Email : contact@windsormachines.com
Website : www.windsormachines.com
CIN : L99999MH1963PLC012642

WINDSOR
Partner in progress

WINDSOR MACHINES LIMITED
Registered Office :
102/103, 1st Floor, Devmilan CHS,
Next To Tip Top Plaza, LBS Road,
Thane (W) - 400604, Maharashtra, India
Ph. : +91 22 25836592, Fax : +91 22 25836285

Date: September 5, 2020

To,
The National Stock Exchange of India Ltd.,
Exchange Plaza, 5th floor,
Plot No. C/1, G Block,
Bandra-Kurla Complex,
Bandra (E),
Mumbai - 400 051.

Company Symbol: WINDMACHIN

Dear Sir,

Sub: Submission of Annual Report for the financial year 2019-20 & Notice convening 57th Annual General Meeting.

In terms of Regulation 30 and 34 of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015, please find enclosed the Annual Report of Windsor Machines Limited (the Company) for the Financial Year 2019-20 along with notice convening 57th Annual General Meeting of the members of the Company, scheduled to be held on Wednesday, September 30, 2020 through Video Conferencing/Other Audio Visual Means (VC) at 11:30 a.m.

Kindly take the said Annual Report on record.

Thanking you,
Yours faithfully,
For **WINDSOR MACHINES LIMITED**

Priti Patel
Company Secretary & Compliance Officer
Membership No.: FCS 8392

Encl.: As Above

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Windsor Makes it **POSSIBLE**

57th ANNUAL REPORT 2019 - 20

WINDSOR MACHINES LIMITED

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BOARD OF DIRECTORS

Mr. T. S. Rajan - Executive Director & CEO
Mr. Shishir Dalal
Mr. Manoj Lodha (w.e.f. July 31, 2020)
Mr. P. C. Kundalia (Upto June 15, 2020)
Mr. M. K. Arora
Mr. Jayant Thakur
Ms. Mahua Roy Chowdhury

COMPANY SECRETARY

Ms. Priti Patel

CHIEF FINANCIAL OFFICER

Mr. Vatsal Parekh

AUDITORS

M/s. Niraj D. Adatia & Associates
Chartered Accountants
(Resigned on July 31, 2020)

M/s. JBTM & Associates LLP
Chartered Accountants
(Appointed on August 30, 2020)

BANKER

YES Bank Ltd.

REGISTERED OFFICE

102/103, Devmilan Co. op Housing Society,
Next to Tip Top Plaza, L B S Road,
Thane (W) - 400 604.

CORPORATE OFFICE

Plot No. 5402-5403, Phase IV,
GIDC, Vatva, Ahmedabad - 382 445.

PLANT LOCATION

THANE
Plot No. E-6, U2 Road, Wagle Industrial Estate, Thane - 400 604.

VATVA
Plot No. 5402-5403, Phase IV, GIDC, Vatva, Ahmedabad - 382 445.

CHHATRAL
Plot No. 6 & 7, GIDC, Chhatral, Tal. Kalol, Dist. Gandhinagar - 382 729.

ITALY
Wintal Machines Srl
Viale Enrico Mattei, 16 25080 Mazzano (BS) - Italy.

REGISTRAR & TRANSFER AGENTS

Link Intime India Pvt. Ltd.
C 101, 247 Park, L.B.S. Marg,
Vikhroli (West), Mumbai - 400 083.

Tel.: 022 4918 6000/6270 | Fax: 022 4918 6060
E-mail: rnt.helpdesk@linkintime.co.in

57th ANNUAL REPORT 2019 - 20

57th ANNUAL GENERAL MEETING

Date : Sep. 30, 2020

Day : Wednesday

Time : 11:30 am

Place : Through Video Conferencing (VC)/ Other Audio Visual Means (OAVM)

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NOTICE

NOTICE IS HEREBY GIVEN THAT THE 57TH ANNUAL GENERAL MEETING OF THE MEMBERS OF WINDSOR MACHINES LIMITED WILL BE HELD ON WEDNESDAY, SEPTEMBER 30, 2020 AT 11:30 A.M THROUGH VIDEO CONFERENCING/OTHER AUDIO VISUAL MEANS (VC) TO TRANSACT THE FOLLOWING BUSINESS:

ORDINARY BUSINESS:

1. To receive, consider and adopt the Audited Financial Statements of the Company on Standalone and Consolidated basis for the Financial Year ended March 31, 2020 together with the Reports of the Board of Directors and the Auditors thereon.

2. To appoint a Director in place of Mr. Jayant Thakur (DIN 01328746) who retires by rotation and being eligible, offers himself for re-appointment.

3. To Appoint statutory Auditors.

   To consider and if thought fit, to pass the following resolution as an Ordinary Resolution, with or without modification.

   "RESOLVED THAT pursuant to the provisions of Section 139 (8) of the Companies Act, 2013 read with the Companies (Audit and Auditors) Rules, 2014 and other applicable provisions, rules, if any, (including any statutory modification(s), clarifications, exemptions or re-enactments thereof for the time being in force) and upon recommendation of the Audit Committee & Board of Directors, M/s. JBTM & Associates LLP, Chartered Accountants, Mumbai, having FRN.: 100365W, be and are hereby appointed as Statutory Auditors of the Company, to fill the casual vacancy caused by the resignation of M/s. Niraj Adatia & Associates, Chartered Accountants, Mumbai(FRN.: 129486W)".

   "RESOLVED FURTHER THAT M/s. JBTM & Associates LLP, Chartered Accountants, Mumbai, having FRN.: 100365W, be and are hereby appointed as Statutory Auditors of the Company to hold the office from August 30, 2020, until the conclusion of the ensuing 57th Annual General Meeting of the Company, at such remuneration plus applicable taxes, and out of pocket expenses, as may be mutually agreed with the Board of Directors, considering recommendation of the Audit Committee of the Company."

   "RESOLVED FURTHER THAT pursuant to the provisions of Section 139, 141,142 and other applicable provisions of the Companies Act, 2013 read with rules made thereunder (including any statutory modification(s) or re-enactment thereof for the time being in force), and upon recommendation of the Audit Committee and Board of Directors, consent of the members of the Company be and is hereby accorded to appoint M/s. JBTM & Associates LLP, Chartered Accountants, Mumbai, having FRN.: 100365W, as the Statutory Auditors of the Company to conduct the statutory audit for a period of five years commencing from the conclusion of this 57th Annual General Meeting till the conclusion of 62nd Annual General Meeting of the Company at such remuneration and out-of-pocket expenses, as may be mutually agreed with the Board of Directors, considering recommendation of the Audit Committee of the Company."

SPECIAL BUSINESS:

4. Appointment of Mr. Manoj Lodha (DIN 07349179) as Non-Executive Independent Director of the Company for a period of 5 years w.e.f. July 31, 2020 to July 30, 2025 :

   To consider and if thought fit, to pass the following resolution as an Ordinary Resolution:

   "RESOLVED THAT pursuant to Section 149, 152 read with Schedule IV and all other applicable provisions of the Companies Act, 2013 (the Act) and the Companies (Appointment and Qualification of Directors) Rules, 2014 (including any statutory modifications(s) or enactment thereof for the time being in force) and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended from time to time, Mr. Manoj Lodha (DIN: 07349179) who was appointed as an Additional (Independent) Director of the Company pursuant to the provisions of Section 161(1) of the Act with effect from July 31, 2020 and who holds office up to the date of this Annual General Meeting and who qualifies for being appointed as an Independent Director and in respect of whom the Company has received a notice in writing under Section 160 of the Act from a member proposing his candidature for the office of Director, be and is hereby appointed as Non-executive, Independent Director of the

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Company, not liable to retire by rotation, to hold office for a period of 5 (five) years with effect from July 31, 2020 to July 30, 2025."

5. Approval of remuneration to be paid to the Cost Accountants for the year 2020-21:

To consider and if thought fit, to pass with or without modification(s), the following resolution as an Ordinary Resolution:

"RESOLVED THAT pursuant to the provisions of Section 148 and all other applicable provisions of the Companies Act, 2013 and the Rules framed thereunder, as amended from time to time, and such other permissions as may be necessary, the payment of the remuneration of ₹ 92,000 (Rupees Ninety Two Thousand Only) plus applicable Service Tax and reimbursement of out of pocket expenses at actuals to M/s. Ashish Bhavsar & Associates, Cost Accountants (Firm Registration No. 000387) who were appointed by the Board of Directors of the Company, as "Cost Auditors" to conduct the audit of the cost records maintained by the Company for the Financial Year ending on March 31, 2021, be and is hereby ratified and approved.**"**

Registered Office:
102/103, Devmilan Co. Op. Housing Society,
Next to Tip Top Plaza,
L B S Road,
Thane (w) - 400 604.

By Order of the Board of Directors

Priti Patel
Company Secretary
Membership No.: FCS 8392

Place : Mumbai
Date : August 30,2020

NOTES :

(a) In view of the continuing Covid-19 pandemic, the Ministry of Corporate Affairs ("MCA") has vide its circular dated May 5, 2020, April 8, 2020 and April 13, 2020 permitted the holding of the Annual General Meeting ("AGM") through VC / OAVM, without the physical presence of the Members at a common venue. In compliance with the provisions of the Companies Act, 2013 ("Act"), SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended from time to time, and MCA Circulars, the AGM of the Company is going to held through VC / OAVM.

(b) The relative Explanatory Statement pursuant to Section 102 of the Companies Act, 2013, in respect of the business under Item No. 3 to 5 of the accompanying Notice and the details in respect of the Directors proposed to be appointed/re-appointed at the Annual General Meeting to be provided under Regulation 36 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 with Stock Exchange(s) where the shares of the Company are listed, are annexed hereto.

(c) As required by Regulation 36 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (the Listing Regulations) and Secretarial Standard-2 on General Meetings issued by the Institute of Company Secretaries of India, the relevant details of Director retiring by rotation and seeking re-appointment at the ensuing Annual General Meeting are given in the annexure to the Notice of the Annual General Meeting.

(d) A MEMBER ENTITLED TO ATTEND AND VOTE AT THE MEETING IS ENTITLED TO APPOINT A PROXY/ PROXIES TO ATTEND AND VOTE INSTEAD OF HIMSELF/HERSELF. SUCH A PROXY/ PROXIES NEED NOT BE A MEMBER OF THE COMPANY.

Since this AGM is being held pursuant to the MCA Circulars through VC / OAVM, physical attendance of Members has been dispensed with. Accordingly, the facility for appointment of proxies by the Members will not be available for the AGM and hence the Proxy Form and Attendance Slip are not annexed to this Notice.

(e) Institutional Corporate Shareholders are required to send a scanned copy of its Board or Governing Body resolution/ Authorization etc. authorizing its representative to attend the AGM through VC/OAVM on its behalf and to vote through remote e-voting. The said resolution authorization shall be sent to scrutinizer by email through its registered email address to rama@csrama.com with a copy marked to priti.patel@windsormachines.com.

(f) Pursuant to Section 91 of the Companies Act, 2013, the Register of Members and the Share Transfer Books of the Company will be closed from **September 24,2020 to September 30,2020**(both days inclusive)

(g) Members desirous of obtaining any information in respect of Annual Accounts and operations of the Company are requested to write to the Company at least one week before the Meeting, to enable the Company to make available the required information at the Meeting.

(h) The Securities and Exchange Board of India (SEBI) has mandated the submission of Permanent Account Number (PAN) by every participant in securities market. Members holding shares in electronic form are, therefore, requested to submit the PAN to their Depository Participants with whom they are maintaining their demat accounts. Members holding shares in physical form can submit their PAN details to the Company or the Company's Registrar and Share Transfer Agent, Link Intime India Private Limited, (Unit-Windsor Machines Limited), C 101, 247 Park, L. B. S. Marg, Vikhroli West, Mumbai - 400 083 Tel No: +91 22 4918 6000/6270 Fax: +91 22 4918 6060.

(i) SEBI vide its Circular No. SEBI/LAD-NRO/GN/2018/24 dated June 8, 2018, amended Regulation 40 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 pursuant to which from April 1, 2019, onwards securities can transferred only in dematerlized form. However, it is clarified that, members can continue holding shares in physical form. Transfer of securities in demat form will facilitate convenience and ensure safety of transactions for investors. Members holding shares in physical form are requested to convert their holding(s) to dematerialized form to eliminate all risk associated with physical shares. SEBI vide press release dated March 27, 2019 has clarified that the share transfer deed(s) once lodged prior to the deadline of March 31, 2019 and returned due to deficiency in documents submitted, may be re-lodged for transfer.

(j) Electronic copy of the Annual Report for the year 2019-20 is being sent to all the members whose email IDs are registered with the Company/Depository Participants(s) for communication purposes As per SEBI Circular dated May 12, 2020 requirements of sending physical copies of Annual Report to shareholders have been dispensed with for listed Companies.

(k) Members are requested to notify immediately, any change in their address registered with the Company to Link Intime India Private Limited, (Unit-Windsor Machines Limited), C 101, 247 Park, L B S Marg, Vikhroli West, Mumbai - 400 083 Tel No: +91 22 4918 6000/6270 Fax: +91 22 4918 6060, the Registrar and Share Transfer Agent of the Company, in respect of equity shares held in physical form and to the irrespective Depository Participants (DPs) in respect of equity shares held in electronic form.

(l) Under the provisions of Section 72 of the Companies Act, 2013, shareholder(s) is/are entitled to nominate in the prescribed manner, a person to whom his/her/their share(s) in the Company, shall vest after his/ her/their lifetime. Members who are holding share(s) in physical form and are interested in availing this nomination facility are requested to write to the Company or the Company's Registrar and Share Transfer Agent, Link Intime India Private Limited, (Unit-Windsor Machines Limited), C 101, 247 Park, L B S Marg, Vikhroli West, Mumbai - 400 083 Tel No: +91 22 4918 6000/6270 Fax: +91 22 4918 6060 and those Members who are holding share(s) in electronic form, are requested to write to their respective Depository Participants (DPs).

(m) Consequent to Sections 124 and 125 of the Companies Act, 2013, the amount remaining unpaid or unclaimed for a period of seven years from the date of transfer to the Unpaid Dividend Account of the Company shall be transferred to the Investor Education and Protection Fund (the Fund) set up by the Government of India and no payments shall be made in respect of any such claims by the Fund.

(n) In order to render better and efficient services, Members are requested to consolidate the multiple folios which are in the same names and in identical order. Consolidation of folios does not amount to transfer of shares and therefore no stamp duty or other expenses are payable for the same. In case any Member(s) decide to consolidate his/her/their folios, he/she/they is/are requested to forward his/her/their share certificates, alongwith a request letter, to the Company or the Company's Registrar and Share Transfer Agent, Link Intime India Private Limited,

(Unit-Windsor Machines Limited), C 101, 247 Park, L B S Marg, Vikhroli West, Mumbai - 400 083 Tel No: +91 22 4918 6000/6270 Fax: +91 22 4918 6060.

(o) Electronic copy of the Notice of the 57th Annual General Meeting of the Company inter alia indicating the process and manner of e-voting is being sent to all the members whose email IDs are registered with the Company/ Depository Participants(s) for communication purposes. As SEBI vide Circular dated May 12, 2020 has granted

relaxations regarding requirements of sending physical copies of Annual Report to shareholders for listed Companies, physical copies of the Notice of the 57th Annual General Meeting of the Company shall not be sent.

(p) Members may also note that the Notice of the 57th Annual General Meeting and the Annual Report for financial year 2019-20 will also be available on the Company's website www.windsormachines.com. Due to COVID-19 Pandemic and relaxation provided by SEBI vide Circular dated May 12, 2020 no physical copy of Annual Report has been printed and given to shareholders. If any shareholder is desirous of obtaining the Annual Report, than the shareholder must have to request for the same to the Company's Registrar and Share Transfer Agent, Link Intime India Private Limited or the Company Secretary of the Company for obtaining the copy of Annual Report by Email. For any communication, the shareholders may also send requests to the Company's investor email id: investors@windsormachines.com.

(q) Voting through electronic means

i.) Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) and Regulation 44 of SEBI (Listing Obligations & Disclosure Requirements) Regulations 2015 (as amended), and the Circulars issued by the Ministry of Corporate Affairs dated April 08, 2020, April 13, 2020 and May 05, 2020 the Company is providing facility of remote e-voting to its Members in respect of the business to be transacted at the AGM. For this purpose, the Company has entered into an agreement with Central Depository Services (India) Limited (CDSL) for facilitating voting through electronic means, as the authorized e-Voting's agency. The facility of casting votes by a member using remote e-voting as well as venue voting system on the date of the AGM will be provided by CDSL.

ii.) In view of the massive outbreak of the COVID-19 pandemic, social distancing is a norm to be followed and pursuant to the Circular No. 14/2020 dated April 08, 2020, Circular No.17/2020 dated April 13, 2020 issued by the Ministry of Corporate Affairs followed by Circular No. 20/2020 dated May 05, 2020, physical attendance of the Members to the AGM venue is not required and annual general meeting (AGM) be held through video conferencing (VC) or other audio visual means (OAVM). Hence, Members can attend and participate in the ensuing AGM through VC/OAVM.

iii.) Pursuant to the Circular No. 14/2020 dated April 08, 2020, issued by the Ministry of Corporate Affairs, the facility to appoint proxy to attend and cast vote for the members is not available for this AGM. However, the Body Corporates are entitled to appoint authorised representatives to attend the AGM through VC/OAVM and participate thereat and cast their votes through e-voting.

iv.) The Members can join the AGM in the VC/OAVM mode 15 minutes before and after the scheduled time of the commencement of the Meeting by following the procedure mentioned in the Notice. The facility of participation at the AGM through VC/OAVM will be made available for 1000 members on first come first served basis. This will not include large Shareholders (Shareholders holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairpersons of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc. who are allowed to attend the AGM without restriction on account of first come first served basis.

v.) The attendance of the Members attending the AGM through VC/OAVM will be counted for the purpose of reckoning the quorum under Section 103 of the Companies Act, 2013.

vi.) Process for those shareholders whose email ids are not registered:

a) **For Physical shareholders** - please provide necessary details like Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) by email to Company/RTA email id.

b) **For Demat shareholders** - please provide Demat account details (CDSL-16 digit beneficiary ID or NSDL-16 digit DPID + CLID), Name, client master or copy of Consolidated Account statement, PAN (self-attested scanned copy of PAN card), AADHAR (self-attested scanned copy of Aadhar Card) to Company/RTA email id.

(r) Ms. Rama Subramanian, Proprietor of M/s. Rama Subramanian (Membership No. ACS-15923, C. P. No. 10964, who had consented to act as the Scrutinizer, was appointed by the Board of Directors as the Scrutinizer

to scrutinize the voting process (electronically or otherwise) for the 57th Annual General Meeting of the Company in a fair and transparent manner and submit a consolidated Scrutinizer's report of the total votes cast to the Chairman or a person authorised by him in writing.

THE INSTRUCTIONS FOR SHAREHOLDERS VOTING ELECTRONICALLY ARE AS UNDER:

(i) The voting period begins on September 27,2020 at 9:00 a.m. and ends on September 29,2020 at 5:00 p.m.During this period shareholders' of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date (record date) of September 23,2020may cast their vote electronically. The e-voting module shall be disabled by CDSL for voting thereafter.

(ii) Shareholders who have already voted prior to the meeting date would not be entitled to vote at the meeting venue. The shareholders should log on to the e-voting website www.evotingindia.com.

(iii) Click on Shareholders.

(iv) Now Enter your User ID

a. For CDSL: 16 digits beneficiary ID,

b. For NSDL: 8 Character DP ID followed by 8 Digits Client ID,

c. Members holding shares in Physical Form should enter Folio Number registered with the Company.

(v) Next enter the Image Verification as displayed and Click on Login.

(vi) If you are holding shares in demat form and had logged on to www.evotingindia.com and voted on an earlier voting of any company, then your existing password is to be used.

(vii) If you are a first time user follow the steps given below:

	For Members holding shares in Demat Form and Physical Form
PAN	Enter your 10 digit alpha-numeric PAN issued by Income Tax Department (Applicable for both demat shareholders as well as physical shareholders) • Members who have not updated their PAN with the Company/Depository Participant are requested to use the sequence number which is conveyed thru email if email details are updated with the company / RTA.
Dividend Bank Details **OR** Dateof Birth (DOB)	Enter the Dividend Bank Details or Date of Birth (in dd/mm/yyyy format) as recorded in your demat account or in the company records in order to login. • If both the details are not recorded with the depository or company please enter the member id / folio number in the Dividend Bank details field as mentioned in instruction (v).

(viii) After entering these details appropriately, click on "SUBMIT" tab.

(ix) Members holding shares in physical form will then directly reach the Company selection screen. However, members holding shares in demat form will now reach 'Password Creation' menu wherein they are required to mandatorily enter their login password in the new password field. Kindly note that this password is to be also used by the demat holders for voting for resolutions of any other company on which they are eligible to vote, provided that company opts for e-voting through CDSL platform. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.

(x) For Members holding shares in physical form, the details can be used only for e-voting on the resolutions contained in this Notice.

(xi) Click on the EVSN for the relevant <Company Name> on which you choose to vote.

(xii) On the voting page, you will see "RESOLUTION DESCRIPTION" and against the same the option "YES/NO" for voting. Select the option YES or NO as desired. The option YES implies that you assent to the Resolution and option NO implies that you dissent to the Resolution.

(xiii) Click on the "RESOLUTIONS FILE LINK" if you wish to view the entire Resolution details.

WINDSOR
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(xiv) After selecting the resolution, you have decided to vote on, click on "SUBMIT". A confirmation box will be displayed.

If you wish to confirm your vote, click on "OK", else to change your vote, click on "CANCEL" and accordingly modify your vote.

(xv) Once you "CONFIRM" your vote on the resolution, you will not be allowed to modify your vote.

(xvi) You can also take a print of the votes cast by clicking on "Click here to print" option on the Voting page.

(xvii) If a demat account holder has forgotten the login password then Enter the User ID and the image verification code and click on Forgot Password & enter the details as prompted by the system.

(xviii) Shareholders can also cast their vote using CDSL's mobile app m-Voting. The m-Voting app can be downloaded from Google Play Store. Apple and Windows phone users can download the app from the App Store and the Windows Phone Store respectively. Please follow the instructions as prompted by the mobile app while voting on your mobile.

THE INSTRUCTIONS FOR SHAREHOLDERS VOTING ON THE DAY OF THE AGM ON E-VOTING SYSTEM ARE AS UNDER: -

i.) The procedure for e-Voting on the day of the AGM is same as the instructions mentioned above for Remote e-voting.

ii.) Only those Members/ shareholders, who will be present in the AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system available in the AGM.

iii.) If any Votes are cast by the members through the e-voting available during the AGM and if the same members have not participated in the meeting through VC/OAVM facility, then the votes cast by such members shall be considered invalid as the facility of e-voting during the meeting is available only to the members participating in the meeting.

iv.) Members who have voted through Remote e-Voting will be eligible to attend the AGM. However, they will not be eligible to vote at the AGM.

INSTRUCTIONS FOR MEMBERS FOR ATTENDING THE AGM THROUGH VC/OAVM ARE AS UNDER:

i.) Member will be provided with a facility to attend the AGM through VC/OAVM through the CDSL e-Voting system. Members may access the same at https://www.evotingindia.com under shareholders/members login by using the remote e-voting credentials. The link for VC/OAVM will be available in shareholder/members login where the EVSN of Company will be displayed.

ii.) Members are encouraged to join the Meeting through Laptops for better experience.

iii.) Further Members will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.

iv.) Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to Fluctuation in their respective network. It is therefore recommended to use Stable Wi-Fi or LAN Connection to mitigate any kind of aforesaid glitches.

v.) Shareholders who would like to express their views/ask questions during the meeting may register themselves as a speaker may send their request between **September 23, 2020 to September 25, 2020** mentioning their name, demat account number/folio number, email id, mobile number at investors@windsormachines.com.

vi.) Shareholders who have questions may send their questions in advance **10 days prior to meeting** mentioning their name demat account number/folio number, email id, mobile number at investors@windsormachines.com. The same will be replied by the company suitably.

vii.) Those shareholders who have registered themselves as a speaker will only be allowed to express their views/ ask questions during the meeting.

Note for Non – Individual Shareholders and Custodians

- Non-Individual shareholders (i.e. other than Individuals, HUF, NRI etc.) and Custodian are required to log on to www.evotingindia.com and register themselves as Corporates.

- A scanned copy of the Registration Form bearing the stamp and sign of the entity should be emailed to helpdesk.evoting@cdslindia.com.
- After receiving the login details a Compliance User should be created using the admin login and password.

  The Compliance User would be able to link the account(s) for which they wish to vote on.
- The list of accounts linked in the login should be mailed to helpdesk.evoting@cdslindia.com and on approval of the accounts they would be able to cast their vote.
- A scanned copy of the Board Resolution and Power of Attorney (POA) which they have issued in favour of the Custodian, if any, should be uploaded in PDF format in the system for the scrutinizer to verify the same.
- Alternatively, Non Individual shareholders are required to send the relevant Board Resolution/ Authority letter etc. together with attested specimen signature of the duly authorized signatory who are authorized to vote, to the Scrutinizer and to the Company, if voted from individual tab & not uploaded same in the CDSL e-voting system for the scrutinizer to verify the same.

(xix) In case you have any queries or issues regarding e-voting, you may refer the Frequently Asked Questions ("FAQs") and e-voting manual available at www.evotingindia.com, under help section or write an email to helpdesk.evoting@cdslindia.com or call 1800225533.

Other Instructions:

I. Persons who have acquired shares and became Members of the Company after the dispatch of the Notice of the AGM but before the September 23,2020 (record date), may obtain their user ID and password for e-voting from Company's Registrar & Transfer Agents, Link Intime India Private Limited, (Unit-Windsor Machines Limited), C 101, 247 Park, L B S Marg, Vikhroli West, Mumbai - 400 083 Tel No: +91 22 4918 6000/6270 Fax: +91 22 4918 6060.

II. The remote e-voting period starts on September 27,2020 at 9:00 a.m. and ends on September 29,2020 at 5:00 p.m. During this period, Members of the Company holding shares either in physical form or in dematerialized form, as on the cut-off date of September 23,2020 may cast their votes electronically. The remote e-voting module will be disabled by CDSL for voting thereafter. Once the vote on a resolution is casted by the Member, the Member shall not be allowed to change it subsequently. In case the members cast their votes through both the modes, votes cast by remote e-voting shall prevail at the time of AGM.

III. A person whose name is recorded in the register of members or in the register of beneficial owners maintained by the depositories as on the cut-off date of September 23,2020 shall only be entitled to avail the facility of remote e-voting as well as voting at the general meeting.

IV. The voting rights of the Members shall be in proportion to their shares of the paid up equity share capital of the Company as on the cut-off date of September 23,2020. In case of joint holders, only one of the joint holders may cast his vote.

V. Members attending the meeting who have not already cast their vote by remote e-voting shall be able to exercise their voting right at the meeting through electronic voting system/ballot. The Members who have casted their vote by remote e-voting prior to the meeting may also attend the meeting but shall not be entitled to cast their vote again.

VI. Those shareholders who have become the shareholders after September 4,2020 the cut-off date of sending Annual Report may refer to the Notice which is available on the company's website www.windsormachines.com and also on the website of CDSL i.e. www.evotingindia.com.

VII. The Results of the e-voting will be declared not later than 48 Hours of conclusion of the AGM i.e. October 2,2020. The declared results along with the Scrutinizer's Report will be available on the Company's website at www.windsormachines.com and on the website of CDSL at www.evotingindia.com and will also be forwarded to the Stock Exchanges where the Company's shares are listed. Subject to receipt of requisite number of votes, the resolutions set out in the Notice shall be deemed to be passed on the date of the AGM.

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EXPLANATORY STATEMENT
(PURSUANT TO SECTION 102 OF THE COMPANIES ACT 2013)

ITEM NO. 3: Appointment of Statutory Auditors for a period of 5 years.

The members of the Company at the 54th Annual General Meeting held on September 26, 2017 has approved the appointment of M/s. Niraj D. Adatia & Associates, Chartered Accountants, Mumbai, having FRN.: 129468W, as the Statutory Auditors of the Company for a term of five years till the conclusion of 59th Annual General Meeting. M/s. Niraj D. Adatia & Associates, Chartered Accountants, Mumbai, have tendered their resignation as the Statutory Auditors of the Company, as the Audit Committee has expressed its disagreement with the proposal of revision in Annual Audit fees and requested to M/s. Niraj D. Adatia & Associates to reconsider their proposal for revision in audit fees., which has resulted in a casual vacancy in the office of the Statutory Auditors of the Company, as per section 139(8) of the Companies, Act, 2013.

In accordance with aforesaid provisions of the Act, the casual vacancy caused by the resignation of the Statutory Auditors shall be filed by the Board within a period of thirty days and such appointment shall also be approved by the members of the Company within three months of the recommendation of the Board.

Accordingly, based on the recommendation of the Audit Committee and conformation received from M/s. JBTM & Associates LLP, Chartered Accountants, Mumbai, having FRN.: 100365W on their eligibility, the Board recommends to the members for the appointment of M/s. JBTM & Associates LLP, Chartered Accountants, Mumbai, as the Statutory Auditors of the Company to fill the casual vacancy caused by the resignation of M/s. Niraj D. Adatia & Associates, Chartered Accountants, Mumbai, & to hold the office of the Statutory Auditors upto the conclusion of this Annual General Meeting and for a period of five years, from the conclusion of the 57th Annual General Meeting till the conclusion of 62nd Annual General Meeting of the Company to be held in the year 2025.

In regards to appointment of Statutory Auditors referred to in item no. 3 of the Notice, the brief profile of the Auditors is as under:

JBTM & Associates LLP is a syndicate of Chartered Accountants coming together and forming an all service firm under one roof. Mr. Mahendra Turakhia, Mr. Dhairya Bhuta & Ms. Yashika Jain are leading partners of the firm. The firm has expertise in wide areas and handles wide range of clients including various leading companies. The Firm is engaged in providing various services such as Statutory Audit, Internal Audit, Taxation, Stock Audit, Vendor Audit, Accounting and business support etc.

None of the Directors / Key Managerial Personnel of the Company / their relatives are in any way concerned or interested, financially or otherwise, in the resolution set out at Item No. 3 of the Notice of the 57th Annual General Meeting. The Directors recommend the resolution for approval by the members.

ITEM NO. 4: Appointment of Mr. Manoj Lodha as Non-Executive Independent Director of the Company.

Based on the recommendations of the Nomination and Remuneration Committee, the Board of Directors of the Company at its meeting held on July 31, 2020, appointed Mr. Manoj Lodha (DIN 07349179) as an Additional Director (Non-Executive, Independent) of the Company for a period of 5 (five) years w.e.f July 31, 2020 to July 30, 2025, subject to member's approval.

Mr. Manoj Lodha is Chartered Accountant (CA) and Cost Accountant. He has 28 years of vast experience of in the field of accountancy, finance, taxation, banking etc.

The Company has received a notice in writing from a member under Section 160 of the Act proposing the candidature of Mr. Manoj Lodha for the office of Director of the Company. The Company has also received a declaration from Mr. Manoj Lodha that he meets the criteria for Independent Director as provided under section 149(6) of the Act and Regulation 16(1)(b) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ('the Listing Regulations').

In the opinion of the Board, Mr. Manoj Lodha fulfils the conditions for appointment as an Independent Director as specified in the Act and the Listing Regulations, as amended from time to time. Details of Mr. Manoj Lodha, is

provided in the "Annexure 1" to the Notice pursuant to the provisions of the Listing Regulations and Secretarial Standard on General Meetings ("SS-2") issued by the Institute of Company Secretaries of India.

Keeping in view his vast expertise and knowledge, it will be in the interest of the Company that Mr. Manoj Lodha is appointed as Non-Executive Independent Director.

The resolution seeks the approval of members for the appointment of Mr. Manoj Lodha as an Independent Director of the Company and he shall not be liable to retire by rotation.

Save and except, Mr. Manoj Lodha and his relatives, to the extent of their shareholding interest, if any, in the Company, none of the other Directors / Key Managerial Personnel of the Company / their relatives are, in any way, concerned or interested, financially or otherwise, in the resolution set out at Item No. 4 of the Notice.

The Board recommends passing of Special Resolution set out at Item No. 4 of the Notice for approval by the members.

ITEM NO. 5: Approval of remuneration to be paid to the Cost Auditors.

In accordance with the provisions of Section 148 of the Companies Act, 2013 (the Act) and the Companies (Audit and Auditors) Rules, 2014 (the Rules), the Company is required to appoint a Cost Auditor to audit the cost records of the Company.

On recommendation of the Audit Committee at its meeting held on July 31,2020 the Board has approved the appointment of M/s. Ashish Bhavsar & Associates, Cost Accountants (Firm Registration No. 000387) as the Cost Auditors of the Company for the financial year ending on March 31, 2021 at a remuneration of ₹ 92000, exclusive of reimbursement of Service Tax and all out of pocket expenses incurred, if any, in connection with the Cost Audit. The appointment and remuneration of the Cost Auditors is required to be ratified subsequently in accordance to the provisions of the Act and Rule 14 of the Rules.

Accordingly, the Ordinary Resolution at Item No. 5 is recommended for approval of the Members.

None of the Directors, Key Managerial Personnel and their relatives are concern or interested or deemed to be concern or interested in the said resolution.

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Annexure -1

Details of the Director(s) seeking Appointment /Re-appointment

(Pursuant to regulation 36(3) of the SEBI (LODR) Regulations, 2015 and Secretarial Standard 2 on General Meetings)

Name of Director	**Mr. Jayant Thakur**		**Mr.Manoj Lodha**	
Date of Birth	June 19, 1965		May 13,1968	
Date of appointment	March 30, 2011		July 31, 2020	
Qualifications	B.Com, FCA.		FCA.,CWA, LLB	
Expertise in specific functional areas	Expertise in Finance & Taxation		Expertise in Securities and Corporate Laws, Finance, Taxation & Audit etc.	
Experience	He is a qualified Chartered Accountant and practicing in Mumbai since 30 years. He has wide experience in the field of securities and corporate laws, tax etc.		He is a qualified Chartered Accountant, Cost Accountant and Law graduate. He has wide experience of 28 years in the field of securities and corporate laws, Finance etc.	
Chairman/ Directorship in other Companies (As per Regulation 36 (3) of SEBI (LODR) Regulations, Directorship in listed companies are considered.)	Nil		Gati Kausar India Limited	
Chairmanship/Membership of Committees. (As per Regulation 36 (3) of SEBI (LODR) Regulations, chairmanship/membership of listed companies are considered.)	Nil		Gati Kausar India Limited: - Audit Committee - Member - Nomination & Remuneration Committee - Member	
Remuneration sought to be paid	Sitting fees		Sitting fees	
No. of Shares of the Company	500 equity shares of ₹ 2/- each.		200 equity shares of ₹ 2/- each.	
Disclosure of relationship between Director inter-se & KMP	None		None	
Number of Board Meetings attended during the financial year 2019-20.	Held	4	Held	-
	Attended	4	Attended	-

Registered Office:
102/103, Devmilan Co. Op. Housing Society,
Next to Tip Top Plaza,
L B S Road,
Thane (w) - 400 604.

By Order of the Board of Directors

Priti Patel
Company Secretary
Membership No.: FCS 8392

Place : Mumbai
Date : August 30,2020

DIRECTORS' REPORT

Dear Members,

Your Directors are present the 57th Annual Report on the business and operations of the Company together with the audited financial statements for the financial year ended March 31,2020.

1. PERFORMANCE OF THE COMPANY:

1.1 RESULTS:

(₹ In Lacs)

FINANCIAL HIGHLIGHTS	2019-20	2018-19
Revenue from Operations	24,377.28	33138.76
Other Income	1,205.69	1,952.11
Total Income	25,582.97	35,090.87
Less: Total Expenses	24,512.41	30,598.16
Earnings Before Interest, Tax and Depreciation	1,070.56	4,492.70
Less: Finance Cost	972.70	1,162.48
Less: Depreciation	1,356.36	1,403.66
Profit/(Loss) before Tax(PBT) & Exceptional Items	(1,258.50)	1,926.56
Exceptional Items	(2,569.94)	(4,251.51)
Profit/(Loss) before Tax(PBT)	(3,828.44)	(2,324.95)
Add/(Less): Current Tax	(100.00)	(1,035.27)
Add/(Less): Deferred Tax	(2,551.78)	196.23
Profit/(Loss) after Tax(PAT)	(1,376.67)	(3,163.99)
Other Comprehensive Income	1.60	(85.94)
Total Comprehensive Income for the period	(1,375.06)	(3,249.93)
Add: Opening Balance in Retained Earnings/Profit & Loss	26,380.70	30,413.42
Total Profit	25,005.64	27,163.49
(a) Dividend on Equity shares paid during the year (related to previous year)	(649.32)	(649.32)
(b) Dividend Distribution Tax	(133.47)	(133.47)
(c) Transfer to General Reserve	-	-
Balance carried to Balance Sheet	24,222.85	26,380.70

1.2 Dividend :

In view of losses, your Directors do not recommend payment of any dividend for the year ended March 31, 2020.

2. OPERATIONS:

During the year under review, your Company has sold 324 machines to achieve turnover of ₹ 240.48 Crores as compared to 468 machines in the previous year with a turnover of ₹ 327.52 Crores. In view of the unexpected Pandemic, businesses all over have been impacted severely. We foresee the current year to be a period of "Survival and Stabilization" and building a strong resilience to bounce back once the situation returns to normalcy. We remain optimistic and committed to the growth of our business in the coming years albeit at a slower pace in the interim period until the situation is back to normal. Further details are given in the Management Discussions and Analysis Report, which forms part of this report.

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3. BUSINESS OUTLOOK:

Considering the opportunities, threats and strengths of your Company, management expects to not only retain but increase the market share through new product launches, expanding its geographical coverage in more and more region(s). However, in view of the impact of Covid Pandemic which is still being ascertained, the management is cautiously and closely monitoring the situation and taking all necessary steps to ensure that the business growth is not impacted.

4. UPDATE REGARDING INTER-CORPORATE LOAN :

The company had given inter-corporate loans of ₹ 6706 Lakhs in earlier years. The company has secured its exposure by creating equitable mortgage, however, interest accrued and past due amounting to ₹ 1031.27 lakhs for the year ended March 2020 has not been paid by the borrower. Board of Directors in its meeting dated July 31, 2020 have approved to create provision for expected credit loss on total exposure. Accordingly, the company has estimated the realizable value of the securities based upon independent valuer's report dated June 30, 2020, using effective interest rate of the company for an estimated realization period of 1.5 years from the reporting date. The Expected credit loss allowance of ₹ 1856.62 lakhs has been provided during the year. Further, Board has decided to initiate action to recover the dues and also obtain valuation of securities from another valuer.

5. UPDATE ON CAPITAL ADVANCE AS TO DEVELOPMENT OF IMMOVABLE PROPERTY :

The company had given interest bearing capital advance of ₹ 3000 Lakhs in earlier year in relation to development of its immovable property situated at Thane. However in view of ongoing commercial negotiation with respect to fulfilment of the terms of the contract, management feels that the Company may have to enter into a compromise arrangement and pay compensation to the contractor. As an abundant caution, Board of Directors in its meeting dated July 31, 2020 have approved to make provision of ₹ 300 Lakhs towards estimated compensation. In view of the uncertainty regarding outcome of the negotiation, the Board of Directors decided that the company shall not accrue interest for the financial year ended March 31, 2020 amounting to ₹ 421.15 lakhs and also make provision for the outstanding interest as on March 31, 2019 amounting to ₹ 153.91 lakhs.

6. EFFECT OF COVID PANDEMIC OVER BUSINESS :

In March 2020, the World Health Organization declared COVID - 19 a global pandemic. Consequent to this, the Government of India declared a nation - wide lockdown from March 24, 2020, which has impacted normal business operations of the company. The company has assessed the impact of this pandemic on its business operations and has considered all relevant internal and external information available up to the date of approval of these Financial Statements, to determine the impact on the company's revenue from operations for foreseeable future and the recoverability and carrying value of certain assets such as property, plant and equipment, investments, inventories and trade receivables. The Impact of Covid - 19 pandemic on the overall economic environment being uncertain may affect the underlying assumptions and estimates used to prepare company's Financial Statements, which may differ from that considered as on the date of approval of these Financial Statements. The Company has resumed its business activities and has taken steps to strengthen its liquidity position. However the Company does not anticipate any challenges in its ability to continue as a going concern or meeting its financial obligations. As the situation is unprecedented, while the lockdown is gradually being lifted, your company is closely monitoring the situation as it evolves in the future.

7. SHARE CAPITAL:

The paid up Equity Share Capital as on March 31, 2020 was ₹ 12.98 crores (6,49,31,800 equity shares of ₹ 2/- each).

98.72%of the Company's paid up equity share capital is in dematerialised form as on March 31, 2020 and balance 1.28% is in physical form. Link Intime India Pvt. Ltd. is Registrars and Share Transfer Agent of your Company.

8. DIRECTORS' RESPONSIBILITY STATEMENT:

Pursuant to the requirements under Section 134 of the Companies Act, 2013 with respect to Directors' Responsibility Statement, it is hereby confirmed:

i. that in the preparation of the annual accounts for the financial year ended March 31, 2020 the applicable accounting standards have been followed along with proper explanation relating to material departures, if any;

ii. that the Directors have selected such accounting policies and applied them consistently and made judgments' and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the profit of the Company for that year under review;

iii. that the Directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 2013 for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;

iv. that the Directors have prepared the accounts for the financial year ending March 31, 2020 on "going concern basis"

v. that the Directors have laid down internal financial controls to be followed by the Company and that such internal financial controls are adequate and were operating effectively; and

vi. that the Directors have devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems are adequate and operating effectively.

9. CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO:

The information required under Section 134(3)(m) of the Companies Act, 2013 and rule 8(3) of Companies (Accounts) Rules, 2014, relating to the conservation of Energy and Technology Absorption forms part of this report and is given by way of Annexure-A.

10. INSURANCE:

All the assets of your Company including buildings, machineries, fixtures, other fixed assets, stocks-raw materials, WIP, finished goods, etc. have been adequately insured.

11. DEPOSITORY:

As the members are aware, your Company's shares are tradable compulsorily in electronic form and your Company has established connectivity with both the depositories i.e. National Securities Depository Ltd. (NSDL) and Central Depository Services (India) Ltd., (CDSL). In view of the numerous advantages offered by the Depository system, members are requested to avail of the facility of dematerialization of the Company's shares on either of the Depositories as aforesaid.

12. ENVIRONMENT PROTECTION:

The Company has been complying with the requirements of the Pollution Control Regulations in the state of Gujarat.

13. LISTING FEES:

The Equity Shares of the Company are listed on BSE Limited and National Stock Exchange of India Limited. The Company is regular in payment of Annual Listing Fees. The Company has paid Listing fees up to the financial year 2020-21.

14. ELECTRONIC VOTING:

Your Company has entered into an agreement with NSDL and CDSL for providing facility of e-voting to its shareholders. For the year 2019-20, your Company has availed services of CDSL for providing facility of remote e-voting to its shareholders for casting their vote electronically.

15. DIRECTORS:

At the 56th Annual General Meeting held on September 24, 2019, members have accorded their consent/approval to the re-appointment of Mr. M. K. Arora (DIN 00031777), Mr. Shishir Dalal (DIN 00007008), and Ms. Mahua Roy Chowdhury (DIN 00151723) as the Independent Directors of the Company for a second term of five consecutive years, effective from the conclusion of 56th AGM up to the conclusion of 61st AGM of the Company in the year 2024.

As per the section 152(6) of the Companies Act, 2013, Mr. Jayant Thakur (DIN 00323801), Director of the Company is liable to retire by rotation and being eligible, offers himself for re-appointment at the ensuing Annual General Meeting.

After closure of the year, Mr. P. C. Kundalia - Non-Executive Director has tendered his resignation from the directorship of the Company w.e.f. June 16, 2020. We take this opportunity to thank Mr. P. C. Kundalia for his dedicated service and contribution made, during his tenure as Director of the Company.

Mr. Manoj Lodha (DIN 07349179) has been appointed as an Additional Director of the Company w.e.f July 31, 2020. He will hold office till the date of ensuing Annual General Meeting. Notice in writing under section 161 of the Companies Act, 2013 & Rules framed thereunder has been received from a member of the Company proposing his candidature.

16. KEY MANAGERIAL PERSONNEL:

The Key Managerial Personnel of your Company are Mr. T. S. Rajan, Executive Director & CEO, Ms. Priti Patel, Company Secretary and Mr. Vatsal Parekh, Chief Financial Officer.

17. AUDITORS:

A. STATUTORY AUDITORS:

M/s. Niraj D. Adatia & Associates (Firm Registration no.: 129486W) Chartered Accountants, were appointed as Statutory Auditors of the Company at the 54th AGM held on September 26, 2017 till the conclusion of the 59th AGM, subject to ratification of their appointment by the shareholders of the Company at every AGM held thereafter. However, vide notification dated May 7, 2018, issued by the Ministry of Corporate Affairs, New Delhi, the requirement of seeking ratification of appointment of Statutory Auditors by members at each Annual General Meeting has been done away with. Accordingly, no such item has been considered in notice of the 57th AGM.

During the Audit Committee meeting held on July 31, 2020, the statutory auditors have requested for revision in their annual audit fees from the year 2020-21. However, the Audit Committee has requested them to rethink over their proposal to increase audit fees and continue with the existing audit fees for the year 2020-21.

B. COST AUDITORS:

As per the requirements of the Section 148 of the Act read with the Companies (Cost Records and Audit) Rules, 2014 as amended from time to time, your Company is required to maintain cost records and accordingly, such accounts are made and records have been maintained during the year.

M/s. Ashish Bhavsar & Associates (Firm Registration No. 000387), Cost Accountants was appointed as the Cost Auditor to audit the cost accounts for the year 2019-20. The shareholders, at the 56th Annual General Meeting held on September 24, 2019, have ratified and approved ₹ 92,000 (Rupees Ninety Two Thousand Only) plus out of pocket expenses to be paid as remuneration to the Cost Auditors for auditing the cost accounting records of the Company for the year ended March 31, 2020.

After closure of the year, considering the recommendation of the Audit Committee, the Board of Directors of your Company has re-appointed M/s. Ashish Bhavsar & Associates (Firm Registration No. 000387), Cost Accountants as the Cost Auditor, to audit the cost accounts/records of your Company for the year 2020-21 with remuneration of ₹ 92,000 (Rupees Ninety Two Thousand only) plus applicable Service Tax and reimbursement of out of pocket expenses at actual, which is subject to ratify/approval by members at the ensuing Annual General Meeting.

C. INTERNAL AUDITORS:

As per section 138 of the Companies Act, 2013 & Rules framed thereunder and based on recommendation of the Audit Committee of your Company, the Board of Directors of your Company has Re-appointed M/s. Ernst & Young LLP, (Firm Registration No. AAB-4343) as the Internal Auditors of your company for the financial year 2020-21.

Report and progress of internal auditors have been reviewed and noted by the Audit Committee during the year.

D. SECRETARIAL AUDITORS:

According to the Provision of Section 204 of the Companies Act, 2013 read with Rule 9 of the Companies (Appointment and Remuneration of Managerial) Rules, 2004, the Board has re-appointed M/s. Kashyap R. Mehta & Associates, Practicing Company Secretaries (Firm Registration No. S2011GJ166500), as secretarial auditor of the Company for the financial year 2020-21.

The Board of Directors has appointed M/s. Kashyap R. Mehta & Associates, Practicing Company Secretaries (Firm Registration No. S2011GJ166500), as secretarial auditor of the Company for the financial year 2019-20. The Secretarial Audit Report issued by M/s Kashyap R. Mehta & Associates, Secretarial Auditors of your Company for the financial year 2019-20, is annexed with this Report as Annexure - B. There are no remark/ qualification in the Secretarial Audit Report, hence no explanation has been offered.

18. DEPOSITS:

The Company has not accepted any deposits from the public during the year under review. No amount on account of principal or interest on deposits from public was outstanding as on March 31, 2020.

19. SUBSIDIARY COMPANIES:

During the year equity shares (2,00,000 equity shares of euro 1 each) of Wintal Machines S.r.l. (Italy) held by Wintech B.V. (Netherlands) were transferred to Windsor Machines Limited and thereby Wintal Machines S.r.l. (Italy) has now become immediate wholly owned subsidiary (OWS) of Windsor Machines Limited w.e.f. June 5, 2019.

Wintech B.V. (Netherlands), Wholly Owned Subsidiary of Windsor Machines Limited was dissolved/liquidated with effect from June 26, 2019.

During the year RCube Energy Storage Systems LLP, in which the Company was holding 55% partnership interest was converted into Company under the name of RCube Energy Storage Systems Private Limited (RCube), w.e.f. June 27, 2019. After the said conversion, by virtue of an Investment Agreement dated February 2, 2018 between Windsor Machines Limited (the Company) and RCube (earlier known as RCube Energy Storage Systems LLP), the Company has acquired a right to appoint majority Directors on the Board of RCube and have acquire stake of 55% by agreeing to invest total amount of ₹ 16.50 Cr. Out of which the Company has invested ₹ 9.19 Cr. in RCube till March 31, 2020.

However, during the year, the Board of Directors has reviewed the technical viability and developments/progress of RCube battery project and decided to restrict its investment upto 9.19 Cr. only as on March 31, 2020. Due to this decision, stake of the Company has been diluted from 55% to 44.69% as on March 31, 2020. However, by virtue of above mentioned Investment Agreement RCube is a subsidiary Company of Windsor Machines Limited and its accounts have been consolidated with the accounts of the Company for the year ended on March 31, 2020.

The information, pursuant to first proviso to Section 129(3) and rule 5 of Companies (Accounts) Rules, 2014, relating to the financial statement of subsidiaries/ associate companies/ joint ventures forms part of this report and is given by way of Annexure-C. The Company announces consolidated Financial Results on a quarterly and yearly basis.

Since Italy is amongst the most affected countries due to Covid-19 pandemic, un-audited accounts/figures of Wintal Machines S.r.l. have been considered while consolidation of financial statement of your Company. However, the audit process for the accounts of Wintal Machines S.r.l. will be completed as and when situation improves. The Company is expecting not much of difference between the audited and un-audited figures/ accounts of Wintal Machines S.r.l.

Due to Covid-19 crisis, your company is duty bound to follow Govt. advisory/ SOP of COVID-19 and hence accounts of subsidiary companies for the financial year 2019-20 will be available on website at www.windsormachines.com pursuant to Section 136 of the Companies Act, 2013.

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20. EMPLOYEE STOCK OPTION/PURCHASE SCHEME:

The Company introduced the Employees Stock Option Scheme ("Windsor Stock Options Plan 2016") in accordance with Securities and Exchange Board of India (Share Based Employment Benefits) Regulations, 2014. The scheme was approved by the members of the Company at their general meeting held on September 29, 2016. The scheme is announced for all eligible employees (as defined under the plan) who are in the permanent employment of the Company (including the managing / whole- time / executive director (s)). Total grant approved by the Company is 30,00,000 options which are earmarked and to be granted the scheme over a period. Under the scheme 15,00,000 ESOPs were granted on August 13, 2018. Out of which 7,50,000 ESOPs granted at discount of 25% at ₹ 62/- per option and balance 7,50,000 Options at discount of 10% at ₹ 74.34/-.

As per the scheme the Compensation Committee has granted/ vested/exercised options as detailed below: Details of Options Granted, Exercised and Lapsed:

Particulars	**No. of Option Granted 2019 - 2020**
Granted and Outstanding at the beginning of the year	14,66,900
Add: Granted during the year	0
Less: Exercised during the year	0
Less: Lapsed during the year	95,205
Granted and Outstanding at the end of the year	13,71,695

Details of Options Vested, Exercisable & Lapsed:

Particulars	**No. of Option Vested 2019 - 2020**
Vested, Exercisable and Outstanding at the beginning of the year	14,66,900
Add: Vested during the year	0
Less: Exercised during the year	0
Less: Lapsed during the year	95,205
Vested, Exercisable and Outstanding at the end of the year	13,71,695

Total Number of shares arising as a result of exercise of ESOPs: Each ESOPs carry One Equity share of the Company of face value of ₹ 2/- each. Out of 30 lakhs ESOPs 15 lakhs ESOPS were granted.

Money realized by exercise of options: No ESOPs are exercised during the year hence no money realized during the year.

Total Number of ESOPs in force: 30 Lakhs ESOPs are in force as on March 31, 2020.

Employee wise details of options granted:

i.) Key Managerial Personnel

Name of Employee	Number of options granted
Mr. T. S. Rajan Executive Director & CEO	22,190
Mr. Vatsal Parekh Chief Financial Officer	13,780
Ms. Priti Patel Company Secretary	12,080

ii.) Any other employee who receives a grant of options in any one year of options amounting to five percent or more of total options granted during that year: N.A.

iii.) Identified employees who were granted options, during any one year, equal to or exceeding one percent of the issued capital, excluding outstanding warrants and conversions, of the company at the time of grant: N.A.

iv.) Any material change to the scheme and whether such scheme is in compliance with the SEBI (Share Based Employee Benefits) Regulations, 2014: No Changes

21. ISSUE AND ALLOTMENT OF WARRANTS:

During the year 2017-18 the Company has issued 72,14,644 Warrants on Preferential Basis (convertible into equity shares of the Company) to persons other than Promoter & Promoter Group at an issue Price of ₹ 63.30/- each (consisting of ₹ 2/- towards face Value & ₹ 61.30/- as Premium) as approved by the shareholders at the Extra-Ordinary General meeting held on December 12, 2017. The Company has received 25% of the total issue price, aggregating to ₹ 11,54,34,304/, from the allottees and the Board of Directors at its meeting held on January 9, 2018 allotted the aforesaid warrants to the allottees.

During the year, the Warrant holders have failed to exercise their rights to acquire Equity Share underlying the said Warrants by July 8, 2019 and as a result 72,14,644 Warrants stands cancelled/lapsed and consideration of ₹ 11,54,34,304/- (25% of total consideration) received by the Company from the Warrant holders, towards allotment of said Warrants, has been forfeited, in accordance with the terms of the said Warrants and the provisions of the SEBI ICDR Regulations, 2018.

22. REMUNERATION POLICY:

The Board has framed Nomination and Remuneration policy for selection, appointment, removal, evaluation of Directors, Key Managerial Personnel, Senior Management team and for recommendation of their remuneration to the Board of Directors. The Remuneration Policy assures the level and composition of remuneration is reasonable and sufficient to attract, retain and motivate Directors, Key Managerial Personnel and Senior Management officials to enhance the quality required to run the Company successfully. The Relationship of remuneration to performance is clear and meets appropriate performance benchmarks. All the Board Members and Senior Management personnel have affirmed time to time implementation of the said Remuneration policy. In compliance with Section 178 of the Companies Act, 2013 read with Rules framed thereunder and Regulation 19 read along with Schedule II Part D (A) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Nomination and Remuneration policy of the Company is annexed with this report as Annexure - D.

23. REMUNERATION RATIO OF THE DIRECTOR/KEY MANAGERIAL PERSONNEL:

The information required pursuant to Section 197 read with Rule 5 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 is provided in Annexure - E, attached with this report.

24. RELATED PARTY TRANSACTION:

There were no contracts or arrangements entered into by the company in accordance with provisions of section 188 of the Companies Act, 2013. However, there were related party transactions in terms of Regulation 23 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. All related party transactions that were entered into during the financial year were at an arm's length basis and were in the ordinary course of business. There are no materially significant related party transactions made by the Company with Promoters, Directors, Key Managerial Personnel or other designated persons which may have a potential conflict with the interest of the Company at large. All Related Party Transactions are placed before the Audit Committee and the Board for approval. Form no. AOC-2 containing related party transactions is annexed herewith as Annexure - F.

The Related Party Transaction Policy, as approved by the Board, is uploaded on the Company's website at www.windsormachines.com. None of the Directors has any pecuniary relationships or transactions vis-à-vis the Company.

25. EXTRACT OF ANNUAL RETURN:

Pursuant to Section 92 (3) of the Companies Act, 2013 and Rule 12(1) of the Companies (Management and Administration) Rules, 2014, the extract of Annual return in Form MGT-9 is available at the website of the Company at www.windsormachines.com.

WINDSOR
Partner in Progress

26. CORPORATE SOCIAL RESPONSIBILITY (CSR) POLICY & COMMITTEE:

In terms of section 135 and Schedule VII of the Companies Act, 2013 and Rules framed thereunder, the Board of Directors of your Company have constituted a CSR Committee. The Committee comprises of Board of Directors namely, Mr. Shishir Dalal, Mr. T. S. Rajan and Mr. Jayant Thakur. CSR Committee of the Board has formulated CSR Policy which is approved by the Board of Directors and uploaded on its website at www.windsormachines.com. The Company has contributed its CSR fund to Aadhar Foundation to utilized its CSR fund to provide basic health and education to poor children and women. As per Rule 8 (1) of Companies (Corporate Social Responsibility Policy) Rules, 2014 the Annual Report on Corporate Social Activities has been attached herewith as Annexure - H.

27. LOANS, GUARANTEES, INVESTMENT & SECURITIES PROVIDED:

Details of Loans, Guarantees and Investments covered under the provisions of Section 186 of the Companies Act, 2013 are given in the notes to the Financial Statements.

28. CORPORATE GOVERNANCE:

Pursuant to Chapter IV read along with Schedule II of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 with the Stock Exchanges, Corporate Governance Report and Auditors' Certificate regarding compliance of conditions of Corporate Governance, are annexed herewith this Report.

29. MANAGEMENT DISCUSSION AND ANALYSIS:

As per Regulation 34(3) read along with Schedule V (B) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, Management Discussion and Analysis form part of this Annual Report.

30. AUDIT COMMITTEE:

The Audit Committee of the Board of Directors has been reconstituted on July 31, 2020. The members of the committee are Mr. Shishir Dalal, Mr. M. K. Arora, Ms. Mahua Roy Chowdhury and Mr. Manoj Lodha.

Other details with regard to Audit Committee like Term of Reference, composition and attendance at meeting are provided in the Corporate Governance Report annexed, with this report.

31. NOMINATION AND REMUNERATION COMMITTEE:

The Nomination and Remuneration Committee comprises of three Independent Non-Executive Directors. The members of the Committee are Mr. Shishir Dalal, Mr. M. K. Arora and Ms. Mahua Roy Chowdhury.

Other details with regard to Nomination and Remuneration Committee like Term of Reference, composition and attendance at meeting are provided in the Corporate Governance Report, annexed with this report.

32. BOARD EVALUATION:

Pursuant to the provisions of companies Act, 2013 and Regulation 4 (2) (f) (ii) (9), 17 (10) read along with Schedule II Part D (A) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 & Guidance Note on Board Evaluation issued by SEBI on January 5, 2017, the Board has carried out annual performance evaluation of (a) Its own performance, (b) Executive Director, (c) Independent Directors (d) Non-executive Directors etc., based on the Nomination, Remuneration & Evaluation Policy of the Company. The Board approved the evaluation results/minutes.

33. TRAINING OF INDEPENDENT DIRECTORS:

The Board members are provided with necessary documents/brochures, reports and internal policies to enable them to familiarise with your Company's procedures and practices. Periodic presentations are made at the Board Meetings and the Board Committee Meetings on business and performance updates of your Company, global business environment, business strategy and risks involved.

Quarterly updates on relevant statutory changes and landmark judicial pronouncements encompassing important laws are regularly circulated to your Directors.

Every new Independent Director of the Board attends an orientation program to familiarize the new inductees with the strategy, operations and functions of your Company. The Executive Directors / Senior Management

Personnel make presentations to the inductees about your Company's strategy, operations, products, markets, finance, human resources, technology, quality, facilities and risk management.

Further at the time of appointment of an Independent Director, your Company issues a formal letter of appointment outlining his/her role, function, duties and responsibilities as a Director. The format of letter of appointment is available on the website of your Company.

34. MEETING OF BOARD OF DIRECTORS AND INDEPENDENT DIRECTORS:

During the year FOUR (4) Board Meetings and ONE (1) Independent Directors' Meeting were held. The Details of which are given in Corporate Governance Report. The provisions of Companies Act, 2013 read with Rules framed thereunder and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 were adhered to while considering the time gap between two meetings.

35. VIGIL MECHANISM:

Pursuant to the provisions of section 177(9) & (10) of the Companies Act, 2013 & Regulation 22 of the SEBI (listing Obligations and Disclosure Requirements) Regulations, 2015, a Vigil Mechanism for Directors and employees to report genuine concerns has been established. The Vigil Mechanism Policy has been uploaded on the website of the Company at www.windsormachines.com. The Audit Committee has reviewed the working of Vigil Mechanism form time to time.

36. STAKEHOLDERS' RELATIONSHIP COMMITTEE:

The Stakeholders' Relationship Committee consists of three Directors. The members of the Committee are Mr. T. S. Rajan, Mr. P. C. Kundalia (upto June 15, 2020) & Mr. M. K. Arora. After closure of the year, Mr. P. C. Kundalia ceased to be Director and Member of the Committee w.e.f. June 16, 2020. The Stakeholders' Relationship Committee was reconstituted and Mr. Jayant Thakur was appointed as a Chairman/Member of the Committee w.e.f. June 30, 2020.

Other details with regard to Stakeholders' Relationship Committee like Term of Reference, composition and attendance at meeting are provided in the Corporate Governance Report.

37. RISKS MANAGEMENT POLICY:

The Company has a risk management policy, which from time to time, is reviewed by the Audit Committee of Directors as well as by the Board of Directors. The Policy is reviewed periodically by assessing the threats and opportunities that will impact the objectives set for the Company as a whole. The Policy is designed to provide the categorization of risk into threat and its cause, impact, treatment and control measures. As a part of the Risk Management policy, the relevant parameters for protection of environment, safety of operations and health of people at work are monitored regularly with reference to statutory regulations and guidelines defined by the Company.

38. CODE OF CONDUCT FOR DIRECTORS /MANAGEMENT PERSONNEL:

The Board of Directors has laid down a Code of Conduct applicable to the Board of Directors and Senior Management. A copy of the Code of Conduct has been uploaded on your company's website www.windsormachines.com. The Code has been circulated to Directors and Senior Management Personnel and its compliance is affirmed by them regularly on annual basis. A declaration signed by your Company Executive Director & CEO is published in this report.

39. INTERNAL CONTROL SYSTEM AND THEIR ADEQUACY:

The Company has adequate system of internal control to safeguard and protect from loss, unauthorized use or disposition of its assets. All the transactions are properly authorized, recorded and reported to the Management. The Company is following all the applicable Accounting Standards for properly maintaining the books of accounts and reporting financial statements. The internal auditor of the Company checks and verifies the internal control and monitors them in accordance with policy adopted by the company.

WINDSOR
Partner in Progress

40. DECLARATION OF INDEPENDENT DIRECTORS:

The Company has received necessary declaration from each independent director under Section 149 (7) of the Companies Act, 2013, that he/she meets the criteria of independence laid down in Section 149 (6) of the Companies Act, 2013 and Regulation 16 (1) (b) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

41. SIGNIFICANT AND MATERIAL ORDERS:

There are no significant and material Orders passed by the Regulators or Courts or Tribunals impacting the going concern status and Operations of your Company, in future.

42. SEXUAL HARASSMENT AT WORK PLACE:

The Company has adopted zero tolerance for sexual harassment at workplace and has formulated a policy on prevention, prohibition and redressal of sexual harassment at workplace in line with the provisions of the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013 and the rules framed thereunder for prevention and redressal of complaints of sexual harassment at workplace.

The Company has complied with provisions relating to the constitution of Internal Committee under the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013. No complaint was lodged with the Committee for the year 2019-20.

43. INDUSTRIAL RELATIONS:

During the year under review, industrial relations remained harmonious at all our offices and establishments.

44. GREEN INITIATIVES:

Every year Electronic copies of the Annual Report and the Notice of AGM are used to send to all members whose email address are registered with the Company/Depository Participant (s). For Members who have not registered their email addresses, are requested to contact Company's Registrar and Share Transfer Agent, Link Intime India Private Limited or the Company Secretary of the Company for obtaining the copy of Annual Report by Email.

However due to COVID-19 Crisis, requirements of sending physical copies of Annual Report to shareholders has been dispensed with for listed Companies by SEBI vide a Circular dated May 12, 2020 hence for the year 2019-20, Electronic copies of Annual Report for the year 2019-20 and Notices of 57th AGM will be sent to shareholders.

45. ACKNOWLEDGEMENT:

The Directors wish to place on record their appreciation of whole hearted support received from all stakeholders, customers, suppliers, collaborators, overseas colleagues and the various departments of Central and State Governments, financial institutions and banker(s) of the Company. The Directors also wish to place on record their sense of appreciation for devoted services of all the employees of the Company.

For and on behalf of the Board of Directors

Place : Mumbai
Date : July 31, 2020

T. S. Rajan
Executive Director & CEO
DIN : 05217297

Shishir Dalal
Director
DIN : 00007008

Annexure - A

Pursuant to Section 134(3)(m) of the Companies Act, 2013 and rule 8(3) of Companies (Accounts) Rules, 2014.

A. CONSERVATION OF ENERGY:

(i) Steps Taken on Conservation of Energy:

- Continuous efforts for conservation of energy and reducing emissions through innovative and updated technologies
- Regular planned maintenance of existing equipment / machineries and periodic up-dation to maintain them in good condition, thus lowering energy consumption
- Installation of Energy saving lamps, solar roof-top panels, installation of energy efficient pumps and various other initiatives
- Improvement in Heating cycles and Testing procedures (for machineries being built) with the ultimate objective of conserving energy
- Continuously evaluating technologies focussed on energy saving, lowering or eliminating oil consumption and improving efficiencies.
- Special control sequence for offline cooling motor to reduce energy consumption
- Hydraulic block/path redesign in KL machines to eliminate/minimise flow restrictions and reduce energy consumption

(ii) Steps Taken by the Company for utilising alternate source of energy:

- Effectively monitoring usage of Solar Roof Top Panels installed at both the plants
- Focussed approach to educate and promote usage of green and clean power, thereby reducing carbon footprint
- Evaluating technologies that would aid in manufacturing our products with reduced carbon emissions i.e. green machines

(iii) Capital Investment on Energy Conservation Equipments:

The Company has made Capital Investment of around ₹ 3 Cr. for installation of Solar Roof Top Panels at both the Units in previous year ended March 31, 2018. No additional capital investments have been made during the year ended March 31, 2020.

B. TECHNOLOGY ABSORPTION:

1. The Company has approval from the Department of Scientific and Industrial Research for its R & D units at its factories in Vatva and Chhatral. During the year the specific activities of interest are:

a) INJECTION MOULDING DIVISION:

1) Design and Development of our existing series machines with injection unit movement on Linear guides in place of guide bars, in order to improve energy efficiency.
2) Design and development of Energy efficient hydraulics system for Sprint machine resulting into reduced energy consumption

b) EXTRUSION DIVISION:

1) Continued improvements in Design and Development of our existing series of machines with focus on Energy Efficiency.
2) 7 layer line for wider width of film with complete automation
3) Development of 5 layer POD blown film plant for output up to 400 kg/hr.
4) New design of IBC system with improved cooling efficiency
5) Use of energy efficient side channel blowers
6) 3 Layer Pipe extrusion die models TSM-250 & TSM-450 (with IPC) for PP/PE with A-B-A and A-B-C
7) High speed cutter

WINDSOR
Partner in Progress

2. R & D activity for the future includes:

a) INJECTION MOULDING DIVISION:

1) Continued Development and improvement of existing series of machines.
2) Design and Development of higher tonnage models of KL series Two Platen machines and application specific EXCEL machines.
3) Design & Development of machines with variable displacement pump + AC drive to save energy.
4) Introduction of Inductive or Infrared heating for barrel in place of resistive heating

b) EXTRUSION DIVISION:

1) Continued Development and improvement of existing series of extrusion machines.
2) 5 Layer POD lines for output of 800-1000 kg/hr.
3) Disc die for 7 layer film plant
4) MDO (Machine direction orientation) on film line
5) Energy efficient Chip less cutters
6) PE Pipe extruder @ output up to 1200 kg/hr.
7) Post extrusion equipments for pipe sizes up to 800mm
8) Energy efficient DWC pipe extrusion line

3. Technology Absorption, Adaptation and Innovation:

a) INPUTS TAKEN FOR TECHNOLOGY ABSORPTION AND INNOVATION FROM :

- Participation and visits to National and International Exhibitions.
- Collaborative relationship with technology partner/s.

b) BENEFITS DERIVED AS A RESULT OF THE ABOVE EFFORTS:

- Enhanced product range
- Improved product quality
- Improved product performance

Expenditure on R & D (₹ in Lacs)

	Particulars	**2019-20**	**2018-19**
a.	Capital Expenditure	**-**	**-**
b.	Recurring Expenditure	**296.71**	**298.05**
	Total	**296.71**	**298.05**

Total R& D Expenditure works out to 1.23 % (previous year 0.91 %) of the turnover of the Company.

C. FOREIGN EXCHANGE EARNINGS & OUTGO:

(₹ in Lacs)

	Particulars	**2019-20**	**2018-19**
a.	Total Foreign Exchange used	**1,643.71**	**3,614.91**
b.	Total Foreign exchange earnings	**4,445.09**	**4,427.86**

For and on behalf of the Board of Directors

Place : Mumbai
Date : July 31, 2020

T. S. Rajan
Executive Director & CEO
DIN : 05217297

Shishir Dalal
Director
DIN : 00007008

Annexure - B

FORM NO. MR-3

SECRETARIAL AUDIT REPORT

FOR THE FINANCIAL YEAR ENDED ON 31ST MARCH, 2020

[Pursuant to Section 204(1) of the Companies Act, 2013 and Rule No.9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,
The Members,
Windsor Machines Limited

We have conducted the Secretarial Audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by **Windsor Machines Limited** [CIN: L99999MH1963PLC012642] ('hereinafter called the Company') having Registered Office at 102/103, Dev Milan Co. Op. Housing Society, Next to Tip Top Plaza, L B S Road, Thane (West) – 400 604. The Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts / statutory compliances and expressing our opinion thereon.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives **whether electronically or otherwise** during the conduct of secretarial audit, we hereby report that in our opinion, the Company has, during the audit period covering the financial year ended on **31st March, 2020** complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on 31st March, 2020 according to the provisions of:

(i) The Companies Act, 2013 (the Act) and the rules made thereunder;

(ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder;

(iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;

(iv) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment and Overseas Direct Investment;

(v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'):

  (a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011

  (b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015

  (c) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018

  (d) Securities and Exchange Board of India (Share Based Employee Benefits) Regulations, 2014

  The ESOP scheme is ongoing in the Company.

  (e) The Securities and Exchange Board of India (Issue and Listing of Debt Securities) Regulations, 2008 – Not applicable during the audit period

  (f) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client – Not applicable as the Company is not registered as Registrar to Issue and Share transfer agent during audit period

  (g) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2009 – Not applicable during the audit period

(h) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 1998 – Not applicable during the audit period; and

(vi) Various common laws applicable to the manufacturing and other activities of the Company such as Labour Laws, Pollution Control Laws, Land Laws etc. and sector specific laws relating to plastic processing machineries (extruders/ engineering products) such as Environment Protection Act, 1986 etc. for which we have relied on Certificates/ Reports/ Declarations/ Consents/ Confirmations obtained by the Company from the experts of the relevant field such as Advocate, Labour Law Consultants, Engineers, Occupier of the Factories, Registered Valuers, Chartered Engineers, Factory Manager, Chief Technology Officer of the Company, Local Authorities, Effluent Treatment Adviser etc. and have found that the Company is generally regular in complying with the provisions of various applicable Acts except for some delay in statutory payments which is insignificant.

We have also examined compliance with the applicable clauses of the following:

(i) Secretarial Standards SS-1 & SS-2 issued by The Institute of Company Secretaries of India

(ii) Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and the Listing Agreements entered into by the Company with the Stock Exchanges.

During the period under review the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. mentioned above except the following:

1. There is deviation in the shareholding pattern filed, pursuant to regulation 31 of SEBI (LODR) Regulations, 2015, by the Company pertaining to shareholding of one of its Promoters due to off market transfer of part of its shares for the quarters ended 30-06-2019, 30-09-2019, 31-12-2019 & 31-03-2020. As per the certificate dated 12th May, 2020, provided by the Promoter to the Company, the Promoter claims that the shares are in the pool account of the Brokers and the beneficial and legal interest are still with the Promoter.

2. As mentioned in point no. 1 above, one of the Promoters is claiming the beneficial and legal interest of off-market transferred shares during the quarter ended June, 2019 lying in pool accounts of the Brokers aggregating to a traded value in excess of ten lakh rupees and hence have made no disclosure pursuant to Regulation 7(2) of SEBI (PIT) Regulations, 2015 in respect of such off-market transfer. Thus, no submission has been made by the Company to the Stock Exchanges.

We further report that we have relied on the report of the statutory auditors of the Company with respect to provisions related to audit of accounts and financial statements of the Company and explanations provided by the management of the Company is respect of the same. The statutory auditors, in their report dated 31st July, 2020, have emphasized certain matters without modifying their opinion with respect to financial statements of the Company for the period under review. These along with management explanations have been summarized as under:

1. The Company has made a provision of Rs. 1,856.62 lakh for expected credit loss pertaining to inter-corporate loan given by the company amounting to Rs. 6,706 lakhs in earlier year. The facts and circumstances of the matter have been described in more detail in note 44 of the audited financial statements of the Company for the year ended on 31st March, 2020.

2. In view of the pending commercial negotiation with the contractor, the company has estimated a provision of Rs. 300.00 lakh as probable compensation in relation to development of its immovable property situated at Thane. However, the outcome of negotiation is dependent on final future settlement. Furthermore, the Company has made a provision of Rs. 153.91 lakh against interest income accrued for FY 18-19 and not accrued interest income to the tune of Rs. 421.15 lakh for FY 19-20 in respect an interest bearing capital advance of Rs. 3,000.00 lakh given by the Company for development of the immovable property situated. The facts and circumstances of the matter have been described in more detail in note 45 of the audited financial statements of the Company for the year ended on 31st March, 2020.

We further report that:

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. The changes in the composition of the Board of Directors that took place during the period under review were carried out in compliance with the provisions of the Act.

Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent at least seven days in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.

Majority decision is carried through while the dissenting members' views are captured and recorded as part of the minutes.

We further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

We further report that in accordance with the terms of the issuance of Warrants as approved by the shareholders at the Extra-Ordinary General meeting held on December 12, 2017 and allotted by the Board of Directors at its meeting held on January 9, 2018 and the applicable provisions of the SEBI ICDR Regulations, 2018 in respect of the same, the Company has forfeited an amount of Rs. 1,154.34 lakh pertaining to consideration received against 72,14,644 Warrants since the warrant holders failed to exercise their rights to acquire Equity Shares underlying the said Warrants within the stipulated time.

We further report that during the audit period the Company has duly passed the following Special Resolution at the 56th Annual General Meeting of the members of the Company held on 24th September, 2019:

1. Duly passed Special Resolution under Sections 196, 197, read with Schedule V and other applicable provisions, if any, of the Companies Act, 2013 for re-appointment of Mr. T. S. Rajan (DIN 05217297) as the Executive Director of the Company, for a term of three years w.e.f. 1st April, 2019 to 31st March, 2022.
2. Duly passed Special Resolution under Sections 149, 152 read with Schedule IV and other applicable provisions, if any, of the Companies Act, 2013 re-appointment of Mr. M. K. Arora (DIN 00031777), as an Independent Director of the Company for second term of 5 consecutive years.
3. Duly passed Special Resolution under Sections 149, 152 read with Schedule IV and other applicable provisions, if any, of the Companies Act, 2013 re-appointment of Mr. Shishir Dalal (DIN 00007008), as an Independent Director of the Company for second term of 5 consecutive years.
4. Duly passed Special Resolution under Sections 149, 152 read with Schedule IV and other applicable provisions, if any, of the Companies Act, 2013 re-appointment of Ms. Mahua Roy Chowdhury (DIN 00151723), as an Independent Director of the Company for second term of 5 consecutive years.

FOR KASHYAP R. MEHTA & ASSOCIATES
COMPANY SECRETARIES

KASHYAP R. MEHTA
PROPRIETOR
FRN : S2011GJ166500
FCS-1821 COP-2052 PR-583/2019
UDIN : F001821B000536586

Place : Ahmedabad
Date : 31st July, 2020

Disclaimer : Due to restricted movement amid COVID-19 pandemic, we have conducted the assignment by examining the Secretarial Records including Minutes, Documents, Registers and other records etc., and some of them received by way of electronic mode from the Company and could not be verified from the original records. The management has confirmed that the records submitted to us are true and correct. This Report is limited to the Statutory Compliances on laws / regulations /guidelines listed in our report which have been complied by the Company pertaining to Financial Year 2019-20. We are not commenting on the Statutory Compliances whose due dates are extended by Regulators from time to time due to COVID-19 or still there is time line to comply with such compliances.

Note: This report is to be read with our letter of even date which is annexed as **Annexure- 1** and forms an integral part of this report.

WINDSOR
Partner in Progress

Annexure - 1

To,
The Members,
Windsor Machines Limited

Our report of even date is to be read along with this letter.

1. Maintenance of secretarial record is the responsibility of the management of the Company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the Company.
4. Where ever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.
5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.
6. The Secretarial Audit report is neither an assurance as to the future viability of the company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

FOR KASHYAP R. MEHTA & ASSOCIATES
COMPANY SECRETARIES

KASHYAP R. MEHTA
PROPRIETOR
FRN : S2011GJ166500
FCS-1821 COP-2052 PR-583/2019
UDIN : F001821B000536586

Place : Ahmedabad
Date : 31st July, 2020

Annexure - C

Form AOC-I

(Pursuant to first proviso to sub-section (3) of section 129 of the Companies Act, 2013, read with Rule 5 of Companies (Accounts) Rules, 2014)

Statement containing salient features of the financial statement of subsidiaries / associate companies / joint ventures

PART "A" : SUBSIDIARIES

Name of the subsidiary :		Wintal Machines S.R.L	RCube Energy Storage Systems Private Limited. (Earlier known as RCube Energy Storage Systems LLP)
The Date since when subsidiary was acquired/ incorporated.		Sept. 16, 2013	Feb., 2, 2018 (Invested) June 27, 2019 (Converted)
Reporting period for the subsidiary concerned, if different from the holding company's reporting period.		April to March every year	April To March every year
Reporting currency and Exchange rate as on the last date of the relevant Financial year.	Reporting currency	Euro	INR
	Exchange Rate ₹	83.32	N.A.
Equity Share Capital/ Contribution towards Capital	No. of Shares	*10,50,000	4,11,19,997
	₹ in lacs	874.86	2,056.00
Reserves & surplus	In Euro	(34,70,588.32)	-
	₹ in lacs	(2,891.69)	(66.82)
Total Assets	In Euro	50,90,655.52	-
	₹ in lacs	4,241.53	1,998.09
Total Liabilities	In Euro	75,11,243.84	-
	₹ in lacs	6,258.37	8.91
Investments	In Euro	-	-
	₹ in lacs	-	-
Turnover	In Euro	51,55,280.91	-
	₹ in lacs	4,295.38	-
Profit Before Taxation	In Euro	(2,68,816.29)	-
	₹ in lacs	(223.98)	(37.00)
Provision For Taxation	In Euro	-	-
	₹ in lacs	-	-
Profit After Taxation	In Euro	(2,68,816.29)	-
	₹ in lacs	(223.98)	(37.00)
Proposed Dividend		0	0
Extent of shareholding (in percentage)		100.00%	44.70%

* 10,50,000 equity shares includes Pending Share Application Money for allotment of 8,50,000 Equity Shares.

1. Names of subsidiaries which are yet to commence operations: None.
2. Name of subsidiaries which have been liquidated or sold during the year : Wintech B.V. liquidated w.e.f. June 26, 2019

WINDSOR
Partner in Progress

PART "B": ASSOCIATES AND JOINT VENTURES :
Statement pursuant to Section 129 (3) of the Companies Act, 2013 related to Associate Companies and Joint Ventures: N.A.

For and on behalf of the Board of Directors

T. S. Rajan
Executive Director & CEO
DIN : 05217297

Shishir Dalal
Director
DIN : 00007008

Place : Mumbai
Date : July 31, 2020

Priti Patel
Company Secretary
Membership No. : FCS 8392

Vatsal Parekh
Chief Financial Officer

Annexure - D

Windsor Machines Limited

Nomination, Remuneration and Evaluation Policy

Nomination, Remuneration and Evaluation policy has been framed with an aim to provide a framework and set standards to nominate, remunerate and evaluate the Directors, Key Managerial Personnel and officials comprising the senior management. The Company proposes to achieve a balance of merit, experience and skills amongst its Directors, Key Managerial Personnel and Senior Management.

This policy has been framed in compliance with Section 178(4) of the Companies Act, 2013 and Regulation 19 read with Schedule II of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

DEFINITIONS

i) The Board means Board of Directors of the Company.

ii) Directors means Directors of the Company.

iii) The Committee' means the nomination and remuneration committee of the Company as constituted or reconstituted by the Board, in accordance with the Act and applicable SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

iv) The Company' means Windsor Machines Limited (WML).

v) Independent Director means a director referred to in Section 149(6) of the Companies Act, 2013 and rules framed thereunder and Regulation 16(1)B of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

vi) "Key Managerial Personnel (KMP) means—

(a) Chairman & Managing Director, Chief Executive Officer or manager or Whole Time Director or Executive Director;

(b) Company Secretary,

(c) Chief Financial Officer; and

(d) Such other Officer as may be prescribed.

vii) "Senior Management Personnel" shall mean officers/personnel of the listed entity who are members of its core management team excluding board of directors and normally this shall comprise all members of management one level below the chief executive officer/managing director/whole time director/manager (including chief executive officer/manager, in case they are not part of the board) and shall specifically include company secretary and chief financial officer.

Unless the context otherwise requires, words and expressions used in this policy and not defined herein but defined in the Companies Act, 2013 and SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 as may be amended from time to time shall have the meaning respectively assigned to them therein.

ACCOUNTABILITIES

The Board is ultimately responsible for the appointment of Directors and Key Managerial Personnel.

The Board has delegated responsibility for assessing and selecting the candidates for the role of Directors, Key Managerial Personnel and the Senior Management of the Company to the Nomination and Remuneration Committee which makes recommendations & nominations to the Board.

CONSTITUTION OF NOMINATION AND REMUNERATION COMMITTEE

The Board of Director has formulated Nomination and Remuneration Committee in line with the requirements under the Companies Act, 2013 (the Act) and Rules framed thereunder Regulation 19 (1) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The Board has authority to reconstitute this committee from time to time. The constitution/re-constitution of the said committee shall be disclosed in the Board's report from time to time.

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RESPONSIBILITY OF THE COMMITTEE

1) reviewing the structure, size and composition (including the skills, knowledge and experience) of the Board at least annually and making recommendations on any proposed changes to the Board to complement the Company's corporate strategy, with the objective to diversify the Board;
2) identifying individuals suitably qualified to be appointed as the KMPs or in the senior management of the Company;
3) recommending to the Board on the selection of individuals nominated for directorship;
4) recommending to the board, all remuneration, in whatever form, payable to senior management.
5) making recommendations to the Board on the remuneration payable to the Directors / KMPs / Senior Officials so appointed/ reappointed;
6) assessing the independency of independent directors;
7) such other key issues/matters as may be referred by the Board or as may be necessary in view of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and provision of the Companies Act 2013 and Rules thereunder.
8) to make recommendations to the Board concerning any matters relating to the continuation in office of any Director at any time including the suspension or termination of service of an Executive Director as an employee of the Company subject to the provision of the law and their service contract;
9) ensure that level and composition of remuneration is reasonable and sufficient, relationship of remuneration to performance is clear and meets appropriate performance benchmarks;
10) to devise a policy on Board diversity;
11) to develop a succession plan for the Board and to regularly review the plan;

COMMITTEE MEMBERS' INTERESTS

a) A member of the Committee is not entitled to be present when his or her own remuneration is discussed at a meeting or when his or her performance is being evaluated.
b) The Committee may invite such executives, as it considers appropriate, to be present at the meetings of the Committee.

VOTING

a) Matters arising for determination at Committee meetings shall be decided by a majority of votes of Members present and voting and any such decision shall for all purposes be deemed a decision of the Committee.
b) In the case of equality of votes, the Chairman of the meeting will have a casting vote.

APPOINTMENT OF DIRECTORS/ KMPS/ SENIOR OFFICIALS

Enhancing the competencies of the Board and attracting as well as retaining talented employees for role of KMP/ a level below KMP are the basis for the Nomination and Remuneration Committee to select a candidate for appointment to the Board. When recommending a candidate for appointment, the Nomination and Remuneration Committee has regard to:

a. assessing the appointee against a range of criteria which includes but not be limited to qualifications, skills, regional and industry experience, background and other qualities required to operate successfully in the position, with due regard for the benefits from diversifying the Board;
b. the extent to which the appointee is likely to contribute to the overall effectiveness of the Board, work constructively with the existing directors and enhance the efficiencies of the Company;
c. the skills and experience that the appointee brings to the role of KMP/ Senior Official and how an appointee will enhance the skill sets and experience of the Board as a whole;
d. the nature of existing positions held by the appointee including directorships or other relationships and the impact they may have on the appointee's ability to exercise independent judgement;

e. Personal specifications:

- Degree holder in relevant disciplines;
- Experience of management in a diverse organization;
- Excellent interpersonal, communication and representational skills;
- Demonstrable leadership skills;
- Commitment to high standards of ethics, personal integrity and probity;
- Commitment to the promotion of equal opportunities, community cohesion and health and safety in the workplace;
- Having continuous professional development to refresh knowledge and skills.

LETTERS OF APPOINTMENT

Each Director/ KMP/ Senior Officials is required to sign the letter of appointment with the Company containing the terms of appointment and the role assigned in the Company.

TERM / TENURE

Managing director / whole-time director/Executive Director

The Company shall appoint or re-appoint any person as its managing director and CEO or whole-time director or executive director for a term not exceeding five years at a time. No re-appointment shall be made earlier than one year before the expiry of the term.

Independent director

An independent Director shall hold office for a term of up to five consecutive years on the Board of the Company and will be eligible for re-appointment on passing of a special resolution by the Company and disclosure of such appointment in the Board's report.

No independent director shall hold office for more than two consecutive terms, but such independent director shall be eligible for appointment after the expiry of three years of ceasing to become an independent director. Provided that an independent director shall not, during the said period of three years, be appointed in or be associated with the Company in any other capacity, either directly or indirectly. However, if a person who has already served as an independent director for five years or more in the Company as on April 1, 2014 or such other date as may be determined by the committee as per regulatory requirement, he / she shall be eligible for appointment for one more term of five years only.

At the time of appointment of an independent director, it should be ensured that the number of Boards on which such independent director serves is restricted to seven listed companies as an independent director and three listed companies as an independent director in case such person is serving as a whole-time (executive) director of a listed company.

REMOVAL

Due to any of the reasons for disqualification mentioned in the Companies Act, 2013, rules made thereunder or under any other applicable Act, rules and regulations, the committee may recommend to the Board with reasons recorded in writing the removal of a director or KMP subject to the provisions and compliance of the said Act, rules and regulations.

RETIREMENT

The whole-time directors, KMP and senior management personnel shall retire as per the applicable provisions of the Companies Act, 2013 and the prevailing policy of the Company. The Board will have the discretion to retain the whole-time directors, KMP and senior management personnel in the same position / remuneration or otherwise, even after attaining the retirement age, for the benefit of the Company.

REMUNERATION OF DIRECTORS/ KMPs/ SENIOR MANAGEMENT

The guiding principle is that the level and composition of remuneration shall be reasonable and sufficient to attract, retain and motivate Directors, Key Management Personnel and other senior officials.

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The Directors, Key Management Personnel and other senior official's salary shall be based & determined on the individual person's responsibilities and performance and in accordance with the limits as prescribed statutorily, if any.

The Nominations & Remuneration Committee determines individual remuneration packages for Directors, KMPs and Senior Officials of the Company taking into account factors it deems relevant, including but not limited to market, business performance and practices in comparable companies, having due regard to financial and commercial health of the Company as well as prevailing laws and government/ other guidelines. The Committee consults with the Chairman of the Board as it deems appropriate. Remuneration of the Chairman is recommended by the Committee to the Board of the Company.

a) Base Compensation (fixed salaries)

Must be competitive and reflective of the individual's role, responsibility and experience in relation to performance of day-to-day activities, usually reviewed on an annual basis; (includes salary, allowances and other statutory/ non-statutory benefits which are normal part of remuneration package in line with market practices).

b) Variable salary:

The WML may in its discretion structure any portion of remuneration to link rewards to corporate and individual performance, fulfilment of specified improvement targets or the attainment of certain financial or other objectives set by the Board. The amount payable is determined by the Committee, based on performance against pre-determined financial and non-financial metrics.

Remuneration to managing director/whole-time director:

The total managerial remuneration payable by the Company to its directors, including managing director and whole time director, and its manager in respect of any financial year shall not exceed eleven percent of the net profits of the Company computed in the manner laid down in Section 198 in the manner as prescribed under the Act.

The Company with the approval of the Shareholders and Central Government may authorize the payment of remuneration exceeding eleven percent of the net profits of the company, subject to the provisions of Schedule V.

The Company may with the approval of the shareholders authorize the payment of remuneration up to five percent of the net profits of the Company to its any one Managing Director/ Whole Time Director/ Manager/ Executive Director and ten percent in case of more than one such official.

Remuneration to Non-Executive / Independent Directors

The Company may pay remuneration to its directors, other than Managing Director and Whole Time Director up to one percent of the net profits of the Company, if there is a managing director or whole time director or manager or Executive Director and three percent of the net profits in any other case.

The net profits for the purpose of the above remuneration shall be computed in the manner referred to in Section 198 of the Companies Act, 2013.

Fees for attending the meetings

The Company may pay remuneration by way of sitting fees to the Director(s) for attending meetings of the Board of Directors and Committee meetings of thereof. The amount of sitting fees shall be decided by the Board from time to time by passing of resolution. While payment of sitting fees, section 197(5) of the Companies Act, 2013 shall be complied with. The Board of Directors may by passing resolution, from time to time, increase or decrease the amount of sitting fees.

The remuneration payable to the Directors/ KMPs/ Senior officials shall be as per the Company's policy and shall be valued as per the Income Tax Rules.

The remuneration payable to the Key Managerial Personnel and the Senior Management shall be as may be decided by the Board having regard to their experience, leadership abilities, initiative taking abilities and knowledge base.

STOCK OPTION

The Independent Directors shall not be entitled to any stock option of the Company.

EVALUATION/ ASSESSMENT OF DIRECTORS/ KMPS/ SENIOR OFFICIALS OF THE COMPANY –

The evaluation/assessment of the Directors, KMPs and the senior officials of the Company is to be conducted on an annual basis and to satisfy the requirements of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 & Guidance Note on Board Evaluation dated January 5, 2017.

The following criteria may assist in determining how effective the performances of the Directors/ KMPs/ Senior officials have been:

- Leadership & stewardship abilities
- Contributing to clearly define corporate objectives & plans
- Communication of expectations & concerns clearly with subordinates
- Obtain adequate, relevant & timely information from external sources.
- Review & approval achievement of strategic and operational plans, objectives, budgets
- Regular monitoring of corporate results against projections
- Identify, monitor & mitigate significant corporate risks
- Assess policies, structures & procedures
- Direct, monitor & evaluate KMPs, senior officials
- Review management's succession plan
- Effective meetings
- Assuring appropriate board size, composition, independence, structure
- Clearly defining roles & monitoring activities of committees
- Review of corporation's ethical conduct

Evaluation on the aforesaid parameters will be conducted by the Independent Directors for each of the Executive/ Non-Independent Directors in a separate meeting of the Independent Directors.

The Executive Director/ Non-Independent Directors along with the Independent Directors will evaluate/ assess each of the Independent Directors on the aforesaid parameters. Only the Independent Director being evaluated will not participate in the said evaluation discussion.

POLICY REVIEW

This policy is framed based on the provisions of the Companies Act, 2013 and rules thereunder and requirements of Regulation 19 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In case of any subsequent changes in the provisions of the Companies Act, 2013 or any other regulation which makes any of the provisions in the policy inconsistent with the Act or regulations, the provisions of the Act or regulations would prevail over the policy, and the provisions in the policy would be modified in due course to make it consistent with the law.

In compliance with SEBI (Listing Obligation and Disclosures Requirements) (Amendment) Regulation, 2018, the Board of Directors of Windsor Machines Limited has approved the amendments (which will be applicable from April 1, 2019) to Nomination & Remuneration Policy at its meeting held on February 11, 2019. This policy shall be reviewed by the nomination and remuneration committee as and when changes need to be incorporated in the policy due to changes in regulations or as may be felt appropriate by the committee. Any change or modification in the policy as recommended by the committee would be given for approval to the Board.

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Annexure - E

(A) Particulars of Employees as required under Section 197 (12) of the Companies Act, 2013 read with rule 5 (1) of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 are given below:

(i) (i) The ratio of the remuneration of the Executive Director to the median remuneration of employees of the company who were on payroll of the Company for financial year 2019-20.

Name of Director	Ratio to median remuneration of employees 2019 - 2020
Mr. T. S. Rajan, Executive Director & CEO	30.92

(ii) (ii) The percentage increase in remuneration of each Director, Chief Executive Officer, Chief Financial Officer, Company Secretary in the financial year 2019-20 :

a) Total Remuneration Paid to the Executive Director, CEO, CFO & CS: (₹ In Lacs)

Sr. No.	Name & Designation	Remuneration		Increase/ Decrease in Remuneration from Previous Year	% Increase in Remuneration from Previous Year
		2019-2020	2018-2019		
1.	Mr. T. S. Rajan, Executive Director & CEO – KMP	140	100.00	40	40%
2.	Mr. Vatsal Parekh, Chief Financial Officer – KMP	61.61	53.31	8.3	15.57%
3.	Ms. Priti Patel, Company Secretary – KMP	13.71	14.28	(0.57)	(3.99)%

b) Remuneration of Non-Executive & Independent Directors : (₹ In Lacs)

Sr. No.	Name of Directors	Remuneration		Increase/Decrease in Remuneration from Previous Year
		2019 – 2020	2018 - 2019	
1	Mr. P. C. Kundalia	2.40	1.60	0.80
2	Mr. Jayant M. Thakur	2.40	1.20	1.20
3	Mr. M. K. Arora	5.50	3.50	2.00
4	Mr. Shishir V. Dalal	4.40	3.50	0.90
5	Ms. Mahua Roy Chowdhury	5.50	1.60	3.90

(iii) The percentage increase in the median remuneration of employees in the financial year: 8.25%

(iv) The number of permanent employees on the roll of the Company: 520 (as on March 31, 2020).

(v) Average percentile increase already made in the salaries of employees other than the managerial personnel in the last Financial Year and its comparison with the percentile increase in the Managerial Remuneration and justification :

For the year 2019-20, total employee cost of the Company has been reduced due to decline in production based incentives and reduction in total no. of employees of the Company. Hence, the average annual salaries of employees (other than salary of the Executive Director & CEO) has decreased as against 40% increase in remuneration of Mr. T. S. Rajan, Executive Director of the Company.

Mr. T. S. Rajan was re-appointed as the Executive Director of the Company for a period of three years, w.e.f April 1, 2016, with a remuneration of 1 Cr. p.a.(all inclusive). As his remuneration was not revised during previous three years i.e. from April 1, 2016 to March 31, 2019, it has been revised w.e.f. April 1, 2019 to ₹ 1.4

Cr. p.a. and the said increase has been approved by the members of the Company at the AGM held on September 24, 2019.

(vi) Affirmation that the remuneration is as per the remuneration policy of the Company: It is affirmed that remuneration paid is as per remuneration policy of the Company.

(B) Statement pursuant to Section 197 (12) of the Companies Act, 2013 read with Rule 5 of Companies (Appointment and Remuneration of Managerial Personnel) Amendment Rules, 2016 and forming part of the Directors' Report for the said financial year.

Particulars of the Top Ten Employees in terms of remuneration drawn, who employed throughout the financial year and receives remuneration not less than ₹ 102 Lacs p.a.: Mr. T. S. Rajan, Executive Director and CEO has drawn total remuneration of ₹ 140 lakhs for the year 2019-20.

Sr. No.	Particulars of Employee under Companies (Particulars of Employees) Rules, 1975	
1.	Name of the Employee	Mr. T. S. Rajan
2.	Designation	Executive Director & Chief Executive Officer
3.	Remuneration Received	₹ 140 Lacs
4.	Nature of employment, whether contractual or otherwise	Otherwise
5.	Qualification and experience of the employee	Graduation in Mechanical Engineering from SVNIT, Surat. Post Graduate in Financial Management from JBIMS, Mumbai Godrej & Boyce Manufacturing, Sundaram Clayton (TVS Group), Tata Auto comp, Dagger Forst Tools (Yash Birla Group)
6.	Date of commencement of Employment	April 1, 2010
7.	Age of employee	60 years
8.	Last employment held by employee before joining the Company.	Dagger Forst Tools (Yash Birla Group)
9.	Percentage of equity shares held by the employee in the company	NIL

For and on behalf of the Board of Directors

Place : Mumbai
Date : July 31, 2020

T. S. Rajan
Executive Director & CEO
DIN : 05217297

Shishir Dalal
Director
DIN : 00007008

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Annexure - F

Form No. AOC-2

(Pursuant to Clause (h) of Sub-Section (3) of section 134 of the Companies Act, 2013 and Rule 8 (2) of the Companies (Accounts) Rules, 2014)

Form for disclosure of particulars of contracts/arrangements entered into by the company with related parties referred to in sub-section (1) of section 188 of the Companies Act, 2013 including certain arm's length transactions under third proviso thereto

1. Details of contracts or arrangements or transactions not at arm's Length basis;

There were no Contracts or arrangements or transactions entered into by the Company during the year ended March 31, 2020, which were not at arm's length basis.

2. Details of material contracts or arrangement or transactions at arm's length basis:

Sr.	Name of Related Party & Nature of Relationship	Nature of Contract/ arrangement/ Transaction	Duration of Contract/ arrangement/ transaction	Salient terms of Contract/ arrangement/ transaction, if any:	Date(s) of approval by the Board, if any:	Amount paid as advances, if any:
1.	Castle Equipments Pvt. Ltd	--	--	--	--	--
2.	Wintal Machines S.R.L- Wholly Owned Subsidiary w.e.f. June 5, 2019.	Advance for Material, Purchase of Material, Sales of Goods, Deposit assigned.	N.A	N.A.	N.A.	--
3.	RCube Energy Storage Systems Private Limited (earlier known as RCube Energy Storage System LLP)- Subsidiary.	Investment into equity shares.	--	As per Investment Agreement executed on February 2, 2018		--
4.	Windsor Machines Ltd. Employees' Group Gratuity Scheme	Total Gratuity amount for the year 2019-20 has been contributed to the Trust.	2019-20	--	N.A.	--
5.	Windsor Machines Ltd. Employees' Group Gratuity Scheme (IMM)	Total Gratuity amount for the year 2019-20 has been contributed to the Trust.	2019-20	--	N.A.	--
6.	Windsor Machines Senior Staff Superannuation Scheme	Total amount of Superannuation for the year 2019-20 has been contributed to the Trust.	2019-20	--	N.A.	--
7.	Windsor Machines (IMM) Senior Staff Superannuation Scheme	Total amount of Superannuation for the year 2019-20 has been contributed to the Trust.	2019-20	--	N.A.	--

Sr.	Name of Related Party & Nature of Relationship	Nature of Contract/ arrangement/ Transaction	Duration of Contract/ arrangement/ transaction	Salient terms of Contract/ arrangement/ transaction, if any:	Date(s) of approval by the Board, if any:	Amount paid as advances, if any:
8.	Mr. T. S. Rajan - Key Managerial Personnel	Remuneration	2019-22	As per Service Agreement dated Sep., 24, 2019.	Feb.14, 2019.	--
9.	Mr. Vatsal Parekh- Key Managerial Personnel	Remuneration	--	N.A.	August 4, 2014	--
10.	Ms. Priti Patel- Key Managerial Personnel	Remuneration	--	N.A.	May 30, 2014	--
11.	Jayant M Thakur & Co.- Director	Professional Services Availed by the Company for the year 2019-2020.	2019-2024	Professional Service Contract	May 27, 2019	--

For and on behalf of the Board of Directors

Place : Mumbai
Date : July 31, 2020

T. S. Rajan
Executive Director & CEO
DIN : 05217297

Shishir Dalal
Director
DIN : 00007008

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Annexure – G

Form No. MGT - 9

EXTRACT OF ANNUAL RETURN

as on the financial year ended on March 31, 2020

[Pursuant to Section 92(3) of the Companies Act, 2013 and rule 12(1) of the Companies (Management and Administration) Rules, 2014]

I. REGISTRATION AND OTHER DETAILS:

CIN:	L99999MH1963PLC012642
Registration Date:	04/05/1963
Name of the Company:	WINDSOR MACHINES LIMITED
Category / Sub-Category of the Company:	Company Limited by Shares/ Indian Non-Govt. Company
Address of the registered Office and Contact Details:	Address : 102/103, Devmilan Co. Op. Hsg Soc., Next to Tip Top Plaza, L.B.S. Road, Thane West, Maharashtra – 400 604 Contact No. : +91 (022) 2583 6592
Whether Listed Company:	Yes
Name, Address and Contact details of Registrar and Transfer Agent:	Name : Link Intime India Pvt. Ltd. Address : C 101, 247 Park, L B S Marg, Vikhroli West, Mumbai - 400 083. Contact No. : +91 (022) 4918 6000/6270

II. PRINCIPAL BUSINESS ACTIVITIES OF THE COMPANY:

All the business activities contributing 10% or more of the total turnover of the Company.

Sr. No.	Name and Description of main products/services	NIC Code of the Product/service	% to total turnover of the Company
1.	Manufacturing of Plastic Processing Machinery and Spares thereof	29291	100%

III. PARTICULARS OF HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES:

Sr. No.	Name and Address of the Company	CIN / GLN	Holding/ Subsidiary /Associate	% of shares held	Applicable Section
1	Castle Equipments Pvt. Ltd. 1, Parijat Mulund Sahakar Vishwa Chs., Hira Nagar, Nahur Road, Mulund (W), Mumbai – 400 080.	U29268MH2009PTC191650	Holding	53.90%	2 (46)
2	Wintal Machines S.R.L. Viale Enrico Mattei 16 25080 Mazzano (BS) - Italy	N.A.	Wholly Owned Subsidiary	100%	2 (87)
3	RCube Energy Storage Systems Private Limited (earlier known as RCube Energy Storage Systems LLP) S. No. 19, H.NO.3, Vitthal Wadi, Sinhagad Road, Pune - 411 051.	U31905PN2019PTC185132	Subsidiary	44.69%	2 (87)

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IV. SHARE HOLDING PATTERN (Equity Share Capital Breakup as percentage of Total Equity)

i. Category - wise Share Holding

Category of Shareholders	No. of Shares held at the beginning of the year [As on March 31, 2019]				No. of Shares held at the end of the year [As on March 31, 2020]				% Change during the year
	Demat	Physical	Total	% of Total Shares	Demat	Physical	Total	% of Total Shares	
A. Promoters									
1. Indian									
a) Individual/ HUF	--	--	--	--	--	--	--	--	--
b) Central Govt	--	--	--	--	--	--	--	--	--
c) State Govt(s)	--	--	--	--	--	--	--	--	--
d) Bodies Corp.	3,80,00,012	--	3,80,00,012	58.52	3,80,00,012	--	3,80,00,012	58.52	--
e) Banks / FI	--	--	--	--	--	--	--	--	--
f) Any other	--	--	--	--	--	--	--	--	--
Sub Total (A) (1)	**3,80,00,012**	**--**	**3,80,00,012**	**58.52**	**3,80,00,012**	**--**	**3,80,00,012**	**58.52**	**--**
2. Foreign									
a) NRI-Individuals	--	--	--	--	--	--	--	--	--
b) Other- Individuals	--	--	--	--	--	--	--	--	--
c) Bodies Corp.	--	--	--	--	--	--	--	--	--
d) Banks / FI	--	--	--	--	--	--	--	--	--
e) Any other	--	--	--	--	--	--	--	--	--
Sub Total (A) (2)	**--**	**--**	**--**	**--**	**--**	**--**	**--**	**--**	**--**
Total Shareholding of Promoter (A) = (A) (1) + (A) (2)	**3,80,00,012**	**--**	**3,80,00,012**	**58.52**	**3,80,00,012**	**--**	**3,80,00,012**	**58.52**	**--**
B. PublicShareholding									
1. Institutions									
a) Mutual Funds	9,066	6,000	15,066	0.02	9,066	6,000	15,066	0.02	0.00
b) Banks / FI	6,02,298	2,166	6,04,464	0.93	897	2166	3063	0.00	(0.93)
c) Central Govt	--	--	--	--	--	--	--	--	--
d) State Govt(s)	--	--	--	--	--	--	--	--	--
e) Venture Capital Funds	--	--	--	--	--	--	--	--	--
f) Insurance Companies	--	--	--	--	--	--	--	--	--
g) FIIs	--	--	--	--	--	--	--	--	--
h) Foreign Venture Capital Funds	--	--	--	--	--	--	--	--	--
i) Others (specify)	--	--	--	--	--	--	--	--	--
Sub-total(B)(1)	**6,11,364**	**8,166**	**6,19,530**	**0.95**	**9,963**	**8,166**	**18,129**	**0.02**	**(0.93)**
2. Non-Institutions									
a) Bodies Corp.									
i. Indian	94,14,326	7,889	94,22,215	14.51	95,29,612	7253	9536865	14.69	0.18
ii. Overseas	--	1,826	1,826	0.00	--	1,826	1,826	0.00	--
b) Individuals									
i. Individual shareholders holding nominal share capital upto ₹1 lakh	52,74,479	9,25,368	61,99,847	9.55	63,74,262	8,11,684	71,85,946	11.07	1.52
ii. Individual shareholders holding nominal share capital in excess of ₹ 1 lakh	29,18,788	0	29,18,788	4.50	34,01,481	0	34,01,481	5.24	0.74
c) Others (specify)	77,68,482	1,100	77,69,582	11.97	67,86,441	1,100	67,87,541	10.46	(1.51)
Sub-total(B)(2)	**2,53,76,075**	**9,36,183**	**2,63,12,258**	**40.53**	**2,60,91,796**	**8,21,863**	**2,69,13,659**	**41.46**	**0.93**
Total Public Shareholding (B)=(B)(1)+(B)(2)	**2,59,87,439**	**9,44,349**	**2,69,31,788**	**41.48**	**2,61,01,759**	**8,30,029**	**2,69,31,788**	**41.48**	**0.00**
C. Shares held by Custodian for GDRs & ADRs	--	--	--	--	--	--	--	--	--
Grand Total(A+B+C)	**6,39,87,451**	**9,44,349**	**6,49,31,800**	**100.00%**	**6,41,01,771**	**8,30,029**	**6,493,1800**	**100.00%**	--

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ii. Shareholding of Promoters

Sr. No.	Shareholder's Name	Shareholding at the beginning of the year			Shareholding at the end of the year			% change in shareholding during the year
		No. of Shares	% of total Shares of the Company	% of Shares Pledged / encumbered to total shares	No. of Shares	% of total Shares of the Company	% of Shares Pledged / encumbered to total shares	
1.	Castle Equipments Pvt. Ltd.	3,50,00,000	53.90	55.66	3,50,00,000	53.90	55.66	--
2.	Ghodbunder Developers Pvt. Ltd.	30,00,012	4.62	--	30,00,012	4.62	--	--
	Total	**3,80,00,012**	**58.52**	**51.26**	**3,80,00,012**	**58.52**	**51.26**	**--**

iii. Change in Promoters' Shareholding (please specify, if there is no change):

Sr. No.		Shareholding at the beginning of the year		Cumulative Shareholding during the year	
		No. of Shares	% of total Shares of the Company	No. of Shares	% of total Shares of the Company
1.	Castle Equipments Pvt. Ltd.				
	At the beginning of the year	3,50,00,000	53.90	3,50,00,000	53.90
	Sale/purchase Transactions during the year.	--	--	--	--
	At the End of the year	3,50,00,000	53.90	3,50,00,000	53.90
2.	*Ghodbunder Developers Pvt. Ltd.				
	At the beginning of the year	30,00,012	4.62	30,00,012	4.62
	Sale/purchase Transactions during the year.	--	--	--	--
	At the End of the year	30,00,012	4.62	30,00,012	4.62

* Includes 30,00,000 shares which are beneficially owned by Ghodbunder Developers Private Limited although not in demat account of Ghodbunder Developers Private Limited.

Ghodbunder Developers Private Limited is holding total 30,00,012 equity shares (face value of ₹ 2/- each) of Windsor Machines Limited out of which 30,00,000 equity shares are in pool accounts of brokers as on March 31, 2020. These shares were put in pool accounts of brokers to sell them at a price of ₹ 100/- or more by March 31, 2020 and hence they are not displayed in demat account of Promoter. As conveyed by Promoters to the Company, these shares (i.e. 30,00,000 equity shares of ₹ 2/- each) are beneficially and legally owned by Promoters (i.e. Ghodbunder Developers Private Limited) as on March 31, 2020.

iv. Shareholding Pattern of top ten Shareholders (Other than Directors, Promoters and Holders of GDRs and ADRs):

Sr. No.		Shareholding at the beginning of the year		Cumulative Shareholding during the year	
		No. of Shares	% of total Shares of the Company	No. of Shares	% of total Shares of the Company
1	VANDANA RAMESH SITLANI				
	At the beginning of the year	58,99,748	9.0861	58,99,748	9.0861
	Sale/purchase Transactions during the year.	-	-	-	-
	At the End of the year			58,99,748	9.0861
2	VIBHUTI INVESTMENTS COMPANY LTD.				
	At the beginning of the year	31,78,331	4.8949	31,78,331	4.8949
	Sale/purchase Transactions during the year.	-	-	-	-
	At the End of the year			31,78,331	4.8949
3	COMPETENT FINLEASE PRIVATE LIMITED				
	At the beginning of the year	1,85,324	0.2854	1,85,324	0.2854
	Sale/purchase Transactions during the year.				
i.	Sale on 03.05.2019	(71,994)	(0.1109)	1,13,330	0.1745
ii.	Purchase on 10.05.2019	3,98,648	0.6139	5,11,978	0.7885
iii.	Purchase on 17.05.2019	2,70,052	0.4159	7,82,030	1.2044
iv.	Sale on 31.05.2019	(2,85,300)	(0.4394)	4,96,730	0.7650
v.	Purchase on 07.06.2019	2,29,500	0.3534	7,26,230	1.1185
vi.	Purchase on 14.06.2019	1,29,834	0.2000	8,56,064	1.3184
vii.	Sale on 21.06.2019	(2,32,924)	(0.3587)	6,23,140	0.9597
viii.	Sale on 29.06.2019	(3,75,000)	(0.5775)	2,48,140	0.3822
ix.	Sale on 05.07.2019	(1)	(0.0000)	2,48,139	0.3822
x.	Purchase on 12.07.2019	1,68,860	0.2601	4,16,999	0.6422
xi.	Purchase on 30.08.2019	4,76,258	0.7335	8,93,257	1.3757
xii.	Purchase on 20.09.2019	2,03,000	0.3126	10,96,257	1.6883
xiii.	Purchase on 04.10.2019	23,222	0.0358	11,19,479	1.7241
xiv.	Purchase on 11.10.2019	59,001	0.0909	11,78,480	1.8150
xv.	Purchase on 18.10.2019	11,955	0.0184	11,90,435	1.8334
xvi.	Sale on 01.11.2019	(2,500)	(0.0039)	11,87,935	1.8295
xvii.	Purchase on 08.11.2019	53,000	0.0816	12,40,935	1.9111
xviii.	Sale on 15.11.2019	(3,250)	(0.0050)	12,37,685	1.9061
xix.	Sale on 22.11.2019	(1,200)	(0.0018)	12,36,485	1.9043
xx.	Purchase on 29.11.2019	4,000	0.0062	12,40,485	1.9104
xxi.	Sale on 06.12.2019	(2,000)	(0.0031)	12,38,485	1.9074
xxii.	Purchase on 13.12.2019	1,20,654	0.1858	13,59,139	2.0932
xxiii.	Purchase on 20.12.2019	97,000	0.1494	14,56,139	2.2426
xxiv.	Purchase on 17.01.2020	3,25,000	0.5005	17,81,139	2.7431

Sr. No.		Shareholding at the beginning of the year		Cumulative Shareholding during the year	
		No. of Shares	% of total Shares of the Company	No. of Shares	% of total Shares of the Company
xxv.	Purchase on 07.02.2020	11,717	0.0180	17,92,856	2.7611
xxvi.	Purchase on 14.02.2020	5,99,999	0.9240	23,92,855	3.6852
xxvii.	Sale on 28.02.2020	(9,999)	(0.0154)	23,82,856	3.6698
xxviii.	Sale on 20.03.2020	(819)	(0.0013)	23,82,037	3.6685
	At the End of the year			23,82,037	3.6685
4	D G P SECURITIES LIMITED				
	At the beginning of the year	18,05,000	2.7798	18,05,000	2.7798
	Sale/purchase Transactions during the year.	-	-	-	-
	At the End of the year			18,05,000	2.7798
5	G N CREDITS PRIVATE LIMITED				
	At the beginning of the year	74,000	0.1140	74,000	0.1140
	Sale/purchase Transactions during the year.				
i.	Sale on 05.04.2019	(34,500)	(0.0531)	39,500	0.0608
ii.	Purchase on 10.05.2019	2,30,500	0.3550	2,70,000	0.4158
iii.	Sale on 17.05.2019	(1,15,000)	(0.1771)	1,55,000	0.2387
iv.	Purchase on 07.06.2019	2,25,000	0.3465	3,80,000	0.5852
v.	Sale on 14.06.2019	(77,000)	(0.1186)	3,03,000	0.4666
vi.	Sale on 21.06.2019	(24,999)	(0.0385)	2,78,001	0.4281
vii.	Sale on 05.07.2019	(2,63,501)	(0.4058)	14,500	0.0223
viii.	Purchase on 12.07.2019	87,731	0.1351	1,02,231	0.1574
ix.	Purchase on 02.08.2019	3,325	0.0051	1,05,556	0.1626
x.	Purchase on 23.08.2019	38,825	0.0598	1,44,381	0.2224
xi.	Purchase on 30.08.2019	8,01,263	1.2340	9,45,644	1.4564
xii.	Purchase on 29.11.2019	2,50,000	0.3850	11,95,644	1.8414
xiii.	Sale on 06.12.2019	(1,500)	(0.0023)	11,94,144	1.8391
xiv.	Sale on 13.12.2019	(1,50,000)	(0.2310)	10,44,144	1.6081
xv.	Sale on 20.12.2019	(20,000)	(0.0308)	10,24,144	1.5773
xvi.	Purchase on 31.12.2019	1,500	0.0023	10,25,644	1.5796
xvii.	Purchase on 10.01.2020	1,500	0.0023	10,27,144	1.5819
xviii.	Sale on 17.01.2020	(3,24,500)	(0.4998)	7,02,644	1.0821
xix.	Purchase on 24.01.2020	1,000	0.0015	7,03,644	1.0837
xx.	Sale on 31.01.2020	(10,528)	(0.0162)	6,93,116	1.0675
xxi.	Sale on 07.02.2020	(800)	(0.0012)	6,92,316	1.0662
xxii.	Sale on 14.02.2020	(503)	(0.0008)	6,91,813	1.0654
xxiii.	Sale on 28.02.2020	(12,988)	(0.0200)	6,78,825	1.0454
xxiv.	Purchase on 06.03.2020	14,000	0.0216	6,92,825	1.0670
	At the End of the year			6,92,825	1.0670

Sr. No.		Shareholding at the beginning of the year		Cumulative Shareholding during the year	
		No. of Shares	% of total Shares of the Company	No. of Shares	% of total Shares of the Company
6	RAITAN PRIVATE LIMITED				
	At the beginning of the year	6,14,352	0.9461	6,14,352	0.9461
	Sale/purchase Transactions during the year.				
i.	Sale on 31.05.2019	(37,000)	(0.0570)	5,77,352	0.8892
ii.	Purchase on 23.08.2019	37,000	0.0570	6,14,352	0.9461
	At the End of the year			6,14,352	0.9461
7	ANAND RATHI SHARE AND STOCK BROKERS				
	At the beginning of the year	89,170	0.1373	89,170	0.1373
	Sale/purchase Transactions during the year.				
i.	Purchase on 05.04.2019	1,62,310	0.2500	2,51,480	0.3873
ii.	Purchase on 12.04.2019	470	0.0007	2,51,950	0.3880
iii.	Sale on 19.04.2019	(320)	(0.0005)	2,51,630	0.3875
iv.	Sale on 26.04.2019	(54)	(0.0001)	2,51,576	0.3874
v.	Purchase on 03.05.2019	61,215	0.0943	3,12,791	0.4817
vi.	Purchase on 10.05.2019	98,604	0.1519	4,11,395	0.6336
vii.	Purchase on 17.05.2019	63,543	0.0979	4,74,938	0.7314
viii.	Sale on 24.05.2019	(43)	(0.0001)	4,74,895	0.7314
ix.	Purchase on 31.05.2019	500	0.0008	4,75,395	0.7321
x.	Sale on 14.06.2019	(3,998)	(0.0062)	4,71,397	0.7260
xi.	Sale on 21.06.2019	(10,680)	(0.0164)	4,60,717	0.7095
xii.	Sale on 29.06.2019	(3,70,989)	(0.5714)	89,728	0.1382
xiii.	Purchase on 05.07.2019	3,566	0.0055	93,294	0.1437
xiv.	Sale on 12.07.2019	(4,194)	(0.0065)	89,100	0.1372
xv.	Purchase on 19.07.2019	2,074	0.0032	91,174	0.1404
xvi.	Sale on 26.07.2019	(2,174)	(0.0033)	89,000	0.1371
xvii.	Sale on 02.08.2019	(62,000)	(0.0955)	27,000	0.0416
xviii.	Purchase on 30.08.2019	21,186	0.0326	48,186	0.0742
xix.	Sale on 06.09.2019	(21,862)	(0.0337)	26,324	0.0405
xx.	Purchase on 13.09.2019	2,53,450	0.3903	2,79,774	0.4309
xxi.	Purchase on 11.10.2019	2,60,806	0.4017	5,40,580	0.8325
xxii.	Purchase on 25.10.2019	283	0.0004	5,40,863	0.8330
xxiii.	Purchase on 01.11.2019	400	0.0006	5,41,263	0.8336
xxiv.	Sale on 08.11.2019	(400)	(0.0006)	5,40,863	0.8330
xxv.	Purchase on 15.11.2019	1,000	0.0015	5,41,863	0.8345
xxvi.	Purchase on 22.11.2019	1,017	0.0016	5,42,880	0.8361
xxvii.	Sale on 29.11.2019	(2,017)	(0.0031)	5,40,863	0.8330
xxviii.	Purchase on 13.12.2019	7,592	0.0117	5,48,455	0.8447
xxix.	Purchase on 20.12.2019	7,908	0.0122	5,56,363	0.8568
xxx.	Sale on 17.01.2020	(15,500)	(0.0239)	5,40,863	0.8330
xxxi.	Purchase on 07.02.2020	419	0.0006	5,41,282	0.8336
xxxii.	Purchase on 14.02.2020	1,298	0.0020	5,42,580	0.8356

Sr. No.		Shareholding at the beginning of the year		Cumulative Shareholding during the year	
		No. of Shares	% of total Shares of the Company	No. of Shares	% of total Shares of the Company
xxxiii.	Sale on 21.02.2020	(1,680)	(0.0026)	5,40,900	0.8330
xxxiv.	Purchase on 28.02.2020	26,533	0.0409	5,67,433	0.8739
	At the End of the year			5,67,433	0.8739
8	DLIP G PIRAMAL*				
	At the beginning of the year	5,41,000	0.8332	5,41,000	0.8332
	Sale/purchase Transactions during the year.	-	-	-	-
	At the End of the year			5,41,000	0.8332
9	DGP ENTERPRISES PVT LTD*				
	At the beginning of the year	5,00,000	0.7700	5,00,000	0.7700
	Sale/purchase Transactions during the year.	-	-	-	-
	At the End of the year			5,00,000	0.7700
10	DGP CAPITAL MANAGEMENT LTD.*				
	At the beginning of the year	4,42,089	0.6809	4,42,089	0.6809
	Sale/purchase Transactions during the year.	-	-	-	-
	At the End of the year			4,42,089	0.6809
11	SUDHIR GOLECHA N#				
	At the beginning of the year	4,02,428	0.6198	4,02,428	0.6198
	Sale/purchase Transactions during the year.				
	Purchase on 29.06.2019	1,951	0.0030	4,04,379	0.6228
	Sale on 02.08.2019	(5,516)	(0.0085)	3,98,863	0.6143
	Sale on 21.02.2020	(11,316)	(0.0174)	3,87,547	0.5969
	At the End of the year			3,87,547	0.5969
12	ICICI BANK LIMITED#				
	At the beginning of the year	5,83,704	0.8989	5,83,704	0.8989
	Sale/purchase Transactions during the year.				
i.	Sale on 05.04.2019	(39,137)	(0.0603)	5,44,567	0.8387
ii.	Purchase on 12.04.2019	57,723	0.0889	6,02,290	0.9276
iii.	Sale on 19.04.2019	(9,220)	(0.0142)	5,93,070	0.9134
iv.	Purchase on 26.04.2019	18,354	0.0283	6,11,424	0.9416
v.	Purchase on 03.05.2019	92,774	0.1429	7,04,198	1.0845
vi.	Sale on 10.05.2019	(2,484)	(0.0038)	7,01,714	1.0807
vii.	Purchase on 17.05.2019	76	0.0001	7,01,790	1.0808
viii.	Sale on 24.05.2019	(4,870)	(0.0075)	6,96,920	1.0733
ix.	Purchase on 31.05.2019	2,092	0.0032	6,99,012	1.0765
x.	Sale on 14.06.2019	(990)	(0.0015)	6,98,022	1.0750
xi.	Purchase on 21.06.2019	4,20,019	0.6469	11,18,041	1.7219
xii.	Sale on 29.06.2019	(1,44,080)	(0.2219)	9,73,961	1.5000
xiii.	Sale on 29.11.2019	(9,57,022)	(1.4739)	16,939	0.0261
xiv.	Sale on 06.03.2020	(14)	(0.0000)	16,925	0.0261
xv.	Sale on 20.03.2020	(16,828)	(0.0259)	97	0.0001
	At the End of the year	-	-	97	0.0001

Sr. No.		Shareholding at the beginning of the year		Cumulative Shareholding during the year	
		No. of Shares	% of total Shares of the Company	No. of Shares	% of total Shares of the Company
13	RELIANCE FINANCIAL LIMITED#				
	At the beginning of the year	3,73,021	0.5745	3,73,021	0.5745
	Sale/purchase Transactions during the year.				
i.	Purchase on 05.04.2019	2,000	0.0031	3,75,021	0.5776
ii.	Purchase on 12.04.2019	1,36,000	0.2095	5,11,021	0.7870
iii.	Purchase on 17.05.2019	3,25,000	0.5005	8,36,021	1.2875
iv.	Purchase on 05.07.2019	2,25,000	0.3465	10,61,021	1.6341
v.	Sale on 30.08.2019	(10,61,021)	(1.6341)	0	0.0000
	At the end of the year			0	0.0000

* Not in the list of top 10 shareholders as on April 1, 2019. The same has been reflected above since the shareholder was one of the top 10 shareholders as on March 31, 2020.

Ceased to be in the list of top 10 shareholders as on March 31, 2020. The same is reflected above since the shareholder was one of the top 10 shareholders as on April 1, 2019.

v. Shareholding of Directors and Key Managerial Personnel:

Sr. No.	Name of the Directors & Key Managerial Personnel (KMP's)	Shareholding at the beginning of the year		Cumulative Shareholding during the year	
		No. of Shares	% of total Shares of the Company	No. of Shares	% of total Shares of the Company
1.	**Mr. T. S. Rajan (Executive Director & Chief Executive Officer)**	--	--	--	--
	At the beginning of the year	--	--	--	--
	Sale/purchase Transactions during the year.	--	--	--	--
	At the End of the year	--	--	--	--
2.	**Mr. Jayant Thakur (Director)**				
	At the beginning of the year	500	0.0008	500	0.0008
	Sale/purchase Transactions during the year.	--	--	--	--
	At the End of the year	--	--	500	0.0008
3.	**Mr. Shishir Dalal (Director)**				
	At the beginning of the year	150	0.0002	150	0.0002
	Sale/purchase Transactions during the year.	--	--	--	--
	At the End of the year	--	--	150	0.0002
4.	**Mr. P. C. Kundalia (Director)** (resigned w.e.f. June 16, 2020.)				
	At the beginning of the year	--	--	--	--
	Sale/purchase Transactions during the year.	--	--	--	--
	At the End of the year	--	--	--	--

Sr. No.	Name of the Directors & Key Managerial Personnel (KMP's)	Shareholding at the beginning of the year		Cumulative Shareholding during the year	
		No. of Shares	% of total Shares of the Company	No. of Shares	% of total Shares of the Company
5.	**Mr. M. K. Arora (Director)**				
	At the beginning of the year	--	--	--	--
	Sale/purchase Transactions during the year.	--	--	--	--
	At the End of the year	--	--	--	--
6.	**Mr. Manoj Lodha (Director)** (appointed w.e.f. July 31, 2020.)				
	At the beginning of the year	200	0.0003	200	0.0003
	Sale/purchase Transactions during the year.	--	--	--	--
	At the End of the year	--	--	--	--
7.	**Ms. Mahua Roy Chowdhury (Director)**				
	At the beginning of the year	--	--	--	--
	Sale/purchase Transactions during the year.	--	--	--	--
	At the End of the year	--	--	--	--
8.	**Mr. Vatsal Parekh (Chief Financial Officer)**				
	At the beginning of the year	--	--	--	--
	Sale/purchase Transactions during the year.	--	--	--	--
	At the End of the year	--	--	--	--
9.	**Ms. Priti Patel (Company Secretary)**				
	At the beginning of the year	--	--	--	--
	Sale/purchase Transactions during the year.	--	--	--	--
	At the End of the year	--	--	--	--

V. INDEBTEDNESS

Indebtedness of the Company including interest outstanding/ accrued but not due for payment

(₹ In Lacs)

Particulars	Secured Loans excluding deposits	Unsecured Loans	Deposits	Total Indebtedness
Indebtedness at the end of the financial year				
i. Principal Amount	7,399.31	-	-	7,399.31
ii. Interest due but not paid	-	-	-	-
iii. Interest accrued but not due	-	-	-	-
Total (i+ii+iii)	**7,399.31**	**-**	**-**	**7,399.31**
Change in Indebtedness during				
the financial year				
- Addition	-	-	-	-
- Reduction	1,955.93	-	-	1,955.93
Net Change	**1,955.93**	**-**	**-**	**1,955.93**
Indebtedness at the end of the financial year				
i. Principal Amount	5,443.38	-	-	5,443.38
ii. Interest due but not paid	-	-	-	-
iii. Interest accrued but not due	-	-	-	-
Total (i+ii+iii)	**5,443.38**	**-**	**-**	**5,443.38**

VI. REMUNERATION OF DIRECTORS AND KEY MANAGERIAL PERSONNEL:

A. Remuneration to managing Director, Whole-Time Directors and/or Manager:

(₹ In Lacs)

Sr. No.	Particulars of Remuneration	Name of MD/ WTD/ Manager Mr. T. S. Rajan Executive Director & CEO	Total Amount
1.	Gross salary a. Salary as per provisions contained in section 17(1) of the Income-tax Act, 1961 b. Value of perquisites u/s 17(2) Income-tax Act, 1961 c. Profits in lieu of salary under section 17(3) Income-tax Act, 1961	140.00 -- --	140.00 -- --
2.	Stock Option	--	--
3.	Sweat Equity	--	--
4.	Commission - as % of Profit - others, specify	--	--
5.	Others, Please specify	--	--
	Total - A	**140.00**	**140.00**
	Ceiling Limit @ 5% of profits calculated under Section 198 of the Companies Act, 2013.		(60.15)

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B. Remuneration to other Directors:

(₹ In Lacs)

Sr. No.	Particulars of Remuneration	Name of the Directors					Total Amount
		Mr. P. C. Kundalia	Mr. Jayant Thakur	Mr. Shishir Dalal	Mr. M. K. Arora	Ms. Mahua Roy Chowdhury	
1.	Independent Directors						
	- Fee for attending Board/ Committee meetings	--	--	4.40	5.50	5.50	15.40
	- Commission	--	--	--	--	--	--
	- Others, please specify	--	--	--	--	--	--
	Total - (1) :	**--**	**--**	**4.40**	**5.50**	**5.50**	**15.40**
2.	Other Non-Executive Directors						
	- Fee for attending Board/ Committee meetings	2.40	2.40	--	--	--	4.80
	- Commission	--	--	--	--	--	-
	- Others, please specify	--	--	--	--	--	-
	Total - (2) :	**2.40**	**2.40**	**--**	**--**	**--**	**4.80**
	Total - B (1+2) :	**2.40**	**2.40**	**4.40**	**5.50**	**5.50**	**20.20**
	Total Managerial Remuneration [Total A+B]:						160.20
	Ceiling Limit @ 1% of profits calculated under Section 198 of the Companies Act, 2013.						(12.03)

C. Remuneration to Key Managerial Personnel other than MD / Manager / WTD:

(₹ In Lacs)

Sr. No.	Particulars of Remuneration	Key Managerial Personnel			Total
		Executive Director & CEO	CFO	CS	
1.	Gross Salary				
	a. Salary as per provisions contained in section 17(1) of the Income-tax Act, 1961	140	61.61	13.71	215.32
	b. Value of perquisites u/s 17(2) Income-tax Act, 1961	--	--	--	--
	c. Profits in lieu of salary under section 17(3) Income-tax Act, 1961	--	--	--	--
2.	Stock Option	--	--	--	--
3.	Sweat Equity	--	--	--	--
4.	Commission	--	--	--	--
	- as % of Profit				
	- others, specify				
5.	Others, Please specify	--	--	--	--
	Total	**140.00**	**61.61**	**13.71**	**215.32**

VII. PENALTIES/ PUNISHMENT/ COMPOUNDING OF OFFENCES:

Type	Sections of the Companies Act	Brief Description	Details of Penalty/ Punishment/ Compounding fees imposed	Authority [RD/NCLT/ COURT]	Appeal made, if any (Give details)
A. COMPANY					
Penalty	--	--	--	--	--
Punishment	--	--	--	--	--
Compounding	--	--	--	--	--
B. DIRECTORS					
Penalty	--	--	--	--	--
Punishment	--	--	--	--	--
Compounding	--	--	--	--	--
OTHER OFFICERS IN DEFAULT					
Penalty	--	--	--	--	--
Punishment	--	--	--	--	--
Compounding	--	--	--	--	--

For and on behalf of the Board of Directors

Place : Mumbai
Date : July 31, 2020

T. S. Rajan
Executive Director & CEO
DIN : 05217297

Shishir Dalal
Director
DIN : 00007008

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Annexure - H

Annual Report on CSR Activities

(Pursuant to section 135 and Schedule VII of the Companies Act, 2013 and Companies (Corporate Social Responsibility Policy) Rules, 2014)

(₹ In Lacs)

1.	Brief outline of Company's CSR Policy including overview of projects or programs proposed to be undertaken and a reference to the web-link to the CSR Policy and projects or programs.			The CSR committee has decided to spend amount towards activities for Basic health, education of poor children and women during the year 2019-20. Weblink : http://windsormachines.com/wp-content/uploads/2018/01/CSR-Policy-WML.pdf			
2.	The Composition of the CSR Committee			The composition of CSR committee is as under : Mr. Shishir Dalal - Chairman Mr. T. S. Rajan - Member Mr. Jayant Thakur - Member			
3.	Average net profit of the Company for last three financial years.			₹ 2258.41			
4.	Prescribed CSR expenditure (2% of the amount as in item 3 above)			₹ 45.17			
5.	Details of CSR spent during the financial year 2019-20 a) Total amount spent for the financial year 2019-20. b) Amount unspent, if any. c) Manner in which the amount spent during the financial year is detailed below:			₹ 50.00 Nil			
Sr. No.	CSR project / activity identified	Sector in which the Project is covered	Projects / Programmes 1. Local area/ others- 2. Specify the state and district where projects or programs were undertaken	Amount outlay (budget) project/ programs wise	Amount spent on the project / programs Subheads: 1. Direct expenditure on project, Overheads	Cumulative spend up to the reporting period	Amount spent: Direct / through implementing agency*
1.	Aadhar Foundation	Basic health & education facility to poor children and women.	Gujarat	₹ 45.17	₹ 50.00 No Direct Expenditure on Project by the Company.	--	₹ 50.00 Through Implementing Agency
	Total			**₹ 45.17**	**₹ 50.00**	**--**	**₹ 50.00**

*Details of implementing Agency:		Name : AADHAR FOUNDATION Address : C/O D-21,Shanti Complex,Opp. Bus Stand, Vejalpur,Ahmedabad-380051, Gujarat, India. E-mail : aadharfoundationgujarat@gmail.com Website : www.aadharcharitable.org
6.	If the Company fails to spend the 2% of the Average Net Profit (INR) of the last 3 financial years, the reasons for not spending the amount shall be stated in the Board report.	N.A.

We hereby confirm that the CSR policy as approved by the Board has been implemented and the CSR Committee monitors the implementation of the CSR projects and activities incompliance with the CSR objectives.

For and on behalf of the Board of Directors

Place : Mumbai
Date : July 31, 2020

T. S. Rajan
Executive Director & CEO
DIN : 05217297

Shishir Dalal
Director
DIN : 00007008

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CORPORATE GOVERNANCE REPORT

(ANNEXURE TO DIRECTORS' REPORT)

COMPANY'S PHILOSOPHY

The Company is committed to adopt the best Corporate Governance practices and endeavors continuously to implement the code of Corporate Governance in its true spirit. The philosophy of the Company in relation to Corporate Governance is to ensure transparency in all its operations, make disclosures and enhance shareholders' value without compromising in any way in complying with the laws, rules and regulations.

The Board of Directors acknowledges that it has a fiduciary relationship and a corresponding duty towards the stakeholders to ensure that their rights are protected. Through the Governance mechanism in the Company, the Board along with its Committees endeavors to strike a right balance with its various stakeholders.

BOARD OF DIRECTORS

Composition of the Board:

The Board of Directors of the Company have an optimum combination of Executive, Non-Executive and Independent Directors who have an in-depth knowledge of business, in addition to the expertise in their areas of specialization. The Board of Directors of your Company consists of 6 (six) Directors, that includes one Woman Director, as on March 31, 2020. Out of total strength of Board, five are Non-executive Directors, three of which are Independent Directors in terms of Regulation 17 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The Company does not have a non-executive chairman, hence it does not maintain such office.

None of the Directors of the Board is a member of more than ten Committees and Chairman of more than five Committees across all companies in which they are Directors.

During the financial year 2019-2020, four (4) Board Meetings were held on (1) May 27, 2019, (2) August 12, 2019 (3) November 14, 2019, (4) February 14, 2020. The details of the Directors on the Board of the Company during the year are given below:

Name of Director	Category	***No. of shares held	Attendance Particulars		*No. of Outside Director ships	No. of Outside Committee positions Held	
			Board Meetings	Last AGM		Chairman	**Member
Mr. T. S. Rajan	Executive Director & CEO	Nil	4	Yes	-	-	-
#Mr. P. C. Kundalia	Non-Executive Director	Nil	4	Yes	-	-	-
Mr. J. M. Thakur	Non-Executive Director	500	4	Yes	-	-	-
Mr. M. K. Arora	Ind. & Non-Exe. Director	Nil	4	Yes	8	1	3
Mr. Shishir Dalal	Ind. & Non-Exe. Director	150	3	Yes	3	2	-
Ms. Mahua Roy Chowdhury	Ind. & Non-Exe. Director	Nil	4	No	-	-	-

\# After closure of the year Mr. P. C. Kundalia has resigned from Directorship w.e.f. June 16, 2020.

* Excludes Directorship in Private Limited companies, foreign companies and companies registered under Section 8 of the Companies Act, 2013.

** Only membership of Audit Committee and Stakeholders' Relationship Committee are considered.

*** Shares held in his/her first name are considered.

Details of Directorship in listed entities:

Name of Director	Directorship in Listed entity(s)	Category of Directorship
Mr. T. S. Rajan	Windsor Machines Limited	Executive Director
Mr. P. C. Kundalia (resigned w.e.f. June 16, 2020)	Windsor Machines Limited	Non-Executive Director
Mr. J. M. Thakur	Windsor Machines Limited	Non-Executive Director
Mr. M. K. Arora	1. KEMP and Company Limited	Non-Executive Director
	2. Windsor Machines Limited	Independent & Non-Executive Director
	3. Priya International Limited	Independent & Non-Executive Director
	4. Priya Limited	Independent & Non-Executive Director
Mr. Shishir Dalal	1. Windsor Machines Limited	Independent & Non-Executive Director
	2. Keynote Corporate Services Limited	Independent & Non-Executive Director
Ms. Mahua Roy Chowdhury	Windsor Machines Limited	Independent & Non-Executive Director

Board Procedure:

The Board meets at least once in a quarter, inter alia, to review the quarterly performance and the financial results. For the year 2019-2020, the time gap between two consecutive Board meetings is not more than 120 days. The Board Meetings are generally scheduled well in advance and the notice of each Board Meeting is given in writing to each Director. The Board papers, comprising of the agenda backed by comprehensive background information are circulated to the Directors.

None of the other Directors are related/ Relative of each other as defined in Section 2 (77) of Companies Act, 2013 and Rule 4 of the companies (Specification of definitions details) Rules, 2014. Pecuniary relationship or transactions with the non-executive Directors, during the year, are disclosed ahead in this report.

The information as specified in Regulation 17(7) read along with Schedule II of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 is regularly placed before the Board, wherever applicable.

The Board periodically reviews the compliance reports on various laws applicable to the Company.

Independent Directors:

The Independent Directors of the Company meet the requirements laid down under the Companies Act, 2013 and Regulation 25 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and have declared that they do not fall under any disqualifications specified under the Act. All Independent Directors of the Company have been appointed as per the provisions of the Act. The appointment letter, as placed on the Company's website www.windsormachines.com, is also issued to the Independent Directors of the Company.

Retirement & Resignations:

Due to age criteria prescribed under Regulation 17 (1A) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, for discontinuation of Non-Executive Directors who have attained the age of 75 years, Mr. P. R. Singhvi has resigned from the Directorship of the Company w.e.f. April 1, 2019.

After closure of the year Mr. P. C. Kundalia has resigned from Directorship of the Company w.e.f. June 16, 2020.

Training of Independent Directors and Familiarization programmes of independent Directors:

Whenever new Non-executive and Independent Directors are inducted in the Board they are introduced to our Company's culture through appropriate orientation session and they are also introduced to our organization structure, our business, constitution, Board procedures, our major risks and management strategy.

In terms of Regulation 25 (7) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, your Company makes the independent directors familiarise, through various programmes, including the following:

a. nature of the industry in which the listed entity operates;

b. business model of the listed entity;

c. roles, rights, responsibilities of independent directors; and

d. any other relevant information.

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The Company through its Executive Director, Senior Managerial Personnel conducts programs/presentations periodically to familiarize the Independent Directors with Strategy, Functions and Operations of the Company. The Company circulates news and articles related to the industry on a regular basis and provides specific regulatory updates from time to time.

Key Board qualifications, expertise and attributes

The following is the list of core skills/expertise/competencies identified by the Board of Directors as required in the context of its business(es) and sector(s) for it to function effectively and those actually available with the Board:

- General Management and Business Operations
- Leadership
- Senior Management Expertise
- Plastic Industry Expertise
- Public Policy/Governmental Regulations
- Accounting/Finance/Legal Skills
- Risk Management
- Corporate Governance
- Business Development/Sales/Marketing
- International Business
- Strategy/M&A/Restructuring/Forging Joint Ventures/Partnerships and Turning around Organisations
- Technical / Professional skills and specialized knowledge in relation to Company's business.

Performance Evaluation of non-executive and Independent Directors:

The Board evaluates the performance of Non-executive and Independent Directors every year. All the Non-executive and Independent Directors are eminent personalities having wide experience in the field of business, industry and administration. Their presence on the Board is advantageous and fruitful in taking business decisions.

Separate Meeting of the Independent Directors:

The Meeting of the Independent Directors was held on February 14, 2020. All the Independent Directors were present at the meeting. The following issues were discussed in detail:

I) Reviewed the performance of Non-Independent Directors and the Board as a whole;

II) Review the performance of the Executive Director of the Company.

III) Assess the quality, quantity and timeliness of flow of information between the company management and the Board that is necessary for the Board to effectively and reasonably perform their duties.

Code of Conduct for Board members and Senior Management:

Pursuant to section 149 of the Companies Act 2013 read with Regulation 17 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company has laid down a Code of Conduct for its Non-executive Independent Directors and members of the Senior Management of the Company. All the Board members and Senior Management personnel have affirmed compliance with the code of conduct. The Code of Conduct is available on the website of the company i.e. www.windsormachines.com and the Code has been circulated to all the Directors and Management Personnel, and its compliance is affirmed by them annually.

A declaration signed by the Company's Executive Director & CEO for the compliance of this requirements is published in this Report.

Additionally, all independent Directors of the company are also bound by duties of independent Directors as set out in the Companies Act, 2013 read with the Schedules and Rules thereunder.

AUDIT COMMITTEE

Terms of reference:

The Audit Committee of the Board of Directors of the Company, inter-alia, provides assurance to the Board on the adequacy of the internal control systems and financial disclosures.

Apart from all the matters provided in Regulation 18 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Section 177 of the Companies Act, 2013, the Committee reviews reports of the Internal Auditors, meets Statutory Auditors periodically and discusses their findings, suggestions, internal control systems, scope of audit, observations of the auditors and reviews accounting policies followed by the Company. The Committee makes recommendation(s) to the Board on any matter relating to the financial management of the Company including Statutory and Internal Audit Reports. The Committee also recommends the appointment of the statutory auditors, Internal Auditors, Cost Auditors, Tax Auditors, and also recommend their remuneration to the Board. The Committee decides the scope of Internal Audit activity for the year. The Internal Auditor reports to Audit Committee. The Committee also reviews quarterly statement of deviation(s) or variation (s) pursuant to Regulation 32 of SEBI (LODR) Regulations, 2015, before submission of said statement(s) to stock exchange(s).

The Committee reviews with the management the quarterly, half yearly and annual financial statements/results before their submission to the Board. The minutes of the Audit Committee meetings are placed before and confirmed by the Board of Directors.

Composition of the Audit Committee Meetings:

The Audit Committee comprises of three Directors. All the members of the Audit Committee are financially literate and have relevant financial management expertise. The quorum for the Audit Committee Meetings is of two members with at least two independent Directors present at the meeting.

The Executive Director & CEO, Chief Financial Officer (CFO), Internal Auditors and Statutory Auditors are invitees to the Audit Committee meeting. Ms. Priti Patel, Company Secretary acts as the Secretary to the Audit Committee. The Internal Auditors report to the Audit Committee with regard to the audit programme, observations and recommendations in respect of different areas of operation of the Company. The Statutory Auditors and Internal Auditors report to the Audit Committee their findings during the audit process for respective quarters.

The Audit Committee generally meets once in a quarter to inter-alia review the quarterly performance and the financial results of the Company. The Audit Committee met four (4) times during the year on May 27, 2019, August 8, 2019, November 14, 2019 and February 14, 2020. The Audit Committee of the Company was reconstituted during the year and Ms. Mahua Roy Chowdhury was appointed as a Member of the Committee & Mr. Pushp Raj Singhvi ceased to be a Member of the Committee w.e.f. April 1, 2019. After closure of the year Mr. Manoj Lodha was appointed as an additional director and members of audit committee w.e.f. July 31, 2020.

Detail of Composition, Position & Attendance of the Audit Committee Meeting:

Name of the Director	Position	No. of Meetings held	No. of Meetings attended
Mr. Shishir Dalal, Independent Director	Chairman	4	3
Mr. M. K. Arora, Independent Director	Member	4	4
Ms. Mahua Roy Chowdhury Independent Director (Appointed as Member of the Audit Committee w.e.f. April 1, 2019.)	Member	4	4

Mr. Shishir Dalal, Chairman of the Audit Committee, was present at 56th AGM of the Company held on Tuesday, September 24, 2019, to answer the shareholders' queries.

The minutes of the Audit Committee meetings form part of the documents placed before the meetings of the Board of Directors. In addition, the Chairman of the Audit Committee appraises the Board members about the significant discussions at Audit Committee meetings.

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AUDIT QUALIFICATION

The Report Received from M/s. Niraj D. Adatia & Associates for the financial year 2019-20 does not contain any qualifications, reservations or adverse remarks.

THE NOMINATION AND REMUNERATION COMMITTEE:

Terms of reference:

(i) The Nomination and Remuneration Committee shall identify persons who are qualified to become Directors;

(ii) The Committee shall also identify who may be appointed in senior management in accordance with the criteria laid down and recommend to the Board their appointment and removal;

(iii) The Committee shall formulate the criteria for determining qualifications, positive attributes and independence of a Director;

(iv) The Committee shall recommend to the Board a policy, relating to the remuneration for the Directors, Key Managerial Personnel (KMP).

The Committee performs the functions as mentioned in Nomination Remuneration and Evaluation Policy of the Company and shall have such other powers and discharge such other duties as may be assigned to it by the Board of Directors of the Company, from time to time.

Composition of the Nomination and Remuneration Committee Meetings:

The Nomination and Remuneration Committee comprises of three Independent Non-Executive Directors. The members of the Committee are Mr. Shishir Dalal, Mr. M. K. Arora and Ms. Mahua Roy Chowdhury. Mr. Shishir Dalal is the Chairman of the Nomination and Remuneration Committee.

The Nomination & Remuneration Committee of the Company was reconstituted during the year and Ms. Mahua Roy Chowdhury was appointed as a Member of the Committee & Mr. Pushp Raj Singhvi ceased to be a Member of the Committee w.e.f April 1, 2019.

Meeting of the Nomination and Remuneration Committee was held on April 15, 2019 and all members of the Committee have attended the said meeting.

CORPORATE SOCIAL RESPONSIBILITY COMMITTEE (CSR):

Terms of reference:

The CSR Committee formulates and recommends to the Board, a CSR Policy and recommends the amount of expenditure to be incurred on CSR activities. Committee framed a transparent monitoring mechanism for implementation of CSR projects or programs or activities undertaken by the Company and also monitors the CSR policy from time to time.

Composition of the Corporate Social Responsibility Committee Meetings:

The Corporate Social Responsibility Committee comprises of three Independent, Executive and Non-Executive Directors. The members of the Committee are Mr. Shishir Dalal, Mr. T. S. Rajan and Mr. Jayant Thakur.

No. of meetings held and attended during the year:

Name of the Director	Position	No. of meetings held	No. of meetings attended
Mr. Shishir Dalal, Independent Director	*Chairman	4	3
Mr. T. S. Rajan, Executive Director & CEO	Member	4	4
Mr. Jayant Thakur, Non- Executive Director	*Member	4	4

The CSR Committee of the Company was reconstituted during the year and Mr. Shishir Dalal was appointed as the Chairman of the Committee, in place of Mr. Jayant Thakur, w.e.f May 27, 2019.

During the year the Committee had four (4) meetings i.e. on May 27, 2019, August 12, 2019, November 14, 2019 and February 14, 2020.

STAKEHOLDERS RELATIONSHIP COMMITTEE:

Composition:

The Stakeholders' Relationship Committee consists of three Directors. The members of the Committee are Mr. T. S. Rajan, Mr. P. C. Kundalia (resigned w.e.f June 16, 2020) and Mr. M. K. Arora. Mr. P. C. Kundalia has extended his services as the chairman of the said Committee for the year ended on March 31, 2020.

After closure of the year the Stakeholders' Relationship Committee was reconstituted on June 30, 2020 and Mr. Jayant Thakur was appointed as a Chairman/Member of the Committee w.e.f. June 30, 2020 in place of Mr. P. C. Kundalia who ceased to be a Chairman/Member of the Committee w.e.f. June 16, 2020.

Name and Designation of Compliance Officer:

Ms. Priti Patel, the Company Secretary is acting as the Compliance Officer. She performed the functions of monitoring the complaints received vis-à-vis share transfer and other related processes and reported them to the Board. She also carried out her responsibility as a liaison officer with the investors and regulatory authorities, such as SEBI, Stock Exchanges, Registrar of Companies, RBI, RTA etc., as well as in respect of implementing laws, rules and regulations, and directives of such authorities concerning investor service and complaints.

Terms of reference:

The terms of reference of the Stakeholders' Relationship Committee include redressing shareholder and investor complaints like transfer and transmission of shares, non- receipt of duplicate share certificate, non- receipt of balance sheet, non-receipt of divided etc. and to ensure expeditious share transfer process. Link Intime (India) Private Limited is the Registrar and Transfer Agent of the Company and the Committee oversees the performance of the Registrar and Transfer Agent and recommends measures for overall improvement in the quality of investor services.

The Company has approximately 11,236 (PAN Clubbed) shareholders as on March 31, 2020. During the year, the Company has processed 14 share transfers requested comprising of 3,872 equity shares, in physical form, 6 share transmissions comprising 8,918 shares, 8 deletions comprising 3,142 shares, 7 request for Duplicate Share comprising 3,410 shares. During the year 98,788 shares have been demated through NSDL and 15,532 shares through CDSL. The Company and the Share Transfer Agent have received 306 requests/complaints during the year, all of which have been attended to, within a period of fifteen days from the date of receipt of the same.

The Stakeholders' Relationship Committee generally meets once in a week and approves all matters related to shares vis-a-vis transfers, transmissions, dematerialization and re-materialization of shares, etc. In case of shares held in physical form, all transfers are completed within the stipulated time from the date of receipt of completed documents. The relevant certificate obtained from Ms. Rama Subramanian, Practicing Company Secretary, on half yearly basis, as stipulated under Regulation 40 (9) & (10) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 are also submitted to the Stock Exchanges regularly within the prescribed time. As per SEBI (Listing Obligations and Disclosures Requirements) Regulations, 2015, the Company has filed statement of Investor Grievances and Joint certificate by Compliance Officer of the Company and RTA, to the Stock Exchanges within stipulated time frame.

The Company has transferred/deposited all unclaimed share to Windsor Machines Limited Unclaimed Suspense Account, pursuant to Regulation 39(4) read with Schedule VI of SEBI (Listing Obligations and Disclosures Requirements) Regulations, 2015. Unclaimed shares as on March 31, 2020 is 3,04,351 for 1,122 shareholders.

DETAILS IN RESPECT OF EXECUTIVE DIRECTOR:

Details of remuneration paid to the Executive Director during the year are as follows: (Amount in ₹)

Name of Executive Director	Gross Remuneration	Commission	Total
Mr. T. S. Rajan	1,40,00,000/-	-	1,40,00,000/-

Gross remuneration includes salary, contribution to Provident Fund, Superannuation Fund and perquisites.

Service Contracts, Severance Fees and Notice Period:

The period of contract of Whole-time Director designated as the Executive Director is of three years which ended on March 31, 2019. The Board of Directors has re-appointed Mr. T. S. Rajan for a further period of three years, from April

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1, 2019 to March 31, 2022. The said appointment including remuneration has been approved by the shareholders at the AGM held on September 24, 2019.

Pursuant to the Executive Director's Service Contract (Agreement), either Party gives written notice of expiration of this Agreement at the end of the said 3 years at least 45 days before the date of expiration of each term, else this Agreement shall stand renewed.

The employment under the Agreement entered into may be prematurely terminated by the Board of Directors immediately upon written notice to the Executive Director of a period of three months from the date of serving of such notice or without such notice period of three months by paying proportional remuneration for a period of three months.

The Managerial remuneration of the Executive Director consists of Basic Salary, perquisites, etc. He is also entitled to Company's contribution towards Provident Fund and Superannuation or Annuity Fund. Leave accumulated but not availed during the tenure will be allowed to be encashed.

There is no separate provision for payment of severance fees.

22,190 Employee Stock Options (each option carrying right to purchase one equity share of the company of face value ₹ 2/- at exercise price) were granted on August 13, 2018, to Mr. T. S. Rajan pursuant to Windsor Stock Options Plan - 2016.

Details in respect of Non-Executive Director(s):

The details of sitting fees /commission paid, during the year, to Non-Executive Director(s) are as follows:

(Amount in ₹)

Name of Non-Executive Directors	Sitting fees	Commission	Total
Mr. P. C. Kundalia*	2,40,000	-	2,40,000
Mr. M. K. Arora	5,50,000	-	5,50,000
Mr. J. M. Thakur	2,40,000	-	2,40,000
Mr. Shishir Dalal	4,40,000	-	4,40,000
Ms. Mahua Roy Chowdhury	5,50,000	-	5,50,000
Total	20,20,000	-	20,20,000

The Non-Executive Directors are paid sitting fees of ₹ 60,000/- (Rupees Sixty Thousand Only) per meeting for attending meetings of the Board, ₹ 50,000/- (Rupees Fifty Thousand Only) for attending Committee meetings (i.e., Audit Committee & Nomination and Remuneration Committee) and ₹ 60,000/- (Rupees Sixty Thousand only) for attending meeting of Independent Directors. The Company also reimburses out-of-pocket expenses to Directors for attending the aforesaid meetings. None of the Non-Executive Directors have been granted Stock Option under Windsor Stock Options Plan - 2016.

* After closure of the year Mr. P. C. Kundalia resigned as a Director of the Company w.e.f. June 16, 2020 and Mr. Manoj Lodha has been appointed as an Additional Director of the Company w.e.f. July 31, 2020.

OPERATIONS COMMITTEE:

The Operations Committee comprises of three members namely Mr. T. S. Rajan, Mr. P. C. Kundalia and Mr. J. M. Thakur for the year ended on March 31, 2020. Mr. T. S. Rajan is the chairman of the said Committee.

After closure of the year Mr. P. C. Kundalia resigned from Directorship of the Company and membership of Operation Committee w.e.f. June 16, 2020. The Operation Committee has been re-constituted on June 30, 2020 and Mr. Shishir Dalal has been appointed as a member of the said committee in place of Mr. P. C. Kundalia.

During the year, Operations Committee met once on November 8, 2019.

GENERAL BODY MEETINGS:

Particulars of Annual General Meetings & Extra-Ordinary General Meeting held during last three years;

AGM/EGM Reference	Date	Venue	Time	No. of Special Resolutions Passed
54th AGM (2016-2017)	26.09.2017	Tip Top Plaza, Near Check Naka, L.B.S. Marg, Opp. Raheja Garden, Thane (w) - 400 604.	11:30 a.m.	Nil
EGM	12.12.2017	The Orchid, Nehru Road, Vile Parle (E), Mumbai - 400 099	03:00 p.m.	2
55th AGM (2017-18)	11.09.2018	Tip Top Plaza, Near Check Naka, L.B.S. Marg, Opp. Raheja Garden, Thane (w) - 400 604.	11:30 a.m.	Nil
56th AGM (2018-19)	24.09.2019	Tip Top Plaza, Near Check Naka, L.B.S. Marg, Opp. Raheja Garden, Thane (w) - 400 604	11:30 a.m.	4

POSTAL BALLOT

During the year 2018-19, one special resolution was passed through Postal Ballot Notice dated February 11, 2019:

(i) Continuation of Directorship of Mr. M. K. Arora (DIN: 00031777), Non-Executive Independent Director, who has attained the age of 75 years.

In terms of the provisions of Section 110 of the Companies Act, 2013 read with Rule 22 of the Companies (Management and Administration) Rules, 2014, the Company had provided e-voting facility and voting through postal ballot to record the consent of members and Mr. Premnarayan Tripathi, Practicing Company Secretary and Proprietor of PRT & Associates, was appointed as Scrutinizer by the Company in the Board Meeting held on February 11, 2019 to conduct the Postal Ballot Process in fair and transparent manner. Voting pattern was one vote for one share. The Company had completed dispatch of postal ballot notice(s), forms/ or electronic ballot and postage prepaid business reply envelope on Saturday, February 23, 2019 to its Members whose name(s) appeared in the Register of Members/ List of beneficial owners received from NSDL/ CDSL as on Friday, February 8, 2019. The shareholders of the Company had an option to vote either through the postal ballot forms or through the e-voting facility. The scrutiniser had monitored the process of electronic voting through the Scrutinizer's secured link provided by CDSL on the designated website. All postal ballot forms and e-votes received up to 5:00 p.m. on Monday, March 25, 2019 were considered valid for postal ballot procedure. The Scrutiniser had compiled the e-voting and physical ballots received from the shareholders and prepared his report dated March 26, 2019 and handed over to Mr. T. S. Rajan Executive Director & CEO of the Company. Mr. T. S. Rajan, Executive Director & CEO on March 26, 2019 had announced the result of Postal Ballot and also declare that vide postal ballot procedure, all resolutions as set out in the Postal Ballot Notice have been passed by the Members with requisite majority.

The aforesaid voting results along with the Scrutinizer's Report was displayed at the Registered Office and Corporate Office of the Company and on the website of the Company viz. www.windsormachines.com and CDSL viz. www.evotingindia.com. Resolution was approved with requisite majority. The details of results of Postal Ballot is as under:

Particulars	No of Votes received	No and % of votes in favour	No. and % of votes against
Special Resolution: Continuation of Directorship of Mr. M. K. Arora as an Independent Director of the Company on the Board of Directors of the Company who has attained the age of 75 years for the residual part of his appointment i.e. upto conclusion of 56th AGM.	4,77,59,934	4,77,56,974 (99.99%)	2,960 (0.01%)

PREVENTION OF INSIDER TRADING

To prevent insider trading and to regulate trading in securities by the Directors and designated employees, the Company has formulated Code of Practices and Procedures for Fair Disclosure of Unpublished Price Sensitive Information

(UPSI) and adopted a revised Code of Conduct, in Compliance with SEBI (Prohibition of Insider Trading) (Amendment) Regulations, 2018. Ms. Priti Patel, Company Secretary is the Compliance Officer under the said policy.

DISCLOSURES

The company has always ensured fair code of conduct and maintained transparency. There were no instances of non- compliance by the company, penalties, strictures imposed on the company by Stock Exchange or SEBI or any statutory authority, on any matter related to capital markets, during the last three years.

In accordance with requirement of Companies Act, 2013 and Rules framed thereunder as well as SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 a vigil mechanism has been adopted by the Board of Directors and accordingly a Whistle Blower Policy has been formulated with a view to provide a mechanism for employees of the company to approach directly to the Chairman of the Audit Committee of the Company to report any grievance. Detail of Whistle Blower Policy is also provided on the website of the Company.

Compliances, rules & regulations as laid down by various statutory authorities have always been observed by the company.

The Company has formulated Risk Management Policy and laid down a procedure on risk assessment and minimization. These procedures have been considered by the Board and a properly defined framework is laid down to ensure that executive management controls the identified risks.

The details in respect of Directors seeking re-appointment are provided as part of the Notice convening the forthcoming Annual General Meeting.

SUBSIDIARY COMPANIES

The Company does not have any material subsidiary whose net worth exceeds 10% of the consolidated net worth of the Company in the immediately preceding accounting year or has generated 10% of the consolidated income of the Company during the previous financial year.

However, the Company has formulated a Policy for determining Material Subsidiaries and is uploaded on the website of the Company, www.windsormachines.com. The Audited Annual Financial Statements of Subsidiary Companies are tabled at the Audit Committee and Board Meetings. Copies of the Minutes of the Board Meetings of Subsidiary Companies are tabled at the subsequent Board Meetings.

RIGHTS TO THE SHAREHOLDERS

The Company believes in protecting the rights of the shareholders. It ensures adequate and timely disclosure of all information to the shareholders in compliance with the applicable laws. Shareholders are furnished with sufficient and timely information concerning the general meetings, issues to be discussed thereat and rules regarding holding and conducting the General Meetings. All shareholders are treated equitably. The quarterly and half-yearly financial results are published in widely circulated dailies, submitted to the Stock Exchanges and also displayed on Company's website www.windsormachines.com

RELATED PARTY TRANSACTIONS

All transactions entered into with Related Parties, as defined under Regulation 23 of the SEBI (listing Obligations and Disclosures Requirements) Regulations, 2015, during the financial year were in the ordinary course of business and on an arm's length pricing basis and do not attract the provisions of Section 188 of the Companies Act, 2013. The Company has no material significant transactions with its related parties that may have a potential conflict with the interest of the Company. Suitable disclosure as required by the Ind AS 24 has been made in the notes to the Financial Statements.

The Board has approved a policy for related party transactions which has been uploaded on the Company's website i.e. www.windsormachines.com

Detailed information on related party transactions is provided in Note No. 40 to the Notes to Standalone Financial Statements.

MEANS OF COMMUNICATION:

The Quarterly/Half-yearly/Annually Financial results are published in widely circulating national and local daily newspapers, such as "The Free Press Journal" and "The Nava Shakti". These are not sent individually to the

shareholders. The Company's results and official news releases are displayed on the Company's website www.windsormachines.com. There were no presentations made to the institutional investors or analysts during the year under review.

Website: The Company's website www.windsormachines.com contains a separate dedicated section 'Investor Relations' wherein shareholders' information is available. The Company's Annual Report is also available in a user-friendly and downloadable form.

Annual Report: The Annual Report containing, inter alia, Audited Annual Accounts, Consolidated Financial Statements, Directors' Report, Auditors' Report and other important information is circulated to Members and others entitled thereto. The Management Discussion and Analysis Report (MDAR) forms part of the Annual Report and is displayed on the Company's website www.windsormachines.com.

Corporate Filing and Dissemination System (CFDS): The CFDS portal jointly owned, managed and maintained by BSE and NSE is a single source to view information filed by listed companies. All disclosures and communications to BSE and NSE are filed by the Company electronically through the CFDS portal.

NSE Electronic Application Processing System (NEAPS): The NEAPS is a web-based application designed by NSE for corporates. All periodical compliance filings like shareholding pattern, corporate governance report, media releases, among others are filed by the Company electronically on NEAPS.

BSE Corporate Compliance, Listing Centre & Corporate Announcement Filing System (CAFS): BSE's Listing Centre & CAFS is a web-based application & portal designed for corporates. All periodical compliance filings like shareholding pattern, corporate governance report, media releases, among others are also filed electronically through CAFS on the Listing Centre.

SEBI Complaints Redress System (SCORES): Investors' complaints are processed in a centralised web-based complaints redress system. The salient features of this system are: Centralised database of all complaints, online upload of Action Taken Reports (ATRs) by concerned companies and online viewing by investors of actions taken on the complaint and its current status. The Company regularly redresses the complaints if any, on SCORES within stipulated time.

SECRETARIAL AUDIT FOR RECONCILIATION OF CAPITAL:

Ms. Rama Subramanian, a Practicing Company Secretary has carried out Secretarial Audit to reconcile the total admitted capital with NSDL and CDSL and in physical form and the total issued and listed capital. The audit confirms that the total issued / paid up capital is in agreement with the aggregate of total number of shares in physical form and the total number of shares in dematerialized form held with the two depositories namely NSDL & CDSL.

VIGIL MECHANISM (WHISTLE BLOWER POLICY):

The Company has established Vigil Mechanism (Whistle Blower Policy), pursuant to the provisions of section 177 (9) & (10) of the Companies Act, 2013, & Regulations 22 of the SEBI (LODR) Regulations, 2015, for Directors and employees to report genuine concerns directly to the Chairman of the Audit Committee. No person has been denied access to the Audit Committee. The Vigil Mechanism Policy has been uploaded on the website of the Company at www.windsormachines.com. The Audit Committee has reviewed the working of Vigil Mechanism form time to time.

Designated Exclusive email-id: The Company has designated the email-id investors@windsormachines.com exclusively for investors' servicing.

GENERAL SHAREHOLDER INFORMATION

1. Annual General Meeting:
   - Date and Time - September 30, 2020, at 11:30 a.m.
   - Venue - Through Video Conference ("VC")/Other Audio Visual Means ("OAVM")
2. Tentative Financial Calendar: - The Company follows April 1 to March 31, as its financial year.

Publication of Audited Results	-	By May 30, of each year
First Quarter Results	-	By August 14, of each year
Second Quarter Results	-	By November 14, of each year
Third Quarter Results	-	By February 14, of each year

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3. Date of Book Closure - September 24,2020 to September 30,2020 (Both days inclusive)

4. Listing on Stock Exchange
   a. BSE Limited (BSE)
      Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai - 400 001.
   b. National Stock Exchange of India Limited (NSE),
      Exchange Plaza, 5th Floor, Plot No. C/1, G-Block,
      Bandra-Kurla Complex, Bandra (East), Mumbai - 400 051.

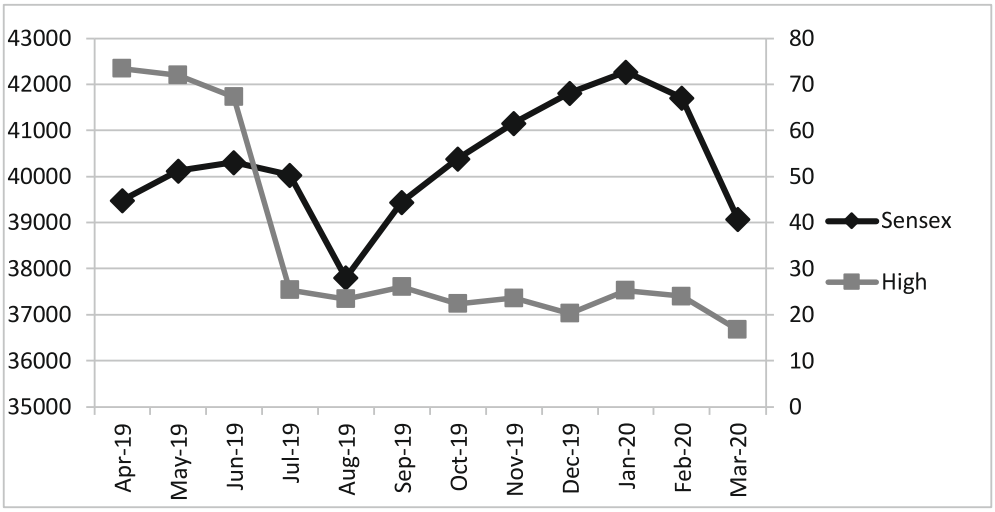
5. Listing Fees - Listing fees of both the Stock Exchanges for the year 2020-2021 have been paid.

6. Stock Code
   BSE - 522029
   NSE - WINDMACHIN
   International Securities Identification Number - INE052A01021

7. The monthly High and Low of market price on the BSE and the stock performance during the last financial year was as under:

Month(s)	High (₹)	Low (₹)	Sensex (High)
Apr-19	73.50	65.15	39487.45
May-19	72.00	60.55	40124.96
Jun-19	67.25	19.50	40312.07
Jul-19	25.40	17.65	40032.41
Aug-19	23.45	19.15	37807.55
Sep-19	26.05	20.80	39441.12
Oct-19	22.35	16.20	40392.22
Nov-19	23.60	18.65	41163.79
Dec-19	20.25	18.00	41809.96
Jan-20	25.25	17.70	42273.87
Feb-20	24.00	15.95	41709.30
Mar-20	16.80	7.75	39083.17

Stock performance – Windsor Machines Ltd. v/s BSE Sensex



8. Distribution Schedule and Shareholding Pattern as on March 31, 2020.

DISTRIBUTION SCHEDULE		
Category	**No. of share Holders**	**No. of Shares**
Upto 500	8,750	14,09,517
501 to 1,000	1,544	11,79,330
1,001 to 2,000	539	8,57,034
2,001 to 3,000	175	4,48,068
3,001 to 4,000	96	3,51,647
4,001 to 5,000	85	4,03,201
5,001 to 10,000	130	9,34,043
10,001 and above	190	5,93,48,960
Total	**11,509**	**6,49,31,800**

SHAREHOLDING PATTERN		
Category	**No. of Shares**	**%**
Promoters	3,80,00,012	58.52%
Mutual Funds and UTI	15,066	0.02%
Banks, Financial Institutions, Insurance Companies	3,663	0.01%
Foreign Institutional Investors	-	0.00%
Private Corporate Bodies	95,36,865	14.68%
Indian Public	1,12,57,118	17.34%
Non Resident Individuals/ Overseas Corporate Bodies	60,95,587	9.39%
Others- Directors & their Relatives	23,489	0.04%
Total	**6,49,31,800**	**100.00%**

9. Registrar and Share Transfer Agents - Link Intime India Pvt. Ltd.
C 101, 247 Park, L B S Marg, Vikhroli West,
Mumbai - 400 083
Tel No: +91 22 4918 6000/6270,
Fax : +91 22 4918 6060
Email: rnt.helpdesk@linkintime.co.in

10. Outstanding GDRs/ ADRs/Warrants Or any convertible Instruments - NIL

11. Plant Locations
- Thane Unit - Plot E-6, U2 Road, Wagle Indusrial Estate, Thane- 400 604. Maharashtra.
- Vatva Unit - Plot No. 5402 - 5403, Phase IV, G.I.D.C.,Vatva, Ahmedabad - 382 445, Gujarat.
- Chhatral Unit - Plot No. 6 & 7, G.I.D.C. Chhatral-382 729, Tal.Kalol, Dist Gandhinagar, Gujarat.
- Italy Unit - Wintal Machines Srl, Viale Enrico Mattei 16 25080.

12. Address for Investor's Correspondence

i. For any assistance regarding dematerialisation of shares, share transfers, transmissions, change of address, non-receipt of dividend or any other query relating to shares, please write to:

Link Intime India Pvt. Ltd. (Unit: Windsor Machines Limited)
C 101, 247 Park, L B S Marg, Vikhroli West,
Mumbai - 400 083
Tel no.: +91 22 4918 6000/6270 Fax: +91 22 4918 6060

ii. For general correspondence:
The Company Secretary, Windsor Machines Ltd.,
Plot No. 5402- 5403, Phase IV, G.I.D.C.,
Vatva, Ahmedabad - 382 445, Gujarat.

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		Tel. no.: +91 79 3026 2100, + 91 79 2584 1111, +91 79 2584 1591-2-3 Fax No.: + 91 79 2584 2059 Email : investors@windsormachines.com
13. Designated E-mail ID for registering Complaints by the investors	-	investors@windsormachines.com
14. Share Transfer System	-	Shares in physical form should be lodged for transfer at the office of the Company's Registrar & Transfer Agent, Link Intime India Pvt. Ltd. The transfers are processed, if technically found to be in order and complete in all respects. As per directives issued by SEBI, it is compulsory to trade in the Company's equity shares in dematerialized form. Effective April 1, 2019, transfer of shares in physical form has ceased. Shareholders who had lodged their request for transfer prior to March 31, 2019 and, have received the same under objection can relodge the transfer request after rectification of the documents. Request for transmission of shares and dematerialization of shares will continue to be accepted. The Board of Directors of your Company have delegated the authority to approve the transfer of shares, transmission of shares or requests for deletion of name of the shareholder etc. to the designated officials of your Company. The transactions required for issuance of new share certificate are approved by the Stakeholders Relationship Committee of the Board of Directors of your Company. The particulars of movement of shares in the dematerialized mode are also placed before the Stakeholders Relationship Committee.
15. Dematerialisation of on shares and Liquidity	-	98.72% of the paid-up capital of the company has been Dematerialised as March 31, 2020. The equity shares of the Company are actively traded on the BSE and the NSE in dematerialised form.
16. Commodity price risk	-	The Company is exposed to foreign exchange risk due to import of materials from overseas and export of machines/ spares to various countries. The Company evaluates exchange rate exposure arising from these transactions and takes required hedging from time to time which minimizes the impact of fluctuation in exchange rate movement.
17. Compliance with Corporate Governance Requirements	-	Pursuant to Clause 13 of Part C of Schedule V to the SEBI, LODR, 2015 the Company has complied with Corporate Governance requirements, specified in Regulation 17 to 27 & Clauses (b) to (i) of Sub-regulation (2) of Regulation 46, for the year ended on March 31, 2020
18. Compliance Certificate by Auditors	-	The Company has obtained a Certificate from the Practicing Company Secretary regarding compliance of Corporate Governance as stipulated in Regulation 34(3) read with Schedule V of SEBI (Listing Obligations and Disclosure requirements) Regulations, 2015 with the Stock Exchanges which is given as annexure to his Report.

19. Unclaimed Dividend - According to the provisions of the Companies Act, 2013, the amount in the dividend account remaining unclaimed for seven years from the date of its disbursement, has to be transferred to Investors Education Protection Fund (IEPF) maintained by Government of India.

Following are the details of the unclaimed dividend. If the same will not be claimed within the period of 7 years then the same will be transferred to the IEPF in accordance with the schedule given below:

Financial Year	Date of declaration of dividend and type of dividend	Total Dividend (In ₹)	Unclaimed dividend as on March 31, 2020 (In ₹)	Due date for transfer of unclaimed dividend to IEPF	% of Unclaimed dividend
2016-17	September 26, 2017- Final Dividend	4,86,98,850.00	7,00,567.50	October 26, 2024	1.44%
2017-18	September 11, 2018 - Final Dividend	6,49,31,800.00	9,16,898.00	October 11, 2025	1.41%
2018-19	September 24, 2019 - Final Dividend	6,49,31,800.00	10,26,438.00	October 24,2026	1.58%
List of shareholder & dividend amount is available on Company's Website www.windsormachines.com. Pursuant to Companies Act, 2013 All shares in respect of which dividend has not been claimed for seven consecutive years or more shall be transferred by Company to IEPF.					

The Nodal Officer of the Company for IEPF Refunds Process:

Name : Ms. Priti Patel

Email id : priti.patel@windsormachines.com

20. Details of utilization of funds raised through preferential allotment or qualified institutions placement as specified under Regulation 32 (7A). - For the year ended on March 31, 2020, the Company has not raised any fund through preferential allotment or qualified institutions placement as specified under Regulation 32 (7A) of SEBI (LODR) Regulations, 2015.

21. Certificate on Corporate Governance - All the Directors of the Company have submitted a declaration stating that they are not debarred or disqualified by the Securities and Exchange Board of India / Ministry of Corporate Affairs or any such statutory authority from being appointed or continuing as Directors of Companies. M/s. Kashyap R. Mehta & Associates, Practicing Company Secretary has submitted a certificate to this effect.

A compliance certificate from M/s. Kashyap R. Mehta & Associates, Practicing Company Secretary pursuant to the requirements of Schedule V to the Listing Regulations regarding compliance of conditions of Corporate Governance is attached.

22. Where the board had not accepted any recommendation of any Committee of the Board which is mandatorily required, in the relevant financial year. - During the year ended on March 31, 2020, the Board has accepted recommendations of all its Committees.

23. Total fees for all services paid by the listed entity and its subsidiaries, on a consolidated basis, to the statutory auditor and all entities in the network firm/network entity of which the statutory auditor is a part. - Details of total fees paid to statutory auditors are provided in Note No. 33.1 of Standalone Financial Statements forming part of Annual Report.

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24. Disclosures in relation to the Sexual Disclosures Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013.	-	Please refer point no. 42 of the Directors' Report for the Disclosures pertaining to sexual harassment during the financial year.

EQUITY SHARES IN THE SUSPENSE ACCOUNT

In terms of Regulation 39 read with Schedule V (F) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company reports the following details in respect of equity shares lying in the suspense accounts which were issued in demat form and physical form, respectively:

Sr. No.	Particulars	Demat	
		Number of Shareholders	Number of Equity Shares
1.	Aggregate Number of shareholders and the outstanding shares in the suspense account lying at the beginning of the year (April 1, 2019).	1,135	3,10,479
2.	Number of shareholders who approached the Company for transfer of shares and shares transferred from suspense account during the year.	13	6,128
3.	Number of shareholders and aggregate number of shares transferred to the Unclaimed Suspense Account during the year.	13	6,128
4.	Aggregate Number of shareholders and the outstanding shares in the suspense account lying as on March 31, 2020.	1,122	3,04,351

The voting rights on the shares in the suspense account shall remain frozen till the rightful owners claim the shares.

DECLARATION UNDER SCHEDULE V OF SEBI (LISTING OBLIGATIONS AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2015.

In accordance with Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, I, T. S. Rajan, Executive Director & Chief Executive Officer of Windsor Machines Limited hereby confirm that the Board Members and the Senior Management personnel of the Company have affirmed compliance with the Company's Code of Conduct for the financial year ended March 31, 2020.

For WINDSOR MACHINES LIMITED

Place : Mumbai
Date : July 31, 2020

T. S. Rajan
Executive Director & CEO
(DIN: 05217297)

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Chief Executive Officer (CEO) and Chief Financial Officer (CFO) Certification

(CERTIFICATION PURSUANT REGULATION 17(8) READ WITH SCHEDULE II PART B OF SEBI (LISTING OBLIGATIONS AND DISCLOSURE REQUIREMENTS) REGULATIONS, 2015)

To the Board of Directors of Windsor Machines Limited

Dear Sirs,

C E R T I F I C A T E

We, T. S. Rajan, Executive Director & CEO and Mr. Vatsal Parekh, Chief Financial Officer of Windsor Machines Limited (the Company), to the best of our knowledge and belief, certify that :

A. We have reviewed the financial statements and the cash flow statement of Windsor Machines Limited, for the financial year ended March 31, 2019, and that to the best of our knowledge and belief:

   1. These statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading;

   2. These statements together present a true and fair view of the Company's affairs and are in compliance with existing accounting standards, applicable laws and regulations.

B. There are, to the best of our knowledge and belief, no transactions entered into by the Company during the year which are fraudulent, illegal or violate the Company's code of conduct.

C. We accept responsibility for establishing and maintaining internal controls for financial reporting and we have evaluated the effectiveness of internal controls systems of the Company pertaining to financial reporting and we have disclosed to the auditors and the audit committee, deficiencies in the design or operation of such internal controls, if any, of which we are aware and steps have been taken or proposed to be taken for rectifying these deficiencies.

D. We have indicated to the Auditors and the Audit Committee:

   1. All significant changes in internal control over financial reporting during the year;

   2. Significant changes in accounting policies during the year and that the same have been disclosed in the notes to the financial statements; and.

   3. That, there are no instances of significant frauds occurred during the financial year 2019-20, of which we have become aware and the involvement there in, if any, of the management or an employee, having a significant role in the Company's internal control system over financial reporting.

For WINDSOR MACHINES LIMITED

Place : Mumbai
Date : July 31, 2020

T. S. Rajan
Executive Director & CEO
(DIN: 05217297)

Vatsal Parekh
Chief Financial Officer

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CERTIFICATE ON CORPORATE GOVERNANCE

To,
The Members,
Windsor Machines Limited.

We have examined the compliance of conditions of Corporate Governance by **Windsor Machines Limited**, for the year ended on 31st March, 2020 and also up to the date of this report as stipulated in Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (LODR).

The compliance of conditions of corporate governance is the responsibility of the management. Our examination has been limited to procedures and implementation thereof, adopted by the Company for ensuring the compliance of conditions of Corporate Governance as stipulated in LODR. It is neither an audit nor an expression of opinion on the financial statements of the Company.

In our opinion and to the best of our information and according to the explanations given to us, and based on the representations made by the Directors and the Management, we certify that the Company has complied with the conditions of Corporate Governance as stipulated in Regulations 17 to 27 & Part E of Schedule II of LODR.

We further state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For KASHYAP R. MEHTA & ASSOCATES,
COMPANY SECRETARIES,
FRN: S2011GJ166500

KASHYAP R. MEHTA
PROPRIETOR
FCS-1821 : COP-2052 : PR-583/2019

Place : Ahmedabad
Date : 31st July, 2020

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CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

[Pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015]

To,
The Members of
Windsor Machines Limited
102/103, Dev Milan Co. Op. Housing Society,
Next to Tip Top Plaza,
L B S Road,
Thane (West) – 400 604

We have examined the relevant registers, records, forms, returns and disclosures received from the Directors of **Windsor Machines Limited** having CIN: L99999MH1963PLC012642 and having Registered Office at 102/103, Dev Milan Co. Op. Housing Society, Next to Tip Top Plaza, L B S Road, Thane (West) – 400 604 (hereinafter referred to as 'the Company'), produced before us by the Company, whether electronically or otherwise, for the purpose of issuing this Certificate in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verifications (including Directors Identification Number (DIN) status at the portal www.mca.gov.in) as considered necessary and explanations furnished to us by the Company & its officers, we hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on 31st March, 2020 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs or any such other Statutory Authority:

Sr. No.	Name of Director	DIN	Date of appointment in Company
1	Mahendra Kumar Arora[$]	00031777	29/09/2007
2	Prakash Chandra Kundalia[@]	00323801	28/01/2008
3	Jayant Mahiendra Thakur	01328746	30/03/2011
4	Shishir Vasant Dalal[$]	00007008	29/07/2013
5	Mahua Roy Chowdhury[$]	00151723	04/08/2014
6	Rajan Shankarnarayan Tarakhad	05217297	01/04/2016

[$]Re-appointed as Independent Directors for a second term of five consecutive years to hold the office from the conclusion of 56th AGM held on 24th September, 2019 and up to the conclusion of the 61st AGM of the Company in the year 2024.

[@]Resigned with effect from 10th June, 2020.

Ensuring the eligibility of for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For KASHYAP R. MEHTA & ASSOCATES,
COMPANY SECRETARIES,
FRN: S2011GJ166500

KASHYAP R. MEHTA
PROPRIETOR
FCS-1821 : COP-2052 : PR-583/2019
UDIN: F001821B000536619

Place : Ahmedabad
Date : 31st July, 2020

MANAGEMENT DISCUSSION & ANALYSIS

A. Industry Structure and Development:

As you are aware, your Company has been engaged in the manufacture of Extrusion Machinery (for Pipe and Blown Film Extrusion) and Injection Moulding Machinery. The year that went by, did pose a lot of challenges wherein the entire Global market was facing a slowdown and we too were impacted by the same. While working towards addressing the challenges posed by the slowdown in Business, the unexpected impact of Covid-19 Pandemic only aggravated the situation further.

In-spite of all our proactive efforts to combat the impact arising from the above developments, we fell short of reaching our Targets set at the beginning of the year.

B. Opportunities and Threats:

In-spite of the current situation with the Pandemic impact on businesses worldwide, our TEAM continues with its efforts to explore opportunities within this situation. Plastic has once again proved to be the “Go-To” material and this was amply demonstrated during the current Pandemic situation.

With renewed focus and awareness on Hygiene and Safety, we foresee a good potential opportunity for our products as the demand for Plastic material usage is expected to increase in the coming years. Further with the sustained efforts of our Government and launch of "AatmaNirbhar Bharat" movement, we foresee a increased potential for our range of products in the coming years.

The challenges still lie in the short term (till situation comes back to normalcy and business picks up) in managing our Cash flows and Working Capital prudently. We have taken various initiatives in this direction.

C. Product Wise Performance : (₹ in Lacs)

Product	Gross sales	
	2019-2020	2018-2019
Extrusion Machinery	12,436.18	15,487.89
Injection Moulding Machine	11,612.01	17,263.80
TOTAL	**24,048.19**	**32,751.69**

D. Outlook:

With the “New Normal” being set, we expect a challenging future ahead. Though we may have to face and manage challenges in the short term over the next few months, we foresee a Silver lining ahead. As the focus shifts towards Hygiene and Sanitation, the demand for Plastic products is bound to increase and this will certainly have a significant impact on rising demands for Plastic Processing Machinery.

Further with the amplified focus on “Aatmanirbhar Bharat”, we foresee an increased shift towards Domestic Production and Sales of Plastic processing machinery. This will definitely help in effectively utilizing our plant capacities to the optimum and also help in planning for future growth and investments.

E. Segment Information for the year ended March 31, 2020:

Extrusion Machinery:

Pipe Segment: With the thrust and initiatives taken by the government for strengthening the infrastructure segment, we did forecast increased demand for Pipes (PVC and HDPE). However, the growth was not as anticipated due to various factors (domestic and global) impacting and delaying new investments and expansion plans of our esteemed customers. With renewed focus on infrastructure development, we remain optimistic and hope that the business would definitely increase in the coming years.

Blown Film Segment: Our market share for this product segment has been increasing over the years. Now, with the “New Normal” being set and awareness getting increased towards “Hygiene” and “Safety”, we foresee an increasing demand for effective packaging of food products and other items.

With our continued efforts on New developments and customization towards offering complete Turnkey solutions to our end customers, we foresee a bright future for this business in the coming years.

Injection Moulding Machinery:

With successful stabilization and acceptance of our **"Two-Platen Machines"**, the business has been increasing. More and more customers are now focusing their investments into high end value added technology.

Further as stated earlier, with the focus shifting towards "Hygiene" and "Safety", the demand for Plastic products is bound to increase.

Windsor continues to explore newer avenues of applications and developing suitable machines and technologies to keep abreast of the competition. Brief Data/Information for segment are given below.

Segment Information for the year ended March 31, 2020: (₹ in Lacs)

Particular	2019-20	2018-19
Total Segment Revenue	24,384.28	33,208.78
Total Segment Results	(678.25)	1,927.56
Net Profit/(Loss) Before Taxation	(3,828.44)	(2,324.95)
Net Profit/(Loss) After Taxation	(1,376.66)	(3,163.99)
Other Comprehensive Income//(Expenditure)	1.60	(85.94)
Total Comprehensive Income	(1,375.06)	(3,249.93)
Total Assets	51,511.15	58,365.31
Total Liabilities	24,572.73	29,389.95
Total Capital Employed	26,938.42	28,975.36
Total Capital Expenditure	1,124.39	1,001.90
Total Depreciation	1,356.36	1,403.66

Detailed segment information for the financial year 2019-20 is provided in Notes to Financial Statements.

F. Risks and Concerns:

Along-with Technological obsolescence, dynamically changing market conditions, environmental concerns, growing competition including imports; we now have a new challenge posed by the Pandemic which has disrupted the entire Value chain of every business and severely impacted businesses globally.

Even though the impact due to the Pandemic and subsequent Lockdown is still to be fully ascertained, we foresee a challenging period over the next few months till the situation returns to normalcy. Hence the immediate focus is to ensure Survival and minimize the impacts on our business by focusing on conservation and effective utilization of all resources in the organization.

G. Internal Control Systems and their Adequacy:

With the stabilisation of SAP (Enterprise Software), the company continues its focus to further strengthen the internal controls mechanism. These controls ensure safeguarding of assets, reduction and early detection of fraud and error, adequacy and completeness of the accounting records and timely preparation of reliable financial information. Successful implementation and continuous monitoring / updation of the various SOP's and Authority Matrix introduced earlier, have strengthened the control and regulatory mechanisms within the organisation.

H. Financial Performance with respect to Operational Performance:

i. The Sales and other income of the company for the year ended March 31, 2020 were ₹ 255.83 Crores as compared to ₹ 350.91 Crores in the previous year.

ii. The Company on a continuous basis sets up policies to exercise cost control and cost reduction programme.

iii. The company has incurred loss after tax of ₹ 1,375.06 Lacs.

I. Key Financial Ratios:

Pursuant to Part B of Schedule V of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the Company is required to give details of significant changes in key financial ratios.

The Company has identified the following ratios as key financial ratios:

Particulars	Standalone	Consolidated
	2019-20	2019-20
Debtor Turnover	0.03	0.07
Inventory Turnover	0.23	0.27
Interest Coverage Ratio	-2.42	5.24
Current Ratio	0.52	0.64
Debt Equity Ratio	0.20	0.18
Operating Profit Margin (%)	18.09	18.83
Net Profit Margin (%)	-5.72	-3.18
Return on net worth (%)	-5.10	-3.11

J. Development in Human resources/Industrial Relations front, including number of people:

The manufacturing activities at Vatva, Chhatral and Italy factories have been in operation for the entire year. Industrial relations have been conducive and cordial for the entire period at all Factories. At the end of the year, the employee strength of the company is 520 Employees (previous year was 541 employees). Various initiatives are being taken continuously to Up-skill and strengthen the Human resources within the company.

WINDSOR
Partner in Progress

INDEPENDENT AUDITOR'S REPORT

To The Members of Windsor Machines Limited

Report on the Audit of the Standalone Financial Statements

Opinion

1. We have audited the accompanying Standalone Financial Statements of WINDSOR MACHINES LIMITED ('the Company'), which comprise the Balance Sheet as at 31st March, 2020, the Statement of Profit and Loss (including Other Comprehensive Income), the Cash flow Statement and the Statement of Changes in Equity for the year then ended and a summary of the significant accounting policies and other explanatory information.
2. In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Standalone Financial Statements give the information required by the Companies Act, 2013 (the 'Act') in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India including Indian Accounting Standards ('IND AS') specified under Section 133 of the Act, of the state of affairs (financial position) of the Company as at 31st March, 2020 and its loss (financial performance including other comprehensive income), its cash flows and the changes in equity for the year ended on that date.

Basis for Opinion

3. We conducted our audit in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Companies Act, 2013. Our responsibilities under those Standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Companies Act, 2013 and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter

4. We draw attention to :
   a. Note 44 to the financial statements regarding inter-corporate loan given by the company amounting to Rs. 6706 lakhs in earlier year on which interest for the year ended March 2020 amounting to Rs.1031.27 lakhs is past due. Accordingly, based on its estimate, the company has provided Rs.1856.62 lakhs as Expected Credit loss, the outcome of which is dependent on the timing and final realization of the value of the security. Our opinion is not modified in respect of this matter.
   b. Note 45 to the financial statements regarding capital advance given by the company in earlier year in relation to development of its immovable property. In view of the pending commercial negotiation with the contractor, the company has estimated a provision of Rs. 300 lakhs as probable compensation, however the outcome of negotiation is dependent on final future settlement. Our opinion is not modified in respect of this matter.
   c. Note 43 to the financial statements which describes the effects of uncertainties relating to Covid-19 pandemic outbreak on the Company's operations and management's evaluation of its impact on the accompanying statement as at 31st March, 2020, the impact of which is dependent on future developments. Our opinion is not modified in respect of this matter.

Key Audit Matters

5. Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the standalone financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.
6. We have determined the matter described below to be the key audit matter to be communicated in our report.

Key Audit Matter	How our audit addressed the key audit matter
Assessment of indication of impairment and the recoverable amount of loan: ➢ Refer Note 44 to the financial statements and para 4a under Emphasis of Matter above ➢ The aforesaid loan is carried at cost less provision for impairment / expected credit loss (ECL). ➢ The ECL in respect of such loan represents management's estimate and judgment of the loss allowance based on the information available with the Management. ➢ We have identified impairment of loan as a key audit matter because of the significance of its carrying amounts in the standalone financial statements and significant judgments required by management (i) to identify whether any impairment indicators existed for such loan during the year; (ii) to determine the appropriate impairment approach (iii) to select key assumptions to be adopted including estimating future cash flows from realization of security, timing of expected future cash flows and discount rates.	Our procedures included, but were not limited to the following:- ➢ We tested the design of key controls and operating effectiveness of the relevant key controls around the review of the assessment of impairment of such loan. ➢ We reviewed supporting documentation, correspondence and the valuation report of the security, obtained by the management to estimate the realizable value. ➢ We assessed the reasonability of other key assumption like timing of realization of security and effective interest rate used as discount rate for calculating present value of expected future cash flows. ➢ We evaluated management's sensitivity analysis around the key assumptions, to determine if any reasonably possible changes to key assumptions would impact the recoverable amounts. ➢ We tested the methodology applied in credit loss provision calculation and compared it to the requirements of Ind AS 109 - Financial Instruments. ➢ We also read the minutes with respect to the deliberations held in the Audit Committee of the Board and the Board Meetings with respect to the recoverability of such loan. ➢ We also evaluated the appropriateness of the disclosure in the financial statements and assessed the completeness and mathematical accuracy.

Information other than the Financial Statements and Auditor's Report thereon

7. The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Annual Report but does not include the financial statements and our auditor's report thereon.

   Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

   In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

   If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibility of Management and those charged with Governance for the Standalone Financial Statements

8. The Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Companies Act, 2013 ("the Act") with respect to the preparation of these Standalone Financial Statements that give a true and fair view of the state of affairs (financial position), profit and loss (financial performance including other comprehensive income), changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) prescribed under Section 133 of the Act read with relevant rules issued thereunder. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Company and for preventing

and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Standalone Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

9. In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

10. Those Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibility

11. Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

12. As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also,

    - Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
    - Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls system in place and the operating effectiveness of such controls.
    - Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
    - Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
    - Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

13. We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

14. We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

15. From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated

in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Report on Other Legal and Regulatory Requirements

16. As required by Section 197(16) of the Act, based on our audit, we report that the Company has paid remuneration to its directors during the year in accordance with the provisions of and limits laid down under Section 197 read with Schedule V to the Act.
17. As required by the Companies (Auditor's Report) Order, 2016 ("the Order") issued by the Central Government of India in terms of section 143(11) of the Act, we give in the Annexure "A", a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
18. Further to our comments in Annexure A, as required by Section 143(3) of the Act, based on our audit, we report that:
    (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
    (b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books;
    (c) The Standalone Financial Statements dealt with by this Report are in agreement with the books of account;
    (d) In our opinion, the aforesaid Standalone Financial Statements comply with the Indian Accounting Standards specified under Section 133 of the Act read with relevant rules issued thereunder;
    (e) On the basis of the written representations received from the directors and taken on record by the Board of Directors, none of the directors is disqualified as on 31st March, 2020 from being appointed as a Director in terms of Section 164 (2) of the Act;
    (f) With respect to the adequacy of the internal financial controls over financial reporting of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure B". Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Company's internal financial controls over financial reporting;
    (g) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014 as amended, in our opinion and to the best of our information and according to the explanations given to us:
        i. The Company has disclosed the impact of pending litigations on its financial position in the Standalone financial statements as at March 31, 2020;
        ii. The company did not have any material foreseeable losses on long term contracts including derivative contracts;
        iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company during the year ended March 31, 2020; and
        iv. the disclosure requirements relating to holdings as well as dealings in specified bank notes were applicable for the period from 8 November 2016 to 30 December 2016, which are not relevant to these standalone financial statements. Hence, reporting under this clause is not applicable.

FOR NIRAJ D. ADATIA & ASSOCIATES
Firm Registration No.: 129486W
Chartered Accountants

NIRAJ ADATIA
Partner
Membership No.: 120844
UDIN : 20120844AAAAAH9220

Place : Mumbai
Date : July 31, 2020

WINDSOR
Partner in Progress

ANNEXURE "A" REFERRED TO IN OUR INDEPENDENT AUDITORS REPORT OF EVEN DATE TO THE MEMBERS OF WINDSOR MACHINES LIMITED ON THE STANDALONE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH, 2020;

Based on the audit procedures performed for the purpose of reporting a true and fair view on the financial statements of the Company and taking into consideration the information and explanations given to us and the books of account and other records examined by us in the normal course of audit, and to the best of our knowledge and belief, we report that:

(i) (a) The Company has maintained proper records showing full particulars, including quantitative details and situation of fixed assets.

(b) The Company has a regular programme of physical verification of its fixed assets by which fixed assets are verified in a phased manner over a period of three years which in our opinion is reasonable having regard to the size of the Company and the nature of its assets. In accordance with this programme, certain fixed assets were verified during the year and no material discrepancies were noticed on such verification.

(c) The title deeds of immovable properties recorded as fixed assets in the books of accounts are held in the name of the Company.

(ii) In our opinion, the management has conducted physical verification of Inventory at reasonable intervals, except for goods-in-transit and stocks lying with third parties. For stocks lying with third parties at the year end, written confirmations have been obtained by the management. No material discrepancies were noticed on the aforesaid verification;

(iii) As informed, the Company has not granted any loans, secured or unsecured to companies, firms, Limited Liability Partnerships or other parties covered in the register maintained under section 189 of the Act. Accordingly, paragraph 3 (iii) (a), 3 (iii) (b) and 3 (iii) (c) of the Order are not applicable to the Company.

(iv) Based on information and explanation given to us in respect of the loans, investments, guarantees and securities, the Company has complied with the provisions of Sections 185 and 186 of the Companies Act, 2013.

(v) In our opinion and according to the information and explanations given to us, the Company has not accepted any deposits from the public within the provisions of Sections 73 to 76 of the Act and the rules framed there under. As per legal opinion obtained by the company, amount outstanding of ₹ 78.92 lacs from customers, received prior to the commencement of the Act i.e. April 1, 2014 are not considered as deposits.

Further, as per legal opinion obtained by the company, advance from customers which are companies, amounting to ₹ 27.43 Lacs and advance from customers which are foreign entities, amounting to ₹ 35.12 Lacs, both received after 1st April, 2014 and outstanding as on 31st March, 2020 for a period exceeding 365 days are considered as exempt deposit under section 73 and other relevant provisions of the Companies Act, 2013, read with rules made thereunder.

(vi) We have broadly reviewed the books of account maintained by the Company pursuant to the Rules made by the Central Government for the maintenance of cost records under sub-section (1) of Section 148 of the Act in respect of Company's products and are of the opinion that, prima facie, the prescribed accounts and records have been made and maintained. However, we have not made a detailed examination of the cost records with a view to determine whether they are accurate or complete;

(vii) (a) The Company is generally regular in depositing with appropriate authorities, undisputed statutory dues, including Provident Fund, Employees' State Insurance, Goods and Service Tax (GST), Sales Tax, Service Tax, Value Added Tax, Profession Tax, Tax Deducted at Source, duty of customs, duty of excise, and other material statutory dues applicable to it, however there have been slight delay in few cases whereas delay in deposit have not been serious;

(b) The undisputed statutory dues outstanding including Interest as at the Balance Sheet date, for a period exceeding six months from the date they became payable are ₹ 943.08 Lakhs pertaining to advance income tax, Income tax and interest accrued thereon;

(c) According to the information and explanations given to us the dues outstanding with respect to Income tax, Excise duty, service tax, value added tax, sales tax on account of any dispute, are as follows:

Name of The Statute	Nature of dues	Period to which the amount relates	Amount (₹ in lacs)	Forum where dispute is pending
The Income Tax Act, 1961	Income Tax	1994-95	0.12	High Court
		1995-96	14.33	High Court
		1988-89 to 1997-98	695.68	High Court
		1998-99	36.07	High Court
		2011-12	1308.21	Commissioner of Income Tax (Appeals), Mumbai

Central Excise Act	Excise Duty	2003-04	0.10	Assistant Commissioner of Central Excise, Thane
Service Tax (Finance Act)	Service Tax	2011-12	48.16	High Court
		Mar 2013 – Oct 2014	26.22	Addition Commissioner Ahmedabad-III
		Nov 2014 – Jul 2015	20.08	Addition Commissioner Ahmedabad-III
		2015-16	5.78	Addition Commissioner Ahmedabad-III
Gujarat Value Added Tax Act	Sales Tax	2006-07	20.13	Gujarat Value Added Tax Tribunal
Customs Act, 1962	Customs Duty	Dec 2017 – Aug 2018	8.82	Additional Commissioner of Custom, Mumbai Zone-I

(viii) According to information and explanation given to us, the company has not defaulted in repayment of loans or borrowings to any financial institution or a bank during the year and there are no dues outstanding with governments or dues to debenture-holders;

(ix) In our opinion, and according to the information and explanations given to us, the company has not raised any money by way of initial public offer or further public offer and term loans during the year. Accordingly, the provisions of clause 3 (ix) of the Order is not applicable to the Company;

(x) During the course of our examination of the books and records of the company, carried out in accordance with the generally accepted auditing practices in India, and according to the information and explanations given to us, we have neither come across any instance of fraud by the company or any fraud on the company by its officers or employees, noticed or reported during the year, nor have we been informed of any such instance by the management;

(xi) According to the information and explanations given to us, the Company has paid/provided for managerial remuneration in accordance with the requisite approvals mandated by the provisions of Section 197 read with Schedule V to the Act;

(xii) In our opinion, the Company is not a Nidhi company. Accordingly, clause 3 (xii) of the Order is not applicable to the Company;

(xiii) According to the information and explanation given to us, all transactions with the related parties are in compliance with section 177 and 188 of the Act, where applicable and details have been disclosed in the Standalone Financial Statements as required by the applicable accounting standards;

(xiv) The Company has not made any preferential allotment or private placement of shares or fully or partly convertible debentures during the year. Accordingly, the provision of clause 3(xiv) of the Order are not applicable to the Company;

(xv) According to the information and explanations given to us, the Company has not entered into any non-cash transactions with directors or persons connected with him during the year;

(xvi) The Company is not required to be registered under Section 45 IA of the Reserve Bank of India Act, 1934.

FOR NIRAJ D. ADATIA & ASSOCIATES
Firm Registration No.: 129486W
Chartered Accountants

NIRAJ ADATIA
Partner
Membership No.: 120844
UDIN : 20120844AAAAAH9220

Place : Mumbai
Date : July 31, 2020

WINDSOR
Partner in Progress

ANNEXURE "B" REFERRED TO IN OUR INDEPENDENT AUDITORS REPORT OF EVEN DATE TO THE MEMBERS OF WINDSOR MACHINES LIMITED ON THE STANDALONE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31ST MARCH, 2020;

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 (the 'Act')

We have audited the internal financial controls over financial reporting of Windsor Machines Limited ("the Company") as of March 31, 2020 in conjunction with our audit of the Standalone Financial Statements of the Company for the year ended on that date.

Responsibility of Management and Those Charged with Governance for Internal Financial Controls

The Company's management is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India (ICAI). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditors' Responsibility for the Audit of the Internal Financial Controls with Reference to Financial Statements

Our responsibility is to express an opinion on the Company's internal financial controls over financial reporting based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143 (10) of the Act, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risks. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system over financial reporting.

Meaning of Internal Financial Controls over Financial Reporting

A company's internal financial control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting includes those policies and procedures that;

(1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company;

(2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and

(3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Inherent Limitations of Internal Financial Controls over Financial Reporting

Because of the inherent limitations of internal financial controls over financial reporting, including the possibility of

collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting to future periods are subject to the risk that the internal financial control over financial reporting may become inadequate because of changes in conditions or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, the Company has in all material respects, an adequate internal financial controls system over financial reporting and such internal financial controls over financial reporting were operating effectively as at March 31, 2020, based on the internal control over financial reporting criteria established by the Company, considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls over Financial Reporting issued by the Institute of Chartered Accountants of India.

FOR NIRAJ D. ADATIA & ASSOCIATES
Firm Registration No.: 129486W
Chartered Accountants

NIRAJ ADATIA
Partner
Membership No.: 120844
UDIN : 20120844AAAAAH9220

Place : Mumbai
Date : July 31, 2020

WINDSOR
Partner in Progress

Balance Sheet

as at March 31, 2020

(₹ in Lacs)

Particulars	Note No.	As at March 31, 2020	As at March 31, 2019
ASSETS			
Non-current assets			
Property, Plant & Equipment (net)	3	**34 041.55**	34 243.92
Capital Work in Progress	3	**-**	685.98
Intangible assets	3	**158.60**	221.91
Financial assets			
i) Investments	4	**924.55**	1 171.96
ii) Loans	5	**5 880.65**	-
Income tax assets (net)	6	**416.40**	306.40
Other assets	7	**2 700.00**	3 153.91
Total Non-Current Assets		**44 121.75**	39 784.08
Current Assets			
Inventories	8	**5 504.89**	6 370.83
Financial assets			
i) Investments	9	**-**	400.09
ii) Trade receivables	10	**614.82**	1 723.23
iii) Cash and cash equivalents	11	**428.21**	1 298.73
iv) Bank balances other than iii) above	12	**13.38**	22.90
v) Loans	13	**1.74**	7 505.99
vi) Other financial assets	14	**341.80**	495.36
Other assets	15	**484.56**	764.10
Total Current Assets		**7 389.40**	18 581.23
Total Assets		**51 511.15**	**58 365.31**
EQUITY AND LIABILITIES			
Equity			
Equity share capital	16	**1 298.64**	1 298.64
Other equity	17	**25 639.78**	27 676.72
Total Equity		**26 938.42**	28 975.36
Liabilities			
Non-Current Liabilities			
Financial Liabilities			
i) Borrowings	18	**3 385.66**	4 741.06
Deferred Tax Liabilities (Net)	19	**6 869.55**	9 421.33
Total Non-Current Liabilities		**10 255.21**	14 162.39
Current Liabilities			
Financial Liabilities			
i) Borrowings	20	**365.08**	641.52
ii) Trade payables	21	**7 461.98**	7 183.61
iii) Other financial liabilities	22	**2 045.70**	2 401.01
Other liabilities	23	**3 112.47**	3 773.67
Provisions	24	**279.96**	364.18
Current tax Liabilities	25	**1 052.33**	863.57
Total Current Liabilities		**14 317.52**	15 227.56
Total Liabilities		**24 572.73**	**29 389.95**
Total Equity and Liabilities		**51 511.15**	**58 365.31**

The accompanying notes attached form an integral part of these Financial Statements **1-51**

As per our report of even date
FOR NIRAJ D. ADATIA & ASSOCIATES
Chartered Accountants
ICAI FRN No.: 129486W

Niraj Adatia
Partner
Membership No.: 120844

Place : Mumbai
Date : July 31, 2020

For and on behalf of the Board

T. S. Rajan Executive Director & CEO
DIN: 05217297

Shishir Dalal Director
DIN: 00007008

Vatsal Parekh Chief Financial Officer

Priti Patel Company Secretary
FCS: 8392

Place : Mumbai
Date : July 31, 2020

WINDSOR
Partner in Progress

Statement of Profit & Loss

for the year ended March 31, 2020

(₹ in Lacs)

Particulars	Notes	Year ended March 31, 2020	Year ended March 31, 2019
INCOME			
Revenue from operations	26	**24 377.28**	33 138.76
Other income	27	**1 205.69**	1 952.11
Total Income		**25 582.97**	**35 090.87**
EXPENSES			
Cost of materials consumed	28	**15 283.31**	21 863.14
Changes in inventories of finished goods and work-in-progress	29	**360.47**	(341.15)
Employee benefits expense	30	**4 231.84**	4 414.05
Finance costs	31	**972.70**	1 162.48
Depreciation and amortization expense	32	**1 356.36**	1 403.66
Other Expenses	33	**4 636.79**	4 662.13
Total expenses		**26 841.47**	**33 164.31**
Profit before tax and exceptional items		**(1,258.50)**	**1 926.56**
Less: Exceptional items (refer note 44,45 & 46)	50	**2 569.94**	4 251.51
Profit before tax		**(3,828.44)**	(2,324.95)
Income tax Expense	34		
Current tax		**100.00**	1 000.00
(Excess)/Short provision for taxation in respect of earlier years		**-**	35.27
Deferred tax	19	**(2,551.78)**	(196.23)
Total Tax Expense		**(2,451.78)**	839.04
Profit for the Year		**(1,376.66)**	(3,163.99)
Other Comprehensive Income			
Items that will not be reclassified to profit or loss:			
Remeasurement of the net defined benefit obligation gain / (loss)		**1.60**	(85.94)
Total other Comprehensive Income for the year		**1.60**	**(85.94)**
Total Comprehensive Income for the year		**(1,375.06)**	**(3,249.93)**
Earnings per equity share (in ₹):			
Basic (Face Value ₹ 2/- each)	39	**(2.12)**	(4.87)
Diluted (Face Value ₹ 2/- each)	39	**(2.12)**	(4.84)

The accompanying notes attached form an integral part of these Financial Statements **1-51**

As per our report of even date
FOR NIRAJ D. ADATIA & ASSOCIATES
Chartered Accountants
ICAI FRN No.: 129486W

Niraj Adatia
Partner
Membership No.: 120844

Place : Mumbai
Date : July 31, 2020

For and on behalf of the Board

T. S. Rajan DIN: 05217297	Executive Director & CEO
Shishir Dalal DIN: 00007008	Director
Vatsal Parekh	Chief Financial Officer
Priti Patel FCS: 8392	Company Secretary

Place : Mumbai
Date : July 31, 2020

WINDSOR
Partner in Progress

Cash Flow Statement for the year ended March 31, 2020

(₹ in Lacs)

	Particulars	Year ended March 31, 2020	Year ended March 31, 2019
A.	**Cash flow from operating activities**		
	Profit before tax as per statement of profit and loss	**(3,828.44)**	(2,324.95)
	Adjustments for:		
	Depreciation and amortization expenses	**1 356.36**	1 403.66
	Share option employee cost	**120.91**	141.68
	Finance cost	**972.70**	1 162.48
	Interest income	**(1173.59)**	(1863.77)
	Net (profit)/loss on sale / write off of fixed assets (net)	**26.05**	(1.30)
	Provisions created under exceptional items	**2,569.94**	4,251.51
	Unrealised exchange difference	**(1.86)**	36.63
	Net gain on sale / fair valuation of investments	**(13.75)**	(5.29)
	Sundry Balances written back (net)	**-**	(64.60)
	Allowance for doubtful debts	**532.68**	13.99
	Remeasurement of the net defined benefit liabiliy / asset	**1.60**	(85.94)
	Operating profit before working capital changes	**562.60**	2 664.10
	Adjustments for:		
	(Increase)/Decrease in trade and other receivables	**698.72**	1519.50
	(Increase)/Decrease in Other receivables	**332.63**	1154.82
	(Increase)/Decrease in inventories	**865.94**	(469.79)
	Increase/(Decrease) in Other payables	**(803.59)**	344.49
	Increase/(Decrease) in trade and other payables	**278.37**	(801.73)
		1 934.67	4 411.39
	Less: Direct taxes paid	**-**	500.00
	Net cash flows generated from operating activities (A)	**1 934.67**	**3 911.39**
B.	**Cash flow from investing activities**		
	Inflows		
	Sale proceeds of property, plant and equipment	**7.66**	2.08
	Sale proceeds of Investments	**413.84**	412.57
	Decrease in Short term loans	**-**	232.51
	Decrease in capital advances	**-**	233.77
	Interest received	**867.17**	863.88
		1 288.67	1 744.81
	Outflows		
	Purchase of property, plant and equipment	**(438.41)**	(934.15)
	Increase in Long term loans	**(46.00)**	-
	Increase in Short term loans	**(1.74)**	-
	Purchase of non current investments	**(12.01)**	(704.58)
	Purchase of current investments (net)	**-**	(400.09)
		(498.16)	(2038.82)
	Net cash (used in) investing activities (B)	**790.51**	**(294.01)**

WINDSOR
Partner in Progress

Cash Flow Statement for the year ended March 31, 2020

(₹ in Lacs)

Particulars	Year ended March 31, 2020	Year ended March 31, 2019
C. Cash Flow From Financing Activities		
Inflows		
Proceeds from short term borrowings (net)	**-**	178.68
	-	178.68
Outflows		
Repayment of long term borrowings	**(1572.64)**	(1330.92)
Repayment of short term borrowings (net)	**(276.44)**	-
Dividend paid	**(640.45)**	(639.35)
Dividend distribution tax	**(133.47)**	(133.47)
Interest paid	**(972.70)**	(1162.48)
	(3595.70)	(3266.22)
Net cash (used in) financing activities (C)	**(3595.70)**	**(3087.54)**
Net Increase/(Decrease) In Cash And Bank Balances (A + B + C)	**(870.52)**	**529.84**
Add: Cash and cash equivalence at beginning of the year	**1 298.73**	768.89
Cash and cash equivalence at end of the year	**428.21**	**1 298.73**
Cash and Cash equivalent above comprises of the following		
Cash and Cash Equivalents (Refer Note 11)	**428.21**	1 298.73
Bank Overdrafts	**-**	-
Balances as per statement of Cash Flows	**428.21**	1 298.73

The accompanying notes attached form an integral part of these Financial Statements **1-51**

As per our report of even date
FOR NIRAJ D. ADATIA & ASSOCIATES
Chartered Accountants
ICAI FRN No.: 129486W

Niraj Adatia
Partner
Membership No.: 120844

Place : Mumbai
Date : July 31, 2020

For and on behalf of the Board

T. S. Rajan DIN: 05217297	Executive Director & CEO
Shishir Dalal DIN: 00007008	Director
Vatsal Parekh	Chief Financial Officer
Priti Patel FCS: 8392	Company Secretary

Place : Mumbai
Date : July 31, 2020

WINDSOR
Partner in Progress

Statement of changes in equity for the year ended on March 31, 2020

A. Equity Share Capital **(₹ in Lacs)**

Particulars	Note No.	Amount
As at April 1, 2018	16	1 298.64
Changes in equity share capital		-
As at March 31, 2019	16	1 298.64
Changes in equity share capital		-
As at March 31, 2020	16	**1 298.64**

B. Other Equity **(₹ in Lacs)**

Particulars	Note No.	Retained Earning	Share Warrant	Capital Reserve	Share Option Oustanding Account	Total
Balance as at April 1, 2018		**30 413.42**	**1,154.34**	**-**	**-**	**31 567.76**
Profit/(Loss) for the year		(3,163.99)	-	-	-	(3,163.99)
Other Comprehensive Income for the year		(85.94)	-	-	-	(85.94)
Total Comprehensive Income for the year		(3,249.93)	-	-	-	(3,249.93)
Dividends paid during the year		(649.32)	-	-	-	(649.32)
Dividend distribution tax on above		(133.47)	-	-	-	(133.47)
Recognition of share based payment		-	-	-	141.68	141.68
Balance as at March 31, 2019	17	**26 380.70**	**1 154.34**	**-**	**141.68**	**27 676.72**
Profit/(Loss) for the year		(1,376.66)	-	-	-	(1,376.66)
Other Comprehensive Income for the year		1.60	-	-	-	1.60
Total Comprehensive Income for the year		(1,375.06)	-	-	-	(1,375.06)
Dividends paid during the year		(649.32)	-	-	-	(649.32)
Dividend distribution tax on above		(133.47)	-	-	-	(133.47)
Forefeited amount transferred to Capital Reserve		-	(1,154.34)	-	-	(1,154.34)
Transfer from forefeited Shares Warrants		-	-	1,154.34	-	1,154.34
Recognition of share based payment		-	-	-	120.91	120.91
Balance as at March 31, 2020	17	**24 222.85**	**-**	**1 154.34**	**262.59**	**25 639.78**

The accompanying notes attached form an integral part of these Financial Statements **1-51**

As per our report of even date
FOR NIRAJ D. ADATIA & ASSOCIATES
Chartered Accountants
ICAI FRN No.: 129486W

Niraj Adatia
Partner
Membership No.: 120844

Place : Mumbai
Date : July 31, 2020

For and on behalf of the Board

T. S. Rajan Executive Director & CEO
DIN: 05217297

Shishir Dalal Director
DIN: 00007008

Vatsal Parekh Chief Financial Officer

Priti Patel Company Secretary
FCS: 8392

Place : Mumbai
Date : July 31, 2020

Notes forming part of the Financial Statements for the year ended 31st March, 2020

Note 1 Corporate Information:

Windsor Machines Limited ('the company') is in business of manufacturing of plastic processing machinery, which includes pipe extrusion, blown film extrusion and injection moulding machines. The company was incorporated on May 4, 1963. The company is listed with Bombay Stock Exchange and National Stock Exchange. The registered office of the company is located at Thane (Maharashtra).

Note 2 Significant Accounting Policies :

a. Basis of preparation of Financial Statements :

(i) Statement of Compliance

These financial statements of the Company have been prepared in accordance with the Indian Accounting Standards (hereinafter referred to as the 'Ind AS') as per the Companies (Indian Accounting Standards) Rules, 2015 (as amended) notified under Section 133 of Companies Act, 2013, (the 'Act') and other relevant provisions of the Act and Rules thereunder.

These financial statements were authorised for issue in accordance with a resolution of the Board of Directors in it's meeting held on July 31, 2020.

The accounting policies are applied consistently to all the periods presented in the financial statements.

The financial statements have been prepared on accrual and historical cost basis with the exception of certain financial assets and liabilities including derivative instruments which have been measured at fair value.

(ii) Current and non-current Classification

The Company presents assets and liabilities in the balance sheet based on current/ non-current classification.

An asset is treated as current when it is:

- Expected to be realised or intended to be sold or consumed in normal operating cycle
- Held primarily for the purpose of trading
- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period

All other assets are classified as non-current.

A liability is current when:

- It is expected to be settled in normal operating cycle
- It is held primarily for the purpose of trading
- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period

The Company classifies all other liabilities as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

Based on the nature of products and the time between acquisition of assets for processing and their realisation in cash and cash equivalents, the Company has identified twelve months as its operating cycle for the purpose of current / non current classification of assets and liabilities.

(iii) Functional and presentation currency

The financial statements are presented in Indian rupee (INR), which is Company's functional and presentation currency.

All amounts disclosed in the financial statements and notes have been rounded off to the nearest lacs, unless otherwise stated.

(iv) Use of Estimates :

The preparation of financial statement requires management to make critical accounting estimates and assumptions and exercise judgement, that affect the application of accounting policies and the reported

amounts of assets and liabilities and disclosures of contingent liabilities at the date of these financial statements and the reported amount of revenue and expenses for the year presented. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on a regular basis. Revision to accounting estimates are recognised in the financial statements in the period in which the estimate is revised.

Areas involving critical estimates and judgements are:

1. Estimation of tax expense and liabilities. (refer note 34)
2. Impairment/Loss allowances on financial assests such as investments, loans & trade receivables. (refer note 4, 5, 13, 44 and 46)
3. Estimation of defined benefit obligation. (refer note 42)
4. Impairment of non financial asset. (refer note 7 and 45)
5. Provision for warranty (refer note 24)

b. Property, Plant & Equipments :

(i) Recognition and Measurement

Items of property, plant and equipment are measured at cost of acquisition or construction less accumulated depreciation and/or accumulated impairment loss, if any.

The cost of an item of property, plant and equipment comprises its purchase price, including import duties and other non-refundable taxes or levies and any directly attributable cost of bringing the asset to its working condition for its intended use; any trade discounts and rebates are deducted in arriving at the purchase price. Borrowing costs directly attributable to the construction of a qualifying asset are capitalised as part of the cost.

Cost of assets not ready for intended use, as on the Balance Sheet date, is shown as capital work in progress. Advances given towards acquisition of fixed assets outstanding at each Balance Sheet date are disclosed as Other Non-Current Assets.

Carrying value of fixed assets is tested for impairment as at the reporting date.

(ii) Subsequent measurement

Subsequent costs are included in assets carrying amount or recognised as a seperate asset only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. The carrying amount of any component accounted for as a seperate asset is derecognised when replaced. All other repairs and maintenance costs are charged to the Statement of Profit and Loss as incurred.

(iii) Derecognition

An item of property, plant and equipment is derecognised upon disposal or when no future benefits are expected from its use or disposal. Gains and losses on disposal of an item of property, plant and equipment are determined by comparing the proceeds from disposal with the carrying amount of property, plant and equipment, and are recognised in the statement of profit and loss.

(iv) Depreciation methods and estimated useful lives

Depreciation on leasehold land has been provided at equal annual installments so as to write off the cost thereof completely two years before the termination date of the lease.

Property, Plant & Equipment are stated at cost less accumulated depreciation thereon. The Company provides depreciation on pro-rata basis using straight line method from the date on which asset is acquired/ ready for intended use. Depreciation has been provided as per Schedule II of the Companies Act, 2013 considering useful life of the asset. The tangible fixed assets for which useful life is different than the one prescribed in the Schedule II are (1) Testing and Inspection Equipment < ₹ 5000, there Useful Life are estimated as 1 Year & (2) Testing and Inspection Equipment > ₹ 5000, there Useful Life are estimated as 3 Years, which are based on technical advice.

Useful life considered for calculation of depreciation for various assets class other then above mentioned are as under:

Asset Category	Estimated useful life in Years
Buildings & Road	15 to 60 years
Plant and Equipment	6 to 18 years
Patterns and jigs	10 years
Computers	3 years
Electrical installation and air conditioning plant	10 years
Furniture and Fixtures	10 years
Vehicles	8 years
Office equipment	5 years

The residual values and useful lives of property plant equipment are reviewed at each financial year and adjusted if appropriate, at the end of each reporting date.

c. Intangible Assets and amortisation :

(i) Recognition and Measurement

Intangible assets with finite useful lives that are acquired seperately are measured on initial recognition at cost. An intangible asset is recognised when the asset is identifiable, is within the control of the company, it is probable that the future economic benefits that are attributable to the asset will flow to the company and cost of the asset can be reliably measured. Intangible assets with indefinite life are stated at cost.

Intangible Assets are carried at acquisition cost less deductions for accumulated amortisation and impairment losses, if any.

Costs associated with maintaining softwares/intangible assets is recognised as an expense as and when incurred.

(ii) Amortisation methods and periods

The Company amortizes Computer Software using straight-line method over the period of 3 years and Technical Know How wherein there is agreement, over the period of the agreement, other than that, it is amortized over the period of 5 Years.

Asset Category	Estimated useful life in Years
Software	3 years
Drawing and technical knowhow	3 to 5 years

Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in the Statement of Profit and Loss.

d. Leases:

The Company, as a lessee, recognises a right-of-use asset and a lease liability for its leasing arrangements, if the contract conveys the right to control the use of an identified asset. The contract conveys the right to control the use of an identified asset, if it involves the use of an identified asset and the Company has substantially all of the economic benefits from use of the asset and has right to direct the use of the identified asset. The cost of the right-of-use asset shall comprise of the amount of the initial measurement of the lease liability adjusted for any lease payments made at or before the commencement date plus any initial direct costs incurred. The right-of-use assets is subsequently measured at cost less any accumulated depreciation, accumulated impairment losses, if any and adjusted for any remeasurement of the lease liability. The right-of-use assets is depreciated using the straight-line method from the commencement date over the shorter of lease term or useful life of right-of-use asset.

The Company measures the lease liability at the present value of the lease payments that are not paid at the commencement date of the lease. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Company uses

incremental borrowing rate. For short-term and low value leases, the Company recognises the lease payments as an operating expense on a straight-line basis over the lease term.

e. Cash and Cash Equivalents

Cash and cash equivalent in the balance sheet comprises of cash at bank and on hand and short term deposit with an original maturity of 3 months or less, which are subject to an insignificant risk of changes in value. For the purpose of presentation in the statement of cash flows, cash and cash equivalents consist of cash and short term deposits as defined above, net of outstanding bank overdraft as they are considered an integral part of the company's cash management.

f. Inventories

Raw material, stores, work in progress and finsihed goods are valued at lower of cost or net realisable value. Cost of raw materials and components is arrived on a moving weighted average basis. Cost of work-in-progress (including made in components) and finished goods comprises the moving weighted average rates of raw materials and components, direct labour and includes appropriate allocation of works overheads. Cost of inventories also include all other costs incurred in bringing the inventories to their present location and condition.

Materials in transit are valued at cost to date.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

g. Borrowings and borrowing costs

Borrowings are initially recognised at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the statement of profit & loss over the period of borrowings using effective interest method. Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the draw down occurs.

Borrowings are removed from balance sheet when obligation specified in the contract is discharged, cancelled or expired. The difference between the carrying amount of a financial liability that has been extinguished or transferred to another party and the consideration paid, including any non cash assets transferred or liabilities assumed, is recognised in the statement of profit and loss.

Borrowings are classified as current liabilites unless the company has an unconditional right to defer settlement of the liability for at least 12 months after the reporting period.

Borrowing costs consist of interest and transactions costs incurred in connection with the borrowing of funds. Borrowing costs also include exchange differences to the extent regarded as an adjustment to the borrowing costs.

Borrowing costs that are attributable to the acquisition or construction of qualifying assets (i.e. an asset that necessarily takes a substantial period of time to get ready for its intended use) are capitalized as a part of the cost of such assets. All other borrowing costs are charged to the statement of profit and loss.

Investment income earned on the temprory invetsment of funds for specific borrowings pendng their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

h. Financial Instruments:

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

(A) Financial Assets

(i) Recognition and initial measurement

Trade receivables are initially recognised when they are originated. All other financial assets are recognised when the company becomes a party to the contractual provisions of the instrument. All financial assets other than those measured subsequently at fair value through profit and loss, are recognised initially at fair value plus transaction costs that are attributable to the acquisition of the financial asset.

(ii) Classification and subsequent measurement

Subsequent measurement is determined with reference to the classification of the respective financial assets. Based on the business model for managing the financial assets and the contractual cash flow characteristics of the financial asset, the company classifies financial assets as subsequently measured at amortised cost, fair value through profit and loss or fair value through other comprehensive income.

Financial Assets at Amortised Cost

A financial asset is measured at amortised cost if it is held within a business model whose objective is to hold the asset in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

After initial measurement, such financial assets are subsequently measured at amortized cost using the Effective Interest rate method (EIR). Amortized cost is calculated by taking into account any discount or premium and fees or cost that are an integral part of the EIR. The EIR amortization is included in finance income in the statement of profit & loss. The losses arising from impairment are recognized in the statement of profit and loss.

Financial Assets Measured at Fair Value through Other Comprehensive Income (FVOCI)

The asset is held within a business model whose objective is achieved by both

- Collecting contractual cash flows and selling financial assets and
- contractual terms of the asset give rise on specified dates to cash flows that are SPPI on the principal amount outstanding

After initial recognition, these assets are subsequently measured at Fair Value. Interest Income under Effective Interest Rate method, foreign exchange gains and losses and impairment losses are recognized in the statement of profit and Loss. Other net gains and losses are recognized in OCI.

Financial Assets Measured at Fair Value through profit and loss

Financial asset not measured at amortised cost or at fair value through OCI is carried at FVTPL.

Equity Instruments

All Equity investments within the scope of Ind AS 109 are measured at Fair Value except for equity investment in subsidiary and joint venture are recognized at cost as per Ind AS 27. Such equity instruments which are held for trading are classified as FVTPL. For all other such equity instruments, the company decides to classify the same either as FVOCI or FVTPL. The company makes such election on an instrument by instrument basis. The classification is made on initial recognition and is irrevocable. For Equity instruments classified as FVOCI, all fair value changes in the instrument excluding dividends are recognized in OCI. Dividends on such equity instruments are recognized in the statement of Profit or loss.

Equity Instruments included within the FVTPL category are measured at Fair Value with all changes recognised in Statement of Profit and Loss. Dividends on such equity instruments are recognized in the statement of Profit or loss.

All other equity investments are fair valued through profit and loss.

(iii) De-recognition of Financial Assets:

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised when:

- The rights to receive cash flows from the asset have expired, or
- The company has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either

(a) the company has transferred substantially all the risks and rewards of the asset, or

(b) the company has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

On de-recognition, any gains or losses on all debt instruments (other than debt instruments measured at FVOCI) and equity instruments (measured at FVTPL) are recognised in the statement of Profit and Loss. Gains and losses in respect of debt instrument measured at FVOCI and that are accumulated in OCI are reclassified to Profit and Loss on de-recognition. Gains or losses on equity instruments measured at FVOCI that are recognised and accumulated in OCI are not reclassified to Profit or Loss on derecognition.

(B) Financial Liabilities

Financial liabilities and equity instruments issued by the Company are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument.

(i) Recognition and Initial Measurement

Financial liabilities are initially recognized when the company becomes a party to the contractual provisions of the instrument. Financial Liability is initially measured at fair value plus, for an item not at fair value through profit and loss, net of transaction costs that are directly attributable to its acquisition or issue.

(ii) Classification and Subsequent Measurement

The measurement of financial liabilities depends on their classification, as described below:

Financial liabilities at fair value through Profit or Loss (FVTPL)

Financial liabilities at FVTPL include financial liabilities held for trading and financial liabilities designated upon initial recognition as at FVTPL. Financial Liabilities at FVTPL are measured at fair value and changes therein, including any interest expense, are recognised in Statement of Profit and Loss.

Financial liabilities at amortised cost

After initial recognition, financial liabilities other than those which are classified as FVTPL are subsequently measured at amortised cost using the EIR method. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included as finance costs in the Statement of Profit and Loss.

(iii) De-recognition of Financial Liabilities

Financial liabilities are de-recognised when the obligation specified in the contract is discharged, cancelled or expired. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as de-recognition of the original liability and recognition of a new liability. The difference in the respective carrying amounts is recognised in the Statement of Profit and Loss.

(iv) Offsetting Financial Instruments

Financial assets and liabilities are offset and the net amount is reported in the Balance Sheet where there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the Company or the counterparty.

i. Revenue recognition :

Revenue is recognised upon transfer of control of promised goods or services to customers in an amount that reflects the consideration which the Company expects to receive in exchange for those goods or services.

Revenue from sale of manufactured goods and traded goods

The Company derives revenues primarily from sale of manufactured goods and traded goods.

Revenue is recognized on satisfaction of performance obligation upon transfer of control of promised products or services to customers or delivered to a carrier for export sale in an amount that reflects the consideration the

Company expects to receive in exchange for those products or services. Revenue excludes taxes collected from customers on behalf of the government.

Amount received as Advance from customers towards sale of goods are classified as Contract Liabilities. The company's right to consideration in exchange for goods or services that the company has transferred to the customer are classified as contract assets.

The Company has adopted Ind AS 115 Revenue from contracts with customers, with effect from April 1, 2018. Ind AS 115 establishes principles for reporting information about the nature, amount, timing and uncertainty of revenues and cash flows arising from the contracts with its customers and replaces Ind AS 18 "Revenue" for entities to whom Ind AS is applicable.The comparative amounts of revenue and the corresponding contract assets / liabilities have not been retrospectively adjusted. The effect on adoption of Ind-AS 115 was insignificant.

Rendering of services

Income from services are recognized as and when the services are rendered.

Export Benefits

The benefit accrued under the Duty Drawback, Merchandise Export Incentive Scheme and other schemes as per the Import and Export Policy in respect of exports made under the said schemes is included as 'Export Incentives' under the head 'Other operating revenue'.

Interest Income

Interest income from debt instruments is recognised using the EIR method or proportionate basis. The effective interest rate is the rate that exactly discounts the estimated future cash receipts over the expected life of the financial asset to the gross carrying amount of the financial asset. When calculating the effective interest rate, the company estimates the expected cash flows by considering all the contractual terms of the financial instrument. (for example prepayment, extension, call and similar options) but does not consider the expected credit losses.

Dividends

Revenue is recognised when the company's right to receive the payment is established, which is generally when shareholders approve the dividend.

j. Foreign currency transactions

Transactions in foreign currency are recorded applying the exchange rate at the date of transaction. Monetary assets and liabilities denominated in foreign currency remaining unsettled at the end of the year, are translated at the closing rates prevailing on the Balance Sheet date. Non-monetary items which are carried in terms of historical cost denominated in foreign currency are reported using the exchange rate at the date of transaction. Exchange differences arising as a result of the above are recognized under other operating income or other expenses in the statement of profit and loss on Net basis. Exchange difference arising on the settlement of monetary items at rates different from those at which they were initially recorded during the year, or reported in previous financial statements, are recognised as income or expenses in the year in which they arise.

k. Employee Benefits

(i) Short-term obligations

Liabilities for wages and salaries, including non-monetary benefits that are expected to be settled wholly within 12 months after the end of the period in which the employees render the related service are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled.

(ii) Other long-term employee benefit obligations

The liabilities for earned leave and sick leave that are not expected to be settled wholly within 12 months are measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method. The benefits are discounted using the market yields at the end of the reporting period that have terms approximating to the terms of the related obligation. Remeasurements as a result of experience adjustments and changes in actuarial assumptions are recognised in the Statement of Profit and Loss.

(iii) Post-employment obligations

The Company operates the following post-employment schemes:

(a) defined benefit plans such as gratuity; and

(b) defined contribution plans such as provident fund.

Defined Benefit Plans - Gratuity Obligations

The liability or asset recognised in the balance sheet in respect of defined benefit pension and gratuity plans is the present value of the defined benefit obligation at the end of the reporting period less the fair value of plan assets. The defined benefit obligation is calculated annually by actuaries using the projected unit credit method.

The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows by reference to market yields at the end of the reporting period on government bonds that have terms approximating to the terms of the related obligation.

The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and the fair value of plan assets. This cost is included in employee benefit expense in the Statement of Profit and Loss.

Remeasurement gains and losses arising from experience adjustments and changes in actuarial assumptions are recognised in the period in which they occur, directly in other comprehensive income. They are included in retained earnings in the statement of changes in equity and in the balance sheet.

Defined contribution plan

The Company pays provident fund contributions to publicly administered provident funds as per local regulations. The Company has no further payment obligations once the contributions have been paid. The contributions are accounted for as defined contributions are recognised as employee benefit expense when they are due.

l. Segment Reporting policies

For the purposes of presenting segment information, the activities of the company are divided into operating segments in accordance with Ind AS 108 (Operating Segments). Segments are identified having regard to the dominant source and nature of risks and returns and internal organisation and management structure. Each segment represent strategic business unit. Revenues and expenses have been identified to the segments based on their relationship to the business activity of the segment. Income/ Expenses relating to the enterprise as a whole and not allocable on a reasonable basis to business segments are reflected as unallocated corporate income/expenses. Inter-segment transfers are at prices which are generally market led.

m. Impairment

(i) Impairment of financial assets

The Company measures the expected credit loss associated with its assets based on historical observed default rate, industry practices and the business environment in which the entity operates or any other appropriate basis. The impairment methodology applied depends on whether there has been a significant increase in credit risk. At every reporting date, historical observed default rates are updated and changes in the forward looking estimates are analysed.

(ii) Impairment of non-financial assets

The Company's non-financial assets, other than inventories and deferred tax assets, are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use.

n. Derivative financial instruments

Derivative financial instruments such as forward contracts are re-measured at their fair value on reporting date with changes in fair value recognised in the Statement of Profit and Loss in the period when they arise.

o. Income Tax:

The income tax expense or credit for the period is the tax payable on the current year's taxable income based on the applicable income tax rate adjusted by changes in deferred tax assets and liabilities attributable to temporary differences and to unused tax losses.

The current income tax charge is calculated based on the tax laws enacted or substantively enacted at the reporting date. Current tax comprises of expected tax payable or receivable on taxable income/loss for the year or any adjustment or receivable in respect of previous year. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate based on amounts expected to be paid to the tax authorities.

Deferred income tax is provided in full, using the Balance Sheet method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. However deferred tax liabilities are not recognised if they arise from the initial recognition of goodwill. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the end of the reporting date and are expected to apply to the Company when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets and liabilities and when the deferred tax balances relate to the same taxation authority. Current tax assets and tax liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Current and deferred tax is recognized in Statement of Profit and Loss, except to the extent that it relates to the items recognized in OCI or directly in equity. In this case, the tax is also recognised in OCI or directly in equity, respectively.

p. Provisions

Provisions are recognised when the company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the end of the reporting period. The discount rate used to determine the present value is a pre tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognised as interest expense.

Provision is made for an amount of any dividend declared being appropriately authorised and no longer at the discretion of the entity on or before the end of the reporting period but not distributed at the end of the reporting period.

q. Contingent Liabilities and contingent assets

Contingent Liabilities are disclosed in respect of possible obligations that arise from past events but their existence will only be confirmed by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Company or present obligation where it is not probable that an outflow of resources will be required or where a reliable estimate of the obligation cannot be made.

Contingent asset is not recognised in the financial statements. A contingent asset is disclosed, where an inflow of economic benefits is probable.

r. Cash Flow Statement

Cash flows are reported using the indirect method, whereby net profit before tax is adjusted for the effects of transactions of non-cash nature, any deferrals or accruals of past or future operating cash receipts or payments and items of income or expense associated with investing or financing cash flows. The cash flows from operating, investing and financing activities of the Company are segregated based on the available information.

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s. Earnings per Share

(i) Basic earnings per share

Basic earnings per share are calculated by dividing:

the net profit after tax for the year attributable to the equity shareholders of the Company

by weighted average number of equity shares outstanding during the year.

(ii) Diluted earnings per share

Diluted earnings per share adjusts the figures used in the determination of basic earnings per share to take in to account:

The after income tax effect of interest and other financing costs associated with dilutive potential equity shares, and

The weighted average number of additional equity shares that would have been outstanding assuming the conversion of all dilutive potential equity shares.

t. Dividends

Provision is made for an amount of any dividend declared being appropriately authorized and no longer at the discretion of the entity on or before the end of the reporting period but not distributed at the end of the reporting period.

Note 3 : PROPERTY, PLANT AND EQUIPMENT

(₹ In Lacs)

	Description of Assets	Gross Carrying Amount				Accumulated Depreciation				Net Carrying Amount	
		As at April 1, 2019	Addi-tions	Disp-osals/ Adjust-ments	As at March 31, 2020	As at April 1, 2019	For the year	Disp-osals/ Adjust-ments	As at March 31, 2020	As at March 31, 2020	As at March 31, 2019
A	**Property, Plant & Equipment**										
	Leasehold land (foot note 1)	26,178.31	-	-	**26,178.31**	1,465.62	479.89	-	**1,945.51**	**24,232.80**	24,712.69
	Buildings & Road on leasehold land	6,976.72	514.28	-	**7,491.00**	1,553.73	201.56	-	**1,755.29**	**5,735.71**	5,422.99
	Plant and Equipment	7,334.18	595.89	90.00	**7,840.07**	3,688.70	508.93	58.22	**4,139.41**	**3,700.66**	3,645.48
	Patterns and jigs	431.35	0.69	-	**432.04**	241.98	31.14	-	**273.12**	**158.92**	189.37
	Computers	538.92	4.93	-	**543.85**	526.28	9.37	-	**535.65**	**8.20**	12.64
	Electrical installation and air conditioning plant	292.18	-	1.68	**290.50**	208.17	17.30	1.68	**223.79**	**66.71**	84.01
	Drawing office equipments	0.65	-	-	**0.65**	0.65	-	-	**0.65**	**-**	-
	Furniture and Fixtures	327.50	2.07	1.61	**327.96**	217.49	19.10	0.54	**236.05**	**91.91**	110.01
	Vehicles	55.60	-	-	**55.60**	35.03	3.60	-	**38.63**	**16.97**	20.57
	Office equipment	241.46	1.58	1.88	**241.16**	195.30	17.21	1.02	**211.49**	**29.67**	46.16
	TOTAL	42,376.87	1,119.44	95.17	**43,401.14**	8,132.95	1,288.10	61.46	**9,359.59**	**34,041.55**	34,243.92
B	**Intangible Assets**										
	Software	333.17	4.95	-	**338.12**	206.19	45.76	-	**251.95**	**86.17**	126.98
	Drawing and Technical know how	736.99	-	-	**736.99**	642.06	22.50	-	**664.56**	**72.43**	94.93
	TOTAL	1,070.16	4.95	-	**1,075.11**	848.25	68.26	-	**916.51**	**158.60**	221.91
	TOTAL	**43,447.03**	**1,124.39**	**95.17**	**44,476.25**	**8,981.20**	**1,356.36**	**61.46**	**10,276.10**	**34,200.15**	**34,465.83**
	Capital WIP	685.98	-	685.98	-	-	-	-	-	-	**685.98**

Foot Note:

1. **Property, Plant & Equipment taken on finance lease**
   The Property, Plant & Equipment includes leasehold land where the company is a lessee under finance lease. The lease term in respect of leasehold land is long term lease with ability to opt for renewal of the lease term.
2. **Property, Plant & Equipment provided as security**
   Carrying amount of Property, Plant & Equipment pleadged as security by the company are as follows:

(₹ In Lacs)

Category of assets	As on March 31, 2020
Leasehold land	23 589.21
Buildings & Road on leasehold land	4 512.00
Plant and Equipment	3 578.22
All movable Assets	372.28
Total	32 051.71

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Note 3 : PROPERTY, PLANT AND EQUIPMENT

(₹ In Lacs)

	Description of Assets	Gross Carrying Amount				Accumulated Depreciation				Net Carrying Amount	
		As at April 1, 2018	Addi-tions	Disp-osals/ Adjust-ments	As at March 31, 2019	As at April 1, 2018	For the year	Disp-osals/ Adjust-ments	As at March 31, 2019	As at March 31, 2019	As at March 31, 2018
A	**Property, Plant & Equipment**										
	Leasehold land (foot note 2)	26,178.31	-	-	**26,178.31**	987.05	478.57	-	**1,465.62**	**24,712.69**	25,191.26
	Buildings & Road on leasehold land	6,930.70	46.02	-	**6,976.72**	1,360.52	193.21	-	**1,553.73**	**5,422.99**	5,570.18
	Plant and Equipment	6,529.36	804.82	-	**7,334.18**	3,215.25	473.45	-	**3,688.70**	**3,645.48**	3,314.11
	Patterns and jigs	400.24	31.11	-	**431.35**	213.02	28.96	-	**241.98**	**189.37**	187.22
	Computers	536.19	2.73	-	**538.92**	507.79	18.49	-	**526.28**	**12.64**	28.40
	Electrical installation and air conditioning plant	292.18	-	-	**292.18**	189.65	18.52	-	**208.17**	**84.01**	102.53
	Drawing office equipments	0.65	-	-	**0.65**	0.65	-	-	**0.65**	**-**	-
	Furniture and Fixtures	293.71	33.94	0.15	**327.50**	195.70	21.82	0.03	**217.49**	**110.01**	98.01
	Vehicles	61.17	-	5.57	**55.60**	37.01	3.59	5.57	**35.03**	**20.57**	24.16
	Office equipment	222.12	20.39	1.05	**241.46**	175.05	20.64	0.39	**195.30**	**46.16**	47.07
	TOTAL	41,444.63	939.01	6.77	**42,376.87**	6,881.69	1,257.25	5.99	**8,132.95**	**34,243.92**	34,562.94
B	**Intangible Assets**										
	Software	318.17	15.00	-	**333.17**	149.88	56.31	-	**206.19**	**126.98**	168.29
	Drawing and Technical know how	689.10	47.89	-	**736.99**	551.96	90.10	-	**642.06**	**94.93**	137.14
	TOTAL	1,007.27	62.89	-	**1,070.16**	701.84	146.41	-	**848.25**	**221.91**	305.43
	TOTAL	**42,451.90**	**1,001.90**	**6.77**	**43,447.03**	**7,583.53**	**1,403.66**	**5.99**	**8,981.20**	**34,465.83**	**34,868.37**
	Capital WIP	753.72	-	67.74	685.98	-	-	-	**-**	**685.98**	**753.72**

Foot Note:

1. **Capital work in progress**
   Capital work in progress comprises expenditure for the plant and factory building in the course of construction.
2. **Property, Plant & Equipment taken on finance lease**
   The Property, Plant & Equipment includes leasehold land where the company is a lessee under finance lease. The lease term in respect of leasehold land is long term lease with ability to opt for renewal of the lease term.
3. **Property, Plant & Equipment provided as security**
   Carrying amount of Property, Plant & Equipment pleadged as security by the company are as follows: (₹ In Lacs)

Category of assets	As on March 31, 2019
Leasehold land	24 056.88
Buildings & Road on leasehold land	4 646.46
Plant and Equipment	3 498.48
All movable Assets	462.45
Total	**32 664.27**

(₹ in Lacs)

Particulars	As at March 31, 2020	As at March 31, 2019
4. NON CURRENT INVESTMENT		
A) Investment in equity instruments		
i) Subsidiary Companies (Fully paid up) (unquoted) (At cost)		
RCube Energy Storage Systems Private Limited (refer note 49)	919.00	-
1,83,80,000 Equity shares of ₹ 5/- each (As at March 31, 2019: Nil)		
Wintal Machines SRL (including Share application money)* (refer note 46)	812.53	-
10,50,000 Equity shares of EURO 1 each (As at March 31, 2019: Nil)		
Wintech B.V. (refer note 46)	-	647.75
Nil Equity shares of EURO 1 each (As at March 31, 2019: 8,60,001)		
	1,731.53	647.75
Less: Provision for diminution in value of investment (refer note 46)	812.53	647.75
	919.00	-
* Includes 8,50,000 Equity Shares of Euro 1 each under process of allotment.		
ii) Others		
a) IDBI Bank Limited (Fully paid up) (quoted) (At fair value)	5.50	13.29
28,480 Equity shares of ₹ 100/- each (As at March 31, 2019: 28,480)		
b) Plastic Machine Manufacturing Association of India (unquoted) (At fair value)	0.004	0.004
4 Equity shares of ₹ 100/- each (As at March 31, 2019: 4)		
c) Green Environment Services Co-operative Society Limited (unquoted) (At fair value)	0.05	0.05
50 Equity shares of ₹ 100/- each (As at March 31, 2019: 50)		
Total	5.55	13.34
Total	924.55	13.34
B) Investment in Preference instrument of subsidiary company (unquoted) (At Cost)		
Wintech B.V. (refer note 46)	-	3 874.48
Nil 4% Cumulative Redeemable Preferance shares of Euro 1 each (Fully paid up) (As at March 31, 2019: 50,25,000)		
Redeemable at any date after 5 calendar years from the date of issue of CRPS but not later than 12 years from the date of issue.		
Total	-	3 874.48
Less: Provision for diminution in value of investment (refer note 46)	-	3 603.76
Total	-	270.72

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(₹ in Lacs)

Particulars	As at March 31, 2020	As at March 31, 2019
C) Investment in LLP (At Cost)		
R Cube Energy Storage Systems LLP (refer foot note)	-	887.90
Total (A + B + C)	**924.55**	1 171.96
Aggregate amount of quoted investments	5.50	13.29
Aggregate amount of unquoted investments	919.05	1 158.67
Aggregate impairment in value of investments	812.53	4 251.51
Foot Note: R Cube Energy Storage Systems LLP was a Limited Liability Partnership entity. The company entered into LLP agreement on February 2, 2018. Total capital contribution by partners of LLP aggregated to ₹ 1614.54 Lacs as on March 31,2019. The name of partners and there respective shares in partnership interest is as under:		

Name of the partners	Share in partnership interest (In %)	
Shashikala Ranka	-	6.75%
Fatehchand Ranka	-	6.75%
Shreyas A. Ranka	-	6.75%
Shailesh Fatehchand Ranka	-	6.75%
Krishnaarya Tech Corp LLP	-	18.00%
Windsor Machines Limited	-	54.99%
T. S. Rajan	-	0.01%
Total	-	100.00%

5. LOANS		
(Secured, considered good, unless stated otherwise)		
Loan to others	6 706.00	-
	6 706.00	-
Less: Provision for Diminution in Value of Loans (refer note 44)	825.35	
Total	**5 880.65**	-
6. INCOME TAX ASSETS (NET)		
Advance Tax, Net Of Provision		
Income tax assets	416.40	306.40
Less: Provision for tax	-	-
Total	**416.40**	306.40
7. OTHER ASSETS		
(Unsecured, considered good, unless stated otherwise)		
Capital Advances	3 153.91	3 153.91
	3 153.91	3 153.91
Less: Provision towards compensation and interest (refer note 45)	453.91	-
	2 700.00	3 153.91

(₹ in Lacs)

Particulars	As at March 31, 2020	As at March 31, 2019
8. INVENTORIES		
(At lower of cost or net realisable value)		
Raw Materials and components	3 641.47	4 126.26
Work-in-progress	1 711.61	1 776.74
Loose Tools	30.55	51.23
Finished Goods	121.26	416.60
Total	**5 504.89**	6 370.83
Note:		
i) The inventories stated above are hypothecated against term loan obtained from bank.		
ii) Included in inventories, goods in transit are as follows:		
In Finished Goods	38.48	166.18
9. INVESTMENTS		
Investments (Quoted) (At fair value through Profit and Loss)		
Investment in Mutual Fund		
As on March 31, 2020: Nil (As on March 31, 2019: Kotak Liquid Direct Plan Growth As at 31.03.2019: 5289.326 Units having NAV of ₹ 3782.8629).	-	200.09
As on March 31, 2020: Nil (As on March 31, 2019: Kotak Low Duration Direct Growth As at 31.03.2019: 8418.267 Units having NAV of ₹ 2375.7859)	-	200.00
Total	**-**	400.09
Aggregate amount of quoted investments	-	400.09
Aggregate amount of unquoted investments	-	-
Aggregate provision for diminution in value of investments	-	-
10. TRADE RECEIVABLES		
(Unsecured, considered good unless otherwise stated)		
Trade Receivables	615.49	1 423.18
Trade Receivables from related party (refer note 40.2)	370.34	371.82
Trade Receivables which have significant increase in credit risk	107.56	-
Trade Receivables Credit Impaired	-	-
	1 093.39	1 795.00
Less : Allowances for doubtful debts	478.57	71.77
Total	**614.82**	1 723.23
Note:		
i) No trade or other receivable are due from directors or other officers of the compnay either severely or jointly with any other person, nor any trade or other receivable are due from firms or private companies respectively in which any director is a partner, a director or a member, Other than dues from related party as disclosed above in which director of the company is a director.		

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(₹ in Lacs)

Particulars	As at March 31, 2020	As at March 31, 2019
ii) Trade receivable are non interest bearing and are generally on terms of 0 to 180 days.		
iii) Break up of security:		
Secured, considered good	-	-
Unsecured, considered good	614.82	1 723.23
Unsecured, considered doubtful	478.57	71.77
	1 093.39	1 795.00
Less : Allowances for doubtful debts	478.57	71.77
	614.82	1 723.23
iv) Trade receivables stated above are charged on pari passu basis for short term borrowings.		
11. CASH AND CASH EQUIVALENTS		
Balances with banks:		
In current accounts	424.84	1 296.41
Cash on hand	3.37	2.32
Total	**428.21**	1 298.73
12. BANK BALANCES OTHER THAN CASH AND CASH EQUIVALENTS		
Balances with bank held as in margin money deposit (against facility)	13.38	22.90
Total	**13.38**	22.90
13. LOANS		
(Unsecured, considered good)		
Loan to others and Interest accrued thereon (refer note 44)	1 031.27	7 505.99
Loan to subsidiary (refer note 40.2 and 46)	3 819.54	-
Loans to Employees	1.74	-
	4 852.55	7,505.99
Less: Provision for Diminution in Value of Loans (refer note 44 and 46)	4 850.81	-
Total	**1.74**	7 505.99
14. OTHER FINANCIAL ASSETS		
(Unsecured, considered good unless otherwise stated)		
Security Deposit (refer foot note)	110.70	130.57
Export benefit receivable	137.90	248.76
Interest receivable	4.12	4.12
Other receivables	89.08	111.91
Total	**341.80**	495.36
Foot note: Security deposit primarily include security deposit towards rented premises and electricity.		

(₹ in Lacs)

Particulars	As at March 31, 2020	As at March 31, 2019
15. OTHER ASSETS		
(Unsecured, considered good unless otherwise stated)		
Advances other than capital advances		
Advance to Suppliers	312.64	250.63
Advance for Expenses	0.34	0.04
Others		
Prepaid Expense	140.97	114.22
Balances with statutory authorities	30.61	399.21
Total	**484.56**	764.10

16. SHARE CAPITAL

Particulars	As at March 31, 2020		As at March 31, 2019	
	No. of Share (in Lacs)	₹ in Lacs	No. of Share (in Lacs)	₹ in Lacs
Authorised Share Capital:				
Equity Shares of ₹ 2/- each	2 000.00	4 000.00	2 000.00	4 000.00
Issued, subscribed & Paid up				
Equity Shares of ₹ 2/- each fully paid up	649.32	1 298.64	649.32	1 298.64
TOTAL	**649.32**	**1 298.64**	649.32	1 298.64

16.1 The Company has only one class of equity share having a par value of ₹ 2/- each. Each shareholder is eligible for one vote per share held. The company declares and pays dividend in indian rupees. The dividend proposed by Board of Directors is subject to the approval of shareholders in the ensuing AGM. In event of liquidation, the holders of equity shares will be entitled to receive remaining assets of the company, after distribution of all preferential amounts. The distribution will be in proportion to number of equity shares held by shareholders.

16.2 Reconciliation of Equity Shares Outstanding at the beginning and at the end of the year

Particulars	As at March 31, 2020		As at March 31, 2019	
	No. of Share (in Lacs)	₹ in Lacs	No. of Share (in Lacs)	₹ in Lacs
At the beginning of the year	649.32	1 298.64	649.32	1 298.64
Shares outstanding at the end of the year	649.32	1 298.64	649.32	1 298.64

16.3 Details of Shareholders holding more than 5% shares in the Company (Equity shares of face value of ₹ 2 each)

Name of Shareholders	As at March 31, 2020		As at March 31, 2019	
	No. of Share	% of Holding	No. of Share	% of Holding
Castle Equipments Private Limited	3 50 00 000	53.90	3 50 00 000	53.90
Vandana Ramesh Sitlani	58 99 748	9.09	58 99 748	9.09

16.4 No Shares have been issued for consideration other than cash during the period of last five years.

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(₹ in Lacs)

Particulars	As at March 31, 2020	As at March 31, 2019
17. OTHER EQUITY		
Retained Earning	24 222.85	26 380.70
Share Option outstanding Account (refer note 48)	262.59	141.68
Capital Reserve (refer foot note)	1 154.34	-
Amount received against share warrants (refer foot note)	-	1,154.34
Total	**25 639.78**	27 676.72
Retained Earnings		
Retained Earnings represents surplus/accumulated earnings of the company and are available for distribution to the shareholders.		
Balance at the beginning of the year	26 380.70	30 413.42
Net profit/(loss) for the year	(1,376.66)	(3,163.99)
Other comprehensive income for the year	1.60	(85.94)
Dividends paid during the year including dividend distribution tax	(782.79)	(782.79)
Balance at the end of the year	**24 222.85**	26 380.70
Foot Note: The Board of Directors has allotted 72, 14, 644 warrants on January 9, 2018 at a price of ₹ 63.30/- each (consisting ₹ 2/- towards face value & ₹ 61.30/- as Premium). 25% of total issued price ₹ 11,54,34,304/- was received upon allotment of warrants. However, the Warrant holders have failed to exercise their rights to acquire Equity Share underlying the said Warrants, on or before July 8, 2019, and as a result 72,14,644 Warrants stands cancelled/lapsed on July 9, 2019 and consideration of ₹ 11,54,34,304/-, received by the Company from the Warrant holders, towards allotment of said Warrants, has been forfeited in accordance with the terms of the said Warrants and the provisions of the SEBI ICDR Regulations, 2018.		
18. NON-CURRENT BORROWINGS		
Secured - At Amortised Cost		
Term Loans		
From banks	4 915.94	6 488.58
	4 915.94	6 488.58
Less: Current Maturities	1 530.28	1 747.52
Total	**3 385.66**	4 741.06
Security and other details:		
Secured by Mortgage on all immovable properties situated at Thane, Vatva & Chhatral Unit and hypothecation of all the movable lying at Vatva & Chhatral Unit (save and except book debts) both present and future.		
The above borrowings from Yes Bank includes:		
i) The loan of ₹ 4915.94 lacs is repayable in total 14 Quarterly installments, commenced from June 2017. Interest Rate of 11.25% p.a. Current Maturities is ₹ 1480.00 lacs (As on March 31, 2019: ₹ 1360.00 lacs) reflected under Other Current Liabilities		

(₹ in Lacs)

Particulars	As at March 31, 2020	As at March 31, 2019
ii) For the year ended March 31, 2019, the remaining current maturities of loan of ₹ 319.49 lacs is repayable in total 3 Quarterly installments. Interest Rate of 11.50% p.a. Current Maturities of ₹ 319.49 lacs was reflected under Other Current Liabilities.		

19. DEFERRED TAX LIABILITES (NET)

The following is the analysis of deferred tax liabilities / (assets) presented in the balance sheet:

Deferred tax liabilities	7 323.20	9 449.70
Deferred tax assets	(453.65)	(28.37)
Deferred tax liabilities (Net)	**6 869.55**	9 421.33

Financial Year 2019-2020 (₹ in Lacs)

Particulars	Opening Balance	Recognised in Profit & Loss	Closing Balance
Deferred tax liabilities/ (assets) in relation to:			
Measurement of non-current borrowings and liabilities	123.87	(70.35)	53.52
Fair valuation of investment	(3.29)	(1.06)	(4.35)
Property, plant and equipment	9 325.60	(2,055.92)	7 269.68
Impairment allowances for doubtful assets	(25.08)	(424.14)	(449.22)
Others	0.23	(0.31)	(0.08)
	9 421.33	**(2,551.78)**	**6 869.55**

Financial Year 2018-2019 (₹ in Lacs)

Particulars	Opening Balance	Recognised in Profit & Loss	Closing Balance
Deferred tax liabilities/ (assets) in relation to:			
Measurement of non-current borrowings and liabilities	187.64	(63.77)	123.87
Fair valuation of investment	(0.77)	(2.52)	(3.29)
Property, plant and equipment	9 452.92	(127.32)	9 325.60
Impairment allowances for doubtful assets	(22.25)	(2.83)	(25.08)
Others	0.02	0.21	0.23
	9 617.56	**(196.23)**	**9 421.33**

Due to change in tax rate applicable to the company from 34.944% to 25.17 %, the deferred tax lability recognised in previous periods has reduced from ₹ 9421.33 lakhs to ₹ 6869.55 lakhs. Consequently deferred tax liability amounting to ₹ 2551.78 Lakhs has been reversed.

WINDSOR
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(₹ in Lacs)

Particulars	As at March 31, 2020	As at March 31, 2019
20. CURRENT BORROWINGS		
Secured		
Loans from Banks - Bills Payable	365.08	641.52
Total	**365.08**	641.52
Note: The above borrowings are secured by:		
i) First pari passu charge on all current assets of the company.		
ii) First pari passu charge on all movable fixed assets of the company.		
21. TRADE PAYABLES		
Dues to Micro, Small and Medium Enterprises	322.45	253.13
Dues to Others	7 139.53	6 930.48
Total	**7 461.98**	7 183.61
In terms of Section 22 of the Micro, Small and Medium Enterprises Development Act, 2006, (MSMED Act) which came into force from October 2, 2006, certain disclosures are required to be made relating to Micro, Small and Medium Enterprises. On the basis of the information and records available with the company regarding status of the suppliers under the said act, the disclosure pursuant to the said Act is under :		
a) Principal amount remaining unpaid at the end of the accounting year	322.45	253.13
b) Interest accrued & due to suppliers on the above amount unpaid	18.41	9.38
c) Interest paid by the buyer along with amount of payment made to the suppliers beyond the appointed day during the year	-	-
d) Interest accrued and remaining unpaid at the end of the financial year	57.68	51.29
e) Interest due and payable towards payments already made.	39.27	41.91
f) Further Interest remaining due and payable in succeeding years, until such interest is actually paid.	-	-
22. OTHER FINANCIAL LIABILITIES		
Current maturities		
Current maturities of long term borrowings	1 530.28	1 747.52
Other current financial liabilites	200.00	282.75
Liability towards employee benefits	238.52	262.55
Unpaid Dividend (refer foot note)	26.44	17.58
Other payables	50.46	90.61
Total	**2 045.70**	2 401.01
Foot Note: There are no unpaid dividend which are required to be transferred to Investors Education and Protection Fund		

WINDSOR
Partner in Progress

(₹ in Lacs)

Particulars	Year Ended on	
	March 31, 2020	March 31, 2019
23. OTHER LIABILITIES		
Advance from customers	2 887.08	3 578.84
Statutory liabilities	167.71	143.54
Other payables	57.68	51.29
Total	**3 112.47**	3 773.67
24. PROVISIONS		
Employee Benefits		
Provision for Gratuity (funded) (refer note 42)	65.65	136.10
Provision for Leave Benefit (funded)	26.90	-
Provision for Warranty (Refer foot note)	187.41	228.08
Total	**279.96**	364.18
Foot note:		
Movement in Provision for Warranty		
Opening Balance	228.08	195.68
Add: Provision made during the year	228.25	272.98
Less: Provision amount used during the year	268.92	240.58
Closing balance	187.41	228.08
25. CURRENT TAX LIABILITIES		
Provisions, net of advance tax		
Provision for Tax	3 832.68	3 641.99
Less: Advance Tax	(2 780.35)	(2 778.42)
Total	**1 052.33**	863.57

WINDSOR
Partner in Progress

(₹ in Lacs)

Particulars	Year Ended on	
	March 31, 2020	March 31, 2019
26. REVENUE FROM OPERATION		
Sale of Machines & Spares	23 890.28	32 588.04
Other operating revenue:		
Sale of services	157.91	163.65
Gain on foreign currency fluctuation (Net)	57.35	10.60
Export entitlement	200.61	244.00
Others	71.13	132.47
Total	**24 377.28**	33 138.76
Revenue from Contracts with Customers		
Particulars		
Revenue from customers	23 890.28	32 588.04
Other operating revenue	487.00	550.72
Total revenue from operations	24 377.28	33 138.76
India	19 066.27	27 648.75
Outside India	5 311.01	5 490.01
Total revenue from operations	24 377.28	33 138.76
Timing of revenue recognition		
At a point in time	24 377.28	33 138.76
Total revenue from operations	24 377.28	33 138.76
Contract Balances		
Particulars		
Trade Receivables (Gross) (refer note 10)	1 093.39	1 795.00
Contract liabilities		
Advance from customers (refer note 23)	2 887.08	3 578.84

The credit period on sales of goods ranges from 0 to 180 days without security.

As at 31 March 2020, ₹ 478.57 lacs (previous year ₹ 71.77 lacs) was recognised as provision for allowance for doubtful debts on trade receivables.

Out of the total contract liabilities outstanding as on 31 March 2020, ₹ 2887.08 lacs will be recognized by March 31, 2021.

The Company does not have any significant adjustments between the contracted price and revenue recognized in the Statement of profit and loss account.

(₹ in Lacs)

Particulars	Year Ended on	
	March 31, 2020	March 31, 2019
27. OTHER INCOME		
a) Interest Income on		
Loans	1 166.42	1 439.20
Bank fixed deposits	0.87	1.59
Other assets (refer note 45)	6.30	422.98
Sub Total (a)	1 173.59	1 863.77
b) Other Non-operating income		
Profit on sale of fixed assets	-	1.30
Profit on Sale of investments (Net)	21.54	12.57
Sundry credit balances appropriated	-	64.60
Miscellaneous Income	10.56	9.87
Sub Total (b)	32.10	88.34
Total (a + b)	**1 205.69**	1 952.11
28. COST OF MATERIAL CONSUMED		
Inventory at the beginning of the year	4 126.26	4 033.68
Purchases (refer foot note)	14 798.52	21 955.72
	18 924.78	25 989.40
Less: Inventory at the end of the year:	(3 641.47)	(4 126.26)
Total	**15 283.31**	21 863.14
Foot note:		
Purchase includes sub contractor processing charges ₹ 1466.58 Lacs, previous year ₹ 1982.35 Lacs.		
29. CHANGE IN INVENTORIES OF FINISHED GOODS AND WORK IN PROGRESS		
Inventory at the beginning of the year:		
Work-in-progress	1 776.74	1 525.09
Finished goods	416.60	327.10
	2 193.34	1 852.19
Inventory at the end of the year:		
Work-in-progress	1 711.61	1 776.74
Finished goods	121.26	416.60
	1 832.87	2 193.34
Total	**360.47**	(341.15)
30. EMPLOYEE BENEFITS EXPENSES		
Salaries, wages and bonus etc.	3 489.88	3 767.61
Contribution to provident and other funds	438.01	358.76
Staff welfare expenses	303.95	287.68
Total	**4 231.84**	4 414.05

WINDSOR
Partner in Progress

(₹ in Lacs)

Particulars	Year Ended on	
	March 31, 2020	March 31, 2019
31. FINANCE COST		
Interest costs:		
Interest on Fixed loans	806.98	1 015.98
Other finance expenses	165.72	146.50
Total	**972.70**	1 162.48
32. DEPRECIATION AND AMORTISATION EXPENSES		
Depreciation on Property Plant and Equipment	1 288.10	1 257.25
Amortization on Intangible Asset	68.26	146.41
Total	**1 356.36**	1 403.66
33. OTHER EXPENSES		
Consumption of loose tools	93.52	127.45
Consumables	331.89	430.93
Power and fuel	195.89	227.37
Rent	98.93	92.65
Repairs and maintenance to:		
Buildings	11.82	28.28
Plant and machinery	86.83	104.89
Others	200.75	178.67
Insurance	75.16	76.53
Rates and taxes	40.87	15.84
Vehicle Expenses	6.77	7.20
Communication expenses	53.77	71.26
Printing and stationery	12.30	28.08
Bank Charges & Commission	16.43	20.97
Travelling and conveyance	372.07	507.28
Auditors Remuneration (Refer foot note 33.1)	12.87	11.64
Legal and professional fees	328.10	365.18
Warranty provision	228.25	272.98
Materials issued free of cost	76.01	163.99
Packing, Carriage and freight outwards	236.05	330.02
Advertising	180.30	336.69
Loss on sale of Fixed Assets	26.05	-
Sundry credit balances written off	64.43	-
Allowance for doubtful debts	532.68	13.99
Commission on sales	684.79	500.29
Directors' sitting fees	20.35	14.90
Royalty	57.88	62.50
Corporate Social Responsibility Expenditure (Refer foot note 33.2)	50.00	50.00
Donation	-	66.61
Loss on fair valuation of equity investment measured at FVTPL	7.79	7.28
Other expenses	534.24	548.66
Total	**4 636.79**	4 662.13

(₹ in Lacs)

Particulars	Year Ended on	
	March 31, 2020	March 31, 2019
Foot note:		
33.1 Auditors Remuneration includes:		
Statutory audit	10.00	8.50
For Taxation Matter	1.75	1.75
For Other services	1.12	1.39
	12.87	11.64
33.2 Corporate Social Responsibility:		
Gross Amount required to be spent during the year is ₹ 45.17 Lacs (P.Y. ₹ 49.41 lacs), the amount spent during the year on purpose other than construction/acquisition is ₹ 50 Lacs (P.Y. ₹ 50 Lacs).		
34. Income tax Expense		
(a) Income tax expense is as follows :		
Current tax :		
Tax for the year	100.00	1 000.00
(Excess)/Short provision for taxation in respect of earlier years	-	35.27
Deferred tax expenses	(2,551.78)	(196.23)
Income tax expense	**(2,451.78)**	839.04
(b) Reconciliation of tax expense and the accounting profit computed by applying the Income tax rate:		
Profit before tax	(1,258.50)	(2,324.95)
Other Comprehensive Income	1.60	(85.94)
Total Comprehensive Income for the year	**(1,256.90)**	(2,410.89)
Tax at the Indian tax rate of 25.168 % (FY 2018-19 : 34.944 %)	(435.00)	(842.46)
Effect of expenses that are not deductible in determining taxable profit	37.34	1 485.65
Effect of expenses that are partially deductible in determining taxable profit	6.29	53.63
Deffered tax charged at different rate	(65.11)	126.53
Impact of change in rate on Deferred Tax	(1,939.56)	-
Others	(55.74)	(19.58)
(Excess)/Short provision for taxation in respect of earlier years	-	35.27
Income tax expense	**(2,451.78)**	839.04

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35. Fair Value Measurement

Financial Instrument by category and hierarchy

The fair values of the financial assets and liabilities are included at the amount at which the instrument could be exchanged in a current transaction between willing parties in an arm's length transaction. The Company has made certain judgements and estimates in determining the fair value of the financial instruments that are (a) recognised and measured at fair value and (b) measured at amortised cost and for which fair values are disclosed in the financial statements.

The following methods and assumptions were used to estimate the fair values:

i) Fair value of cash and short-term deposits, trade and other short term receivables, trade payables, other current liabilities, short term borrowing from banks approximate their carrying amounts largely due to short term maturities of these instruments.

Quoted investments are fair valued at their market price. The fair value of foreign exchange forward contracts is determined using forward exchange rate at the balance sheet date.

The fair value for loan, security deposit were calculated based on cash flows discounted with current lending rates, they are carried at amortised cost.

ii) Financial instruments with fixed and variable interest rates are evaluated by the Company based on parameters such as interest rates and individual credit worthiness of the counterparty. Based on this evaluation, allowances are taken to account for expected losses of these receivables. Accordingly, fair value of such instruments is not materially different from their carrying amounts.

The fair values of non-current borrowings are based on Effective rate of interest. They are classified as level 2 fair values in the fair value hierarchy due to the use of direct/indirect observable inputs.

For financial assets and liabilities that are measured at fair value, the carriying amounts are equal to the fair values.

The Company uses the following hierarchy for determining and disclosing the fair value of financial instruments by valuation technique:

Level 1: Quoted prices in active markets for identical assets or liabilities.

Level 2: Other techniques for which all inputs which have a significant effect on the recorded fair value are observable, either directly or indirectly.

Level 3: Techniques which use inputs that have a significant effect on the recorded fair value that are not based on observable market data.

(₹ in Lacs)

Financial Assets and Liabilities as at March 31, 2020	Carried at				Fair Value Hierarchy			
	FVTOCI	FVTPL	Amortised Cost	Total	Level 1	Level 2	Level 3	Total
Non-current financial assets								
Investments (quoted)	-	5.50	-	5.50	5.50	-	-	5.50
Investments (unquoted)	-	0.05	-	0.05	-	-	0.05	0.05
Loans	-	-	5,880.65	5 880.65	-	-	-	-
Current financial assets								
Trade receivables	-	-	614.82	614.82	-	-	-	-
Cash and cash equivalents	-	-	428.21	428.21	-	-	-	-
Bank balances other than Cash and cash equivalents above	-	-	13.38	13.38	-	-	-	-
Loans	-	-	1.74	1.74	-	-	-	-

(₹ in Lacs)

Financial Assets and Liabilities as at March 31, 2020	Carried at				Fair Value Hierarchy			
	FVTOCI	FVTPL	Amortised Cost	Total	Level 1	Level 2	Level 3	Total
Other financial assets	-	-	341.80	341.80	-	-	-	-
Total	**-**	**5.55**	**7 280.60**	**7 286.15**	**5.50**	**-**	**0.05**	**5.55**
Non-Current Financial Liabilities								
Borrowings	-	-	3 385.66	3 385.66	-	3 385.66	-	3 385.66
Current Financial Liabilities								
Borrowings	-	-	365.08	365.08	-	365.08	-	365.08
Trade payables	-	-	7 461.98	7 461.98	-	-	-	-
Other financial liabilities	-	-	2 045.70	2 045.70	-	-	-	-
Total	**-**	**-**	**13 258.42**	**13 258.42**	**-**	**3 750.74**	**-**	**3 750.74**

(₹ in Lacs)

Financial Assets and Liabilities as at March 31, 2019	Carried at				Fair Value Hierarchy			
	FVTOCI	FVTPL	Amortised Cost	Total	Level 1	Level 2	Level 3	Total
Non-current financial assets								
Investments (quoted)	-	13.29	-	13.29	13.29	-	-	13.29
Investments (unquoted)	-	0.05	-	0.05	-	-	0.05	0.05
Current financial assets								
Investments (quoted)	-	400.09	-	400.09	400.09	-	-	400.09
Trade receivables	-	-	1 723.23	1 723.23	-	-	-	-
Cash and cash equivalents	-	-	1 298.73	1 298.73	-	-	-	-
Bank balances other than Cash and cash equivalents above	-	-	22.90	22.90	-	-	-	-
Loans	-	-	7 505.99	7 505.99	-	-	-	-
Other financial assets	-	-	495.36	495.36	-	-	-	-
Total	-	413.43	11 046.21	11 459.64	413.38	-	0.05	413.43
Non-Current Financial Liabilities								
Borrowings	-	-	4 741.06	4 741.06	-	4 741.06	-	4 741.06
Current Financial Liabilities								
Borrowings	-	-	641.52	641.52	-	641.52	-	641.52
Trade payables	-	-	7 183.61	7 183.61	-	-	-	-
Other financial liabilities	-	-	2 401.01	2 401.01	-	-	-	-
Total	-	-	14 967.20	14 967.20	-	5 382.58	-	5 382.58

36. Capital Management

The Company's policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of the business. Management monitors the return on capital as well as the level of dividends to ordinary shareholders.

The Company monitors capital using a ratio of 'adjusted net debt' to 'total equity'. For this purpose, adjusted net debt is defined as total borrowings including current maturities less cash and cash equivalents including margin money deposits kept against borrowings. Total equity comprises all components of equity.

The Company monitors capital on the basis of the following gearing ratio:

The Company's target is to maintain a debt equity ratio under 1:1. The gearing ratios were as follows:

(₹ in Lacs)

Particulars	Year Ended on	
	March 31, 2020	March 31, 2019
Debt	5 281.02	7 130.10
Less: Cash and Bank balance & margin money kept against borrowings	441.59	1 321.63
Net Debt	4 839.43	5 808.47
Total Equity	26 938.42	28 975.36
Net Debt to equity ratio	0.18	0.20

37. Financial Risk Management

Financial risk management objectives and policies:

The Company's financial risk management is an integral part of how the company plans and executes its business strategies.

Market risk is the risk of loss of future earnings, fair values or future cash flows that may result from a change in the price of a financial instrument. The value of a financial instrument may change as a result of changes in the interest rates, foreign currency exchange rates, equity prices and other market changes that affect market risk sensitive instruments. Market risk is attributable to all market risk sensitive financial instruments including investments and deposits, foreign currency receivables, payables and loans and borrowings.

The Company manages market risk through a finance department, which evaluates and exercises independent control over the entire process of market risk management. The activities of this department include management of cash resources, implementing hedging strategies for foreign currency exposures like foreign exchange forward contracts, borrowing strategies and ensuring compliance with market risk limits and policies.

Market Risk- Interest rate risk

Interest rate risk is the risk that the fair value of future cash flows of the financial instruments will fluctuate because of changes in market interest rates. In order to optimize the Company's position with regards to interest income and interest expenses and to manage the interest rate risk, finance department performs a comprehensive corporate interest rate risk management by balancing the proportion of fixed rate and floating rate financial instruments in its total portfolio.

According to the Company, interest rate risk exposure is only for floating rate borrowings. For floating rate liabilities, the analysis is prepared assuming the amount of the liability outstanding at the end of the reporting period was outstanding for the whole year. A 50 basis point increase or decrease is used when reporting interest rate risk internally to key management personnel and represents management's assessment of the reasonably possible change in interest rates.

Interest Rate Sensitivity

A change of 50 bps in interest rates would have following Impact on profit before tax

(₹ in Lacs)

	Financial Year 2019-2020	Financial Year 2018-2019
50 bp increase would decrease the profit before tax by	25.39	38.19
50 bp decrease would Increase the profit before tax by	25.39	38.19

Market Risk - Foreign currency risk

Foreign currency risk is the risk that the fair value of future cash flows of an exposure will fluctuate because of changes in foreign exchange rates. The Company operates internationally and portion of the business is transacted in several currencies and consequently the Company is exposed to foreign exchange risk through its sales and services in overseas and purchases from overseas suppliers in various foreign currencies. Foreign currency exchange rate exposure is partly balanced by purchasing of goods, commodities and services in the respective

currencies. Further the company also enters into forward contracts with the intention to reduce the foreign currency risk of expected sales and purchase.

Unhedged foreign currency exposure

Particulars of unhedged foreign currency exposures as at the reporting date

(₹ in Lacs)

Particulars	USD	Euro	GBP	Others
As at 31st March, 2019				
Trade Receivable	5.61	401.65	-	-
Loans to related party	-	3 819.54	-	-
Advance to Suppliers	64.06	109.76	17.17	5.89
Trade payables	37.12	202.47	7.26	-
Advance from Customers	844.72	-	-	-
Cash and Bank balances	5.17	-	-	-
As at 31st March, 2019				
Trade Receivable	173.32	373.93	-	-
Advance to Suppliers	23.06	193.99	-	-
Trade payables	47.70	861.14	-	-
Advance from Customers	1,513.81	-	-	-
Cash and Bank balances	367.20	-	-	-

Foreign Currency Risk Sensitivity

Increase/Decrease in exchange rate will impact profit/(loss) as follows

(₹ in Lacs)

Particulars	Financial Year 2019-2020		Financial Year 2018-2019	
	5% Increase	5% Decrease	5% Increase	5% Decrease
USD	(40.61)	40.61	(49.90)	49.90
EURO	15.45	(15.45)	(14.66)	14.66
GBP	0.50	(0.50)	-	-
Others	0.29	(0.29)	-	-

Other market price risks

The Company is exposed to equity price risk, which arises from FVTPL equity securities. The Company has very insignificant portion of amounts in unquoted equity instruments other than subsidiary. The management monitors the portion of equity instruments in its investment portfolio based on market indices. For quoted investments carried at fair value through profit and loss, the impact of 5% increase in the value of portfolio at the reporting date on profit would have been an increase of ₹ 0.27 lacs before tax (2018-19 ₹ 0.66 lacs, before tax). An equal change in opposite direction would have decreased profit by ₹ 0.27 before tax (2018-19 ₹ 0.66 lacs, before tax).

Credit Risk

Credit risk arises from the possibility that the counter party may not be able to settle their obligations as agreed. To manage this, the Company periodically assesses financial reliability of customers and other counter parties, taking into account the financial condition, current economic trends, and analysis of historical bad debts and ageing of financial assets.

Trade and other Receivables

The Company measures the expected credit loss of trade receivables based on historical trend, industry practices and the business environment in which the entity operates. Based on the historical data and financial position of party and chances of recovery, provision/impairment allowance has been considered and created.

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Financial Assets

Investment of surplus funds are made only with approved counter parties and within credit limits assigned to each counter party.

Financial Assets are considered to be of good quality and there is no significant increase in credit risk except as those disclosed in Financial Statement.

Cash & Bank Balances

The company held cash and bank balances with credit worthy banks and financial institutions. The credit worthiness of such banks and financial institutions is evaluated by the management on an ongoing basis and is considered to be good.

(₹ in Lacs)

Particulars	As at	
	March 31, 2020	**March 31, 2019**
Ageing of Trade receivables		
Past dues 0-180 days	**541.99**	1 198.67
Past dues more than 180 days	**551.40**	596.32
	1 093.39	1 795.00
Less : Allowance for impairment	**478.57**	71.77
Total	**614.82**	1 723.23

Exposures to customers outstanding at the end of each reporting period are reviewed by the Company to determine incurred and expected credit losses. Historical trends of impairment of trade receivables do not reflect any significant credit losses. Given that the macro economic indicators affecting customers of the Company have not undergone any substantial change, the Company expects the historical trend of minimal credit losses to continue.

Movement in allowance for impairment in respect of trade and other receivables

(₹ in Lacs)

Particulars	**2019-2020**	**2018-2019**
Opening impairment allowance	71.77	64.29
Add: Impairment allowances recognised	411.54	13.99
Less: Amounts write back	4.74	6.51
Closing impairment allowance	478.57	71.77

Liquidity Risk

Liquidity risk is the risk that company will encounter difficulty in meeting its financial obligations as they fall due. Prudent liquidity risk management implies maintaining sufficient cash and marketable securities and the availability of funding through an adequate amount of committed credit facility to meet obligations when due. Management monitors rolling forecasts of the Company's liquidity position and cash and cash equivalents on the basis of expected cash flows. The company manages liquidity risk by preparing month on month cash flow projection to monitor liquidity requirement.

Maturity patterns of financial liabilities

As at March 31, 2020 **(₹ in Lacs)**

Particulars	0 - 1 Years	1-5 Years	Above 5 Years	Total
Long term borrowings	1 530.28	3 385.66	-	4 915.94
(Including current maturity of long term debt)				
Short term borrowings	365.08	-	-	365.08
Trade Payable	7 461.98	-	-	7 461.98
Other Financial Liability	515.42	-	-	515.42
Total	**9 872.76**	**3 385.66**	**-**	**13 258.42**

As at March 31, 2019 **(₹ in Lacs)**

Particulars	0 - 1 Years	1-5 Years	Above 5 Years	Total
Long term borrowings (Including current maturity of long term debt)	1 747.52	4 741.06	-	6 488.58
Short term borrowings	641.52	-	-	641.52
Trade Payable	7 183.61	-	-	7 183.61
Other Financial Liability	653.49	-	-	653.49
Total	**10 226.14**	**4 741.06**	**0.00**	**14 967.20**

(₹ in Lacs)

Particulars	As on March 31, 2020	As on March 31, 2019
Note 38. Contingent liabilities and Commitments:		
A. Contingent Liabilities		
i. Claims against the Company not acknowledged as debts	28.32	28.32
38.1 Pursuant to BIFR order dated September 21, 2010, the unsecured liabilities as on cut of date March 31, 2009, including those under litigation/ appeal shall on crystalisaion after exercise of all the legal remedies available to the Company, shall be paid only 15% of the principal amount on interest free basis. All penal interest, interest, damages, penalties charged or chargeable on the same and balance of the principal amount shall be waived.		
ii. Disputed income tax liability		
a) At High court Level - (Refer Note 38.2)	746.20	746.20
b) At CIT (Appeals) Level - (Refer Note 38.3)	1 308.21	1 308.21
c) At BIFR Level - (Refer Note 38.4)	1 557.37	1 532.71
	3 611.78	3 587.12
38.2 For the A.Y 1994-95, 1995-96 & 1998-99 and for the Block Assessment relating to A.Y 1988-89 to 1997-98 the income tax department has filed an appeal in the High Court . In all the above matters, the order of CIT (Appeal) and Tribunal were passed in favour of the company. The amount of claim by the department is of ₹ 746.20 Lacs and interest as applicable thereon.		
38.3 For the Assessment year 2011-12, the Assessing Officer disallowed the carried forward unabsorbed depreciation of ₹. 1775.79 Lacs for AY 1997-98 to AY 2000-01 and added ₹ 2004.31 Lacs by treating one time loan settlement under BIFR proceeding as income. The Company has filed an appeal before the Commissioner of Income Tax (Appeals) and also filed application for rectification. The amount of contingent liability involved is ₹ 1308.21 Lacs and interest as applicable thereon.		
38.4 The Company is pursuing the balance tax reliefs as recommended by the BIFR for consideration by DDIT in the Sanctioned Scheme of Rehabilitation. The company has provided the preliminary information required by the Hon'ble DDIT. Pending disposal of the application by DDIT, the company has not provided for any liability of tax in its accounts		

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(₹ in Lacs)

	Particulars	As on March 31, 2020	As on March 31, 2019
	on the matters under consideration.The amount of contingent liability involved is ₹ 1557.37 Lacs and interest as applicable thereon.		
	The Company has been advised that the outcome of the all the above cases will be in favor of the Company.		
iii.	Disputed excise/service tax liability.	110.06	106.09
iv.	Guarantee given by the Company on behalf of a body corporate to a financial institution. (Refer Note 38.1 above).	18.00	18.00
v.	In respect of bank guarantees.	86.25	191.25
vi.	Custom Duty which may arise if obligation for exports is not fulfilled against import of capital goods under EPCG.	399.53	399.53
vii.	In respect of claims of 2 workmen (previous year 4 workmen) at Vatva works whose services were terminated by the Company. The Company's appeal is pending before Industrial Court / High Court. However company has agreed for 70 days retrenchment compensation in the court and same is also provided in the books.	Unascertained	Unascertained
B.	**Commitments**		
i)	The company has taken services of a contractor to do feasibility analysis and development of its immovable property for optimum use of such property.		
ii)	Future Export obligation / commitment under import of capital goods at concessional rate of customs duty as at 31st March, 2020 : ₹ 894.67 Lacs (31st March, 2019: ₹ 1375.19 Lacs).		

Note 39 Disclose of Earning Per Share (EPS) as required by Ind AS 33 "Earning Per Share": The numerators and denominators used to calculate Basic and Diluted Earning Per Share.

	Particulars	2019-2020	2018-2019
-	Profit / (Loss) Attributable to the shareholders (₹ in lacs) (Before & After Extraordinary items)	(1,376.66)	(3,163.99)
-	Weighted Average Number of Equity Shares outstanding during the year for Basic EPS.	6 49 31 800	6 49 31 800
-	Weighted Average Number of Equity Shares outstanding during the year for Diluted EPS.	6 49 31 800	6 54 05 391
-	Nominal value of Equity shares (₹)	2	2
-	Basic profit / (loss) per share (₹)	(2.12)	(4.87)
-	Diluted profit / (loss) per share (₹)	(2.12)	(4.84)

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Note 40 Related Parties Disclosure

40.1 Names of Related Parties & Nature of Relationship with whom the company have transaction during the year, as required by the Ind As 24 "Related Party Disclosures" and Companies Act, 2013

Sr. No	Name of Related Party	Relationship
1	Castle Equipments Pvt Ltd	Holding Company
2	Wintech B.V	Wholly Owned Subsidiary (Liquidated w.e.f. June 26, 2019)
3	Wintal Machines S.R.L	Wholly Owned Subsidiary w.e.f. June 5, 2019 (Step down subsidiary up to June 4, 2019)
4	R Cube Energy Storage Systems LLP	Joint Venture up to June 26, 2019
5	R Cube Energy Storage Systems Private Limited	Subsidiary from June 27, 2019
6	Mr. T S Rajan	Key Management Personnel
7	Mr. Vatsal Parekh	Key Management Personnel
8	Ms Priti Patel	Key Management Personnel
9	Jayant M Thakur & Co.	Propreitorship Firm of the director
10	Wim Plast Limited	A public company in which a director or manager is a director or holds along with his relatives, more than two percent of its paid up capital
11	Shaily Engineering Plastics Ltd	
12	Windsor Machines Senior Staff Superannuation Scheme (EMD)	Post-employment benefit plan
13	Windsor Machines (IMM) Senior Staff Superannuation Scheme	Post-employment benefit plan
14	Windsor Machines Ltd. Employees' Group Gratuity Scheme (EMD)	Post-employment benefit plan
15	Windsor Machines Ltd. Employees' Group Gratuity Scheme (IMM)	Post-employment benefit plan

40.2 Transactions with Related Parties

(₹ in Lacs)

Name of Related Party and Nature of relationship	Nature of Transaction	2019-20 (2018-19)	Balance as at 31/03/20 (Balance as at 31/03/19)
a) Key Management Personnel			
i. Mr. T S Rajan	Remuneration	**163.72**	-
(Executive Director & CEO)		(102.37)	-
ii. Mr. Vatsal Parekh	Remuneration	**65.25**	-
(Chief Financial Officer)		(54.45)	-
iii. Ms. Priti Patel	Remuneration	**15.13**	-
(Company Secretary)		(15.81)	-
b) Subsidiaries & Joint Venture			
i. Wintech B.V	Investment in Equity Shares	-	-
		-	(647.75)
	Provision for diminution in value of investment	-	-
		(647.75)	(647.75)
	Investment in Preference Shares	-	-
		(366.58)	(3,874.48)
	Provision for diminution in value of investment	-	-
		(3,603.76)	(3,603.76)

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(₹ in Lacs)

Name of Related Party and Nature of relationship	Nature of Transaction	2019-20 (2018-19)	Balance as at 31/03/20 (Balance as at 31/03/19)
ii. Wintal Machines S.R.L	Investment in Equity Shares (Including Share application money)	**812.53** -	**812.53** -
	Provision for diminution in value of investment	**812.53** -	**812.53** -
	Loan Given	**3,819.54** -	**3,819.54** -
	Provision for diminution in value of Loan	**3,819.54** -	**3,819.54** -
	Purchase of Material/Services	**126.51** (13.69)	**11.15** (153.95)
	Sales of Goods	**-** (21.36)	**369.95** (369.95)
	Provision for doubtful debts	**369.95** -	**369.95** -
iii. R Cube Energy Storage Systems LLP	Capital Contribution	**-** (338.00)	**-** (887.90)
iv. R Cube Energy Storage Systems Private Limited	Investment in Equity Shares	**31.10** -	**919.00** -
	Loan given	20.70 -	- -
	Loan Recovered	20.70 -	- -
c) Associates / Investing Parties:			
i. Jayant M Thakur & Co.	Professional Services Availed	**-** (35.78)	**-** -
ii. Wim Plast Limited	Sales of Goods	**27.95** (22.34)	**0.29** (0.66)
iii. Shaily Engineering Plastics Limited	Sales of Goods	**9.78** (6.38)	**0.11** (1.21)
d) Post employment benefit plans:			
i. Windsor Machines Ltd. Employees' Group Gratuity Scheme (EMD)	Contribution towards Fund	**60.00** **(50.00)**	**-** **-**
	Claims Received	**45.35** (56.73)	**-** **-**
ii. Windsor Machines Ltd. Employees' Group Gratuity Scheme (IMM)	Contribution towards Fund	**80.00** **(40.00)**	**-** **-**

(₹ in Lacs)

Name of Related Party and Nature of relationship	Nature of Transaction	2019-20 (2018-19)	Balance as at 31/03/20 (Balance as at 31/03/19)
	Claims Received	**11.93**	**-**
		(24.89)	**-**
iii. Windsor Machines Senior Staff Superannuation Scheme (EMD)	Contribution towards Fund	**18.08**	**-**
		(14.92)	**-**
iv. Windsor Machines (IMM) Senior Staff Superannuation Scheme	Contribution towards Fund	**13.94**	**-**
		(16.03)	**-**

Note: Previous years figures are given in brackets.

Note 41 Segment Information:

Based on the "management approach" defined in Ind AS 108 - Operating Segments, the Chief Operating Decision Maker evaluates the company's performance and allocate resources based on an analysis of various performance indicators by business segments. Accordingly information has been presented along these segments.

(A) Information about operating business segments **(₹ in Lacs)**

Particulars	2019-2020	2018-2019
(i) Segment Revenue		
Extrusion Machinery Division	**12 609.58**	15 697.79
Injection Moulding Machinery	**11 774.70**	17 510.99
Total Segment Revenue	**24 384.28**	33 208.78
(ii) Segment Result		
Extrusion Machinery Division	**(191.70)**	751.55
Injection Moulding Machinery	**(486.55)**	1 176.01
Total Segment Results	**(678.25)**	1 927.56
Unallocated income net of unallocated expenses	**392.45**	1 161.48
Finance Cost	**972.70**	1 162.48
Net Profit /(Loss) before exceptional items & taxation	**(1,258.50)**	1 926.56
Exceptional items	**(2,569.94)**	(4,251.51)
Net Profit /(Loss) before taxation	**(3,828.44)**	(2,324.95)
Tax Expense	**(2,451.78)**	839.04
Net Profit / (Loss) after taxation	**(1,376.66)**	(3,163.99)
Other Comprehensive Income	**1.60**	(85.94)
Net Comprehensive Income	**(1,375.06)**	(3,249.93)
(iii) Segment Assets		
Extrusion Machinery Division	**17 170.52**	19 103.39
Injection Moulding Machinery	**10 418.11**	12 506.61
Total Segments Assets	**27 588.63**	31 610.00
Unallocated assets	**23 922.52**	26 755.31
Total Assets	**51 511.15**	58 365.31

Particulars	2019-2020	2018-2019
(iv) Segment Liabilities		
Extrusion Machinery Division	**6 041.66**	6 565.58
Injection Moulding Machinery	**5 457.31**	5 743.37
Total Segments Liabilities	**11 498.97**	12 308.95
Unallocated liabilities	**13 073.76**	17 081.00
Total liabilities	**24 572.73**	29 389.95
(v) Capital Expenditure		
Extrusion Machinery Division	**588.19**	825.73
Injection Moulding Machinery	**26.37**	176.17
Segment Capital Expenditure	**614.56**	1 001.90
Unallocated Capital Expenditure	**509.83**	-
Total Capital Expenditure	**1 124.39**	1 001.90
(vi) Depreciation		
Extrusion Machinery Division	**619.23**	592.41
Injection Moulding Machinery	**352.09**	434.26
Segment Depreciation	**971.32**	1 026.67
Unallocated Depreciation	**385.04**	376.99
Total Depreciation	**1 356.36**	1 403.66

(B) Information about geographical business segments **(₹ in Lacs)**

Particulars	2019-2020	2018-2019
Segment Revenue		
Within India	**19 073.27**	27 718.76
Outside India	**5 311.01**	5 490.01
Total Revenue	**24 384.28**	33 208.78
Segment Assets		
Within India	**26 872.17**	30 785.98
Outside India	**716.46**	824.02
Total Assets	**27 588.63**	31 610.00
Capital Expenditure		
Within India	**1 124.39**	1 001.90
Outside India	**-**	-
Total Capital Expenditure	**1 124.39**	1 001.90

Note 42 Employees Benefits (Disclosure as per Ind As 19)

The disclosure required under Ind As 19 "Employees Benefits" are given below:

a) Provident Fund – Defined Contribution Plan :

Contributions to the Provident Fund are made to Provident Fund Organization and all employees are entitled to Provident Fund benefits. Amount debited to the statement of profit and loss is ₹ 207.13 Lacs during the year (₹ 198.87 Lacs during previous year).

b) Gratuity & Leave Encashment– Defined Contribution Plan :

i. The Company has various schemes of retirement benefits, viz. Superannuation, Gratuity and Leave Encashment. Such liabilities of Vatva & Chhatral Works are administered by separate trusts formed for this purpose through the Group schemes of Life Insurance Corporation of India. The liability for the Gratuity and

Leave Encashment is determined on the basis of an independent actuarial valuation done at the year-end. The actuarial valuation method used for measuring the liability is the Projected Unit Credit method. The obligation are measured as the present value of estimated future cash flows discounted at rates reflecting the prevailing market yields of Indian Government securities as at the Balance Sheet date for the estimated term of the obligations. The estimates of future salary increases considered takes into account the inflation, seniority, promotion and other relevant factors.

(₹ in Lacs)

Sr. No.	Particulars	Gratuity (Funded)	
		March 31,	
		2020	2019
1	**Assumptions**		
	Discount Rate	**6.82%**	7.47%
	Salary Escalation Rate	**5.50%**	6.50%
2	**Present value of obligations**		
	Present value of obligations as at beginning of year	**1 052.36**	904.91
	Interest cost	**78.61**	69.95
	Current Service Cost	**60.99**	55.45
	Benefit Paid Directly by the Employer	**-**	-
	Benefits Paid	**(81.46)**	(57.39)
	Actuarial (gain)/Loss on obligations - Due to Change in Demographic Assumptions	**-**	14.93
	Actuarial (gain)/Loss on obligations - Due to Change in Financial Assumptions	**(22.26)**	16.22
	Actuarial (gain)/Loss on obligations -Due to Experience	**22.74**	48.29
	Present value of obligations as at end of year	**1 110.98**	1 052.36
3	**The fair value of plan assets**		
	Fair value of plan assets at beginning of year	**916.26**	826.29
	Expected return on Plan Assets	**68.44**	63.87
	Contributions by the Employer	**140.00**	90.00
	Benefits Paid	**(81.45)**	(57.39)
	Actuarial Gain / (Loss) on Plan assets	**2.08**	(6.51)
	Fair value of plan assets at the end of year	**1 045.33**	916.26
4	**Amount Recognized in the Balance Sheet**		
	Present Value of Benefit Obligation at the end of the Period	**(1,110.98)**	(1,052.36)
	Fair Value of Plan Assets at the end of the Period	**1 045.33**	916.26
	Funded Status (Surplus/ (Deficit))	**(65.65)**	(136.10)
	Net (Liability)/Asset Recognized in the Balance Sheet	**(65.65)**	(136.10)
5	**Net Interest Cost for Current Period**		
	Present Value of Benefit Obligation at the Beginning of the Period	**1,052.36**	904.91
	Fair Value of Plan Assets at the Beginning of the Period	**(916.26)**	(826.29)
	Net Liability/(Asset) at the Beginning	**136.10**	78.63
	Interest Cost	**78.61**	69.95
	(Interest Income)	**(68.44)**	(63.87)
	Net Interest Cost for Current Period	**10.17**	6.08

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(₹ in Lacs)

Sr. No.	Particulars	Gratuity (Funded)	
		March 31,	
		2020	2019
6	**Expenses to be Recognised in statement of Profit & loss**		
	Current Service cost	**60.99**	55.45
	Interest Cost	**10.17**	6.08
	Expected return on plan assets	**-**	-
	Net Actuarial (gain)/Loss recognised in the year	**-**	-
	Expenses/ (income) to be recognised in stat. of profit & loss	**71.16**	61.53
7	**Expenses Recognized in the Other Comprehensive Income (OCI) for Current Period**		
	Actuarial (Gains)/Losses on Obligation For the Period	**0.48**	79.44
	Return on Plan Assets, Excluding Interest Income	**(2.08)**	6.51
	Change in Asset Ceiling	**-**	-
	Net (Income)/Expense For the Period Recognized in OCI	**(1.60)**	85.94
8	**Category of Assets**		
	Insurance fund	**1,045.33**	916.26
	Gratuity Trust	**-**	-
	Total	**1,045.33**	**916.26**
9	**Maturity Analysis of the Benefit Payments: From the Fund**		
	Expected Outgo First Year	**126.14**	67.34
	Expected Outgo Second Year	**74.46**	99.44
	Expected Outgo Third Year	**119.25**	83.20
	Expected Outgo Fourth Year	**132.58**	112.37
	Expected Outgo Fifth Year	**144.72**	128.23
	Expected Outgo Sixth to Tenth Years	**624.27**	712.29
	Expected Outgo Eleventh Years and above	**532.27**	625.67
10	**Sensitivity Analysis**		
	Projected Benefit Obligation on Current Assumptions	**1110.98**	1052.36
	Delta Effect of +1% Change in Rate of Discounting	**(57.72)**	(59.99)
	Delta Effect of -1% Change in Rate of Discounting	**64.20**	66.86
	Delta Effect of +1% Change in Rate of Salary Increase	**64.41**	66.84
	Delta Effect of -1% Change in Rate of Salary Increase	**(58.94)**	(61.05)
	Delta Effect of +1% Change in Rate of Employee Turnover	**4.48**	3.08
	Delta Effect of -1% Change in Rate of Employee Turnover	**(4.96)**	(3.44)

Note 43

In March 2020, the World Health Organization declared COVID-19 a global pandemic. Consequent to this, Government of India declared a nation - wide lockdown from March 24, 2020, Which has impacted normal business operations of the company. The company has assessed the impact of this pandemic on its business operations and has considered all relevant internal and external information available up to the date of approval of these financial statements, to determine the impact on the company's revenue from operations for foreseeable future and the recoverability and

carrying value of certain assets such as property, plant and equipment, investments, inventories and trade receivables. The Impact of Covid 19 pandemic on the overall economic environment being uncertain may affect the underlying assumptions and estimates used to prepare company's financial statements, which may differ from that considered as at the date of approval or these financials statements. The Company has resumed its business activities and has taken steps to strengthen its liquidity position. However the Company does not anticipate any challenges in its ability to continue as going concern or meeting its financial obligations. As the situation is unprecedented, while the lockdown is gradually lifting, the company is yet closely monitoring the situation as it evolves in the future.

Note 44

The company had given inter-corporate loans of ₹ 6706 Lakhs in earlier years. The company has secured its exposure by creating equitable mortgage, however interest accrued and past due amounting to ₹ 1031.27 lakhs for the year ended March 2020 has not been paid by the borrower. Board of Directors in its meeting dated July 31, 2020 have approved to create provision for expected credit loss on total exposure. Accordingly, the company has estimated the realizable value of the securities based upon independent valuer's report dated June 30, 2020, using effective interest rate of the company for an estimated realization period of 1.5 years from the reporting date. The Expected credit loss allowance of ₹ 1856.62 lakhs has been provided during the year. Further, Board has decided to initiate action to recover the dues and also obtain valuation of securities from another valuer.

Note 45

The company had given interest bearing capital advance of ₹ 3000 Lakhs in earlier year in relation to development of its immovable property situated at Thane. However in view of ongoing commercial negotiation with respect to fulfillment of the terms of the contract, management feels that the Company may have to enter into a compromise arrangement and pay compensation to the contractor. As an abundant caution, Board of Directors in its meeting dated July 31, 2020 have approved to make provision of ₹ 300 Lakhs towards estimated compensation. In view of the uncertainty regarding outcome of the negotiation, the Board of Directors decided that the company shall not accrue interest for the financial year ended March 31, 2020 amounting to ₹ 421.15 lakhs and also make provision for the outstanding interest as on March 31, 2019 amounting to ₹ 153.91 lakhs.

Note 46

During the year ended March 31, 2020, the equity shares held by Wintech B.V. in Wintal Machines S.r.l (Wholly owned Subsidiary of Wintech B.V. in Italy) have been transferred to Windsor Machines Limited and Wintech B.V. (Netherlands), Wholly Owned Subsidiary of the company has been dissolved/liquidated with effect from June 26, 2019. As a result, Wintal Machines SRL, earlier step-down subsidiary of the company has now become wholly owned subsidiary of the company. Wintal Machines Srl., Italy, have been incurring losses since the last several years. While the losses are duly incorporated in the consolidated accounts for the period, the company has decided that the business of Wintal Machines Srl. would be run as division of the company. The Company has already provided for entire value of investment and loan in the stand alone profit and loss account of the company.

Note 47 In compliance with Ind As 27 "Separate Financial Statements", the required information is as under:

Name of entity	Country of Incorportaion	% of ownership interest	
		As on March 31, 2020	As on March 31, 2019
Subsidiary			
Wintech B.V.	Netherlands	-	100.00%
Wintal Machines SRL	Italy	100.00%	-
R Cube Energy Storage Systems Private Limited (Refer note 49)	India	44.69%	-
Joint Venture			
R Cube Energy Storage Systems LLP	India	-	54.99%

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Note 48 Share Based Payments

48.1 Details of the employee share option plan of the Company

The Company has set up the "Windsor Machines Limited Employee Stock Option Plan 2016", as approved by shareholders at a Annual general meeting held on September 29, 2016. The Compensation committee, at its sole discretion based on eligibility criteria, shall decide who among those employees shall receive Employee Stock Options in a particular grant.

Each employee share option converts into one equity share of the Company on exercise. No amounts are paid or payable by the recipient on receipt of the option. The options carry neither rights to dividends nor voting rights.

The following are the brief terms of the options granted:

Sr. No.	Particular	Details
1.	No. of Options Granted	15 00 000
2.	Grant Date	13-08-2018
3.	Whether Scheme is in terms of SEBI (SBEB) Regulations, 2014	Yes
4.	Total No. of Equity Shares covered by these options	15 00 000 Equity shares of face value of ₹ 2/- each
5.	Exercise Price:	
	a) For 7 50 000 Options (Lot 1):	At ₹ 62.00/- per option.
	b) For balance 7 50 000 Options (Lot 2):	At ₹ 74.34/- per option.
6.	Vesting Period/Schedule	
	a) 7 50 000 Options (Lot 1)	Shall vest at the end of one year from the date of the options granted.
	b) Balance 7 50 000 Options (Lot 2)	Shall vest at the end of the two years from the date of the options granted.
7.	Time within which options may be exercised	One Year from Vesting of ESOP

The share-based payments to employees being equity-settled are measured at the fair value of the equity instruments at the grant date. The fair value determined at the grant date of the equity-settled share-based payments is expensed on a straight-line basis over the vesting period, based on the Company's estimate of equity instruments that will eventually vest, with a corresponding increase in equity.

Fair value of share options granted in the year:

The fair value of the each employee stock option of the lots is ₹ 22.87 and ₹ 18.00 for Lot 1 & Lot 2 respectively. Options were priced using a Black & Scholes option pricing model which takes into account the exercise price, expected volatility, option's life, the share price at grant date, expected price volatility of the underlying share, the expected dividend yield and the risk free interest rate for the term of the option.

The following are the assumptions

Option Pricing Model Used	Black & Scholes
Weighted average share value	80.00
Risk Free Interest Rate	7.25%
Expected Volatility	20-30%
Expected Dividends:	
Year 1	62.50%
Year 2	75.00%
Year 3	100.00%

48.2 Recognition of share based payment

The company has recognised ₹ 120.91 Lacs (PY: ₹ 141.68 Lacs) as share based payment expense in the statement of profit & loss during the year.

48.3 Movement of Options Granted along with weighted average exercise price (WAEP)

Particulars	Number of options	Weighted average exercise price in Lacs
Balance at beginning of year not exercised (As on April 1, 2018)	-	-
Granted during the year	-	-
Exercised during the year	-	-
Balance at end of year (As on March 31, 2019) not exercised	-	-
Granted during the year	7,50,000.00	465.00
Exercised during the year	-	-
Balance at end of year (As on March 31, 2020) not exercised	7,50,000.00	465.00

Note 49

By virtue of an Investment Agreement dated February 2, 2018 between Windsor Machines Limited (the Company) and RCube Energy Storage Systems Private Limited ("RCube")(earlier know as RCube Energy Storage Systems LLP), the Company has acquired a right to appoint majority Directors on the Board of RCube and have acquire stake of 55% by agreeing to invest total amount of ₹ 16.50 Cr. Out of which the Company has invested ₹ 9.19 Cr. in RCube till March 31, 2020. The Board of Directors has reviewed the technical viability and developments/progress of whole project and decided to restrict its investment upto 9.19 Cr. only as on March 31, 2020. Due to this decision, stake of the Company has been diluted from 55% to 44.69% as on March 31, 2020. However, by virtue of above mentioned Investment Agreement RCube is a subsidiary Company of Windsor Machines Limited and its accounts have been consolidated with the accounts of the Company for the year ended on March 31, 2020.

Note 50 Exceptional Items - Loss

Sr. No	Particulars	Year ended	
		March 31, 2020	March 31, 2019
i)	Provision for diminution in value of investment	**259.42**	4 251.51
ii)	Provision for Diminution in Value of Non-current Loans	**825.34**	-
iii)	Provision towards compensation and interest	**453.91**	-
iv)	Provision for Diminution in Value of Current Loans	**1 031.27**	-
	Total	**2 569.94**	4 251.51

Note 51 Previous year's figures have been regrouped / rearranged wherever considered necessary.

Signatures to Notes '1' to '51'

The accompanying notes attached form an integral part of these Financial Statements

As per our report of even date
FOR NIRAJ D. ADATIA & ASSOCIATES
Chartered Accountants
ICAI FRN No.: 129486W

Niraj Adatia
Partner
Membership No.: 120844

Place : Mumbai
Date : July 31, 2020

For and on behalf of the Board

T. S. Rajan Executive Director & CEO
DIN: 05217297

Shishir Dalal Director
DIN: 00007008

Vatsal Parekh Chief Financial Officer

Priti Patel Company Secretary
FCS: 8392

Place : Mumbai
Date : July 31, 2020

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INDEPENDENT AUDITOR'S REPORT

To The Members of Windsor Machines Limited

Report on the Audit of Consolidated Financial Statements

Opinion

1. We have audited the accompanying Consolidated Financial Statements of Windsor Machines Limited ('the Holding Company') and its subsidiaries (the Holding Company and its subsidiaries together referred to as 'the Group') as listed in Annexure- A, which comprise the Consolidated Balance Sheet as at March 31, 2020, the Consolidated Statement of Profit and Loss (including Other Comprehensive Income), the Consolidated Cash Flow Statement and the Consolidated Statement of Changes in Equity for the year then ended and a summary of significant accounting policies and other explanatory information (hereinafter referred to as "the Consolidated Financial Statements").
2. In our opinion and to the best of our information and according to the explanations given to us and based on the consideration of the report of the other auditor on separate financial statements and on the other financial information of a subsidiaries, the aforesaid Consolidated Financial Statements give the information required by the Act in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the consolidated state of affairs of the Group as at March 31, 2020 and their consolidated loss (including other comprehensive income), their consolidated cash flows and consolidated changes in equity for the year ended on that date.

Basis for Opinion

3. We conducted our audit in accordance with the Standards on Auditing specified under Section 143(10) of the Act. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ('ICAI') together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics.

   We believe that the audit evidence we have obtained and the audit evidence obtained by the other auditor in terms of their reports referred to in the paragraph 16 and 17 of the Other Matters paragraph below is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter

4. Attention is invited to :
   a. Note 47 to the consolidated financial statements regarding inter-corporate loans given by the company amounting to ₹ 6706 lakhs in earlier year on which interest for the year ended March 2020 amounting to ₹1031.27 lakhs is past due. Accordingly, based on its estimate, the company has provided ₹1856.62 lakhs as Expected Credit loss, the outcome of which is dependent on the timing and final realization of the value of the security. Our opinion is not modified in respect of this matter.
   b. Note 48 to the consolidated financial statements regarding capital advance given by the company in earlier year in relation to development of its immovable property. In view of the pending commercial negotiation with the contractor, the company has estimated a provision of ₹ 300 lakhs as probable compensation, however the outcome of negotiation is dependent on final future settlement. Our opinion is not modified in respect of this matter.
   c. Note 46 to the consolidated financial statements, which describes the effects of uncertainties relating to Covid-19 pandemic outbreak on the Group's operations and management's evaluation of its impact on the consolidated financial statement as at 31 March, 2020, the impact of which is dependent on future developments. Our opinion is not modified in respect of this matter.

Key Audit matters

5. Key audit matters are those matters that, in our professional judgment and based on the consideration of the report of the other auditor on separate financial statements and on the other financial information of the subsidiaries,

were of most significance in our audit of the consolidated financial statements of the current period. These matters were addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

6. We have determined the matters described below to be the key audit matters to be communicated in our report.

Key Audit Matter	How our audit addressed the key audit matter
Assessment of indication of impairment and the recoverable amount of loan: ➢ Refer Note 47 to the consolidated financial statements and para 4a under Emphasis of Matter above ➢ The aforesaid loan is carried at cost less provision for impairment / expected credit loss (ECL). ➢ The ECL in respect of such loan represents management's best estimate and judgment of the loss allowance based on the information available with the Management. ➢ We have identified impairment of loan as a key audit matter because of the significance of its carrying amounts in the standalone financial statements and significant judgments required by management (i) to identify whether any impairment indicators existed for such loan during the year; (ii) to determine the appropriate impairment approach (iii) to select key assumptions to be adopted including estimating future cash flows from realization of security, timing of expected future cash flows and discount rates.	Our procedures included, but were not limited to the following:- ➢ We tested the design of key controls and operating effectiveness of the relevant key controls around the review of the assessment of impairment of such loan. ➢ We reviewed supporting documentation, correspondence and the valuation report of the security, obtained by the management to estimate the realizable value. ➢ We assessed the reasonability of other key assumption like timing of realization of security and effective interest rate used as discount rate for calculating present value of expected future cash flows. ➢ We evaluated management's sensitivity analysis around the key assumptions, to determine if any reasonably possible changes to key assumptions would impact the recoverable amounts. ➢ We tested the methodology applied in credit loss provision calculation and compared it to the requirements of Ind AS 109 - Financial Instruments. ➢ We also read the minutes with respect to the deliberations held in the Audit Committee of the Board and the Board Meetings with respect to the recoverability of such loan. ➢ We also evaluated the appropriateness of the disclosure in the financial statements and assessed the completeness and mathematical accuracy.

Information other than the Consolidated Financial Statements and Auditor's Report thereon

7. The Holding Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Annual Report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

WINDSOR
Partner in Progress

Responsibility of the management and those charged with governance for the Consolidated Financial Statements

8. The Holding Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Act with respect to the preparation of these consolidated financial statements that give a true and fair view of the consolidated state of affairs (consolidated financial position), consolidated loss (consolidated financial performance including other comprehensive income), consolidated changes in equity and consolidated cash flows of the Group in accordance with the accounting principles generally accepted in India, including the Ind AS specified under Section 133 of the Act. The Holding Company's Board of Directors is also responsible for ensuring accuracy of records including financial information considered necessary for the preparation of consolidated financial statements.

   Further, in terms of the provisions of the Act, the respective Board of Directors /management of the companies included in the Group are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error. These financial statements have been used for the purpose of preparation of the consolidated financial statements by the Directors of the Holding Company, as aforesaid.

9. In preparing the consolidated financial statements, the Management and the respective Board of Directors of the companies included in the Group are responsible for assessing the ability of each company to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the respective Board of Directors either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

10. The respective Board of Directors of the companies included in the Group is responsible for overseeing the financial reporting process of each company.

Auditor's Responsibilities for the Audit of the Consolidated Financial Statements

11. Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

12. As part of an audit in accordance with Standards on Auditing, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

    - Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
    - Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3) (i) of the Act, we are also responsible for expressing our opinion on whether the holding company has adequate internal financial controls system in place and the operating effectiveness of such controls.
    - Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
    - Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a

material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial statements of the entities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the audit of financial information of such entities included in the consolidated financial statements of which we are the independent auditors. For the entity included in the consolidated financial statements, which have been audited by other auditor, such other auditor remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion.

13. We communicate with those charged with governance of the Holding Company, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.
14. We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.
15. From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Other Matters

16. We did not audit the financial statements of a subsidiary (Joint venture up to 26th June, 2019), whose financial statements (before eliminating inter-company balances) reflect total assets of ₹ 1998.09 Lakhs and total revenue of Nil for the year ended March 31, 2020, as considered in the financial statements. These financial statements have been audited by other auditor whose report have been furnished to us by the management. Our opinion on the consolidated financial statements, in so far as it relates to the amounts and disclosures included in respect of this subsidiary and our report in terms of sub-section (3) of Section 143 of the Act, in so far as it relates to the aforesaid subsidiary is based solely on the audit report of such other auditor.
17. The Consolidated financial statements also includes financial information (before eliminating inter-company balances) reflecting total assets of ₹ 4234.48 Lakhs and total revenue of ₹ 4128.36 Lakhs for the year ended March 31, 2020, relating to a foreign subsidiary (Step Down Subsidiary Up to 26th June 2019) whose financials information has been prepared in accordance with accounting principles generally accepted in Italy. The Holding Company's Management has converted the financial information of such subsidiary located outside India from accounting principles generally accepted in Italy to accounting principles generally accepted in India. We have audited these conversion adjustments made by the Holding Company's management. Our opinion on the consolidated financial statements in so far as it relates to the balances and affairs of such subsidiary located outside India, is based on the conversion adjustments prepared by the management of the Holding Company and audited by us.

    Our opinion above on the Consolidated Financial Statements, and our report on Other Legal and Regulatory Requirements below, is not modified in respect of the above matters with respect to our reliance on the work done and the report of the other auditor and the converted financial information of subsidiary located outside India as certified by the management.

Report on Other Legal and Regulatory Requirements

18. As required by Section 197(16) of the Act, we report that the Holding Company has paid remuneration to its directors during the year in accordance with the provisions of and limits laid down under Section 197 read with

Schedule V to the Act. We report that the provisions of Section 197 read with Schedule V to the Act are not applicable to a subsidiary being a foreign entity. Further, we report that the provisions of Section 197 read with Schedule V to the Act are not applicable to another subsidiary, since it is not a public company as defined under section 2(71) of the Act.

19. As required by Section 143(3) of the Act, based on our audit and on the consideration of report of the other auditor on separate financial statements and the other financial information of subsidiary, we report, to the extent applicable, that:
    a. We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid Consolidated Financial Statements;
    b. In our opinion, proper books of account as required by law relating to preparation of the consolidated financial statements have been kept so far as it appears from our examination of those books and report of the other auditor;
    c. The Consolidated Financial Statements dealt with by this Report are in agreement with the relevant books of account maintained for the purpose of preparation of the Consolidated Financial Statements;
    d. In our opinion, the aforesaid Consolidated Financial Statements comply with IND AS specified under Section 133 of the Act, read with Companies (Indian Accounting Standards) Rules, 2015, as amended;
    e. On the basis of the written representations received from the directors of the Holding Company and taken on record by the Board of Directors of the Holding Company and the report of the statutory auditor of its subsidiary company, none of the directors of the Group Companies, incorporated in India, are disqualified as on March 31, 2020 from being appointed as a director in terms of Section 164 (2) of the Act;
    f. With respect to the adequacy and the operating effectiveness of the internal financial controls over financial reporting with reference to the Financial Statements of the Holding Company and its subsidiary company incorporated in India, refer to our separate Report in "Annexure B" to this report;
    g. With respect to the other matters to be included in the Auditors' Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014 (as amended), in our opinion and to the best of our information and according to the explanations given to us and based on the consideration of the report of the other auditor on separate financial statements and also the other financial information of the subsidiary, as noted in 'Other Matters' paragraph:
        i) the Consolidated Financial Statements disclose the impact of pending litigations on the consolidated financial position of the Group as at March 31, 2020.
        ii) the group did not have any material foreseeable losses on long term contracts including derivative contracts;
        iii) there were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company; and
        iv) the disclosure requirements relating to holdings as well as dealings in specified bank notes were applicable for the period from 8 November 2016 to 30 December 2016, which are not relevant to these consolidated financial statements. Hence, reporting under this clause is not applicable.

FOR NIRAJ D. ADATIA & ASSOCIATES
Firm Registration No.: 129486W
Chartered Accountants

NIRAJ ADATIA
Partner
Membership No.: 120844
UDIN : 20120844AAAAAI1499

Place : Mumbai
Date : July 31, 2020

ANNEXURE "A " REFERRED TO IN OUR INDEPENDENT AUDITORS REPORT OF EVEN DATE TO THE MEMBERS OF WINDSOR MACHINES LIMITED ON THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31 , 2020;

List of entities included in the Statement

Sr. No.	Name of the Entity	Relationship
1	Wintech B.V.	Wholly owned subsidiary (Up to June 26, 2019)
2	Wintal Machines S.R.L.	Wholly owned Subsidiary (With effect from June 5, 2019)
3	R Cube Energy Storage Systems Private Limited	Subsidiary (With effect from June 27, 2019)

ANNEXURE "B " REFERRED TO IN OUR INDEPENDENT AUDITORS REPORT OF EVEN DATE TO THE MEMBERS OF WINDSOR MACHINES LIMITED ON THE CONSOLIDATED FINANCIAL STATEMENTS FOR THE YEAR ENDED MARCH 31, 2020;

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 (the 'Act')

In conjunction with our audit of the Consolidated Financial Statements of Windsor Machines Limited as of and for the year ended March 31, 2020, we have audited the internal financial controls over financial reporting of Windsor Machines Limited (hereinafter referred to as the "Holding Company") and its subsidiary company, incorporated in India, as of that date.

Management's Responsibility for Internal Financial Controls

The respective Board of Directors of the Holding Company, its subsidiary, which is company incorporated in India, are responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Holding Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the respective company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditors' Responsibility

Our responsibility is to express an opinion on the internal financial controls with reference to financial statements of Holding Company and its subsidiary company incorporated in India, based on our audit. We conducted our audit in accordance with the Guidance Note and the Standards on Auditing, both, issued by Institute of Chartered Accountants of India, and deemed to be prescribed under Section 143(10) of the Act, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls over financial reporting with reference to these Consolidated Financial Statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system over financial reporting with reference to these Consolidated Financial Statements and their operating effectiveness. Our audit of internal financial controls over financial reporting included obtaining an understanding of internal financial controls over financial reporting with reference to these Consolidated Financial Statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditors' judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained and the audit evidence obtained by the other auditor in terms of their reports referred to in the Other Matter paragraph below, is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls system over financial reporting with reference to these Consolidated Financial Statements.

WINDSOR
Partner in Progress

Meaning of internal financial controls over financial reporting with reference to these consolidated financial statements

A company's internal financial control over financial reporting with reference to these Consolidated Financial Statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control over financial reporting with reference to these Consolidated Financial Statements includes those policies and procedures that :

i. pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company;

ii. provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorisations of management and directors of the Company; and

iii. provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the Company's assets that could have a material effect on the financial statements.

Inherent limitations of internal financial controls over financial reporting with reference to these consolidated financial statements

Because of the inherent limitations of internal financial controls over financial reporting with reference to these Consolidated Financial Statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls over financial reporting with reference to these Consolidated Financial Statements to future periods are subject to the risk that the internal financial control over financial reporting with reference to these Consolidated Financial Statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of our information and according to the explanations given to us and based on the consideration of report of other auditor, as referred to in Other Matter paragraph below, the Holding Company and its subsidiary company incorporated in India, have in all material respects, adequate internal financial controls over financial reporting with reference to the Financial Statements and such controls were operating effectively as at March 31, 2020, based on the internal control over financial reporting criteria established by the Holding Company and its subsidiary company incorporated in India, as aforesaid considering the essential components of internal control stated in the Guidance Note issued by the Institute of Chartered Accountants of India.

Other Matter

We did not audit the internal financial controls with reference to financial statements in so far as relates to a subsidiary (Joint venture up to 26th June, 2019), whose financial statements (before eliminating inter-company balances) reflect total assets of ₹ 1998.09 Lakhs and total revenue of Nil for the year ended March 31, 2020, as considered in the financial statements. The internal financial controls with reference to the financial statements in so far as it relates to such subsidiary company have been audited by other auditors whose report have been furnished to us by the management and our report on the adequacy and operating effectiveness of the internal financial controls under Section 143(3)(i) of the Act in so far as it relates to such company is based solely on the report of the auditor of such company. Our opinion is not modified in respect of this matter with respect to our reliance on the work done by and on the reports of the other auditors.

FOR NIRAJ D. ADATIA & ASSOCIATES
Firm Registration No.: 129486W
Chartered Accountants

NIRAJ ADATIA
Partner
Membership No.: 120844
UDIN : 20120844AAAAAI1499

Place : Mumbai
Date : July 31, 2020

WINDSOR
Partner in Progress

Consolidated Balance Sheet

as at March 31, 2020

(₹ in Lacs)

Particulars	Note No.	As at March 31, 2020	As at March 31, 2019
ASSETS			
Non-current assets			
Property, Plant & Equipment (net)	3	**34 233.44**	34 463.49
Capital Work in Progress	3	**8.72**	685.98
Goodwill	3	**48.63**	-
Other Intangible assets	3	**174.83**	273.62
Intangible assets under development	3	**1 869.25**	-
Investments in Joint Venture	44	**-**	875.02
Financial assets			
i) Investments	4	**7.35**	15.02
ii) Loans	5	**5 880.65**	-
Income tax assets (net)	6	**541.34**	423.14
Other assets	7	**2 723.65**	3 153.91
Total Non-Current Assets		**45 487.86**	39 890.18
Current Assets			
Inventories	8	**7 348.52**	8 470.92
Financial assets			
i) Investments	9	**-**	400.09
ii) Trade receivables	10	**1 910.94**	2 929.33
iii) Cash and cash equivalents	11	**915.33**	1 423.52
iv) Bank balances other than iii) above	12	**13.38**	22.90
v) Loans	13	**1.74**	7 505.99
vi) Other financial assets	14	**342.65**	496.56
Other assets	15	**793.15**	911.95
Total Current Assets		**11 325.70**	22 161.26
Total Assets		**56 813.57**	**62 051.44**
EQUITY AND LIABILITIES			
Equity			
Equity share capital	16	**1 298.64**	1 298.64
Other equity	17	**26 191.17**	27 663.85
Total Equity attributable to owners of company		**27 489.81**	28 962.49
Non-controlling interest		**1,106.56**	-
Total Equity		**28 596.37**	**28 962.49**
Liabilities			
Non-Current Liabilities			
Financial Liabilities			
i) Borrowings	18	**3 385.66**	4 761.71
ii) Other Financial Liabilities	19	**395.91**	431.33
Deferred Tax Liabilities (Net)	20	**6 869.55**	9 421.33
Total Non-Current Liabilities		**10 651.12**	14 614.37
Current Liabilities			
Financial Liabilities			
i) Borrowings	21	**366.33**	680.31
ii) Trade payables	22	**8 016.30**	8 047.46
iii) Other financial liabilities	23	**3 302.14**	3 288.88
Other liabilities	24	**4 549.00**	5 230.17
Provisions	25	**279.96**	364.17
Current tax Liabilities	26	**1 052.35**	863.59
Total Current Liabilities		**17 566.08**	18 474.58
Total Liabilities		**28 217.20**	**33 088.95**
Total Equity and Liabilities		**56 813.57**	**62 051.44**

The accompanying notes attached form an integral part of these Financial Statements 1-53

As per our report of even date
FOR NIRAJ D. ADATIA & ASSOCIATES
Chartered Accountants
ICAI FRN No.: 129486W

Niraj Adatia
Partner
Membership No.: 120844

Place : Mumbai
Date : July 31, 2020

For and on behalf of the Board

T. S. Rajan Executive Director & CEO
DIN: 05217297

Shishir Dalal Director
DIN: 00007008

Vatsal Parekh Chief Financial Officer

Priti Patel Company Secretary
FCS: 8392

Place : Mumbai
Date : July 31, 2020

WINDSOR
Partner in Progress

Consolidated Statement of Profit & Loss

for the year ended March 31, 2020

(₹ in Lacs)

Particulars	Notes	Year ended March 31, 2020	Year ended March 31, 2019
INCOME			
Revenue from operations	27	**28 305.16**	34 950.55
Other income	28	**1 158.70**	1 976.24
Total Income		**29 463.86**	**36 926.79**
EXPENSES			
Cost of materials consumed	29	**16 688.98**	23 023.93
Changes in inventories of finished goods and work-in-progress	30	**770.53**	(583.14)
Employee benefits expense	31	**5 304.07**	5 692.35
Finance costs	32	**1 098.69**	1 256.06
Depreciation and amortization expense	33	**1 431.81**	1 415.70
Other Expenses	34	**5 059.47**	5 583.72
Total expenses		**30 353.55**	**36 388.62**
Profit before share of loss from Investment accounted under Equity Method		**(889.69)**	**538.17**
Share in Gain/(Loss) from Investment accounted under Equity Method	44	**(3.52)**	(9.99)
Profit before tax and exceptional items		**(893.21)**	528.18
Less: Exceptional items (refer note 47 & 48)	52	**2 310.52**	-
Profit before tax		**(3,203.73)**	528.18
Tax Expense			
Current tax		**100.00**	1 000.00
Excess / (Short) provision for taxation in respect of earlier years		**-**	27.30
Deferred tax	20	**(2,551.78)**	(196.23)
Total Tax Expense		**(2,451.78)**	831.07
Profit for the Year		**(751.95)**	**(302.89)**
Other Comprehensive Income			
A. Items that will not be reclassified to profit or loss:			
Remeasurement of the net defined benefit obligation gain / (loss)		**1.60**	(85.94)
B. Items that may be reclassified to profit or loss			
Exchange differences on translation of foreign operations and loss		**(138.50)**	54.08
Total other Comprehensive Income for the year		**(136.90)**	**(31.86)**
Total Comprehensive Income for the year		**(888.85)**	(334.75)
Net Profit attributable to :			
Owners of equity		**(734.94)**	(302.89)
Non-controlling interest		**(17.01)**	-
Other Comprehensive Income attributable to:			
Owners of equity		**(136.90)**	(31.86)
Non-controlling interest		**-**	-
Total Comprehensive Income attributable to:			
Owners of equity		**(871.84)**	(334.75)
Non-controlling interest		**(17.01)**	-
Earnings per equity share (in ₹):			
Basic (Face Value ₹ 2/- each)	39	**(1.16)**	(0.47)
Diluted (Face Value ₹ 2/- each)	39	**(1.16)**	(0.46)
The accompanying notes attached form an integral part of these Financial Statements	**1-53**		

As per our report of even date
FOR NIRAJ D. ADATIA & ASSOCIATES
Chartered Accountants
ICAI FRN No.: 129486W

Niraj Adatia
Partner
Membership No.: 120844

Place : Mumbai
Date : July 31, 2020

For and on behalf of the Board

T. S. Rajan DIN: 05217297	Executive Director & CEO
Shishir Dalal DIN: 00007008	Director
Vatsal Parekh	Chief Financial Officer
Priti Patel FCS: 8392	Company Secretary

Place : Mumbai
Date : July 31, 2020

WINDSOR
Partner in Progress

Consolidated Cash Flow Statement for the year ended March 31, 2020

(₹ in Lacs)

	Particulars	Year ended March 31, 2020	Year ended March 31, 2019
A.	**Cash flow from operating activities**		
	Profit before tax as per statement of profit and loss	**(3,203.73)**	528.18
	Adjustments for:		
	Depreciation and amortization expenses	**1 431.81**	1 415.70
	Share option employee cost	**120.91**	141.68
	Finance cost	**1 098.69**	1 256.06
	Interest income	**(1053.69)**	(1869.53)
	Provisions created under exceptional items	**2 310.52**	-
	Net (profit)/loss on sale / write off of fixed assets (net)	**42.90**	(2.49)
	Unrealised exchange difference	**3.33**	35.86
	Net gain on sale / fair valuation of investments	**(13.75)**	(5.29)
	Sundry Balances written back (net)	**(0.17)**	(64.60)
	Allowance for doubtful debts	**41.76**	13.99
	Share in Loss from Investment	**3.52**	9.99
	Remeasurement of the net defined benefit liabiliy / asset	**1.60**	(85.94)
	Exchange differences on translation of foreign operations	**(138.50)**	54.08
	Operating profit before working capital changes	**645.20**	1 427.69
	Adjustments for:		
	(Increase)/Decrease in trade and other receivables	**973.31**	2325.71
	(Increase)/Decrease in Other receivables	**204.78**	1 201.80
	(Increase)/Decrease in inventories	**1122.40**	(744.80)
	Increase/(Decrease) in Other payables	**(453.86)**	1352.34
	Increase/(Decrease) in trade and other payables	**(82.43)**	(1,304.80)
		2 409.40	4 257.94
	Less: Direct taxes paid	**-**	500.00
	Net cash flows generated from operating activities (A)	**2 409.40**	**3 757.94**
B.	**Cash flow from investing activities**		
	Inflows		
	Sale proceeds of property, plant and equipment	**51.81**	4.99
	Sale proceeds of Investments	**413.84**	412.57
	Proceeds from non current investments	**68.72**	-
	Decrease in Short term loans	**-**	232.51
	Decrease in capital advances	**-**	233.77
	Interest received	**868.41**	869.64
		1 402.78	1 753.48
	Outflows		
	Purchase of property, plant and equipment	**(501.74)**	(974.20)
	Increase in Long term loans	**(46.00)**	-
	Increase in Short term loans	**(1.74)**	-
	Purchase of non current investments	**-**	(337.96)
	Purchase of current investments (net)	**-**	(400.09)
	Increase in capital advances	**(23.65)**	-
		(573.13)	(1712.25)
	Net cash (used in) investing activities (B)	**829.65**	**41.23**

WINDSOR
Partner in Progress

Consolidated Cash Flow Statement for the year ended March 31, 2020

(₹ in Lacs)

Particulars	Year ended March 31, 2020	Year ended March 31, 2019
C. Cash Flow From Financing Activities		
Inflows		
Proceeds from short term borrowings (net)	**19.15**	177.75
	19.15	177.75
Outflows		
Repayment of long term borrowings	**(1594.95)**	(1333.10)
Repayment of short term borrowings (net)	**(315.26)**	-
Dividend paid	**(640.45)**	(639.35)
Dividend distribution tax	**(133.47)**	(133.47)
Interest paid	**(1098.69)**	(1256.06)
	(3782.82)	(3361.98)
Net cash (used in) financing activities (C)	**(3763.67)**	**(3184.23)**
Net Increase/(Decrease) In Cash And Bank Balances (A + B + C)	**(524.62)**	**614.94**
Add: Cash and cash equivalence at beginning of the year	**1 423.52**	808.58
Add: Impact on Cash and cash equivalents on account of conversion/acquisition	**16.43**	-
Cash and cash equivalence at end of the year	**915.33**	**1 423.52**
Cash and Cash equivalent above comprises of the following		
Cash and Cash Equivalents (Refer Note 11)	**915.33**	1 423.52
Bank Overdrafts	**-**	-
Balances as per statement of Cash Flows	**915.33**	1 423.52

The accompanying notes attached form an integral part of these Financial Statements **1-53**

As per our report of even date
FOR NIRAJ D. ADATIA & ASSOCIATES
Chartered Accountants
ICAI FRN No.: 129486W

Niraj Adatia
Partner
Membership No.: 120844

Place : Mumbai
Date : July 31, 2020

For and on behalf of the Board

T. S. Rajan Executive Director & CEO
DIN: 05217297

Shishir Dalal Director
DIN: 00007008

Vatsal Parekh Chief Financial Officer

Priti Patel Company Secretary
FCS: 8392

Place : Mumbai
Date : July 31, 2020

WINDSOR
Partner in Progress

Consolidated Statement of changes in equity for the year ended on March 31, 2020

A. Equity Share Capital

(₹ in Lacs)

Particulars	Note No.	Amount
As at April 1, 2018		1 298.64
Changes in equity share capital		-
As at March 31, 2019	16	1 298.64
Changes in equity share capital		-
As at March 31, 2020	16	**1 298.64**

B. Other Equity (Note No. 17)

(₹ in Lacs)

Particulars	Retained Earning	Foreign Currency Translation Reserve	Share Warrant	Capital Reserve	Share Option Oustanding Account	Non-controlling interest	Total
Balance as at April 1, 2018	**27 543.26**	**(57.89)**	**1,154.34**	**-**	**-**	**-**	**28 639.71**
Profit for the year	(302.89)	-	-	-	-	-	(302.89)
Other Comprehensive Income for the year	(85.94)	54.08	-	-	-	-	(31.86)
Total Comprehensive Income for the year	(388.83)	54.08	-	-	-	-	(334.75)
Dividends paid during the year	(649.32)	-	-	-	-	-	(649.32)
Dividend distribution tax on above	(133.47)	-	-	-	-	-	(133.47)
Recognition of share based payment	-	-	-	-	141.68	-	141.68
Balance as at March 31, 2019	**26 371.64**	**(3.81)**	**1 154.34**	**-**	**141.68**	**-**	**27 663.85**
Profit for the year	(734.94)	-	-	-	-	-	(734.94)
Other Comprehensive Income for the year	1.60	(138.50)	-	-	-	-	(136.90)
Total Comprehensive Income for the year	(733.34)	(138.50)	-	-	-	-	(871.84)
Wintech BV gain on Liquidation	61.04	-	-	-	-	-	61.04
Dividends paid during the year	(649.32)	-	-	-	-	-	(649.32)
Dividend distribution tax on above	(133.47)	-	-	-	-	-	(133.47)
Forefeited amount transferred to Capital Reserve	-	-	(1,154.34)	-	-	-	(1,154.34)
Transfer from forefeited Shares Warrants	-	-	-	1,154.34	-	-	1,154.34
Non controlling interest on conversion of Joint Venture to subsidiary	-	-	-	-	-	1,123.57	1,123.57
Non controlling interest during the year	-	-	-	-	-	(17.01)	(17.01)
Recognition of share based payment	-	-	-	-	120.91	-	120.91
Balance as at March 31, 2020	**24 916.55**	**(142.31)**	**-**	**1 154.34**	**262.59**	**1 106.56**	**27 297.73**

The accompanying notes attached form an integral part of these Financial Statements **1-53**

As per our report of even date
FOR NIRAJ D. ADATIA & ASSOCIATES
Chartered Accountants
ICAI FRN No.: 129486W

Niraj Adatia
Partner
Membership No.: 120844

Place : Mumbai
Date : July 31, 2020

For and on behalf of the Board

T. S. Rajan Executive Director & CEO
DIN: 05217297

Shishir Dalal Director
DIN: 00007008

Vatsal Parekh Chief Financial Officer

Priti Patel Company Secretary
FCS: 8392

Place : Mumbai
Date : July 31, 2020

WINDSOR
Partner in Progress

Notes forming part of the Consolidated Financial Statements for the year ended 31st March, 2020

Note 1 Corporate Information:

Windsor Machines Limited ('the company') is in business of manufacturing of plastic processing machinery, which includes pipe extrusion, blown film extrusion and injection moulding machines. The company was incorporated on May 4, 1963. The company is listed with Bombay Stock Exchange and National Stock Exchange. The registered office of the company is located at Thane (Maharashtra).

Note 2 Significant Accounting Policies :

a. Basis of preparation of Financial Statements :

(i) Statement of Compliance

These financial statements of the Company have been prepared in accordance with the Indian Accounting Standards (hereinafter referred to as the 'Ind AS') as per the Companies (Indian Accounting Standards) Rules, 2015 (as amended) notified under Section 133 of Companies Act, 2013, (the 'Act') and other relevant provisions of the Act and Rules thereunder.

These financial statements were authorised for issue in accordance with a resolution of the Board of Directors in it's meeting held on July 31, 2020.

The accounting policies are applied consistently to all the periods presented in the financial statements.

The financial statements have been prepared on accrual and historical cost basis with the exception of certain financial assets and liabilities including derivative instruments which have been measured at fair value.

(ii) Current and non-current Classification

The Company presents assets and liabilities in the balance sheet based on current/ non-current classification.

An asset is treated as current when it is:

- Expected to be realised or intended to be sold or consumed in normal operating cycle

- Held primarily for the purpose of trading

- Cash or cash equivalent unless restricted from being exchanged or used to settle a liability for at least twelve months after the reporting period

All other assets are classified as non-current.

A liability is current when:

- It is expected to be settled in normal operating cycle

- It is held primarily for the purpose of trading

- There is no unconditional right to defer the settlement of the liability for at least twelve months after the reporting period

The Company classifies all other liabilities as non-current.

Deferred tax assets and liabilities are classified as non-current assets and liabilities.

Based on the nature of products and the time between acquisition of assets for processing and their realisation in cash and cash equivalents, the Company has identified twelve months as its operating cycle for the purpose of current / non current classification of assets and liabilities.

(iii) Functional and presentation currency

The financial statements are presented in Indian rupee (INR), which is Company's functional and presentation currency.

All amounts disclosed in the financial statements and notes have been rounded off to the nearest lacs, unless otherwise stated.

(iv) Use of Estimates :

The preparation of financial statement requires management to make critical accounting estimates and assumptions and exercise judgement, that affect the application of accounting policies and the reported amounts of assets and liabilities and disclosures of contingent liabilities at the date of these financial statements and the reported amount of revenue and expenses for the year presented. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on a regular basis. Revision to accounting estimates are recognised in the financial statements in the period in which the estimate is revised.

Areas involving critical estimates and judgements are:

1. Estimation of tax expense and liabilities.

2. Impairment/Loss allowances on financial assests such as trade receivables and investments. (refer note 5, 10, 13 & 47)

3. Estimation of defined benefit obligation. (refer note 42)

4. Impairment of non financial asset. (refer note 7 & 48)

5. Provision for warranty. (refer note 25)

b. Principles of consolidation and equity accounting

(i) Subsidiaries

Subsidiaries are all entities over which the group has control. The group controls an entity when the group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the relevant activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the group. They are deconsolidated from the date that control ceases.

The acquisition method of accounting is used to account for business combinations by the group.

The group combines the financial statements of the parent and its subsidiaries line by line adding together like items of assets, liabilities, equity, income and expenses. Intercompany transactions, balances and unrealised gains on transactions between group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. Accounting policies of subsidiaries have been changed where necessary to ensure consistency with the policies adopted by the group.

Non-controlling interests in the results and equity of subsidiaries are shown separately in the consolidated statement of profit and loss, consolidated statement of changes in equity and balance sheet respectively.

(ii) Joint Venture

Investments in one of the joint ventures are accounted for using the equity method, after initially being recognised at cost in the consolidated balance sheet.

Under the equity method of accounting, the investments are initially recognised at cost and adjusted thereafter to recognise the company's share of the post-acquisition profits or losses of the investee in profit and loss, and the group's share of other comprehensive income of the investee in other comprehensive income. Dividends received or receivable from associates and joint ventures subsidiary are recognised as a reduction in the carrying amount of the investment.

When the group's share of losses in an equity-accounted investment equals or exceeds its interest in the entity, including any other unsecured long-term receivables, the group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the other entity.

Unrealised gains on transactions between the group and its associates and joint ventures are eliminated to the extent of the group's interest in these entities. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Accounting policies of equity accounted investees have been changed where necessary to ensure consistency with the policies adopted by the group.

The carrying amount of equity accounted investments are tested for impairment in accordance with the policy described in note 2 n (i) below.

c. Property, Plant & Equipments :

(i) Recognition and Measurement

Items of property, plant and equipment are measured at cost of acquisition or construction less accumulated depreciation and/or accumulated impairment loss, if any.

The cost of an item of property, plant and equipment comprises its purchase price, including import duties and other non-refundable taxes or levies and any directly attributable cost of bringing the asset to its working condition for its intended use; any trade discounts and rebates are deducted in arriving at the purchase price. Borrowing costs directly attributable to the construction of a qualifying asset are capitalised as part of the cost.

Cost of assets not ready for intended use, as on the Balance Sheet date, is shown as capital work in progress. Advances given towards acquisition of fixed assets outstanding at each Balance Sheet date are disclosed as Other Non-Current Assets.

Carrying value of fixed assets is tested for impairment as at the reporting date.

(ii) Subsequent measurement

Subsequent costs are included in assets carrying amount or recognised as a seperate asset only when it is probable that future economic benefits associated with the item will flow to the Company and the cost of the item can be measured reliably. The carrying amount of any component accounted for as a seperate asset is derecognised when replaced. All other repairs and maintenance costs are charged to the Statement of Profit and Loss as incurred.

(iii) Derecognition

An item of property, plant and equipment is derecognised upon disposal or when no future benefits are expected from its use or disposal. Gains and losses on disposal of an item of property, plant and equipment are determined by comparing the proceeds from disposal with the carrying amount of property, plant and equipment, and are recognised in the statement of profit and loss.

(iv) Depreciation methods and estimated useful lives

Depreciation on leasehold land has been provided at equal annual installments so as to write off the cost thereof completely two years before the termination date of the lease.

Property, Plant & Equipment are stated at cost less accumulated depreciation thereon. The Company provides depreciation on pro-rata basis using straight line method from the date on which asset is acquired/ ready for intended use. Depreciation has been provided as per Schedule II of the Companies Act, 2013 considering useful life of the asset. The tangible fixed assets for which useful life is different than the one prescribed in the Schedule II are (1) Testing and Inspection Equipment < ₹ 5000, there Useful Life are estimated as 1 Year & (2) Testing and Inspection Equipment > ₹ 5000, there Useful Life are estimated as 3 Years, which are based on technical advice.

Useful life considered for calculation of depreciation for various assets class other then above mentioned are as under:

Asset Category	Estimated useful life in Years
Buildings & Road	15 to 60 years
Plant and Equipment	6 to 18 years
Patterns and jigs	10 years
Computers	3 years
Electrical installation and air conditioning plant	10 years
Furniture and Fixtures	10 years

Vehicles	8	years
Office equipment	5	years

The residual values and useful lives of Property Plant Equipment are reviewed at each financial year and adjusted if appropriate, at the end of each reporting date.

d. Intangible Assets and amortisation :

(i) Recognition and Measurement

Intangible assets with finite useful lives that are acquired seperately are measured on initial recognition at cost. An intangible asset is recognised when the asset is identifiable, is within the control of the company, it is probable that the future economic benefits that are attributable to the asset will flow to the company and cost of the asset can be reliably measured. Intangible assets with indefinite life are stated at cost.

Research costs are expensed as incurred. Product development costs are expensed as incurred unless technical and commercial feasibility of the project is demonstrated, future economic benefits are probable, the Company has an intention and ability to complete and use or sell the software and the costs can be measured reliably. The costs which can be capitalized include the cost of material, direct labour, overhead costs that are directly attributable to preparing the asset for its intended use.

Intangible Assets are carried at acquisition cost less deductions for accumulated amortisation and impairment losses, if any.

Costs associated with maintaining softwares/intangible assets is recognised as an expense as and when incurred.

(ii) Amortisation methods and periods

The Company amortizes Computer Software using straight-line method over the period of 3 years and Technical Know How wherein there is agreement, over the period of the agreement, other than that, it is amortized over the period of 5 Years.

Asset Category	**Estimated useful life in Years**	
Software	3	years
Drawing and technical knowhow	3 to 5	years

Goodwill incurred is in relation to intangible Asset under development and hence, would be amortized from the date of put to use of intengible assets.

Gains and losses on disposals are determined by comparing proceeds with carrying amount. These are included in the Statement of Profit and Loss.

e. Leases:

The Company, as a lessee, recognises a right-of-use asset and a lease liability for its leasing arrangements, if the contract conveys the right to control the use of an identified asset. The contract conveys the right to control the use of an identified asset, if it involves the use of an identified asset and the Company has substantially all of the economic benefits from use of the asset and has right to direct the use of the identified asset. The cost of the right-of-use asset shall comprise of the amount of the initial measurement of the lease liability adjusted for any lease payments made at or before the commencement date plus any initial direct costs incurred. The right-of-use assets is subsequently measured at cost less any accumulated depreciation, accumulated impairment losses, if any and adjusted for any remeasurement of the lease liability. The right-of-use assets is depreciated using the straight-line method from the commencement date over the shorter of lease term or useful life of right-of-use asset.

The Company measures the lease liability at the present value of the lease payments that are not paid at the commencement date of the lease. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Company uses incremental borrowing rate. For short-term and low value leases, the Company recognises the lease payments as an operating expense on a straight-line basis over the lease term.

f. Cash and Cash Equivalents

Cash and cash equivalent in the balance sheet comprises of cash at bank and on hand and short term deposit with an original maturity of 3 months or less, which are subject to an insignificant risk of changes in value. For the purpose of presentation in the statement of cash flows, cash and cash equivalents consist of cash and short term deposits as defined above, net of outstanding bank overdraft as they are considered an integral part of the compnay's cash management.

g. Inventories

Raw material, stores, work in progress and finsihed goods are valued at lower of cost or net realisable value. Cost of raw materials and components is arrived on a moving weighted average basis. Cost of work-in-progress (including made in components) and finished goods comprises the moving weighted average rates of raw materials and components, direct labour and includes appropriate allocation of works overheads. Cost of inventories also include all other costs incurred in bringing the inventories to their present location and condition.

Materials in transit are valued at cost to date.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

h. Borrowings and borrowing costs

Borrowings are initially recognised at fair value, net of transaction costs incurred. Borrowings are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the statement of profit & loss over the period of borrowings using effective interest method. Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down. In this case, the fee is deferred until the draw down occurs.

Borrowings are removed from balance sheet when obligation specified in the contrcat is discharged, cancelled or expired. The difference between the carrying amount of a financial liability that has been extinguished or transferred to another party and the consideration paid, including any non cash assets transferred or liabilities assumed, is recognised in the statement of profit and loss.

Borrowings are classified as current liabilites unless the company has an unconditional right to defer settlement of the liability for at least 12 months after the reporting period.

Borrowing costs consist of interest and transactions costs incurred in connection with the borrowing of funds. Borrowing costs also include exchange differences to the extent regarded as an adjustment to the borrowing costs.

Borrowing costs that are attributable to the acquisition or construction of qualifying assets (i.e. an asset that necessarily takes a substantial period of time to get ready for its intended use) are capitalized as a part of the cost of such assets. All other borrowing costs are charged to the statement of profit and loss.

Investment income earned on the temprory invetsment of funds for specific borrowings pendng their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

i. Financial Instruments:

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

(A) Financial Assets

(i) Recognition and initial measurement

Trade receivables are initially recognised when they are originated. All other financial assets are recognised when the company becomes a party to the contractual provisions of the instrument. All financial assets other than those measured subsequently at fair value through profit and loss, are recognised initially at fair value plus transaction costs that are attributable to the acquisition of the financial asset.

(ii) Classification and subsequent measurement

Subsequent measurement is determined with reference to the classification of the respective financial assets. Based on the business model for managing the financial assets and the contractual cash flow characteristics of the financial asset, the company classifies financial assets as subsequently measured at amortised cost, fair value through profit and loss or fair value through other comprehensive income.

Financial Assets at Amortised Cost

A financial asset is measured at amortised cost if it is held within a business model whose objective is to hold the asset in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

After initial measurement, such financial assets are subsequently measured at amortized cost using the Effective Interest rate method (EIR). Amortized cost is calculated by taking into account any discount or premium and fees or cost that are an integral part of the EIR. The EIR amortization is included in finance income in the statement of profit & loss. The losses arising from impairment are recognized in the statement of profit and loss.

Financial Assets Measured at Fair Value through Other Comprehensive Income (FVOCI)

Financial assets are measured at fair value through Other Comprehensive Income (OCI)if both the following conditions are met:

The asset is held within a business model whose objective is achieved by both

- Collecting contractual cash flows and selling financial assets and
- contractual terms of the asset give rise on specified dates to cash flows that are SPPI on the principal amount outstanding

After initial recognition, these assets are subsequently measured at Fair Value. Interest Income under Effective Interest method, foreign exchange gains and losses and impairment losses are recognized in the statement of profit and Loss. Other net gains and losses are recognized in OCI.

Financial Assets Measured at Fair Value through profit and loss

Financial asset not measured at amortised cost or at fair value through OCI is carried at FVTPL.

Equity Instruments

All Equity investments within the scope of Ind AS 109 are measured at Fair Value. Such equity instruments which are held for trading are classified as FVTPL. For all other such equity instruments, the company decides to classify the same either as FVOCI or FVTPL. The company makes such election on an instrument by instrument basis. The classification is made on initial recognition and is irrevocable.

Equity Instruments included within the FVTPL category are measured at Fair Value with all changes recognised in Statement of Profit and Loss. Dividends on such equity instruments are recognized in the statement of Profit or loss.

All other equity investments are fair valued through profit and loss.

(iii) De-recognition of Financial Assets:

A financial asset (or, where applicable, a part of a financial asset or part of a group of similar financial assets) is primarily derecognised when:

- The rights to receive cash flows from the asset have expired, or

- The company has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a 'pass-through' arrangement; and either

(a) the company has transferred substantially all the risks and rewards of the asset, or

(b) the company has neither transferred nor retained substantially all the risks and rewards of the asset, but has transferred control of the asset.

On de-recognition, any gains or losses on all debt instruments (other than debt instruments measured at FVOCI) and equity instruments (measured at FVTPL) are recognised in the statement of Profit and Loss. Gains and losses in respect of debt instrument measured at FVOCI and that are accumulated in OCI are reclassified to Profit and Loss on de-recognition. Gains or losses on equity instruments measured at FVOCI that are recognised and accumulated in OCI are not reclassified to Profit or Loss on derecognition.

(B) Financial Liabilities

Financial liabilities and equity instruments issued by the Company are classified according to the substance of the contractual arrangements entered into and the definitions of a financial liability and an equity instrument.

(i) Recognition and Initial Measurement

Financial liabilities are initially recognized when the company becomes a party to the contractual provisions of the instrument. Financial Liability is initially measured at fair value plus, for an item not at fair value through profit and loss, net of transaction costs that are directly attributable to its acquisition or issue.

(ii) Classification and Subsequent Measurement

The measurement of financial liabilities depends on their classification, as described below:

Financial liabilities at fair value through Profit or Loss (FVTPL)

Financial liabilities at FVTPL include financial liabilities held for trading and financial liabilities designated upon initial recognition as at FVTPL. Financial Liabilities at FVTPL are measured at fair value and changes therein, including any interest expense, are recognised in Statement of Profit and Loss.

Financial liabilities at amortised cost

After initial recognition, financial liabilities other than those which are classified as FVTPL are subsequently measured at amortised cost using the EIR method. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortisation is included as finance costs in the Statement of Profit and Loss.

(iii) De-recognition of Financial Liabilities

Financial liabilities are de-recognised when the obligation specified in the contract is discharged, cancelled or expired. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as de-recognition of the original liability and recognition of a new liability. The difference in the respective carrying amounts is recognised in the Statement of Profit and Loss.

(iv) Offsetting Financial Instruments

Financial assets and liabilities are offset and the net amount is reported in the Balance Sheet where there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis or realise the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the Company or the counterparty.

j. Revenue recognition :

Revenue is recognised upon transfer of control of promised goods or services to customers in an amount that reflects the consideration which the Company expects to receive in exchange for those goods or services.

Revenue from sale of manufactured goods and traded goods

The Company derives revenues primarily from sale of manufactured goods and traded goods.

Revenue is recognized on satisfaction of performance obligation upon transfer of control of promised products or services to customers or delivered to a carrier for export sales in an amount that reflects the

consideration the Company expects to receive in exchange for those products or services. Revenue excludes taxes collected from customers on behalf of the government.

Amount received as Advance from customers towards sale of goods are classified as Contract Liabilities. The company's right to consideration in exchange for goods or services that the company has transferred to the customer are classified as contract assets.

The Company has adopted Ind AS 115 Revenue from contracts with customers, with effect from April 1, 2018. Ind AS 115 establishes principles for reporting information about the nature, amount, timing and uncertainty of revenues and cash flows arising from the contracts with its customers and replaces Ind AS 18 "Revenue" for entities to whom Ind AS is applicable.The comparative amounts of revenue and the corresponding contract assets / liabilities have not been retrospectively adjusted. The effect on adoption of Ind-AS 115 was insignificant.

Rendering of services

Income from services are recognized as and when the services are rendered.

Export Benefits

The benefit accrued under the Duty Drawback, Merchandise Export Incentive Scheme and other schemes as per the Import and Export Policy in respect of exports made under the said schemes is included as 'Export Incentives' under the head 'Other operating revenue'.

Interest Income

Interest income from debt instruments is recognised using the EIR method or proportionate basis. The effective interest rate is the rate that exactly discounts the estimated future cash receipts over the expected life of the financial asset to the gross carrying amount of the financial asset. When calculating the effective interest rate, the company estimates the expected cash flows by considering all the contractual terms of the financial instrument. (for example prepayment, extension, call and similar options) but does not consider the expected credit losses.

Dividends

Revenue is recognised when the company's right to receive the payment is established, which is generally when shareholders approve the dividend.

k. Foreign currency transactions

Transactions in foreign currency are recorded applying the exchange rate at the date of transaction. Monetary assets and liabilities denominated in foreign currency remaining unsettled at the end of the year, are translated at the closing rates prevailing on the Balance Sheet date. Non-monetary items which are carried in terms of historical cost denominated in foreign currency are reported using the exchange rate at the date of transaction. Exchange differences arising as a result of the above are recognized under other operating income or other expenses in the statement of profit and loss on Net basis. Exchange difference arising on the settlement of monetary items at rates different from those at which they were initially recorded during the year, or reported in previous financial statements, are recognised as income or expenses in the year in which they arise.

l. Employee Benefits

(i) Short-term obligations

Liabilities for wages and salaries, including non-monetary benefits that are expected to be settled wholly within 12 months after the end of the period in which the employees render the related service are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled.

(ii) Other long-term employee benefit obligations

The liabilities for earned leave and sick leave that are not expected to be settled wholly within 12 months are measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method. The benefits are

discounted using the market yields at the end of the reporting period that have terms approximating to the terms of the related obligation. Remeasurements as a result of experience adjustments and changes in actuarial assumptions are recognised in the Statement of Profit and Loss.

(iii) Post-employment obligations

The Company operates the following post-employment schemes:

(a) defined benefit plans such as gratuity; and

(b) defined contribution plans such as provident fund.

Defined Benefit Plans - Gratuity Obligations

The liability or asset recognised in the balance sheet in respect of defined benefit pension and gratuity plans is the present value of the defined benefit obligation at the end of the reporting period less the fair value of plan assets. The defined benefit obligation is calculated annually by actuaries using the projected unit credit method.

The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows by reference to market yields at the end of the reporting period on government bonds that have terms approximating to the terms of the related obligation.

The net interest cost is calculated by applying the discount rate to the net balance of the defined benefit obligation and the fair value of plan assets. This cost is included in employee benefit expense in the Statement of Profit and Loss.

Remeasurement gains and losses arising from experience adjustments and changes in actuarial assumptions are recognised in the period in which they occur, directly in other comprehensive income. They are included in retained earnings in the statement of changes in equity and in the balance sheet.

Defined contribution plan

The Company pays provident fund contributions to publicly administered provident funds as per local regulations. The Company has no further payment obligations once the contributions have been paid. The contributions are accounted for as defined contributions are recognised as employee benefit expense when they are due.

m. Segment Reporting policies

For the purposes of presenting segment information, the activities of the company are divided into operating segments in accordance with Ind AS 108 (Operating Segments). Segments are identified having regard to the dominant source and nature of risks and returns and internal organisation and management structure. Each segment represent strategic business unit. Revenues and expenses have been identified to the segments based on their relationship to the business activity of the segment. Income/ Expenses relating to the enterprise as a whole and not allocable on a reasonable basis to business segments are reflected as unallocated corporate income/expenses. Inter-segment transfers are at prices which are generally market led.

n. Impairment

(i) Impairment of financial assets

The Company measures the expected credit loss associated with its assets based on historical observed default rate, industry practices and the business environment in which the entity operates or any other appropriate basis. The impairment methodology applied depends on whether there has been a significant increase in credit risk. At every reporting date, historical observed default rates are updated and changes in the forward looking estimates are analysed.

(ii) Impairment of non-financial assets

The Company's non-financial assets, other than inventories and deferred tax assets, are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated. An impairment loss is recognised for the amount by which the

asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs of disposal and value in use.

o. Derivative financial instruments

Derivative financial instruments such as forward contracts are re-measured at their fair value on reporting date with changes in fair value recognised in the Statement of Profit and Loss in the period when they arise.

p. Income Tax:

The income tax expense or credit for the period is the tax payable on the current year's taxable income based on the applicable income tax rate adjusted by changes in deferred tax assets and liabilities attributable to temporary differences and to unused tax losses.

The current income tax charge is calculated based on the tax laws enacted or substantively enacted at the reporting date. Current tax comprises of expected tax payable or receivable on taxable income/loss for the year or any adjustment or receivable in respect of previous year. Management periodically evaluates positions taken in tax returns with respect to situations in which applicable tax regulation is subject to interpretation. It establishes provisions where appropriate based on amounts expected to be paid to the tax authorities.

Deferred income tax is provided in full, using the Balance Sheet method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. However deferred tax liabilities are not recognised if they arise from the initial recognition of goodwill. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the end of the reporting date and are expected to apply to the Company when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred tax assets are recognised for all deductible temporary differences, unused tax losses and unused tax credits (Minimum alternate tax credit entitlement) only if it is probable that future taxable amounts will be available to utilise those temporary differences, unused losses and unused tax credits. Deferred tax assets – unrecognised or recognised, are reviewed at each reporting date and are recognised / reduced to the extent that it is probable or no longer probable respectively that the related tax benefit will be realised.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets and liabilities and when the deferred tax balances relate to the same taxation authority. Current tax assets and tax liabilities are offset where the entity has a legally enforceable right to offset and intends either to settle on a net basis, or to realise the asset and settle the liability simultaneously.

Current and deferred tax is recognized in Statement of Profit and Loss, except to the extent that it relates to the items recognized in OCI or directly in equity. In this case, the tax is also recognised in OCI or directly in equity, respectively.

q. Provisions and Contingent Liabilities

Provisions are recognised when the company has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the end of the reporting period. The discount rate used to determine the present value is a pre tax rate that reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognised as interest expense.

Provision is made for an amount of any dividend declared being appropriately authorised and no longer at the discretion of the entity on or before the end of the reporting period but not distributed at the end of the reporting period.

r. Contingent Liabilities and contingent assets

Contingent Liabilities are disclosed in respect of possible obligations that arise from past events but their existence will only be confirmed by the occurrence or non-occurrence of one or more uncertain future

events not wholly within the control of the Company or present obligation where it is not probable that an outflow of resources will be required or where a reliable estimate of the obligation cannot be made.

Contingent asset is not recognised in the financial statements. A contingent asset is disclosed, where an inflow of economic benefits is probable.

s. Cash Flow Statement

Cash flows are reported using the indirect method, whereby net profit before tax is adjusted for the effects of transactions of non-cash nature, any deferrals or accruals of past or future operating cash receipts or payments and items of income or expense associated with investing or financing cash flows. The cash flows from operating, investing and financing activities of the Company are segregated based on the available information.

t. Earnings per Share

(i) Basic earnings per share

Basic earnings per share are calculated by dividing:

the net profit after tax for the year attributable to the equity shareholders of the Company by weighted average number of equity shares outstanding during the year.

(ii) Diluted earnings per share

Diluted earnings per share adjusts the figures used in the determination of basic earnings per share to take in to account:

The after income tax effect of interest and other financing costs associated with dilutive potential equity shares, and

The weighted average number of additional equity shares that would have been outstanding assuming the conversion of all dilutive potential equity shares.

u. Dividends

Provision is made for an amount of any dividend declared being appropriately authorized and no longer at the discretion of the entity on or before the end of the reporting period but not distributed at the end of the reporting period.

Note 3 : PROPERTY, PLANT AND EQUIPMENT

(₹ In Lacs)

Description of Assets	Gross Carrying Amount					Accumulated Depreciation					Net Carrying Amount	
	As at April 1, 2019	Admis-sion of Subsid-iary	Addi-tions	Disp-osals/ Adjust-ments	As at March 31, 2020	As at April 1, 2019	Admis-sion of Sub-sidiary	Depreci-ation For the year	Disp-osals/ Adjust-ments	As at March 31, 2020	As at March 31, 2020	As at March 31, 2019
A Property, Plant & Equipment												
Leasehold land (foot note 2)	26,178.31	-	-	-	**26,178.31**	1,465.63	-	479.89	-	**1,945.52**	**24,232.79**	24,712.68
Buildings & Road on leasehold land	6,976.72	-	514.28	-	**7,491.00**	1,553.73	-	201.56	-	**1,755.29**	**5,735.71**	5,422.99
Plant and Equipment	7,499.91	27.28	611.14	90.00	**8,048.33**	3,775.85	2.81	529.68	58.22	**4,250.12**	**3,798.21**	3,724.06
Patterns and jigs	431.35	-	0.69	-	**432.04**	241.98	-	31.14	-	**273.12**	**158.92**	189.37
Computers	538.92	10.60	4.93	-	**554.45**	526.26	5.19	11.00	-	**542.45**	**12.00**	12.66
Electrical installation and air conditioning plant	292.18	-	-	1.68	**290.50**	208.16	-	17.30	1.68	**223.78**	**66.72**	84.02
Drawing office equipments	0.65	-	-	-	**0.65**	0.65	-	-	-	**0.65**	**-**	-
Furniture and Fixtures	382.02	0.64	2.07	1.61	**383.12**	248.68	0.05	24.93	0.54	**273.12**	**110.00**	133.34
Vehicles	150.27	-	5.78	53.98	**102.07**	77.80	-	12.80	19.74	**70.86**	**31.21**	72.47
Office equipment	372.16	0.77	22.66	5.79	**389.80**	260.26	0.06	46.27	4.67	**301.92**	**87.88**	111.90
TOTAL	42,822.49	39.29	1,161.55	153.06	**43,870.27**	8,359.00	8.11	1,354.57	84.85	**9,636.83**	**34,233.44**	34,463.49
B Intangible Assets												
Software	387.10	-	4.95	0.38	**391.67**	234.56	-	54.73	-	**289.29**	**102.38**	152.54
Drawing and Technical know how	477.07	-	-	37.00	**440.07**	355.99	-	22.51	10.88	**367.62**	**72.45**	121.08
Goodwill	827.03	48.63	-	-	**875.66**	827.03	-	-	-	**827.03**	**48.63**	-
TOTAL	1,691.20	48.63	4.95	37.38	**1,707.40**	1,417.58	-	77.24	10.88	**1,483.94**	**223.46**	273.62
TOTAL	**44,513.69**	**87.92**	**1,166.50**	**190.44**	**45,577.67**	**9,776.58**	**8.11**	**1,431.81**	**95.73**	**11,120.77**	**34,456.90**	**34,737.11**
Capital WIP - PPE	685.98	-	-	677.26	**8.72**	-	-	-	-	**-**	**8.72**	685.98
Capital WIP - Intangible Assets	-	1 856.74	12.51	-	**1 869.25**	-	-	-	-	**-**	**1 869.25**	-

Foot Note:

1. **Capital work in progress**

   Capital work in progress comprises expenditure for the plant and factory building in the course of construction.

2. **Property, Plant & Equipment taken on finance lease**

   The Property, Plant & Equipment includes leasehold land where the company is a lessee under finance lease. The lease term in respect of leasehold land is long term lease with ability to opt for renewal of the lease term.

3. **Property, Plant & Equipment provided as security**

   Carrying amount of Property, Plant & Equipment pleadged as security by the company are as follows: (₹ In Lacs)

Category of assets	As on March 31, 2020
Leasehold land	23 589.21
Buildings & Road on leasehold land	4 512.00
Plant and Equipment	3 578.22
All movable Assets	372.28
Total	**32 051.71**

WINDSOR Partner in Progress

Note 3 : PROPERTY, PLANT AND EQUIPMENT

(₹ In Lacs)

	Description of Assets	Gross Carrying Amount				Accumulated Depreciation				Net Carrying Amount	
		As at April 1, 2018	Addi-tions	Disp-osals/ Adjust-ments	As at March 31, 2019	As at April 1, 2018	For the year	Disp-osals/ Adjust-ments	As at March 31, 2019	As at March 31, 2019	As at March 31, 2018
A	**Property, Plant & Equipment**										
	Leasehold land (foot note 2)	26 178.31	-	-	**26 178.31**	987.05	478.58	-	**1 465.63**	**24 712.68**	25 191.26
	Buildings & Road on leasehold land	6 930.70	46.02	-	**6 976.72**	1 360.52	193.21	-	**1 553.73**	**5 422.99**	5 570.18
	Plant and Equipment	6 697.93	804.82	2.84	**7 499.91**	3 286.51	492.17	2.83	**3 775.85**	**3 724.06**	3 411.42
	Patterns and jigs	400.24	31.11	-	**431.35**	213.02	28.96	-	**241.98**	**189.37**	187.22
	Computers	536.19	2.73	-	**538.92**	507.77	18.49	-	**526.26**	**12.66**	28.42
	Electrical installation and air conditioning plant	292.18	-	-	**292.18**	189.64	18.52	-	**208.16**	**84.02**	102.54
	Drawing office equipments	0.65	-	-	**0.65**	0.65	-	-	**0.65**	**-**	-
	Furniture and Fixtures	348.23	33.94	0.15	**382.02**	220.95	27.76	0.03	**248.68**	**133.34**	127.28
	Vehicles	164.73	2.83	17.29	**150.27**	67.23	26.14	15.57	**77.80**	**72.47**	97.50
	Office equipment	339.70	34.07	1.61	**372.16**	215.10	46.11	0.95	**260.26**	**111.90**	124.60
	TOTAL	41 888.86	955.52	21.89	**42 822.49**	7 048.44	1 329.94	19.38	**8 359.00**	**34 463.49**	34 840.42
B	**Intangible Assets**										
	Software	357.56	29.54	-	**387.10**	168.33	66.23	-	**234.56**	**152.54**	189.23
	Drawing and Technical know how	420.18	56.89	-	**477.07**	336.46	19.53	-	**355.99**	**121.08**	83.72
	Goodwill	827.03	-	-	**827.03**	827.03	-	-	**827.03**	**-**	-
	TOTAL	1 604.77	86.43	-	**1 691.20**	1 331.82	85.76	-	**1 417.58**	**273.62**	272.95
	TOTAL	**43 493.63**	**1 041.95**	**21.89**	**44 513.69**	**8 380.26**	**1 415.70**	**19.38**	**9 776.58**	**34 737.11**	**35 113.37**
	Capital WIP	753.72	-	67.74	685.98	-	-	-	**-**	**685.98**	753.72

Foot Note:

1. **Capital work in progress**
   Capital work in progress comprises expenditure for the plant and factory building in the course of construction.
2. **Property, Plant & Equipment taken on finance lease**
   The Property, Plant & Equipment includes leasehold land where the company is a lessee under finance lease. The lease term in respect of leasehold land is long term lease with ability to opt for renewal of the lease term.
3. **Property, Plant & Equipment provided as security**
   Carrying amount of Property, Plant & Equipment pleadged as security by the company are as follows:

(₹ In Lacs)

Category of assets	As on March 31, 2019
Leasehold land	24 056.88
Buildings & Road on leasehold land	4 646.46
Plant and Equipment	3 498.48
All movable Assets	513.49
Total	**32 715.31**

WINDSOR
Partner in Progress

(₹ in Lacs)

Particulars	As at March 31, 2020	As at March 31, 2019
4. NON CURRENT INVESTMENT		
Investment in Equity instrument		
a) IDBI Bank Limited (Fully paid up) (quoted) (At fair value)	5.50	13.29
28,480 Equity shares of ₹ 100/- each (As at March 31, 2019: 28,480)		
b) Plastic Machine Manufacturing Association of India (unquoted) (At fair value)	0.004	0.004
4 Equity shares of ₹ 100/- each (As at March 31, 2019: 4)		
c) Green Environment Services Co-operative Society Limited (unquoted) (At fair value)	0.05	0.05
50 Equity shares of ₹ 100/- each (As at March 31, 2019: 50)		
d) BCC Del Garda (Shares)	1.80	1.68
Total	**7.35**	**15.02**
Aggregate amount of quoted investments	5.50	13.29
Aggregate amount of unquoted investments	1.85	1.73
Aggregate impairment in value of investments	-	-
5. LOANS		
(Secured, considered good, unless stated otherwise)		
Loan to others	6 706.00	-
	6 706.00	-
Less: Provision for Diminution in Value of Loans (refer note 47)	825.35	-
Total	**5 880.65**	**-**
6. INCOME TAX ASSETS		
Advance Tax, Net Of Provision		
Income tax assets	541.34	423.14
Less: Provision for tax	-	-
Total	**541.34**	**423.14**
7. OTHER ASSETS		
(Unsecured, considered good, unless stated otherwise)		
Capital Advances	3 177.56	3 153.91
	3 177.56	3 153.91
Less: Provision towards compensation and interest (refer note 48)	453.91	-
	2 723.65	**3 153.91**

WINDSOR
Partner in Progress

(₹ in Lacs)

Particulars	As at March 31, 2020	As at March 31, 2019
8. INVENTORIES		
(At lower of cost or net realisable value)		
Raw Materials and components	4 523.60	4 854.78
Work-in-progress	2 673.13	1 776.74
Loose Tools	30.53	51.22
Finished Goods	121.26	1 788.18
Total	**7 348.52**	**8 470.92**
Note:		
i) Out of the above, inventories hypothecated against term loan obtained from bank are:	5 504.89	6 370.83
ii) Included in inventories, goods in transit are as follows:		
In Finished Goods	38.48	166.18
9. CURRENT INVESTMENTS		
Current Investments (Quoted) (At Cost or NRV whichever is lower)		
Investment in Mutual Fund		
As on March 31, 2020: Nil (As on March 31, 2019: Kotak Liquid Direct Plan Growth As at 31.03.2019: 5289.326 Units having NAV of ₹ 3782.8629).	-	200.09
As on March 31, 2020: Nil (As on March 31, 2019: Kotak Low Duration Direct Growth As at 31.03.2019: 8418.267 Units having NAV of ₹ 2375.7859)	-	200.00
Total	**-**	400.09
Aggregate amount of quoted investments	-	400.09
Aggregate amount of unquoted investments	-	-
Aggregate provision for diminution in value of investments	-	-
10. TRADE RECEIVABLES		
(Unsecured, considered good unless otherwise stated)		
Trade Receivables	1 911.60	2 999.23
Trade Receivables from related party (refer note 40.2)	0.40	1.87
Trade Receivables which have significant increase in credit risk	107.56	-
Trade Receivables Credit Impaired	-	-
	2 019.56	3 001.10
Less : Allowances for doubtful debts	108.62	71.77
Total	**1 910.94**	**2 929.33**
Note:		
i) No trade or other receivable are due from directors or other officers of the compnay either severely or jointly with any other person, nor any trade or other receivable are due from firms or private companies respectively in which any director is a partner, a director or a member, Other than dues from related party as disclosed above in which director of the company is a director.		

(₹ in Lacs)

Particulars	As at March 31, 2020	As at March 31, 2019
ii) Trade receivable are non interest bearing and are generally on terms of 0 to 180 days.		
iii) Break up of security:		
Secured, considered good	-	-
Unsecured, considered good	1 910.94	2 929.33
Unsecured, considered doubtful	108.62	71.77
	2 019.56	3 001.10
Less : Allowances for doubtful debts	108.62	71.77
	1 910.94	2 929.33
iv) Trade receivables stated above are charged on pari passu basis for short term borrowings.		
11. CASH AND CASH EQUIVALENTS		
Balances with banks:		
In current accounts	910.76	1 420.46
Cash on hand	4.57	3.06
Total	**915.33**	**1 423.52**
12. BANK BALANCES OTHER THAN CASH AND CASH EQUIVALENTS		
Balances with bank held as in margin money deposit (against facility)	13.38	22.90
Total	**13.38**	22.90
13. LOANS		
(Unsecured, considered good)		
Loan to others and Interest accrued thereon	1 031.27	7 505.99
Loans to Employees	1.74	-
	1 033.01	7 505.99
Less: Provision for Diminution in Value of Loans (refer note 47)	1 031.27	-
Total	**1.74**	7 505.99
14. OTHER CURRENT FINANCIAL ASSETS		
Security Deposit	110.70	130.57
Export benefit receivable	137.90	248.76
Interest receivable	4.12	4.12
Other receivables	89.93	113.11
Total	**342.65**	496.56
Foot note: Security deposit primarily include security deposit towards rented premises and electricity.		

WINDSOR
Partner in Progress

(₹ in Lacs)

Particulars	As at March 31, 2020	As at March 31, 2019
15. OTHER ASSETS		
(Unsecured, considered good unless otherwise stated)		
Advances other than capital advances		
Advance to Suppliers	515.69	251.56
Advance for Expenses	0.34	0.04
Others		
Prepaid Expense	229.44	261.13
Balances with statutory authorities	47.68	399.22
Total	**793.15**	911.95

16. SHARE CAPITAL

Particulars	As at March 31, 2020		As at March 31, 2019	
	No. of Shares (in Lacs)	₹ In Lacs	No. of Shares (in Lacs)	₹ In Lacs
Authorised Share Capital: Equity Shares of ₹ 2/- each	2 000.00	4 000.00	2 000.00	4 000.00
Issued, subscribed & Paid up Equity Shares of ₹ 2/- each fully paid up	649.32	1 298.64	649.32	1 298.64
TOTAL	**649.32**	**1 298.64**	**649.32**	**1 298.64**

16.1 The Company has only one class of equity share having a par value of ₹ 2/- each. Each shareholder is eligible for one vote per share held. The company declares and pays dividend in indian rupees. The dividend proposed by Board of Directors is subject to the approval of shareholders in the ensuing AGM. In event of liquidation, the holders of equity shares will be entitled to receive remaining assets of the company, after distribution of all preferential amounts. The distribution will be in proportion to number of equity shares held by shareholders.

16.2 Reconciliation of Equity Shares Outstanding at the beginning and at the end of the year

Particulars	As at March 31, 2020		As at March 31, 2019	
	No. of Shares (in Lacs)	₹ In Lacs	No. of Shares (in Lacs)	₹ In Lacs
At the beginning of the year	649.32	1 298.64	649.32	1 298.64
Shares outstanding at the end of the year	649.32	1 298.64	649.32	1 298.64

16.3 Details of Shareholders holding more than 5% shares in the Company (Equity shares of face value of ₹ 2 each)

Name of Shareholders	As at March 31, 2020		As at March 31, 2019	
	No. of Shares	% of Holding	No. of Shares	% of Holding
Castle Equipments Private Limited	3 50 00 000	53.90	3 50 00 000	53.90
Vandana Ramesh Sitlani	58 99 748	9.09	58 99 748	9.09

16.4 No Shares have been issued for consideration other than cash during the period of last five years.

(₹ in Lacs)

Particulars	As at March 31, 2020	As at March 31, 2019
17. OTHER EQUITY		
Retained Earning	24 916.55	26 371.64
Foreign currency translation reserve	(142.31)	(3.81)
Share Option outstanding Account (refer note 51)	262.59	141.68
Capital Reserve (refer foot note)	1 154.34	-
Amount received against share warrants (refer foot note)	-	1,154.34
Total	**26 191.17**	27 663.85
i) Retained Earnings		
Retained Earnings represents surplus/accumulated earnings of the company and are available for distribution to shareholders		
Balance at the beginning of the year	26 371.64	27 543.26
Net profit for the year	(734.94)	(302.89)
Wintech BV gain on Liquidation	61.04	-
Other comprehensive income for the year	1.60	(85.94)
Dividends paid during the year including dividend distribution tax	(782.79)	(782.79)
Balance at the end of the year	**24 916.55**	**26 371.64**
ii) Foreign currency translation reserve		
Balance at the beginning of the year	(3.81)	(57.89)
Exchange differences on translation of foreign operations and loss	(138.50)	54.08
Balance at the end of the year	**(142.31)**	**(3.81)**
Foot Note: The Board of Directors has allotted 72, 14, 644 warrants on January 9, 2018 at a price of ₹ 63.30/- each (consisting ₹ 2/- towards face value & ₹ 61.30/- as Premium). 25% of total issued price ₹ ₹ 11,54,34,304/- was received upon allotment of warrants. However, the Warrant holders have failed to exercise their rights to acquire Equity Share underlying the said Warrants, on or before July 8, 2019, and as a result 72,14,644 Warrants stands cancelled/lapsed on July 9, 2019 and consideration of ₹ 11,54,34,304/-, received by the Company from the Warrant holders, towards allotment of said Warrants, has been forfeited in accordance with the terms of the said Warrants and the provisions of the SEBI ICDR Regulations, 2018.		
18. NON-CURRENT BORROWINGS		
Secured		
Term Loans		
From banks	4 915.94	6 488.58
Car Loan	-	22.30
	4 915.94	6 510.89
Less: Current Maturities	1 530.28	1 749.18
Total	**3 385.66**	4 761.71
Security and other details:		
The above loan from bank is secured by Mortgage on all immovable properties situated at Thane, Vatva & Chhatral Unit and hypothecation of all the movable lying at Vatva & Chhatral Unit (save and except book debts) both present and future.		

WINDSOR
Partner in Progress

(₹ in Lacs)

Particulars	As at March 31, 2020	As at March 31, 2019
The above borrowings from includes:		
i) The loan of ₹ 4915.94 lacs is repayable in total 14 Quarterly installments, commenced from June 2017. Interest Rate of 11.25% p.a. Current Maturities is ₹ 1480.00 lacs (As on March 31, 2019: ₹ 1360.00 lacs) reflected under Other Current Liabilities		
ii) For the year ended March 31, 2019, the remaining current maturities of loan of ₹ 319.49 lacs is repayable in total 3 Quarterly installments. Interest Rate of 11.50% p.a. Current Maturities of ₹ 319.49 lacs was reflected under Other Current Liabilities.		
19. OTHER FINANCIAL LIABILITIES		
Others	395.91	431.33
Total	**395.91**	431.33
20. DEFERRED TAX LIABILITES (NET)		
The following is the analysis of deferred tax liabilities / (assets) presented in the balance sheet:		
Deferred tax liabilities	7 323.20	9 449.70
Deferred tax assets	(453.65)	(28.37)
Deferred tax liabilities (Net)	**6 869.55**	9 421.33

Financial Year 2019-2020 (₹ in Lacs)

Particulars	Opening Balance	Recognised in Profit & Loss	Closing Balance
Deferred tax liabilities/ (assets) in relation to:			
Measurement of non-current borrowings and liabilities	123.87	(70.35)	53.52
Fair valuation of investment	(3.29)	(1.06)	(4.35)
Property, plant and equipment	9 325.60	(2,055.92)	7 269.68
Impairment allowances for doubtful assets	(25.08)	(424.14)	(449.22)
Others	0.23	(0.31)	(0.08)
	9 421.33	**(2,551.78)**	**6 869.55**

Financial Year 2018-2019 (₹ in Lacs)

Particulars	Opening Balance	Recognised in Profit & Loss	Closing Balance
Deferred tax liabilities/ (assets) in relation to:			
Measurement of non-current borrowings and liabilities	187.64	(63.77)	123.87
Fair valuation of investment	(0.77)	(2.52)	(3.29)
Property, plant and equipment	9 452.92	(127.32)	9 325.60
Impairment allowances for doubtful assets	(22.25)	(2.83)	(25.08)
Others	0.02	0.21	0.23
	9 617.56	**(196.23)**	**9 421.33**

Due to change in tax rate applicable to the company from 34.944% to 25.17 %, the deferred tax lability recognised in previous periods has reduced from ₹ 9421.33 lakhs to ₹ 6869.55 lakhs. Consequently deferred tax liability amounting to ₹ 2551.78 Lakhs has been reversed.

(₹ in Lacs)

Particulars	As at March 31, 2020	As at March 31, 2019
21. CURRENT BORROWINGS		
Secured		
Loans from Banks - Bills Payable	365.08	680.31
Total	**365.08**	680.31
Note: The above borrowings are secured by:		
i) First pari passu charge on all current assets of the company.		
ii) First pari passu charge on all movable fixed assets of the company.		
Unsecured		
Unsecured loan from Others	1.25	-
	1.25	-
Total	**366.33**	680.31
22. TRADE PAYABLES		
Dues to Micro, Small and Medium Enterprises	322.45	253.13
Dues to Others	7 693.85	7 794.33
Total	**8 016.30**	8 047.46
In terms of Section 22 of the Micro, Small and Medium Enterprises Development Act, 2006, (MSMED Act) which came into force from October 2, 2006, certain disclosures are required to be made relating to Micro, Small and Medium Enterprises. On the basis of the information and records available with the company regarding status of the suppliers under the said act, the disclosure pursuant to the said Act is under :		
a) Principal amount remaining unpaid at the end of the accounting year	322.45	253.13
b) Interest accrued & due to suppliers on the above amount unpaid	18.41	9.38
c) Interest paid by the buyer along with amount of payment made to the suppliers beyond the appointed day during the year	-	-
d) Interest accrued and remaining unpaid at the end of the financial year	57.68	51.29
e) Interest due and payable towards payments already made.	39.27	41.91
f) Further Interest remaining due and payable in succeeding years, until such interest is actually paid.	-	-
23. OTHER FINANCIAL LIABILITIES		
Current maturities		
Current maturities of long term borrowings	1 530.28	1 749.18
Other current financial liabilites	1 072.49	908.19
Liability towards employee benefits	580.37	497.62
Unpaid Dividend (refer foot note)	26.44	17.58
Other payables	92.56	116.31
Total	**3 302.14**	3 288.88
Foot Note: There are no unpaid dividend which are required to be transferred to Investors Education and Protection Fund		

WINDSOR
Partner in Progress

(₹ in Lacs)

Particulars	As at March 31, 2020	As at March 31, 2019
24. OTHER LIABILITIES		
Advance from customers	3 158.46	4 246.95
Statutory liabilities	1 332.86	931.93
Other Payables	57.68	51.29
Total	**4 549.00**	5 230.17
25. PROVISIONS		
Employee Benefits		
Provision for Gratuity (funded) (refer note 42)	65.65	136.10
Provision for Leave Benefit (funded)	26.90	-
Provision for Warranty (refer foot note)	187.41	228.07
Total	**279.96**	364.17
Foot note:		
Movement in Provision for Warranty		
Opening Balance	228.07	195.68
Add: Provision made during the year	228.25	272.98
Less: Provision amount used during the year	268.91	240.59
Closing balance	**187.41**	228.07
26. CURRENT TAX LIABILITIES		
Provisions, net of advance tax		
Provision for Tax	3 832.70	3 642.00
Less: Advance Tax	(2 780.35)	(2 778.41)
Total	**1 052.35**	863.59

(₹ in Lacs)

Particulars	Year Ended on	
	March 31, 2020	March 31, 2019
27. REVENUE FROM OPERATION		
Sale of Machines & Spares	27 229.26	33 885.48
Other operating revenue:		
Sale of services	751.99	534.69
Gain on foreign currency fluctuation (Net)	52.16	9.83
Export entitlement	200.61	244.00
Others	71.14	276.55
Total	**28 305.16**	34 950.55
Revenue from Contracts with Customers		
Particulars		
Revenue from customers	27 229.26	33 885.48
Other operating revenue	1 075.90	1 065.07
Total revenue from operations	**28 305.16**	34 950.55
India	19 066.27	27 655.06
Outside India	9 238.89	7 295.49
Total revenue from operations	**28 305.16**	34 950.55
Timing of revenue recognition		
At a point in time	28 305.16	34 950.55
Total revenue from operations	**28 305.16**	34 950.55
Contract Balances		
Particulars		
Trade Receivables (Gross) (refer note 10)	2 019.56	3 001.10
Contract liabilities		
Advance from customers (refer note 24)	3 158.46	4 246.95
The credit period on sales of goods ranges from 0 to 180 days without security.		
As at 31 March 2020, ₹ 108.62 lacs (previous ₹ 71.77 lacs) was recognised as provision for allowance for doubtful debts on trade receivables.		
Out of the total contract liabilities outstanding as on 31 March 2020, ₹ 3158.46 will be recognized by March 31, 2021.		
The Company does not have any significant adjustments between the contracted price and revenue recognized in the Statement of profit and loss account.		
28. OTHER INCOME		
a) Interest Income on		
Loans	1 045.28	1 439.20
Bank fixed deposits	0.93	1.62
Others (refer note 48)	7.48	428.71
Sub Total (a)	**1 053.69**	1 869.53

WINDSOR
Partner in Progress

(₹ in Lacs)

Particulars	Year Ended on	
	March 31, 2020	March 31, 2019
b) Other Gains and Losses		
Profit on sale of fixed assets	-	3.08
Profit on Sale of investments (Net)	21.54	12.57
Sundry credit balances appropriated	0.17	64.60
Miscellaneous Income	83.30	26.46
Sub Total (b)	**105.01**	106.71
Total (a + b)	**1 158.70**	1 976.24
29. COST OF MATERIAL CONSUMED		
Inventory at the beginning of the year	4 854.78	4 729.18
Purchases (refer foot note)	16 357.80	23 149.53
	21 212.58	27 878.71
Less: Inventory at the end of the year:	(4 523.60)	(4 854.78)
Total	**16 688.98**	23 023.93
Foot note:		
Purchase includes sub contractor processing charges ₹ 1466.58 Lacs, previous year ₹ 1982.35 Lacs.		
30. CHANGE IN INVENTORIES OF FINISHED GOODS AND WORK IN PROGRESS		
Inventory at the beginning of the year:		
Work-in-progress	1 776.74	2 654.68
Finished goods	1 788.18	327.10
	3 564.92	2 981.78
Inventory at the end of the year:		
Work-in-progress	2 673.13	1 776.74
Finished goods	121.26	1 788.18
	2 794.39	3 564.92
Total	**770.53**	(583.14)
31. EMPLOYEE BENEFITS EXPENSES		
Salaries, wages and bonus etc.	4 297.68	4 721.16
Contribution to provident and other funds	681.11	658.42
Staff welfare expenses	325.28	312.77
Total	**5 304.07**	5 692.35
32. FINANCE COST		
Interest costs:		
Interest on Fixed loans	808.49	1 018.50
Other finance expenses	290.20	237.56
Total	**1 098.69**	1 256.06

WINDSOR
Partner in Progress

(₹ in Lacs)

Particulars	Year Ended on	
	March 31, 2020	March 31, 2019
33. DEPRECIATION AND AMORTISATION EXPENSES		
Depreciation on Property Plant and Equipment	1 354.57	1 329.94
Amortization on Intangible Asset	77.24	85.76
Total	**1 431.81**	1 415.70
34. OTHER EXPENSES		
Consumption of loose tools	93.70	127.74
Consumables	369.12	445.52
Power and fuel	237.88	275.44
Rent	270.28	258.32
Repairs and maintenance to:		
Buildings	16.82	32.98
Plant and machinery	103.10	124.08
Others	220.81	207.14
Insurance	91.78	93.86
Rates and taxes	47.95	25.92
Vehicle Expenses	37.11	46.22
Communication expenses	70.01	84.49
Printing and stationery	15.65	32.99
Bank Charges & Commission	23.71	29.24
Travelling and conveyance	505.19	629.34
Auditors Remuneration (Refer foot Note 34.1)	12.87	11.64
Legal and professional fees	418.59	553.83
Warranty provision	228.25	272.98
Materials issued free of cost	76.01	163.99
Packing, Carriage and freight outwards	269.03	370.13
Advertising	230.14	435.74
Loss on sale of Fixed Assets/Fixed assets written off	42.90	0.59
Sundry credit balances written off	85.99	0.00
Allowance for doubtful debts	41.76	13.99
Commission on sales	768.36	565.36
Directors' sitting fees	20.35	14.90
Royalty	57.88	62.50
Corporate Social Responsibility Expenditure (Refer foot Note No.34.2)	50.00	50.00
Donation	0.03	66.64
Loss on fair valuation of equity investment measured at FVTPL	7.79	7.28
Preliminary Expenses Written Off	20.33	-
Other expenses	626.08	580.87
Total	**5 059.47**	5 583.72
Foot note:		

(₹ in Lacs)

Particulars	Year Ended on	
	March 31, 2020	March 31, 2019
34.1 Auditors Remuneration includes:		
Statutory audit	10.00	8.50
For Taxation Matter	1.75	1.75
For Other services	1.12	1.39
	12.87	11.64

34.2 Corporate Social Responsibility:

Gross Amount required to be spent during the year is ₹ 45.17 Lacs (P.Y. ₹ 49.41 lacs), the amount spent during the year on purpose other than construction/acquisition is ₹ 50 Lacs (P.Y. ₹ 50 Lacs).

35. Fair Value Measurement

Financial Instrument by category and hierarchy

The fair values of the financial assets and liabilities are included at the amount at which the instrument could be exchanged in a current transaction between willing parties in an arm's length transaction. The Company has made certain judgements and estimates in determining the fair value of the financial instruments that are (a) recognised and measured at fair value and (b) measured at amortised cost and for which fair values are disclosed in the financial statements.

The following methods and assumptions were used to estimate the fair values:

i) Fair value of cash and short-term deposits, trade and other short term receivables, trade payables, other current liabilities, short term borrowing from banks approximate their carrying amounts largely due to short term maturities of these instruments.

Quoted investments are fair valued at their market price. The fair value of foreign exchange forward contracts is determined using forward exchange rate at the balance sheet date.

The fair value for loan, security deposit were calculated based on cash flows discounted with current lending rates, they are carried at amortised cost.

ii) Financial instruments with fixed and variable interest rates are evaluated by the Company based on parameters such as interest rates and individual credit worthiness of the counterparty. Based on this evaluation, allowances are taken to account for expected losses of these receivables. Accordingly, fair value of such instruments is not materially different from their carrying amounts.

The fair values of non-current borrowings are based on Effective rate of interest. They are classified as level 2 fair values in the fair value hierarchy due to the use of direct/indirect observable inputs.

For financial assets and liabilities that are measured at fair value, the carriying amounts are equal to the fair values.

The Company uses the following hierarchy for determining and disclosing the fair value of financial instruments by valuation technique:

Level 1: Quoted prices in active markets for identical assets or liabilities.

Level 2: Other techniques for which all inputs which have a significant effect on the recorded fair value are observable, either directly or indirectly.

Level 3: Techniques which use inputs that have a significant effect on the recorded fair value that are not based on observable market data.

(₹ in Lacs)

Financial Assets and Liabilities as at March 31, 2020	Carried at				Fair Value Hierarchy			
	FVTOCI	FVTPL	Amortised Cost	Total	Level 1	Level 2	Level 3	Total
Non-current financial assets								
Investments (quoted)	-	5.50	-	5.50	5.50	-	-	5.50
Investments (unquoted)	-	1.85	-	1.85	-	-	1.85	1.85
Loans	-	-	5 880.65	5 880.65	-	-	-	-
Current financial assets								
Trade receivables	-	-	1 910.94	1 910.94	-	-	-	
Cash and cash equivalents	-	-	915.33	915.33	-	-	-	-
Bank balances other than Cash and cash equivalents above	-	-	13.38	13.38	-	-	-	-
Loans	-	-	1.74	1.74	-	-	-	-
Other financial assets	-	-	342.65	342.65	-	-	-	-
Total	**-**	**7.35**	**9 064.69**	**9 072.04**	**5.50**	**-**	**1.85**	**7.35**

Financial Assets and Liabilities as at March 31, 2020	Carried at				Fair Value Hierarchy			
	FVTOCI	FVTPL	Amortised Cost	Total	Level 1	Level 2	Level 3	Total
Non-Current Financial Liabilities								
Borrowings	-	-	3 385.66	3 385.66	-	3 385.66	-	3 385.66
Other financial liabilities	-	-	395.91	395.91	-	395.91	-	395.91
Current Financial Liabilities								
Borrowings	-	-	365.08	365.08	-	365.08	-	365.08
Loans	-	-	1.25	1.25	-	-	-	-
Trade payables	-	-	8 016.30	8 016.30	-	-	-	-
Other financial liabilities	-	-	3 302.14	3 302.14	-	-	-	-
Total	**-**	**-**	**15 466.34**	**15 466.34**	**-**	**4 146.65**	**-**	**4 146.65**

(₹ in Lacs)

Financial Assets and Liabilities as at March 31, 2019	Carried at				Fair Value Hierarchy			
	FVTOCI	FVTPL	Amortised Cost	Total	Level 1	Level 2	Level 3	Total
Non-Current Financial assets								
Investments (quoted)	-	13.29	-	13.29	13.29	-	-	13.29
Investments (unquoted)	-	1.73	-	1.73	-	-	1.73	1.73
Current financial assets								
Investments (quoted)	-	400.09	-	400.09	400.09	-	-	400.09
Trade receivables	-	-	2 929.33	2 929.33	-	-	-	-
Cash and cash equivalents	-	-	1 423.52	1 423.52	-	-	-	-
Bank balances other than Cash and cash equivalents above	-	-	22.90	22.90	-	-	-	-
Loans	-	-	7 505.99	7 505.99	-	-	-	-
Other financial assets	-	-	496.56	496.56	-	-	-	-
Total	**-**	**415.11**	**12 378.30**	**12 793.41**	**413.38**	**-**	**1.73**	**415.11**

(₹ in Lacs)

Financial Assets and Liabilities as at March 31, 2019	Carried at				Fair Value Hierarchy			
	FVTOCI	FVTPL	Amortised Cost	Total	Level 1	Level 2	Level 3	Total
Non-Current Financial Liabilities								
Borrowings	-	-	4 761.71	4 761.71	-	4 761.71	-	4 761.71
Other financial liabilities	-	-	431.33	431.33	-	431.33	-	431.33
Current financial liabilities								
Borrowings	-	-	680.31	680.31	-	680.31	-	680.31
Trade payables	-	-	8 047.46	8 047.46	-	-	-	-
Other financial liabilities	-	-	3 288.88	3 288.88	-	-	-	-
Total	**-**	**-**	**17 209.69**	**17 209.69**	**-**	**5 873.35**	**-**	**5 873.35**

36. Capital Management

The Company's policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of the business. Management monitors the return on capital as well as the level of dividends to ordinary shareholders.

The Company monitors capital using a ratio of 'adjusted net debt' to 'total equity'. For this purpose, adjusted net debt is defined as total borrowings including current maturities less cash and cash equivalents including margin money deposits kept against borrowings. Total equity comprises all components of equity.

The Company monitors capital on the basis of the following gearing ratio:

The Company's target is to maintain a debt equity ratio under 1:1. The gearing ratios were as follows:

(₹ in Lacs)

Particulars	Year Ended on	
	March 31, 2020	March 31, 2019
Debt	5 282.27	7 191.20
Less: Cash and Bank balance & margin money kept against borrowings	928.71	1 446.42
Net Debt	4 353.56	5 744.78
Total Equity	28 596.37	28 962.49
Net Debt to equity ratio	0.15	0.20

37. Financial Risk Management

Financial risk management objectives and policies:

The Company's financial risk management is an integral part of how the company plans and executes its business strategies.

Market risk is the risk of loss of future earnings, fair values or future cash flows that may result from a change in the price of a financial instrument. The value of a financial instrument may change as a result of changes in the interest rates, foreign currency exchange rates, equity prices and other market changes that affect market risk sensitive instruments. Market risk is attributable to all market risk sensitive financial instruments including investments and deposits, foreign currency receivables, payables and loans and borrowings.

The Company manages market risk through a finance department, which evaluates and exercises independent control over the entire process of market risk management. The activities of this department include management of cash resources, implementing hedging strategies for foreign currency exposures like foreign exchange forward contracts, borrowing strategies and ensuring compliance with market risk limits and policies.

Market Risk- Interest rate risk

Interest rate risk is the risk that the fair value of future cash flows of the financial instruments will fluctuate because of changes in market interest rates. In order to optimize the Company's position with regards to interest income and interest expenses and to manage the interest rate risk, finance department performs a comprehensive corporate interest rate risk management by balancing the proportion of fixed rate and floating rate financial instruments in its total portfolio.

According to the Company, interest rate risk exposure is only for floating rate borrowings. For floating rate liabilities, the analysis is prepared assuming the amount of the liability outstanding at the end of the reporting period was outstanding for the whole year. A 50 basis point increase or decrease is used when reporting interest rate risk internally to key management personnel and represents management's assessment of the reasonably possible change in interest rates.

Interest Rate Sensitivity

A change of 50 bps in interest rates would have following Impact on profit before tax

(₹ in Lacs)

	Financial Year 2019-2020	Financial Year 2018-2019
50 bp increase would decrease the profit before tax by	25.39	38.19
50 bp decrease would Increase the profit before tax by	25.39	38.19

Market Risk - Foreign currency risk

Foreign currency risk is the risk that the fair value of future cash flows of an exposure will fluctuate because of changes in foreign exchange rates. The Company operates internationally and portion of the business is transacted in several currencies and consequently the Company is exposed to foreign exchange risk through its sales and services in overseas and purchases from overseas suppliers in various foreign currencies. Foreign currency exchange rate exposure is partly balanced by purchasing of goods, commodities and services in the respective currencies. Further the company also enters into forward contracts with the intention to reduce the foreign currency risk of expected sales and purchase.

Unhedged foreign currency exposure

Particulars of unhedged foreign currency exposures as at the reporting date

(₹ in Lacs)

Particulars	USD	Euro	GBP	Others
As at 31st March, 2020				
Trade Receivable	5.61	-	-	-
Advance to Suppliers	64.06	109.76	17.17	5.89
Trade payables	37.12	191.02	7.26	-
Advance from Customers	844.72	-	-	-
Cash and Bank balances	5.17	-	-	-
As at 31st March, 2019				
Trade Receivable	173.32	-	-	-
Advance to Suppliers	23.06	38.85	-	-
Trade payables	47.70	854.71	-	-
Advance from Customers	1 513.81	-	-	-
Cash and Bank balances	367.20	-	-	-

Foreign Currency Risk Sensitivity

Increase/Decrease in exchange rate will impact profit/(loss) as follows

(₹ in Lacs)

Particulars	Financial Year 2019-2020		Financial Year 2018-2019	
	5% Increase	5% Decrease	5% Increase	5% Decrease
USD	(40.61)	40.61	(49.90)	49.90
EURO	(4.06)	4.06	(40.79)	40.79
GBP	0.50	(0.50)	-	-
Others	0.29	(0.29)	-	-

Other market price risks

The Company is exposed to equity price risk, which arises from FVTPL equity securities. The Company has very insignificant portion of amounts in unquoted equity instruments other than subsidiary. The management monitors the portion of equity instruments in its investment portfolio based on market indices. For quoted investments carried at fair value through profit and loss, the impact of 5% increase in the value of portfolio at the reporting date on profit would have been an increase of ₹ 0.27 lacs before tax (2018-19 ₹ 0.66 lacs, before tax). An equal change in opposite direction would have decreased profit by ₹ 0.27 before tax (2018-19 ₹ 0.66 lacs, before tax).

Credit Risk

Credit risk arises from the possibility that the counter party may not be able to settle their obligations as agreed. To manage this, the Company periodically assesses financial reliability of customers and other counter parties, taking into account the financial condition, current economic trends, and analysis of historical bad debts and ageing of financial assets.

Trade and other Receivables

The Company measures the expected credit loss of trade receivables based on historical trend, industry practices and the business environment in which the entity operates. Based on the historical data and financial position of party and chances of recovery, provision/impairment allowance has been considered and created.

Financial Assets

Investment of surplus funds are made only with approved counter parties and within credit limits assigned to each counter party.

Financial Assets are considered to be of good quality and there is no significant increase in credit risk.

Cash & Bank Balances

The compnay held cash and bank balances with credit worthy banks and financial institutions. The credit worthiness of such banks and financial institutions is evaluated by the management on an ongoing basis and is considered to be good.

(₹ in Lacs)

Particulars	As at	
	March 31, 2020	March 31, 2019
Ageing of Trade receivables		
Past dues 0-180 days	1 433.22	2 089.25
Past dues more than 180 days	586.34	911.85
	2 019.56	**3 001.10**
Less : Allowance for Doubtful Debts	108.62	71.77
Total	**1 910.94**	**2 929.33**

Exposures to customers outstanding at the end of each reporting period are reviewed by the Company to determine incurred and expected credit losses. Historical trends of impairment of trade receivables do not reflect any

significant credit losses. Given that the macro economic indicators affecting customers of the Company have not undergone any substantial change, the Company expects the historical trend of minimal credit losses to continue.

Movement in allowance for impairment in respect of trade and other receivables

(₹ in Lacs)

Particulars	2019-2020	2018-2019
Opening impairment allowance	71.77	64.29
Add: Impairment allowances recognised	41.76	13.99
Less: Amounts write back	4.91	6.51
Closing impairment allowance	108.62	71.77

Liquidity Risk

Liquidity risk is the risk that company will encounter difficulty in meeting its financial obligations as they fall due. Prudent liquidity risk management implies maintaining sufficient cash and marketable securities and the availability of funding through an adequate amount of committed credit facility to meet obligations when due. Management monitors rolling forecasts of the Company's liquidity position and cash and cash equivalents on the basis of expected cash flows. The company manages liquidity risk by preparing month on month cash flow projection to monitor liquidity requirement.

Maturity patterns of financial liabilities

As at March 31, 2020 (₹ in Lacs)

Particulars	0 - 1 Years	1-5 Years	Above 5 Years	Total
Long term borrowings (Including current maturity of long term debt)	1 530.28	3 385.66	-	4 915.94
Short term borrowings	365.08	-	-	365.08
Trade Payable	8 016.30	-	-	8 016.30
Other Financial Liability (Current & Non Current)	1 771.86	395.91	-	2 167.77
Total	**11 683.52**	**3 781.57**	**-**	**15 465.09**

As at March 31, 2019 (₹ in Lacs)

Particulars	0 - 1 Years	1-5 Years	Above 5 Years	Total
Long term borrowings (Including current maturity of long term debt)	1 749.18	4 761.71	-	6 510.89
Short term borrowings	680.31	-	-	680.31
Trade Payable	8 047.46	-	-	8 047.46
Other Financial Liability (Current & Non Current)	1 539.70	431.33	-	1 971.03
Total	**12 016.65**	**5 193.04**	**-**	**17 209.69**

WINDSOR
Partner in Progress

(₹ in Lacs)

Particulars	As on March 31, 2020	As on March 31, 2019
Note 38. Contingent liabilities not provided for / commitments:		
A. Contingent Liabilities		
i. Claims against the Company not acknowledged as debts	28.32	28.32
38.1 Pursuant to BIFR order dated September 21, 2010, the unsecured liabilities as on cut of date March 31, 2009, including those under litigation/appeal shall on crystalisaion after exercise of all the legal remedies available to the Company, shall be paid only 15% of the principal amount on interest free basis. All penal interest, interest, damages, penalties charged or chargeable on the same and balance of the principal amount shall be waived.		
ii. Disputed income tax liability		
a) At High court Level - (Refer Note 38.2)	746.20	746.20
b) At CIT (Appeals) Level - (Refer Note 38.3)	1 308.21	1 308.21
c) At BIFR Level - (Refer Note 38.4)	1 557.37	1 532.71
	3 611.78	**3 587.12**
38.2 For the A.Y 1994-95, 1995-96 & 1998-99 and for the Block Assessment relating to A.Y 1988-89 to 1997-98 the income tax department has filed an appeal in the High Court . In all the above matters, the order of CIT (Appeal) and Tribunal were passed in favour of the company. The amount of claim by the department is of ₹ 746.20 Lacs and interest as applicable thereon.		
38.3 For the Assessment year 2011-12, the Assessing Officer disallowed the carried forward unabsorbed depreciation of ₹. 1775.79 Lacs for AY 1997-98 to AY 2000-01 and added ₹ 2004.31 Lacs by treating one time loan settlement under BIFR proceeding as income. The Company has filed an appeal before the Commissioner of Income Tax (Appeals) and also filed application for rectification. The amount of contingent liability involved is ₹ 1308.21 Lacs and interest as applicable thereon.		
38.4 The Company is pursuing the balance tax reliefs as recommended by the BIFR for consideration by DDIT in the Sanctioned Scheme of Rehabilitation. The company has provided the preliminary information required by the Hon'ble DDIT. Pending disposal of the application by DDIT, the company has not provided for any liability of tax in its accounts on the matters under consideration.The amount of contingent liability involved is ₹ 1557.37 Lacs and interest as applicable thereon.		
The Company has been advised that the outcome of the all the above cases will be in favor of the Company.		
iii. Disputed excise/service tax liability.	110.06	106.09
iv. Guarantee given by the Company on behalf of a body corporate to a financial institution. (Refer Note 38.1 above).	18.00	18.00
v. In respect of bank guarantees.	86.25	191.25
vi. Custom Duty which may arise if obligation for exports is not fulfilled against import of capital goods under EPCG.	399.53	399.53
vii. In respect of claims of 2 workmen (previous year 2 workmen) at Vatva works whose services were terminated by the Company. The Company's appeal is pending before Industrial Court / High Court. However company has agreed for 70 days retrenchment compensation in the court and same is also provided in the books.	Unascertained	Unascertained

(₹ in Lacs)

Particulars	As on March 31, 2020	As on March 31, 2019
B. Commitments		
i) The company has taken services of a contractor to do feasibility analysis and development of its immovable property for optimum use of such property.		
ii) Future Export obligation / commitment under import of capital goods at concessional rate of customs duty as at 31st March, 2020 : ₹ 894.67 Lacs (31st March, 2019: ₹ 1375.19 Lacs).		

Note 39 Disclose of Earning Per Share (EPS) as required by Ind AS 33 "Earning Per Share": The numerators and denominators used to calculate Basic and Diluted Earning Per Share.

Particulars	2019-2020	2018-2019
- Profit / (Loss) Attributable to the shareholders (₹ in lacs) (Before & After Extraordinary items)	(751.95)	(302.89)
- Weighted Average Number of Equity Shares outstanding during the year for Basic EPS.	6 49 31 800	6 49 31 800
- Weighted Average Number of Equity Shares outstanding during the year for Diluted EPS.	6 49 31 800	6 54 05 391
- Nominal value of Equity shares (₹)	2	2
- Basic profit / (loss) per share (₹)	(1.16)	(0.47)
- Diluted profit / (loss) per share (₹)	(1.16)	(0.46)

Note 40 Related Parties Disclosure

40.1 Names of Related Parties & Nature of Relationship with whom the company have transaction during the year, as required by the Ind As 24 "Related Party Disclosures" and Companies Act, 2013

Sr. No	Name of Related Party	Relationship
1	Castle Equipments Pvt Ltd	Holding Company
2	R Cube Energy Storage Systems LLP	Joint Venture up to June 26, 2019
3	Mr. T S Rajan	Key Management Personnel
4	Mr. Vatsal Parekh	Key Management Personnel
5	Ms Priti Patel	Key Management Personnel
6	Jayant M Thakur & Co.	Propreitorship Firm of the director
7	Wim Plast Limited	A public company in which a director or manager is a director or holds along with his relatives, more than two percent of its paid up capital
8	Shaily Engineering Plastics Ltd	
9	Windsor Machines Senior Staff Superannuation Scheme (EMD)	Post-employment benefit plan
10	Windsor Machines (IMM) Senior Staff Superannuation Scheme	Post-employment benefit plan
11	Windsor Machines Ltd. Employees' Group Gratuity Scheme (EMD)	Post-employment benefit plan
12	Windsor Machines Ltd. Employees' Group Gratuity Scheme (IMM)	Post-employment benefit plan

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40.2 Transactions with Related Parties **(₹ in Lacs)**

Name of Related Party and Nature of relationship	Nature of Transaction	2019-20 (2018-19)	Balance as at 31/03/20 (Balance as at 31/03/19)
a) Key Management Personnel			
i. Mr. T S Rajan	Remuneration	**163.72**	**-**
(Executive Director & CEO)		(102.37)	-
ii. Mr. Vatsal Parekh	Remuneration	**65.25**	**-**
(Chief Financial Officer)		(54.45)	-
iii. Ms. Priti Patel	Remuneration	**15.13**	**-**
(Company Secretary)		(15.81)	-
b) Joint Venture			
i. RCube Energy Storage Systems LLP	Capital Contribution	**-**	**-**
		(338.00)	(875.02)
	Share of loss	3.52	**-**
		(9.99)	**-**
c) Associates / Investing Parties:			
i. Jayant M Thakur & Co.	Professional Services Availed	**-**	**-**
		(35.78)	-
ii. Wim Plast Limited	Sales of Goods	**27.95**	**0.29**
		(22.34)	(0.66)
iii. Shaily Engineering Plastics Limited	Sales of Goods	**9.78**	**0.11**
		(6.38)	(1.21)
d) Post employment benefit plans:			
i. Windsor Machines Ltd. Employees' Group Gratuity Scheme (EMD)	Contribution towards Fund	**60.00**	**-**
		(50.00)	**-**
	Claims Received	**45.35**	**-**
		(56.73)	**-**
ii. Windsor Machines Ltd. Employees' Group Gratuity Scheme (IMM)	Contribution towards Fund	**80.00**	**-**
		(40.00)	**-**
	Claims Received	**11.93**	**-**
		(24.89)	**-**
iii. Windsor Machines Senior Staff Superannuation Scheme (EMD)	Contribution towards Fund	**18.08**	**-**
		(14.92)	**-**
iv. Windsor Machines (IMM) Senior Staff Superannuation Scheme	Contribution towards Fund	**13.94**	**-**
		(16.03)	**-**

Note: Previous years figures are given in brackets.

Note 41 Segment Information:

Based on the "management approach" defined in Ind AS 108 - Operating Segments, the Chief Operating Decision Maker evaluates the company's performance and allocate resources based on an analysis of various performance indicators by business segments. Accordingly information has been presented along these segments.

(A) Information about operating business segments **(₹ in Lacs)**

Particulars	2019-2020	2018-2019
(i) Segment Revenue		
Extrusion Machinery Division	12 609.58	15 697.79
Injection Moulding Machinery	15 655.58	19 346.91
Total Segment Revenue	**28 265.16**	**35 044.70**
(ii) Segment Result		
Extrusion Machinery Division	(191.70)	751.55
Injection Moulding Machinery	45.25	(118.80)
Energy Storage Systems	(37.00)	-
Total Segment Results	**(183.45)**	**632.75**
Unallocated income net of unallocated expenses	392.45	1 161.48
Finance Cost	1 098.69	1 256.06
Share in Gain/(Loss) from Investment accounted under Equity Method	(3.52)	(9.99)
Profit(+)/Loss(-) before exceptional items and tax	**(893.21)**	**528.18**
Exceptional items	**(2,310.52)**	**-**
	(3,203.73)	**528.18**
Tax Expense	(2,451.78)	831.07
Net Profit / (Loss) after taxation	**(751.95)**	**(302.89)**
Other Comprehensive Income	**(136.90)**	**(31.86)**
Net Comprehensive Income	**(888.85)**	**(334.75)**
(iii) Segment Assets		
Extrusion Machinery Division	17 170.52	19 103.39
Injection Moulding Machinery	14 639.65	17 349.68
Energy Storage Systems	1 998.09	-
Total Segments Assets	**33 808.26**	**36 453.07**
Unallocated assets	23 005.31	25 598.38
Total Assets	**56 813.57**	**62 051.45**
(iv) Segment Liabilities		
Extrusion Machinery Division	6 041.66	6 565.58
Injection Moulding Machinery	9 092.87	9 442.38
Energy Storage Systems	8.91	-
Total Segments Liabilities	**15 143.44**	**16 007.96**
Unallocated liabilities	13 073.76	17 081.00
Total liabilities	**28 217.20**	**33 088.96**

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(₹ in Lacs)

Particulars	2019-2020	2018-2019
(v) Capital Expenditure		
Extrusion Machinery Division	588.19	825.73
Injection Moulding Machinery	68.09	216.22
Energy Storage Systems	0.39	-
Segment Capital Expenditure	**656.67**	**1 041.95**
Unallocated Capital Expenditure	509.83	-
Total Capital Expenditure	**1 166.50**	**1 041.95**
(vi) Depreciation		
Extrusion Machinery Division	619.23	592.41
Injection Moulding Machinery	423.78	446.30
Energy Storage Systems	3.76	
Segment Depreciation	**1 046.77**	**1 038.71**
Unallocated Depreciation	385.04	376.99
Total Depreciation	**1 431.81**	**1 415.70**
(B) Information about geographical business segments		
Segment Revenue from external customers		
Within India	19 026.27	27 749.21
Outside India	9 238.89	7 295.49
Total Revenue	**28 265.16**	**35 044.70**
Segment Assets		
Within India	29 240.22	32 246.59
Outside India	4 568.04	4 206.47
Total Assets	**33 808.26**	**36 453.07**
Capital Expenditure		
Within India	1 124.78	1 001.90
Outside India	41.73	40.05
Total Capital Expenditure	**1 166.50**	**1 041.95**

Note 42 Employees Benefits (Disclosure as per Ind As 19)

The disclosure required under Ind As 19 "Employees Benefits" are given below:

a) Provident Fund – Defined Contribution Plan :

Contributions to the Provident Fund are made to Provident Fund Organization and all employees are entitled to Provident Fund benefits. Amount debited to the statement of profit and loss is ₹ 207.13 Lacs during the year (₹ 198.87 Lacs during previous year), ₹ 193.35 Lacs towards social security service (₹ 228.90 Lacs during previous year) and ₹ 5.71 lacs towards insurance against employees injured at work (₹ 16.77 lacs during previous year)

b) Gratuity & Leave Encashment– Defined Contribution Plan :

i. The Company has various schemes of retirement benefits, viz. Superannuation, Gratuity and Leave Encashment. Such liabilities of Vatva & Chhatral Works are administered by separate trusts formed for this purpose through the Group schemes of Life Insurance Corporation of India. The liability for the Gratuity and Leave Encashment is determined on the basis of an independent actuarial valuation done at the year-end. The actuarial valuation method used for measuring the liability is the Projected Unit Credit method. The

obligation are measured as the present value of estimated future cash flows discounted at rates reflecting the prevailing market yields of Indian Government securities as at the Balance Sheet date for the estimated term of the obligations. The estimates of future salary increases considered takes into account the inflation, seniority, promotion and other relevant factors.

(₹ in Lacs)

Sr. No.	Particulars	Gratuity (Funded)	
		March 31,	
		2020	2019
1	**Assumptions**		
	Discount Rate	6.82%	7.47%
	Salary Escalation Rate	5.50%	6.50%
2	**Present value of obligations**		
	Present value of obligations as at beginning of year	1 052.36	904.91
	Interest cost	78.61	69.95
	Current Service Cost	60.99	55.45
	Benefit Paid Directly by the Employer	-	-
	Benefits Paid	(81.46)	(57.39)
	Actuarial (gain)/Loss on obligations - Due to Change in Demographic Assumptions	-	14.93
	Actuarial (gain)/Loss on obligations - Due to Change in Financial Assumptions	(22.26)	16.22
	Actuarial (gain)/Loss on obligations -Due to Experience	22.74	48.29
	Present value of obligations as at end of year	1 110.98	1 052.36
3	**The fair value of plan assets**		
	Fair value of plan assets at beginning of year	916.26	826.29
	Expected return on Plan Assets	68.44	63.87
	Contributions by the Employer	140.00	90.00
	Benefits Paid	(81.45)	(57.39)
	Actuarial Gain / (Loss) on Plan assets	2.08	(6.51)
	Fair value of plan assets at the end of year	1 045.33	916.26
4	**Amount Recognized in the Balance Sheet**		
	Present Value of Benefit Obligation at the end of the Period	(1,110.98)	(1,052.36)
	Fair Value of Plan Assets at the end of the Period	1 045.33	916.26
	Funded Status (Surplus/ (Deficit))	(65.65)	(136.10)
	Net (Liability)/Asset Recognized in the Balance Sheet	(65.65)	(136.10)
5	**Net Interest Cost for Current Period**		
	Present Value of Benefit Obligation at the Beginning of the Period	1,052.36	904.91
	Fair Value of Plan Assets at the Beginning of the Period	(916.26)	(826.29)
	Net Liability/(Asset) at the Beginning	136.10	78.63
	Interest Cost	78.61	69.95
	(Interest Income)	(68.44)	(63.87)

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(₹ in Lacs)

Sr. No.	Particulars	Gratuity (Funded)	
		March 31,	
		2020	2019
	Net Interest Cost for Current Period	10.17	6.08
6	**Expenses to be Recognised in statement of Profit & loss**		
	Current Service cost	60.99	55.45
	Interest Cost	10.17	6.08
	Expected return on plan assets	-	-
	Net Actuarial (gain)/Loss recognised in the year	-	-
	Expenses/ (income) to be recognised in stat. of profit & loss	71.16	61.53
7	**Expenses Recognized in the Other Comprehensive Income (OCI) for Current Period**		
	Actuarial (Gains)/Losses on Obligation For the Period	0.48	79.44
	Return on Plan Assets, Excluding Interest Income	(2.08)	6.51
	Change in Asset Ceiling	-	-
	Net (Income)/Expense For the Period Recognized in OCI	(1.60)	85.94
8	**Category of Assets**		
	Insurance fund	1,045.33	916.26
	Gratuity Trust	-	-
	Total	1,045.33	916.26
9	**Maturity Analysis of the Benefit Payments: From the Fund**		
	Expected Outgo First Year	126.14	67.34
	Expected Outgo Second Year	74.46	99.44
	Expected Outgo Third Year	119.25	83.20
	Expected Outgo Fourth Year	132.58	112.37
	Expected Outgo Fifth Year	144.72	128.23
	Expected Outgo Sixth to Tenth Years	624.27	712.29
	Expected Outgo Eleventh Years and above	532.27	625.67
10	**Sensitivity Analysis**		
	Projected Benefit Obligation on Current Assumptions	1110.98	1052.36
	Delta Effect of +1% Change in Rate of Discounting	(57.72)	(59.99)
	Delta Effect of -1% Change in Rate of Discounting	64.20	66.86
	Delta Effect of +1% Change in Rate of Salary Increase	64.41	66.84
	Delta Effect of -1% Change in Rate of Salary Increase	(58.94)	(61.05)
	Delta Effect of +1% Change in Rate of Employee Turnover	4.48	3.08
	Delta Effect of -1% Change in Rate of Employee Turnover	(4.96)	(3.44)

Note 43 Consolidated financial statements include the financial statements of the parent company Windsor Machines Limited and following subsidiaries.

Sr. No	Name of Company	Relation	Country of Incorporation	% of Holding
1	Wintal Machines S.R.L	Wholly Owned Subsidiary w.e.f. June 5, 2019 (Step down subsidiary up to June 4, 2019)	Italy	100.00%
2	R Cube Energy Storage Systems Private limited	Subsidiary from June 27, 2019	India	44.69%

Note 44 Interest in Joint Venture up to conversion into subsidiary

The following table illustrates the summarised financial information of the company's investment in RCube Energy Storage Systems LLP up to conversion into subsidiary.

(₹ in Lacs)

A.	Summarised balance sheet	As on March 31, 2020	As on March 31, 2019
	Non-current assets	-	1936.12
	Current assets	-	55.23
	Non-current liabilities	-	-
	Current liabilities	-	(400.22)
	Net Assets	-	1591.13
	Proportion of the company's ownership	-	54.99%
	Carrying amount of invetsment	-	875.02

(₹ in Lacs)

B.	Summarised statement of profit and loss	2019-2020*	2018-2019
	Revenue	-	-
	Cost of materials consumed	-	-
	Changes in inventories of finished goods work-in-progress and Stock-in-Trade	-	-
	Excise Duty on Finished Goods	-	-
	Employee benefits expense	-	-
	Finance costs	-	(0.004)
	Depreciation and amortization expense	(1.83)	(4.53)
	Other Expenses	(4.58)	(13.64)
	Profit/(loss) before tax	(6.41)	(18.17)
	Summarised statement of profit and loss	**2019-2020***	**2018-2019**
	Income tax expense	-	-
	Profit/(loss) for the year	(6.41)	(18.17)
	Total Comprehensive Income/(Loss) for the year	(6.41)	(18.17)
	Less: Preacquisition losses	-	-
	Post acquisition losses	(6.41)	(18.17)
	Company's share of the loss for the year	(3.52)	(9.99)

The joint venture had no contingent liability or capital commitments as at March 31, 2019.

* The figures are up to June 26, 2019, i.e up to the date of conversion.

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Note 45 Additional information as required under Schedule III to the Companies Act, 2013 of enterprises consolidated as subsidiaries after inter company elimination for the year ended March 31, 2020.

Particulars	Parent	Wholly owned subsidiary	Subsidiary	Joint venture	Total
	Windsor Machines Limited	Wintal Machines SRL	R Cube Energy Storage Systems Private Limited	R Cube Energy Storage Systems LLP	
Net Assets (Total assets minus total liabilities)					
As a % of consolidated net assets	91.03%	2.02%	6.96%	-	100.00%
Amount (₹ in Lacs)	26 030.56	576.63	1,989.18	-	28 596.37
Share in consolidated profit or (loss)					
As a % of consolidated profit or (loss)	82.56%	12.06%	4.92%	0.47%	100.00%
Amount (₹ in Lacs)	(620.78)	(90.65)	(37.00)	(3.52)	(751.95)
Share in Consolidated other comprehensive income					
As a % of consolidated Other comprehensive income	-1.17%	101.17%	-	-	100.00%
Amount (₹ in Lacs)	1.60	(138.50)	-	-	(136.90)
Share in consolidated total comprehensive income					
As a % of consolidated total comprehensive income	69.66%	25.78%	4.16%	0.40%	100.00%
Amount (₹ in Lacs)	(619.18)	(229.15)	(37.00)	(3.52)	(888.85)

Note 46 In March 2020, the World Health Organization declared COVID-19 a global pandemic. Consequent to this, Government of India declared a nation - wide lockdown from March 24, 2020, Which has impacted normal business operations of the company. The company has assessed the impact of this pandemic on its business operations and has considered all relevant internal and external information available up to the date of approval of these financial statements, to determine the impact on the company's revenue from operations for foreseeable future and the recoverability and carrying value of certain assets such as property, plant and equipment, investments, inventories and trade receivables. The Impact of Covid 19 pandemic on the overall economic environment being uncertain may affect the underlying assumptions and estimates used to prepare company's financial statements, which may differ from that considered as at the date of approval or these financials statements. The Company has resumed its business activities and has taken steps to strengthen its liquidity position. However the Company does not anticipate any challenges in its ability to continue as going concern or meeting its financial obligations. As the situation is unprecedented, while the lockdown is gradually lifting, the company is yet closely monitoring the situation as it evolves in the future.

Note 47 The company had given inter-corporate loans of ₹ 6706 Lakhs in earlier years. The company has secured its exposure by creating equitable mortgage, however interest accrued and past due amounting to ₹1031.27 lakhs for the year ended March 2020 has not been paid by the borrower. Board of Directors in its meeting dated July 31, 2020 have approved to create provision for expected credit loss on total exposure. Accordingly, the company has estimated the realizable value of the securities based upon independent valuer's report dated June 30, 2020, using effective interest rate of the company for an estimated realization period of 1.5 years from the reporting date. The Expected credit loss allowance of ₹ 1856.62 lakhs has been provided during the year. Further, Board has decided to initiate action to recover the dues and also obtain valuation of securities from another valuer.

Note 48 The company had given interest bearing capital advance of ₹ 3000 Lakhs in earlier year in relation to development of its immovable property situated at Thane. However in view of ongoing commercial negotiation with respect to fulfillment of the terms of the contract, management feels that the Company may have to enter into a compromise arrangement and pay compensation to the contractor. As an abundant caution, Board of Directors in its meeting dated July 31, 2020 have approved to make provision of ₹ 300 Lakhs towards estimated compensation. In view of the uncertainty regarding outcome of the negotiation, the Board of Directors decided that the company shall not accrue interest for the financial year ended March

31, 2020 amounting to ₹ 421.15 lakhs and also make provision for the outstanding interest as on March 31, 2019 amounting to ₹ 153.91 lakhs.

Note 49 Due to prevailing Covid 19 situation all across, wherein Italy is one of the worst hit countries, we were unable to obtain audited accounts from Wintal Machines SRL for year ending on March 31, 2020. Hence, Company has used unaudited accounts for the purpose of consolidation. In the opinion of the management, the audited financials statements of the subsidiary will not materially differ from the financial information certified by the management and included in the consolidated financial statements of the company. The holding Company does not anticipate significant challenges in the subsidiary's ability to continue as a going concern.

Note 50 By virtue of an Investment Agreement dated February 2, 2018 between Windsor Machines Limited (the Company) and RCube Energy Storage Systems Private Limited ("RCube")(earlier know as RCube Energy Storage Systems LLP), the Company has acquired a right to appoint majority Directors on the Board of RCube and have acquire stake of 55% by agreeing to invest total amount of ₹ 16.50 Cr. Out of which the Company has invested ₹ 9.19 Cr. in RCube till March 31, 2020. The Board of Directors has reviewed the technical viability and developments/progress of whole project and decided to restrict its investment upto 9.19 Cr. only as on March 31, 2020. Due to this decision, stake of the Company has been diluted from 55% to 44.69% as on March 31, 2020. However, by virtue of above mentioned Investment Agreement RCube is a subsidiary Company of Windsor Machines Limited and its accounts have been consolidated with the accounts of the Company for the year ended on March 31, 2020.

51. Share Based Payments

51.1 Details of the employee share option plan of the Company

The Company has set up the "Windsor Machines Limited Employee Stock Option Plan 2016", as approved by shareholders at a Annual general meeting held on September 29, 2016. The Compensation committee, at its sole discretion based on eligibility criteria, shall decide who among those employees shall receive Employee Stock Options in a particular grant.

Each employee share option converts into one equity share of the Company on exercise. No amounts are paid or payable by the recipient on receipt of the option. The options carry neither rights to dividends nor voting rights. The following are the brief terms of the options granted:

Sr. No.	Particular	Details
1.	No. of Options Granted	15 00 000
2.	Grant Date	13-08-2018
3.	Whether Scheme is in terms of SEBI (SBEB) Regulations, 2014	Yes
4.	Total No. of Equity Shares covered by these options	15 00 000 Equity shares of face value of ₹ 2/- each
5.	Exercise Price:	
	a) For 7 50 000 Options (Lot 1):	At ₹ 62.00/- per option.
	b) For balance 7 50 000 Options (Lot 2):	At ₹ 74.34/- per option.
6.	Vesting Period/Schedule	
	a) 7 50 000 Options (Lot 1)	Shall vest at the end of one year from the date of the options granted.
	b) Balance 7 50 000 Options (Lot 2)	Shall vest at the end of the two years from the date of the options granted.
7.	Time within which options may be exercised	One Year from Vesting of ESOP

The share-based payments to employees being equity-settled are measured at the fair value of the equity instruments at the grant date. The fair value determined at the grant date of the equity-settled share-based payments is expensed on a straight-line basis over the vesting period, based on the Company's estimate of equity instruments that will eventually vest, with a corresponding increase in equity.

Fair value of share options granted in the year:

The fair value of the each employee stock option of the lots is ₹ 22.87 and ₹ 18.00 for Lot 1 & Lot 2 respectively. Options were priced using a Black & Scholes option pricing model which takes into account the exercise price,

expected volatility, option's life, the share price at grant date, expected price volatility of the underlying share, the expected dividend yield and the risk free interest rate for the term of the option.

The following are the assumptions

Option Pricing Model Used	Black & Scholes
Weighted average share value	80.00
Risk Free Interest Rate	7.25%
Expected Volatility	20-30%
Expected Dividends:	
Year 1	62.50%
Year 2	75.00%
Year 3	100.00%

51.2 Recognition of share based payment

The company has recognised ₹ 120.91 Lacs (PY: ₹ 141.68 Lacs) as share based payment expense in the statement of profit & loss during the year.

51.3 Movement of Options Granted along with weighted average exercise price (WAEP)

Particulars	Financial Year	
	Number of options	Weighted average exercise price in Lacs
Balance at beginning of year not exercised (As on April 1, 2018)	-	-
Granted during the year	-	-
Exercised during the year	-	-
Balance at end of year (As on March 31, 2019) not exercised	-	-
Granted during the year	7,50,000.00	465.00
Exercised during the year	-	-
Balance at end of year (As on March 31, 2020) not exercised	7,50,000.00	465.00

Note 52 Exceptional Items - Loss **(₹ in Lacs)**

Sr. No	Particulars	Year ended	
		March 31, 2020	March 31, 2019
i)	Provision for Diminution in Value of Non-current Loans	825.34	-
ii)	Provision towards compensation and interest	453.91	-
iii)	Provision for Diminution in Value of Current Loans	1 031.27	-
	Total	**2 310.52**	**-**

Note 53 Previous year's figures have been regrouped / rearranged wherever considered necessary.

Signatures to Notes '1' to '53'

The accompanying notes attached form an integral part of these Financial Statements

As per our report of even date
FOR NIRAJ D. ADATIA & ASSOCIATES
Chartered Accountants
ICAI FRN No.: 129486W

Niraj Adatia
Partner
Membership No.: 120844

Place : Mumbai
Date : July 31, 2020

For and on behalf of the Board

T. S. Rajan Executive Director & CEO
DIN: 05217297

Shishir Dalal Director
DIN: 00007008

Vatsal Parekh Chief Financial Officer

Priti Patel Company Secretary
FCS: 8392

Place : Mumbai
Date : July 31, 2020

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KL Series
Two Platen Injection Moulding Machines

EXCEL Series
Toggle Injection Moulding Machine

SPRINT Series
Hydro-Mechanical Injection Moulding Machine

ARMOUR Series
Toggle Injection Moulding Machines

WINELEC
All Electric Injection Moulding Machine

Multi-layer Blown Film lines

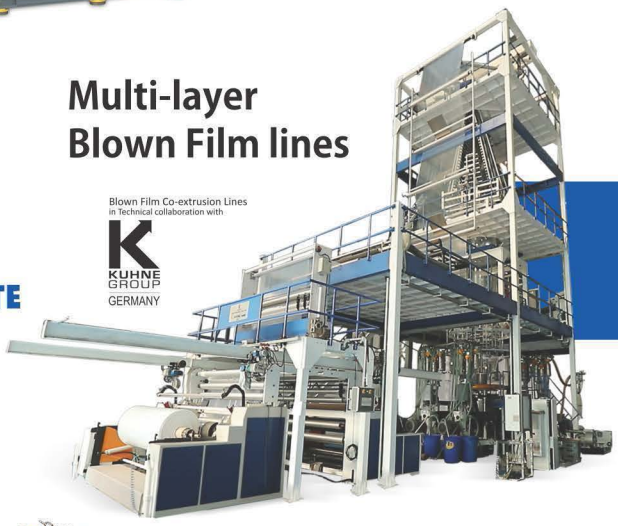
Blown Film Co-extrusion Lines
in Technical collaboration with
KUHNE GROUP
GERMANY

DUKE 3 Layer

REX-IBC 3 Layer

BARON 5 Layer (POD/Barrier)

MAGNATE 7 Layer



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RAPID 60-F
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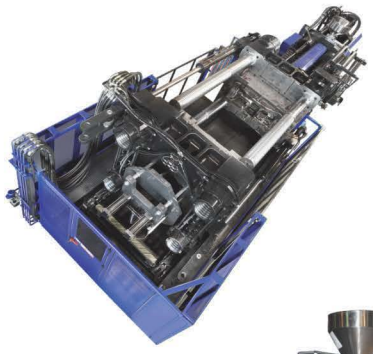

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