recoverable.

For the purpose of impairment testing, the recoverable amount (i.e. the higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. In such cases, the recoverable amount is determined for the Cash Generating Unit (CGU) to which the asset belongs.

The lease liability is initially measured at amortised cost at the present value of the future lease payments. The lease payments are discounted using the interest rate implicit in the lease or, if not readily determinable, using the incremental borrowing rates in the country of domicile of the leases. Lease liabilities are remeasured with a corresponding adjustment to the related right of use asset if the Group changes its assessment if whether it will exercise an extension or a termination option.

Lease liability and ROU asset have been separately presented in the Balance Sheet and lease payments have been classified as financing cash flows.

2.9 INVENTORIES

Inventories are stated at lower of cost and net realisable value.

Cost comprises of purchase price, freight, other attributable costs, applicable taxes not eligible for credit, less rebates and discounts, which is determined on First in First out ('FIFO') basis.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

Stores and spares which does not meet the definition of Property, Plant and Equipment are accounted as inventories.

All items of inventories which are considered to be damaged, unmarketable or unserviceable and have become otherwise obsolete are valued at the estimated net realisable value.

2.9.1 Raw materials

Raw materials are valued at cost of purchase, net of duties and taxes and include all expenses incurred in bringing such materials to the location and condition of its use.

2.9.2 Finished goods

Finished goods include conversion costs in addition to the landed cost of raw materials.

2.9.3 Stock-in-trade

Cost of stock-in-trade includes the purchase price, freight, other attributable costs, applicable taxes not eligible for credit, less rebates and discounts.

2.9.4 Stores, spares and tools

Cost of stores, spares and tools includes cost of purchase and other costs incurred in bringing the inventories to their present location and condition.

2.10 EMPLOYEE BENEFITS

In respect of defined contribution plan, the Group makes the stipulated contributions to provident fund, employees' state insurance and pension fund, in respect of employees to the respective authorities under which the liability of the Group is limited to the extent of the contribution.

The liability for gratuity, considered as defined benefit, is determined actuarially using the projected unit credit method, with actuarial valuations being carried out at the end of each annual reporting period. Re-measurement, comprising actuarial gains and losses, the effect of the changes to the asset ceiling (if applicable) and the return on plan assets (excluding interest), is reflected immediately in the statement of financial position with a charge or credit recognised in other comprehensive income in the period in which they occur. Re-measurement gains and losses recognised in other comprehensive income is reflected immediately in retained earnings and will not be reclassified to profit or loss. Past service cost is recognised in profit or loss in the period of a plan amendment. Net interest is calculated by applying the discount rate at the beginning of the period to the net defined benefit liability or asset. Defined benefit costs are categorised as follows:

- service cost (including current service cost, past service cost, as well as gains and losses on curtailments and settlements);
- net interest expense or income; and
- re-measurement.

The Group presents the first two components of defined benefit costs in profit or loss under the head 'Employee benefits expense'. Curtailment gains and losses are accounted for as past service costs.

The retirement benefit obligation recognised in the statement of financial position represents the actual deficit or surplus in the Group's defined benefit plans. Any surplus resulting from this calculation is limited to the present value of any economic benefits available in the form of refunds from the plans or reductions in future contributions to the plans.

A liability for a termination benefit is recognised at the earlier of when the entity can no longer withdraw the offer of the termination benefit and when the entity recognises any related restructuring costs.

A liability is recognised for benefits accruing to employees in respect of wages and salaries, annual leave and sick leave in the period the related service is rendered at the undiscounted amount of the benefits expected to be paid in exchange for that service. Liabilities recognised in respect of short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in exchange for the related service.

The Group recognises a liability and an expense for bonus. The Group recognises a provision where contractually obligated or where there is a past practice that has created a constructive obligation.

2.11 INCOME TAX

Tax expense comprises current and deferred tax. It is recognised in profit or loss except to the extent that it relates to a business combination or to an item recognised directly in equity or in other comprehensive income.

2.11.1 Current tax

Current tax is the amount of tax payable based on the taxable profit for the year as determined in accordance with the applicable tax rates and the provisions of the Income Tax Act, 1961.

2.11.2 Deferred tax

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from the initial recognition (other than in a business combination) of assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit. In addition, deferred tax liabilities are not recognised if the temporary difference arises from the initial recognition of goodwill.

The carrying amount of deferred tax assets is reviewed at the end of each annual reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset is realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

Current and deferred tax are recognised in the statement of profit and loss, except when they are related to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively. Where current tax or deferred tax arises from the initial accounting for a business combination, the tax effect is included in the accounting for the business combination.

The Group has exercised option to pay income tax u/s. 115BAA of the Income Tax Act, 1961 from the financial year 2019-2020. Hence the provisions relating to minimum alternate tax (MAT) are not applicable to the Group.

2.12 FOREIGN CURRENCY TRANSLATION

The functional currency of the Group is determined on the basis of the primary economic environment in which it operates. The functional currency of the Group is Indian National Rupee (INR).
The transactions in currencies other than the

entity's functional currency (foreign currencies) are recognised at the rates of exchange prevailing at the dates of the transactions. At the end of each reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing at the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences on monetary items are recognised in Statement of Profit and Loss in the period in which they arise except for:

- exchange differences on foreign currency borrowings relating to assets under construction for future productive use, which are included in the cost of those assets when they are regarded as an adjustment to interest costs on those foreign currency borrowings;

- exchange differences on monetary items receivable from or payable to a foreign operation for which settlement is neither planned nor likely to occur (therefore forming part of the net investment in the foreign operation), which are recognised initially in other comprehensive income and reclassified from equity to Statement of Profit and Loss on repayment of the monetary items.

2.13 PROVISIONS, CONTINGENT LIABILITIES AND CONTINGENT ASSETS

Provisions are recognised when the Group has a present obligation (legal or constructive), as a result of past events, and it is probable that an outflow of resources, that can be reliably estimated, will be required to settle such an obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the balance sheet date, taking into account the risks and uncertainties surrounding the obligation. When a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (when the effect of the time value of money is material).

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, the receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

Contingent Liabilities and Contingent Assets are not recognised but are disclosed in the notes.

2.14 EARNING PER SHARE

Basic earnings per share is computed by dividing the profit / (loss) after tax attributable to equity shareholders by the weighted average number of equity shares outstanding during the year. The weighted average number of equity shares outstanding during the year is adjusted for events including bonus issue, bonus element in a rights issue to existing shareholders, share split and reverse share split (consolidation of shares).

Diluted earnings per share is computed by dividing the profit / (loss) after tax attributable to equity shareholders as adjusted for dividend, interest and other charges to expense or income (net of any attributable taxes) relating to the dilutive potential equity shares, by the weighted average number of equity shares considered for deriving basic earnings per share and the weighted average number of equity shares which could have been issued on the conversion of all dilutive potential equity shares.

2.15 BORROWING COSTS

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use. All other borrowing costs are recognised in the Statement of Profit and Loss in the period in which they are incurred. Borrowing cost also includes exchange differences to the extent regarded as an adjustment to interest costs.

2.16 FINANCIAL INSTRUMENTS

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

Financial assets and financial liabilities are initially measured at fair value or transaction value wherever appropriate. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through Statement of Profit and Loss ('FVTPL')) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit and loss are recognised immediately in Statement of Profit and Loss.

Trade receivables are recognised when they are originated.

Trade payables are in respect of the amount due on account of goods purchased or services availed in the normal course of business. They are recognised at the transaction price i.e., the amount payable for the goods or services, if the transaction does not contain a significant financing component.

a)Financial Assets

(i) Initial recognition and measurement

All financial assets are recognised initially at fair value or transaction value wherever appropriate. Transaction costs that are directly attributable to the acquisition of financial assets (other than financial assets at fair value through Statement of Profit or Loss ('FVTPL')) are added to the fair value of the financial assets, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets at FVTPL are recognised immediately in Statement of Profit and Loss.

(ii) Subsequent measurement

For the purposes of subsequent measurement, financial assets are classified in four categories:

-Debt instruments at amortised cost

-Debt instruments at fair value through other comprehensive income (FVTOCI);

-Debt instruments and equity instruments at fair value through profit or loss (FVTPL);

-Equity instruments measured at fair value through other comprehensive income (FVTOCI).

Debt instruments at amortised cost:

A 'debt instrument' is measured at the amortised cost if both the following conditions are met:

- The asset is held within a business model whose objective is to hold assets for collecting contractual cash flows, and

- Contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

After initial measurement, such financial assets are subsequently measured at amortised cost using the effective interest rate (EIR) method.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included under the head finance income in the profit or loss. The losses arising from impairment are recognised in the profit or loss. This category generally applies to trade and other receivables.

Debt instrument at FVTOCI:

A 'debt instrument' is classified as FVTOCI if both of the following criteria are met:

-The objective of the business model is achieved both by collecting contractual cash flows and selling the financial assets, and

-The asset's contractual cash flows represent SPPI.

Debt instruments included within the FVTOCI category are measured initially as well as at each reporting date at fair value. Fair value movements are recognised in the other comprehensive income (OCI).

Debt instrument at FVTPL:

FVTPL is a residual category for debt instruments. Any debt instrument, which does not meet the criteria for categorisation as amortised cost or as FVTOCI, is classified as FVTPL. Debt instruments included within the FVTPL category are measured at fair value with all changes recognised in the statement of profit and loss.

In addition, the Group may elect to designate a debt instrument, which otherwise meets amortised cost or FVTOCI criteria, as FVTPL. However, such election is chosen only if doing so reduces or eliminates a measurement or recognition inconsistency (referred to as 'accounting mismatch').

(iii) Derecognition of financial assets

A financial asset is de-recognised only when;

a.The Group has transferred the rights to receive cash flows from the financial asset or

b.The Group retains the contractual rights to receive the cash flows of the financial asset, but expects a contractual obligation to pay the cash flows to one or more recipients.

Where entity has transferred an asset, the Group examines and assesses whether it has transferred substantially all risks and rewards of ownership of financial asset. In such cases, financial asset is de-recognised.

Where entity has not transferred substantially all risks and rewards of ownership of financial asset, such financial asset is not de-recognised.

Where the entity has neither transferred a financial asset nor retains substantially all risks and rewards of ownership of the financial asset, the financial asset is de-recognised, if the Group has not retained control of the financial asset. Where the Group retains control of the financial asset, it is continued to be recognised to the extent of continuing involvement in the financial asset.

b) Financial liabilities and equity instruments

(i) Initial recognition and measurement

All financial liabilities are recognised initially at fair value giving effect to transaction cost (if any) that is attributable to the acquisition of the financial liabilities which is also adjusted.

(ii) Subsequent measurement

The measurement of financial liabilities depends on their classification, as described below:

Loans and borrowings

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the Effective Interest Rate (EIR) method. Gains and losses are recognised in profit or loss when the liabilities are de-recognised as well as through the EIR amortisation process. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included under finance costs in the statement of profit and loss.

Trade and other payables:

These amounts represent liabilities for goods or services provided to the Group which are unpaid at the end of the reporting period. Trade and other payables are presented as current liabilities when the payment is due within a period of 12 months from the end of the reporting period. For all trade and other payables classified as current, the carrying amounts approximate fair value due to the short maturity of these instruments.

Other payables falling due after 12 months from the end of the reporting period are presented as non-current liabilities and are measured at amortised cost unless designated as fair value through profit and loss at the inception.

The Group enters into deferred payment arrangements (acceptances) whereby lenders such as banks and other financial institutions make payments to supplier's banks for purchase of raw materials. The banks and financial institutions are subsequently repaid by the Group at a later date. These are normally settled up to 90 days. These arrangements for raw materials are recognised as Acceptances i.e. trade payables and are included in total outstanding dues of creditors other than micro enterprises and small enterprises.

Financial guarantee

Financial guarantee contracts issued by the Group are those contracts that require a payment to be made to reimburse the holder for a loss it incurs because, the principal debtor fails to make a payment when due in accordance with the terms of a debt instrument. Financial guarantee contracts are recognised initially as a liability at fair value, including transaction costs that are directly attributable to the issuance of the guarantee. Subsequently, the liability is measured at the higher of the amount of loss allowance determined as per impairment requirements of Ind-AS 109 and the amount recognised less cumulative amortisation.

All interest-related charges and, if applicable, changes in an instrument's fair value that are reported in statement of profit or loss are included within finance costs or finance income.

Other financial liabilities at fair value through profit or loss:

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss. Gains or losses on liabilities held for trading or designated as at FVTPL are recognised in the profit or loss.

(iii) Derecognition of financial liabilities:

A financial liability is de-recognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the de-recognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit or loss.

c) Offsetting

Financial assets and financial liabilities are offset and the net amount is reported in the balance sheet if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

d) Impairment of Financial assets:

The Group assesses at balance sheet date, whether a financial asset or a group of financial assets is impaired. Ind AS 109 requires expected credit losses to be measured through a loss allowance. The Group recognises lifetime expected losses for all contract assets and / or all trade receivables that do not constitute a financing transaction. For all other financial assets, expected credit losses are measured at an amount equal to the expected credit losses for the next 12 months or at an amount equal to the lifetime expected credit losses, if the credit risk on the financial asset has increased significantly since initial recognition.

e) Fair value measurement:

The Group measures financial instruments at fair value at each balance sheet date. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or

- In the absence of a principal market, in the most advantageous market for the asset or liability which are accessible to the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their best economic interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs. All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1: Quoted (unadjusted) market prices in active markets for identical assets or liabilities;

-Level 2: Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable, or

- Level 3: Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognised in the financial statements on a recurring basis, the Group determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level Input that is significant to the fair value measurement as a whole) at the end of each reporting period.

f) Derivative financial instruments

Derivative financial instruments are accounted for at FVTPL except for derivatives designated as hedging instruments in cash flow hedge relationships, which require a specific accounting treatment. To qualify for hedge accounting, the hedging relationship must meet several strict conditions with respect to documentation, probability of occurrence of the hedged transaction and hedge effectiveness.

These arrangements have been entered into to mitigate currency exchange risk arising on account of repayment of foreign currency term loan and interest thereon. For the reporting period under audit, the Group has not designated any forward currency contracts as hedging instruments.

2.17 CASH & CASH EQUIVALENTS AND CASH FLOW STATEMENT

Cash comprises cash on hand and demand deposits with banks. Cash equivalents are short-term balances (with an original maturity of three months or less from the date of acquisition), highly liquid investments that are readily convertible into known amounts of cash and which are subject to insignificant risk of changes in value.

Cash flows are reported using the Indirect method, whereby profit/ (loss) before extraordinary items and tax is appropriately classified for the effects of transactions of non-cash nature and any deferrals or accruals of past or future cash receipts or payments. In cash flow statement, cash and cash equivalents include cash in hand, balances with banks in current accounts and other short- term highly liquid investments with original maturities of three months or less.

2.18 DIVIDEND ON ORDINARY SHARES

The Group recognises a liability to make cash or non-cash distributions to equity holders of the Group when the distribution is authorised and the distribution is no longer at the discretion of the Group. As per the corporate laws in India, a distribution is authorised when it is approved by the shareholders. A corresponding amount is recognised directly in equity.

2.19 SEGMENT REPORTING

An operating segment is defined as a component of the entity that represents business activities from which it earns revenues and incurs expenses and for which discrete financial information is available. The operating segments are based on the Group's internal reporting structure and the manner in which operating results are reviewed by the Chief Operating Decision Maker (CODM).

2.20 RECENT PRONOUNCEMENTS:

Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time.

(i) New Standard – Nil

(ii) For the year ended March 31, 2026, MCA has notified below amendments to existing standards

a) Ind AS 1 - Presentation of Financial Statements
The amendment relates to classification of liabilities as current or non-current and non-current liabilities with covenants. In the context of classifying a liability as current, it removes the requirement of existence of a right to defer settlement for at least 12 months after the reporting date, and instead requires that the said right should exist on the reporting date and have substance.

The Group has no impact of this amendment in its classification criteria of current and non current liabilities

b) Ind AS 7 - Statement of Cash Flows and Ind AS

107 - Financial Instruments: Disclosures
The amendment in Ind AS 7 requires entities to inform users of financial statements of the existence of supplier finance arrangements and explain the nature of the arrangements, the carrying amount of liabilities and the range of payment due dates.
Ind AS 107 has been amended to add supplier finance arrangements as a factor that may cause concentration of liquidity risk.

The Group has reviewed this amendment and has made necessary disclosures.

c) Ind AS 12 – Income Taxes

The amendments provide a temporary mandatory relief from deferred tax accounting for top-up tax and disclose that they have applied the relief.

The Group has reviewed this amendment and has determined that this amendment is not applicable to it.

d) Ind AS 21– The Effects of Changes in Foreign Exchange Rates

The amended Ind AS 21 have added requirements to help entities to determine whether a currency is exchangeable into another currency and the spot exchange rate to use where it is not

The Group has reviewed this amendment and has determined that this amendment is not applicable to it.

3.KEY SOURCES OF ESTIMATION UNCERTAINTY AND CRITICAL ACCOUNTING JUDGEMENTS

In the course of applying the policies outlined in all notes under section 2 above, the Group is required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future period, if the revision affects current and future period.

(i)Useful lives of Property, Plant and Equipment:

The Board reviews the useful lives of Property, Plant and Equipment at least once a year. Such lives are dependent upon an assessment of both the technical lives of the assets and also their likely economic lives based on various internal and external factors including relative efficiency and operating costs. Accordingly depreciable lives are reviewed annually using the best information available to the Management.

(ii) Provisions and liabilities

Provisions and liabilities are recognised in the period when it becomes probable that there will be a future outflow of funds resulting from past operations or events that can reasonably be estimated. The timing of recognition requires application of judgement to existing facts and circumstances which may be subject to change.

The amounts are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability.

(iii)Contingencies

In the normal course of business, contingent liabilities may arise from litigation and other claims against the Group. Potential liabilities that are possible but not probable of crystalising or are very difficult to quantify reliably are treated as contingent liabilities. Such liabilities are disclosed in the notes but are not recognised.

(iv) Fair value measurements

When the fair values of financial assets or financial liabilities recorded or disclosed in the financial statements cannot be measured based on quoted prices in active markets, their fair value is measured using valuation techniques including the discounted cash flow model. The inputs to these models are taken from observable markets where possible, but where this is not feasible, a degree of judgment is required in establishing fair values. Judgements include consideration of inputs such as liquidity risk, credit risk and volatility.

Notes to the Consolidated Financial Statements

4 PROPERTY, PLANT AND EQUIPMENT

(Rupees in Crores)

Particulars	Land	Buildings	Plant and Equipment	Furniture and Fixtures	Vehicles	Office equipment	Computers	Total
Gross carrying amount as at 01-04-2024	**73.54**	**128.64**	**84.00**	**50.18**	**14.93**	**5.67**	**3.34**	**360.30**
Less:Transfer pursuant to Scheme of Arrangement (Refer Note no. 59)	-	-	0.98	48.50	14.09	5.12	3.17	71.86
Additions	4.47	4.67	2.86	0.32	-	-	-	12.32
Transfer to Investment Property	(67.51)	(96.34)	-	-	-	-	-	(163.85)
Disposals/Adjustment	0.14	0.85	0.14	-	0.11	-	-	1.24
Gross carrying amount as at 31-03-2025	**10.36**	**36.12**	**85.74**	**2.00**	0.73	**0.55**	**0.17**	**135.67**
Additions	15.10	2.05	1.21	0.14	2.94	0.06	0.01	21.51
Disposals/Adjustment	-	-	6.31	-	-	-	-	6.31
Gross carrying amount as at 31-03-2026	**25.46**	**38.17**	**80.64**	**2.14**	**3.67**	**0.61**	**0.18**	**150.87**
Accumulated depreciation and impairment								
Balance as at 01-04-2024	-	15.70	40.18	22.31	7.73	3.42	2.46	91.80
Less:Transfer pursuant to Scheme of Arrangement (Refer Note no. 59)	-	-	0.26	21.15	7.29	2.93	2.34	33.97
Depreciation for the year	-	2.56	5.51	0.19	0.06	-	0.01	8.33
Transfer to Investment Property	-	(8.80)	-	-	-	-	-	(8.80)
Depreciation on disposals/Adjustment	-	0.08	0.04	-	0.11	-	-	0.23
Balance as at 31-03-2025	-	**9.38**	**45.39**	**1.35**	**0.39**	**0.49**	**0.13**	**57.13**
Depreciation for the year	-	0.97	5.28	0.16	0.11	-	0.02	6.54
Depreciation on disposals/Adjustment	-	-	4.08	-	-	-	-	4.08
Balance as at 31-03-2026	-	**10.35**	**46.59**	**1.51**	**0.50**	**0.49**	**0.15**	**59.59**
Net Carrying amount								
As at 31-03-2026	**25.46**	**27.82**	**34.05**	**0.63**	**3.17**	**0.12**	**0.03**	**91.28**
As at 31-03-2025	**10.36**	**26.74**	**40.35**	**0.65**	**0.34**	**0.06**	**0.04**	**78.54**
Useful Life of the asset (In Years)	N/A	Refer note (b)	15 Years	10 Years	8 - 10 Years	5 Years	3 Years	
Method of depreciation	N/A			Straight Line	Method			

Note

a) Certain Property, plant & equipment have been hypothecated as security against long term borrowings and certain current borrowings of the Group (Refer note no 20, 25 and 44).

b) 30 years for Factory buildings and buildings other than RCC frame structure and 60 years for other buildings.

c) During the current year as well as previous year, Property, Plant and Equipment has not been revalued.

d) The title deeds of the Immovable properties of all the Group companies (other than properties where the company is the lessee and the lease agreements are duly executed in favour of the lessee) are held in the name of the respective company.

e) Pursuant to the Scheme of Arrangement (Note no 59), with appointed date being 01st April, 2024, the assets relating to the trading business of the holding company has been transferred to the resulting company viz. Shankara Buildpro Limited, Bengaluru.

4(a) CAPITAL WORK-IN-PROGRESS

Particulars	Amount
Gross carrying amount as at 01-04-2024	-
Additions	3.16
Sub Total	**3.16**
Less: Capitalised during the year	1.50
Gross carrying amount as at 31-03-2025	**1.66**
Additions	33.52
Sub Total	**35.18**
Less: Capitalised during the year	12.21
Gross carrying amount as at 31-03-2026	**22.97**

Capital Work-in-Progress (CWIP) ageing schedule as at 31-03-2026

CWIP	Amount in CWIP for a period of				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Projects in progress	22.43	0.54	-	-	**22.97**
Projects temporarily suspended	-	-	-	-	-

Project Completion overdue or exceeded cost compared to original plan- None

Capital Work-in-Progress (CWIP) ageing schedule as at 31-3-2025

CWIP	Amount in CWIP for a period of				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Projects in progress	1.66	-	-	-	**1.66**
Projects temporarily suspended	-	-	-	-	**-**

Project Completion overdue or exceeded cost compared to original plan- None

Notes to the Consolidated Financial Statements

(Rupees in Crores)

5 INVESTMENT PROPERTY

Particulars	Land	Buildings	Total
Gross carrying amount as at 01-04-2024	6.25	1.53	7.78
Additions	0.55	0.40	0.95
Transferred from Property, Plant and Equipment	67.51	96.34	163.85
Gross carrying amount as at 31-03-2025	**74.31**	**98.27**	**172.58**
Additions	11.68	12.35	24.03
Disposals	0.30	1.14	1.44
Gross carrying amount as at 31-03-2026	**85.69**	**109.48**	**195.17**
Accumulated depreciation and impairment			
Balance as at 01-04-2024	**(0.06)**	**0.17**	**0.11**
Depreciation for the year	-	0.03	0.03
Transferred from Property, Plant and Equipment - Accumulated depreciation	-	7.25	7.25
Transferred from Property, Plant and Equipment - Depreciation for the year		1.55	1.55
Balance as at 31-03-2025	**(0.06)**	**9.00**	**8.94**
Depreciation for the year	-	1.68	1.68
Depreciation on disposals	-	0.16	0.16
Balance as at 31-03-2026	**(0.06)**	**10.52**	**10.46**
Net Carrying amount			
As at 31-03-2026	**85.75**	**98.96**	**184.71**
As at 31-03-2025	**74.37**	**89.27**	**163.64**
Useful Life of the asset (In Years)	N/A	60 years	
Method of depreciation	N/A	Straight line method	

Pursuant to the Scheme of Arrangement which is effective 9th September 2025 (Refer Note No 59) the trading business was transferred to the resulting entity. Consequent to this restructuring, the Company has commenced letting out the said property with effect from 1st October 2025, to earn rental income.

The Holding company was utilizing its land and building for its trading operations until Demerger of its trading business.

In accordance with the requirements of Ind AS 40 – Investment Property, the land and building have been reclassified from Property, Plant and Equipment to Investment Property and accordingly disclosed in the Balance Sheet for the year ended 31st March 2026.

The figure for the previous year ended 31st March 2025 is also reclassified for comparison purpose

The reclassification is on the basis of carrying amount as on 31st March 2025

Income earned from and expenses incurred on Investment Property

Particulars	For the year ended	
	31-03-2026	31-03-2025
Rental income from investment properties	5.60	0.64
Less: Direct operating expenses (including repairs and maintenance) that contribute to rental income	0.27	0.35
Profit from investment properties before depreciation	5.33	0.29
Less: Depreciation	1.68	1.58
Profit/ (Loss) from investment property	**3.65**	**(1.29)**

Fair Value

Particulars	As at 31-03-2026	As at 31-03-2025
Investment properties	263.39	242.34

Estimation of fair value

The best evidence of fair values is current prices in an active market for similar properties. Since investment properties are leased out by the Group, the market rate for sale/purchase of such premises are representative of fair values. Group's investment properties are at a location where active market is available for similar kind of properties. Hence fair value is ascertained on the basis of market rates prevailing for similar properties in those location as determined by an Independent registered valuer as defined under Rule 2 of Companies (Registered Valuers and Valuation) Rules, 2017 and consequently classified as a level 2 valuation.

Notes to the Consolidated Financial Statements

(Rupees in Crores)

6 RIGHT-OF-USE ASSET:

Particulars	Gross Block				Accumulated depreciation				Net Block 31-03-2026
	Balance as at 01-04-2025	Additions	Deletions	Balance as at 31-03-2026	Balance as at 01-04-2025	Depreciation for the year	Depreciation on deletions	Balance as at 31-03-2026	
Right-of-use Asset - Buildings	0.96	-	0.96	-	0.96	-	0.96	-	-

Particulars	Gross Block				Accumulated depreciation				Net Block 31-03-2025
	Balance as at 01-04-2024	Additions	Deletions	Balance as at 31-03-2025	Balance as at 01-04-2024	Depreciation for the year	Depreciation on deletions	Balance as at 31-03-2025	
Right-of-use Asset - Buildings	2.38	0.04	1.46	0.96	2.12	0.29	1.45	0.96	-

Note:

1) Pursuant to the Scheme of Arrangement, with appointed date being 01st April, 2024, Right of Use asset relating to the trading business of the holding company has been transferred to the resulting company viz. Shankara Buildpro Limited, Bengaluru

2) During the previous year, the Group has not revalued its Right-of-use asset.

7 (a) GOODWILL ON CONSOLIDATION

Particulars	Goodwill
Gross carrying amount as at 01-04-2024	**14.04**
Additions	-
Disposals	-
Gross carrying amount as at 31-03-2025	**14.04**
Additions	-
Disposals	-
Gross carrying amount as at 31-03-2026	**14.04**
Accumulated impairment losses	
Balance as at 01-04-2024	-
Impairment losses for the year	-
Impairment losses on disposals	-
Balance as at 31-03-2025	**-**
Impairment losses for the year	-
Impairment losses on disposals	-
Balance as at 31-03-2026	**-**
Net Carrying amount	
As at 31-03-2026	**14.04**
As at 31-03-2025	**14.04**

(Rupees in Crores)

7 (b) OTHER INTANGIBLE ASSETS

Particulars	Brand	Software	Total
Gross carrying amount as at 01-04-2024	10.78	0.69	11.47
Less: Transfer pursuant to Scheme of Arrangement (Refer Note no.59)	10.78	0.69	11.47
Additions	-	-	-
Disposals	-	-	-
Gross carrying amount as at 31-03-2025	-	-	-
Additions	-	-	-
Disposals	-	-	-
Gross carrying amount as at 31-03-2026	-	-	-
Accumulated amortization and impairment			
Balance as at 01-04-2024	**10.78**	**0.69**	**11.47**
Less: Transfer pursuant to Scheme of Arrangement (Refer Note no.59)	10.78	0.69	11.47
Amortization for the year	-	-	-
Amortization on disposals	-	-	-
Balance as at 31-03-2025	-	-	-
Amortization for the year	-	-	-
Amortization on disposals	-	-	-
Balance as at 31-03-2026	-	-	-
Net Carrying amount			
As at 31-03-2026	-	-	-
As at 31-03-2025	-	-	-
Useful Life of the asset (In Years)	3 Years	3 Years	
Method of amortization	Straight Line Method		

Note

During the previous year, the Group has not revalued any of its intangible asset.

Pursuant to the Scheme of Arrangement, with appointed date being 01st April, 2024, Intangible assets relating to the trading business of the holding company has been transferred to the resulting company viz. Shankara Buildpro Limited, Bengaluru.

Notes to the Consolidated Financial Statements

(Rupees in Crores)

7 (c) INTANGIBLE ASSETS UNDER DEVELOPMENT

Particulars	Amount
Gross carrying amount as at 01-04-2024	2.89
Less:Transfer pursuant to Scheme of Arrangement (Refer Note no.59)	2.89
Additions	-
Sub-total	-
Less: Capitalised during the year	-
Gross carrying amount as at 31-03-2025	-
Additions	-
Sub-total	-
Less: Capitalised during the year	-
Gross carrying amount as at 31-03-2026	-

Pursuant to the Scheme of Arrangement, with appointed date being 01st April, 2024, Intangible assets under development relating to the trading business of the holding company has been transferred to the resulting company viz. Shankara Buildpro Limited, Bengaluru

Intangible assets under development ageing schedule as at 31-03-2026

Intangible assets under development	Amount in Intangible assets under development for a period of				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Projects in progress	-	-	-	-	-
Projects temporarily suspended	-	-	-	-	-

Intangible assets under development ageing schedule as at 31-03-2025

Intangible assets under development	Amount in Intangible assets under development for a period of				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Projects in progress	-	-	-	-	-
Projects temporarily suspended	-	-	-	-	-

(Rupees in Crores)

8. TRADE RECEIVABLES (NON-CURRENT)

Particulars	As at 31-3-2026	As at 31-03-2025
Unsecured:		
(a) Considered Good	-	-
(b) Credit Impaired	12.94	4.55
	12.94	4.55
Less: Allowance for doubtful debts (expected credit loss allowance) *	(6.47)	(2.27)
Total	**6.47**	**2.28**
Debts due by directors or other officers of the company or any of them either severally or jointly with any other person or debts due by firms or private companies respectively in which any director is a partner or a director or a member amount to	Nil	Nil

***Movement in loss allowance of trade receivables**

Particulars	As at 31-3-2026	As at 31-03-2025
Opening balance	2.27	2.79
Amount written off	-	(0.06)
Credit loss allowance	4.20	(0.46)
Closing balance	**6.47**	**2.27**

Notes to the Consolidated Financial Statements

(Rupees in Crores)

Trade Receivables (Non-Current) ageing schedule as at 31-3-2026

Particulars	Not Due	Outstanding for following periods from due date of payment					Total
		Less than 6 months	6 months 1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed Trade receivables – considered good	-	-	-	-	-	-	-
(ii) Undisputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-	-
(iii) Undisputed Trade Receivables – credit impaired	-	-	-	-	-	-	-
(iv) Disputed Trade Receivables–considered good	-	-	-	-	-	-	-
(v) Disputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-	-
(vi) Disputed Trade Receivables – credit impaired	-	-	-	2.91	1.88	1.68	6.47
Total	**-**	**-**	**-**	**2.91**	**1.88**	**1.68**	**6.47**

Trade Receivables (Non-Current) ageing schedule as at 31-03-2025

Particulars	Not Due	Outstanding for following periods from due date of payment					Total
		Less than 6 months	6 months -1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed Trade receivables – considered good	-	-	-	-	-	-	-
(ii) Undisputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-	-
(iii) Undisputed Trade Receivables – credit impaired	-	-	-	-	-	-	-
(iv) Disputed Trade Receivables–considered good	-	-	-	-	-	-	-
(v) Disputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-	-
(vi) Disputed Trade Receivables – credit impaired	-	-	0.09	0.33	0.11	1.75	2.28
Total	**-**	**-**	**0.09**	**0.33**	**0.11**	**1.75**	**2.28**

(Rupees in Crores)

9. LOANS (NON-CURRENT)

Particulars	As at 31-3-2026	As at 31-03-2025
Other Loans		
Unsecured, considered good:		
Employee advances	-	-
Total	**-**	**-**

Pursuant to the Scheme of Arrangement, with appointed date being 01st April, 2024, Loans (Non-Current) relating to the trading business of the holding company has been transferred to the resulting company viz. Shankara Buildpro Limited, Bengaluru

10. OTHER FINANCIAL ASSETS (NON-CURRENT)

Particulars	As at 31-3-2026	As at 31-03-2025
(a) Security Deposits	2.33	2.19
(b) Deposit with Suppliers	0.31	0.30
(c) Others		
(i) Tender deposit	-	-
(ii) Utility deposit	0.17	0.17
Total	**2.81**	**2.66**

Pursuant to the Scheme of Arrangement, with appointed date being 01st April, 2024, Security deposits, Deposit with Suppliers and Tender deposits relating to the trading business of the holding company have been transferred to the resulting company viz. Shankara Buildpro Limited, Bengaluru

11. OTHER NON-CURRENT ASSETS

Particulars	As at 31-3-2026	As at 31-03-2025
(a) Capital Advances (refer note below)	3.67	7.08
(b) Advances other than capital advances		
(i) Deposits with Government authorities	0.63	0.54
(c) Prepaid expenses	-	-
Total	**4.30**	**7.62**

Capital advances includes advances made for purchase of land and Building in Udupi, Mumbai, Bengaluru, Chennai and Thrissur in the years 2018,2021,2023, 2013/2025 and 2026 respectively.

Notes to the Consolidated Financial Statements

(Rupees in Crores)

12. INVENTORIES

Particulars	As at 31-3-2026	As at 31-03-2025
Inventories: (at lower of cost or net realisable value)		
(a) Raw materials	155.29	99.61
(b) Finished goods	87.80	90.38
(c) Stock-in-trade	-	-
(d) Stores and spares	6.10	5.95
Total	**249.19**	**195.94**

Inventories have been hypothecated as security against certain bank borrowings of the Group (refer note no 20, 25 and 44)

Pursuant to the Scheme of Arrangement, with appointed date being 01st April, 2024, Inventories relating to the trading business of the holding company has been transferred to the resulting company viz. Shankara Buildpro Limited, Bengaluru.

13. TRADE RECEIVABLES (CURRENT)

Particulars	As at 31-3-2026	As at 31-03-2025
Unsecured:		
(A) Trade receivables Considered Good	91.73	46.30
Less: Allowance for doubtful debts (Expected credit loss allowance)	(0.00)	(0.00)
Total A	91.73	46.30
(B)Trade receivables with signficant increase in credit risk	3.24	2.43
Less: Allowance for doubtful debts (Expected credit loss allowance)	(1.12)	(0.91)
Total B	**2.12**	**1.52**
Total (A+B)	**93.85**	**47.82**
Debts due by directors or other officers of the company or any of them either severally or jointly with any other person or debts due by firms or private companies respectively in which any director is a partner or a director or a member amount to	Nil	Nil

Movement in loss allowance of trade receivables

Particulars	As at 31-3-2026	As at 31-03-2025
Opening balance	0.91	1.07
Amount written off	-	(0.31)
Credit loss allowance	0.21	0.15
Closing balance	**1.12**	**0.91**

(Rupees in Crores)

Trade Receivables (Current) ageing schedule as at 31-3-2026

Particulars	Not Due	Outstanding for following periods from due date of payment					Total
		Less than 6 months	6 months -1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed Trade receivables – considered good	82.05	9.35	0.33	-	-	-	**91.73**
(ii) Undisputed Trade Receivables – which have significant increase in credit risk	-	-	-	0.66	0.65	0.81	**2.12**
(iii) Undisputed Trade Receivables – credit impaired	-	-	-	-	-	-	**-**
(iv) Disputed Trade Receivables–considered good	-	-	-	-	-	-	**-**
(v) Disputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-	**-**
(vi) Disputed Trade Receivables – credit impaired	-	-	-	-	-	-	**-**
Total	**82.05**	**9.35**	**0.33**	**0.66**	**0.65**	**0.81**	**93.85**

Trade Receivables (Current) ageing schedule as at 31-03-2025

Particulars	Not Due	Outstanding for following periods from due date of payment					Total
		Less than 6 months	6 months -1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed Trade receivables – considered good	44.99	0.50	0.81	-	-	-	46.30
(ii) Undisputed Trade Receivables – which have significant increase in credit risk	-	-	-	0.71	0.10	0.71	1.52
(iii) Undisputed Trade Receivables – credit impaired	-	-	-	-	-	-	-
(iv) Disputed Trade Receivables–considered good	-	-	-	-	-	-	-
(v) Disputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-	-
(vi) Disputed Trade Receivables – credit impaired	-	-	-	-	-	-	-
Total	**44.99**	**0.50**	**0.81**	**0.71**	**0.10**	**0.71**	**47.82**

Pursuant to the Scheme of Arrangement, with appointed date being 01st April, 2024, Trade Receivables (Current) relating to the trading business of the holding company has been transferred to the resulting company viz. Shankara Buildpro Limited, Bengaluru.

The credit period on goods sold ranges from 0 to 60 days without security. Trade receivable with credit impairment is identified on case to case basis.

Notes to the Consolidated Financial Statements (Rupees in Crores)

In determining the allowances for doubtful trade receivables, the Group has used a practical expediency by computing the expected credit loss allowance for trade receivables based on a provision matrix. The provision matrix takes into account historical credit loss experience and is adjusted for forward looking information. The expected credit loss allowance is based on the ageing of the receivables that are due and rates used in the provision matrix.

Credit risk is managed at the respective entity level. Before accepting any new customer, the Group evaluates the financial soundness, business opportunities, credit references etc of the new customer and defines credit limit and credit period. The credit limit and the credit period are reviewed at periodical intervals.

The Group does not generally hold any collateral or other credit enhancements over these balances. .

Trade receivables have been offered as collateral towards borrowings (refer note no 20, 25 and 44).

In determining the recoverability of a trade receivable, the Group considers any change in the credit quality of the trade receivable from the date credit was initially granted up to the end of the reporting period. The concentration of credit risk is limited due to the fact that the customer base is large and unrelated.

14. CASH AND CASH EQUIVALENTS

Particulars	As at 31-3-2026	As at 31-03-2025
(a) Balances with banks :		
In current account and cash credit account	1.10	1.05
(b) Cash on hand	0.06	0.10
Total	**1.16**	**1.15**

The Group has entered into cash management service agreement with certain banks for the collection of cheques at various branches and transfer of the funds to certain cash credit accounts by way of standing instructions. Pending such credits in the account, the cash credit accounts are disclosed as net of such collections. The above mentioned cash and cash equivalents do not contain any amount that are not available for use by the Group.

15. BANK BALANCE OTHER THAN CASH AND CASH EQUIVALENTS

Particulars	As at 31-3-2026	As at 31-03-2025
Earmarked balances:		
(a) With banks in current account (for unclaimed dividends)	0.11	0.10
(b) Fixed Deposits held as margin money	6.35	5.20
Total	**6.46**	**5.30**

(Rupees in Crores)

16. OTHER FINANCIAL ASSETS (CURRENT)

Particulars	As at 31-3-2026	As at 31-03-2025
Unsecured, considered good		
(i) Financial assets at amortised cost		
(a) Rent receivable	0.09	0.10
(b) Employee advances*	0.06	0.07
(c) Interest accured on deposits (CY - Rs. 2,197)	0.00	0.04
(d) Other receivables#	0.25	0.42
(e) Interest receivable (PY - Rs. 8,062)	-	0.00
(f) Expenses receivable	0.05	0.04
Total	**0.45**	**0.67**

*Includes transaction(s) with related parties - refer note no 47(B) and 47(C).
Other receivables include refundable capital advance on cancellation of agreements- Rs.0.25 crores. PY Rs.0.30 crores

17. OTHER CURRENT ASSETS

Particulars	As at 31-3-2026	As at 31-03-2025
Advances other than capital advances:		
(a) Advances for purchases	63.62	36.42
(b) Prepaid Expenses	0.95	0.37
(c) Balances with Government authorities (Goods and Services Tax)	11.93	11.77
(d) Demerger Expenses pending final write off	-	0.53
Total	**76.50**	**49.09**

18. EQUITY SHARE CAPITAL

Particulars	As at 31-03-2026		As at 31-03-2025	
	No.of Shares	Amount	No.of Shares	Amount
Authorised:				
Equity shares of ₹10/- each	3,00,00,000	30.00	3,00,00,000	30.00
Issued, subscribed and fully paid:	2,42,49,326	24.25	2,42,49,326	24.25

a) Reconciliation of number of equity shares outstanding and equity share capital

Particulars	As at 31-03-2026		As at 31-03-2025	
	No.of Shares	Amount	No.of Shares	Amount
Balance as at the beginning of the year	2,42,49,326	24.25	2,42,49,326	24.25
Changes in equity share capital during the year	-	-	-	-
Balance as at the end of the year	2,42,49,326	24.25	2,42,49,326	24.25

Notes to the Consolidated Financial Statements

(Rupees in Crores)

b) Rights, preferences and restrictions

(i) Rights, preferences and restrictions attached to shares and terms of conversion of other securities into equity.

The company has one class of equity shares having par value of Rs.10 each. Each share holder is eligible for one vote per share held and carry a right to dividend. In the event of liquidation, the equity share holders are eligible to receive the remaining assets of the company after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

(ii) There are no restrictions attached to equity shares.

c) Details of shareholders holding more than 5% of the aggregate shares in the Company:

Name of Shareholder	As at 31-03-2026		As at 31-03-2025	
	No. of Shares	% of Holding	No. of Shares	% of Holding
Mr. Sukumar Srinivas, Bengaluru	93,88,787	38.72%	1,15,88,787	47.79%
APL Apollo Mart Limited, Delhi	-	0.00%	14,85,000	6.12%
Satyamoorthi Devarajulu	20,00,000	8.25%	-	-
Rajasthan Global Securities Private Limited, Delhi	16,98,616	7.00%	-	-

d) Shares held by promoters at the end of the quarter 31-03-2026

S. No	Promoter name	No. of Shares	%of total shares	% Change during the year
1	Mr. Sukumar Srinivas, Bengaluru	93,88,787	38.72%	(18.98%)
Total		**93,88,787**	**38.72%**	**(18.98%)**

Shares held by promoters at the end of the year 31-03-2025

S. No	Promoter name	No. of Shares	%of total shares	% Change during the year
1	Mr. Sukumar Srinivas, Bengaluru	1,15,88,787	47.79%	0.00%
Total		**1,15,88,787**	**47.79%**	**0.00%**

e) In the period of five years immediately preceding 31-03-2026:

i) The Company has not allotted any equity shares as fully paid-up without payment being received in cash.

ii) The Company has not allotted any equity shares by way of bonus issue.

iii) The Company has not bought back any equity shares.

(Rupees in Crores)

19. OTHER EQUITY

Particulars	As at 31-3-2026	As at 31-03-2025
Capital Reserve	0.19	0.19
Securities Premium	214.88	214.88
General Reserve	1.24	1.24
Retained earnings	206.75	170.19
OTHER COMPREHENSIVE INCOME:		
Exchange differences on translating the Financial Statements of a foreign operation	-	0.21
(Refer Statement of changes in Equity for additions and deductions from the last year Balance sheet)		
Total	**423.06**	**386.71**

Capital Reserve

Reserve is primarily created on amalgamation as per statutory requirement.

Securities Premium

This consists of premium realised on issue of shares and will be applied/ utilised in accordance with the provisions of the Companies Act, 2013

General Reserve

General Reserve is an accumulation of retained earnings of the Group, apart from the balance in the statement of profit and loss which can be utilised for meeting future obligations.

Retained earnings

Surplus in Statement of Profit and Loss is part of retained earnings.This is available for distribution to shareholders as dividend and capitalisation.

Foreign currency translation reserve

Exchange differences relating to the translation of the results and net assets of the Group's foreign operations from their functional currencies to the Group's presentation currency (i.e. Currency Units) are recognised directly in other comprehensive income and accumulated in the foreign currency translation reserve. Exchange differences previously accumulated in the foreign currency translation reserve (in respect of translating both the net assets of foreign operations and hedges of foreign operations) are reclassified to profit or loss on the disposal of the foreign operation.

Notes to the Consolidated Financial Statements

(Rupees in Crores)

20. BORROWINGS (NON - CURRENT)

Particulars	As at 31-3-2026	As at 31-03-2025
Term Loans - secured*		
From banks	2.39	-
Total	**2.39**	**-**

*Vehicle loan - first charge on the vehicle. Loan outstanding Rs.2.39 Crores (PY Rs. Nil) repayable in 39 months instalments till 7th May 2029 - rate of interest 7.86 % p.a.

Pursuant to the Scheme of Arrangement, with appointed date being 01st April, 2024, Borrowings (Non-Current) relating to the trading business of the holding company has been transferred to the resulting company viz. Shankara Buildpro Limited, Bengaluru

21. LEASE LIABILITY (NON-CURRENT)

Particulars	As at 31-3-2026	As at 31-3-2025
Lease liability	-	-
Total	**-**	**-**

Pursuant to the Scheme of Arrangement, with appointed date being 01st April, 2024, Lease liability relating to the trading business of the holding company has been transferred to the resulting company viz. Shankara Buildpro Limited, Bengaluru

22. OTHER FINANCIAL LIABILITIES (NON-CURRENT)

Particulars	As at 31-3-2026	As at 31-3-2025
Advance Received- Sale of property	0.05	0.05
Rent deposit received	0.89	0.07
Total	**0.94**	**0.12**

23. PROVISIONS (NON-CURRENT)

Particulars	As at 31-3-2026	As at 31-3-2025
Provision for employee benefits		
Gratuity	-	-
Total	**-**	**-**

 (Rupees in Crores)

Movement in Provision for employee benefits - gratuity

Particulars	As at 31-3-2026	As at 31-3-2025
Balance at the beginning of the year	-	-
Add: Provision made during the year	-	-
Less: Provision no longer required recognised in other income		
Provision utilised/ reversed during the year	-	-
Balance at the end of the year	**-**	**-**

24. INCOME TAXES

Indian companies are subject to Indian income tax on a standalone basis. Each entity is assessed to tax on taxable profits determined for each fiscal year beginning on April 1 and ending on March 31.

Incomes are assessed based on book profits prepared under generally accepted accounting principles in India adjusted in accordance with the provisions of the Income tax Act, 1961. Such adjustments generally relate to depreciation of fixed assets, disallowances of certain provisions and accruals, the set-off of tax losses and depreciation carried forward and retirement benefit costs.

a) Income tax expenses

Particulars	For the year ended	
	As at 31-3-2026	As at 31-3-2025
Current tax:		
Current tax	4.42	1.99
Tax pertaining to earlier years	-	0.05
	4.42	**2.04**
Deferred tax	**(0.44)**	**0.90**
Total	**3.98**	**2.94**

Notes to the Consolidated Financial Statements

(Rupees in Crores)

A reconciliation of income tax expense applicable to accounting profit before tax at the statutory income tax rate to income tax expense recognised for the year is furnished below:

Particulars	For the year ended 31-03-2026		For the year ended 31-03-2025	
	%	Amount	%	Amount
Profit / (loss) before tax:		7.82		2.15
Tax using the company's domestic tax rate	25.168%	1.97	25.168%	0.54
Tax impact on account of				
Expenses not deductible in determining taxable profits	3.45%	0.27	(8.84%)	(0.19)
Deductions allowable under tax laws	(0.51%)	(0.04)	0.93%	0.02
Ind AS Adjustments	0.13%	0.01	5.58%	0.12
Depreciation under Income tax Act	14.71%	1.15	48.84%	1.05
Provision for doubtful debts disallowed	(13.68%)	(1.07)	5.58%	0.12
Provision for Dimunition in value of Investments	1.02%	0.08	-	-
Others	20.61%	1.61	57.16%	1.23
Effective income tax rate/ Tax expense	**50.90%**	**3.98**	**134.42%**	**2.89**

Particulars	For the year ended 31-03-2026	For the year ended 31-03-2025
	Amount	Amount
Tax expenses		
- Current tax	4.42	1.99
- Deferred tax	(0.44)	0.90
Total tax	**3.98**	**2.89**
Add: Tax for earlier years	-	0.05
Total tax expenses reported for the year	**3.98**	**2.94**

b) Current Tax Liabilities

Particulars	As at 31-3-2026	As at 31-03-2025
Current tax liabilities (Net)	1.30	-

c) Current Tax Assets

Particulars	As at 31-3-2026	As at 31-03-2025
Current Tax Assets (Net)	2.57	2.93

d) Deferred Tax Liabilities

The majority of the deferred tax balance represents differential rates of depreciation for property, plant and equipment under Income Tax Act, 1961 and disallowance of certain expenditure under Income Tax Act, 1961. Significant components of deferred tax assets/(liabilities) recognized in the financial statements are as follows:

(Rupees in Crores)

Particulars	As at 31-03-2026	As at 31-03-2025
Deferred Tax Liability:		
On account of depreciation for tax purpose	14.45	13.92
Expenses allowed on payment basis	0.10	0.10
Deferred Tax Asset:		
Opening adjustments as per Ind AS 116	(0.07)	(0.07)
Allowance for doubtful receivables and advances	(1.75)	(0.72)
Ind AS Adjustments	0.01	0.02
Provision for Dimunition in value of Investments	-	(0.08)
Provision for damaged goods	-	-
Others	0.06	0.04
Deferred Tax (Asset) /Liabilities (Net)	**12.80**	**13.21**

Deferred tax balance (Asset) /Liability in relation to	Balance as at 01-4-2025	Recognised/ (reversed) through profit and loss	Recognised in/ reclassified from other comprehensive income	Balance as at 31-03-2026
Depreciation under Income Tax Act	13.92	0.53	-	14.45
Provision for employee benefit	0.10	(0.03)	0.03	0.10
Allowance for doubtful receivables and advances	(0.72)	(1.03)	-	(1.75)
Ind AS Adjustments	0.02	(0.01)	-	0.01
Provision for Dimunition in value of Investments	(0.08)	0.08	-	-
Adjustment on adoption of Ind AS 116	(0.07)	-	-	(0.07)
Provision for damaged goods	-	-	-	-
Others	0.04	0.02	-	0.06
Total	13.21	(0.44)	0.03	12.80

Deferred tax balance (Asset)/Liability in relation to	Balance as at 01-04-2024	Transferred purusant to the Scheme of Arrangement	Recognised / (reversed) through profit and loss	Directly charged to Equity pursuant to the Scheme of Arrangement	Recognised in / reclassified from other comprehensive income	Balance as at 31-03-2025
Depreciation under Income Tax Act	11.58	1.70	0.64	-	-	13.92
Provision for employee benefit	0.10	-	-	-	-	0.10
Allowance for doubtful receivables and advances	(2.41)	1.59	0.10	-	-	(0.72)
Ind AS Adjustments	0.46	(0.55)	0.04	0.07	-	0.02
Provision for Dimunition in value of Investments	(0.08)	-	-	-	-	(0.08)
Adjustment on adoption of Ind AS 116	(0.72)	0.65	-	-	-	(0.07)
Provision for damaged goods	(0.13)	0.13	-	-	-	-
Others	(0.08)	-	0.12	-	-	0.04
Total	**8.72**	**3.52**	**0.90**	**0.07**	**-**	**13.21**

e) Deferred Tax Asset

Particulars	As at 31-03-2026	As at 31-03-2025
Deferred Tax Asset :		
On account of business loss	-	-
Deferred Tax (Asset) /Liabilities (Net)	-	-

Unrecognised deferred tax asset

Deferred tax asset have not been recognised in respect of the following items, because it is not probable that future long term capital gain will be available against which the Group can set off the long term/ short term capital loss.

Particulars	31st March 2026		31st March 2025	
	Gross Amount	Unrecognised tax effect	Gross Amount	Unrecognised tax effect
Long term Capital Loss on sale of Immovable Property	0.46	0.06	0.46	0.06
Short term Capital Loss on sale of Immovable Property	0.06	0.02	0.06	0.02
Total	**0.52**	**0.08**	**0.52**	**0.08**

The long term and short term capital loss expires in Assessment Year 2032-33.

(Rupees in Crores)

25. BORROWINGS (CURRENT)

Particulars	As at 31-3-2026	As at 31-3-2025
SECURED		
(a) Loans repayable on demand (from banks)	189.64	46.97
(b) Current maturities of long term debt (from banks) (refer note no 20)	-	-
UNSECURED		
Other loans- Purchase bills discounting and financing	-	-
Total Borrowings	**189.64**	**46.97**

Terms and Security:

1) Working capital loans are repayable on demand and carries interest @ 8.75% to 9.00% and secured by:
   a) First charge on the existing and future current assets and certain fixed assets belonging to the Group.
   b) Guarantee by the Managing Director

Other disclosures (for both current and non-current borrowings)

(i) Quarterly returns or statements of current assets filed by the group with banks are in agreement with books of accounts.

(ii) The Group has adhered to debt repayment and interest service obligations on time. None of the Companies in the Group have been declared as wilful defaulter by any bank or financial institution.

(iii)) All applicable cases where registration of charges or satisfaction is required to be filed with Registrar of Companies have been filed. No registration or satisfaction is pending as at 31-03-2026

(iv) Term loans were applied for the purposes for which they were obtained. Further short term loans availed not have been utilised for long term purposes

Pursuant to the Scheme of Arrangement, with appointed date being 01st April, 2024, Borrowings (Current) relating to the trading business of the holding company has been transferred to the resulting company viz. Shankara Buildpro Limited, Bengaluru

Reconciliation of cashflows from financing activities

Particulars	As at 31-03-2026	As at 31-03-2025
Cash and cash equivalents	1.16	1.15
Current borrowings	(189.64)	(46.97)
Non-current borrowings*	(2.39)	-
Net Debt	**(190.87)**	**(45.82)**

*Including current maturities of long-term debt

Notes to the Consolidated Financial Statements

(Rupees in Crores)

Particulars	Other Assets	Liabilities from financing activities		Total
	Cash and cash equivalents	Current borrowings	Non-current borrowings	
Net debt as at 01-04-2024	28.34	(56.89)	(26.52)	(55.07)
Cash flows	0.40	-	-	0.40
Proceeds from borrowings	-	(40.38)	-	(40.38)
Repayment of borrowings	-	-	1.42	1.42
Exchange gain on restatement	-	-	-	-
Interest Expense	-	-	-	-
Other non-cash movement	-	-	-	-
- Acquisition / Disposals	(27.59)	50.30	25.10	47.81
- Fair value Adjustments	-	-	-	-
Net debt as at 31-03-2025	**1.15**	**(46.97)**	**-**	**(45.82)**
Particulars	**Other Assets**	**Liabilities from financing activities**		**Total**
	Cash and cash equivalents	**Current borrowings**	**Non-current borrowings**	
Net debt as at 01-04-2025	1.15	(46.97)	-	(45.82)
Cash flows	0.01	-	-	0.01
Proceeds from borrowings	-	(142.67)	(2.39)	(145.06)
Repayment of borrowings	-	-	-	-
Exchange gain on restatement	-	-	-	-
Interest Expense	-	-	-	-
Other non-cash movement	-	-	-	-
- Acquisition / Disposals	-	-	-	-
- Fair value Adjustments	-	-	-	-
Net debt as at 31-03-2026	1.16	(189.64)	(2.39)	(190.87)

Note:
Assets are presented in positive numbers
Liabilities are presented in negative numbers

26. LEASE LIABILITY- CURRENT

Particulars	As at 31-3-2026	As at 31-03-2025
Lease liability	-	-
Total	**-**	**-**

Pursuant to the Scheme of Arrangement, with appointed date being 01st April, 2024, Lease liability (Current) relating to the trading business of the holding company has been transferred to the resulting company viz. Shankara Buildpro Limited, Bengaluru

27. TRADE PAYABLES

Particulars	As at 31-3-2026	As at 31-03-2025
(a) Total outstanding dues of micro enterprises and small enterprises (MSME) [refer note no 42]	-	-
(b) Total outstanding dues of creditors other than micro enterprises and small enterprises	94.51	98.13
Total	**94.51**	**98.13**

(Rupees in Crores)

Trade Payables ageing schedule as at 31-03-2026

Particulars	Not Due	Outstanding for following periods from due date of payment				Total
		Less than 1 year	1-2 years	2-3 years	More than 3 years	
(i) MSME	-	-	-	-	-	-
(ii) Others	94.04	0.47	-	-	-	94.51
(iii) Disputed dues – MSME	-	-	-	-	-	-
(iv) Disputed dues - Others	-	-	-	-	-	-
Total	**94.04**	**0.47**	**-**	**-**	**-**	**94.51**

Trade Payables ageing schedule as at 31-03-2025

Particulars	Not Due	Outstanding for following periods from due date of payment				Total
		Less than 1 year	1-2 years	2-3 years	More than 3 years	
(i) MSME	-	-	-	-	-	-
(ii) Others	92.52	5.61	-	-	-	98.13
(iii) Disputed dues – MSME	-	-	-	-	-	-
(iv) Disputed dues - Others	-	-	-	-	-	-
Total	**92.52**	**5.61**	**-**	**-**	**-**	**98.13**

Pursuant to the Scheme of Arrangement, with appointed date being 01st April, 2024, Trade payables relating to the trading business of the Holding company has been transferred to the resulting company viz. Shankara Buildpro Limited, Bengaluru.

Supplier finance arrangements

Particulars	Carrying amount As at 31-03-2026	Range of payment of due dates
Letter of credits and Receivables Exchange of India Limited.	63.54	0 to 90 days

28. OTHER FINANCIAL LIABILITIES (CURRENT)

Particulars	As at 31-3-2026	As at 31-03-2025
(a) Interest accrued but not due	0.30	0.02
(b) Unclaimed Dividend	0.11	0.10
(c) Employee Benefits payable*	1.11	0.80
(d) Other expense payable	1.55	1.60
(e) Other Payables due to related parties*	3.54	-
Total	6.61	2.52

*Includes related party transactions. (Refer note no 47(B) and 47(C))

29. OTHER CURRENT LIABILITIES

Particulars	As at 31-3-2026	As at 31-03-2025
(a) Advances from customers (refer note no 46(C))	0.31	1.14
(b) Statutory dues	0.42	0.18
(c) Deferred Rent	0.08	-
Total	**0.81**	**1.32**

Notes to the Consolidated Financial Statements

(Rupees in Crores)

30. PROVISIONS (CURRENT)

Particulars	As at 31-3-2026	As at 31-03-2025
Provision for employee benefits		
(a) Gratuity (refer note no 45(b))	0.41	0.10
(b) Compensated absences	0.04	0.01
Total	**0.45**	**0.11**

Movement in provision for employee benefits - Gratuity

Particulars	As at 31-3-2026	As at 31-03-2025
Balance at the beginning of the year	0.10	0.02
Add: Provision made during the year	0.39	0.10
Less: Provision utilised/ reversed during the year	0.08	0.02
Balance at the end of the year	**0.41**	**0.10**

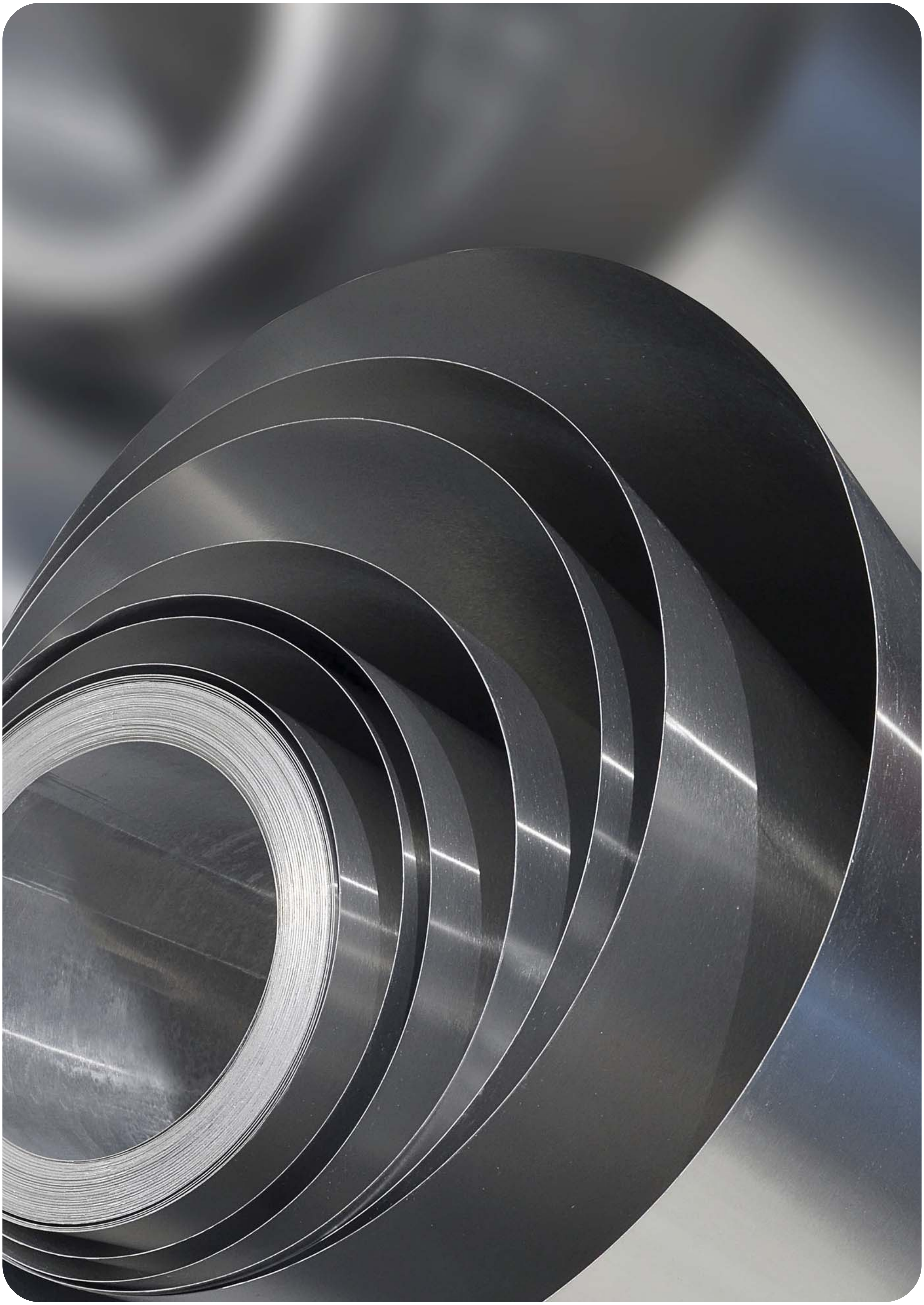
Movement in provision for compensated absences

Particulars	As at 31-3-2026	As at 31-03-2025
Balance at the beginning of the year	0.01	0.01
Add: Provision made during the year	0.11	0.07
Less: Provision utilised/ reversed during the year	0.08	0.07
Balance at the end of the year	**0.04**	**0.01**

31. REVENUE FROM OPERATIONS

Particulars	For the year ended 31-03-2026	For the year ended 31-03-2025
(a) Sale of traded goods*	128.55	-
(b) Sale of manufactured products	1,224.04	1,352.32
(c) Other Operating Revenues		
- Sale of scrap	11.42	10.15
Total	**1,364.01**	**1,362.47**

*Due to transitional arrangements, the Company executed certain sales and purchase transactions on behalf of Shankara Buildpro Limited, Bengaluru (Resulting Company) during the period commencing from 1st October 2025 to 31st March 2026 . These transactions have been recorded at cost , and no profit or loss has been recognised . An amount of Rs 128.55 crores has been accounted for sales, with a corresponding amount recognised as purchase in the standalone financial statement .



Notes to the Consolidated Financial Statements

(Rupees in Crores)

32. OTHER INCOME

Particulars	For the year ended 31-03-2026	For the year ended 31-03-2025
(a) Interest Income	0.33	0.32
(b) Rent received	5.60	0.64
(c) Profit on sale of property, plant and equipment / Investment property	0.05	0.02
(d) Unwinding of interest income on rental deposits	0.01	0.01
(e) Foreign currency translation reserve	0.21	-
(f) Provision for doubtful debts no longer required written back	-	0.83
(g) Other non-operating income	0.54	0.53
Total	6.74	2.35

33. COST OF MATERIALS CONSUMED

Particulars	For the year ended 31-03-2026	For the year ended 31-03-2025
Opening stock of Raw Materials (A)	99.61	68.79
Purchases of Raw Materials (B)	1,218.55	1,367.62
Closing stock of Raw Materials (C)	155.29	99.61
Total (A) + (B) - (C)	**1,162.87**	**1,336.80**

34. CHANGES IN INVENTORIES OF FINISHED GOODS AND STOCK-IN-TRADE

Particulars	For the year ended 31-03-2026	For the year ended 31-03-2025
Opening stock of Finished goods	90.38	62.71
Less: Closing stock of Finished goods	87.80	90.38
Total (A)	**2.58**	**(27.67)**
Opening stock of Stock-in-Trade	-	-
Less:Closing stock of Stock-in-Trade	-	-
Total (B)	-	-
Total (A) + (B)	**2.58**	**(27.67)**

(Rupees in Crores)

35. EMPLOYEE BENEFITS EXPENSES

Particulars	For the year ended 31-03-2026	For the year ended 31-03-2025
(a) Salaries and Wages	8.44	6.72
(b) Contribution to Provident fund and Other funds:		
(i) Provident fund (refer note no 45(a))	0.40	0.38
(ii) Employees' State Insurance (refer note no 45(a)) (CY - Rs. 21,157)	0.00	0.01
(iii) Gratuity (refer note no 45 (b))	0.19	0.11
(c) Staff welfare expenses	0.46	0.43
Total	**9.49**	**7.65**

36. FINANCE COSTS

Particulars	For the year ended 31-03-2026	For the year ended 31-03-2025
(a) Interest Expense on borrowings	13.61	9.64
(b) Other borrowing costs	0.20	0.31
(c) Interest on lease liability	-	0.04
Total	**13.81**	**9.99**

36 (a) DEPRECIATION AND AMORTIZATION EXPENSE

Particulars	For the year ended 31-03-2026	For the year ended 31-03-2025
(a) Depreciation		
- Property, plant and equipment	6.54	6.78
- Investment property	1.68	1.58
- Right-of-use Asset	-	0.29
Total	**8.22**	**8.65**

Notes to the Consolidated Financial Statements

(Rupees in Crores)

37. OTHER EXPENSES

Particulars	For the year ended 31-03-2026	For the year ended 31-03-2025
(a) Power, Fuel & Water	4.61	4.20
(b) Stores & Spares consumed	5.78	5.59
(c) Rent	1.03	0.49
(d) Repairs and Maintenance		
(i) Buildings	0.04	0.01
(ii) Others	0.43	0.59
(e) Insurance	0.57	0.39
(f) Rates & Taxes	0.46	1.48
(g) Travelling and Conveyance	0.33	0.46
(h) Payments to the Auditors (refer note below)	0.53	0.44
(i) Legal and Professional fees	1.46	0.32
(j) Directors sitting fees	0.34	0.36
(k) Communication Expenses	0.06	0.08
(l) Advertisement & Publicity Expenses	0.01	0.07 -
(m) Loss Allowance for doubtful trade receivables	4.41	0.15
(n) Material handling charges***	4.95	3.90
(o) Freight outwards**	3.60	3.55
(p) Commission Charges	0.13	0.25
(q) Bad Debts written off	0.40	0.37
(r) Loss on sale of property, plant and equipment	1.60	0.03
(s) Sub contracting	2.87	2.01
(t) Corporate Social Responsibility expenditure (refer note no 50)	1.28	1.60
(u) Write off of property, plant and equipment	0.98	-
(v)Advances written off	0.05	-
(w)Miscellaneous Expenses *	1.12	0.91
Total	**37.04**	**27.25**

*Under this head, there is no expenditure which is in excess of 1% of revenue from operations or Rs. 0.10 crores, whichever is higher.

**Freight recovered from customers - Current year - Rs. 4.22 crores; Previous year - Rs. 4.34 crores

***Material handling charges recovered from customers - Current year - Rs. 0.50 crores; Previous year - Rs. 1.00 crore

Note : Breakup for payment to auditors is as under (excluding GST):

Particulars	For the year ended 31-03-2026	For the year ended 31-03-2025
(a) As auditors	0.34	0.34
(b) For taxation matters	0.05	0.04
(c) For other services	0.09	0.02
(d) For reimbursement of expenses	0.05	0.04
Total	**0.53**	**0.44**

38. Earnings Per Share (EPS)

Particulars	For the year ended 31-03-2026	For the year ended 31-03-2025
Basic & Diluted		
A. Profit attributable to equity shareholders (in crores)	3.84	(0.79)
B. Weighted average number of equity shares (in crores)	2.42	2.42
C. Basic and Diluted EPS (Rs.) [A/B]	1.58	(0.33)
Face value per share (Rs.)	10	10

The Group does not have any potential equity shares. Accordingly, basic and diluted earnings per share will remain the same.

39. Contingent liabilities:

Particulars	As at 31-03-2026	As at 31-03-2025
(a) Claims against the company not acknowledged as debt		
(i) Income tax	0.09	0.09
(ii) Entry tax	0.97	0.97
(iii) Value added tax	-	-
(iv) Goods and Services tax	4.39	4.09

The above disputes are pending in appeal before various forums in the respective department. Outflows, if any, arising out of these claims would depend upon the adjudication of appellate authorities and the Group's rights for further appeals.

Amount remitted against disputed liability

Particulars	As at 31-03-2026	As at 31-03-2025
(i) Value added tax	-	-
(ii) Entry tax	0.24	0.24
(iii) Goods and Services tax	0.43	0.28

Notes to the Consolidated Financial Statements (Rupees in Crores)

40. Commitments

Particulars	As at 31-03-2026	As at 31-03-2025
Estimated value of capital commitments towards buildings & Plant and Machinery	19.95	4.15
Total	**19.95**	**4.15**

41. Operating lease

a) As lessor:

Leasing Arrangements:
The investment properties are leased to tenants under operating leases with rentals payable monthly.

Minimum lease payments receivable on leases of investment properties are as follows:

Particulars	As at 31-3-2026	As at 31-3-2025
Within one year	10.95	5.60
Between 1 and 2 years	11.50	10.95
Between 2 and 3 years	12.07	11.50
Between 3 and 4 years	-	-
Between 4 and 5 years	-	-
Later than 5 years	-	-
Total	**34.52**	**28.05**

b) As lessee:
Various Buildings have been taken on operating lease with lease term between 11 and 144 months for office premises, storage space and retail shop, which are renewable on a periodic basis by mutual consent of both parties.There is no restriction imposed by lease arrangements, such as those concerning dividends, additional debts.

Ind AS 116 requires lessees to determine the lease term as the non-cancellable period of a lease adjusted with any option to extend or terminate the lease, if the use of such option is reasonably certain. The Group makes an assessment on the expected lease term on a lease-by-lease basis and thereby assesses whether it is reasonably certain that any options to extend or terminate the contract will be exercised.

For these short-term and low value leases, the Group recognizes the lease payments as an operating expense on a straight-line basis over the term of the lease.

(Rupees in Crores)

Accounting for Leases under Ind AS 116

Particulars	As at/For the year ended 31-03-2026	As at/For the year ended 31-03-2025
Gross carrying amount of Right-of-use assets -Opening	0.96	2.38
Depreciation charged for the Right-of-use assets	-	0.29
Interest expense on lease liability	-	0.04
The rental expense relating to short-term leases for which Ind AS 116 has not been applied	1.03	0.49
Additions to Right-of-use assets during the current year	-	0.04
Deletions to Right-of-use assets during the current year	0.96	1.46
Gross carrying amount of Right-of-use assets -Closing	-	0.96
Total cash outflow for leases for the year	**(0.01)**	**0.49**

Lease liabilities

Particulars	As at 31-03-2026	As at 31-03-2025
Maturity analysis - contractual undiscounted cash flows		
Not later than one year	-	-
Later than one year and not more than five years	-	-
More than five years	-	-
Total undiscounted liabilities	-	-
Lease liabilities		
Current	-	-
Non-current	-	-

(Rupees in Crores)

Notes to the Consolidated Financial Statements

42. Additional Information

Disclosure required under Section 22 of Micro, Small and Medium Enterprise Development ('MSMED') Act, 2006 (as per information available with the Group):

Particulars	As at 31-03-2026	As at 31-03-2025
(i) the principal amount and the interest due there on remaining unpaid to any supplier as at the end of each accounting year;		
Principal amount	-	-
Interest due thereon	-	-
(ii) the amount of interest paid by the buyer under the Micro, Small and Medium Enterprises Development ('MSMED') Act, 2006, along with the amount of the payment made to the supplier beyond the appointed day during each accounting year;	-	-
iii) the amount of interest due and payable for the period of delay in making payment (which has been paid but beyond the appointed day during the year) but without adding the interest specified under the Micro, Small and Medium Enterprise Development Act, 2006.	-	-
(iv) the amount of interest accrued and remaining unpaid at the end of accounting year and	-	-
(v) The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise, for the purpose of disallowance as a deductible expenditure under section 23 of the Micro, Small and Medium Enterprises Development Act (MSMED), 2006.	-	-

(Rupees in Crores)

43. Segment Reporting

Due to demerger of its trading business to the resulting company Shankara Buildpro Ltd there are no trading business in Shankara Building products Limited. Hence, the segment information are not presented.

44. Assets hypothecated as security

The carrying amounts of assets hypothecated as security for current and non-current borrowings are:

Particulars	Note No	As at 31-03-2026	As at 31-03-2025
Current Assets			
A) Financial assets			
(i) First and Second Charge			
- Trade Receivables	13	88.51	47.82
(ii) Floating Charge		-	-
B) Non Financial assets			
(i) First and Second Charge			
- Inventories	12	229.11	195.94
(ii) Floating Charge			
Total current assets hypothecated as security		**317.62**	**243.76**
Non-Current Assets			
Non Financial assets			
(i) First Charge			
- Vehicles and other movable assets		3.11	-
- Land and Building		28.09	38.32
- Plant and Equipment		25.37	37.65
(ii) Floating Charge		-	-
Total non-current assets hypothecated as security		**56.57**	**75.97**
Total assets hypothecated as security		**374.19**	**319.73**

Notes to the Consolidated Financial Statements

(Rupees in Crores)

45. Employee benefits

a) Defined contribution plans

Contribution to Defined contribution plans, recognised as an expense for the year is as under:

Particulars	For the year ended 31-03-2026	For the year ended 31-03-2025
Employer's Contribution to Provident Fund (includes pension fund)	0.40	0.38
Employer's Contribution to Employees' State Insurance (CY Rs. 21,157)	0.00	0.01

b) Defined benefit plan

(i) Gratuity

The Group has funded the gratuity liability ascertained on actuarial basis, wherein every employee who has completed five years or more of service is entitled to gratuity on retirement or resignation or death calculated at last 15 days salary for each completed year of service, subject to a maximum of Rs. 20 lacs per employee.
The vesting period for gratuity as payable under The Payment of Gratuity Act, 1972 is 5 years.

The plans in India typically expose the Group to actuarial risks such as: investment risk, interest rate risk, longevity risk and salary risk.

Investment risk: The present value of the defined benefit plan liability is calculated using a discount rate determined by reference to government bond yields; if the return on plan asset is below this rate, it will create a plan deficit.

Interest risk: A decrease in the bond interest rate will increase the plan liability; however, this will be partially offset by an increase in the return on the plan's debt investments.

Longevity risk: The present value of the defined benefit plan liability is calculated by reference to the best estimate of the mortality of plan participants both during and after their employment. An increase in the life expectancy of the plan participants will increase the plan's liability.

Salary risk: The present value of the defined benefit plan liability is calculated by reference to the future salaries of plan participants. As such, an increase in the salary of the plan participants will increase the plan's liability.

There are no other post-retirement benefits provided to employees.

The most recent actuarial valuation of the plan assets and the present value of the defined benefit obligation were carried out at 31-03-2026. The present value of the defined benefit obligation, and the related current service cost and past service cost, were measured using the projected unit credit method.

(Rupees in Crores)

Gratuity (Funded)

Particulars	As at 31-3-2026	As at 31-3-2025
Liability recognized in the Balance Sheet		
Present value of defined benefit obligation		
Opening Balance	9.68	8.80
Current Service Cost	0.19	0.86
Past Service Cost	0.37	-
Interest Cost	0.17	0.61
Actuarial Loss/(Gain) on obligation	(0.03)	(0.09)
Effect of acquisition/ (divestiture)	(6.90)	-
Transfer In/(Out)	(0.04)	-
Benefits paid	(0.46)	(0.50)
Closing Balance	**2.98**	**9.68**
Less: Fair Value of Plan Assets		
Opening Balance	8.95	8.42
Expected Return on Plan assets less loss on investments	0.46	0.57
Actuarial (Loss)/Gain on Plan Assets	0.08	0.06
Employers' Contribution	0.73	0.40
Benefits paid	(0.46)	(0.50)
Effect of acquisition/ (divestiture)	(7.19)	-
Closing Balance	**2.57**	**8.95**
Amount recognized in Balance Sheet	0.41	0.73
Amount recognized in Resulting Company	-	0.63
Amount recognized in Balance Sheet (refer note no 30 (a))*	**0.41**	**0.10**

Notes to the Consolidated Financial Statements

(Rupees in Crores)

Particulars	As at 31-3-2026	As at 31-3-2025
Expenses during the year		
Current Service cost	0.19	0.86
Past Service cost	0.37	-
Interest cost	0.17	0.61
Expected Return on Plan assets	(0.46)	(0.57)
Expected Return on Plan assets relating to the resulting company	0.29	-
Component of defined benefit cost recognized in statement of profit & loss (refer note no 35)	**0.56**	**0.90**
Remeasurement of net defined benefit liability		
- Actuarial Loss/(Gain) on defined benefit obligation	(0.03)	(0.09)
- Actuarial Loss/(Gain) on Plan Assets	(0.08)	(0.06)
Component of defined benefit cost recognized in other comprehensive income	**(0.11)**	**(0.15)**
Total		
Actual Return on plan assets	0.24	0.63
Break up of Plan Assets:		
i) Equity instruments	-	-
ii) Debt instruments	-	-
iii) Investment Funds with Insurance Company	100%	100%
Of which, Unit Linked	0%	0%
Of which, Traditional/ Non-Unit Linked	100%	100%
iv) Asset-backed securities	-	-
v) Structured debt	-	-

The figures pertaining for the year ended 31-03-2025 are before giving the demerger impact

Note: None of the assets carry a quoted market price in an active market or represent the entity's own transferable financial instruments or are property occupied by the entity.

Principal actuarial assumptions

Particulars	As at 31-03-2026	As at 31-03-2025
Discount Rate	6.4%-6.9%	6.4%-6.5%
Expected rate(s) of salary increase	7.00%	7.00%
Expected return on plan assets	6.4%-6.5%	7.00%
Attrition rate	10.00%	10.00%
Mortality rate during employment	Indian assured lives mortality 2012-2014 Ult.	

(Rupees in Crores)

Experience adjustments

Particulars	31-03-2026	31-03-2025	31-03-2024	31-03-2023	31-03-2022
Defined Benefit Obligation	2.98	9.68	8.80	8.04	7.86
Plan Assets	2.57	8.95	8.42	7.49	7.35
Surplus / (Deficit)	(0.41)	(0.73)	(0.38)	(0.55)	(0.51)
Experience Adjustments on Plan Liabilities – (Loss)/Gain	(0.01)	0.39	0.32	(0.07)	0.15
Experience Adjustments on Plan Assets – (Loss)/Gain	0.07	0.06	0.06	(0.19)	(0.18)

The Group expects to contribute ₹0.41 crores (previous year ₹0.73 crores) to its gratuity plan for the next year.

In assessing the Group's post retirement liabilities, the Group monitors mortality assumptions and uses up-to date mortality tables, the base being the Indian assured lives mortality (2012-14) ultimate.

Expected return on plan assets is based on expectation of the average long term rate of return expected on investments of the fund during the estimated term of the obligations after considering several applicable factors such as the composition of plan assets, investment strategy, market scenario, etc.

The estimates of future salary increase, considered in actuarial valuation, take account of inflation, seniority, promotion and other relevant factors, such as supply and demand in the employment market.

The discount rate is based on the prevailing market yields of Government of India securities as at the balance sheet date for the estimated term of the obligations.

Effective 29-03-2018, the Government of India has notified the Payment of Gratuity (Amendment) Act, 2018 to raise the statutory ceiling on gratuity benefit payable to each employee to ₹20 lacs from ₹10 lacs. Accordingly the amended and improved benefits, if any, are recognised as current year's expense as required under paragraph 103, Ind AS 19.

Sensitivity Analysis:

Significant actuarial assumptions for the determination of the defined benefit obligation are discount rate, expected salary increase and mortality. The sensitivity analyses below have been determined based on reasonably possible changes of the respective assumptions occurring at the end of the reporting period, while holding all other assumptions constant.

Particulars	Impact on Defined benefit obligation			
	As at 31-03-2026		As at 31-03-2025	
	Increase	Decrease	Increase	Decrease
Discount rate (1% increase)	-	0.14	-	0.56
Discount rate (1% decrease)	0.15	-	0.63	-
Future salary growth (1% increase)	0.15	-	0.62	-
Future salary growth (1% decrease)	-	0.14	-	0.57
Attrition rate (1% increase)	-	0.01	-	0.03
Attrition rate (1% decrease)	0.01	-	0.04	-

(Rupees in Crores)

Notes to the Consolidated Financial Statements

The sensitivity analysis presented above may not be representative of the actual change in the defined benefit obligation as it is unlikely that the change in assumptions would occur in isolation of one another as some of the assumptions may be correlated.

The average expected remaining lifetime of the plan members is 4 to 7.5 years (31-03-2025 - 6 to 7.5 years) as at the valuation date which represents the weighted average of the expected remaining lifetime of all plan participants.

The expected maturity analysis of the benefit payments of gratuity is as follows:

Particulars	Less than a year	Between 1 - 2 years	Between 2 - 5 years	Over 5 years	Total
31-03-2026 Defined benefit obligation (Gratuity)	0.84	0.21	0.90	1.51	3.46
Total	**0.84**	**0.21**	**0.90**	**1.51**	**3.46**
31-03-2025 Defined benefit obligation (Gratuity)	1.31	1.11	3.50	6.70	12.62
Total	**1.31**	**1.11**	**3.50**	**6.70**	**12.62**

The Group had deployed its investment assets in an insurance plan which is invested in market linked bonds. The investment returns of the market-linked plan are sensitive to the changes in interest rates as compared with the investment returns from the smooth return investment plan. The liabilities' duration is not matched with the assets' duration.

The liabilities of the fund are funded by assets or own funds. The Group aims to maintain a close to full-funding position at each Balance Sheet date. Future expected contributions are disclosed based on this principle.

The methods and types of assumptions used in preparing the sensitivity analysis did not change compared to the prior period.

(Rupees in Crores)

46. Disclosure on Accounting for revenue from customers in accordance with Ind AS 115

Disaggregated revenue information

A Type of goods and service

Particulars	For the year ended 31-03-2026	For the year ended 31-03-2025
(a) Sale of products	128.55	-
(b) Sale of Manufactured products	1,224.04	1,352.32
(c) Other operating revenues - Scrap Sales	11.42	10.15
Total Operating Revenue	**1,364.01**	**1,362.47**
In India	1,364.01	1,362.47
Outside India	-	-

B. Timing of revenue recognition

Particulars	For the year ended 31-03-2026		For the year ended 31-03-2025	
	At a point of time	Over a period of time	At a point of time	Over a period of time
Sale of products and other operating income	1,364.01	Nil	1,362.47	Nil

C. Contract Balances

Particulars	As at 31-03-2026	As at 31-03-2025
Contract Assets	-	-
Contract Liabilities	0.31	1.14

D. Revenue recognised in relation to contract liabilities

Particulars	For the year ended 31-03-2026	For the year ended 31-03-2025
Revenue recognised in relation to contract liabilities	1.14	3.48

Notes to the Consolidated Financial Statements

(Rupees in Crores)

E. Reconciliation of revenue recognised in the statement of profit and loss with the contracted price

Particulars	For the year ended 31-03-2026	For the year ended 31-03-2025
Revenue at contracted prices	1,364.01	1,362.47
Less: Refund Liabilities	-	-
Total Revenue at contracted prices	1,364.01	1,362.47
Revenue from contract with customers	1,364.01	1,362.47

F. Unsatisfied or partially satisfied performance obligation

Particulars	As at 31-03-2026	As at 31-03-2025
Unsatisfied or partially satisfied performance obligation	Nil	Nil

47. Related party disclosures

A. Names of Related parties with whom transactions have taken place during the year/previous year and nature of relationship:

Key Managerial Personnel	Mr. Sukumar Srinivas (Managing Director)
	Mr. C. Ravikumar (Whole-time Director) till 8th October 2025. w.e.f 9th October-2025 Non Executive Non Independent Director
	Mr. Alex Varghese (Chief Financial Officer) - Resigned w.e.f - 3rd October 2025
	Ms. Ereena Vikram (Company Secretary) - Resigned w.e.f - 3rd October 2025
	Mr. Satyanarayana J W (Chief Financial Officer)-Appointed w.e.f - 9th October 2025
	Mr.Ramesh S (Company Secretary)-Appointed w.e.f - 9th October 2025
	Mr.V.Ravichandar-Chairman and Independent Director - Retired on June 24, 2024
	Mr.B.Jayaraman-Chairman (w.e.f June 25, 2024) and Independent Director
	Mr.Chandu Nair - Independent Director - Retired on 28th July 2025.
	Ms.Jayashri Murali - Independent Director of the subsidiary companies - Retired on March 18, 2025

	Mr.RSV Sivaprasad - Non Executive and Non-Independent Director - Resigned on June 25, 2024
	Mr.N Muthuraman - Independent Director - w.e.f May 20, 2024
	Ms.Sujatha G-Independent Director - w.e.f March 14, 2025
	Mr. Dhananjay Mirlay Srinivas - Non Executive Non Independent Director w.e.f - 9th October 2025.
Relatives of Key Managerial Personnel	Mrs. Parwathi Mirlay Srikanth
Enterprise in which Key Managerial Personnel have significant influence	Shankara Holdings Private Limited, Bengaluru
	Shankara Buildpro Limited, Bengaluru, Karnataka,
	Purple Splash Materials Private Limited, Bengaluru, Karnataka
Enterprise in which relatives of Key Managerial Personnel have significant influence	The Café at Saanchi ,Bengaluru
Entities where control exist	Shankara Building Products Employees Gratuity Fund,Bengaluru
	Taurus Value Steel & Pipes Private Limited Gratuity Fund
	Vishal Precision Steel Tubes and Strips Private Limited Gratuity fund
	Centurywells Roofing Employees Gratuity fund

Notes to the Consolidated Financial Statements

(Rupees in Crores)

B.

Transactions with Related Parties	For the year ended 31-03-2026	For the year ended 31-03-2025
Purchase of Goods from		
Shankara Buildpro Limited, Bengaluru	149.51	359.24
Sale of Goods to		
Shankara Buildpro Limited, Bengaluru	934.49	573.92
Interest received from		
Shankara Buildpro Limited (CY Rs. 5,061 & PY Rs. 8,958)	0.00	0.00
Rent received from		
Shankara Buildpro Limited, Bengaluru	5.09	0.22
Purple Splash Materials Private Limited (CY Rs.30,000)	0.00	-
Interest paid to		
Shankara Buildpro Limited, Bengaluru	-	0.01
Rent paid to		
Shankara Buildpro Limited, Bengaluru	0.09	0.13
Advances granted to /(repaid by)		
Shankara Buildpro Limited, Bengaluru	-	2.34
Shankara Buildpro Limited, Bengaluru	-	2.31
Advances received		
Shankara Buildpro Limited, Bengaluru	3.54	
Rental Deposit- Received from		
Shankara Buildpro Limited, Bengaluru	0.90	-
Purple Splash Materials Private Limited (CY Rs.25,000)	0.00	
Rental Deposit- Given to		
Shankara Buildpro Limited, Bengaluru (CY Rs. 30,000)	0.00	-
Cancellation of Investments in subsidiary companies		
Shankara Buildpro Limited, Bengaluru	(0.01)	
Transfer between divisions (Pursuant to the Scheme of Arrangement & Stock Reserve)		
Shankara Buildpro Limited, Bangalore	39.91	17.08
Short-term employee benefits		
Chief Financial Officer	0.16	
Company Secretary	0.03	
Sitting fees paid to Non executive Directors	0.31	0.33
Contribution to employee related trusts made during the year		
Shankara Building Products Employees Gratuity Fund	-	-
Taurus Value Steel & Pipes Private Limited- Gratuity Fund (PY - Rs. 47,000)	0.01	0.00

(Rupees in Crores)

Transactions with Related Parties	For the year ended 31-03-2026	For the year ended 31-03-2025
Vishal Precision Steel Tubes and Strips Private Limited- Gratuity fund	0.07	0.02
Centurywells Roofing India Private Limited- Gratuity fund (PY - Rs. 49,000)	0.01	0.00
Dividend paid to		
Key Managerial Personnel	2.87	3.54
Relatives of Key Managerial Personnel	0.03	0.03
Shankara Holdings Private Limited	0.05	0.05

Notes

As the future liability for gratuity is provided on an actuarial basis for the company as a whole, the amount pertaining to individual is not ascertainable and therefore not included above.

C.

Amount due to/ from related parties	As at 31-03-2026	As at 31-03-2025
Trade Receivables		
Shankara Buildpro Limited, Bengaluru	28.97	7.46
Trade Payables		
Shankara Buildpro Limited, Bengaluru	-	12.94
Rent Receivable		
Shankara Buildpro Limited, Bengaluru	-	0.04
Rent Payable		
Shankara Buildpro Limited, Bengaluru	-	0.01
Expenses Receivable		
Shankara Buildpro Limited, Bengaluru	-	0.04
Interest Receivable		
Shankara Buildpro Limited, Bengaluru (PY Rs. 8,062)	-	0.00
Interest Payable		
Shankara Buildpro Limited, Bengaluru	-	0.01
Advances Payable		
Shankara Buildpro Limited, Bengaluru	3.54	-
Rental Deposit - Payable to		
Shankara Buildpro Limited, Bengaluru	0.91	0.02
Purple Splash Materials Private Limited (CY Rs.25,000)	0.00	
Rental Deposit - Receivable from		
Shankara Buildpro Limited, Bengaluru	0.02	0.01
Remuneration payable to Key Managerial Personnel		
Chief Financial Officer	0.02	-
Company Secretary	0.01	-
Guarantees furnished by		
Managing Director	195.75	120.00

Terms and Conditions

All outstanding credit balances are unsecured and are repayable in cash.

(Rupees in Crores)

48 Details of Subsidiaries

Details of the Group's subsidiaries at the end of reporting period are as follows:

Name of the Subsidiary	Place of incorporation	Proportion of ownership		Principal activity
Direct Subsidiary		**31-03-2026**	**31-03-2025**	
Vishal Precision Steel Tubes and Strips Private Limited, Hoskote, Karnataka	India	100%	100%	Manufacturing of steel products
Taurus Value Steel & Pipes Private Limited, Kutbullapur Mandal, Telangana	India	100%	100%	Manufacturing of steel products
Steel Network (Holdings) Pte Limited, Singapore (Struck off w.e.f 26th December 2025)	Singapore	-	100%	Investment holding company
Centurywells Roofing India Private Limited, Kancheepuram, Tamil Nadu.	India	100%	100%	Manufacturing of roofing sheets
Shankara Buildpro Limited, Bengaluru, Karnataka. Incorporated on 13-10-2023 (Ceased to be the subsidiary of the company pursuant to the Scheme of Arrangement - Refer Note no.59)	India	-	-	Engaging in retailing, trading, warehousing, wholesale distribution and e commerce activities related to all building materials.

(Rupees in Crores)

49. FINANCIAL INSTRUMENTS

A. Capital Management

(1) Capital risk management

The Group's capital requirements are mainly to fund its expansion, working capital and strategic acquisitions. The principal source of funding of the group has been, and is expected to continue to be, cash generated from its operations supplemented by borrowings from bank and the funds from capital markets. The Group is not subject to any externally imposed capital requirements.

The Group regularly considers other financing and refinancing opportunities to diversify its debt profile, reduce finance cost and closely monitors its judicious allocation amongst competing expansion projects and strategic acquisitions, to capture market opportunities at minimum risk.

The Group monitors its capital using gearing ratio, which is net debt divided to total equity. Net debt includes, interest bearing loans and borrowings less cash and cash equivalents, Bank balances other than cash and cash equivalents.

Particulars	Note no	As at 31-03-2026	As at 31-03-2025
Long term borrowings	20	2.39	-
Current maturities of long-term debt	25	-	-
Short term borrowings	25	189.64	46.97
Less: Cash and cash equivalents	14	(1.16)	(1.15)
Net Debt (A)		**190.87**	**45.82**
Total Equity (B)	18,19	447.31	410.96
Gearing Ratio (A / B)		**0.43**	**0.11**

(i) Equity includes all capital and reserves of the Group that are managed as capital.
(ii) Debt is defined as long and short term borrowings (excluding financial guarantee contracts), as described in Note 20 and 25

(2) Dividend

Particulars	For the year ended 31-03-2026	For the year ended 31-03-2025
Equity Shares		
(i) Final Dividend for the year ended March 31,2025 of ₹3.00 per fully paid share	7.27	-
(ii) Final Dividend for the year ended March 31,2024 of ₹3.00 per fully paid share	-	7.27

Notes to the Consolidated Financial Statements

(Rupees in Crores)

B. Categories of financial instruments

Particulars	Note no	As at 31-03-2026		As at 31-03-2025	
		Carrying Value	Fair Value	Carrying Value	Fair Value
Financial assets					
Measured at amortised cost					
Loans	9	-	-	-	-
Other financial assets	10,16	3.26	3.26	3.33	3.33
Trade receivables	8,13	100.32	100.32	50.10	50.10
Cash and cash equivalents	14	1.16	1.16	1.15	1.15
Bank balances other than cash and cash equivalents	15	6.46	6.46	5.30	5.30
Total financial assets at amortised cost (A)		**111.20**	**111.20**	**59.88**	**59.88**
Measured at fair value through other comprehensive income (B)		-	-	-	-
Measured at fair value through profit and loss					
Derivative asset not designated as hedges					
Foreign exchange forward contracts		-	-	-	-
Measured at fair value through profit and loss (C)		**-**	**-**	**-**	**-**
Total financial assets (A+B+C)		**111.20**	**111.20**	**59.88**	**59.88**

Particulars	Note no	As at 31-03-2026		As at 31-03-2025	
		Carrying Value	Fair Value	Carrying Value	Fair Value
Financial liabilities					
Measured at amortised cost					
Long term Borrowings *	20, 25	2.39	2.39	-	-
Short term Borrowings**	25	189.64	189.64	46.97	46.97
Trade payables	27	94.51	94.51	98.13	98.13
Lease Liabilities	21, 26	-	-	-	-
Other financial liabilities	22, 28	7.55	7.55	2.64	2.64
Total financial liabilities carried at amortised cost (A)		**294.09**	**294.09**	**147.74**	**147.74**
Total financial liabilities measured at fair value through other comprehensive income (B)		**-**	**-**	**-**	**-**
Total financial liabilities measured at fair value through profit and loss (C)		**-**	**-**	**-**	**-**
Total financial liabilities (A+B+C)		**294.09**	**294.09**	**147.74**	**147.74**

* including current maturities of long-term debt
** excluding current maturities of long-term debt

Notes to the Consolidated Financial Statements

(Rupees in Crores)

C. Financial risk management

The Group has an Audit & Risk Management Committee established by its Board of Directors for overseeing the Risk Management Framework and developing and monitoring the Group's risk management policies. The risk management policies are established to ensure timely identification and evaluation of risks, setting acceptable risk thresholds, identifying and mapping controls against these risks, monitor the risks and their limits, improve risk awareness and transparency. Risk management policies and systems are reviewed regularly to reflect changes in the market conditions and the group's activities to provide reliable information to the Management and the Board to evaluate the adequacy of the risk management framework in relation to the risk faced by the group.
The risk management policies aims to mitigate the following risks arising from the financial instruments:

- Market risk
- Credit risk and
- Liquidity risk

(1) Market risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in the market prices.

(i) Currency Risk

Exposure to currency risk

Particulars	As at 31-03-2026		As at 31-03-2025	
	USD	INR	USD	INR
Total foreign currency exposure in respect of recognised liabilities				
Forward exchange contracts	-	-	-	-
Net Exposure	**-**	**-**	-	-

Sensitivity

Currency risks related to the amounts of foreign currency loans are fully hedged using derivatives that mature on the same dates as the loans are due for repayment.

(ii) Commodity price risk

The Group's revenue is exposed to the market risk of price fluctuations related to the sale of its steel and other building products. Market forces generally determine prices for the steel products sold by the group. These prices may be influenced by factors such as supply and demand, production costs (including the costs of raw material inputs) and global and regional economic conditions and growth. Adverse changes in any of these factors may reduce the revenue that the group earns from the sale of its steel products.

The Group purchases the steel and other building products in the open market from third parties as well as from subsidiaries at prevailing market price. The Group is therefore subject to fluctuations in the prices of steel coil, steel pipes, sanitary wares etc.

The Group aims to sell the products at prevailing market prices. Similarly the Group procures the products based on prevailing market rates as the selling prices of steel products and the prices of inputs move in the same direction.

(Rupees in Crores)

Inventory Sensitivity Analysis(Raw materials, Finished goods & Stock-in-trade)

A reasonably possible changes of 1% in prices of inventory at the reporting date, would have increased (decreased) equity and profit or loss by the amounts shown below. The analysis assumes that all other variables remain constant.

Particulars	Impact on profit or (loss)		Impact on Equity, net of tax	
	As at 31-03-2026	As at 31-03-2025	As at 31-03-2026	As at 31-03-2025
1% increase in prices of Inventory	(2.43)	(1.90)	(1.82)	(1.42)
1% decrease in prices of Inventory	2.43	1.90	1.82	1.42

(iii) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Group is exposed to interest rate risk since funds are borrowed at both fixed and floating interest rates. Interest rate risk is measured by using the cash flow sensitivity for changes in variable interest rate. The borrowings of the group are principally denominated in rupees. The risk is managed by the Group by maintaining an appropriate mix between fixed and floating rate borrowings.

The following table provides a break-up of the Group's fixed and floating rate borrowings:

Particulars	As at 31-03-2026	As at 31-03-2025
Fixed rate borrowings	2.39	-
Floating rate borrowings	189.64	46.97
Total borrowings	**192.03**	**46.97**
Total Net borrowings as per Financial Statements	**192.03**	**46.97**
Add: Upfront fees	-	-
Total borrowings	**192.03**	**46.97**

Sensitivity analysis for variable-rate instruments

This analysis assumes that all other variables, in particular foreign currency exchange rates, remain constant.

Particulars	Impact on profit or loss		Impact on Equity, net of tax	
	As at 31-03-2026	As at 31-03-2025	As at 31-03-2026	As at 31-03-2025
100 basis points increase in interest rates	(1.90)	(0.47)	(1.42)	(0.35)
100 basis points decrease in interest rates	1.90	0.47	1.42	0.35

(2) Credit risk management

Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the Group. Credit risk encompasses of both, the direct risk of default and the risk of deterioration of credit worthiness as well as concentration risks.

Group's credit risk arises principally from the trade receivables and advances.

Notes to the Consolidated Financial Statements (Rupees in Crores)

Trade receivables

Customer credit risk is managed centrally by each entity in the Group and subject to established policy, procedures and control relating to customer credit risk management. Credit quality of a customer is assessed based on financial position, past performance, business/ economic conditions, market reputation, expected business etc. Based on that credit limit & credit terms are decided. Outstanding customer receivables are regularly monitored.

Trade receivables consist of a large number of customers spread across diverse industries and geographical areas with no significant concentration of credit risk. The outstanding trade receivables are regularly monitored and appropriate action is taken for collection of overdue receivables.

Year ended 31-03-2026
Expected credit loss for trade receivables under simplified approach

Ageing	Not Due	Less than 6 months	6 months -1 year	1-2 years	2-3 years	More than 3 years	Total
Gross carrying amount - Trade receivables	82.04	9.35	0.33	6.63	4.56	5.00	107.91
Expected credit losses (Loss allowance provision) - trade receivables	-	-	-	(3.07)	(2.05)	(2.47)	(7.59)
Carrying amount of trade receivables (net of impairment)	**82.04**	**9.35**	**0.33**	**3.56**	**2.51**	**2.53**	**100.32**

Year ended 31-03-2025
Expected credit loss for trade receivables under simplified approach

Ageing	Not Due	Less than 6 months	6 months -1 year	1-2 years	2-3 years	More than 3 years	Total
Gross carrying amount - Trade receivables	44.99	0.50	0.99	1.55	0.35	4.90	53.28
Expected credit losses (Loss allowance provision) - trade receivables	-	-	(0.09)	(0.51)	(0.14)	(2.44)	(3.18)
Carrying amount of trade receivables (net of impairment)	**44.99**	**0.50**	**0.90**	**1.04**	**0.21**	**2.46**	**50.10**

(3) Liquidity risk management

Liquidity risk refers to the risk of financial distress or extraordinary high financing costs arising due to shortage of liquid funds in a situation where business conditions unexpectedly deteriorate and requiring financing. The Group requires funds both for short term operational needs as well as for strategic acquisitions. The Group generates sufficient cash flow for operations, which together with the available cash and cash equivalents and borrowings provide liquidity. The Group manages liquidity risk by maintaining adequate reserves, banking facilities and reserve borrowing facilities, by continuously monitoring forecast and actual cash flows, and by matching the maturity profiles of financial assets and liabilities.

The Group has access to the following undrawn borrowing facilities at the end of the reporting period:

Financing arrangements

Particulars	As at 31-03-2026	As at 31-03-2025
Floating Rate		
- Expiring within one year	29.06	60.66
- Expiring beyond one year	-	-
	29.06	60.66

 (Rupees in Crores)

The following tables detail the Group's remaining contractual maturity for its non-derivative financial liabilities with agreed repayment periods and its non-derivative financial assets. The tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Group can be required to pay. The tables include both interest and principal cash flows.

With respect to floating rate, the undiscounted amount is derived from interest rate curves at the end of the reporting period. The contractual maturity is based on the earliest date on which the Group may be required to pay.

Liquidity exposure as at 31-03-2026

Particulars	Note no	< 1 year	1-5 years	> 5 years	Total
Financial assets					
Loans	9	-	-	-	-
Other financial assets	10, 16	0.45	2.81	-	3.26
Trade receivables	8, 13	93.85	6.47	-	100.32
Cash and cash equivalents	14	1.16	-	-	1.16
Bank balances other than cash and cash equivalents	15	6.46	-	-	6.46
Total financial assets		**101.92**	**9.28**	**-**	**111.20**
Financial liabilities					
Long term Borrowings *	20, 25	-	2.39	-	2.39
Short term Borrowings**	25	189.64	-	-	189.64
Trade payables	27	94.51	-	-	94.51
Lease Liabilities	21, 26	-	-	-	-
Other financial liabilities	22, 28	6.61	0.94	-	7.55
Total financial liabilities		**290.76**	**3.33**	**-**	**294.09**

* including current maturities of long-term debt
**excluding current maturities of long-term debt

Liquidity exposure as at 31-03-2025

Particulars	Note no	< 1 year	1-5 years	> 5 years	Total
Financial assets					
Loans	9	-	-	-	-
Other financial assets	10, 16	0.67	2.66	-	3.33
Trade receivables	8, 13	47.82	2.28	-	50.10
Cash and cash equivalents	14	1.15	-	-	1.15
Bank balances other than cash and cash equivalents	15	5.30	-	-	5.30
Total financial assets		**54.94**	**4.94**	**-**	**59.88**
Financial liabilities					
Long term Borrowings *	20, 25	-	-	-	-
Short term Borrowings**	25	46.97	-	-	46.97
Trade payables	27	98.13	-	-	98.13
Lease Liabilities	21, 26	-	-	-	-
Other financial liabilities	22, 28	2.52	0.12	-	2.64
Total financial liabilities		**147.62**	**0.12**	**-**	**147.74**

* including current maturities of long-term debt
**excluding current maturities of long-term debt

Collateral

The Group has hypothecated part of its financial assets in order to fulfil certain collateral requirements for the banking facilities extended to the Group. There is an obligation to return the securities to the Group once these banking facilities are surrendered. (refer note no 20, 25 and 44)

(Rupees in Crores)

D. Level wise disclosure of financial instruments

Particulars	Note no	As at 31-03-2026				As at 31-03-2025			
		Carrying Value	Fair Value			Carrying Value	Fair Value		
			Level 1	Level 2	Level 3		Level 1	Level 2	Level 3
Financial assets									
Loans	9	-				-			
Other financial assets	10, 16	3.26			0.33	3.33			0.33
Trade receivables	8, 13	100.32				50.10			
Cash and cash equivalents	14	1.16				1.15			
Bank balances other than cash and cash equivalents	15	6.46				5.30			
Total financial assets		**111.20**	**-**	**-**	**0.33**	**59.88**	**-**	**-**	**0.33**
Financial liabilities									
Long term Borrowings *	20, 25	2.39				-			
Short term Borrowings**	25	189.64				46.97			
Trade payables	27	94.51				98.13			
Lease Liabilities	21, 26	-				-			
Other financial liabilities	22, 28	7.55			0.99	2.64			0.16
Total financial liabilities		**294.09**	**-**	**-**	**0.99**	**147.74**	**-**	**-**	**0.16**

* including current maturities of long-term debt

**excluding current maturities of long-term debt

The carrying amounts of short-term borrowings, trade receivables, trade payables, cash and cash equivalents, other bank balances and other financial assets and liabilities other than those disclosed in the above table, are considered to be the same as their fair values, due to their short term nature.

Notes to the Consolidated Financial Statements

(Rupees in Crores)

50. Corporate social responsibility

The provisions of Corporate Social Responsibility (Section 135 of the Companies Act, 2013) are applicable to the Group.
a) Gross amount required to be spent by the Group during the year - ₹1.28 crores (Previous year: ₹1.57 crores)
b) Amount spent during the year:

Year ended 31-03-2026

Particulars	Amount required to be spent for the year	Amount of expenditure incurred	Shortfall at the end of the year	Total of previous years shortfall
a) Construction / acquisition of any assets	-	-	-	-
b) On purpose other than (a) above	1.28	1.77	-	-

Year ended 31-03-2025

Particulars	Amount required to be spent for the year	Amount of expenditure incurred	Shortfall at the end of the year	Total of previous years shortfall
a) Construction / acquisition of any assets	-	-	-	-
b) On purpose other than (a) above	1.57	1.60	-	-
Amount paid is included under Other expenses (refer note no 37)				

The above aggregated CSR expenditure disclosed are relating to the group.

Nature of CSR Activities - Healthcare infrastructure, education, environment sustainability, rehabilitating abandoned women and children.

Details of Excess amount spent:

In case of Section 135(5) of the Companies Act (other than ongoing project)			
Opening Balance as at 01-04-2025	**Amount required to be spent for the year**	**Amount spent by the Group during the year**	**Closing balance as at 31-03-2026**
-	1.28	1.77	0.49

In case of Section 135(5) of the Companies Act (other than ongoing project)			
Opening Balance as at 01-04-2024	**Amount required to be spent for the year**	**Amount spent by the Group during the year**	**Closing balance as at 31-03-2025**
-	1.57	1.60	

 (Rupees in Crores)

51. Previous year figures
The previous year figures has been regrouped / rearranged wherever necessary to conform to the current year's presentation.

52. No proceedings have been initiated or pending against the Group for holding Benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and the Rules made there under.

53. The Group has not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:
(a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (ultimate beneficiaries) or
(b) provide any guarantee, security or the like to or on behalf of the ultimate beneficiary

54. The Group has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:
(a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
(b) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries

55. The Group has not operated in any crypto currency or Virtual Currency transactions

56. Balances outstanding with nature of transactions with struck off companies as per section 248 of the Companies Act , 2013 :

Name of the Struck off Company	Nature of transactions with struck off company	Balance outstanding as at 31-03-2026	Balance outstanding as at 31-03-2025	Relationship with struck off companies , if any to be disclosed
Sunbio Organics India Pvt.Ltd.	Trade Receivables	-	0.20	Third party customer
Arpann Megacorp International Private Limited	Trade Receivables	-	0.20	Third party customer
Yesh Trading Company	Trade Receivables	0.36	0.36	Third party customer

To the extent information is available with the company the details of struck off companies , as per the master data base in Ministry of Corporate Affairs (MCA) Portal is provided.

57. During the year the Group has not disclosed or surrendered, any income other than the income recognised in the books of accounts in the tax assessments under Income Tax Act, 1961.

58. The Group has complied with the number of layers prescribed under clause (87) of Section 2 of the Companies Act, 2013 read with Companies (Restriction on number of Layers) Rules, 2017.

59. Compliance with Approved Scheme of Arrangement ["Scheme"]

The Board of Directors of the Holding company at their meeting held on 18th December, 2023 approved a Scheme of Arrangement under section 230-232 and read with applicable provisions of the Companies Act,2013 for demerger of the Demerged undertaking (“Trading Business “) of Shankara Building Products Limited (“Demerged Company”) in to Shankara Buildpro Limited (“Resulting Company”) and their respective Shareholders and creditors (“Scheme”).

The appointed date of the Scheme is 01.04.2024

The Scheme inter-alia provides for:
(i) Demerger, transfer and vesting of Trading business from the Demerged Company into the Resulting company on a going concern basis
(ii) Reduction and cancellation of equity share capital of the Resulting Company held by the Demerged company

Notes to the Consolidated Financial Statements (Rupees in Crores)

(iii) Issuance and allotment of Equity shares by the Resulting Company to all the shareholders of the Demerged company as per the Share Entitlement Ratio ie for every 1 (one) fully paid equity share of face value of INR 10/- (Indian Rupees Ten only) each, held in the Demerged Company as on the Record date (as defined in the scheme) the equity shareholders of the Demerged Company shall be issued 1 (one) fully paid equity share of face value of INR 10 /- (Indian Rupees Ten only) each in the Resulting Company, in consideration of transfer of the Demerged undertaking

On 21st August, 2025, the Hon'ble National Company Law Tribunal , Bengaluru Bench ('NCLT') approved the Scheme. The Scheme has become effective on 9th September 2025 upon filing of the certified copies of the NCLT Order sanctioning the Scheme , with the respective Jurisdictional Registrar of Companies.

The figures for the year ended 31st March 2025 have been restated by the Holding Company so as to contain figures of only the remaining business of the Holding company and its subsidiaries

Pursuant to the scheme, the assets and liabilities relating to the Trading business of the Demerged Company as at 1st April 2024 , stand vested to the Resulting Company , as detailed hereunder :

(Rupees in Crores)

Particulars	Amount (in INR Crores)
Assets Transferred	
Non-Current Assets:	
Property, Plant & Equipment	37.89
Right of Use Asset	2.41
Intangible Assets under Development	2.89
Loans	0.06
Other Financial Assets	7.50
Deferred Tax Assets (Net)	3.52
Other Non-Current Assets	0.33
Current Assets:	
Inventories	348.16
Trade Receivables	633.56
Cash & Cash Equivalents	27.59
Other Bank Balances	1.17
Other Financial Assets	0.87
Other Current Assets	30.78
Total Value of Assets Transferred	**1,096.73**
Liabilities Transferred	
Non-Current Liabilities:	
Borrowings	14.40
Lease Liabilities	1.59
Other Financial Liabilities	0.01
Current Liabilities:	
Borrowings	61.00
Lease Liabilities	1.19
Trade Payables	585.34
Other Financial Liabilities	9.51
Other Current Liabilities	23.06
Provisions	0.54
Current Tax Liabilities (Net)	4.46
Total Value of Liabilities Transferred	**701.10**
Excess of Assets over Liabilities to be setoff against Retained Earnings	**395.63**
Investment in the books cancelled	**0.01**

Reconciliation of Reported and Restated Consolidated Balance Sheet for the year ended 31st March 2025 pursuant to Scheme of Arrangement ["Scheme"]

(Rupees in Crores)

Particulars	As at 31-03-2025	Transfer on account of Demerger Note No. 59	Regrouping	Elimination Adjustments	As at March 31, 2025 (Restated)
ASSETS					
(1) Non-current assets					
(a) Property, Plant and Equipment	272.99	(39.36)	(155.05)	(0.04)	78.54
(b) Capital work-in-progress	1.73	(0.07)	-	-	1.66
(c) Investment Property	8.59	-	155.05	-	163.64
(d) Right-of-use Asset	1.65	(1.65)	-	-	-
(e) Goodwill on Consolidation	14.04	-	-	-	14.04
(f) Other Intangible assets	-	-	-	-	-
(g) Intangible assets under development	4.57	(4.57)	-	-	-
(h) Financial Assets					
i) Trade receivables	2.28	-	-	-	2.28
ii) Loans	0.05	(0.05)	-	-	-
iii) Other financial assets	10.53	(7.94)	-	0.07	2.66
(i) Deferred tax Assets	0.02	-	-	(0.02)	-
(j) Other non-current assets	7.95	(0.33)	-	-	7.62
Total Non-current assets	**324.40**	**(53.97)**	**-**	**0.01**	**270.44**
(2) Current Assets					
(a) Inventories	577.57	(381.85)	-	0.22	195.94
(b) Financial Assets					
i) Trade receivables	797.37	(769.94)	-	20.39	47.82
ii) Cash and cash equivalents	23.19	(22.03)	-	(0.01)	1.15
iii) Bank balances other than (ii) above	6.64	(1.34)	-	-	5.30
iv) Other financial assets	1.75	(1.18)	-	0.10	0.67
(c) Current Tax Asset (Net)	2.85	0.08	-	-	2.93
(d) Other current assets	68.08	(19.00)	-	0.01	49.09
Total current assets	**1,477.45**	**(1,195.26)**	-	**20.71**	**302.90**
Total Assets	**1,801.85**	**(1,249.23)**	**-**	**20.72**	**573.34**

(Rupees in Crores)

Reconciliation of Reported and Restated Consolidated Balance Sheet for the year ended 31st March 2025 pursuant to Scheme of Arrangement ["Scheme"]

Particulars	As at 31-03-2025	Transfer on account of Demerger Note No. 59	Regrouping	Elimination Adjustments	As at March 31, 2025 (Restated)
II EQUITY AND LIABILITIES					
Equity					
(a) Equity Share capital	24.25	-	-	-	24.25
(b) Other Equity	843.55	(457.06)	-	0.22	386.71
Total Equity	**867.80**	**(457.06)**	**-**	**0.22**	**410.96**
Liabilities					
(1) Non-current liabilities					
(a) Financial Liabilities					
i) Borrowings	2.40	(2.40)	-	-	-
(ia) Lease Liabilities	1.34	(1.34)	-	-	-
ii) Other financial liabilities	0.12	(0.01)	-	0.01	0.12
(b) Provisions	-	-	-	-	-
(c) Deferred tax liabilities (Net)	8.81	4.39	-	0.01	13.21
Total Non-current liabilities	**12.67**	**0.64**	**-**	**0.02**	**13.33**
(2) Current liabilities					
(a) Financial Liabilities					
i) Borrowings	99.67	(52.70)	-	-	46.97
(ia) Lease Liabilities	0.44	(0.44)	-	-	-
ii) Trade payables					
A)Total outstanding dues of Micro Enterprises and Small Enterprises, and	24.34	(24.34)	-	-	-
B)Total outstanding dues of creditors other than Micro Enterprises and Small Enterprises	763.76	(686.03)	-	20.40	98.13
					-
iii) Other financial liabilities	12.85	(10.42)	-	0.09	2.52
(b) Other current liabilities	17.68	(16.35)	-	(0.01)	1.32
(c) Provisions	0.95	(0.84)	-	-	0.11
(d) Current Tax Liabilities(Net)	1.69	(1.69)	-	-	-
Total current liabilities	**921.38**	**(792.81)**	**-**	**20.48**	**149.05**
Total Equity and Liabilities	**1,801.85**	**(1,249.23)**	**-**	**20.72**	**573.34**

Notes to the Consolidated Financial Statements

(Rupees in Crores)

Reconciliation of Reported and Restated Consolidated Statement of Profit and Loss for the year ended 31st March 2025 pursuant to Scheme of Arrangement ["Scheme"]

	Particulars	As at 31-03-2025	Transfer on account of Demerger Note No. 59	Regrouping	Elimination Adjustments	As at March 31, 2025 (Restated)
I	Revenue From Operations	5,696.69	(5,267.38)	-	933.16	1,362.47
II	Other Income	3.26	(1.77)	0.46	0.40	2.35
III	**Total Income (I+II)**	**5,699.95**	**(5,269.15)**	**0.46**	**933.56**	**1,364.82**
IV	**Expenses**					
	Cost of materials consumed	1,336.80	-	-	-	1,336.80
	Purchases of Stock-in-Trade	4,103.62	(5,038.38)	-	934.76	-
	Changes in inventories of Finished Goods & Stock-in-Trade	(61.45)	35.33	-	(1.55)	(27.67)
	Employee benefits expense	58.09	(50.44)	-	-	7.65
	Finance costs	52.25	(42.27)	-	0.01	9.99
	Depreciation and amortization expense	16.67	(8.02)	-	-	8.65
	Other expenses	90.71	(64.25)	0.46	0.33	27.25
	Total expenses (IV)	**5,596.69**	**(5,168.03)**	**0.46**	**933.55**	**1,362.67**
V	**Profit before exceptional items and tax (III-IV)**	**103.26**	**(101.12)**	**-**	**0.01**	**2.15**
VI	**Exceptional items**	**-**	-	-	-	-
VII	**Profit before tax [V+VI]**	**103.26**	**(101.12)**	**-**	**0.01**	**2.15**
VIII	**Tax expense:**					
(1)	Current tax	25.92	(23.93)		-	1.99
(2)	Tax - earlier years	(0.05)	0.10		-	0.05
(3)	Deferred tax	(0.01)	0.91		-	0.90
	Total Tax Expenses	**25.86**	**(22.92)**		**-**	**2.94**
IX	**Profit for the year (VII-VIII)**	**77.40**	**(78.20)**		**0.01**	**(0.79)**
X	**Other Comprehensive Income**					
A	**Items that will not be reclassified to profit or loss**					
	(i) Re-measurements of defined benefit plans	0.15	(0.14)		-	0.01
	(ii) Income tax relating to items that will not be reclassified to Profit or loss	(0.04)	0.04		-	-
	Total A	**0.11**	**(0.10)**		**-**	**0.01**
B	**Items that will be reclassified to profit or loss**					
	(i) Exchange differences in translating the financial statements of a foreign operation (CY Rs.24202, PY Rs.61,100)	(0.01)	-		-	(0.01)
	(ii) Income tax relating to items that will be reclassified to profit or loss	-	-		-	-
	Total B	**(0.01)**	**-**		**-**	**(0.01)**
	Total Other Comprehensive Income (A+B)	**0.10**	**(0.10)**		**-**	**-**
XI	**Total Comprehensive Income for the year (IX+X)**	**77.50**	**(78.30)**		**0.01**	**(0.79)**

(Rupees in Crores)

Reconciliation of Reported and Restated Consolidated Statement of Cash Flows for the year ended 31st March 2025 pursuant to Scheme of Arrangement ["Scheme"]

Particulars	As at 31-03-2025	Transfer on account of Demerger Note No. 59	Elimination Adjustments	As at March 31, 2025 (Restated)
Cashflows from / (used in) Operating Activities	63.60	(84.82)	(3.55)	(24.77)
Cashflows from / (used in) Investing Activities	(26.39)	9.85	0.07	(16.47)
Cashflows from / (used in) Financing Activities	(42.37)	63.68	3.25	24.56
Total	**(5.16)**	**(11.29)**	**(0.23)**	**(16.68)**

60. The Group has not granted Loans or Advances in the nature of loan to any promoters, Directors, KMPs and the related parties (As per Companies Act, 2013) , which are repayable on demand or without specifying any terms or period of repayments

61. The Wholly owned subsidiary company namely Steel Network (Holdings) Pte Limited, incorporated in Singapore, which did not have any operations, applied before the Accounting and Corporate Regulatory Authority (ACRA) Singapore for strike off from the Register. The name of the subsidiary was struck off from the Register on 26th December 2025. Consequently, the subsidiary has not been considered for consolidation in these financial statements.”

62.The financial statements have been approved by the Board of directors at their meeting held on 05th May, 2026.

(Rupees in Crores)

63. Ratios as per the Schedule III requirements

A.Current ratio= Current assets / Current Liabilities

Particulars	As at 31.03.2026	As at 31.03.2025
Current assets	430.18	302.90
Current Liabilities	293.32	149.05
Ratio (times)	**1.47**	**2.03**
% change from previous year	**(27.59%)**	

Reason for change more than 25%: Due to Increase in Bank borrowings & Inventories

B.Net Debt-Equity Ratio =Net debt / total equity

Particulars	As at 31.03.2026	As at 31.03.2025
Net Debt (refer note (i) below)	190.87	45.82
Equity	447.31	410.96
Ratio (times)	**0.43**	**0.11**
% change from previous year	**290.91%**	

Note

(i) Net debt = Long term borrowings + Short term borrowings - Cash and cash equivalents
Reason for change more than 25%: Due to Increase in borrowings

C. Debt service coverage ratio=Earnings available for debt service / Interest expense and principal repayment of long term loan made during the year.

Particulars	As at / For the Year ended 31-03-2026	As at / For the Year ended 31-03-2025
Earnings available for debt services (refer note (i) below)	30.22	20.79
Interest + Principal Repayments of long term loans made during the period excluding prepayment	13.81	11.37
Ratio (times)	**2.19**	**1.83**
% change from previous year	**19.67%**	

Note

(i) Earnings available for debt service = Earnings before interest,tax, exceptional items,depreciation and amortisation.
Reason for change more than 25%: Not applicable

D.Return on equity ratio=Net profit after tax / average equity

Particulars	As at / For the Year ended 31-03-2026	As at / For the Year ended 31-03-2025
Net profit/ (loss) after tax	3.84	(0.79)
Average shareholders equity (refer note (i) below)*	429.14	410.96
Ratios(percentage)	**0.89%**	**(0.19%)**
% change from previous year	**(568.42%)**	

Note

(i) Average shareholders equity = (Total equity as at beginning of respective year + total equity as at end of respective year) divided by 2

Reason for change more than 25%: FY26 net profit after tax was Rs. 3.84 Cr as against loss of Rs.0.79 Cr in FY 25

Notes to the Consolidated Financial Statements

(Rupees in Crores)

E.Inventory turnover ratio= Cost of goods sold / average inventory

Particulars	As at / For the Year ended 31-03-2026	As at / For the Year ended 31-03-2025
Cost of goods sold (refer note (i) below)	1,294.00	1,309.13
Average inventory (refer note (ii) below)*	216.54	189.99
Ratio (times)	**5.98**	**6.89**
% change from previous year	**(13.21%)**	

Note

(i) Cost of goods sold of respective year = Cost of materials consumed + purchases + Changes in inventory

(ii) Average inventory = (Total inventory less Stores and Spares as at beginning of respective year + Total inventory less stores and spares as at end of respective year) divided by 2

Reason for change more than 25%: Not applicable

F.Trade receivables turnover ratio = Sales / Average trade receivables

Particulars	As at / For the Year ended 31-03-2026	As at / For the Year ended 31-03-2025
Turnover (refer note (i) below)	1,609.53	1,607.71
Average trade receivables (refer note (ii) below)*	75.21	50.10
Ratio(times)	**21.40**	**32.09**
% change from previous year	**(33.31%)**	

Note

(i) Turnover = Revenue from operations (including GST)

(ii) Average trade receivables = (Total trade receivables as at beginning of respective year + total trade receivables as at end of respective year) divided by 2

Reason for change more than 25%: Due to Increase in Trade receivables

G.Trade payables turnover ratio = Purchases / Average trade payables

Particulars	As at / For the Year ended 31-03-2026	As at / For the Year ended 31-03-2025
Purchases (Including GST)	1,589.58	1,613.79
Average trade payables (refer note (i) below)*	96.32	98.13
Ratio(times)	**16.50**	**16.45**
% change from previous year	**0.30%**	

Note

(i) Average trade payables = (Total Trade Payables as at beginning of respective year + Total Trade Payables as at end of respective year) divided by 2

Reason for change more than 25%: Not applicable

H.Net capital turnover ratio = Revenue from operations / Working capital

Particulars	As at / For the Year ended 31-03-2026	As at / For the Year ended 31-03-2025
Revenue from operations	1,364.01	1,362.47
Working capital	136.86	153.85
Ratios (times)	**9.97**	**8.86**
% change from previous year	**12.53%**	

Note

Working capital = Current assets - Current liabilities

Reason for change more than 25%: Not applicable

(Rupees in Crores)

I.Net profit ratio = Net profit after tax / Revenue from operations

Particulars	As at / For the Year ended 31-03-2026	As at / For the Year ended 31-03-2025
Net profit after tax	3.84	(0.79)
Revenue from operations	1,364.01	1,362.47
Ratios(percentage)	**0.28%**	**(0.06%)**
% change from previous year	**(566.67%)**	

Reason for change more than 25%: FY26 net profit after tax was Rs. 3.84 Cr as against loss of Rs.0.79 Cr in FY 25

J.Return on Capital employed = Earnings before interest and taxes (EBIT) / Average Capital employed

Particulars	As at / For the Year ended 31-03-2026	As at / For the Year ended 31-03-2025
EBIT (refer note (i) below)	22.00	12.14
Average Capital employed (refer note (ii) & (iii) below)*	547.48	456.78
Ratios(percentage)	**4.02%**	**2.66%**
% change from previous year	**51.13%**	

Note

(i) EBIT = Profit before taxes and Exceptional Items + finance cost

(ii) Capital employed = Total equity + Long term borrowings + Short term borrowings - Cash and cash equivalents

(iii) Average Capital employed = (Capital Employed at beginning of respective year + Capital Employed at end of respective year) divided by 2

Reason for change more than 25%: Due to increase in EBIT in FY26 as against FY25

K.Return on investment = Income generated from investments / average investments

No investment was made by the Group. Hence this ratio is not applicable.

Note*: Average applied only for the current year and with respect to the previous year, ratios have been computed based on the year end figure without averaging.

Notes to the Consolidated Financial Statements

(Rupees in Crores)

64. Additional information, as required under Schedule III to the Companies Act, 2013

Name of the entity	2025-26							
	Net Assets, i.e., total assets minus total liabilities		Share in profit / (loss)		Share in other comprehensive income		Share in total comprehensive income	
	As % of consolidated Net assets	Amount	As % of consolidated Profit / (loss)	Amount	As % of consolidated other comprehensive income	Amount	As % of consolidated total comprehensive income	Amount
Parent: Shankara Building Products Limited, Bengaluru,Karnataka	52.74%	235.90	(175.78%)	(6.75)	12.50%	0.01	(171.94%)	(6.74)
Subsidiaries- Indian :								
Taurus Value Steel & Pipes Private Limited, Kutbullapur Mandal, Telangana	23.71%	106.06	24.22%	0.93	12.50%	0.01	23.98%	0.94
Vishal Precision Steel Tubes and Strips Private Limited, Hoskote, Karnataka	19.01%	85.04	101.04%	3.88	62.50%	0.05	100.26%	3.93
Centurywells Roofing India Private Limited, Kancheepuram, Tamil Nadu	9.98%	44.63	145.05%	5.57	12.50%	0.01	142.35%	5.58
Shankara Buildpro Limited, Bengaluru, Karnataka	0.00%	-	0.00%	-	-	-	0.00%	-
Subsidiary- Foreign:								
Steel Network (Holdings) Pte Limited, Singapore	0.00%	-	0.00%	-	0.00%	-	0.00%	-
Inter-company elimination & consolidation adjustments	(5.44%)	(24.32)	5.47%	0.21	0.00%	-	5.36%	0.21
Total	**100%**	**447.31**	**100%**	**3.84**	**100%**	**0.08**	**100%**	**3.92**

(Rupees in Crores)

Additional information, as required under Schedule III to the Companies Act, 2013 - Continued

Name of the entity	2024-25							
	Net Assets, i.e., total assets minus total liabilities		Share in profit / (loss)		Share in other comprehensive income		Share in total comprehensive income	
	As % of consolidated Net assets	Amount	As % of consolidated Profit / (loss)	Amount	As % of consolidated other comprehensive income	Amount	As % of consolidated total comprehensive income	Amount
Parent:								
Shankara Building Products Limited, Bengaluru, Karnataka	51.10%	210.00	655.70%	(5.18)	0.00%	-	655.70%	(5.18)
Subsidiaries- Indian :								
Taurus Value Steel & Pipes Private Limited, Kutbullapur Mandal, Telangana	25.58%	105.12	94.94%	(0.75)	0.00%	-	94.94%	(0.75)
Vishal Precision Steel Tubes and Strips Private Limited, Hoskote, Karnataka	19.74%	81.11	(430.38%)	3.40	0.00%	-	(430.38%)	3.40
Centurywells Roofing India Private Limited, Kancheepuram, Tamil Nadu	9.50%	39.05	(207.59%)	1.64	100.00%	0.01	(208.86%)	1.65
Subsidiary- Foreign:								
Steel Network (Holdings) Pte Limited, Singapore	0.00%	-	(11.39%)	0.09	(100.00%)	(0.01)	(10.13%)	0.08
Inter-company elimination & consolidation adjustments	(5.92%)	(24.32)	(1.27%)	0.01	0.00%	-	(1.27%)	0.01
Total	**100%**	**410.96**	**100%**	**(0.79)**	**100%**	**-**	**100%**	**(0.79)**

Notes to the Consolidated Financial Statements

(Rupees in Crores)

As per our report attached of even date

For SUNDARAM & SRINIVASAN
Chartered Accountants
ICAI Firm Reg.No: 004207S

Srinivasan K
Partner
Membership No: 209120

Place : Chennai
Date : May 5, 2026

For and on behalf of the Board of Directors

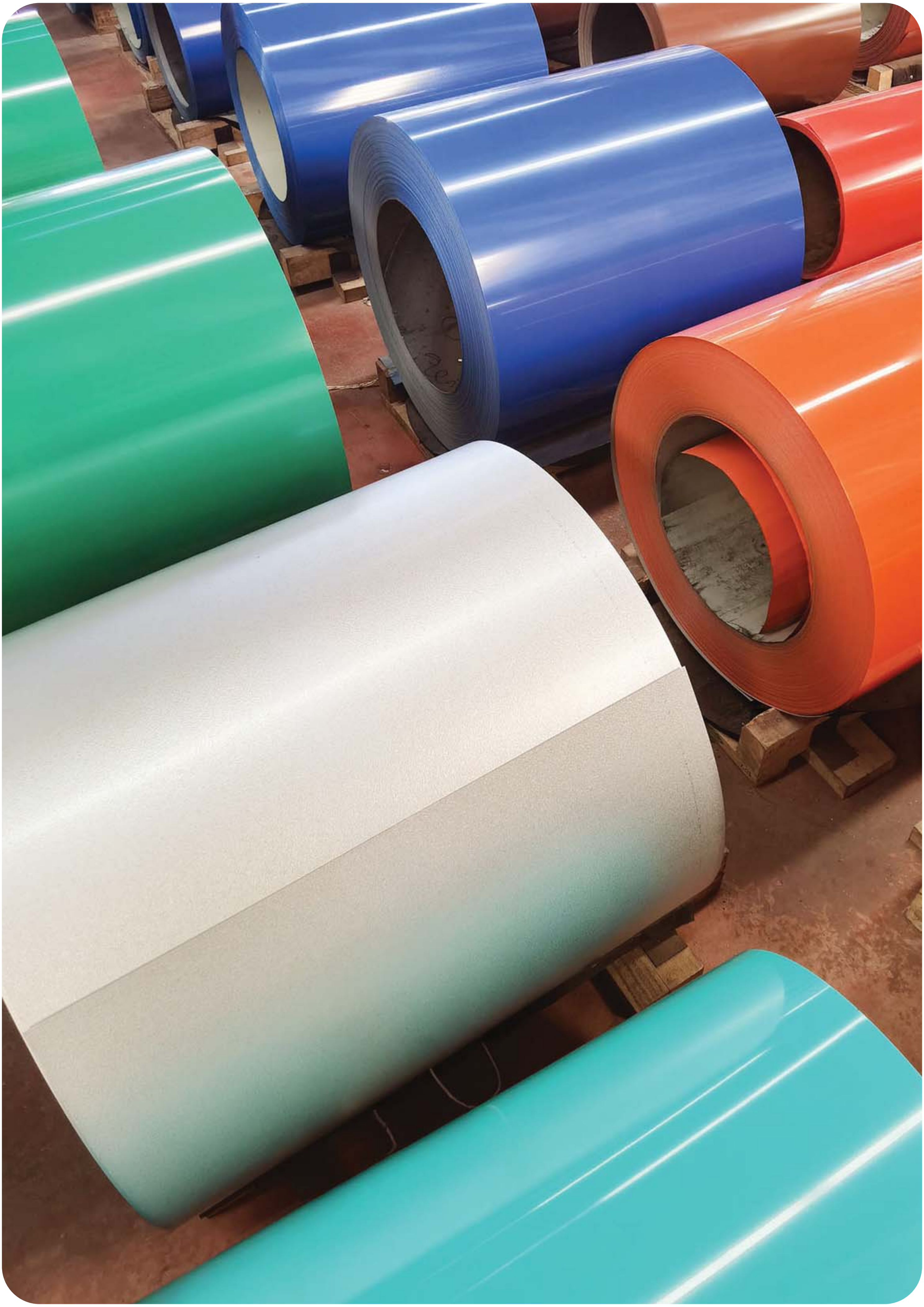
Sukumar Srinivas
Managing Director
DIN: 01668064

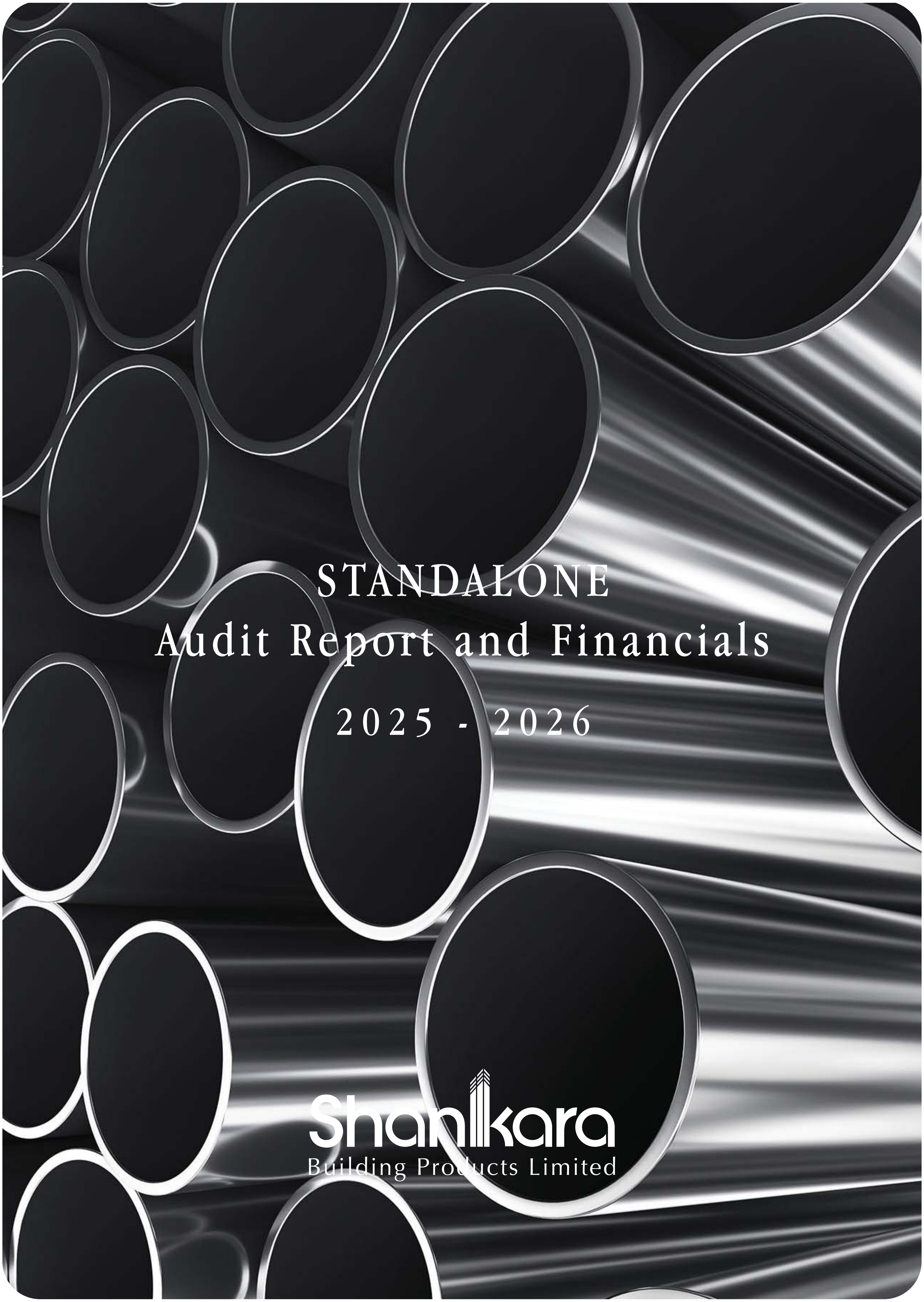
C. Ravikumar
Director
DIN: 01247347

Satyanarayana J W
Chief Financial Officer

Ramesh S
Company Secretary
ACS Membership No: A73558

Place : Bengaluru
Date : May 5, 2026





STANDALONE
Audit Report and Financials

2025 - 2026

Shankara
Building Products Limited

INDEPENDENT AUDITOR'S REPORT ON THE STANDALONE IND AS FINANCIAL STATEMENTS TO THE MEMBERS OF SHANKARA BUILDING PRODUCTS LIMITED, BENGALURU FOR THE YEAR ENDED MARCH 31, 2026

To the Members of

Shankara Building Products Limited, Bengaluru

Report on the Audit of the Standalone Financial Statements

Opinion

We have audited the Standalone Ind AS financial statements of Shankara Building Products Limited, Bengaluru ("the Company"), which comprise the Standalone Balance Sheet as at March 31, 2026, and the Standalone Statement of Profit and Loss (including other comprehensive income), Standalone Statement of changes in equity and Standalone Statement of Cash flows for the year then ended, and notes to the Standalone Ind AS financial statements, including a summary of Material accounting policies information and other explanatory information (hereinafter referred to as "the Standalone Ind AS financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Standalone Ind AS financial statements give the information required by the Companies Act, 2013 ("Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company, as at March 31, 2026, its loss and other comprehensive income, the changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those SAs are further described in the Auditor's Responsibilities for the Audit of the Standalone Ind AS Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the Standalone Ind AS financial statements under

the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter

1) We draw attention to Note no 59 of the Standalone Financial statements with respect to Scheme of Arrangement amongst Shankara Building Products Limited, Bengaluru (SBPL or Demerged Company) and Shankara Buildpro Limited , Bengaluru (SBL or Resulting company) and their respective shareholders and creditors, providing for the demerger of the business undertaking comprising of Trading business of the Demerged Company to the Resulting Company , the company has received order from Hon'ble National Company Law Tribunal , Bengaluru Bench, ("NCLT") dated 21st August 2025 wherein the NCLT has approved the scheme . The Scheme has become effective on 9th September 2025 upon filing of the certified copies of the NCLT Order sanctioning the Scheme, with the respective jurisdictional Registrar of Companies.

The figures for the year ended 31st March 2025 prior to the scheme of demerger were audited by us vide our audit report dated 16th May 2025. The figures for the year ended 31st March 2025 have been restated by the company so as to contain only the remaining business of the company .

2) As described in Note no 59 to the Standalone financial statements, the Company has transferred its business undertaking comprising of trading business, pursuant to a Scheme of Arrangement, effective 9th September 2025. Accordingly, matters reported under the

Companies (Auditor's Report) Order, 2020 are based on the Assets, Liabilities and Operations of the Company as existing during the year after giving effect to the said Scheme.

Our Opinion is not modified in respect of these matters

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Standalone Ind AS financial statements of the current period. These matters were addressed in the context of our audit of the Standalone Ind AS financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

We confirm the adequacy of disclosures made in the Financial Statements.

Key audit matter	How the matter was addressed in our audit
Consequent to Demerger refer note no 59 the company has restated the figures for the year ended 31st March 2025 to reflect the figures of the remaining business of the Company.	(i) Reviewed the Approved scheme of Demerger and terms relevant to the accounting and disclosure requirements for the transactions. (ii) Tested basis of identification of all Assets, Liabilities, Revenue and Expenditure of the undertaking. (iii) Relied on the Management workings for the identification of Assets , Liabilities , Revenue and Expenditure relating to the undertaking (iv) Reviewed the financial split workings between the demerged company and the resulting company with underlying assumptions. The results of the above audit procedures were used to draw our conclusion.

Information Other than the Standalone Ind AS financial statements and Auditor's Report Thereon

The Company's Management and Board of Directors are responsible for the other information. The other information comprises the information included in the Company's annual report but does not include the financial statements and our auditor's report thereon.

Our opinion on the Standalone Ind AS financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Standalone Ind AS financial statements, our responsibility is to read the other information and in doing so, consider whether the other information is materially inconsistent with the Standalone Ind AS financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Responsibilities of the Management and Those Charged with Governance for the Standalone Ind AS financial statements

The Company's Board of Directors are responsible for the matters stated in Section 134(5) of the Act with respect to the preparation of these Standalone Ind AS financial statements that give a true and fair view of the financial position, financial performance, changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) specified under Section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Standalone Ind AS financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Standalone Ind AS financial statements, the Board of Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Standalone Ind AS financial statements

Our objectives are to obtain reasonable assurance about whether the Standalone Ind AS financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Standalone Ind AS financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Standalone Ind AS financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in auditor's report to the related disclosures in the Standalone Ind AS financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the Standalone Ind AS financial statements, including the disclosures, and whether the Standalone Ind AS financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that are of most significance in the audit of the Standalone Ind AS financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order") issued by the Central Government of India in terms of Section 143(11) of the Act, we give in "Annexure 1" a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.

2. As required by Section 143(3) of the Act, we report that:

(a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.

(b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books except for the matters stated in paragraph 2 (h)(vi) below on reporting under Rule 11 (g) of the Companies (Audit and Auditors) Rules ,2014 (as amended)

(c) The Standalone Balance Sheet, the Standalone Statement of Profit and Loss (including other comprehensive income), the Standalone Statement of Changes in Equity and the Standalone Cash Flows statement dealt with by this Report are in agreement with the books of account.

(d) In our opinion, the aforesaid Standalone Ind AS financial statements comply with the Ind AS specified under section 133 of the Act read with Rule 7 of the Companies (Accounts) Rules, 2014.

(e) On the basis of the written representations received from the directors as on March 31, 2026 taken on record by the Board of Directors, none of the directors are disqualified as on March 31, 2026 from being appointed as a director in terms of Section 164(2) of the Act.

(f) With respect to the adequacy of the internal financial controls with reference to financial statements of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure 2".

(g) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended, in our opinion and to the best of our information and according to the explanations given to us the company has not paid / provided remuneration to its Directors during the year, as the remuneration paid during the year are transferred to the Resulting company consequent to Demerger (Note no 59). Accordingly , the provisions of this section is not applicable.

(h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditor's) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:

i. The Company has disclosed the impact of pending litigations as at March 31, 2026 on its financial position in its Standalone Ind AS financial statements refer note 39 to the Standalone Ind AS financial statements;

ii. The Company did not have any longterm contracts including derivative contracts for which there were any material foreseeable losses;

iii. There has been no delay in transferring amounts, required to be transferred to the Investor Education and Protection Fund by the company

iv. a) The Management has represented that, to the best of its knowledge and belief, other than as disclosed in the notes to accounts (refer note no. 53.), no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

b) The Management has represented, that, to the best of its knowledge and belief, other than as disclosed in the note no. 54 to financial statements, no funds have been received by the Company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations made by the management under subclause (a) and (b) above, contain any material misstatement.

v. The final dividend declared and paid by the Company during the financial year 2025-26 in respect of the year ended 31st March 2025 is in accordance with Section 123 of the Companies Act, 2013 . The Board has not declared interim dividend during the year.

vi. Based on our examination, which included test checks, the Company has used accounting software for maintaining its books of accounts for the financial year ended March 31, 2026 which has a feature of recording audit trail (edit log) facility and the same has been functional throughout the year for all the transactions recorded in the software, except for the instances mentioned below:

a. the feature of recording audit trail (edit log) facility was not enabled at the database level for any direct database changes.

b. in respect of two branches, the feature of recording audit trail (edit log) has not been enabled throughout the year.

c. The reason for modifications was not appropriately updated for some of the modifications made during the year.

During the course of performing our audit procedures, we did not come across any instance of the audit trail feature being tampered with.

The audit trail has been preserved by the Company as per the statutory requirements for record retention.

Place : Chennai
Date : May 05, 2026

For Sundaram & Srinivasan
Chartered Accountants
Firm Registration No. 004207S

Srinivasan K
Partner
Membership No. 209120
UDIN: : 26209120ZZFQCH6914

Annexure 1 referred to in our report under "Report on Other Legal and Regulatory requirements Para 1" of even date on the accounts for the year ended March 31, 2026

(i) (a) (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment.

(B) Pursuant to the order of the National Company Law Tribunal ,Bengaluru Bench dated 21st August 2025, the intangible assets held by the company are transferred during the year to the Resulting company with appointed date being 01.04.2024. The company does not own any Intangible assets as on the balance sheet date. Ie 31st March 2026. Accordingly the reporting requirement under this clause is not applicable to the company

(b) Property, Plant and Equipment are verified physically by the management in accordance with a regular programme at reasonable intervals. In our opinion the interval is reasonable having regard to the size of the Company and the nature of its assets. No material discrepancies were noticed on such verification.

(c) Based on our verification of the registered sale deeds provided to us, we report that, the title deeds of all immovable properties of the Company (included in Investment Property) are held in the name of the Company as at the balance sheet date. In respect of title deeds hypothecated with a Bank, which were not verified by us, we relied on the confirmation received from the bank in respect of the said title deeds.

(d) The Company has not revalued its Property, Plant and Equipment during the year. The company has transferred Right-of-Use asset and Intangible assets during the year to the Resulting company with appointed date being 01.04.2024 and hence reporting with respect to revaluation of such assets does not arise

(e) No proceedings have been initiated during the year or are pending against the company as at March 31, 2026 for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.

(ii) (a) Pursuant to the order of the National Company Law Tribunal ,Bengaluru Bench dated 21st August 2025, the inventory held by the company have been transferred during the year to the Resulting company with appointed date being 01.04.2024. The company does not own any Inventory as on the balance sheet date. Ie 31st March 2026 . Accordingly the provisions of clause (ii) (a) are not applicable to the company

(b)Pursuant to the order of the National Company Law Tribunal ,Bengaluru Bench dated 21st August 2025 the company has transferred the facilities to the Resulting company during the year. The Loan amount as on 31st March 2026 is Nil. Accordingly the provisions of clause (ii) (b) is not applicable to the company.

(iii) During the year, the Company has, provided advances in the nature of loans to its wholly owned subsidiaries, furnished guarantees to banks on behalf of its wholly owned subsidiaries for availing the working capital facilities by its subsidiaries. The Company has not made any investments, provided any guarantee or security or granted any loans or advances in the nature of loans secured or unsecured to firms, Limited Liability Partnerships or any other parties.

(a) During the year the Company has provided advances in the nature of loans to its wholly owned subsidiaries, furnished guarantee to banks on behalf of its wholly owned subsidiaries for availing the working capital facilities by its subsidiaries.

(A) ₹ in crores

Particulars	Advance in the nature of loans	Guarantee*	Security*
Aggregate amount during the year - Wholly Owned Subsidiaries	2.33	30.00	Nil
Balance outstanding at the balance sheet date (ie 31.03.2026) -Wholly Owned Subsidiaries	0.30	195.75	^12.77

^ Net block as on 31st March 2026 as per the books.

* The Company has furnished Guarantee and Security in the preceding years in respect of the working capital facilities availed by its wholly owned subsidiaries, The working capital facilities are being renewed year on year.

(B) The Company has not granted loan or provided advance or security or furnished guarantee to parties other than subsidiaries, joint ventures and associates.

(b) The guarantees provided, security furnished and the terms and conditions of the grant of advances in the nature of loans are not prejudicial to the company's interest.

(c) In respect of advances in the nature of loans provided by the company to its wholly owned subsidiaries, no schedule of repayment of principal and payment of interest has been stipulated as the said loans and interest are repayable on demand. Hence we do not comment on para 3 (iii) (c) (d) (e).

(d) During the year, the company has granted loans in the nature of advances repayable on demand, the details of which are given below:

₹ in crores

Particulars	Aggregate amount of advances in the nature of loan granted	% of total loan granted	Advances in the nature of loans granted to Related Parties
Related parties as defined in Clause (76) of section 2 of the Companies Act, 2013	2.33	100 %	2.33

(iv) According to the information and explanations given to us, the Company has complied with provisions of section 185 and 186 of the Act with respect to loans, investments, guarantees and security, as applicable.

(v) The Company has not accepted any deposit as mentioned in the directives issued by the Reserve Bank of India and the provisions of sections 73 to 76 of the Act or any other relevant provisions of the Act and the rules framed thereunder. Accordingly, the clause (v) of para 3 of the Order is not applicable.

(vi) The Central Government has not prescribed the maintenance of cost records for any of the products of the Company under subsection (1) of section 148 of the Act.

(vii) (a) According to the records provided to us, the Company is regular in depositing undisputed statutory dues including Provident Fund (PF), Employees' State Insurance (ESI), Income Tax (including Tax Deducted at Source), Duty of Customs, Goods and Service Tax, Cess and other statutory dues with the appropriate authorities wherever applicable.

According to the information and explanations given to us, no undisputed amounts payable in respect of Income Tax, Duty of Customs, Goods and Service Tax and Cess were in arrears, as at March 31, 2026 for a period of more than six months from the date they became payable.

(b) According to the information and explanation given to us, the dues outstanding with respect to Income Tax, Goods and Service Tax on account of any dispute, is as follows:

Name of the statute: Goods and Services Tax Act, 2017			
Financial year	**Nature of dues**	**Amount (Rs. In Crore) ***	**Forum where the dispute is Pending**
2017-18	CGST, SGST, Interest and Penalty	0.80	Joint Commissioner of Commercial Taxes, Appeals, Bengaluru
2018-19	CGST, SGST, Interest and Penalty	0.86	Joint Commissioner of Commercial Taxes, Appeals, Bengaluru
2019-20	CGST, SGST, Interest and Penalty	0.51	Joint Commissioner of Commercial Taxes, Appeals, Bengaluru
2020-21	IGST, CGST, SGST, Interest and Penalty	0.46	Joint Commissioner of Commercial Taxes, Appeals - 1, Bengaluru
2021-22	IGST, CGST, SGST, Interest and Penalty	0. 30	Joint Commissioner of Commercial Taxes, (Appeals 1), Bengaluru

*Out of it Rs. 0.29 Crore has been remitted during the year by the Company under protest.

(viii) According to the information and explanations furnished to us, there were no transactions relating to previously unrecorded income that have been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961).

(ix)(a) Pursuant to the order of the National Company Law Tribunal ,Bengaluru Bench dated 21st August 2025, the Company has transferred the loans and borrowings to the Resulting company during the year with appointed date being 01.04.2024. The company's loan and borrowings as on 31st March 2026 is Nil. Accordingly the provisions of clause (ix) (a) relating to the default are not applicable to the company

(b) The Company has not been declared wilful defaulter by any bank or financial institution or Government or any government authority.

(c) Pursuant to the order of the National Company Law Tribunal ,Bengaluru Bench dated 21st August 2025, the Company has transferred the term loans to the Resulting company during the year with appointed date being 01.04.2024. The company's term loan as on 31st March 2026 is Nil. Accordingly the provisions of clause (ix) (c) relating to application of term loans for the purpose for which they were obtained are not applicable to the company

(d) Pursuant to the order of the National Company Law Tribunal ,Bengaluru Bench dated 21st August 2025, the Company has transferred the loans and borrowings to the Resulting company during the year with appointed date being 01.04.2024. The company's loan and borrowings as on 31st March 2026 is Nil. Accordingly the provisions of clause (ix) (d) relating to utilization of short term loan for long term purpose are not applicable to the company

(e) The Company has not availed any funds from any entity or person on account of or to meet the obligations of its wholly owned subsidiaries.

The company does not have a joint venture or an associate.

(f) The Company has not raised loans during the year on the pledge of securities held in its subsidiaries. The company does not have a joint venture or an associate.

(x) (a) The Company has not raised money by way of initial public issue offer or further public offer (including debt instruments) and hence the question of utilization of money raised by way of initial public offer does not arise.

(b) According to the information and explanations furnished to us and on an overall examination of the balance sheet, the company has not made any preferential allotment or private placement of shares or fully or partly or optionally convertible debentures during the year under review and hence, reporting requirements under clause 3(x)(b) of the order are not applicable to the Company.

(xi) (a) Based on the audit procedures adopted and information and explanations furnished to us by the management, no fraud on or by the company has been noticed or reported during the year.

(b) In view of what is stated in point no. xi (a) above, no report under subsection 12 of section 143 of Companies Act, 2013 has been filed in Form ADT-4 during the year.

(c) According to information furnished to us, the Company has not received any whistleblower complaints during the year.

(xii) The Company is not a Nidhi Company. Therefore, para 3(xii) of the Order is not applicable to the Company.

(xiii) According to the information and explanation given to us, all transactions entered into by the Company with the related parties are with prior approval of the Board and are in compliance with Sections 177 and 188 of the Act except transactions with two related parties for which there was no prior approval. They were ratified by the Board in their meeting held on 5th May 2026 Viz the date of adoption of Accounts for the year ended 31st March 2026. The details are disclosed in note no 47 to the Standalone Ind AS Financial Statements as required by the applicable accounting standards.

(xiv) (a) In our opinion, the Company has an internal audit system commensurate with the size and nature of its business.

(b) The internal audit reports of the Company issued for the year under audit have been considered by us.

(xv) According to the information and explanations furnished to us, the Company has not entered into any noncash transactions with directors or persons connected with him as referred to in section 192 of the Act.

(xvi) (a) The Company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934 (2 of 1934). Hence, the provisions of para 3 (xvi) (a) and (b) are not applicable to the Company.

(b) The Company is not a Core Investment Company (CIC) as defined in the regulations made by the Reserve Bank of India and hence provisions of para 3 (xvi) (c) is not applicable to the Company.

(c) In our opinion, there is no core investment company within the Group (including the Company) (as defined in the Core Investment Companies (Reserve Bank) Directions, 2016) and accordingly reporting under para 3 (xvi)(d) of the Order is not applicable.

(xvii) The Company has incurred cash loss during the immediately preceding financial year but has not incurred any cash losses during the current financial year

₹ in crores

Details	Year ended 31st March 2026	Year ended 31st March 2025
Cash Loss during the year	-Nil-	2.52

(xviii) During the year, there has been no resignation of statutory auditors. Accordingly, reporting under this para 3 (xviii) is not applicable.

(xix) According to the information and explanation given to us and on the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the financial statements and our knowledge of the Board of Directors and Management plans, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that the Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date.

(xx) (a) The Company has spent the amount prescribed under section 135 of the Act before the year end. Hence the question of unspent CSR amount does not arise.

(b) The Company did not spend any CSR amount in any ongoing project. Hence reporting under this clause does not arise.

(xxi) Based on the Companies (Auditor's Report) Order (CARO) report, issued by the statutory auditors of the three wholly owned subsidiary companies incorporated in India, included in the consolidated financial statement, we report that there are no qualifications or adverse remarks in those audit reports.

Place: Chennai
Date : May 05 , 2026

For Sundaram & Srinivasan
Chartered Accountants
Firm Registration No. 004207S

Srinivasan K
Partner
Membership Number: 209120
UDIN: 26209120ZZFQCH6914

Annexure 2 referred to in our report under "Report on Other Legal and Regulatory requirements Para 2 (f)" of even date on the accounts for the year ended March 31, 2026

Report on the Internal Financial Controls with reference to Financial Statements under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls with reference to Standalone financial statements of Shankara Building Products Limited, Bengaluru ("the Company") as of March 31, 2026 in conjunction with our audit of the Standalone financial statements of the Company for the period ended on that date.

Management's Responsibility for Internal Financial Controls with reference to Financial Statements

The Company's management is responsible for establishing and maintaining internal financial controls with reference to financial statements based on the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls with reference to financial statements that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls with reference to financial statements based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing, issued by The Institute of Chartered Accountants of India (ICAI) and deemed to be prescribed under section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls with reference to financial statements, both issued by the Institute of Chartered Accountants of India. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system with reference to financial statements and their operating effectiveness. Our audit of internal financial controls with reference to financial statements included obtaining an understanding of internal financial controls with reference to financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system with reference to financial statements.

Meaning of Internal Financial Controls with reference to financial Statements

A Company's internal financial control with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A Company's internal financial control with reference to financial statements includes those policies and procedures that;

I. pertain to the maintenance of records, that in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company;

II. provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorisations of management and directors of the Company; and

III. provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls with reference to Financial Statements

Because of the inherent limitations of internal financial controls with reference to financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls to future periods are subject to the risk that the internal financial control with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, the Company has, in all material respects, an adequate internal financial controls system with reference to financial statements and such internal financial controls with reference to financial statements were operating effectively as at March 31, 2026, based on;

i. existing policies and procedures adopted by the Company for ensuring orderly and efficient conduct of business.

ii. continuous adherence to Company's policies.

iii. existing procedures in relation to safeguarding of Company's fixed assets, investments, inventories, receivables, loans and advances made and cash and bank balances.

iv. existing system to prevent and detect fraud and errors.

v. accuracy and completeness of Company's accounting records; and

vi. existing capacity to prepare timely and reliable financial information.

Place: Chennai
Date : May 05 , 2026

For Sundaram & Srinivasan
Chartered Accountants
Firm Registration No. 004207S

Srinivasan K
Partner
Membership Number: 209120
UDIN: 26209120ZZFQCH6914

SEPARATE (i.e. STANDALONE) BALANCE SHEET AS AT 31ST MARCH 2026

(Rupees in Crores)

Particulars	Note No	As at 31-03-2026	As at 31-03-2025 Restated (Refer note 59)
I ASSETS			
(1) Non-current assets			
(a) Property, Plant and Equipment	4	2.83	2.96
(b) Capital work-in-progress	4(a)	9.48	1.39
(c) Investment Property	5	186.41	165.29
(d) Right-of-use Asset	6, 41(b)	-	-
(e) Intangible assets	7	-	-
(f) Intangible assets under development	8	-	-
(g) Financial Assets			
(i) Investments	9	38.80	38.66
(ii) Trade receivables	10	6.46	2.23
(iii) Loans	11	-	-
(iv) Other financial assets	12	0.17	0.17
(h) Deferred tax Assets (Net)		-	-
(i) Other non-current assets	13	4.06	7.38
Total Non-current assets		**248.21**	**218.08**
(2) Current assets			
(a) Inventories	14	-	-
(b) Financial Assets			
(i) Trade receivables	15	-	-
(ii) Cash and cash equivalents	16	0.15	0.01
(iii) Bank balances other than (ii) above	17	0.13	0.10
(iv) Other financial assets	18	0.99	0.59
(c) Current Tax Assets(Net)	26(b)	0.73	0.08
(d) Other current assets	19	0.59	0.55
Total current assets		**2.59**	**1.33**
Total Assets		**250.80**	**219.41**
II EQUITY AND LIABILITIES			
Equity			
(a) Equity Share capital	20	24.25	24.25
(b) Other Equity	21	211.65	185.75
Total Equity		**235.90**	**210.00**
Liabilities			
(1) Non-Current Liabilities			
(a) Financial Liabilities			
(i) Borrowings	22	-	-
(ia) Lease Liabilities	23	-	-
(ii) Other financial liabilities	24	1.04	0.21
(b) Provisions	25	0.45	0.30
(c) Deferred tax liabilities (Net)	26(c)	8.63	8.47
Total Non-current liabilities		**10.12**	**8.98**
(2) Current liabilities			
(a) Financial Liabilities			
(i) Borrowings	27	-	-
(ia) Lease Liabilities	28	-	-
(ii) Trade payables:-	29		
(A) total outstanding dues of micro enterprises and small enterprises ; and		-	-
(B) total outstanding dues of creditors other than micro enterprises and small enterprises		0.02	-
(iii) Other financial liabilities	30	4.26	0.40
(b) Other current liabilities	31	0.27	0.01
(c) Provisions	32	0.23	0.02
Total current liabilities		**4.78**	**0.43**
Total Equity and Liabilities		**250.80**	**219.41**
Material accounting policies information	1 to 3		

SEPARATE (i.e. STANDALONE) BALANCE SHEET AS AT 31ST MARCH 2026 CONTD.

(Rupees in Crores)

See accompanying notes to the standalone financial statements

As per our report attached of even date

For SUNDARAM & SRINIVASAN
Chartered Accountants
ICAI Firm Reg.No: 004207S

Srinivasan K
Partner
Membership No: 209120

Place : Chennai
Date : May 5, 2026

For and on behalf of the Board of Directors

Sukumar Srinivas
Managing Director
DIN: 01668064

C.Ravikumar
Director
DIN: 01247347

Satyanarayana J W
Chief Financial Officer

Ramesh S
Company Secretary
ACS Membership
No: A73558

Place : Bengaluru
Date : May 5, 2026

(Rupees in Crores)

SEPARATE (i.e STANDALONE) STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED 31ST MARCH 2026

	Particulars	Note No.	For the Year ended 31-03-2026	For the Year ended 31-03-2025 Restated (Refer note 59)
I	Revenue From Operations	33	128.55	-
II	Other Income	34	6.47	1.44
III	**Total Income (I+II)**		**135.02**	**1.44**
IV	**Expenses**			
	a) Purchases of Stock-in-Trade		128.55	-
	b) Changes in inventories of Stock-in-Trade	34(a)	-	-
	c) Employee benefits expense	35	1.17	0.61
	d) Finance costs	36	0.01	-
	e) Depreciation and amortization expense	36(a)	2.01	1.95
	f) Other expenses	37	9.70	2.89
	Total expenses (IV)		**141.44**	**5.45**
V	**Profit /(Loss) before exceptional items and tax [III-IV]**		(6.42)	(4.01)
VI	Exceptional items	37A	(0.17)	-
VII	**Profit / (Loss) before tax [V+VI]**		**(6.59)**	**(4.01)**
VIII	Tax expense:	26(a)		
	(1) Current tax		-	-
	(2) Tax relating to earlier years		-	-
	(3) Deferred tax		0.16	1.17
	Total Tax Expense		**0.16**	**1.17**
IX	**Profit /(Loss) for the year (VII-VIII)**		**(6.75)**	**(5.18)**
X	**Other Comprehensive Income**			
A	**Items that will not be reclassified to profit or loss**			
	(i) Re-measurements of the defined benefit plans	45(b)	0.01	-
	(ii) Income tax relating to items that will not be reclassified to profit or loss		(0.00)	-
	Total A		**0.01**	**-**
B	**Items that will be reclassified to profit or loss**		**-**	**-**
	(i) Effective portion of cash flow hedges			
	(ii) Income tax relating to items that will be reclassified to profit or loss		**-**	**-**
	Total B		**-**	**-**
	Total Other Comprehensive Income (A+B)		**0.01**	**-**
XI	**Total Comprehensive Income for the year (IX+X)**		**(6.74)**	**(5.18)**
XII	**Earning per equity share: [Face value Rs.10 per share]**	38		
	(1) Basic (in Rs.)		(2.78)	(2.14)
	(2) Diluted (in Rs.)		(2.78)	(2.14)
Material accounting policies information		1 to 3		

SEPARATE (i.e STANDALONE) STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED 31ST MARCH 2026 CONTD.

(Rupees in Crores)

See accompanying notes to the standalone financial statements
As per our report attached of even date

For SUNDARAM & SRINIVASAN
Chartered Accountants
ICAI Firm Reg.No: 004207S

Srinivasan K
Partner
Membership No: 209120

Place : Chennai
Date : May 5, 2026

For and on behalf of the Board of Directors

Sukumar Srinivas
Managing Director
DIN: 01668064

C.Ravikumar
Director
DIN: 01247347

Satyanarayana J W
Chief Financial Officer

Ramesh S
Company Secretary
ACS Membership
No: A73558

Place : Bengaluru
Date : May 5, 2026

(Rupees in Crores)

SEPARATE (i.e STANDALONE) STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31ST MARCH 2026

A. Equity Share Capital

(1) Year ended 31st March 2026 (refer note no 20)

Balance at the beginning i.e. 01st April 2025	Changes in Equity Share Capital due to prior period errors	Restated balance at the beginning of the current reporting period	Changes in equity share capital during the current year	Balance at the end i.e. 31st March 2026
24.25	-	24.25	-	24.25

(2) Year ended 31st March 2025 (refer note no 20)

Balance at the beginning i.e. 01st April 2024	Changes in Equity Share Capital due to prior period errors	Restated balance at the beginning of the previous reporting period	Changes in equity share capital during the previous year	Balance at the end i.e. 31st March 2025
24.25	-	24.25	-	24.25

B. Other Equity (refer note no 21)
(1) Year ended 31st March 2026

Particulars	Note No	Reserves and Surplus					Other items of other comprehensive income	Money received against Share warrants	Total
		Capital Reserve	Securities Premium	General Reserve	Retained Earnings		Remeasurements of the net defined benefit plans		
					Surplus in Statement of Profit and Loss	Defined benefit plan			
Balance at the beginning i.e. 01st April 2025		**0.19**	**214.88**	**1.24**	**(30.82)**	**0.26**	**0.00**	**-**	**185.75**
Pursuant to Scheme of Arrangement (Refer Note no. 59)		-	-	-	**39.91**	-	-	-	39.91
Profit / (Loss) for the year		-	-	-	(6.75)	-	-	-	(6.75)
Other comprehensive income for the year, net of income tax		-	-	-	-	-	0.01	-	0.01
Dividend Paid	48 (A)(2)	-	-	-	(7.27)	-	-	-	(7.27)
Transfer to retained earnings		-	-	-	-	0.01	(0.01)	-	-
Balance at the end i.e. 31st March 2026		**0.19**	**214.88**	**1.24**	**(4.93)**	**0.27**	**0.00**	**-**	**211.65**

(Rupees in Crores)

SEPARATE (i.e STANDALONE) STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31ST MARCH 2026 CONTD.

(2) Year ended 31st March 2025

Particulars	Note No	Reserves and Surplus					Other items of other comprehensive income	Money received against Share warrants	Total
		Capital Reserve	Securities Premium	General Reserve	Retained Earnings		Remeasurements of the net defined benefit plans		
					Surplus in Statement of Profit and Loss	Defined benefit plan			
Balance at the beginning i.e. 01st April 2024		**0.19**	**214.88**	**1.24**	**360.39**	**0.26**	**0.00**	-	**576.96**
Transfer pursuant to Scheme of Arrangement		-	-	-	(395.63)	-	-	-	(395.63)
Pursuant to Scheme of Arrangement (Refer Note no. 59)		-	-	-	16.87	-	-	-	16.87
Profit /(loss) for the year		-	-	-	(5.18)	-	-	-	(5.18)
Other comprehensive income for the year, net of income tax		-	-	-	-	-	-	-	-
Dividends paid	48(A) (2)	-	-	-	(7.27)	-	-	-	(7.27)
Transfer to retained earnings		-	-	-	-	-	-	-	-
Balance at the end i.e. 31st March 2025		**0.19**	**214.88**	**1.24**	**(30.82)**	**0.26**	**0.00**	-	**185.75**
Material accounting policies information- 1 to 3									
See accompanying notes to the standalone financial statements									

As per our report attached of even date
For SUNDARAM & SRINIVASAN
Chartered Accountants
ICAI Firm Reg.No: 004207S

Srinivasan K
Partner
Membership No: 209120

Place : Chennai
Date: May 5, 2026

For and on behalf of the Board of Directors

Sukumar Srinivas
Managing Director
DIN: 01668064

C.Ravikumar
Director
DIN: 01247347

Satyanarayana J W
Chief Financial Officer

Ramesh S
Company Secretary
ACS Membership No: A73558

Place : Bengaluru
Date : May 5, 2026

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31ST MARCH 2026

(Rupees in Crores)

Particulars	Note No	For the Year ended 31-03-2026	For the Year ended 31-03-2025 Restated (Refer note 59)
Cash flow from operating activities			
Profit/(Loss) before tax		(6.59)	(4.01)
Adjustments to reconcile profit before tax to net cash flow:			
Depreciation and amortization expense	36(a)	2.01	1.95
Profit on sale of property, plant & equipment \ Investment property	34	(0.05)	-
Interest income (PY Rs.8,958)	34	(0.03)	(0.00)
Write off of property, plant and equipment	37	0.98	-
Interest expense on Borrowings	36	0.01	-
Fair valuation of financial guarantee (Expenses)	37	0.15	0.04
Fair valuation of financial guarantee (Income)	34	(0.15)	(0.04)
Bad Debts written off	37	0.40	-
Provision for doubtful debts no longer required written back	34	-	(0.46)
Write off of investments	37	0.30	-
Advances written off	37	0.05	-
Provision for expenses no longer required written back	34	(0.30)	-
Loss Allowance for doubtful trade receivables	37	4.23	-
Operating profit before working capital changes		1.01	(2.52)
Adjustments for :			
(Increase) / Decrease in trade receivable		(8.86)	0.92
Decrease/ (Increase) in loans and other financial assets		(0.45)	(0.10)
Decrease/ (Increase) in other current assets		(0.04)	(0.27)
Decrease/ (Increase) in other non-current assets		(0.09)	0.09
(Decrease)/ Increase in trade payables		0.02	-
(Decrease)/ Increase in other financial liabilities		4.68	0.03
(Decrease)/ Increase in other current liabilities		0.26	(0.01)
(Decrease)/Increase in provisions		(0.44)	0.15
Cash flow from/(used in) operations		**(3.91)**	**(1.71)**
Income taxes paid for the current year			-
Net cash flows from/(used in) operating activities (A)		(3.91)	(1.71)
Cash flow from investing activities			
Consideration paid for purchase of property, plant & equipment (Including capital work-in-progress,capital advances and Investment property)		(29.03)	(8.49)
Purchase of software (Including intangible assets under development)	8	-	-
Cancellation of investments on account of Demerger	9	0.01	-
Proceeds from sale of property, plant & equipment / Investment property		0.43	-
(Purchase)/proceeds from maturity of bank deposits/unclaimed dividend		(0.03)	(0.05)
Interest receipt (PY Rs.8,958)		0.03	0.00
Net cash flows from/(used in) investing activities (B)		**(28.59)**	**(8.54)**

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31ST MARCH 2026 CONTD.

(Rupees in Crores)

Particulars	Note No	For the Year ended 31-03-2026	For the Year ended 31-03-2025 Restated (Refer note 59)
Cash flow from financing activities			
Interest paid		(0.01)	-
Unclaimed dividend - Transfer in/(out)		0.01	0.05
Dividends paid	48 (A)(2)	(7.27)	(7.27)
Net cash flows from/(used in) financing activities (C)		(7.27)	(7.22)
Net increase/(decrease) in cash and cash equivalents(A+B+C)		(39.77)	(17.47)
Cash and cash equivalents - at the beginning of the year		0.01	0.63
Transfer between the divisions (Pursuant to the Scheme of Arrangement) (Refer Note No.59)		39.91	16.85
Cash and cash equivalents - at the end of the year		0.15	0.01
Non cash financing and investing activities			
- Acquisition of Right-of-use assets	6	-	-
Note: Cash and Cash equivalents in the Cash Flow Statement comprise of the following :-			
i) Cash on Hand	16	0.01	0.01
ii) Balance with Banks :			
- In Current Account and cash credit account		0.14	-
		0.15	0.01
Material accounting policies information	1 to 3		

See accompanying notes to the standalone financial statements

The above Statement of Cash Flow has been prepared under the Indirect method as set out in Ind AS -7.

As per our report attached of even date
For SUNDARAM & SRINIVASAN
Chartered Accountants
ICAI Firm Reg.No: 004207S

For and on behalf of the Board of Directors

Srinivasan K
Partner
Membership No: 209120

Sukumar Srinivas
Managing Director
DIN: 01668064

C. Ravikumar
Director
DIN: 01247347

Satyanarayana J W
Chief Financial Officer

Ramesh S
Company Secretary
ACS Membership No:A73558

Place : Chennai
Date : May 5, 2026

Place : Bengaluru
Date : May 5, 2026

MATERIAL ACCOUNTING POLICIES INFORMATION – STANDALONE FINANCIAL STATEMENTS

1. GENERAL INFORMATION

Shankara Building Products Limited ("SBPL" or "the company") is a public listed company incorporated and domiciled in India. The registered office is situated at G-2, Farah Winsford, 133, Infantry Road, Bengaluru – 560001.

The company's shares are listed on the Bombay Stock Exchange 'BSE' and National Stock Exchange 'NSE'.

The Company has received order of Hon'ble National Company Law Tribunal, Bengaluru Bench ('Hon'ble NCLT') dated 21st August 2025 wherein they have approved the scheme of arrangement (the "Scheme") between the Company (hereinafter referred as 'demerged company' / 'demerged undertaking') and the Shankara Buildpro Limited and their respective shareholders and creditors. Accordingly, the Trading Business of the Shankara Building Products Limited as defined in the Scheme has been transferred to and vested in Shankara Buildpro Limited ("Resulting Company" / "Buildpro" / "the Company") with appointed date being 1st April, 2024. The Company was utilizing its land and building for its trading operations until Demerger of its trading business. Pursuant to the Demerger which is effective 9th September 2025 the trading business was transferred to the resulting company. Consequent to this restructuring, the Company has commenced letting out the said properties with effect from 1st October 2025, to earn rental income

2. MATERIAL ACCOUNTING POLICIES INFORMATION

2.1 Statement of compliance

These Standalone financial statements have been prepared in accordance with Indian Accounting Standards ("Ind AS") as per the Companies (Indian Accounting Standards) Rules, 2015 as amended and notified under Section 133 of the Companies Act, 2013 (the 'Act') and other relevant provisions of the Act.

The Standalone financial statements for the year ended March 31, 2026 (including comparatives) are duly adopted by the Board of Directors in the meeting held on May 05, 2026 for consideration of approval by the shareholders.

2.2 Functional and presentation currency

These standalone financial statements have been prepared and presented in Indian Rupees and all amounts have been presented in crore with two decimals, except share data and as otherwise stated.

2.3 Basis of preparation and presentation

These financial statements have been prepared and presented under accrual basis of accounting and as a going concern on historical cost convention or fair values, wherever applicable, as per the requirements of Ind AS prescribed under section 133 of the Act and relevant provisions thereon.

Disclosures under Ind AS are made only in respect of material items and in respect of the items that will be useful to the users of financial statements in making economic decisions.

Historical cost is generally based on the fair value of the consideration given in exchange for goods and services. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the company takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these financial statements is determined on such basis and measurements that have some similarities to fair value but are not fair value, such as net realisable value in Ind AS 2 or value in use in Ind AS 36.

Current and Non-Current Classification

All assets and liabilities have been classified as current or non-current as per the company's normal operating cycle or 12 months or other criteria as set out in the Schedule III to the Companies Act, 2013. Based on the nature of its business, the Board has ascertained its operating cycle to be 12 months for the purpose of current and non-current classification of assets and liabilities.

2.4 Revenue recognition

2.4.1 Rental income

Rental income from operating leases (of company's investment properties) is recognised on straight-line basis over the term of the relevant lease, except where rentals are structured to increase in line with expected general inflation. Initial direct cost, if any, incurred in negotiating and arranging an operating lease are added to the carrying amount of the asset leased out and recognised on straight-line basis over the lease term.

2.4.2 Dividend and interest income

Dividend income from investments is recognised when the shareholder's right to receive payment has been established.

Interest income from a financial asset is recognised when it is probable that the economic benefits will flow to the company and the amount of income can be measured reliably.

Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition. Interest income is recognised on time proportion basis.

2.4.3 Other Income

Other income is recognised on accrual basis provided that it is probable that the economic benefits will flow to the company and the amount of income can be measured reliably.

2.5 Property, Plant and Equipment

2.5.1 Recognition and measurement

The cost of Property, Plant and Equipment comprises of its purchase price, any import duties and other taxes (other than those subsequently recoverable from the tax authorities), any directly attributable expenditure on making the asset ready for its intended use, including relevant borrowing costs for qualifying assets and any expected costs of decommissioning, net of any trade discounts and rebates.

2.5.2 Subsequent expenditure

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the company and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the Statement of Profit and Loss during the reporting period in which they are incurred.

Property, Plant and Equipment are stated in the balance sheet at cost less accumulated depreciation / amortisation and impairment, if any.

2.5.3 Disposal of Property, Plant and Equipment

An item of Property, Plant and Equipment is derecognised upon disposal or on retirement, when no future economic benefits are expected to arise from the continued use of the asset.

Gains or losses on disposal are determined by comparing proceeds with the carrying amount. These are included in the Statement of Profit and Loss within other gains / (losses).

2.5.4 Depreciation

Depreciation commences when the assets are ready for their intended use. Depreciable amount for assets is the cost of an asset, or other amount substituted for cost, less its estimated residual value. Depreciation is recognised so as to write off the cost of Property, Plant & Equipment (other than capital work in progress) less their residual values over their useful lives, using straight-line method as per the useful life prescribed in Schedule II to the Companies Act, 2013.

Management has re-assessed the useful lives of the Property, Plant and Equipment and on the basis of technical evaluation, management is of the view that useful lives assessed by management, as above, are indicative of the estimated economic useful lives of the Property, Plant and Equipment. In respect of additions to Property, Plant and Equipment, depreciation has been charged on pro rata basis. Individual assets costing less than Rs. 0.0005 crore (Rs. 5,000/-) are depreciated fully during the year of purchase.

The company reviews the residual value, useful lives and depreciation method annually and, if current estimates differ from previous estimates, the change is accounted for as a change in accounting estimate on a prospective basis.

2.5.5 Capital work-in-progress

Capital work-in-progress includes cost of Property, Plant and Equipment under installation/under development as at the balance sheet date. Advances paid towards the acquisition of Property, Plant and Equipment outstanding at each balance sheet date are classified as capital advances under other non-current assets.

2.6 Investment properties

Property that is held for long-term rental yields or for capital appreciation or both, rather than for, use in the supply of goods or services or for administrative purposes or sale in the ordinary course of business is classified as investment property. Investment property is measured initially at its cost, including related transaction costs and where applicable, the borrowing costs. Subsequent expenditure is capitalised to the asset's carrying amount only when it is probable that future economic benefits associated with the expenditure will flow to the company and the cost of the item can be measured reliably. All other repairs and maintenance costs are expensed when incurred. When part of investment property is replaced, the carrying amount of the replaced part is derecognised.

Investment properties (except freehold land) are depreciated using straight-line method over their estimated useful lives. Investment properties generally have a useful life of 60 years. The useful life has been determined based on technical evaluation by management.

2.7 Impairment of Property, Plant and Equipment

At the end of each reporting period, the Board reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the company estimates the recoverable amount of the cash-generating unit to which the asset belongs. Where a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual cash-generating units, or otherwise they are allocated to the smallest group of cash-generating units for which a reasonable and consistent allocation basis can be identified.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount.

An impairment loss is recognised immediately in the Statement of Profit and Loss, unless the relevant asset is carried at a revalued amount, in which case the impairment loss is treated as a revaluation decrease.

Any reversal of the previously recognised impairment loss is limited to the extent that the asset’s carrying amount does not exceed the carrying amount that would have been determined if no impairment loss had previously been recognised.

2.8 Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

2.8.1 Where the company is lessor

As per terms of lease agreements, there is no substantial transfer of risk and reward of the property to the lessee. Accordingly, such leased out assets are treated as belonging to the company. Rental income from operating leases is recognised on straight-line basis over the term of the relevant lease. Initial direct cost, if any, incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised on straight-line basis over the lease term.

2.9 Employee benefits

In respect of defined contribution plan, the company makes the stipulated contributions to provident fund, employees' state insurance and pension fund, in respect of employees to the respective authorities under which the liability of the company is limited to the extent of the contribution.

The liability for gratuity, considered as defined benefit, is determined actuarially using the projected unit credit method, with actuarial valuations being carried out at the end of each annual reporting period.

Re-measurement, comprising actuarial gains and losses, the effect of the changes to the asset ceiling (if applicable) and the return on plan assets (excluding interest), is reflected immediately in the statement of financial position with a charge or credit recognised in other comprehensive income in the period in which they occur. Re-measurement gains and losses recognised in other comprehensive income is reflected immediately in retained earnings and will not be reclassified to profit or loss. Past service cost is recognised in profit or loss in the period of a plan amendment. Net interest is calculated by applying the discount rate at the beginning of the period to the net defined benefit liability or asset.

Defined benefit costs are categorised as follows:

- service cost (including current service cost, past service cost, as well as gains and losses on curtailments and settlements);

- net interest expense or income; and

- re-measurement.

The company presents the first two components of defined benefit costs in profit or loss under the head 'Employee benefits expense'. Curtailment gains and losses are accounted for as past service costs.

The retirement benefit obligation recognised in the statement of financial position represents the actual deficit or surplus in the company's defined benefit plans. Any surplus resulting from this calculation is limited to the present value of any economic benefits available in the form of refunds from the plans or reductions in future contributions to the plans. A liability for a termination benefit is recognised at the earlier of when the entity can no longer withdraw the offer of the termination benefit and when the entity recognises any related restructuring costs.

A liability is recognised for benefits accruing to employees in respect of wages and salaries, annual leave and sick leave in the period the related service is rendered at the undiscounted amount of the benefits expected to be paid in exchange for that service. Liabilities recognised in respect of short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in exchange for the related service.

The company recognises a liability and an expense for bonus. The company recognises a provision where contractually obligated or where there is a past practice that has created a constructive obligation.

2.10 Income taxes

Tax expense comprises current and deferred tax. It is recognised in profit or loss except to the extent that it relates to a business combination or to an item recognised directly in equity or in other comprehensive income.

2.10.1 Current tax

Current tax is the amount of tax payable based on the taxable profit for the year as determined in accordance with the applicable tax rates and the provisions of the Indian Income Tax Act, 1961

2.10.2 Deferred tax

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences.

Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised.

Such deferred tax assets and liabilities are not recognised if the temporary difference arises from the initial recognition (other than in a business combination) of assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit. In addition, deferred tax liabilities are not recognised if the temporary difference arises from the initial recognition of goodwill.

The carrying amount of deferred tax assets is reviewed at the end of each annual reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset is realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

Deferred tax assets and deferred tax liabilities are netted against each other if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

Current and deferred tax are recognised in the statement of profit and loss, except when they are related to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively. Where current tax or deferred tax arises from the initial accounting for a business combination, the tax effect is included in the accounting for the business combination.

The company has exercised option to pay income tax u/s. 115BAA of the Income Tax Act, 1961 from the financial year 2019-2020. Hence the provisions relating to minimum alternate tax (MAT) are not applicable to the company.

2.11 Foreign currency translation

The functional currency of the company is determined on the basis of the primary economic environment in which it operates. The functional currency of the company is Indian National Rupee (INR).

The transactions in currencies other than the entity's functional currency (foreign currencies) are recognised at the rates of exchange prevailing at the dates of the transactions. At the end of each reporting period, monetary items denominated in foreign currencies are retranslated at the rates prevailing at that date. Non-monetary items carried at fair value that are denominated in foreign currencies are retranslated at the rates prevailing at the date when the fair value was determined. Non-monetary items that are measured in terms of historical cost in a foreign currency are not retranslated.

Exchange differences on monetary items are recognised in Statement of Profit and Loss in the period in which they arise except for:

- exchange differences on foreign currency borrowings relating to assets under construction for future productive use, which are included in the cost of those assets when they are regarded as an adjustment to interest costs on those foreign currency borrowings;

- exchange differences on monetary items receivable from or payable to a foreign operation for which settlement is neither planned nor likely to occur (therefore forming part of the net investment in the foreign operation), which are recognised initially in other comprehensive income and reclassified from equity to Statement of Profit and Loss on repayment of the monetary items.

2.12 Provisions, contingent liabilities and contingent assets

Provisions are recognised when the company has a present obligation (legal or constructive), as a result of past events, and it is probable that an outflow of resources, that can be reliably estimated, will be required to settle such an obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the balance sheet date, taking into account the risks and uncertainties surrounding the obligation. When a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (when the effect of the time value of money is material).

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, a receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

Contingent Liabilities and Contingent Assets are not recognised but are disclosed in the notes.

2.13 Earnings per share

Basic earnings per share is computed by dividing the profit after tax / (loss) attributable to equity shareholders by the weighted average number of equity shares outstanding during the year.

The weighted average number of equity shares outstanding during the year is adjusted for events including bonus issue, bonus element in a rights issue to existing shareholders, share split and reverse share split (consolidation of shares). Diluted earnings per share is computed by dividing the profit / (loss) after tax attributable to equity shareholders as adjusted for dividend, interest and other charges to expense or income (net of any attributable taxes) relating to the dilutive potential equity shares, by the weighted average number of equity shares considered for deriving basic earnings per share and the weighted average number of equity shares which could have been issued on the conversion of all dilutive potential equity shares.

2.14 Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of a qualifying asset are capitalised during the period of time that is necessary to complete and prepare the asset for its intended use or sale. Other borrowing costs are expensed in the period in which they are incurred under finance costs. Borrowing cost also includes exchange differences to the extent regarded as an adjustment to interest costs.

2.15 Financial instruments

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

Financial assets and financial liabilities are initially measured at fair value or transaction value wherever appropriate. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through Statement of Profit and Loss ('FVTPL')) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition.

Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit and loss are recognised immediately in Statement of Profit and Loss.

Trade receivables are recognised when they are originated.

Trade payables are in respect of the amount due on account of goods purchased or services availed in the normal course of business. They are recognised at the transaction price i.e., the amount payable for the goods or services, if the transaction does not contain a significant financing component.

a) Financial Assets

(i) Recognition and initial measurement

All financial assets are recognised initially at fair value or transaction value wherever appropriate transaction costs that are directly attributable to the acquisition of financial assets (other than financial assets at fair value through Statement of Profit or Loss (‘FVTPL’)) are added to the fair value of the financial assets, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets at FVTPL are recognised immediately in Statement of Profit and Loss.

(ii) Subsequent measurement

For the purposes of subsequent measurement, financial assets are classified in four categories:

- Debt instruments at amortised cost

- Debt instruments at fair value through other comprehensive income (FVTOCI);

- Debt instruments and equity instruments at fair value through profit or loss (FVTPL);

- Equity instruments measured at fair value through other comprehensive income (FVTOCI).

Debt instruments at amortised cost

A 'debt instrument' is measured at the amortised cost if both the following conditions are met:

-The asset is held within a business model whose objective is to hold assets for collecting contractual cash flows, and

-The contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

After initial measurement, such financial assets are subsequently measured at amortised cost using the effective interest rate (EIR) method.

Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included under the head finance income in the profit or loss. The losses arising from impairment are recognised in the profit or loss. This category generally applies to trade and other receivables.

Debt instrument at FVTOCI

A 'debt instrument' is classified as FVTOCI if both of the following criteria are met:

-The objective of the business model is achieved both by collecting contractual cash flows and selling the financial assets, and

- The asset's contractual cash flows represent SPPI.

Debt instruments included within the FVTOCI category are measured initially as well as at each reporting date at fair value. Fair value movements are recognised in the other comprehensive income (OCI).

Debt instrument at FVTPL

FVTPL is a residual category for debt instruments. Any debt instrument, which does not meet the criteria for categorisation as amortised cost or as FVTOCI, is classified as FVTPL. Debt instruments included within the FVTPL category are measured at fair value with all changes recognised in the statement of profit and loss.

In addition, the company may elect to designate a debt instrument, which otherwise meets amortised cost or FVTOCI criteria, as FVTPL. However, such election is chosen only if doing so reduces or eliminates a measurement or recognition inconsistency (referred to as 'accounting mismatch').

(iii) De-recognition of financial assets

A financial asset is de-recognised only when;

a. The entity has transferred the rights to receive cash flows from the financial asset or

b. The entity retains the contractual rights to receive the cash flows of the financial asset, but expects a contractual obligation to pay the cash flows to one or more recipients.

Where entity has transferred an asset, the entity examines and assesses whether it has transferred substantially all risks and rewards of ownership of financial asset. In such cases, financial asset is de-recognised. Where entity has not transferred substantially all risks and rewards of ownership of financial asset, such financial asset is not de-recognised.

Where the entity has neither transferred a financial asset nor retains substantially all risks and rewards of ownership of the financial asset, the financial asset is de-recognised, if the entity has not retained control of the financial asset. Where the entity retains control of the financial asset is continued to be recognised to the extent of continuing involvement in the financial asset.

(iv) Investment in subsidiaries

The company's investment in equity instruments of subsidiaries is accounted for at cost as per Ind AS 27, including adjustment for fair value of obligations, if any, in relation to such subsidiaries.

b) Financial liabilities and equity instruments

(i) Initial recognition and measurement

All financial liabilities are recognised initially at fair value giving effect to transaction cost (if any) that is attributable to the acquisition of the financial liabilities which is also adjusted.

(ii) Subsequent measurement

The measurement of financial liabilities depends on their classification, as described below:

Loans and borrowings

After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the Effective Interest Rate (EIR) method. Gains and losses are recognised in profit or loss when the liabilities are de-recognised through the EIR amortisation process. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included under finance costs in the statement of profit and loss.

Trade and other payables

These amounts represent liabilities for services provided to the company which are unpaid at the end of the reporting period. Trade and other payables are presented as current liabilities when the payment is due within a period of 12 months from the end of the reporting period.

For all trade and other payables classified as current, the carrying amounts approximate fair value due to the short maturity of these instruments. Other payables falling due after 12 months from the end of the reporting period are presented as non-current liabilities and are measured at amortised cost unless designated at fair value through profit and loss at the inception.

Financial guarantee

Financial guarantee contracts issued by the company are those contracts that require a payment to be made to reimburse the holder for a loss it incurs because, the principal debtor fails to make a payment when due in accordance with the terms of a debt instrument. Financial guarantee contracts are recognised initially as a liability at fair value, including transaction costs that are directly attributable to the issuance of the guarantee. Subsequently, the liability is measured at the higher of the amount of loss allowance determined as per impairment requirements of Ind-AS 109 and the amount recognised less cumulative amortisation.

All interest-related charges and, if applicable, changes in an instrument's fair value that are reported in statement of profit or loss are included within finance costs or finance income.

Other financial liabilities at fair value through profit or loss

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through statement of profit or loss. Gains or losses on liabilities held for trading or designated as at FVTPL are recognised in the profit or loss.

(iii) Derecognition of financial liabilities

A financial liability is de-recognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the de-recognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit or loss.

c) Offsetting

Financial assets and financial liabilities are offset and the net amount is reported in the balance sheet if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

d) Impairment of Financial assets

The Board assesses at balance sheet date whether a financial asset or a group of financial assets is impaired. Ind AS 109 requires expected credit losses to be measured through a loss allowance. The company recognises lifetime expected losses for all contract assets and / or all trade receivables that do not constitute a financing transaction. For all other financial assets, expected credit losses are measured at an amount equal to the expected credit losses for the next 12 months or at an amount equal to the lifetime expected credit losses, if the credit risk on the financial asset has increased significantly since initial recognition.

e) Fair value measurement

The Board measures financial instruments at fair value at each balance sheet date. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

- In the principal market for the asset or liability, or

- In the absence of a principal market, in the most advantageous market for the asset or liability which are accessible to the company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their best economic interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

Valuation techniques that are appropriate in the circumstances are used and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs. All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

- Level 1: Quoted (unadjusted) market prices in active markets for identical assets or liabilities;

- Level 2: Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable, or

- Level 3: Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.

For assets and liabilities that are recognised in the financial statements on a recurring basis, the company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorisation (based on the lowest level Input that is significant to the fair value measurement as a whole) at the end of each reporting period.

f) Derivative financial instruments

Derivative financial instruments are accounted for at FVTPL except for derivatives designated as hedging instruments in cash flow hedge relationships, which require a specific accounting treatment. To qualify for hedge accounting, the hedging relationship must meet several strict conditions with respect to documentation, probability of occurrence of the hedged transaction and hedge effectiveness.

These arrangements have been entered into to mitigate currency exchange risk arising on account of repayment of foreign currency term loan and interest thereon. For the reporting period under audit, the company has not designated any forward currency contracts as hedging instruments.

2.16 Cash and cash equivalents and cash flow statement

Cash comprises cash on hand and demand deposits with banks. Cash equivalents are short-term balances (with maturity of three months or less from the date of acquisition), highly liquid investments that are readily convertible into known amounts of cash and which are subject to insignificant risk of changes in value.

Cash flows are reported using the Indirect method, whereby profit/ (loss) before extraordinary items and tax is appropriately classified for the effects of transactions of non-cash nature and any deferrals or accruals of past or future cash receipts or payments. In cash flow statement, cash and cash equivalents include cash in hand, balances with banks in current accounts and other short- term highly liquid investments with original maturities of three months or less.

2.17 Dividend on ordinary shares

The entity recognises a liability to make cash or non-cash distributions to equity holders of the company when the distribution is authorised and the distribution is no longer at the discretion of the company. The amount so authorised is recognised directly in equity.

2.18 Segment reporting

An operating segment is defined as a component of the entity that represents business activities from which it earns revenue and incurs expenses and for which discrete financial information is available. The operating segments are based on the entity's internal reporting structure and the manner in which operating results are reviewed by the Chief Operating Decision Maker (CODM).

2.19 Recent Accounting Pronouncements

Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time.

(i) New Standard – Nil

(ii) For the year ended March 31, 2026, MCA has notified below amendments to existing standards

a) Ind AS 1 - Presentation of Financial Statements

The amendment relates to classification of liabilities as current or non-current and non-current liabilities with covenants. In the context of classifying a liability as current, it removes the requirement of existence of a right to defer settlement for at least 12 months after the reporting date, and instead requires that the said right should exist on the reporting date and have substance.

b) Ind AS 7 - Statement of Cash Flows and Ind AS 107 - Financial Instruments: Disclosures

The amendment in Ind AS 7 requires entities to inform users of financial statements of the existence of supplier finance arrangements and explain the nature of the arrangements, the carrying amount of liabilities and the range of payment due dates.

Ind AS 107 has been amended to add supplier finance arrangements as a factor that may cause concentration of liquidity risk.

c) Ind AS 12 – Income Taxes

The amendments provide a temporary mandatory relief from deferred tax accounting for top-up tax and disclose that they have applied the relief.

d) Ind AS 21– The Effects of Changes in Foreign Exchange Rates

The amended Ind AS 21 have added requirements to help entities to determine whether a currency is exchangeable into another currency and the spot exchange rate to use where it is not

The Company has reviewed these amendments and, based on its evaluation, has determined that these amendments are not applicable to the company.

3. KEY SOURCES OF ESTIMATION UNCERTAINTY AND CRITICAL ACCOUNTING JUDGEMENTS

In the course of applying the policies outlined in all notes under section 2 above, the company is required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future period, if the revision affects current and future period.

(i) Useful lives of Property, Plant and Equipment

The Board reviews the useful lives of Property, Plant and Equipment once a year. Such lives are dependent upon an assessment of both the technical lives of the assets and also their likely economic lives based on various internal and external factors including relative efficiency and operating costs. Accordingly depreciable lives are reviewed annually using the best information available to the Management.

(ii) Impairment of investments in subsidiaries

Determining whether the investments in subsidiaries are impaired, requires an estimate in the value in use of investments. In considering the value in use, the Board has anticipated the future commodity prices, capacity utilisation of plants, operating margins, discount rates and other factors of the underlying businesses / operations of the investee companies.

Any subsequent changes to the cash flows due to changes in the above-mentioned factors could impact the carrying value of investments, necessitating the recognition of a provision for diminution in value.

(iii) Provisions and liabilities

Provisions and liabilities are recognised in the period when it becomes probable that there will be a future outflow of funds resulting from past operations or events that can reasonably be estimated. The timing of recognition requires application of judgement to existing facts and circumstances which may be subject to change. The amounts are determined by discounting the expected future cash flows at a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the liability.

(iv) Contingencies

In the normal course of business, contingent liabilities may arise from litigation and other claims against the company. Potential liabilities that are possible but not probable of crystalising or are very difficult to quantify reliably are treated as contingent liabilities. Such liabilities are disclosed in the notes but are not recognised.

(v) Fair value measurements

When the fair values of financial assets or financial liabilities recorded or disclosed in the financial statements cannot be measured based on quoted prices in active markets, their fair value is measured using valuation techniques including the Discounted Cash Flow model. The inputs to these models are taken from observable markets where possible, but where this is not feasible, a degree of judgment is required in establishing fair values. Judgements include consideration of inputs such as liquidity risk, credit risk and volatility.

(Rupees in Crores)

4. PROPERTY, PLANT AND EQUIPMENT

Particulars	Land	Buildings	Plant and Equipment	Furniture and Fixtures	Vehicles	Office equipment	Computers	Total
Gross carrying amount as at 01-04-2024	**67.51**	**94.21**	**6.09**	**48.57**	**14.09**	**5.41**	**3.18**	**239.06**
Additions	-	2.13	0.20	-	-	-	-	2.33
Less:Transfer pursuant to Scheme of Arrangement (Refer Note No.59)	-	-	0.98	48.50	14.09	5.12	3.17	71.86
Disposals / Write off	-	-	-	-	-	-	-	-
Transferred to Investment property	(67.51)	(96.34)	-	-	-	-	-	(163.85)
Gross carrying amount as at 31-03-2025	**-**	**-**	**5.31**	**0.07**	**-**	**0.29**	**0.01**	**5.68**
Additions	-	-	0.31	-	-	0.01	-	0.32
Disposals/Write off	-	-	0.13	-	-	-	-	0.13
Gross carrying amount as at 31-03-2026	**-**	**-**	**5.49**	**0.07**	**-**	**0.30**	**0.01**	**5.87**
Accumulated depreciation and impairment								
Balance as at 01-04-2024	**-**	**7.25**	**2.31**	**21.18**	**7.29**	**3.20**	**2.35**	**43.58**
Depreciation for the year	-	1.55	0.35	0.01	-	0.00	-	1.91
Less: Transfer pursuant to Scheme of Arrangement (Refer Note No.59)	-	-	0.26	21.15	7.29	2.93	2.34	33.97
Depreciation on disposals	-	-	-	-	-	-	-	-
Transferred to Investment property	-	(8.80)	-	-	-	-	-	(8.80)
Balance as at 31-03-2025	**-**	**-**	**2.40**	**0.04**	**-**	**0.27**	**0.01**	**2.72**
Depreciation for the year	-	-	0.37	0.01	-	0.00	-	0.38
Depreciation on disposals	-	-	0.06	-	-	-	-	0.06
Balance as at 31-03-2026	**-**	**-**	**2.71**	**0.05**	**-**	**0.27**	**0.01**	**3.04**
Net Carrying amount								
As at 31-03-2026	**-**	**-**	**2.78**	**0.02**	**-**	**0.03**	**0.00**	**2.83**
As at 31-03-2025	**-**	**-**	**2.91**	**0.03**	**-**	**0.02**	**0.00**	**2.96**
Useful Life of the asset (InYears)	N/A	30 years - 60 Years	15 Years	10 Years	8 - 10 Years	5 Years	3 Years	
Method of depreciation	N/A	Straight Line Method						

(Rupees in Crores)

Note

a) Certain immovable properties (viz land and buildings) have been hypothecated as security against the loans availed by the subsidiary companies (refer note no 44).

b) Pursuant to the Scheme of arrangement (Note no 59), the assets relating to the trading business of the company has been transferred to the resulting company viz. Shankara Buildpro Limited, Bengaluru , with appointed date being 01st April 2024.

c) During the current year as well as previous year the company has not revalued its Property, Plant and Equipment.

d) The title deeds of the Immovable properties (other than properties where the company is the lessee and the lease agreements are duly executed in favour of the lessee) are held in the name of the company.

Notes to the Standalone Financial Statements

(Rupees in Crores)

4 (a) CAPITAL WORK-IN-PROGRESS

Particulars	Amount
Gross carrying amount as at 01-04-2024	-
Additions	2.88
Sub-total	2.88
Less: Capitalised during the year	1.49
Gross carrying amount as at 31-03-2025	1.39
Additions	20.30
Sub-total	21.69
Less: Capitalised during the year	12.21
Gross carrying amount as at 31-03-2026	9.48

Capital Work-in-Progress (CWIP) ageing schedule as at 31-3-2026

CWIP	Amount in CWIP for a period of				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Projects in progress	9.21	0.27	-	-	**9.48**
Projects temporarily suspended	-	-	-	-	**-**

Project Completion overdue or exceeded cost compared to original plan- None

Capital Work-in-Progress (CWIP) ageing schedule as at 31-3-2025

CWIP	Amount in CWIP for a period of				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Projects in progress	1.39	-	-	-	**1.39**
Projects temporarily suspended	**-**	**-**	**-**	**-**	**-**

Project Completion overdue or exceeded cost compared to original plan- None

(Rupees in Crores)

5. INVESTMENT PROPERTY

Particulars	Land	Buildings	Total
Gross carrying amount as at 01-04-2024	**7.11**	**2.45**	**9.56**
Transferred from Property, Plant and Equipment	67.51	96.34	**163.85**
Additions	0.55	0.40	**0.95**
Disposals			**-**
Gross carrying amount as at 31-03-2025	**75.17**	**99.19**	**174.36**
Additions	11.68	12.35	**24.03**
Disposals	0.30	1.14	**1.44**
Gross carrying amount as at 31-03-2026	**86.55**	**110.40**	**196.95**
Accumulated depreciation and impairment			
Balance as at 01-04-2024	**(0.06)**	**0.29**	**0.23**
Transferred from Property, Plant and Equipment - Accumulated depreciation	-	7.25	**7.25**
Transferred from Property, Plant and Equipment - Depreciation for the year		1.55	**1.55**
Depreciation for the year	-	0.04	**0.04**
Depreciation on disposals		-	-
Balance as at 31-03-2025	**(0.06)**	**9.13**	**9.07**
Depreciation for the year	-	1.63	1.63
Depreciation on disposals	-	0.16	0.16
Balance as at 31-03-2026	**(0.06)**	**10.60**	**10.54**
Net Carrying amount			
As at 31-03-2026	**86.61**	**99.80**	**186.41**
As at 31-03-2025	**75.23**	**90.06**	**165.29**
Useful Life of the asset (In Years)	N/A	60 years	
Method of depreciation	N/A	Straight line method	

Pursuant to the Sheme of Arrangement which is effective 9th September 2025 (Refer Note No 59) the trading business was transferred to the resulting entity. Consequent to this restructuring, the Company has commenced letting out the said property with effect from 1st October 2025, to earn rental income.

The Company was utilizing its land and building for its trading operations until Demerger of its trading business.

In accordance with the requirements of Ind AS 40 – Investment Property, the land and building have been reclassified from Property, Plant and Equipment to Investment Property and accordingly disclosed in the Balance Sheet for the year ended 31st March 2026.

The figure for the previous year ended 31st March 2025 is also reclassified for comparison purpose

The reclassification is on the basis of carrying amount as on 31st March 2025

Notes to the Standalone Financial Statements

(Rupees in Crores)

Income earned from and expenses incurred on Investment Property

Particulars	For the year ended	
	31-03-2026	31-03-2025
Rental income from investment properties	5.94	0.94
Less: Direct operating expenses (including repairs and maintenance) that contribute to rental income	0.25	0.32
Profit from investment properties before depreciation	5.69	0.62
Less: Depreciation	1.63	1.59
Profit /(loss) from investment property	4.06	(0.97)

Fair Value

Particulars	As at 31-03-2026	As at 31-03-2025
Investment properties	267.06	245.75

Estimation of fair value

The best evidence of fair values is current prices in an active market for similar properties. Since investment properties are leased out by the Company, the market rate for sale/purchase of such premises are representative of fair values. Company's investment properties are at a location where active market is available for similar kind of properties. Hence fair value is ascertained on the basis of market rates prevailing for similar properties in those location as determined by an Independent registered valuer as defined under Rule 2 of Companies (Registered Valuers and Valuation) Rules, 2017 and consequently classified as a level 2 valuation.

(Rupees in Crores)

6. RIGHT-OF-USE ASSET:

Particulars	Gross Block					Accumulated depreciation					Net Block
	Balance as at 01-04-2025	Transferred pursuant to Scheme of Arrangement	Additions	Deletions	Balance as at 31-03-2026	Balance as at 01-04-2025	Transferred pursuant to Scheme of Arrangement	Depreciation for the year	Depreciation on deletions	Balance as at 31-03-2026	31-03-2026
Right-of-use Asset - Buildings	-	-	-	-	-	-	-	-	-	-	-
Total	-	-	-	-	-	-	-	-	-	-	-

Particulars	Gross Block					Accumulated depreciation					Net Block
	Balance as at 01-04-2024	Transferred pursuant to Scheme of Arrangement	Additions	Deletions	Balance as at 31-03-2025	Balance as at 01-04-2024	Transferred pursuant to Scheme of Arrangement	Depreciation for the year	Depreciation on deletions	Balance as at 31-03-2025	31-03-2025
Right-of-use Asset - Buildings	6.71	6.71	-	-	-	4.30	4.30	-	-	-	-
Total	6.71	6.71	-	-	-	4.30	4.30	-	-	-	-

Note:

(1) Pursuant to the Scheme of Arrangement, with appointed date being 01st April, 2024, Right of Use assets relating to the trading business of the company has been transferred to the resulting company viz. Shankara Buildpro Limited, Bengaluru.

(2) During the previous year, the company has not revalued its Right-of-use asset.

Notes to the Standalone Financial Statements

(Rupees in Crores)

7. INTANGIBLE ASSETS

Particulars	Brand	Software	Total
Gross carrying amount as at 01-04-2024	10.78	0.69	11.47
Less: Transfer pursuant to Scheme of Arrangement (Refer Note No.59)	10.78	0.69	11.47
Additions	-	-	-
Disposals	-	-	-
Gross carrying amount as at 31-03-2025	-	-	-
Additions	-	-	-
Disposals	-	-	-
Gross carrying amount as at 31-03-2026	-	-	-
Accumulated Amortization and impairment			
Balance as at 01-04-2024	10.78	0.69	11.47
Less: Transfer pursuant to Scheme of Arrangement (Refer Note No.59)	10.78	0.69	11.47
Amortization for the year	-	-	-
Amortization on disposals	-	-	-
Balance as at 31-03-2025	-	-	-
Amortization for the year	-	-	-
Amortization on disposals	-	-	-
Balance as at 31-03-2026	-	-	-
Net Carrying amount			
As at 31-03-2026	-	-	-
As at 31-03-2025	-	-	-
Useful Life of the asset (In Years)	3 Years	3 Years	
Method of amortization	Straight Line Method		
Remaining amortization period (In Years)	-	-	

Note

During the previous year, the company has not revalued any intangible assets.

Pursuant to the Scheme of Arrangement, with appointed date being 01st April, 2024, Intangible Assets relating to the trading business of the company has been transferred to the resulting company viz. Shankara Buildpro Limited, Bengaluru.

(Rupees in Crores)

8. INTANGIBLE ASSETS UNDER DEVELOPMENT

Particulars	Amount
Gross carrying amount as at 01-04-2024	**2.89**
Less:Transfer pursuant to Scheme of Arrangement (Refer Note No.59)	2.89
Additions	-
Sub-total	-
Less: Capitalised during the year	-
Gross carrying amount as at 31-03-2025	**-**
Additions	-
Sub-total	-
Less: Capitalised during the year	-
Gross carrying amount as at 31-03-2026	**-**

Pursuant to the Scheme of Arrangement, with appointed date being 01st April, 2024, Intangible Assets under development relating to the trading business of the company has been transferred to the resulting company viz. Shankara Buildpro Limited, Bengaluru.

Intangible assets under development ageing schedule as at 31-03-2026

Intangible assets under development	Amount in Intangible assets under development for a period of				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Projects in progress	-	-	-	-	-
Projects temporarily suspended	-	-	-	-	-

Intangible assets under development ageing schedule as at 31-03-2025

Intangible assets under development	Amount in Intangible assets under development for a period of				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Projects in progress	-	-	-	-	-
Projects temporarily suspended	-	-	-	-	-

Notes to the Standalone Financial Statements

(Rupees in Crores)

9. INVESTMENTS (Non-current)

Particulars	Face Value	As at 31-03-2026			As at 31-03-2025		
		No.of Shares / units	Amount	Proportion of ownership	No.of Shares / units	Amount	Proportion of ownership
Investment in Equity Instruments: Unquoted (At cost or deemed cost): Subsidiaries:							
(a) Vishal Precision Steel Tubes and Strips Private Limited, Hoskote, Karnataka	Rs. 100 each	3,50,000	13.25	100%	3,50,000	13.25	100%
Deemed equity in Vishal Precision Steel Tubes and Strips Private Limited, Hoskote, Karnataka. (Refer note 1 below)			0.38			0.28	
(b) Taurus Value Steel & Pipes Private Limited, Kutbullapur Mandal, Telangana	Rs. 10 each	15,10,100	15.01	100%	15,10,100	15.01	100%
Deemed equity in Taurus Value Steel & Pipes Private Limited, Kutbullapur Mandal, Telangana.(Refer note 1 below)			-				
(c) Steel Network (Holdings) Pte Ltd, Singapore (Refer Note no 2 below)	USD 1 each	-	-	-	47,640	0.30	100%
(d) Centurywells Roofing India Private Limited, Kancheepuram, Tamil Nadu	Rs. 100 each	1,99,920	10.01	100%	1,99,920	10.01	100%
Deemed equity in Centurywells Roofing India Private Limited, Kancheepuram, Tamil Nadu. (Refer note 1 below)			0.15			0.10	
(e) Shankara Buildpro Limited, Bengaluru, Karnataka. (Refer note 3 below)	Rs.10 each	-	-	-	10,000	0.01	100%
Sub-total			**38.80**			**38.96**	
Less:							
Provision for diminution in value of investment in a subsidiary viz. Steel Network (Holdings) Pte Limited, Singapore.			-			0.30	
Total			**38.80**			**38.66**	

“Refer note no 47(B) and 47(C)”

Particulars	**As at 31-03-2026**	**As at 31-03-2025**
Aggregate amount of unquoted investments	38.80	38.66
Aggregate amount of impairment in the value of investments	-	0.30

Note:

1) The amount shown as deemed equity investments as per Ind AS 109, is in respect of financial guarantee given to subsidiaries.

2) Subsidiary company namely Steel Network (Holdings) Pte Limited, incorporated in Singapore, which did not have any operations, applied before the Accounting and Corporate Regulatory Authority (ACRA) Singapore for strike off from the Register. The name of the subsidiary was struck off from the Register on 26th December 2025. Hence the Investment in subsidiary is written off as on 31st March 2026.

3) The Hon’ble National Company Law Tribunal , Bengaluru Bench (“NCLT”) vide its order dated 21st August 2025 approved the Scheme of Demerger between Shankara Building Products Limited (Demerged Company) and Shankara Buildpro Limited (Resulting Company). Consequent to the order, as per clause 20.1 of the scheme, the shareholding of demerged company in the resulting company shall stand cancelled (Refer Note no. 59)

9 (a) Particulars of loans, guarantees, securities and investments under Section 186 of the Companies Act, 2013 during the financial year ended March 31, 2026

S.No	Name of the Body Corporate	Nature of Relationship	Nature of Transaction	Amount of transaction during the year	Amount oustanding as at 31-03-2026	Amount oustanding as at 31-03-2025	Purpose for which the loan / security / guarantee utilized by the recipient
1	Vishal Precision Steel Tubes and Strips Private Limited, Karnataka	Wholly Owned Subsidiary	Advances given in the nature of loans*	2.03	-	-	Capital Advance
2	Centurywells Roofing India Private Limited, Tamil Nadu	Wholly Owned Subsidiary	Advances given in the nature of loans*	0.30	0.30	-	Capital Advance
3	Shankara Buildpro Limited, Karnataka	Wholly Owned Subsidiary	Advances given in the nature of loans*	-	-	0.04	For working capital purposes
4	Centurywells Roofing India Private Limited, Tamil Nadu	Wholly Owned Subsidiary	Guarantee	-	65.00	65.00	For working capital purposes
5	Vishal Precision Steel Tubes and Strips Private Limited, Karnataka	Wholly Owned Subsidiary	Guarantee	30.00	130.75	100.75	For working capital purposes
6	Centurywells Roofing India Private Limited, Tamil Nadu	Wholly Owned Subsidiary	Security	-	12.77	12.81	For working capital purposes

* Interest has been charged as per the provisions of Section 186(7) of the Companies Act ,2013.

Notes to the Standalone Financial Statements

(Rupees in Crores)

10. TRADE RECEIVABLES (NON-CURRENT)

Particulars	As at 31-03-2026	As at 31-03-2025
Unsecured:		
(a) Considered Good	-	-
(b) Credit Impaired	12.92	4.46
	12.92	4.46
Less: Allowance for doubtful debts (expected credit loss allowance)	(6.46)	(2.23)
Total	**6.46**	**2.23**
Debts due by directors or other officers of the company or any of them either severally or jointly with any other person or debts due by firms or private companies respectively in which any director is a partner or a director or a member amount to	Nil	Nil

Movement in loss allowance of trade receivables

Particulars	As at 31-03-2026	As at 31-03-2025
Opening balance	2.23	2.69
Amount written off	-	-
Credit loss allowance	4.23	(0.46)
Closing balance	6.46	2.23

(Rupees in Crores)

Trade Receivables (Non Current) ageing schedule as at 31-03-2026

Particulars	Not Due	Outstanding for following periods from due date of payment					Total
		Less than 6 months	6 months - 1year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed Trade receivables – considered good	-	-	-	-	-	-	-
(ii) Undisputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-	-
(iii) Undisputed Trade Receivables – credit impaired	-	-	-	-	-	-	-
(iv) Disputed Trade Receivables–considered good	-	-	-	-	-	-	-
(v) Disputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-	-
(vi) Disputed Trade Receivables – credit impaired	-	-	-	2.91	1.88	1.67	6.46
Total	**-**	**-**	**-**	**2.91**	**1.88**	**1.67**	**6.46**

Trade Receivables (Non Current) ageing schedule as at 31-03-2025

Particulars	Not Due	Outstanding for following periods from due date of payment					Total
		Less than 6 months	6 months - 1year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed Trade receivables – considered good	-	-	-	-	-	-	-
(ii) Undisputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-	-
(iii) Undisputed Trade Receivables – credit impaired	-	-	-	-	-	-	-
(iv) Disputed Trade Receivables–considered good	-	-	-	-	-	-	-
(v) Disputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-	-
(vi) Disputed Trade Receivables – credit impaired	-	-	0.09	0.33	0.11	1.70	2.23
Total	**-**	**-**	**0.09**	**0.33**	**0.11**	**1.70**	**2.23**

Notes to the Standalone Financial Statements

(Rupees in Crores)

11. LOANS (NON-CURRENT)

Particulars	As at 31-03-2026	As at 31-03-2025
Other Loans		
Unsecured:		
Considered good:		
(a) Employee advances	-	-
Total	**-**	**-**

Pursuant to the Scheme of Arrangement, with appointed date being 01st April, 2024, Loans (Non-Current) relating to the trading business of the company has been transferred to the resulting company viz. Shankara Buildpro Limited, Bengaluru.

12. OTHER FINANCIAL ASSETS (NON-CURRENT)

Particulars	As at 31-03-2026	As at 31-03-2025
Unsecured:		
Considered good:		
(a) Security Deposits	-	-
(b) Deposit with Suppliers	-	-
(c) Others		
(i) Tender deposit	-	-
(ii) Utility deposit	0.17	0.17
Total	**0.17**	**0.17**

Pursuant to the Scheme of Arrangement, with appointed date being 01st April, 2024, Security deposits, Deposit with Suppliers and Tender deposits relating to the trading business of the company has been transferred to the resulting company viz. Shankara Buildpro Limited, Bengaluru.

(Rupees in Crores)

Disclosure of loans and advances granted to subsidiaries as per Regulation 34 (3) of the SEBI (Listing Obligation and Disclosure Requirements) Regulations, 2015

Name of the company	As at 31-03-2026	As at 31-03-2025
a) Taurus Value Steel & Pipes Private Limited, Kutbullapur Mandal, Telangana		
- Amount outstanding	Nil	Nil
- Maximum amount outstanding during the year	Nil	Nil
- Investment by subsidiary in shares of the Company (No. of Shares)	Nil	Nil
b) Vishal Precision Steel Tubes and Strips Private Limited, Hoskote, Karnataka		
- Amount outstanding	-	Nil
- Maximum amount outstanding during the year	2.03	Nil
- Investment by subsidiary in shares of the Company (No. of Shares)	Nil	Nil
c) Centurywells Roofing India Private Limited, Kancheepuram, Tamil Nadu		
- Amount outstanding	0.30	Nil
- Maximum amount outstanding during the year	0.30	Nil
- Investment by subsidiary in shares of the Company (No. of Shares)	Nil	Nil
d) Shankara Buildpro Limited, Bengaluru, Karnataka*		
- Amount outstanding	-	0.04
- Maximum amount outstanding during the year	-	0.04
- Investment by subsidiary in shares of the Company (No. of Shares)	Nil	Nil

*Company remained a wholly owned subsidiary up to 26th September 2025

13. OTHER NON-CURRENT ASSETS

Particulars	As at 31-03-2026	As at 31-03-2025
(i) Capital advances (refer note below)	3.67	7.08
(ii) Advances other than capital advances		
(a) Deposits with Government authorities	0.39	0.30
(iii) Prepaid expenses	-	-
Total	**4.06**	**7.38**

Capital advances includes advances made for purchase of land and Building in Udupi, Mumbai, Bengaluru, Chennai and Thrissur in the years 2018,2021,2023, 2013/2025 and 2026 respectively.

Notes to the Standalone Financial Statements

(Rupees in Crores)

14. INVENTORIES

Particulars	As at 31-03-2026	As at 31-03-2025
Inventories: (at lower of cost or net realisable value)		
(a) Raw materials	-	-
(b) Stock-in-trade	-	-
(c) Finished Goods	-	-
(d) Stores and spares	-	-
Total	-	-

Pursuant to the Scheme of Arrangement, with appointed date being 01st April, 2024, Inventories relating to the trading business of the company has been transferred to the resulting company viz. Shankara Buildpro Limited, Bengaluru.

15. TRADE RECEIVABLES (CURRENT)

Particulars	As at 31-03-2026	As at 31-03-2025
Unsecured:		
(A) Trade receivables - Considered Good	-	-
Less: Allowance for doubtful debts (Expected credit loss allowance)	-	-
Total A	**-**	**-**
(B) Trade receivables with signficant increase in credit risk	-	-
Less: Allowance for doubtful debts (Expected credit loss allowance)	-	-
Total B	**-**	**-**
Total (A+B)	**-**	**-**
Debts due by directors or other officers of the company or any of them either severally or jointly with any other person or debts due by firms or private companies respectively in which any director is a partner or a director or a member amount to	-	-

Pursuant to the Scheme of Arrangement, with appointed date being 01st April, 2024, Trade Receivables (Current) relating to the trading business of the company has been transferred to the resulting company viz. Shankara Buildpro Limited, Bengaluru.

(Rupees in Crores)

16. CASH AND CASH EQUIVALENTS

Particulars	As at 31-03-2026	As at 31-03-2025
(a) Balances with Banks:		
In current account and cash credit account	0.14	-
(b) Cash on hand	0.01	0.01
Total	**0.15**	**0.01**

The company has entered into cash management service agreement with certain banks for the collection of cheques at various branches and transfer of the funds to certain cash credit accounts by way of standing instructions. Pending such credits in the account, the cash credit accounts are disclosed as net of such collections. The above mentioned cash and cash equivalents contain the amount that are available for use by the company.

17. BANK BALANCE OTHER THAN CASH AND CASH EQUIVALENTS

Particulars	As at 31-03-2026	As at 31-03-2025
Earmarked balances:		
(a) With banks in current account (for unclaimed dividends)	0.11	0.10
(b) Fixed Deposits held as margin money	0.02	-
Total	**0.13**	**0.10**

18. OTHER FINANCIAL ASSETS (CURRENT)

Particulars	As at 31-03-2026	As at 31-03-2025
Financial assets at amortised cost		
(a) Rent receivable*	0.09	0.13
(b) Employee advances (CY Rs. 36,000, PY Rs.20,000)	0.00	0.00
(c) Other receivables#	0.25	0.42
(d) Expenses receivable*	0.32	0.04
(e) Interest accured on fixed deposits (CY Rs.2,197)	0.00	-
(f) Interest receivable*(PY Rs.8,062)	0.03	0.00
(g) Advances to a wholly owned Subsidiary (Refer note no 47C)	0.30	-
Total	**0.99**	**0.59**

*Includes transaction(s) with related parties - refer note no 47B and 47C.

#Other receivables include refundable capital advance on cancellation of agreements - Rs.0.25 crores. PY Rs.0.30 crores

Notes to the Standalone Financial Statements

(Rupees in Crores)

19. OTHER CURRENT ASSETS

Particulars	As at 31-03-2026	As at 31-03-2025
Advances other than capital advances:		
(a) Advances for purchases	-	-
(b) Prepaid expenses	0.53	0.02
(c) Balances with Government authorities (Goods and Services Tax)	0.06	-
(d) Demerger Expenses pending for final write off	-	0.53
Total	**0.59**	**0.55**

20. EQUITY SHARE CAPITAL

Particulars	As at 31-03-2026		As at 31-03-2025	
	No.of Shares	Amount	No.of Shares	Amount
Authorised:				
Equity shares of ₹10/- each	3,00,00,000	30.00	3,00,00,000	30.00
Issued, subscribed and fully paid:	2,42,49,326	24.25	2,42,49,326	24.25

a) Reconciliation of number of equity shares outstanding and equity share capital

Particulars	As at 31-03-2026		As at 31-03-2025	
	No.of Shares	Amount	No.of Shares	Amount
Balance as at the beginning of the year	2,42,49,326	24.25	2,42,49,326	24.25
Changes in equity share capital during the year		-	-	-
Balance as at the end of the year	2,42,49,326	24.25	2,42,49,326	24.25

b) Rights, preferences and restrictions

(i) Rights, preferences and restrictions attached to shares and terms of conversion of other securities into equity.

The company has one class of equity shares having par value of Rs.10 each. Each share holder is eligible for one vote per share held and carry a right to dividend. In the event of liquidation, the equity share holders are eligible to receive the remaining assets of the company after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

(ii) There are no restrictions attached to equity shares .

(Rupees in Crores)

c) Details of shareholders holding more than 5% of the aggregate shares in the Company:

Name of Shareholder	As at 31-03-2026		As at 31-03-2025	
	No. of Shares	% of Holding	No. of Shares	% of Holding
Mr. Sukumar Srinivas, Bengaluru	93,88,787	38.72%	1,15,88,787	47.79%
APL Apollo Mart Limited, Delhi	-	0.00%	14,85,000	6.12%
Satyamoorthi Devarajulu	20,00,000	8.25%	-	0.00%
Rajasthan Global Securities Private Limited, Delhi	16,98,616	7.00%	-	0.00%

d) Shares held by promoters at the end of the year 31-03-2026

S. No	Promoter name	No. of Shares	%of total shares	% Change during the year
1	Mr. Sukumar Srinivas, Bengaluru	93,88,787	**38.72%**	**(18.98%)**
Total		**93,88,787**	**38.72%**	**(18.98%)**

Shares held by promoters at the end of the year 31-03-2025

S. No	Promoter name	No. of Shares	%of total shares	% Change during the year
1	Mr. Sukumar Srinivas, Bengaluru	1,15,88,787	**47.79%**	**0.00%**
Total		**1,15,88,787**	**47.79%**	**0.00%**

e) In the period of five years immediately preceding 31-03-2026

i) The Company has not allotted any equity shares as fully paid-up without payment being received in cash.

ii) The Company has not allotted any equity shares by way of bonus issue.

iii) The Company has not bought back any equity shares.

Notes to the Standalone Financial Statements

(Rupees in Crores)

21. OTHER EQUITY

Particulars	As at 31-03-2026	As at 31-03-2025
Capital Reserve	0.19	0.19
Securities Premium	214.88	214.88
General Reserve	1.24	1.24
Retained earnings	(4.66)	(30.56)
OTHER COMPREHENSIVE INCOME: (Refer Statement of changes in Equity for additions and deductions from the last year Balance sheet)		
Total	**211.65**	**185.75**

General Reserve

General Reserve is an accumulation of retained earnings of the Company, apart from the balance in the statement of profit and loss which can be utilised for meeting future obligations.

Capital Reserve

Reserve is primarily created on amalgamation as per statutory requirement.

Securities Premium

This consists of premium realised on issue of shares and will be applied/ utilised in accordance with the provisions of the Companies Act, 2013.

Retained earnings

Surplus in Statement of Profit and Loss is part of retained earnings.This is available for distribution to shareholders as dividend and capitalisation.

22. BORROWINGS (NON - CURRENT)

Particulars	As at 31-03-2026	As at 31-03-2025
SECURED		
(a) Term loan from banks	-	-
UNSECURED		
(b) Loan from a related party viz a subsidiary. (refer note no 47C)	-	-
Total	-	-

Pursuant to the Scheme of Arrangement, with appointed date being 01st April, 2024, Borrowings (Non-Current) relating to the trading business of the company has been transferred to the resulting company viz. Shankara Buildpro Limited, Bengaluru.

(Rupees in Crores)

23. LEASE LIABILITY (NON-CURRENT)

Particulars	As at 31-03-2026	As at 31-03-2025
Lease liability	-	-
Total	**-**	**-**

Pursuant to the Scheme of Arrangement, with appointed date being 01st April, 2024, Lease Liability (Non-Current) relating to the trading business of the company has been transferred to the resulting company viz. Shankara Buildpro Limited, Bengaluru.

24. OTHER FINANCIAL LIABILITIES (NON-CURRENT)

Particulars	As at 31-03-2026	As at 31-03-2025
Advance Received- Sale of property	0.05	0.05
Rent deposit received*	0.99	0.16
Total	**1.04**	**0.21**

*Includes transactions with related parties.(Refer note no 47B and 47C)

25. PROVISIONS (NON-CURRENT)

Particulars	As at 31-03-2026	As at 31-03-2025
Financial guarantee liability	0.45	0.30
Total	**0.45**	**0.30**

Provision is made in respect of financial guarantees furnished to lender of subsidiaries.
The Company does not foresee any outflow in near future. Refer note 48 (C)(2) (ii) for details.

Movement in provision for financial guarantee liability

Particulars	As at 31-03-2026	As at 31-03-2025
Balance at the beginning of the year	0.30	0.26
Add: Provision made during the year	0.45	0.30
Less: Cost of investment in subsidiaries	0.30	0.26
Balance at the end of the year	**0.45**	**0.30**

Shankara Building Products Limited

Notes to the Standalone Financial Statements

(Rupees in Crores)

26. INCOME TAXES

Indian companies are subject to Indian income tax on a standalone basis. Each entity is assessed to tax on taxable profits determined for each fiscal year beginning on April 1 and ending on March 31.

Incomes are assessed based on book profits prepared under generally accepted accounting principles in India adjusted in accordance with the provisions of the Income tax Act, 1961. Such adjustments generally relate to depreciation of fixed assets, disallowances of certain provisions and accruals, the set-off of tax losses and depreciation carried forward and retirement benefit costs.

The Company has opted to exercise the option permitted under section 115BAA of the Income-tax Act, 1961. The Company has incurred losses and has not made a tax provision. The Company re-measured its deferred tax at the rate prescribed by the section.Income tax is charged at 22% plus surcharge of 10% plus health and education cess of 4%.

a) Income tax expenses

Particulars	For the year ended	
	31-03-2026	31-03-2025
Current tax:		
Current tax	-	-
Tax pertaining to earlier years	-	-
Deferred tax	0.16	1.17
Total	**0.16**	**1.17**

A reconciliation of income tax expense applicable to accounting profit before tax at the statutory income tax rate to income tax expense recognised for the year is furnished below:

Particulars	For the year ended		For the year ended	
	31-03-2026 %	31-03-2026 Amount	31-03-2025 %	31-03-2025 Amount
Profit before tax		(6.59)		(4.01)
Tax using the company's domestic tax rate	25.168%	-	25.168%	-
Tax impact on account of:				
Expenses not deductible in determining taxable profits	0.00%	-	0.00%	-
Deductions allowable under tax laws	0.00%	-	0.00%	-
Others - Ind AS adjustments	0.00%	-	0.00%	-
Provision for Dimunition in value of Investments	0.00%	-	0.00%	-
Effective income tax rate/ Tax expense	**0.00%**	**-**	**0.00%**	**-**
Particulars		**For the year ended 31-03-2026 Amount**		**For the year ended 31-03-2025 Amount**
Tax expenses:				
- Current tax		-		-
- Deferred tax		0.16		1.17
Total tax		**0.16**		**1.17**
Add: Tax for earlier years		**-**		**-**
Total tax expenses reported for the year		**0.16**		**1.17**

b) Current Tax Assets

Particulars	As at 31-03-2026	As at 31-03-2025
Current tax Assets (Net)	0.73	0.08

Notes to the Standalone Financial Statements

(Rupees in Crores)

c) Deferred Tax Liabilities

The majority of the deferred tax balance represents differential rates of depreciation for Property, Plant and Equipment under Income Tax Act, 1961 and disallowance of certain expenditure under Income Tax Act, 1961. Significant components of deferred tax assets/(liabilities) recognized in the financial statements are as follows:

Particulars	As at 31-03-2026	As at 31-03-2025
Deferred Tax Liability:		
On account of depreciation for tax purpose	10.26	9.11
Deferred Tax Asset:		
Allowance for doubtful receivables and advances	(1.63)	(0.56)
Ind AS adjustments (CY - Rs. 13,232)	(0.00)	-
Provision for Dimunition in value of Investments	-	(0.08)
Deferred Tax (Asset)/Liabilities (Net)	**8.63**	**8.47**

Deferred tax balance (Asset)/Liability in relation to	Balance as at 01-04-2025	Recognised/ (reversed) through profit and loss	Recognised in/ reclassified from other comprehensive income	Balance as at 31-03-2026
Depreciation under income tax act	9.11	1.15	-	10.26
Provision for employee benefit	-	(0.00)	0.00	-
Allowance for doubtful receivables and advances	(0.56)	(1.07)	-	(1.63)
Ind AS adjustments	-	(0.00)	-	(0.00)
Provision for Dimunition in value of Investments	(0.08)	0.08	-	-
Provision for damaged goods	-	-	-	-
Adjustment on adoption of Ind AS 116	-	-	-	-
Total	**8.47**	**0.16**	**0.00**	**8.63**

Deferred tax balance (Asset)/Liability in relation to	Balance as at 01-04-2024	Transferred pursuant to Scheme of Arrangements	Recognised/ (reversed) through profit and loss	Recognised in/ reclassified from other comprehensive income	Balance as at 31-03-2025
Depreciation under income tax act	6.36	1.70	1.05	-	9.11
Provision for employee benefit	-	-	-	-	-
Allowance for doubtful receivables and advances	(2.27)	1.59	0.12	-	(0.56)
Ind AS adjustments	0.55	(0.55)	-	-	-
Provision for Dimunition in value of Investments	(0.08)	-	-	-	(0.08)
Provision for damaged goods	(0.13)	0.13	-	-	-
Adjustment on adoption of Ind AS 116	(0.65)	0.65	-	-	-
Total	**3.78**	**3.52**	**1.17**	**-**	**8.47**

Notes to the Standalone Financial Statements

(Rupees in Crores)

Unrecognised deferred tax asset

Deferred tax asset have not been recognised in respect of the following items, because it is not probable that future long term capital gain will be available against which the Company can set off the long term/ short term capital loss.

Particulars	31st March 2026		31st March 2025	
	Gross Amount	Unrecognised tax effect	Gross Amount	Unrecognised tax effect
Long term Capital Loss on sale of Immovable Property	0.46	0.06	0.46	0.06
Short term Capital Loss on sale of Immovable Property	0.06	0.02	0.06	0.02
	0.52	**0.08**	**0.52**	**0.08**

The long term and short term capital loss expires in Assessment Year 2032-33.

27. BORROWINGS (CURRENT)

Particulars	As at 31-03-2026	As at 31-03-2025
SECURED		
(a) Loan repayable on demand (from banks)	-	-
(b) Current maturities of long-term debt (from banks) (refer note no 22)	-	-
UNSECURED		
(a) Other loans: Purchase bills discounting and financing	-	-
Total	**-**	**-**

Pursuant to the Scheme of Arrangement, with appointed date being 01st April, 2024, Borrowings (Current) relating to the trading business of the company has been transferred to the resulting company viz. Shankara Buildpro Limited, Bengaluru.

Reconciliation of cashflows from financing activities

Particulars	As at 31-03-2026	As at 31-03-2025
Cash and cash equivalents	0.15	0.01
Net Debt	**0.15**	**0.01**

(Rupees in Crores)

Particulars	Other Assets	Liabilities from financing activities		Total
	Cash and cash equivalents	Current borrowings	Non-current borrowings	
Net debt as at 01-04-2024	**28.22**	**(50.30)**	**(25.10)**	**(47.18)**
Net cashflows	(0.62)	-	-	(0.62)
Other non-cash movement	-	-	-	-
- Acquisition/disposals	(27.59)	50.30	25.10	47.81
Net debt as at 31-03-2025	**0.01**	**-**	**-**	**0.01**
Net debt as at 01-04-2025	**0.01**	**-**	**-**	**0.01**
Net cashflows	0.14	-	-	0.14
Net debt as at 31-03-2026	**0.15**	**-**	**-**	**0.15**

Note:
Assets are presented in positive numbers
Liabilities are presented in negative numbers

28.LEASE LIABILITY (CURRENT)

Particulars	As at 31-03-2026	As at 31-03-2025
Lease liability	-	-
Total	-	-

Pursuant to the Scheme of Arrangement, with appointed date being 01st April, 2024, Lease Liability (Current) relating to the trading business of the company has been transferred to the resulting company viz. Shankara Buildpro Limited, Bengaluru.

29. TRADE PAYABLES

Particulars	As at 31-03-2026	As at 31-03-2025
(a) Total outstanding dues of micro enterprises and small enterprises (MSME) [refer note no 43]	-	-
(b) Total outstanding dues of creditors other than micro enterprises and small enterprises	0.02	-
Total	**0.02**	**-**

Notes to the Standalone Financial Statements

(Rupees in Crores)

Trade Payables ageing schedule as at 31-03-2026

Particulars	Not Due	Outstanding for following periods from due date of payment				Total
		Less than 1 Year	1-2 years	2-3 years	More than 3 years	
(i) MSME	-	-	-	-	-	-
(ii) Others	0.02	-	-	-	-	0.02
(iii) Disputed dues – MSME	-	-	-	-	-	-
(iv) Disputed dues - Others	-	-	-	-	-	-
Total	0.02	-	-	-	-	0.02

Trade Payables ageing schedule as at 31-03-2025

Particulars	Not Due	Outstanding for following periods from due date of payment				Total
		Less than 1 Year	1-2 years	2-3 years	More than 3 years	
((i) MSME	-	-	-	-	-	-
(ii) Others	-	-	-	-	-	-
(iii) Disputed dues – MSME	-	-	-	-	-	-
(iv) Disputed dues - Others	-	-	-	-	-	-
Total	-	-	-	-	-	-

Pursuant to the Scheme of Arrangement, with appointed date being 01st April, 2024, Trade payables relating to the trading business of the company has been transferred to the resulting company viz. Shankara Buildpro Limited, Bengaluru.

Notes to the Standalone Financial Statements

(Rupees in Crores)

30.OTHER FINANCIAL LIABILITIES (CURRENT)

Particulars	As at 31-03-2026	As at 31-03-2025
(a) Unclaimed Dividend	0.11	0.10
(b) Employee Benefits payable*	0.28	0.04
(c) Expense payable	0.33	0.26
(d) Other payables due to related parties*	3.54	-
Total	**4.26**	**0.40**

*Includes transactions with related parties.Refer note no 47C.

31. OTHER CURRENT LIABILITIES

Particulars	As at 31-03-2026	As at 31-03-2025
(a) Statutory dues	0.19	0.01
(b) Deferred Rent (PY Rs.14,221)	0.08	0.00
Total	**0.27**	**0.01**

32. PROVISIONS (CURRENT)

Particulars	As at 31-03-2026	As at 31-03-2025
Provision for employee benefits		
(a) Gratuity (refer note no 45(b))*	0.22	0.02
(b) Compensated absences **(PY Rs.34,380)	0.01	0.00
Total	**0.23**	**0.02**

*** Movement in provision for employee benefits - gratuity**

Particulars	As at 31-03-2026	As at 31-03-2025
Balance at the beginning of the year	0.02	-
Add: Provision made during the year	0.20	0.02
Less: Provision utilised/reversed during the year		-
Balance at the end of the year	**0.22**	**0.02**

**** Movement in provision for compensated absences**

Particulars	As at 31-03-2026	As at 31-03-2025
Balance at the beginning of the year	-	-
Add: Provision made during the year	0.04	-
Less: Provision utilised/reversed during the year	0.03	-
Balance at the end of the year	**0.01**	**-**

(Rupees in Crores)

33. REVENUE FROM OPERATIONS

Particulars	For the Year ended 31-03-2026	For the Year ended 31-03-2025
(a) Sale of traded goods	128.55	-
Total	**128.55**	**-**

Due to transitional arrangements (Refer note 59), the Company executed certain sales and purchase transactions on behalf of Shankara Buildpro Limited, Bengaluru (Resulting Company) during the period commencing from 1st October 2025 to 31st March 2026. These transactions have been recorded at cost, and no profit or loss has been recognised . An amount of Rs 128.55 crores has been accounted for sales, with a corresponding amount recognised as purchase in the standalone financial statement .

34. OTHER INCOME

Particulars	For the Year ended 31-03-2026	For the Year ended 31-03-2025
(a) Interest Income* (PY Rs.8,958)	0.03	0.00
(b) Rent received *	5.94	0.94
(c) Profit on sale of property, plant & equipment/ Investment property	0.05	-
(d) Fair valuation of financial guarantee	0.15	0.04
(e)Provision for doubtful debts no longer required written back	-	0.46
(f) Provision for diminution in the value of Investments written back	0.30	-
(g) Income from Corporate Guarantee given to Subsidiaries* (CY Rs. 20,000, PY Rs. 30,000)	0.00	0.00
Total	**6.47**	**1.44**

*(Refer note no. 47B and 47C for related party transactions.)

34. (a) CHANGES IN INVENTORIES OF STOCK-IN-TRADE

Particulars	For the Year ended 31-03-2026	For the Year ended 31-03-2025
Opening stock of Stock-in-Trade	-	-
Less: Closing stock of Stock-in-Trade	-	-
Total	**-**	**-**

Notes to the Standalone Financial Statements

(Rupees in Crores)

35. EMPLOYEE BENEFITS EXPENSE

Particulars	For the Year ended 31-03-2026	For the Year ended 31-03-2025
(a) Salaries and Wages	1.04	0.58
(b) Contribution to Provident fund and Other funds:		
(i) Provident fund (refer note no 45(a))	0.08	0.03
(ii) Employees' state insurance (refer note no 45 (a)) (CY Rs.21,157)	0.00	-
(iii) Gratuity (refer note no 45(b))	0.05	-
Total	**1.17**	**0.61**

36. FINANCE COSTS

Particulars	For the Year ended 31-03-2026	For the Year ended 31-03-2025
(a)Interest on borrowings	0.01	-
Total	**0.01**	**-**

36 (a) DEPRECIATION AND AMORTIZATION EXPENSE

Particulars	Note No	For the Year ended 31-03-2026	For the Year ended 31-03-2025
Depreciation			
- Property, plant & equipment	4	0.38	0.36
- Investment property	5	1.63	1.59
Total		**2.01**	**1.95**

(Rupees in Crores)

37. OTHER EXPENSES

Particulars	For the Year ended 31-03-2026	For the Year ended 31-03-2025
(a) Power, Fuel & Water	0.01	0.01
(b) Repairs and Maintenance		
(i) Buildings	0.04	0.01
(c) Insurance	0.01	0.02
(d) Rates & Taxes	0.22	0.56
(e) Travelling and Conveyance (CY Rs.26,500)	0.00	-
(f) Payments to the Auditors (refer note below)	0.44	0.34
(g) Legal and Professional fees	1.07	0.09
(h) Directors sitting fees	0.31	0.33
(i) Communication Expenses	0.01	0.01
(j) Advertisement & Publicity Expenses	0.01	-
(k) Loss Allowance for doubtful trade receivables	4.23	
(l) Bad Debts written off	0.40	-
(m) Corporate Social Responsibility expenditure (refer note no 49)	1.08	1.38
(n) Write off of property, plant and equipment	0.98	-
(o)Write off of Investments	0.30	-
(p) Fair valuation of financial guarantee	0.15	0.04
(q) Advances written off	0.05	-
(r)Miscellaneous Expenses *	0.39	0.10
Total	**9.70**	**2.89**

*Under this head, there is no expenditure which is in excess of 1% of revenue from operations or Rs.10 lakhs, whichever is higher.

Note : Breakup for payment to auditors is as under (excluding GST):

Particulars	For the Year ended 31-03-2026	For the Year ended 31-03-2025
(a) As auditors	0.28	0.26
(b) For taxation matters	0.02	0.02
(c) For other services	0.09	0.02
(d) For reimbursement of expenses	0.05	0.04
Total	**0.44**	**0.34**

37A Note on Exceptional Items

The Government of India has consolidated 29 existing labour legislations into a unified framework comprising four New Labour codes, viz Code on Wages 2019, Code on Social Security 2020, Industrial Relations Code , 2020 and Occupational Safety, Health and Working Conditions Code 2020. These codes are effective November 21,2025. The corresponding supporting Rules under these codes are to be notified by the Government . Based on the Management's assessment, the company has considered an incremental gratuity liability of Rs 0.17 Crore arising from the implementation of New Labour Codes and accordingly the financial impact of the same has been considered as an exceptional item .

Notes to the Standalone Financial Statements

(Rupees in Crores)

38. EARNINGS PER SHARE (EPS)

Particulars	For the Year ended 31-03-2026	For the Year ended 31-03-2025
Basic & Diluted		
A Profit attributable to equity shareholders (in crores)	(6.75)	(5.18)
B Weighted average number of equity shares (in crores)	2.42	2.42
C Basic and Diluted EPS (₹) [A/B]	(2.78)	(2.14)
Face value per share (₹)	10.00	10.00

The company does not have any potential equity shares. Accordingly, basic and diluted earnings per share would remain the same.

39. CONTINGENT LIABILITIES:

Particulars	As at 31-03-2026	As at 31-03-2025
(a) Claims against the company not acknowledged as debt		
(i) Goods and Service tax*	2.93	2.63
Total	**2.93**	**2.63**

*These cases are pending in appeal at various forums in the respective department. Outflows, if any, arising out of these claims would depend upon the adjudication of appellate authorities and the Company's rights for further appeals.

Refer Note below for amount remitted against disputed liability

Particulars	As at 31-03-2026	As at 31-03-2025
(i) Goods and Service tax	0.29	0.14

40. COMMITMENTS

Particulars	As at 31-03-2026	As at 31-03-2025
Estimated value of capital commitments towards buildings (Net of advances made PY ₹3.83 crores)	6.94	4.15
Total	**6.94**	**4.15**

(Rupees in Crores)

41. OPERATING LEASE

a) As lessor:

Leasing Arrangements:

The investment properties are leased to tenants under operating leases with rentals payable monthly. Minimum lease payments receivable on leases of investment properties are as follows:

Particulars	As at 31-03-2026	As at 31-03-2025
Within one year	11.29	5.94
Between 1 and 2 years	11.85	11.29
Between 2 and 3 years	12.45	11.85
Between 3 and 4 years	-	-
Between 4 and 5 years	-	-
Later than 5 years	-	-
	35.59	**29.08**

b) As lessee:

Various Buildings have been taken on operating lease with lease term between 11 and 144 months for office premises, storage space and retail shop, which are renewable on a periodic basis by mutual consent of both parties. There is no restriction imposed by lease arrangements, such as those concerning dividends, additional debts.

Ind AS 116 requires lessees to determine the lease term as the non-cancellable period of a lease adjusted with any option to extend or terminate the lease, if the use of such option is reasonably certain. The reporting entity makes an assessment on the expected lease term on a lease-by-lease basis and thereby assesses whether it is reasonably certain that any options to extend or terminate the contract will be exercised.

For the short-term and low value leases, the reporting entity recognizes the lease payments as an operating expense on a straight-line basis over the term of the lease.

Accounting for leases under Ind AS 116

Particulars	As at / For the Year ended 31-03-2026	As at / For the Year ended 31-03-2025
Opening Gross carrying amount of right of use assets	-	-
Depreciation charged for the Right-of-use assets	-	-
Interest expense on lease liability	-	-
The rental expense relating to short-term leases for which Ind AS 116 has not been applied	-	-
Additions to Right-of-use assets during the current year	-	-
Deletions to Right-of-use assets during the current year	-	-
Closing Gross carrying amount of right of use assets	-	-
Total cash outflow for leases for the year	-	-

Notes to the Standalone Financial Statements

(Rupees in Crores)

Lease liabilities

Particulars	As at 31-03-2026	As at 31-03-2025
Maturity analysis - contractual undiscounted cash flows		
Not later than one year	-	-
Later than one year and not more than five years	-	-
More than five years	-	-
Total undiscounted Liabilities	-	-
Lease liabilities		
Current	-	-
Non-current	-	-

42. SEGMENT REPORTING

Due to Demerger of Holding Company's Trading business comprising of Retail and Channel Enterprise, to the resulting company Viz Shankara Buildpro Limited, Bengaluru, the segment information is not provided

43. ADDITIONAL INFORMATION

Disclosure required under Section 22 of Micro, Small and Medium Enterprise Development ('MSMED') Act, 2006

Particulars	As at 31-03-2026	As at 31-03-2025
(i) the principal amount and the interest due there on remaining unpaid to any supplier at the end of each accounting year;		
Principal amount	-	-
Interest due thereon	-	-
(ii) the amount of interest paid by the buyer under Micro, Small and Medium Enterprises Development Act, 2006, along with the amount of the payment made to the supplier beyond the appointed day during each accounting year;	-	-
(iii) the amount of interest due and payable for the period of delay in making payment (which has been paid but beyond the appointed day during the year) but without adding the interest specified under the Micro, Small and Medium Enterprises Development Act, 2006;	-	-
(iv) the amount of interest accrued and remaining unpaid at the end of accounting year and	-	-
(v) The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise, for the purpose of disallowance as a deductible expenditure under section 23 of the Micro, Small and Medium Enterprises Development Act (MSMED), 2006.	-	-

(Rupees in Crores)

44. ASSETS HYPOTHECATED AS SECURITY:

The carrying amount of assets hypothecated as security for current and non-current borrowings are:

Particulars	Note No	As at 31-03-2026	As at 31-03-2025
Current Assets			
A) Financial assets			
(i) First and Second Charge			
- Trade Receivables	15	-	-
(ii) Floating Charge		-	-
B) Non Financial assets			
(i) First and Second Charge			
- Inventories (net off goods-in-transit)	14	-	-
(ii) Floating Charge		-	-
Total current assets hypothecated as security		-	-
Non-Current Assets			
A) Non Financial assets			
(i) First Charge			
- Vehicles		-	-
- Land and Building (Refer note no 47C)		12.77	12.81
(ii) Floating Charge		-	-
Total non-current assets hypothecated as security		**12.77**	**12.81**
Total assets hypothecated as security		**12.77**	**12.81**

45. EMPLOYEE BENEFITS

a) Defined contribution plans

Contribution to Defined Contribution Plans, recognised as an expense for the year is as under:

Particulars	For the Year ended 31-03-2026	For the Year ended 31-03-2025
Employer's Contribution to Provident Fund (includes pension fund)	0.08	0.03
Employer's Contribution to Employee State Insurance (CY - Rs. 21,157)	0.00	-

b) Defined benefit plan

(i) Gratuity

The Company has funded the gratuity liability ascertained on actuarial basis, wherein every employee who has completed five years or more of service is entitled to gratuity on retirement or resignation or death calculated at 15 days salary for each completed year of service, subject to a maximum of `20 lacs per employee. The vesting period for Gratuity as payable under The Payment of Gratuity Act,1972 is 5 years.

The plans in India typically expose the Company to actuarial risks such as: investment risk, interest rate risk, longevity risk and salary risk.

Investment risk: The present value of the defined benefit plan liability is calculated using a discount rate determined by reference to government bond yields; if the return on plan asset is below this rate, it will create a plan deficit.

Interest risk: A decrease in the bond interest rate will increase the plan liability; however, this will be partially offset by an increase in the return on the plan's debt investments.

Longevity risk: The present value of the defined benefit plan liability is calculated by reference to the best estimate of the mortality of plan participants both during and after their employment. An increase in the life expectancy of the plan participants will increase the plan's liability.

Salary risk: The present value of the defined benefit plan liability is calculated by reference to the future salaries of plan participants. As such, an increase in the salary of the plan participants will increase the plan's liability.

There are no other post-retirement benefits provided to employees.

The most recent actuarial valuation of the plan assets and the present value of the defined benefit obligation were carried out at 31-03-2026. The present value of the defined benefit obligation, and the related current service cost and past service cost, were measured using the projected unit credit method.

(Rupees in Crores)

Gratuity (Funded)

Particulars	As at 31-03-2026	As at 31-03-2025
Liability recognized in the Balance Sheet		
Present value of defined benefit obligation		
Opening Balance	8.02	7.29
Current Service Cost	0.05	0.75
Past Service Cost	0.17	-
Interest Cost	0.07	0.51
Actuarial Loss/(Gain) on obligation	0.06	(0.09)
Effect of acquisition/ (divestiture)	(6.90)	-
Transfer In/(Out)		0.01
Benefits paid	(0.22)	(0.45)
Closing Balance	**1.25**	**8.02**
Less: Fair Value of Plan Assets		
Opening Balance	7.37	6.93
Expected Return on Plan assets less loss on investments	0.36	0.48
Actuarial (Loss)/Gain on Plan Assets	0.07	0.05
Transfer In/ (Out)		-
Effect of acquisition/ (divestiture)	(7.19)	-
Employers' Contribution*	0.65	0.36
Benefits paid	(0.22)	(0.45)
Closing Balance	**1.03**	**7.37**
Amount recognized in Balance Sheet	**0.22**	**0.65**
Amont recognized in Resulting Company	**-**	**0.63**
Amount recognized in Balance sheet	**0.22**	**0.02**

*Contribution has been made by the Resulting Company.

Notes to the Standalone Financial Statements

(Rupees in Crores)

Particulars	For the Year ended 31-03-2026	For the Year ended 31-03-2025
Expenses during the year		
Current Service cost	0.05	0.75
Past Service cost	0.17	-
Interest cost	0.07	0.51
Expected Retun on Plan assests	(0.36)	(0.48)
Expected Retun on Plan assests relating to the resulting Company	0.29	-
Component of defined benefit cost recognized in statement of profit & loss (refer note no 35(b)(iii)) & 37A	**0.22**	**0.79**
Remeasurement of net defined benefit liability		
- Actuarial Loss/(Gain) on defined benefit obligation	0.06	(0.09)
- Actuarial Loss/(Gain) on Plan Assets	(0.07)	(0.05)
Component of defined benefit cost recognized in other comprehensive income	**(0.01)**	**(0.14)**
Actual Return on plan assets	0.14	0.53
Break up of Plan Assets:		
Equity instruments	-	-
ii) Debt instruments	-	-
iii) Investment Funds with Insurance Company	100%	100%
Of which, Unit Linked	0%	0%
Of which, Traditional/ Non-Unit Linked	100%	100%
iv) Asset-backed securities	-	-
v) Structured debt	-	-

Note: None of the assets carry a quoted market price in an active market or represent the entity's own transferable financial instruments or are property occupied by the entity.

The figures pertaining for the year ended 31-03-2025 are before giving the demerger impact

Principal actuarial assumptions

Particulars	For the Year ended 31-03-2026	For the Year ended 31-03-2025
Discount Rate (pa)	6.40%	6.40%
Expected rate(s) of salary increase (pa)	7.00%	7.00%
Expected return on plan assets (pa)	6.40%	7.00%
Attrition rate (pa)	10.00%	10.00%
Mortality rate during employment	Indian assured lives mortality 2012-2014 Ult.	

(Rupees in Crores)

Experience adjustments

Particulars	31-03-2026	31-03-2025	31-03-2024	31-03-2023	31-03-2022
Defined Benefit Obligation	1.25	8.02	7.29	6.62	6.11
Plan Assets	1.03	7.37	6.93	6.06	5.55
Surplus / (Deficit)	(0.22)	(0.65)	(0.36)	(0.56)	(0.56)
Experience Adjustments on Plan Liabilities –(Loss)/Gain	(0.06)	0.37	0.40	(0.00)	0.10
Experience Adjustments on Plan Assets – (Loss)/Gain	0.07	0.05	0.05	(0.15)	(0.14)

The Company expects to contribute ₹0.22 crores (previous year ₹0.65 crores) to its gratuity plan for the next year.

In assessing the Company's post retirement liabilities, the Company monitors mortality assumptions and uses up-to date mortality tables, the base being the Indian assured lives mortality (2012-14) ultimate.

Expected return on plan assets is based on expectation of the average long term rate of return expected on investments of the fund during the estimated term of the obligations after considering several applicable factors such as the composition of plan assets, investment strategy, market scenario, etc.

The estimates of future salary increase, considered in actuarial valuation, take account of inflation, seniority, promotion and other relevant factors, such as supply and demand in the employment market.

The discount rate is based on the prevailing market yields of Government of India securities as at the balance sheet date for the estimated term of the obligations.

Effective March 29, 2018, the Government of India has notified the Payment of Gratuity (Amendment) Act, 2018 to raise the statutory ceiling on gratuity benefit payable to each employee to ₹20 lakhs from ₹10 lakhs Accordingly the amended and improved benefits, if any, are recognised as current year's expense as required under paragraph 103, Ind AS 19.

Sensitivity Analysis:

Significant actuarial assumptions for the determination of the defined benefit obligation are discount rate, expected salary increase and mortality. The sensitivity analysis below have been determined based on reasonably possible changes of the respective assumptions occurring at the end of the reporting period, while holding all other assumptions constant.

Notes to the Standalone Financial Statements

(Rupees in Crores)

Particulars	Impact on Defined benefit obligation			
	For the Year ended 31-03-2026		For the Year ended 31-03-2025	
	Increase	Decrease	Increase	Decrease
Discount rate (1% increase)	-	0.03	-	0.45
Discount rate (1% decrease)	0.03	-	0.52	-
Future salary growth (1% increase)	0.03	-	0.51	-
Future salary growth (1% decrease)	-	0.03	-	0.46
Attrition rate (1% increase)	-	0.00	-	0.03
Attrition rate (1% decrease)	0.00	-	0.04	-
Mortality (increase in expected life time by 1 year) (CY Rs.Nil & PY ₹4,000)	-	-	0.00	-
Mortality (increase in expected life time by 3 years)(CY Rs.1,000 &PY ₹11,000)	0.00	-	0.00	-

The sensitivity analysis presented above may not be representative of the actual change in the defined benefit obligation as it is unlikely that the change in assumptions would occur in isolation of one another as some of the assumptions may be correlated.

The average expected remaining lifetime of the plan members is 4 years (31-03-2025 - 6 years) as at the valuation date which represents the weighted average of the expected remaining lifetime of all plan participants.

The expected maturity analysis of the benefit payments of gratuity is as follows:

Particulars	Less than a year	Between 1 - 2 years	Between 3 - 5 years	Next 5 years	Total
31-03-2026 Defined benefit obligation (Gratuity)	0.59	0.04	0.20	0.28	1.11
Total	**0.59**	**0.04**	**0.20**	**0.28**	**1.11**
31-03-2025 Defined benefit obligation (Gratuity)	1.07	0.94	2.87	5.53	10.41
Total	**1.07**	**0.94**	**2.87**	**5.53**	**10.41**

The Company had deployed its investment assets in an insurance plan which is invested in market linked bonds. The investment returns of the market-linked plan are sensitive to the changes in interest rates as compared with the investment returns from the smooth return investment plan. The liabilities' duration is not matched with the assets' duration.

The liabilities of the fund are funded by assets. The company aims to maintain a close to full-funding position at each Balance Sheet date. Future expected contributions are disclosed based on this principle.

The methods and types of assumptions used in preparing the sensitivity analysis did not change compared to the prior period.

(Rupees in Crores)

46. Disclosure on Accounting for revenue from customers in accordance with Ind AS 115

Disaggregated revenue information

A. Type of goods and service

Particulars	For the Year ended 31-03-2026	For the Year ended 31-03-2025
(a) Sale of traded goods	128.55	-
(b) Other operating revenues		
Sale of scrap	-	-
Total Operating Revenue	**128.55**	**-**
In India	128.55	
Outside India	-	-

B. Timing of revenue recognition

Particulars	For the Year ended 31-03-2026		For the Year ended 31-03-2025	
	At a point of time	Over a period of time	At a point of time	Over a period of time
Sale of products and other operating income	128.55	Nil	-	Nil

C. Contract Balances

Particulars	As at 31-03-2026	As at 31-03-2025
Contract Assets	-	-
Contract Liabilities	-	-

D. Revenue recognised in relation to contract liabilities

Particulars	For the Year ended 31-03-2026	For the Year ended 31-03-2025
Revenue recognised in relation to contract liabilities	-	-

E. Reconciliation of revenue recognised in the statement of profit and loss with the contracted price

Particulars	For the Year ended 31-03-2026	For the Year ended 31-03-2025
Revenue at contracted prices	128.55	-
Less: Refund Liabilities	-	-
Total Revenue at contracted prices	128.55	-
Revenue from contract with customers	128.55	-

Notes to the Standalone Financial Statements (Rupees in Crores)

F. Unsatisfied or partially satis ed performance obligation

Particulars	As at 31-03-2026	As at 31-03-2025
Unsatisfied or partially satisfied performance obligation	Nil	Nil

47. RELATED PARTY DISCLOSURES

A. Names of Related parties with whom transactions have taken place during the year/previous year and nature of relationship:

Subsidiaries	Taurus Value Steel & Pipes Private Limited, Kutbullapur Mandal, Telangana
	Vishal Precision Steel Tubes and Strips Private Limited, Hoskote, Karnataka
	Steel Network (Holdings) Pte Limited, Singapore - Struck off w.e.f 26th December 2025
	Centurywells Roofing India Private Limited, Kancheepuram, Tamil Nadu
Other related parties and their relationship where transaction exists:	
Key Managerial Personnel	Mr. Sukumar Srinivas (Managing Director)
	Mr. C. Ravikumar (Whole-time Director) till 8th October 2025. w.e.f 9th October-2025 Non Executive Non Independent Director
	Mr. Alex Varghese (Chief Financial Officer) - Resigned w.e.f - 3rd October 2025
	Ms. Ereena Vikram (Company Secretary) - Resigned w.e.f - 3rd October 2025
	Mr. Satyanarayana J W (Chief Financial Officer)-Appointed w.e.f - 9th October 2025
	Mr.Ramesh S (Company Secretary)-Appointed w.e.f - 9th October 2025
	Mr.V.Ravichandar-Chairman and Independent Director - Retired on June 24, 2024
	Mr.B.Jayaraman-Chairman (w.e.f June 25, 2024) and Independent Director
	Mr.Chandu Nair - Independent Director - Retired on 28th July 2025.
	Ms.Jayashri Murali - Independent Director- Retired on March 18, 2025

(Rupees in Crores)

	Mr.RSV Sivaprasad - Non Executive and Non-Independent Director - Resigned on June 25, 2024
	Mr.N Muthuraman - Independent Director - w.e.f May 20, 2024
	Ms.Sujatha G-Independent Director - w.e.f March 14, 2025
	Mr. Dhananjay Mirlay Srinivas - Non Executive Non Independent Director w.e.f - 9th October 2025.
Relatives of Key Managerial Personnel	Mrs. Parwathi Mirlay Srikanth
Enterprise in which Key Managerial Personnel have significant influence	Shankara Holdings Private Limited, Bengaluru
	Shankara Buildpro Limited, Bengaluru, Karnataka,
	Purple Splash Materials Private Limited, Bengaluru, Karnataka
Enterprise in which relatives of Key Managerial Personnel have significant influence	The Café at Saanchi ,Bengaluru
Entities where control exist	Shankara Building Products Employees Gratuity Fund,Bengaluru

Notes to the Standalone Financial Statements (Rupees in Crores)

Related Party Disclosures Contd.

B.

Transactions with Related Parties	For the Year ended 31-03-2026	For the Year ended 31-03-2025
Purchase of Goods from (refer note 1 below)		
Taurus Value Steel & Pipes Private Limited	-	-
Vishal Precision Steel Tubes and Strips Private Limited	-	-
Centurywells Roofing India Private Limited	-	-
Shankara Buildpro limited	32.09	-
Centurywells Roofing India Private Limited	-	-
Sale of Goods to (refer note 1 below)		
Taurus Value Steel & Pipes Private Limited	-	-
Vishal Precision Steel Tubes and Strips Private Limited	-	-
Centurywells Roofing India Private Limited	-	-
Shankara Buildpro limited	96.46	-
	-	-
Rent paid to		
Taurus Value Steel & Pipes Private Limited	-	-
Vishal Precision Steel Tubes and Strips Private Limited	-	-
Centurywells Roofing India Private Limited	-	-
Managing Director	-	-
Relative of Key Managerial Personnel	-	-
Interest received from		
Vishal Precision Steel Tubes and Strips Private Limited	0.02	-
Taurus Value Steel & Pipes Private Limited	-	-
Centurywells Roofing India Private Limited	0.01	-
Shankara Buildpro Limited (CY Rs. 5,061 & PY Rs. 8,958)	0.00	0.00
Interest paid to		
Taurus Value Steel & Pipes Private Limited	-	-
Rent received from		
Taurus Value Steel & Pipes Private Limited	0.03	0.03
Vishal Precision Steel Tubes and Strips Private Limited	0.03	0.03
Centurywells Roofing India Private Limited	0.51	0.47
Shankara Buildpro Limited	4.85	0.01
Purple Splash Materials Private Limited (CY Rs.30,000)	0.00	-
Investments written off		
Steel Network (Holdings) Pte Limited, Singapore	0.30	-
Provision for dimunition in the value of investments written back		
Steel Network (Holdings) Pte Limited, Singapore	0.30	

(Rupees in Crores)

B.

Income on Corporate guarantee		
Taurus Value Steel & Pipes Private Limited (CY Rs. Nil & PY Rs.10,000)	-	0.00
Vishal Precision Steel Tubes and Strips Private Limited (CY Rs.10,000 & PY Rs.10,000)	0.00	0.00
Centurywells Roofing India Private Limited (CY Rs.10,000 & PY Rs.10,000)	0.00	0.00
Advances granted to /(repaid by):		
Vishal Precision Steel Tubes and Strips Private Limited	2.03	-
Vishal Precision Steel Tubes and Strips Private Limited	(2.03)	-
Centurywells Roofing India Private Limited	0.30	-
Shankara Buildpro Limited	-	0.03
Advances Received		
Shankara Buildpro Limited	3.54	-
Rental Deposit- Received from		
Vishal Precision Steel Tubes and Strips Private Limited	-	-
Centurywells Roofing India Private Limited	0.01	-
Shankara Buildpro Limited	0.84	-
Taurus Value Steel & Pipes Private Limited	-	-
Purple Splash Materials Private Limited (CY Rs.25,000)	0.00	
Contribution to employee related trusts made during the year		
Shankara Building Products Employees Gratuity Fund	-	-
Cancellation of Investments in subsidiary companies		
Shankara Buildpro Limited (Refer note no 9)	(0.01)	

Notes to the Standalone Financial Statements

(Rupees in Crores)

Transactions with Related Parties	For the Year ended 31-03-2026	For the Year ended 31-03-2025
Dividend paid to		
Key Managerial Personnel	2.84	3.51
Relatives of Key Managerial Personnel	0.05	0.05
Shankara Holdings Private Limited	0.05	0.05
Expenses incurred on behalf of subsidiaries		
Taurus Value Steel & Pipes Private Limited	-	-
Centurywells Roofing India Private Limited	0.32	
Vishal Precision Steel Tubes and Strips Private Limited	0.32	-
Transfer between divisions (Pursuant to the Scheme of Arrangement)		
Shankara Buildpro Limited	39.91	16.87

Transactions with Related Parties	For the Year ended 31-03-2026	For the Year ended 31-03-2025
Short-term employee benefits		
Chief Financial Officer	0.16	-
Company Secretary	0.03	-
Sitting fees paid to Non executive Directors	0.31	0.33
Guarantees and collaterals furnished / (withdrawn) to Subsidiary Company:		
Taurus Value Steel & Pipes Private Limited	-	(5.00)
Vishal Precision Steel Tubes and Strips Private Limited	30.00	55.00
Centurywells Roofing India Private Limited	-	25.00

Notes

1. Due to transitional arrangements, the Company executed certain sales and purchase transactions on behalf of Shankara Buildpro Limited, Bengaluru (Resulting Company) during the period commencing from 1st October 2025 to 31st March 2026. These transactions have been recorded at cost, and no profit or loss has been recognised . An amount of Rs 128.55 crores has been accounted for sales, with a corresponding amount recognised as purchase in the standalone financial statement.

2. As the future liability for gratuity is provided on an actuarial basis for the company as a whole, the amount pertaining to individual is not ascertainable and therefore not included above

3. Advances granted to subsidiaries are in the nature of Capital Advances

4. The transactions /balance outstanding for the years ended 31st March 2026 and 31st March 2025 are related to the remaining business of Shankara Building products Limited, Bengaluru

(Rupees in Crores)

C.

Balance Outstanding to/ from related parties	As at 31-03-2026	As at 31-03-2025
Advances Receivable / (Payable)		
Centurywells Roofing India Private Limited	0.30	-
Shankara Buildpro Limited	(3.54)	-
Interest Receivables		
Vishal Precision Steel Tubes and Strips Private Limited	0.02	-
Taurus Value Steel & Pipes Private Limited	-	-
Centurywells Roofing India Private Limited	0.01	-
Shankara Buildpro Limited (PY Rs. 8,062)	-	0.00
Remuneration payable to Key Managerial Personnel		
Chief Financial Officer	0.02	-
Company Secretary	0.01	-
Expenses receivable		
Vishal Precision Steel Tubes and Strips Private Limited	0.16	-
Centurywells Roofing India Private Limited	0.16	-
Shankara Buildpro Limited	-	0.04
Rent Receivable		
Taurus Value Steel & Pipes Private Limited (PY Rs.31,255)	-	0.00
Vishal Precision Steel Tubes and Strips Private Limited (PY Rs.27,540)	-	0.00
Centurywells Roofing India Private Limited	-	0.04
Shankara Buildpro Limited	-	0.02
Rental Deposit -Payable to		
Centurywells Roofing India Private Limited	0.10	0.08
Shankara Buildpro Limited (PY Rs.30,000)	0.84	0.00
Vishal Precision Steel Tubes and Strips Private Limited (Current Year Rs.45,000/-,Previous Year Rs.45,000/-)	0.00	0.00
Purple Splash Materials Private Limited (CY Rs.25,000)	0.00	
Investments in subsidiary companies (Refer note no 9)	38.80	38.66
Assets hypothecated as security against the loans availed by		
Centurywells Roofing India Private Limited	12.77	12.81
Guarantees & Collaterals furnished to		
(Refer note no 48 (C)(2)(ii) for maximum exposure)		
Vishal Precision Steel Tubes and Strips Private Limited	130.75	100.75
Centurywells Roofing India Private Limited	65.00	65.00
Guarantees furnished by		
Managing Director	-	-

Terms and Conditions

All outstanding balances are unsecured and are repayable in cash

Guarantees furnished to subsidiaries:

Guarantees furnished to the lenders of the subsidiaries are for availing working capital facilities from the lender banks.

Guarantees furnished by subsidiaries:

Guarantees furnished to the lenders of the company are for availing working capital facilities from the lender banks.

Guarantees furnished by managing director:

Personal guarantee furnished by the managing director to the company are for availing working capital facilities from the lender banks.

Notes to the Standalone Financial Statements (Rupees in Crores)

48. Financial Instruments

A. Capital Management

(1) Capital risk management

The Company's capital requirements are mainly to fund its expansion, working capital and strategic acquisitions. The principal source of funding of the Company has been, and is expected to continue to be, cash generated from its operations supplemented by borrowings from bank and funds from capital markets. The Company is not subject to any externally imposed capital requirements.

The Company regularly considers other financing and refinancing opportunities to diversify its debt profile, reduce finance cost and closely monitors its judicious allocation amongst competing expansion projects and strategic acquisitions, to capture market opportunities at minimum risk.

The Company monitors its capital using gearing ratio, which is net debt divided to total equity. Net debt includes, interest bearing loans and borrowings less cash and cash equivalents.

Particulars	Note No.	As at 31-03-2026	As at 31-03-2025
Long term borrowings	22	-	-
Current maturities of long-term debt	27	-	-
Short term borrowings	27	-	-
Less: Cash and cash equivalents	16	(0.15)	(0.01)
Net Debt (A)		(0.15)	(0.01)
Total Equity (B)	20, 21	235.90	210.00
Gearing Ratio (A / B)		(0.00)	(0.00)

i) Equity includes all capital and reserves of the Company that are managed as capital.

ii) Debt is defined as long and short term borrowings (excluding financial guarantee contracts), as described in Note 22 and 27

(2) Dividends

Particulars	As at 31-03-2026	As at 31-03-2027
Equity Shares		
(i) Final Dividend for the year ended March 31, 2025 of Rs.3 per fully paid share	7.27	-
(ii) Final Dividend for the year ended March 31, 2024 of Rs.3 per fully paid share	-	7.27

(Rupees in Crores)

B. Categories of financial instruments

Particulars	Note No	As at 31-03-2026		As at 31-03-2025	
		Carrying Value	Fair Value	Carrying Value	Fair Value
Financial assets					
Measured at amortised cost					
Loans	11	-	-	-	-
Other financial assets	12,18	1.16	1.16	0.76	0.76
Trade receivables	10,15	6.46	6.46	2.23	2.23
Cash and cash equivalents	16	0.15	0.15	0.01	0.01
Bank balances other than cash and cash equivalents	17	0.13	0.13	0.10	0.10
Non-current Investments	9	38.80	38.80	38.66	38.66
Total financial assets at amortised cost (A)		**46.70**	**46.70**	**41.76**	**41.76**
Total financial assets measured at fair value through other comprehensive income (B)		-	-	-	-
Measured at fair value through profit and loss					
Derivative asset not designated as hedge					
Foreign exchange forward contracts		-	-	-	-
Total financial assets measured at fair value through profit and loss (C)		**-**	**-**	**-**	**-**
Total financial assets (A+B+C)		**46.70**	**46.70**	**41.76**	**41.76**
Financial liabilities					
Measured at amortised cost					
Long term Borrowings *	22, 27	-	-	-	-
Short term Borrowings **	27	-	-	-	-
Trade payables	29	0.02	0.02	-	-
Lease Liabilities	23, 28	-	-	-	-
Other financial liabilities	24, 30	5.30	5.30	0.61	0.61
Total financial liabilities carried at amortised cost (A)		**5.32**	**5.32**	**0.61**	**0.61**
Total financial liabilities measured at fair value through profit and loss (B)		-	-	-	-
Total financial liabilities measured at fair value through other comprehensive income (C)		**-**	**-**	**-**	**-**
Total financial liabilities (A+B+C)		**5.32**	**5.32**	**0.61**	**0.61**

* including current maturities of long-term debt
** excluding current maturities of long-term debt

Notes to the Standalone Financial Statements

(Rupees in Crores)

C. Financial risk management

The Company has an Audit & Risk Management Committee established by its Board of Directors for overseeing the Risk Management Framework and developing and monitoring the Company's risk management policies. The risk management policies are established to ensure timely identification and evaluation of risks, setting acceptable risk thresholds, identifying and mapping controls against these risks, monitor the risks and their limits, improve risk awareness and transparency. Risk management policies and systems are reviewed regularly to reflect changes in the market conditions and the Company's activities to provide reliable information to the Management and the Board to evaluate the adequacy of the risk management framework in relation to the risk faced by the Company.

The risk management policies aims to mitigate the following risks arising from the financial instruments:
- Market risk
- Credit risk; and
- Liquidity risk"

(1) Market risk

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in the market prices

(i) Currency Risk

Exposure to currency risk

Particulars	As at 31-03-2026		As at 31-03-2025	
	USD	INR	USD	INR
Total foreign currency exposure in respect of recognised liabilities	-	-	-	-
Forward exchange contracts	-	-	-	-
Net Exposure	**-**	**-**	**-**	**-**

Sensitivity

Currency risks related to the amounts of foreign currency loans are fully hedged using derivatives that mature on the same dates as the loans are due for repayment.

(ii) Commodity price risk:

The Company's revenue is exposed to the market risk of price fluctuations related to the sale of its steel and other building products. Market forces generally determine prices for the steel products sold by the Company. These prices may be influenced by factors such as supply and demand, production costs (including the costs of raw material inputs) and global and regional economic conditions and growth. Adverse changes in any of these factors may reduce the revenue that the Company earns from the sale of its steel products.

The Company purchases the steel and other building products in the open market from third parties as well as from subsidiaries at prevailing market price. The Company is therefore subject to fluctuations in the prices of steel coil, steel pipes,sanitary wares etc.

The Company aims to sell the products at prevailing market prices. Similarly the Company procures the products based on prevailing market rates as the selling prices of steel products and the prices of inputs move in the same direction.

Inventory Sensitivity Analysis (Stock in trade)

A reasonably possible changes of 1% in prices of inventory at the reporting date, would have increased (decreased) equity and profit or loss by the amounts shown below. The analysis assumes that all other variables remain constant.

(Rupees in Crores)

Particulars	Impact on profit or (loss)		Impact on Equity, net of tax	
	As at 31-03-2026	As at 31-03-2025	As at 31-03-2026	As at 31-03-2025
1% increase in prices of Inventory	-	-	-	-
1% decrease in prices of Inventory	-	-	-	-

(iii) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company is exposed to interest rate risk since funds are borrowed at both fixed and floating interest rates. Interest rate risk is measured by using the cash flow sensitivity for changes in variable interest rate. The borrowings of the Company are principally denominated in rupees. The risk is managed by the Company by maintaining an appropriate mix between fixed and floating rate borrowings.

The following table provides a break-up of the Company's fixed and floating rate borrowings:

Particulars	As at 31-03-2026	As at 31-03-2025
Fixed rate borrowings	-	-
Floating rate borrowings	-	-
Total borrowings	-	-
Total Net borrowings as per Financial Statements	-	-
Add: Upfront fees	-	-
Total borrowings	-	-

Sensitivity analysis for variable-rate instruments

This analysis assumes that all other variables, in particular foreign currency exchange rates, remain constant.

Particulars	Impact on profit or (loss)		Impact on Equity, net of tax	
	As at 31-03-2026	As at 31-03-2025	As at 31-03-2026	As at 31-03-2025
100 basis points increase in interest rates	-	-	-	-
100 basis points decrease in interest rates	-	-	-	-

(2) Credit risk management:
Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the Company. Credit risk encompasses of both, the direct risk of default and the risk of deterioration of credit worthiness as well as concentration risks.

Company's credit risk arises principally from the trade receivables, advances and financial guarantees furnished to the lenders of the subsidiaries.

(i) Trade receivables:
Customer credit risk is managed centrally by the company and subject to established policy, procedures and control relating to customer credit risk management. Credit quality of a customer is assessed based on financial position, past performance, business/ economic conditions, market reputation, expected business etc. Based on that credit limit & credit terms are decided. Outstanding customer receivables are regularly monitored

Trade receivables consist of a large number of customers spread across diverse industries and geographical areas with no significant concentration of credit risk. The outstanding trade receivables are regularly monitored and appropriate action is taken for collection of overdue receivables.

Notes to the Standalone Financial Statements

(Rupees in Crores)

Year ended 31-03-2026

Expected credit loss for trade receivables under simplified approach

Ageing	Not Due	Less than 6 months	6 months 1 year	1-2 years	2-3 years	More than 3 years	Total
Gross carrying amount - Trade receivables	-	-	-	5.82	3.76	3.34	12.92
Expected credit losses (Loss allowance provision) - trade receivables	-	-	-	(2.91)	(1.88)	(1.67)	(6.46)
Carrying amount of trade receivables (net of impairment)	**-**	**-**	**-**	**2.91**	**1.88**	**1.67**	**6.46**

Year ended 31-03-2025

Expected credit loss for trade receivables under simplified approach

Ageing	Not Due	Less than 6 months	6 months 1 year	1-2 years	2-3 years	More than 3 years	Total
Gross carrying amount - Trade receivables	-	-	0.18	0.66	0.22	3.40	4.46
Expected credit losses (Loss allowance provision) - trade receivables	-	-	(0.09)	(0.33)	(0.11)	(1.70)	(2.23)
Carrying amount of trade receivables (net of impairment)	**-**	**-**	**0.09**	**0.33**	**0.11**	**1.70**	**2.23**

(ii) Financial guarantees furnished :

The company has furnished Corporate guarantee to the lenders of the subsidiaries for availing working capital facilities.

Maximum amount of exposure if the guarantee is called on, in the event of default:

As at 31-03-2026	As at 31-03-2025
195.75	**104.34**

The company does not anticipate any downfall in the current level of performance of the subsidiaries in the near future. The networth of the subsidiaries are sufficient enough to manage in the event of default.

(Rupees in Crores)

(3) Liquidity risk management

Liquidity risk refers to the risk of financial distress or extraordinary high financing costs arising due to shortage of liquid funds in a situation where business conditions unexpectedly deteriorate and requiring financing. The Company requires funds both for short term operational needs as well as for strategic acquisitions. The Company generates sufficient cash flow for operations, which together with the available cash and cash equivalents and borrowings provide liquidity. The Company manages liquidity risk by maintaining adequate reserves, banking facilities and reserve borrowing facilities, by continuously monitoring forecast and actual cash flows, and by matching the maturity profiles of financial assets and liabilities.

The company has access to the following undrawn borrowing facilities at the end of the reporting period:

Financing arrangements

Particulars	As at 31-03-2026	As at 31-03-2025
Floating Rate		
- Expiring within one year	-	-
- Expiring beyond one year	-	-
	-	-

The following tables detail the Company's remaining contractual maturity for its non-derivative financial liabilities with agreed repayment periods and its non-derivative financial assets. The tables have been drawn up based on the undiscounted cash flows of financial liabilities based on the earliest date on which the Company can be required to pay. The tables include both interest and principal cash flows.

With respect to floating rate, the undiscounted amount is derived from interest rate curves at the end of the reporting period. The contractual maturity is based on the earliest date on which the Company may be required to pay.

Notes to the Standalone Financial Statements

(Rupees in Crores)

Liquidity exposure as at 31-03-2026

Particulars	Note no	< 1 year	1-5 years	> 5 years	Total
Financial assets					
Loans	11	-	-	-	-
Other financial assets	12,18	0.99	0.17	-	1.16
Trade receivables	10,15	-	6.46	-	6.46
Cash and cash equivalents	16	0.15	-	-	0.15
Bank balances other than cash and cash equivalents	17	0.13	-	-	0.13
Non-current Investments	9	-	-	38.80	38.80
Total financial assets		**1.27**	**6.63**	**38.80**	**46.70**
Financial liabilities					
Long term Borrowings *	22,27	-	-	-	-
Short term Borrowings**	27	-	-	-	-
Trade payables	29	0.02	-	-	0.02
Lease Liabilities	23,28	-	-		-
Other financial liabilities	24,30	4.26	1.04	-	5.30
Total financial liabilities		**4.28**	**1.04**	**-**	**5.32**

* including current maturities of long-term debt
**excluding current maturities of long-term debt

Liquidity exposure as at 31-03-2025

Particulars	Note no	< 1 year	1-5 years	> 5 years	Total
Financial assets					
Loans	11	-	-	-	-
Other financial assets	12,18	0.59	0.17	-	0.76
Trade receivables	10,15	-	2.23	-	2.23
Cash and cash equivalents	16	0.01	-	-	0.01
Bank balances other than cash and cash equivalents	17	0.10	-	-	0.10
Non-current Investments	9	-	-	38.66	38.66
Total financial assets		**0.70**	**2.40**	**38.66**	**41.76**
Financial liabilities					
Long term Borrowings *	22,27	-	-	-	-
Short term Borrowings**	27	-	-	-	-
Trade payables	29	-	-	-	-
Lease Liabilities	23,28	-	-		-
Other financial liabilities	24,30	0.40	0.21	-	0.61
Total financial liabilities		**0.40**	**0.21**	**-**	**0.61**

* including current maturities of long-term debt
**excluding current maturities of long-term debt

Notes to the Standalone Financial Statements (Rupees in Crores)

The amount of guarantees furnished on behalf of subsidiaries included in note no.47(c) represents the maximum amount the Company could be forced to settle for the full guaranteed amount. Based on the expectation at the end of the reporting period, the Company considers that it is more likely than not that such an amount will not be payable under the arrangement.

Collateral

The Company has hypothecated part of its financial assets in order to fulfill certain collateral requirements for the banking facilities extended to the Company. There is an obligation to return the securities to the Company once these banking facilities are surrendered. (refer note no 44)

D. Level wise disclosure of financial instruments

Particulars	Note No	As at 31-03-2026				As at 31-03-2025			
		Carrying Value	Fair value			Carrying Value	Fair value		
			Level 1	Level 2	Level 3		Level 1	Level 2	Level 3
Financial assets									
Loans	11	-				-			
Other financial assets	12,18	1.16				0.76			
Trade receivables	10,15	6.46				2.23			
Cash and cash equivalents	16	0.15				0.01			
Bank balances other than cash and cash equivalents	17	0.13				0.10			
Non-current Investments	9	38.80				38.66			
Total financial assets		**46.70**	-	-	-	**41.76**	-	-	-
Financial liabilities									
Long term Borrowings *	22,27	-				-			
Short term Borrowings**	27	-				-			
Trade payables	29	0.02				-			
Lease Liabilities	23,28	-				-			
Other financial liabilities	24,30	5.30			0.99	0.61			0.16
Total financial liabilities		**5.32**	-	-	**0.99**	**0.61**	-	-	**0.16**

*** including current maturities of long-term debt**
****excluding current maturities of long-term debt**

The carrying amounts of trade receivables, trade payables, cash and cash equivalents, other bank balances and other financial assets and liabilities other than those disclosed in the above table, are considered to be the same as their fair values, due to their short term nature.

Notes to the Standalone Financial Statements

(Rupees in Crores)

49. CORPORATE SOCIAL RESPONSIBILITY

The provisions of Corporate Social Responsibility (Section 135 of the Companies Act, 2013) are applicable to the company.
a) Gross amount required to be spent by Company during the year - Rs. 1.08 Crores
(Previous year: Rs.1.35 Crores)
b) Amount spent during the year:

Year ended 31-03-2026

Particulars	Amount required to be spent for the year	Amount of expenditure incurred	Shortfall at the end of the year	Total of previous years shortfall
a) Construction / acquisition of any assets	-	-	-	-
b) On purpose other than (a) above	1.08	1.57	-	-

Year ended 31-03-2025

Particulars	Amount required to be spent for the year	Amount of expenditure incurred	Shortfall at the end of the year	Total of previous years shortfall
a) Construction / acquisition of any assets	-	-	-	-
b) On purpose other than (a) above	1.35	1.38	-	-

Amount paid is included under Other expenses (refer note no 37)

(c) Nature of CSR Activities - Healthcare infrastructure, education, environment sustainability, rehabilitating abandoned women and children.

Details of Excess amount spent:

In case of Section 135(5) of the Companies Act (other than ongoing project)			
Opening Balance as at 01-04-2025	Amount required to be spent for the year	Amount spent by the Company during the year	Closing balance as at 31-03-2026
-	1.08	1.57	0.49

In case of Section 135(5) of the Companies Act (other than ongoing project)			
Opening Balance as at 01-04-2024	Amount required to be spent for the year	Amount spent by the Company during the year	Closing balance as at 31-03-2025
-	1.35	1.38	

50. PREVIOUS YEAR FIGURES

The previous year figures has been regrouped/rearranged wherever necessary to conform to the current year's presentation.

(Rupees in Crores)

51. RATIOS AS PER THE SCHEDULE III REQUIREMENTS

A.Current ratio=Current assets / Current liabilities

Particulars	As at 31.03.2026	As at 31.03.2025
Current assets	2.59	1.33
Current Liabilities	4.78	0.43
Ratio (times)	**0.54**	**3.09**
% change from previous year	**(82.52%)**	

Reason for change more than 25% : Increase in current liabilities

B.Net Debt-Equity Ratio =Net debt / total equity

Particulars	As at 31.03.2026	As at 31.03.2025
Net Debt (refer note (i) below)	(0.15)	(0.01)
Equity	235.90	210.00
Ratio (times)	**(0.00)**	**(0.00)**
% change from previous year	**0.00%**	

Note

(i) Net debt = Long term borrowings + Short term borrowings - Cash and cash equivalents

Reason for change more than 25%: Not Applicable

C. Debt service coverage ratio=Earnings available for debt service / Interest expense and principal repayment of long term loan made during the year.

This ratio is not applicable as there are no borrowings.

D. Return on equity ratio=Net profit after tax / average equity

Particulars	As at / For the Year ended 31-03-2026	As at / For the Year ended 31-03-2025
Net profit/ (loss) after tax	(6.75)	(5.18)
Average shareholders equity (refer note (i) below)*	222.95	210.00
Ratios (percentage)	(3.03%)	(2.47%)
% change from previous year	**22.67%**	

Note

(i) Average shareholders equity = (Total equity as at beginning of respective year + total equity as at end of respective year) divided by 2

Reason for change more than 25%: Not applicable

Notes to the Standalone Financial Statements

(Rupees in Crores)

E. Inventory turnover ratio= Cost of goods sold / average inventory
This ratio is not applicable as there is no inventory.

F.Trade receivables turnover ratio = Sales / Average trade receivables

This ratio is not applicable as there is no Revenue from Operations. (Refer Note No. 33)

G.Trade payables turnover ratio = Purchases / Average trade payables
This ratio is not applicable as there are no purchases. (Refer Note No. 33)

H.Net capital turnover ratio = Revenue from operations / Working capital
This ratio is not applicable as there is no Revenue from Operations. (Refer Note No. 33)

I.Net profit ratio = Net profit after tax / Revenue from operations
This ratio is not applicable as there is no Revenue from Operations. (Refer Note No. 33)

J. Return on Capital employed = Earnings before interest and taxes (EBIT) / Average Capital employed

Particulars	As at / For the Year ended 31-03-2026	As at / For the Year ended 31-03-2025
EBIT (refer note (i) below)	(6.41)	(4.01)
Average Capital employed (refer note (ii) & (iii) below)*	222.87	209.99
Ratios (percentage)	**(2.88%)**	**(1.91%)**
% change from previous year	**50.79%**	

Note:

(i) EBIT = Profit before taxes + finance cost

(ii) Capital employed = Total equity + Long term borrowings + Short term borrowings - Cash and cash equivalents

(iii) Average Capital employed = (Capital Employed at beginning of respective year + Capital Employed at end of respective year) divided by 2

Reason for change more than 25%: Decrease in EBIT

K.Return on investment = Income generated from investments / average investments

This is not applicable as the invetsments are made only in the subsidiaries. Benchmarking the return on annual basis will not reflect yield from such investments.

*Average applied only for the current year and with respect to the previous year ratios have been computed based on the year end figure without averaging.

(Rupees in Crores)

52. No proceedings have been initiated or pending against the Company for holding Benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and the Rules made there under

53. The Company has not advanced or loaned or invested funds to any other person(s) or entity (ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:
(a) directly or indirectly lend or invest in other persons or entities identified in any manner what so ever by or on behalf of the company (ultimate beneficiaries) or
(b) provide any guarantee, security or the like to or on behalf of the ultimate beneficiary

54. The Company has not received any fund from any person(s) or entity (ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:
(a) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
(b) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries

55. The Company has not operated in any crypto currency or Virtual Currency transactions

56. Balances outstanding with nature of transactions with struck off comapanies as per section 248 of the companies act , 2013 :

Name of the Struck off Company	Nature of transactions with struck off company	Balance outstanding as at 31-03-2026	Balance outstanding as at 31-03-2025	Relationship with struck off companies, if any to be disclosed
Sunbio Organics India Pvt.Ltd.	Trade Receivables		0.20	Third party customer
Arpann Megacorp International Private Limited	Trade Receivables		0.20	Third party customer
Yesh Trading Company	Trade Receivables	0.36	0.36	Third party customer

To the extent information is available with the company the details of struck off companies , as per the master data base in Ministry of Corporate Affairs (MCA) Portal is provided.

57. During the year the Company has not disclosed or surrendered, any income other than the income recognised in the books of accounts in the tax assessments under Income Tax Act, 1961.

58. The Company has complied with the number of layers prescribed under clause (87) of Section 2 of the Companies Act, 2013 read with Companies (Restriction on number of Layers) Rules, 2017.

59. Compliance with Approved Scheme of Arrangement ["Scheme"]
The Board of Directors of the company at their meeting held on 18th December, 2023 approved a Scheme of Arrangement under section 230-232 and read with applicable provisions of the Companies Act,2013 for demerger of the Demerged undertaking (“Trading Business “) of Shankara Building Products Limited (“Demerged Company”) in to Shankara Buildpro Limited (“Resulting Company”) and their respective Shareholders and creditors (“Scheme”).

The appointed date of the Scheme is 01.04.2024

The Scheme inter-alia provides for :
(i) Demerger, transfer and vesting of Trading business from the Demerged Company into the Resulting company on a going concern basis
(ii) Reduction and cancellation of equity share capital of the Resulting Company held by the Demerged company

Notes to the Standalone Financial Statements

(Rupees in Crores)

(iii) Issuance and allotment of Equity shares by the Resulting Company to all the shareholders of the Demerged company as per the Share Entitlement Ratio ie for every 1 (one) fully paid equity share of face value of INR 10/- (Indian Rupees Ten only) each, held in the Demerged Company as on the Record date (as defined in the scheme) the equity shareholders of the Demerged Company shall be issued 1 (one) fully paid equity share of face value of INR 10 /- (Indian Rupees Ten only) each in the Resulting Company, in consideration of transfer of the Demerged undertaking

On 21st August, 2025, the Hon'ble National Company Law Tribunal , Bengaluru Bench ('NCLT') approved the Scheme. The Scheme has become effective on 9th September 2025 upon filing of the certified copies of the NCLT Order sanctioning the Scheme , with the respective Jurisdictional Registrar of Companies.

The figures for the year ended 31st March 2025 have been restated by the Company so as to contain figures of only the remaining business of the company

Pursuant to the scheme, the assets and liabilities relating to the Trading business of the Demerged Company as at 1st April 2024 , stand vested to the Resulting Company , as detailed hereunder :

(Rupees in Crores)

Particulars	Amount (in INR Crores)
Assets Transferred	
Non-Current Assets:	
Property, Plant & Equipment	37.89
Right of Use Asset	2.41
Intangible Assets under Development	2.89
Loans	0.06
Other Financial Assets	7.50
Deferred Tax Assets (Net)	3.52
Other Non-Current Assets	0.33
Current Assets:	
Inventories	348.16
Trade Receivables	633.56
Cash & Cash Equivalents	27.59
Other Bank Balances	1.17
Other Financial Assets	0.87
Other Current Assets	30.78
Total Value of Assets Transferred	**1,096.73**
Liabilities Transferred	
Non-Current Liabilities:	
Borrowings	14.40
Lease Liabilities	1.59
Other Financial Liabilities	0.01
Current Liabilities:	
Borrowings	61.00
Lease Liabilities	1.19
Trade Payables	585.34
Other Financial Liabilities	9.51
Other Current Liabilities	23.06
Provisions	0.54
Current Tax Liabilities (Net)	4.46
Total Value of Liabilities Transferred	**701.10**
Excess of Assets over Liabilities to be setoff against Retained Earnings	**395.63**
Investment in the books cancelled	**0.01**

Notes to the Standalone Financial Statements

(Rupees in Crores)

Reconciliation of Reported and Restated Standalone Balance Sheet for the year ended 31st March 2025 pursuant to Scheme of Arrangement ["Scheme"]

Particulars	As at 31-03-2025 (A)	Transfer on account of Demerger Note No. 59 (B)	Regrouped (C)	As at March 31, 2025 (Restated) (A+B+C)
I ASSETS				
(1) Non-current assets				
(a) Property, Plant and Equipment	197.37	(39.36)	(155.05)	2.96
(b) Capital work-in-progress	1.46	(0.07)	-	1.39
(c) Investment Property	10.24	-	155.05	165.29
(d) Right-of-use Asset	1.65	(1.65)	-	-
(e) Intangible assets	-	-	-	-
(f) Intangible assets under development	4.57	(4.57)	-	-
(g) Financial Assets				
(i) Investments	38.66	-	-	38.66
(ii) Trade receivables	2.23	-	-	2.23
(iii) Loans	0.05	(0.05)	-	-
(iv) Other financial assets	8.11	(7.94)	-	0.17
(h) Other non-current assets	7.71	(0.33)	-	7.38
Total Non-current assets	**272.05**	**(53.97)**	**-**	**218.08**
(2) Current assets				
(a) Inventories	381.85	(381.85)	-	-
(b) Financial Assets				
(i) Trade receivables	769.94	(769.94)	-	-
(ii) Cash and cash equivalents	22.04	(22.03)	-	0.01
(iii) Bank balances other than (ii) above	1.44	(1.34)	-	0.10
(iv) Other financial assets	1.77	(1.18)	-	0.59
(c) Current Tax Assets(Net)	-	0.08	-	0.08
(d) Other current assets	19.55	(19.00)	-	0.55
Total current assets	**1,196.59**	**(1,195.26)**	**-**	**1.33**
Total Assets	**1,468.64**	**(1,249.23)**	**-**	**219.41**
II EQUITY AND LIABILITIES				
Equity				
(a) Equity Share capital	24.25	-	-	24.25
(b) Other Equity	642.81	(457.06)	-	185.75
Total Equity	**667.06**	**(457.06)**	**-**	**210.00**
Liabilities				
(1) Non-Current Liabilities				
(a) Financial Liabilities				
(i) Borrowings	2.40	(2.40)	-	0.00
(ia) Lease Liabilities	1.34	(1.34)	-	-
(ii) Other financial liabilities	0.22	(0.01)	-	0.21
(b) Provisions	0.30	-	-	0.30
(c) Deferred tax liabilities (Net)	4.08	4.39	-	8.47
Total Non-current liabilities	**8.34**	**0.64**	**-**	**8.98**
(2) Current liabilities				
(a) Financial Liabilities				
(i) Borrowings	52.70	(52.70)	-	-
(ia) Lease Liabilities	0.44	(0.44)	-	-
(ii) Trade payables:-				
(A) total outstanding dues of micro enterprises and small enterprises ; and	24.34	(24.34)	-	-
(B) total outstanding dues of creditors other than micro enterprises and small enterprise	686.03	(686.03)	-	-
(iii) Other financial liabilities	10.82	(10.42)	-	0.40
(b) Other current liabilities	16.36	(16.35)	-	0.01
(c) Provisions	0.86	(0.84)	-	0.02
(d) Current Tax Liabilities(Net)	1.69	(1.69)	-	-
Total current liabilities	**793.24**	**(792.81)**	**-**	**0.43**
Total Equity and Liabilities	**1,468.64**	**(1,249.23)**	**-**	**219.41**

Notes to the Standalone Financial Statements

(Rupees in Crores)

Reconciliation of Reported and Restated Standalone Statement of Profit and Loss for the year ended 31st March 2025 pursuant to Scheme of Arrangement ["Scheme"]

	Particulars	As at 31-03-2025 (A)	Transfer on account of Demerger Note No. 59 (B)	Regrouped (C)	As at March 31, 2025 (Restated) (A+B+C)
I	Revenue From Operations	5,267.38	(5,267.38)	-	-
II	Other Income	2.75	(1.77)	0.46	1.44
III	**Total Income (I+II)**	**5,270.13**	**(5,269.15)**	**0.46**	**1.44**
IV	**Expenses**				
	a) Purchases of Stock-in-Trade	5,038.38	(5,038.38)	-	-
	b) Changes in inventories of Stock-in-Trade	(35.33)	35.33	-	-
	c) Employee benefits expense	51.05	(50.44)	-	0.61
	d) Finance costs	42.27	(42.27)	-	-
	e) Depreciation and amortization expense	9.97	(8.02)	-	1.95
	f) Other expenses	66.68	(64.25)	0.46	2.89
	Total expenses (IV)	**5,173.02**	**(5,168.03)**	**0.46**	**5.45**
V	**Profit before exceptional items and tax [III-IV]**	97.11	(101.12)	-	(4.01)
VI	Exceptional items	-	-	-	-
VII	**Profit before tax [V+VI]**	97.11	(101.12)	-	(4.01)
VIII	Tax expense:				
(1)	Current tax	23.93	(23.93)	-	-
(2)	Tax relating to earlier years	(0.10)	0.10	-	-
(3)	Deferred tax	0.26	0.91	-	1.17
	Total Tax Expense	**24.09**	**(22.92)**	**-**	**1.17**
IX	**Profit for the year (VII-VIII)**	**73.02**	**(78.20)**	**-**	**(5.18)**
X	**Other Comprehensive Income**				
A	**Items that will not be reclassified to profit or loss**				
	(i) Re-measurements of the defined benefit plans	0.14	(0.14)	-	-
	(ii) Income tax relating to items that will not be reclassified to profit or loss	(0.04)	0.04	-	-
	Total A	**0.10**	**(0.10)**	**-**	**-**
B	**Items that will be reclassified to profit or loss**				
	(i) Effective portion of cash flow hedges	-	-	-	-
	(ii) Income tax relating to items that will be reclassified to profit or loss	-	-	-	-
	Total B	**-**	**-**	**-**	**-**
	Total Other Comprehensive Income (A+B)	**0.10**	**(0.10)**	**-**	**-**
XI	**Total Comprehensive Income for the year (IX+X)**	**73.12**	**(78.30)**	**-**	**(5.18)**

Notes to the Standalone Financial Statements

(Rupees in Crores)

Reconciliation of Reported and Restated Standalone Statement of Cash Flows for the year ended 31st March 2025 pursuant to Scheme of Arrangement ["Scheme"]

Particulars	As at 31-03-2025 (A)	Transfer on account of Demerger Note No. 59 (B)	As at March 31, 2025 (Restated) (A+B)
Cashflows from / (used in) Operating Activities	83.11	(84.82)	(1.71)
Cashflows from / (used in) Investing Activities	(18.39)	9.85	(8.54)
Cashflows from / (used in) Financing Activities	(70.90)	63.68	(7.22)
Total	**(6.18)**	**(11.29)**	**(17.47)**

60. The company has not granted loans or advances in the nature of loans to any Promoters, Directors, KMPs which are repayable on demand or without specifying any terms or period of repayments but has granted advances in the nature of loans to its related parties i.e. two wholly owned subsidiaries which are repayable on demand. Refer Note No. 9 (a).

Type of borrower	Amount of advance in the nature of loans outstanding	Percentage of the total loans and advances in the nature of loans
Related parties	0.30	100.00%

61. The financial statements has been approved by the Board of directors at their meeting held on 5th May, 2026.

As per our report attached of even date

For and on behalf of the Board of Directors

For SUNDARAM & SRINIVASAN
Chartered Accountants
ICAI Firm Reg.No: 004207S

Srinivasan K
Partner
Membership No: 209120

Sukumar Srinivas
Managing Director
DIN: 01668064

C.Ravikumar
Director
DIN: 01247347

Satyanarayana J W
Chief Financial Officer

Ramesh S
Company Secretary
ACS Membership No: A73558

Place : Chennai
Date : May 5, 2026

Place : Bengaluru
Date : May 5, 2026

Shankara
Building Products Limited