



Sabuj Sangha (“Society” or “Issuer”) was registered and incorporated in West Bengal, India, on December 12, 1975, as a Society Registered under the West Bengal Societies Registration Act, 1961, Registration No. is S/16979 of 1975-1976, pursuant to a certificate of incorporation issued by the Registrar of Firms, Societies & Non-Trading Corporations, West Bengal. For more information about our Company, please refer “General Information” and “Our History and Business” on pages 17 and 31, respectively, of this Draft Fund Raising Document.

Registered Office	Corporate Office	Contact Person	Email & Phone	Website
Sabuj Sangha Village & P.O.: Nandakumarpur District: South 24 Parganas Pin:743349 West Bengal, India	30/9 Rajdanga Main Road (East) Kolkata 700 107 West Bengal, India	Mr. Arunabha Das	<a href="mailto:director@sabujsangha.org">director@sabujsangha.org</a>  (033) 40723577	<a href="http://www.sabujsangha.org">www.sabujsangha.org</a>

**PAN: AACTS8436Q**

**CHIEF COMPLIANCE OFFICER:** Mr. Arunabha Das

**REGISTRATION ON SOCIAL STOCK EXCHANGE SEGMENT OF NSE LIMITED “NSE SSE”:** Our Company has been registered as Not for Profit Organization on NSE SSE under the registration number NSESENPO00100 with effect from December 6, 2024 subject to compliance with all the rules, bye-laws and regulations of the NSE SSE and applicable laws, as amended from time to time.

**PUBLIC ISSUE BY OUR COMPANY OF ZERO COUPON ZERO PRINCIPAL INSTRUMENTS OF FACE VALUE OF ₹ 1/- EACH (“ZCZP INSTRUMENTS”), AGGREGATING UP TO ₹ 15 CRORES (“ISSUE SIZE” AND SUCH PUBLIC ISSUE HEREINAFTER REFERRED TO AS THE “ISSUE”) THROUGH THE DRAFT FUND RAISING DOCUMENT. THE ISSUE IS BEING MADE PURSUANT TO THE PROVISIONS OF SECURITIES AND EXCHANGE BOARD OF INDIA (ISSUE OF CAPITAL DISCLOSURE REQUIREMENTS) REGULATIONS, 2018, AS AMENDED (THE “SEBI ICDR REGULATIONS”), READ WITH THE SEBI CIRCULAR DATED SEPTEMBER 19, 2022, BEARING REFERENCE NO. SEBI/HO/CFD/POD-1/P/CIR/2022/120 AND SEBI CIRCULAR DATED DECEMBER 28, 2023, BEARING REFERENCE NO. SEBI/HO/CFD/POD-1/P/CIR/2023/196 AND SEBI CIRCULAR DATED MAY 27, 2024 BEARING REFERENCE NO. SEBI/HO/CFD/POD-1/P/CIR/2024/0059 (“SSE FRAMEWORK CIRCULAR”), THE GUIDELINES ISSUED BY THE NATIONAL STOCK EXCHANGE OF INDIA LIMITED (“NSE”) NOTIFYING THE NORMS FOR REGISTRATION, ISSUE AND LISTING OF ZCZP INSTRUMENTS BY NPOs ON NSE SOCIAL STOCK EXCHANGE AND CONTENTS OF THE DRAFT FUND-RAISING DOCUMENT/FUND RAISING DOCUMENT (COLLECTIVELY, “NSE NORMS”), THE COMPANIES ACT, 2013 AND RULES MADE THEREUNDER, EACH AS AMENDED TO THE EXTENT NOTIFIED AND APPLICABLE AS PER THE SEBI REGULATIONS, MINIMUM ISSUE SIZE SHALL BE ₹ 50 LAKHS, MINIMUM APPLICATION SIZE SHALL BE ₹ 1,000/- AND MINIMUM SUBSCRIPTION FOR THIS ISSUE SHALL BE 75% OF THE ISSUE SIZE I.E.; ₹ 11.25 CRORES. OUR COMPANY IS IN AND SHALL BE IN COMPLIANCE WITH THE AFOREMENTIONED MENTIONED REGULATIONS.**

#### **GENERAL RISKS**

Investment in zero coupon zero principal instrument is risky, and investors should not invest any funds in such securities unless they can afford to take the risk attached to such investments. Investors are advised to take an informed decision and to read the risk factors carefully before investing in this Issue. For taking an investment decision, investors must rely on their examination of the Issue, including the risks involved in it. Specific attention of investors is invited to the chapters “Risk Factors” and “Material Developments” on pages 8 and 150, respectively of this Draft Fund-Raising Document. These risks are not, and are not intended to be, a complete list of all risks and considerations relevant to the ZCZP Instruments or investor’s decision to purchase such securities

### ISSUER'S ABSOLUTE RESPONSIBILITY

The Issuer, having made all reasonable inquiries, accepts responsibility for and confirms that this Draft Fund Raising Document contains all information with regard to the Issuer and the Issue which is material in the context of the Issue, that the information contained in this Draft Fund Raising Document is true and correct in all material aspects and is not misleading, that the opinions and intentions expressed herein are honestly stated and that there are no other facts, the omission of which make this document as a whole or any of such information or the expression of any such opinions or intentions misleading.

### COUPON RATE, COUPON PAYMENT FREQUENCY, REDEMPTION DATE, REDEMPTION AMOUNT & ELIGIBLE INVESTORS

The Issue, being an issue of zero coupon zero principal instrument in terms of Chapter X-A of the SEBI ICDR Regulations, there is no coupon rate, or redemption amount applicable, and consequently the coupon payment frequency, and redemption amount is not applicable. For further details, relating to the ZCZP Instruments, including in relation to Eligible Investors of the ZCZP Instruments, please see "Issue Related Information" on page 157 of this Draft Fund Raising Document. The Issue is not underwritten.

### CREDIT RATING

The Issue, being an issue of zero coupon zero principal instrument in terms of Chapter X-A of the SEBI ICDR Regulations, there is no credit rating applicable.

### LISTING

The ZCZP Instruments offered through the Draft Fund Raising Document are proposed to be listed on the social stock exchange segment of NSE, being NSE Social Stock Exchange and NSE Social Stock Exchange shall be the Designated Stock Exchange. Our Society has received 'in-principle' approval from NSE vide their letter bearing number NSE/LIST/C/2025/1249 dated November 26, 2025. A copy of this Draft Fund Raising Document will be filed with the RoS. For details of the material contracts and documents available for inspection, please see "Material Contracts and Documents for Inspection" beginning on page 156.

REGISTRAR TO THE ISSUE	CONSULTANT
 <b>Bigshare Services Pvt. Ltd.</b> <b>BIGSHARE SERVICES PRIVATE LIMITED</b> S6-2, Pinnacle Business Park, Next to Ahura Centre, Mahakali Caves Road, Andheri East, Mumbai – 400093 Maharashtra, India Tel: +91 22 6232 8200 Facsimile: +91 22 6263 8299 Email: info@bigshareonline.com Investor Grievance Email: investor@bigshareonline.com Website: www.bigshareonline.com Contact Person: Saurabh Gupta SEBI Registration No.: INR000001385 CIN: U99999MH1994PTC076534	 <b>DR ASSOCIATES</b> <b>DR ASSOCIATES</b> 201, Anand Nagar Complex, 100 Feet Road Satellite, Ahmedabad - 380015 Tel: +91 7265067950 Email: <a href="mailto:info@drassociates.org.in">info@drassociates.org.in</a> Website: <a href="http://www.drassociates.org.in">www.drassociates.org.in</a> Contact Person: Mr. Rohit Pandya

### ISSUE PROGRAMME\*

ISSUE OPENS ON: [●]

ISSUE CLOSES ON: [●]

\*The Issue shall remain open for subscription on Working Days from 10 a.m. to 5 p.m. (Indian Standard Time) during the period indicated in this Draft Fund Raising Document, except that the Issue may close on such earlier date or extended date as may be decided by the Board of Directors of our Company, subject to relevant approvals. On the Issue Closing Date, the Application Forms will be accepted only between 10 a.m. and 3 p.m. (Indian Standard Time). For further details, please refer to section titled "General Information" on page no 17 of this Draft Fund Raising Document.

## TABLE OF CONTENTS

### SECTION I – GENERAL

DEFINITIONS AND ABBREVIATIONS	3
CERTAIN CONVENTIONS, USE OF FINANCIAL, INDUSTRY AND MARKET DATA AND CURRENCY OF PRESENTATION	6
FORWARD LOOKING STATEMENTS	7

### SECTION II – RISK FACTORS

8

### SECTION III – INTRODUCTION

GENERAL INFORMATION	17
OBJECTS OF THE ISSUE	19
OUR HISTORY & BUSINESS	31
OUR MANAGEMENT	38
IMPACT ASSESSMENT REPORT	39
SUSTAINABILITY	62
PROJECT DISCLOSURE	65

### SECTION IV – FINANCIAL STATEMENTS

FINANCIAL INFORMATION	66
STATEMENT OF SPECIAL TAX BENEFITS	140

### SECTION V – LEGAL AND OTHER INFORMATION

MATERIAL DEVELOPMENTS	150
COMPLIANCE	150
OTHER REGULATORY AND STATUTORY DISCLOSURES	150
FINANCIAL INDEBTEDNESS	154
OUTSTANDING LITIGATION	155
MATERIAL CONTRACTS AND DOCCUMENTS FOR INSPECTION	156

### SECTION VI - ISSUE RELATED INFORMATION

ISSUE STRUCTURE	157
TERMS OF THE ISSUE	159
ISSUE PROCEDURE	162

### SECTION VII – KEY PROVISIONS OF MEMORANDUM OF ASSOCIATION

DECLARATION	169
-------------	-----

## SECTION I - GENERAL DEFINITIONS AND ABBREVIATIONS

*This Draft Fund Raising Document uses certain definitions and abbreviations which, unless the context otherwise indicates or implies, shall have the meaning ascribed to such definitions and abbreviations set forth herein. References to any legislation, act, regulation, rules, guidelines, clarifications or policies shall be to such legislation, act, regulation, rules, guidelines, clarifications or policies as amended, supplemented or re-enacted from time to time until the date of this Draft Fund Raising Document, and any reference to a statutory provision shall include any subordinate legislation notified from time to time pursuant to such provision.*

*The words and expressions used in this Draft Fund Raising Document but not defined herein shall have, to the extent applicable, the same meaning ascribed to such words and expressions under the SEBI ICDR Regulations, the Companies Act, 2013, the SCRA, the Depositories Act, NSE Norms and the rules and regulations notified thereunder.*

### General Terms

Term	DESCRIPTION
“NGO” “Society” “SS” or “the Issuer”	Sabuj Sangha is a Non- Profit Organization registered under West Bengal Societies Registration Act,1961 and holding a valid Memorandum of the Society and having its registered at Nandakumarpur, South 24 Parganas, West Bengal, Pin.: 743349
“we”, “us”, “our”	Unless the context otherwise indicates or implies, refers to our NGO, as at and during the relevant period / Fiscal/ Financial Year
AR	Annual Report of the Society
Audited Financial Statement	The audited financial statements of our Society for the financial years ended March 31, 2025, March 31, 2024 and March 31, 2023, along with the audit reports, respectively issued by DBK Associates, Chartered Accountants.
Auditors or Statutory Auditors	<b>Statutory Auditors</b> DBK ASSOCIATES 3, Bompas Road, 2 <sup>nd</sup> Floor, Kolkata-700029
Board of Members or Governing Body or Our Executive Members or Members	Governing Body of our Society

Compliance Officer	Compliance officer of our Society is Mr. Arunabha Das. For further details, see “Our Management” on page 38 of this Draft Fund-Raising Document
FY	Financial Year
Sabuj Sangha Projects	<ul style="list-style-type: none"> <li>• Health and Nutrition</li> <li>• Water, Sanitation and Hygiene</li> <li>• Education and Protection</li> <li>• Livelihood and Women's Empowerment, and</li> <li>• Environment and Disaster Response</li> </ul>
NABARD	National Bank for Agriculture and Rural Development
NSE	National Stock Exchange
Corporate Office	Corporate office of our NGO situated at Sabuj Sangha, 30/9, Rajdanga Main Road (East), Kolkata-700 107 Phone : (033) 40723577
Governing Body	All the elected Members on board as on date of this Draft Fund-Raising Document. For further details, see “Our Management” on page 38 of this Draft Fund-Raising Document
SSE	Social Stock Exchange

## Issue Related Terms

TERM	DESCRIPTION
Allotment Advice	The communication sent to the Allottees conveying the details of ZCZP Instruments allotted to the Allottees in accordance with the Basis of Allotment.
Allotment, Allot or Allotted	Unless the context otherwise requires, the allotment of ZCZP Instruments to the successful Applicants pursuant to the Issue.
Allottee(s)	The successful Applicant to whom the ZCZP Instruments are Allotted either in full or part, pursuant to the Issue.
Applicant or Investor	Institutional Investors and Non-institutional Investors, who apply for issuance and Allotment of ZCZP Instruments pursuant to the terms of this Draft Fund- Raising Document, the Offer Document, and the Application Form. For details of ineligible investors, please see “Issue Procedure” on page 162 of this Draft Fund-Raising Document.
Application	A physical application to subscribe to the ZCZP Instruments offered pursuant to the Issue by submission of a valid Application Form submitted to the Registrar.
Application Amount	The aggregate value of the ZCZP Instruments applied for, as indicated in the Application Form for the Issue, which shall not be lesser than ₹ 1,000
Application Form	Form in terms of which an Applicant shall make an offer to subscribe to ZCZP Instruments through the physical process which will be considered as the Application for Allotment of ZCZP Instruments in terms of this Draft Fund-Raising Document
Basis of Allotment	The basis on which ZCZP Instruments will be allotted to applicants as described in “Issue Procedure – Basis of Allotment” on page 162 of this Draft Fund-Raising Document
CDSL	Central Depository Services (India) Limited
Client ID	Client identification number maintained with one of the Depositories in relation to the demat account.
Corporate Office of the Registrar	Big share Services Private Limited, S6-2, 6th Floor, Pinnacle Business Park, Next to Ahura Centre, Mahakali Caves Road, Andheri East, Mumbai 400 093.
Date of Allotment	The date on which the Board of Trustees, approves the Allotment of the ZCZP Instruments for the Issue or such date as may be determined by the Governing Body.
Demographic Details	The demographic details of the Applicants such as their respective addresses, email, PAN, investor status, MICR Code and bank account detail
Draft Fund-Raising Document	This Draft Draft Fund-Raising Document dated June05, 2026 issued in accordance with the SEBI ICDR Regulations, the Companies Act, 2013, the NSE Norms, and filed with the Stock Exchange for receiving public comments in accordance with the provisions of the SEBI ICDR Regulations.
Escrow Account	Account to be opened with the Escrow Collection Bank.
Escrow Agreement	Agreement dated 15/05/25 to be entered into between the Issuer, the Registrar and the Escrow Collection Bank.
Escrow Collection Bank	The bank which is a clearing member and registered with SEBI as a banker to an issue under the Securities and Exchange Board of India (Bankers to an Issue) Regulations, 1994, and with whom the Escrow Account, in relation to the Issue, will be opened, in this case being AXIS Bank KASBA Branch Kolkata West Bengal.
Institutional Investors	Shall mean any of the following eligible investors: <ul style="list-style-type: none"> <li>• a mutual fund, venture capital fund and alternative investment fund registered with SEBI;</li> <li>• a public financial institution;</li> <li>• a scheduled commercial bank;</li> <li>• a state industrial development corporation;</li> <li>• an insurance Society registered with the Insurance Regulatory and Development Authority of India;</li> <li>• a provident fund with minimum corpus of twenty five crore rupees;</li> <li>• a pension fund with minimum corpus of twenty five crore rupees registered with the Pension Fund Regulatory and Development</li> </ul>

	<p>Authority established under sub-section (1) of section 3 of the Pension Fund Regulatory and Development Authority Act, 2013;</p> <ul style="list-style-type: none"> <li>• National Investment Fund set up by resolution no. F. No. 2/3/2005-DDII dated November 23, 2005 of the Government of India published in the Gazette of India;</li> <li>• insurance funds set up and managed by army, navy or air force of the Union of India;</li> <li>• Insurance funds set up and managed by the Department of Posts, India; or systemically important non- banking financial companies.</li> </ul>
--	---

Issue	Public Issue by our Society of zero coupon zero principal instruments of face value ₹ 1/- each, aggregating up to <b>₹ 15 crores</b> .
Issue Closing Date	
Issue Opening Date	
Issue Period	The period between the Issue Opening Date and the Issue Closing Date inclusive of both days, during which prospective Applicants can submit their Application Forms
Issue Size	Up to ₹ 15 Crores
Non-Institutional Investors	Any investor other than a retail individual investor and Institutional Investors, except for investors who are not eligible to invest in ZCZP Instruments. For further details, see “Issue Procedure” on page 162 of this Draft Fund-Raising Document.
Not for Profit Organization or NPO	Not for Profit Organization shall have the same meaning as prescribed under Regulation 292A(e) of the SEBI ICDR Regulations
Objects	Objects of this Issue as set out in the section titled “Objects of the Issue” on page 19 of this Draft Fund-Raising Document.
Offer Document	This Draft Fund-Raising Document, the Draft Offer Document, and Application Form.
Register of ZCZP Instrument holders	The register of ZCZP Instrument holders maintained by the Issuer by the Depositories in case of ZCZP Instrument held in dematerialized form, and/or the register of ZCZP Instrument Holders maintained by the Registrar.
Registered Post	Registered post with acknowledgement due.
Registrar Agreement	Registered post with acknowledgement due.
Registrar Agreement	Agreement dated 19/03/2025 to be entered into between the Issuer and the Registrar under the terms of which the Registrar has agreed to act as the Registrar to the Issue.
Registrar to the Issue or Registrar	Big share Services Private Limited.

SSE Framework Circular	SEBI circular dated September 19, 2022, bearing reference no. SEBI/HO/CFD/PoD-1/P/CIR/2022/120 on framework on social stock exchange.
Stock Exchange	The social stock exchange segment of NSE, being NSE Social Stock Exchange.
Transaction Documents	Transaction documents shall mean this Draft Fund-Raising Document, and the Offer Document, read with any notices, corrigenda, and addenda thereto, Registrar Agreement, Escrow Agreement, Tripartite Agreements executed with the Depositories and the Registrar or to be executed by our Society, as the case may be. For further details please see the section titled, “Material Contracts and Documents for Inspection” on page 156 of this Draft Fund- Raising Document.
Tripartite Agreements	Tripartite Agreement dated 03/03/2025 to be entered into between our Society, the Registrar to the Issue and CDSL and Tripartite Agreement dated 03/03/2025 to be entered into between our Society, the Registrar to the Issue and CDSL for offering demat option to the ZCZP Instrument Holders.
Under-subscription	Subscription of the ZCZP Instruments less than 75% of the Issue Size.
Wilful Defaulter(s)	Wilful defaulter shall have the same meaning as under regulation (2)(1)(III) of the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018.

Working Days	Working days means all days on which commercial banks in Mumbai are open for business. In respect of announcement or issue period, working day shall mean all days, excluding Saturdays, Sundays and public holidays, on which commercial banks in Mumbai are open for business. Further, in respect of the time period between the issue closing date and the listing of the ZCZP Instruments on the Stock Exchange, working day shall mean all trading days of the Stock Exchange for ZCZP Instruments, excluding Saturdays, Sundays and bank holidays, as specified by SEBI.
ZCZP Instruments	Zero coupon zero principal instruments as notified in terms of the notification dated July 15, 2022 issued by the Ministry of Finance.
ZCZP Instrument Holder(s)	The holders of the ZCZP Instruments whose name appears in the database of the Depository and/or the register of ZCZP Instrument Holders (if any) maintained by our Society if required under applicable law.

### Conventional and General Terms or Abbreviations

Term/ Abbreviation	Description/Full Form
“₹”, “Rupees”, “INR” or	Indian Rupees.
Governing body Meeting	Governing body Meeting
AIF	An alternative investment fund as defined in and registered with SEBI under the Securities and Exchange Board of India (Alternative Investment Funds) Regulations, 2012 as amended from time to time.
CDSL	Central Depository Services (India) Limited.
Depositories	CDSL and NSDL.
Depositories Act	Depositories Act, 1996, read with the rules, regulations, amendments and modifications notified thereunder.
DIN	Director Identification Number.
DP ID	Depository Participant’s Identification
DP or Depository Participant	Depository Participant as defined under the Depositories Act, 1996.
Financial Year, Fiscal or FY or for the Fiscal Year ended	Unless stated otherwise, the period of 12 months commencing on April 1 of the immediately preceding calendar year and ending March 31 of that particular calendar year.
GoI or Government or Central Government	Government of India.
HUF	Hindu Undivided Family
ITI	Industrial Training Institute
India	Republic of India.
NACH	National Automated Clearing House.
N/A or N.A.	Not applicable
NEFT	National Electronic Fund Transfer.
NSDL	National Securities Depository Limited.
NSTI	National Skill Training Institute
NSE	National Stock Exchange of India Limited
NSE Norms	Norms for issue and listing of ZCZP Instruments by NPOs on NSE Social Stock Exchange and contents of the draft fund- raising document/fund raising document
NSE Social Stock Exchange	Social stock exchange segment of NSE
PAN	Permanent Account Number
RTGS	Real Time Gross Settlement
SCRA	Securities Contracts Regulation Act, 1956, as amended
SCRR	Securities Contracts (Regulation) Rules, 1957, as amended
SEBI	Securities and Exchange Board of India
SEBI Act	Securities and Exchange Board of India Act, 1992, as amended
SEBI ICDR Regulations	Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended from time to time
SEBI Listing Regulations	Securities and Exchange Board of India (Listing Obligations and Disclosure

	Requirements) Regulations, 2015, as amended
SEBI NCS Regulations	Securities and Exchange Board of India (Issue and Listing of Non- Convertible Securities) Regulations, 2021 and circulars issued thereunder, as amended from time to time
State Government	The government of a state in India
Stock Exchange	NSE Social Stock Exchange
Year or Calendar Year	Unless the context otherwise requires, shall mean the 12 month period commencing from January 1 and ending on December 31.

*\*Notwithstanding the foregoing, the terms defined as part of “General Information”, “Risk Factors”, “Key Provisions of Memorandum of Association”, “Financial Information” and “Other Regulatory and Statutory Disclosures” on pages 17, 8, 169, 66, and 150, respectively of this Draft Fund-Raising Document shall have the meaning ascribed to them as part of the aforementioned sections.*

## **CERTAIN CONVENTIONS, USE OF FINANCIAL, INDUSTRY AND MARKET DATA AND CURRENCY OF PRESENTATION**

### **Certain Conventions**

All references to “India” contained in this Draft Fund Raising Document are to the Republic of India and its territories and possessions and all references herein to the “Government”, “Indian Government”, “GoI”, “Central Government” or the “State Government” are to the Government of India, central or state, as applicable.

Unless otherwise specified, any time mentioned in this Draft Fund Raising Document is in Indian Standard Time (“IST”). Unless indicated otherwise, all references to a ‘year’ in this Draft Fund Raising Document are to a calendar year.

### **Page Numbers**

Unless stated otherwise, all references to page numbers are to the page numbers of this Draft Fund Raising Document.

### **Presentation of Financial Information Financial Data**

Our Company’s financial year commences on April 1 of the immediately preceding calendar year and ends on March 31 of that particular calendar year. Accordingly, unless the context requires otherwise, all references to a particular financial year or fiscal are to the 12-month period commencing on April 1 of the immediately preceding Calendar Year and ending on March 31 of that particular Calendar Year and all references to a Year in this Draft Fund Raising Document are to a Calendar Year.

Unless stated otherwise or the context requires otherwise, the financial information in this Draft Fund-Raising Document is derived from our Audited Financial Statement. The Audited Financial Statement of the Company which comprise of the audited balance sheet as at March 31, 2025, March 31, 2024 and March 31, 2023, the audited Statement of income & expenditure for the financial years ended March 31, 2025, March 31, 2024 and March 31, 2023, the audited cash flow statement for the financial years ended March 31, 2025, March 31, 2024 and March 31, 2023, and the notes forming part of the financial statements for the financial years ended March 31, 2025, March 31, 2024 and March 31, 2023 and other explanatory information relating to such financial periods, have been prepared in accordance with Indian GAAP and have been audited by DBK ASSOCIATES, Chartered Accountant and are included in the section titled “*Financial Information*” on page 66 of this Draft Fund Raising Document.

### **Currency and Unit of Presentation**

All references to “Rupees” or “₹” or “INR” or “Rs.” are to Indian Rupee, the official currency of the Republic of India. Except stated otherwise, Our Company has presented certain numerical information in this Draft Fund Raising Document in ‘lakh’ and ‘crores’ units or in whole numbers. One lakh represents 100,000 and one crore represents 10,000,000. Certain figures contained in this Draft Fund Raising Document, including financial information, have been subject to rounding adjustments. Unless set out otherwise, all figures in decimals, including percentage figures, have been rounded off to two decimal points. In certain instances, (i) the sum or percentage change of such numbers may not conform exactly to the total figure given; and (ii) the sum of the numbers in a column or row in certain tables may not conform exactly to the total figure given for that column or row. Further, any figures sourced from third party industry sources may be rounded off to other than two decimal points to conform to their respective sources.

### **TIME**

Unless indicated otherwise, any time mentioned in this Draft Fund-Raising Document is in Indian Standard Time (“IST”)

### **USE OF INDUSTRY & MARKET DATA**

Unless stated otherwise, industry and market data and forecast used throughout this Draft Fund Raising Document was obtained from internal Company reports, data, websites, Industry publications report as well as Government Publications. Industry publication data and website data generally state that the information contained therein has been obtained from sources believed to be reliable, but that their accuracy and completeness and underlying assumptions are not guaranteed and their reliability cannot be assured.

Although, we believe industry and market data used in this Draft Fund Raising Document is reliable, such industry and market data has not been independently verified by us or the Advisor to the Issue or any of their affiliates. There are no standard data gathering methodologies in the industry in which we conduct our operations, methodologies, and assumptions may vary widely among different market and industry sources.

### **General Risk**

Investment in zero coupon zero principal instruments is risky, and investors should not invest any funds in such securities unless they can afford to take the risk attached to such investments. Investors are advised to take an informed decision and to read the risk factors carefully before investing in this offering. For taking a subscription decision, investors must rely on their examination of the issue including the risks involved in it.

Specific attention of investors is invited to statement of risk factors contained under section “*Risk Factors*” on page 8 of this Draft Fund Raising Document. These risks are not, and are not intended to be, a complete list of all risks and considerations relevant to the ZCZP Instruments or investor’s decision to purchase such securities.

## FORWARD LOOKING STATEMENTS

Certain statements contained in this Draft Fund Raising Document that are not statements of historical fact constitute “forward- looking statements”. Investors can generally identify forward-looking statements by terminology such as “aim”, “anticipate”, “believe”, “continue”, “could”, “estimate”, “expect”, “intend”, “may”, “objective”, “plan”, “potential”, “project”, “pursue”, “shall”, “seek”, “should”, “will”, “would”, or other words or phrases of similar import. Similarly, statements that describe our strategies, objectives, plans or goals are also forward-looking statements. All statements regarding our expected financial conditions, results of operations, social impacts, number of beneficiaries and prospects may be akin to forward-looking statements. These forward- looking statements include statements as to matters discussed in this Draft Fund Raising Document that are not historical facts.

These forward-looking statements are based on our current plans, estimates and expectations and actual results may differ materially from those suggested by such forward- looking statements. All forward-looking statements are subject to risks, uncertainties and assumptions about us that could cause actual results to differ materially from those contemplated by the relevant forward-looking statement. Important factors that could cause actual results, including our financial conditions and results of operations to differ from our expectations include, but are not limited to, the following:

- Reduction or discontinuation in the donations or grants received by us;
- Changes in applicable law governing corporate social responsibility policies;
- Failure to retain and attract professionals; and
- Impact of the COVID-19 pandemic or the outbreak of any new pandemic on our business and operations. For further discussion of factors that could cause our actual results to differ, see “*Risk Factors*” on page 8 of this Draft Fund Raising Document.

For further discussion of factors that could cause our actual results to differ, see “*Risk Factors*” on page 8 of this Draft Fund-Raising Document.

All forward-looking statements are subject to risks, uncertainties and assumptions about our Company that could cause actual results and valuations to differ materially from those contemplated by the relevant statement. Additional factors that could cause actual results, performance or achievements to differ materially include, but are not limited to, those discussed under the sections titled “*Our Business*” and “*Legal and Other Outstanding Litigation*” on pages 31 and 155, respectively of this Draft Fund Raising Document.

The forward-looking statements contained in this Draft Fund Raising Document are based on the beliefs of management, as well as the assumptions made by and information currently available to management. Although our Company believes that the expectations reflected in such forward-looking statements are reasonable at this time, it cannot assure investors that such expectations will prove to be correct or will hold good at all times. Given these uncertainties, investors are cautioned not to place undue reliance on such forward-looking statements and not to regard such statements as a guarantee of future performance. If any of these risks and uncertainties materialize, or if any of our Company’s underlying assumptions prove to be incorrect, our Company’s actual results of operations or financial condition could differ materially from that described herein as anticipated, believed, estimated or expected. All subsequent forward- looking statements attributable to our Company are expressly qualified in their entirety by reference to these cautionary statements.

Neither our Company, its Directors, its key managerial personnel, and officers, nor any of their respective affiliates have any obligation to update or otherwise revise any statements reflecting circumstances arising after the date hereof or to reflect the occurrence of underlying events, even if the underlying assumptions do not come to fruition.

## SECTION II – RISK FACTORS

*The following are the risks envisaged by the management of our Company which relate to our Company and the ZCZP Instruments. Potential investors should carefully consider all the risk factors stated in this Draft Fund Raising Document in relation to the ZCZP Instruments for evaluating our Company and the ZCZP Instruments before making any investment decision. Our Company believes that the factors described below represent the principal risks inherent in investing in the ZCZP Instruments but such risks are not exhaustive. Potential investors should also read the detailed information set out elsewhere in this Draft Fund Raising Document and reach their own views prior to making any investment decision.*

*If any one of the following stated risks actually occurs, our Company's business, financial conditions, results of operations, and cash flows could suffer. These risks and uncertainties are not the only issues that our Company faces. Additional risks and uncertainties not presently known to our Company or that our Company currently believes to be immaterial may also have a material adverse effect on its financial condition or business. Unless specified or quantified in the relevant risk factors, our Company is not in a position to quantify the financial or other implications of any risk mentioned herein below.*

### **Internal Risk Factors**

#### **1. Financial Sustainability Risk: Dependency on Limited Funding Sources**

Risk Factor: The Sabuj Sangha's heavy reliance on a limited number of funding sources, such as grants and donations, poses a significant risk to its financial sustainability. Any disruption or reduction in these funding streams could hinder the organization's capacity to effectively implement its programs and initiatives. This, in turn, may jeopardize its mission of community mobilization, training, and workshops aimed at promoting sustainable livelihoods among rural and tribal populations.

Mitigation Strategy:

- **Diversify Funding Sources:** Expand the organization's funding portfolio by exploring alternative revenue streams, such as corporate social responsibility (CSR) partnerships, individual donor programs, and income-generating activities.
- **Develop Strategic Partnerships:** Collaborate with government agencies, foundations, and private sector organizations to secure multi-year funding agreements and reduce dependence on single-source contributions.
- **Strengthen Grant Writing and Fundraising Capacity:** Invest in staff training and resources to enhance grant writing and fundraising capabilities, increasing the chances of securing larger and more diverse funding.
- **Create a Financial Reserve:** Allocate a portion of annual revenue to build a financial reserve or contingency fund, providing a buffer during periods of funding instability.
- **Impact Measurement and Reporting:** Enhance transparency and showcase the impact of programs through regular reports and success stories, boosting donor confidence and attracting new funding opportunities.

#### **2. Dependency on Top Donors:**

Risk Factor: Sabuj Sangha recognizes the inherent risk of over-reliance on its top donors, which can threaten both financial sustainability and organizational autonomy. Depending heavily on a small group of donors increases the organization's vulnerability to funding fluctuations, shifts in donor priorities, and changes in economic conditions. Past instances have highlighted the impact of donor dependency, leading to funding gaps, program disruptions, and reduced flexibility in decision-making.

Mitigation Strategy:

To mitigate the risk of dependency on top donors, The Asha Kiran Mahila Vikas Sanstha adopts a multifaceted approach aimed at diversifying its funding base and enhancing financial resilience. The organization actively seeks to expand its donor network by implementing targeted fundraising strategies that engage individual donors, corporate sponsors, government grants, and philanthropic foundations. Building long-term partnerships through transparent communication and consistent impact reporting strengthens donor trust and loyalty. To safeguard against funding shortfalls, the organization establishes reserve funds and develops contingency plans, ensuring financial stability during periods of donor withdrawal or reduced contributions. Additionally, exploring innovative funding models, such as social enterprise initiatives and fee-based services, creates alternative income streams, reducing reliance on traditional donor contributions. By continuously strengthening its fundraising capacity and showcasing the measurable outcomes of its programs, the organization fosters a sustainable and diversified financial foundation.

#### **3. Self-Employment Challenges for Beneficiaries post-training**

Risk: A significant challenge faced by Sabuj Sangha is convincing beneficiaries to initiate crop production independently after completing their training. Many trainees struggle to begin growing crops on their own due to the lack of access to raw materials and the necessary support services. Without continued assistance

from the organization, these individuals often find it difficult to transition from training to selfemployment, which undermines the effectiveness of the program.

Mitigation: To address this challenge, the organization takes a proactive approach by offering comprehensive support to beneficiaries. This includes supplying the required raw materials, providing detailed guidance on crop cultivation, and assisting with the collection and marketing of the produce once it is ready. By purchasing the crops from the beneficiaries at fair market value, the organization ensures that they receive compensation for their work, which further motivates them to continue their agricultural activities. This strategy not only facilitates the transition to self-employment but also promotes the sustainability of these opportunities, contributing to the long-term empowerment and economic inclusion of beneficiaries across different regions.

#### **4. *Monitoring & Potential Changes in Board of the Working of Society***

Risk Description: Future changes in the board of Sabuj Sangha could pose a risk to the organization's operations and decision-making processes. The introduction of new board members or changes in the composition of the board may disrupt the continuity of leadership, affecting strategic decisions and organizational stability. This risk could hinder the organization's ability to execute its mission effectively.

Mitigation Strategy: To ensure continuity and stability despite potential changes in the board, Sabuj Sangha has established a robust governance framework. This framework provides clear guidelines for leadership transitions and decision-making processes. Additionally, a comprehensive onboarding process for new board members ensures that they are well-acquainted with the organization's vision, mission, and operational structures, thereby minimizing disruptions and ensuring a smooth transition during periods of change.

#### **5. *Monitoring and Evaluation Risk: Ensuring Effective Program Assessment***

Risk Description: Inadequate monitoring and evaluation practices present a risk to the ability of Sabuj Sangha to accurately assess the effectiveness and impact of its programs. Without clear, measurable objectives and robust evaluation frameworks, the organization may struggle to demonstrate the value of its work and make informed decisions regarding program improvements and resource allocation.

Mitigation Strategy: Sabuj Sangha has established clear, measurable program objectives with specific indicators to track progress and assess impact. The organization employs both quantitative and qualitative data collection methods, such as surveys, interviews, and focus groups, to gain a comprehensive understanding of program outcomes. Regular reviews and revisions of monitoring and evaluation frameworks based on feedback and lessons learned ensure their ongoing relevance and effectiveness by sharing evaluation results with stakeholders, the organization fosters transparency and builds support for its initiatives.

#### **6. *Data Security and Privacy Risk: Unauthorized Access to Personal Information***

Risk Description: The collection and storage of personal data expose Sabuj Sangha to the risk of unauthorized access. A breach in data security could result in the exposure of sensitive information, leading to privacy violations, identity theft, or other malicious activities that could harm the organization's credibility and trustworthiness.

Mitigation Strategy: Sabuj Sangha implements robust data security measures, including encryption technologies, firewalls, and strict access controls to protect personal information. Regular security audits and vulnerability assessments help identify and address potential weaknesses. Staff receive ongoing training on best practices for data security, and clear policies and procedures for incident response and breach notification are in place to minimize the impact of any security incidents and ensure compliance with relevant regulations.

#### **7. *Reputation Risk: Negative Public Perception or Media Scrutiny***

Risk Description: Sabuj Sangha is exposed to the risk of negative public perception or media scrutiny, which could arise from allegations of misconduct, mismanagement, or failure to deliver on its mission. Damage to the organization's reputation could erode public support, deter potential donors, and hinder the ability to attract funding or partners.

Mitigation Strategy: To safeguard its reputation, Sabuj Sangha prioritizes transparency, accountability, and ethical conduct in all its activities. The organization has implemented strong governance and risk management practices to prevent and mitigate reputational risks. A clear code of conduct and ethical guidelines ensure that staff, volunteers, and board members adhere to high standards of integrity. Proactive communication with stakeholders about the organization's mission, impact, and successes helps build trust,

while crisis communication plans allow for a swift and transparent response to any negative publicity.

**8. *Partnership Risk: Dependence on Unreliable or Uncommitted Partners***

Risk Description: Although Sabuj Sangha carries out most of its activities independently, it does rely on corporate sponsors to support certain programs and initiatives. This presents a potential risk if the organization were to become dependent on unreliable or uncommitted partners, which could lead to delays, disruptions, or the failure to meet program objectives.

Mitigation Strategy: As the organization does not heavily depend on external partners, this risk is minimal. However, to ensure the smooth functioning of collaborative efforts, Sabuj Sangha carefully evaluates its corporate sponsors and maintains strong communication to ensure alignment on goals and expectations. This approach minimizes any risks related to unreliable partnerships.

**9. *Technology Risk: Vulnerability to Cyber Threats or System Failures***

Risk Description: While Sabuj Sangha's reliance on technology for data management, communication, and program delivery is minimal, any breach of data security or system failures could disrupt operations and undermine stakeholder confidence.

Mitigation Strategy: Sabuj Sangha prioritizes cybersecurity measures to protect its IT infrastructure, networks, and data. Given that the organization's reliance on IT systems is relatively low, it remains confident in its ability to manage any risks related to cyber threats or system failures. Regular security assessments and staff training help mitigate potential vulnerabilities, ensuring that the organization's systems remain secure.

**10. *Risks Associated with Non-Utilization of Funds: A Threat to Achieving Social Impact***

Risk Description: There is a risk that funds raised by Sabuj Sangha may not be utilized as planned due to changes in project requirements, external circumstances, or unforeseen challenges. This could lead to delays in project activities and discrepancies between planned and actual fund utilization, potentially hindering the achievement of social impact.

Mitigation Strategy: To mitigate this risk, Sabuj Sangha has established a comprehensive project monitoring and evaluation system. This system tracks project progress and ensures that funds are used effectively. The organization maintains a strong focus on transparency and accountability, providing regular reports on financial and project activities to stakeholders. With extensive experience in managing such programs, the organization is well-equipped to handle unforeseen challenges and ensures that funds are utilized efficiently to achieve the desired social outcomes.

**11. *Governance Risk: Lack of Board Oversight and Governance Controls***

Risk Description: Inadequate board oversight or weak governance controls pose a significant risk to Sabuj Sangha, potentially leading to conflicts of interest, ethical breaches, or mismanagement of resources. Such deficiencies can undermine the organization's integrity, accountability, and the trust of stakeholders.

Mitigation Strategy: To address this, the organization has implemented a robust governance framework, clearly defining the roles and responsibilities of board members and senior leadership. Strict governance policies, procedures, and ethical codes are in place to promote transparency and accountability. Regular board evaluations and performance assessments help identify areas for improvement. Board members with diverse expertise are recruited to ensure effective oversight, and continuous training is provided to enhance their capacity in governance and fiduciary responsibilities.

**12. *Compliance Risk: Failure to Meet Reporting and Regulatory Requirements***

Risk Description: Sabuj Sangha faces the risk of non-compliance with regulatory or reporting obligations set by government authorities, funding bodies, or industry standards. This could lead to penalties, loss of funding, or reputational damage.

Mitigation Strategy: The organization has established a comprehensive compliance management system to ensure timely and accurate submissions of required reports and documentation. Designated compliance staff monitor regulatory requirements and deadlines, and internal controls and audits are regularly conducted. External audits validate compliance, while open communication with regulatory bodies ensures proactive resolution of any compliance issues.

**13. *Human Resources Risk: Talent Attrition and Succession Planning***

Risk Description: Talent attrition, especially the departure of key personnel or experienced staff, can disrupt operations and impact the continuity of programs. Poor management of talent retention and succession planning may lead to a loss of institutional knowledge and a negative impact on the organization's performance.

Mitigation Strategy: The organization places high importance on talent management by offering competitive compensation, professional development opportunities, and clear career advancement paths. Regular staff engagement surveys and exit interviews help identify retention challenges, while succession plans are in place for critical roles. Mentorship programs and leadership development initiatives help groom internal talent for future positions.

#### **14. *Intended Outcome for the Programs Not Achieved***

Risk Description: The organization risks not achieving its desired program outcomes, which could undermine its mission of empowering beneficiaries. Instances where program objectives are not fully met may lead to reduced beneficiary satisfaction and a potential loss of funding or support.

Mitigation Strategy: Sabuj Sangha implements adaptive management strategies, setting realistic program goals based on comprehensive needs assessments. Continuous monitoring of program progress allows for timely adjustments to meet emerging challenges. Engaging stakeholders during program design and evaluation ensures alignment with community needs, increasing the effectiveness and sustainability of the programs.

#### **15. *Risk Related to Foreign Contributions/Donations Received by the Organization***

Risk Description: The organization faces a risk of reliance on foreign donations, which may be affected by fluctuations in international regulations, currency exchange rates, or geopolitical factors. While previous foreign contributions have been stable, funding volatility could disrupt operations and financial stability.

Mitigation Strategy: The organization mitigates this risk by diversifying its funding sources, seeking support from both domestic and international donors. Partnerships with long-term foreign donors and currency hedging strategies help manage potential fluctuations. Transparent communication with donors and alignment with their priorities builds donor confidence, ensuring the sustainability of funding.

#### **16. *Effect on the Object of the Issue if the Entire Issue is Not Subscribed***

Risk Description: If the organization fails to meet its funding objectives, it may face delays, reduced scope, or discontinuation of planned activities. This could result in financial losses, missed opportunities, and reputational damage.

Mitigation Strategy: The organization conducts thorough feasibility studies and careful project planning to align funding objectives with program goals. Contingency plans and alternative funding strategies ensure that the organization remains adaptable, while transparent communication with stakeholders keeps them informed about the progress of fundraising efforts. The program is scalable, allowing adjustments based on available funding.

#### **17. *Unintended Consequences of the NPO's Work and Proposed Mitigation Strategies***

Risk Description: The NPO acknowledges the potential for unintended consequences, such as dependency on services, social stigmatization, or environmental impact. Past incidents have shown cases of unintended beneficiaries or displacement of local initiatives.

Mitigation Strategy: To mitigate these risks, the NPO conducts thorough impact assessments and gathers feedback from stakeholders to address any negative outcomes. Participatory approaches ensure that the affected communities are involved in decision-making. The NPO prioritizes sustainability and ethical considerations in its programs, collaborating with local partners and following best practices to minimize any unintended consequences.

#### **18. *Non-Utilization of Funds Raised Through the Issue***

Risk Description: The organization faces the risk of not utilizing funds effectively as outlined in the fundraising documents, potentially leading to missed impact opportunities, financial losses, and reputational harm.

Mitigation Strategy: To mitigate this risk, the organization develops detailed project budgets and follows strict accountability mechanisms to ensure proper fund allocation and utilization. Regular audits, internal controls, and oversight ensure transparency and the proper use of funds. This helps reinforce stakeholder

trust and minimizes the possibility of fund mismanagement.

**19. *Risks Associated with Consumer Preferences***

Risk Description: Shifts in consumer preferences may impact on the demand for the NPO's programs, services, or products. Changes in societal values, market trends, or behavior could affect the relevance and sustainability of the NPO's offerings.

Mitigation Strategy: The NPO stays proactive by conducting market research and adapting its services based on evolving consumer preferences. Feedback from beneficiaries, stakeholders, and target audiences informs program adjustments. The NPO fosters a culture of flexibility, innovation, and continuous improvement, ensuring that its offerings remain relevant and sustainable in the face of changing preferences

**20. *We are exposed to various operational risks including the risk of fraud and other misconduct by employees or outsiders.***

Like any other non-profit organisations we are also exposed to various operational risks which include the risk of fraud or misconduct by our employees or even an outsider, unauthorized transactions by employees or third parties, misreporting and non-compliance of various statutory and legal requirements and operational errors. As on date of this Draft Fund Raising Document, our Company has not faced any fraud or misconduct by our employees or outsiders, nor have there been any unauthorized transactions by our employees or third parties, or any instances of misreporting and non-compliance of various statutory and legal requirements and operational errors.

It may not be always possible to deter employees from the misconduct or the precautions we take to detect and prevent these activities may not be effective in all cases. Such misconduct could result in misappropriation of funds, deviation from our programs, failure to achieve the intended social impact, operational risks, and losses and may also invite regulatory penalties and actions. Any such instances of employee misconduct or fraud, the improper use or disclosure of confidential information, could resulting regulatory and legal proceedings and may harm our reputation and also our operations; there can be no assurance that we will not face any such instances in the future.

To proactively address potential risks, we are dedicated to cultivating a culture anchored in ethics and accountability throughout our organization. In addition, our Company's HR policy requires strict adherence to zero tolerance & whistle blower policies that intends to address serious concerns (frauds and misconduct) that could have grave impact on the operations and performance of the business of the Company. If our employees engage in any misconduct which is brought to our notice, we take strict action against such employees, including but not limited to termination, filling of complaint before the relevant forum, etc.

Our commitment to transparency, diligence, and core values serves as a robust shield against the likelihood of fraud and misconduct, ultimately preserving the integrity of our operations and earning the trust of our stakeholder.

**21. *The objects of the Issue have not been appraised by any bank or financial institution. Our funding requirements and proposed deployment of the Net Proceeds are based on management estimates and may be subject to change based on various factors, some of which are beyond our control. Any variation in the utilization of the Net Proceeds or in the terms of the conditions as disclosed in this Draft Fund Raising Document would be subject to certain compliance requirements, including prior shareholders' approval.***

We intend to use the Net Proceeds of the Issue for the purpose as described in "*Objects of the Issue*" on page 19 of this Draft Fund Raising Document. At this stage, we cannot determine with any certainty if we would require the Net Proceeds to fund any other expenditure or any exigencies arising out of changes in our competitive environment, business conditions, economic conditions or other factors beyond our control. Our funding requirements and deployment of the Net Proceeds are based on internal management estimates and current market conditions, and have not been appraised by any bank or financial institution or other independent agency. It is subject to the provisions of relevant laws or regulations. We operate in an industry which is dependent on donors and grants, and may need to revise our estimates from time to time based on changes in external circumstances or costs, or changes in other financial conditions, business or strategy. This may entail rescheduling, revising or cancelling planned expenditure and funding requirements at our discretion. For details, see "*Objects of the Issue*" on page 19 of this Draft Fund Raising Document. Additionally, various risks and uncertainties, including those set forth in this "*Risk Factors*" section, may limit or delay our efforts to use the Net Proceeds to achieve growth. To mitigate the risk of non-compliance due to variations in Net Proceeds utilization, the Company will establish clear and robust internal controls and reporting mechanisms to ensure that deviations are properly documented, approved, and in line with regulatory requirements.

22. *There could be unintended consequences of our operations under our programmes.*

Our programmes could have unintended negative outcomes.

- **Economic Displacement:** New businesses supported by the program might inadvertently harm existing local businesses. Mitigation includes market research and community consultations to understand the local economic landscape.
- **Overdependence:** Beneficiaries might become overly reliant on the support provided, hindering long-term self-sufficiency. Mitigation involves focusing on sustainable models and exit strategies for beneficiaries.
- **Societal Tensions:** Standardized programs in these districts will bring more women in the workforce and male dominated enterprises. This might overlook local cultural nuances and lead to intra-family and gender-based conflicts. Mitigation includes tailoring programs to local contexts and involving Women Self-help Group (SHG) collectives in the planning and implementation process. These risks and unintended consequences require careful consideration and proactive management to ensure the success and sustainability of the project.

Please see the details of the programmes implemented by us and the challenges faced by us along with the mitigation strategies:

Programme Name	Challenges	Mitigation Strategy / Plan
<p><b>Promoting Sustainable and Environmentally Resilient Livelihood Practices</b></p>	<p><b>Community Resistance Challenges:</b> Resistance due to cultural habits, lack of understanding, or perceived threats to traditional livelihoods.</p> <p><b>Climate Change Uncertainty Challenges:</b> Unpredictable climate patterns could undermine the success of resilient practices.</p>	<p><b>Stakeholder Engagement:</b> Conduct community consultations to involve locals in decision-making and incorporate their input into program design.</p> <p><b>Awareness Campaigns:</b> Educate communities on the long-term benefits of sustainable practices using culturally relevant approaches, success stories, and local champions.</p> <p><b>Demonstration Projects:</b> Implement pilot projects that visibly showcase the economic and environmental benefits of the new practices.</p> <p><b>Incentives and Support:</b> Provide incentives, such as subsidies, tools, or training, to ease the transition to new practices.</p> <p><b>Climate Risk Assessment:</b> Integrate climate modelling and risk assessments into the planning process to predict and adapt to variability.</p> <p><b>Diversified Practices:</b> Promote diversified livelihood strategies that are less susceptible to climate variability (e.g., agroforestry, mixed farming, or alternative income streams like eco-tourism).</p> <p><b>Resilient Techniques:</b> Emphasize climate-resilient practices, such as drought-resistant crops, water conservation technologies, and soil health improvement methods.</p> <p><b>Monitoring and Adaptation:</b> Establish mechanisms for continuous monitoring and adaptive management to refine practices as conditions change.</p>

	<p><b>Economic Viability</b>  <b>Challenges:</b> Transition to sustainable livelihoods may impose financial strain or lack immediate profitability.</p> <p><b>Policy and Regulatory Risks</b>  <b>Challenges:</b> Weak or inconsistent policies may hinder the adoption of sustainable practices.</p> <p><b>Resource Scarcity</b>  <b>Challenges:</b> Limited availability of land, water, or other resources required for sustainable practices.</p>	<p><b>Financial Support:</b> Provide grants, low-interest loans, or micro financing to enable initial investments in sustainable practices.</p> <p><b>Market Linkages:</b> Establish connections to markets that reward sustainable products (e.g., organic or fair-trade certifications).</p> <p><b>Training Programs:</b> Offer skill-building initiatives to enhance the productivity and profitability of sustainable livelihoods.</p> <p><b>Income Stabilization:</b> Develop programs to provide transitional income support during the adoption phase.</p> <p><b>Advocacy and Policy Engagement:</b> Collaborate with government agencies to strengthen environmental policies and regulations that support sustainable practices.</p> <p><b>Policy Alignment:</b> Align initiatives with existing national and regional development frameworks to ensure consistency with broader goals.</p> <p><b>Capacity Building:</b> Build the capacity of local governance structures to implement and monitor sustainable livelihood programs effectively.</p> <p><b>Public-Private Partnerships:</b> Foster partnerships with the private sector to drive investments and policy advocacy for sustainable practices.</p> <p><b>Resource Mapping:</b> Conduct detailed assessments of resource availability to identify constraints and opportunities for sustainable practices.</p> <p><b>Efficient Resource Use:</b> Promote practices that optimize resource use, such as precision farming, water harvesting, and integrated land management.</p> <p><b>Rehabilitation Initiatives:</b> Invest in ecosystem restoration efforts (e.g., reforestation, soil restoration) to enhance resource availability.</p> <p><b>Community Resource Management:</b> Encourage collective resource management systems, such as community water management or shared grazing systems, to ensure equitable and sustainable resource use.</p>
--	---	---

Programme Name	Challenges	Mitigation Strategy / Plan
<p data-bbox="188 147 547 203"><b>Transforming Government Schools into SMART Schools</b></p>	<p data-bbox="635 147 1050 327"><b>Infrastructure and Technology Gaps Challenges:</b> Poor or inadequate infrastructure (e.g., unreliable electricity, poor internet connectivity) can hinder SMART technology implementation.</p> <p data-bbox="635 999 1034 1122"><b>Teacher Training and Readiness Challenges:</b> Teachers may lack the skills or readiness to effectively use digital tools.</p> <p data-bbox="635 1630 1066 1814"><b>Cost Overruns and Budget Constraints Challenges:</b> Budgetary issues could hinder full implementation or long-term sustainability of SMART schools.</p>	<p data-bbox="1082 147 1497 327"><b>Infrastructure Assessment:</b> Conduct a thorough baseline survey of existing infrastructure to identify specific gaps in electricity, internet, and physical facilities.</p> <p data-bbox="1082 331 1497 477"><b>Renewable Energy Solutions:</b> Introduce solar panels or other renewable energy systems to provide reliable power in areas with inconsistent electricity.</p> <p data-bbox="1082 481 1497 660"><b>Local Connectivity Solutions:</b> Partner with internet service providers to deploy affordable and scalable solutions, such as satellite internet or community Wi-Fi networks, in underserved areas.</p> <p data-bbox="1082 665 1497 810"><b>Phased Implementation:</b> Start with schools that have the basic infrastructure to serve as pilot sites, and expand as resources and capabilities improve.</p> <p data-bbox="1082 815 1497 938"><b>Maintenance Plans:</b> Develop a robust maintenance strategy to ensure long-term operability of technology infrastructure.</p> <p data-bbox="1082 994 1497 1173"><b>Comprehensive Training Programs:</b> Provide hands-on training for teachers in digital literacy, SMART tools, and e-pedagogy through workshops and online resources.</p> <p data-bbox="1082 1178 1497 1323"><b>Continuous Professional Development:</b> Establish ongoing mentoring, refresher courses, and peer learning opportunities to keep teachers updated on advancements.</p> <p data-bbox="1082 1328 1497 1473"><b>Change Management:</b> Conduct awareness programs to address resistance by highlighting the benefits of SMART education for teachers and students.</p> <p data-bbox="1082 1478 1497 1601"><b>Support Networks:</b> Create a network of tech-savvy teachers who can provide guidance and technical support to their peers.</p> <p data-bbox="1082 1628 1497 1751"><b>Cost-Benefit Analysis:</b> Develop a detailed financial plan with cost estimates and prioritize spending on high-impact components.</p>
Programme Name	Challenges	Mitigation Strategy / Plan

	<p><b>Unequal Access</b>  <b>Challenges:</b> Rural and low-income areas may face barriers to accessing technology, exacerbating inequalities.</p> <p><b>Privacy and Data Security</b>  <b>Challenges:</b> Digital platforms for education raise concerns about protecting student data, especially in areas with weak data protection laws.</p>	<p><b>Public-Private Partnerships:</b> Collaborate with private organizations, NGOs, and international donors to co-finance the initiative.</p> <p><b>Budget Efficiency:</b> Opt for cost-effective solutions, such as open-source software, refurbished hardware, and bulk purchasing agreements.</p> <p><b>Revenue Generation:</b> Introduce minor revenue-generating activities (e.g., evening computer literacy classes for the community) to support maintenance costs.</p> <p><b>Government Funding Advocacy:</b> Advocate for increased government allocations by demonstrating the long-term educational and economic benefits of SMART schools.</p> <p><b>Targeted Resource Allocation:</b> Prioritize funding and support for schools in rural and underserved regions. <b>Mobile Solutions:</b> Deploy mobile digital classrooms or technology-equipped buses to reach remote areas. <b>Community Partnerships:</b> Engage local communities in the design and implementation of SMART initiatives to ensure contextual relevance and equitable access. <b>Digital Equity Policies:</b> Advocate for national or regional policies that prioritize equitable distribution of resources and technology.</p> <p><b>Monitoring and Feedback:</b> Establish mechanisms to track disparities and adjust strategies to address gaps as they emerge.</p> <p><b>Data Protection Policies:</b> Develop and enforce strict data protection guidelines aligned with international standards, such as GDPR.</p> <p><b>Secure Platforms:</b> Choose digital platforms that prioritize data encryption, user authentication, and secure storage.</p> <p><b>Teacher and Staff Training:</b> Train teachers and school administrators on the importance of data privacy and the proper use of digital tools.</p> <p><b>Parental Consent:</b> Ensure informed consent from parents or guardians before collecting or using student data.</p> <p><b>Regular Audits:</b> Conduct periodic audits of digital systems to identify and address vulnerabilities in data security.</p>
--	---	---

<p><b>Ensuring Education and Protection for At-Risk Children</b></p>	<p><b>Insecurity and Conflict Challenges:</b> Violence and instability in conflict zones can disrupt educational initiatives and threaten children’s safety.</p> <p><b>Social Stigma and Exclusion Challenges:</b> Marginalized children may face discrimination that prevents them from accessing education.</p>	<p><b>Conflict-Sensitive Planning:</b> Design education programs that account for local security risks, such as mobile or community-based learning in safer areas. <b>Safe Zones:</b> Establish and maintain safe learning spaces that are protected from violence and conflict. Collaborate with humanitarian organizations to secure these areas. <b>Early Warning Systems:</b> Work with local communities to implement mechanisms for monitoring and responding to potential security threats. <b>Distance Learning Solutions:</b> Use technology such as radio, online platforms, or offline digital resources to provide education in conflict-affected areas where physical attendance is unsafe. <b>Advocacy for Peace-building:</b> Engage in advocacy efforts that link education with peace-building to reduce conflict and violence in the long term. <b>Inclusive Policies:</b> Advocate for policies that prioritize inclusive education, ensuring access for all children regardless of gender, ethnicity, disability, or socioeconomic background. <b>Community Awareness Campaigns:</b> Conduct campaigns to challenge societal norms and reduce stigma toward marginalized groups.</p>
	<p><b>Resource Limitations Challenges:</b> Resource constraints can hinder the availability of educational materials, infrastructure, and trained staff.</p>	<p><b>Peer Mentoring and Role Models:</b> Promote programs that pair at-risk children with peer mentors or community role models who can encourage participation and foster a sense of belonging. <b>Culturally Relevant Education:</b> Tailor curricula and teaching methods to reflect the cultural and linguistic diversity of marginalized groups. <b>Scholarships and Incentives:</b> Provide scholarships, transportation, or meal programs to reduce barriers for excluded children.</p>

### **Psychosocial Trauma**

**Challenges:** Trauma experienced by at-risk children can impact their ability to learn and participate in education programs.

### **Policy Gaps**

**Challenges:** Fragmented or inadequate policies can hinder the coordination and effectiveness of education and protection efforts.

**Public-Private Partnerships:** Collaborate with NGOs, international organizations, and the private sector to mobilize resources for education programs.

**Community-Based Initiatives:** Engage local communities in developing and maintaining cost-effective educational infrastructure (e.g., community schools).

**Volunteer Networks:** Recruit and train community volunteers to support teaching and administrative roles in resource-limited areas.

**Low-Cost Learning Tools:** Use affordable or open-source educational materials and technology to provide access to quality learning.

**Resource Sharing:** Establish systems for sharing resources, such as libraries or communal computer labs, across multiple schools or communities.

**Trauma-Informed Education:** Train teachers and staff to recognize signs of trauma and adopt trauma-sensitive teaching approaches.

**Psychosocial Support Services:** Provide access to counsellors, social workers, and child psychologists to address mental health needs.

**Safe and Supportive Environments:** Create welcoming and non-threatening school environments where children feel secure and supported.

**Play and Art Therapy:** Incorporate therapeutic activities like sports, music, and art into educational programs to help children process their experiences.

**Parental Engagement:** Involve parents and caregivers in psychosocial support programs to ensure children receive consistent care both at home and in school.

**Policy Advocacy:** Advocate for comprehensive national policies that prioritize education and protection for at-risk children.

**Coordination Mechanisms:** Foster collaboration between local authorities, NGOs, and international agencies to streamline efforts and reduce overlap. **Capacity Building:** Train government officials and local stakeholders to implement and enforce policies effectively.

**Monitoring and Accountability:** Establish systems to monitor policy implementation and hold stakeholders accountable for achieving program

		<p>goals.</p> <p><b>Data Collection and Analysis:</b> Collect and analyse data on at-risk children to inform evidence-based policy decisions and program designs.</p>
<p><b>Expanding Healthcare Services in Remote Communities</b></p>	<p><b>Logistical Challenges</b></p> <p><b>Challenges:</b> Poor infrastructure (e.g., bad roads, lack of transportation) can hinder consistent delivery of healthcare services.</p>	<p><b>Infrastructure Development:</b> Collaborate with governments and development organizations to improve roads, transportation, and communication infrastructure in remote areas.</p> <p><b>Mobile Clinics:</b> Deploy mobile healthcare units equipped to deliver services in areas with limited infrastructure.</p> <p><b>Telemedicine Solutions:</b> Use telemedicine technology to connect patients in remote areas with healthcare professionals in urban centres.</p> <p><b>Community-Based Care:</b> Train local community members to provide basic healthcare services, reducing reliance on external access.</p> <p><b>Partnerships with NGOs:</b> Work with non-governmental organizations to ensure logistical support and resource delivery to inaccessible areas.</p>

	<p><b>Healthcare Workforce Shortage</b>  <b>Challenges:</b> A lack of skilled healthcare professionals in rural areas can undermine the effectiveness of healthcare expansion.</p> <p><b>Cultural Barriers</b>  <b>Challenges:</b> Resistance to health initiatives due to cultural beliefs, mistrust of modern medicine, or historical inequalities in healthcare access.</p> <p><b>Financial Sustainability</b>  <b>Challenges:</b> Ensuring long-term funding and maintaining services in remote areas can be difficult, particularly if reliant on external support.</p> <p><b>Epidemics or Health Crises</b>  <b>Challenges:</b> Disease outbreaks or unexpected health crises can strain healthcare systems and disrupt</p>	<p><b>Incentives for Healthcare Workers:</b> Provide financial incentives, housing, and career development opportunities to attract healthcare workers to remote areas.</p> <p><b>Training and Up skilling:</b> Develop training programs for local community members to become community health workers or mid-level healthcare providers.</p> <p><b>Rotation Systems:</b> Implement rotation systems where healthcare professionals periodically work in remote areas.</p> <p><b>Task Shifting:</b> Allow non-physician health workers to take on certain responsibilities, such as vaccinations or health education, under supervision.</p> <p><b>Remote Support:</b> Equip local health workers with digital tools and telemedicine support to access advice from specialists.</p> <p><b>Community Engagement:</b> Involve local leaders, elders, and influencers in healthcare planning and decision-making to build trust and cultural relevance.</p> <p><b>Cultural Sensitivity Training:</b> Train healthcare workers to understand and respect local customs, beliefs, and languages.</p> <p><b>Health Education Campaigns:</b> Use culturally tailored approaches, such as storytelling or local media, to raise awareness of the benefits of modern healthcare.</p> <p><b>Integrated Medicine:</b> Where appropriate, incorporate traditional medicine practices alongside modern healthcare to increase acceptance.</p> <p><b>Feedback Mechanisms:</b> Establish systems for communities to provide feedback on healthcare initiatives to ensure responsiveness to their needs and concerns.</p> <p><b>Government Support:</b> Advocate for increased government funding and budget allocation for rural healthcare services.</p> <p><b>Public-Private Partnerships:</b> Partner with private sector organizations, philanthropic entities, and NGOs to mobilize resources.</p> <p><b>Cost-Effective Solutions:</b> Focus on cost-effective measures, such as preventive care and community health worker programs, to reduce long-term costs.</p> <p><b>Local Revenue Generation:</b> Explore community-driven financing models, such as micro insurance schemes or small service fees, to supplement funding.</p>
--	---	---

	<p>planned expansions.</p>	<p><b>Sustainability Planning:</b> Build sustainability into program design by prioritizing scalable and replicable models.</p> <p><b>Emergency Preparedness:</b> Develop contingency plans and stockpile essential supplies for responding to epidemics or crises.</p> <p><b>Surveillance Systems:</b> Strengthen health surveillance to detect and respond to outbreaks early.</p> <p><b>Community Education:</b> Educate communities on preventive measures for common diseases and promote early reporting of symptoms.</p> <p><b>Flexible Workforce:</b> Train healthcare workers to respond to a variety of health crises, enabling them to adapt during emergencies.</p> <p><b>Partnerships with Health Agencies:</b> Collaborate with national and international health agencies to access additional support during crises.</p> <p><b>Cross-Cutting Strategies:</b></p> <p><b>Monitoring and Evaluation:</b> Establish robust systems to monitor progress, evaluate outcomes, and adapt strategies based on data and feedback.</p> <p><b>Integrated Service Delivery:</b> Combine healthcare expansion with complementary services, such as nutrition programs, sanitation initiatives, and education, to address underlying health determinants.</p> <p><b>Community Ownership:</b> Foster community ownership of healthcare programs to ensure sustainability and alignment with local needs.</p> <p><b>Technology Utilization:</b> Leverage technology to optimize logistics, manage resources, and improve service delivery in remote areas.</p>
<b>Programme Name</b>	<b>Challenges</b>	<b>Mitigation Strategy / Plan</b>

<p><b>Fostering Sustainable Management and Conservation of Natural Resources</b></p>	<p><b>Political and Governance Challenges</b>  <b>Challenges:</b> Weak governance, corruption, or political instability can undermine sustainable resource management.</p> <p><b>Conflicting Interests</b>  <b>Challenges:</b> Conservation goals may conflict with local economic activities, such as agriculture, logging, or mining.</p> <p><b>Funding and Resource Availability</b>  <b>Challenges:</b> Conservation projects often rely on significant funding, which may not always be sustainable.</p>	<p><b>Strengthen Institutions:</b> Build the capacity of local and national institutions responsible for natural resource management through training and resources.</p> <p><b>Transparency and Accountability:</b> Establish transparent systems for decision-making, resource allocation, and enforcement, such as public reporting and independent audits.</p> <p><b>Anti-Corruption Measures:</b> Implement anti-corruption policies and mechanisms, including whistleblower protections and strict penalties for violations.</p> <p><b>Community Oversight:</b> Encourage community-based monitoring of resource use and conservation efforts to ensure local accountability.</p> <p><b>Advocacy and Awareness:</b> Advocate for political stability and prioritize environmental governance in national agendas through partnerships with civil society organizations.</p> <p><b>Inclusive Planning:</b> Involve all stakeholders, including local communities, industries, and government, in resource management planning to address competing interests.</p> <p><b>Alternative Livelihoods:</b> Provide economic incentives and training for sustainable livelihood options, such as eco-tourism, sustainable agriculture, or renewable energy.</p> <p><b>Benefit-Sharing Mechanisms:</b> Ensure that communities derive tangible benefits from conservation efforts (e.g., revenue sharing from protected areas or payments for ecosystem services).</p> <p><b>Zoning and Buffer Zones:</b> Implement zoning regulations that balance conservation and economic activities by designating areas for sustainable use and strict protection.</p> <p><b>Conflict Resolution Mechanisms:</b> Establish platforms for dialogue and conflict resolution between conservationists and stakeholders with competing interests.</p> <p><b>Diversified Funding Sources:</b> Secure funding from a mix of public, private, and international sources to reduce reliance on any single donor.</p> <p><b>Payment for Ecosystem Services:</b> Implement programs where beneficiaries of ecosystem services (e.g., clean water, carbon</p>
--	---	--

	<p><b>Environmental Degradation Challenges:</b> Ecosystem degradation due to climate change, pollution, or deforestation can hinder conservation efforts.</p> <p><b>Local Knowledge vs. Scientific Approaches Challenges:</b> Balancing traditional knowledge with modern scientific methods can be difficult, potentially reducing community participation.</p>	<p>sequestration) pay for their conservation.</p> <p><b>Community-Based Financing:</b> Explore local financing options, such as community-managed funds, microfinance, or eco-certification schemes for sustainable products.</p> <p><b>Cost-Effective Approaches:</b> Focus on cost-effective strategies, such as community-based conservation or leveraging existing resources and networks.</p> <p><b>Sustainability Plans:</b> Include long-term financial sustainability planning as part of every conservation project, incorporating strategies for self-funding.</p> <p><b>Climate Adaptation Strategies:</b> Incorporate adaptive management techniques to address the impacts of climate change on ecosystems.</p> <p><b>Rehabilitation Programs:</b> Develop and implement programs for reforestation, wetland restoration, and soil rehabilitation to counteract past degradation.</p> <p><b>Pollution Control:</b> Strengthen regulations and enforcement mechanisms to prevent and mitigate pollution from industries, agriculture, and urban areas.</p> <p><b>Ecosystem-Based Management:</b> Use holistic approaches that consider the interconnections between ecosystems and human activities to achieve long-term sustainability.</p> <p><b>Early Warning Systems:</b> Implement monitoring systems to detect and address signs of environmental degradation before they become severe.</p> <p><b>Participatory Approaches:</b> Involve local communities in conservation planning and decision-making to ensure their knowledge and perspectives are valued.</p> <p><b>Integration of Knowledge:</b> Combine traditional ecological knowledge with scientific research to create hybrid solutions tailored to local contexts.</p> <p><b>Capacity Building:</b> Provide training to local communities on scientific conservation methods, while also educating scientists and conservationists about traditional practices.</p>
--	--	--

		<p><b>Knowledge Exchange Platforms:</b> Create forums for sharing traditional and scientific knowledge, fostering collaboration between communities and researchers. <b>Respect for Cultural Practices:</b> Ensure that conservation initiatives respect and incorporate cultural practices, fostering community ownership and trust.</p>
--	--	---

### ***Risks related to ZCZP Instruments***

- 23. *The tenure of the ZCZP Instruments will be the date on which the Objects of the Issue have been met or 18 months from the Deemed Date of Allotment, being the timeline for completion of the Objects of the Issue. No amount is repayable on expiry of such tenure of the ZCZP Instruments.***

The tenure of the ZCZP Instruments will be the date on which the Objects of the Issue have been met or 18 months from the Deemed Date of Allotment, being the timeline for completion of the Objects of the Issue. ZCZP Instruments are instruments which by their nature do not carry any interest and no amount is repayable to investors even at the expiry of the tenure of the instruments. Potential investors should be aware that even at maturity, the principal amount on investments in ZCZP Instruments are not repayable. Such non-redemption feature of the ZCZP Instruments is likely to limit their market value. It's important to note that investments in ZCZP instruments typically do not come with an expectation of future financial returns. Thus, informing potential investors about this characteristic of the instrument should be sufficient to mitigate the associated risk.

- 24. *There is no secondary market for ZCZP Instruments as ZCZP Instruments listed on the Stock Exchanges issued by non-profit organisations are not tradable.***

ZCZP Instruments issued by non-profit organisations and listed on the Stock Exchanges are not available for trading in the secondary market. Accordingly, an investor will not be able to trade such ZCZP Instruments or redeem their investments in such instruments issued by our Company. It's essential to emphasize that investments in ZCZP instruments are inherently distinct from traditional investments in that they do not entail an anticipation of future financial returns, such as interest or dividends. The investor's primary objective with this instrument is typically not to earn from it instead it should serve the purpose for which it has been given, which effectively mitigates the associated risk.

- 25. *There is no guarantee that the Issue will be successful and we will be able to achieve the Objects or the ZCZP Instruments will be listed on the Stock Exchanges in a timely manner or at all, or that such listing that they will remain listed on the Stock Exchanges.***

If our Company does not receive 75% subscription in the Issue, the Issue would be deemed to be unsuccessful, and we will have to refund the entire subscription amount, in accordance with applicable law, within 8 working days of Issue Closing Date. In case the subscription is above 75% of the Issue Size but below 100% of the Issue Size is not arranged, the balance fund shall be sourced from the other unrestricted fund available to the organisation to facilitate the achievement of the object of the issue.

### ***External Risk Factors***

- 26. *We are subject to regulatory and legal risk which may adversely affect our business.***

As a non-profit organization registered under Societies Registration Act, our operations are subject to applicable law in India. There can be no assurance that the laws governing us will not change in the future or that such changes or the interpretation or enforcement of existing and future laws and rules by governmental and regulatory authorities will not affect our business and future financial performance.

- 27. *Civil unrest, terrorist attacks and war could affect our business.***

Terrorist attacks and other acts of violence, war, or conflicts, particularly those involving India, may adversely affect Indian and global financial markets. Such acts may negatively impact business sentiment, which could adversely affect our operations, including the donations and grants that are made to our Company. India has from time to time experienced, and continues to experience, social and civil unrest, terrorist attacks and hostilities with neighbouring countries. The consequences of any armed conflicts are unpredictable, and we may not be able to foresee events that could have an adverse effect on our business and operations.

**SECTION- III  
GENERAL INFORMATION**

Name of the Organization	SABUJ SANGHA
Address	<p><b>Registered Office :</b> Vill &amp; P.O.: Nandakumarpur, P.S.: Raidighi Dist: South 24 Parganas, Pin: 743349</p> <p><b>Central Office (for correspondence):</b> 30/9, Rajdanga Main Road (East) Kolkata – 7000107, Phone: (033) 40723577</p> <p><b>Patharpratima Project Office</b> Vill &amp; P.O.: Herambagopalpur, P.S.: Patharpratima Dist: South 24 Parganas, Pin: 743383, Ph: 81165 56813</p> <p><b>Sub-Urban Project Office</b> <b>Aalor Disha</b> Village &amp; P.O. Champahati, PS: Baruipur Dist: South 24 Parganas, Pin: 743330 Phone: 0321-8261143</p> <p><b>Alipurduar Unit Office</b> C/O, Dipti Ranjan Das Ward no-4, Madhyapara, P.o and Dist, Alipurduar Pin 736121, Ph. 8348587501</p> <p><b>East Midnapore District Office</b> Sherpur (Mecheda Bypass), Contai, Dist- Purba Medinipur PIN- 721401</p> <p><b>Sagar Unit Office</b> Vill &amp; P.O: Rudranagar (Chowringhee) P.S: Sagar, Dist: South 24 Parganas Pin: 743373</p> <p><b>Murshidabad District Office</b> Digital Sakhi Resource Centre – Murshidabad MD Bhavan, Prantik Para, Panchanantala, Post Office – Chaltia, Police Station – Berhampore PIN – 742407 Landmark – Beside Prantik Para Masjid, Behind Hotel Samrat (Honda Showroom Lane)</p> <p><b>Nadia District Office</b> C/O- Billal Hossain Mondal, Vill- Narapatipara, P.O- Narapatipara, Block- Kalyani, P.S- Chakdaha, Dist- Nadia, Pin- 741248.</p>
Telephone	+91 33 40723577
Email	<a href="mailto:director@sabujsangha.org">director@sabujsangha.org</a>
Website	<a href="http://www.sabujsangha.org">www.sabujsangha.org</a>
Nature of Organization	Society Registered under Societies Registration Act 1861
Primary Contact	Ansuman Das, Secretary & Director (M) +91 983100 1655
Second Contact	Arunabha Das, Head of resource Mobilisation & External Relation (M) +91 9007032300
Capital Structure	N/A in Societies Act.
Structure-Any Subsidiary or Group Companies	None

**Legal Status:**

Sl. No.	Details of Legal Status
1	Registered under the West Bengal Societies Registration Act, 1961, Registration No. is S/16979 of 1975-1976 dated December 12, 1975
2	Registered under the Foreign Contribution (Regulation) Act, 1976, Registration No. is 147110293 dt. March 16, 1992 valid till March, 2027
3	Registered under Section 12A of the Income-tax Act, 1961 - AACTS8436QE20214
4	Exempted under Section U/S 80G(5)(VI) of the Income-tax Act, 1961(Perpetual) - AACTS8436QF20214

5	Permanent Account Number (PAN) – AACTS8436Q
6	Tax Deduction Account Number (TAN) – CALS16506A
7	EPF Reg. no.: WBCALI630619000
8	ESI Reg. no. 41000811810001019
9	Empanelled with West Bengal State AIDS Prevention and Control Society, Department of Health and Family Welfare
10	Empanelled with National CSR HUB: Ref. HUB Code: A/1/12/08/066
11	Empanelled with Planning Commission GoI UID: WB/2009/0000717
12	Validation with CAF (2016-2019), Certificate no.: CAF/224/E-10/2015-16
13	Vetted Global Giving : BRIDGE NUMBER 6850991928
14	Register with Guide Star Number (GSN): 1226
15	Accredited by the Credibility Alliance (2016-2021), Certificate Registration No.: CA/11/2016

For further details regarding changes to our Registered Office, see “Our History and Business” on page 31 of this Draft Prospectus.

### **Registrar to the Issue**



Bigshare Services Private Limited  
S6-2, Pinnacle Business Park, Next to Ahura Centre, Mahakali  
Caves Road, Andheri East, Mumbai – 400093 Maharashtra, India  
Tel: +91 22 6232 8200  
Facsimile: +91 22 6263 8299  
Email: info@bigshareonline.com  
Investor Grievance Email: investor@bigshareonline.com  
Website: www.bigshareonline.com  
Contact Person: Sumeet Ghussar  
SEBI Registration No.: INR000001385  
CIN: U99999MH1994PTC076534

Bigshare Services Private Limited, has by its letter dated 15/01/2025, given its consent for its appointment as Registrar to the Issue and for its name to be included in this Draft Prospectus, the Prospectus, and in all the subsequent periodical communications sent to the holders of the ZCZP Instruments issued pursuant to the Issue.

Investors may contact the Registrar to the Issue or our Society Secretary and Compliance Officer in case of any pre- Issue or post-Issue related issues such as non-receipt of Allotment Advice, demat credit of allotted ZCZP Instruments, refunds, transfers, etc. as the case may be.

All grievances relating to the Issue may be addressed to the Registrar to the Issue, giving full details such as name, Application Form number, address of the Applicant, Permanent Account Number, number of ZCZP Instruments applied for, amount paid on Application, Depository Participant name and client identification number.

### **Escrow Collection Bank**

Account Name:-SABUJ SANGHA BIGSHARE SPL ZCZP IPO ESCROW A/C  
Account Number:-925020024234878  
Bank: AXIS Bank  
IFSC Code:-UTIB0002045  
Branch Name:- KASBA

### **Statutory Auditors**

DBK ASSOCIATES  
3, Bompas Road, 2nd Floor, Kolkata-700029  
Email: Biswajit.dbk@gmail.com  
Contact Person: Mr. Biswajit Karmakar  
Firm Registration Number :3222817E

DBK ASSOCIATES, have been the statutory auditor of our Society.

**Consultant**

DR Associates  
201, Anand Nagar Complex, 100 feet Road, Satellite,  
Ahmedabad, Gujarat – 380015  
Email : [info@drassociates.org](mailto:info@drassociates.org)  
Contact Person : Mr. Rohit Pandya  
Contact No : +91 7265067950

**Stock Exchanges**

The ZCZP Instruments offered through this Draft Prospectus and Prospectus are proposed to be listed on NSE Social Stock Exchange and NSE Social Stock Exchange shall be the Designated Stock Exchange. Our Society has received “in-principle” approvals from NSE vide their letters bearing number NSE/LIST/C/2025/1249 dated November 26, 2025.

**Operations**

Our Society has a physical existence, is operational and is accessible for visits at our Corporate Office.

**Underwriting**

The Issue is not required to be underwritten.

**Minimum subscription**

For details on Minimum Subscription see, “Objects of the Issue” beginning on page 19 of this Draft Fund-Raising Document.

**Utilization of Issue proceeds**

For details on the utilization of Issue proceeds see, “Objects of the Issue” beginning on page 19 of this Draft Fund- Raising Document.

**Issue Programme\***

ISSUE OPENS ON	
ISSUE CLOSES ON	

*\* The Issue shall remain open for subscription on Working Days from 10:00 a.m. to 5:00 p.m. (Indian Standard Time) during the period indicated above, except that the Issue may close on such earlier date or extended date as may be decided by the Board of Trustees of our Society. On the Issue Closing Date, the Application Forms will be accepted only between 10 a.m. and 3 p.m. (Indian Standard Time) and uploaded until 5 p.m. or such extended time as may be permitted by the Stock Exchange. Further, pending mandate requests for applications placed on the Issue Closing Date will be validated by 5 p.m. (Indian Standard Time) on one Working Day after the Issue Closing Date. For further details please see “Issue Related Information” on page 157 of this Draft Fund-Raising Document. Applications Forms for the Issue will be accepted only from 10:00 a.m. to 5:00 p.m. (Indian Standard Time) or such extended time as may be permitted by the Stock Exchange, during the Issue Period as mentioned above on all days between Monday and Friday (both inclusive barring public holiday) by the Registrar. On the Issue Closing Date, Application Forms will be accepted only between 10:00 a.m. to 3:00 p.m. (Indian Standard Time).*

For details in relation the Basis of Allotment, please see “Issue Related Information” on page 157 of this Draft Fund- Raising Document.

## OBJECTS OF THE ISSUE

Our society has filed this Draft Fund Raising Document for a public issue of zero coupon zero principal Instruments of face value of ₹1 each aggregating up to ₹ 15.00 Crores. The details of the proceeds of the Issue are summarized below.

The Issue is being made pursuant to the provisions of the Chapter X-A of the SEBI ICDR Regulations, read with the SSE Framework, NSE Norms, and the Companies Act and the rules made thereunder, as applicable. Our Company proposes to utilize the proceeds raised through the Issue, after deducting the Issue related expenses to the extent payable by our society (“Net Proceeds”) towards funding the objects listed under this section.

**The details of the proceeds of the Issue are summarized below:**

Sl.No	Particulars of the Issue Estimated	Estimated Amount (in ₹ crore)
1	Gross Proceeds of the Issue	15.00
2	Less Issue Related Expenses	0.52
3	Net Proceeds [•]	14.48

*\*The above Issue related expenses are indicative and are subject to change depending on the actual level of subscription to the Issue, the number of allottees, market conditions and other relevant factors. In line with our philosophy of shared ownership, we request a small contribution, over & above the issue proceeds from participants for their capacity building.*

### Requirement of Funds and Utilization of Net Proceeds

*The following table details the Objects of the Issue and the amount proposed to be financed from Net Proceeds*

Sl. no.	Objects of the Issue	Percentage of amount proposed to be financed from Net Proceeds
1	<b>Livelihood and women empowerment</b>	27%
2	<b>Promotion of education</b>	31%
3	<b>Promotion of Health care services</b>	25%
4	<b>Environment and natural resource management</b>	17%

*(hereinafter referred to as “Objects”)*

*The main objects clause of the Memorandum of Association of our Company permits our Company to undertake its existing activities as well as the activities for which the funds are being raised through the Issue.*

### Project Information:

Particulars	Details
<b>Title of the Project</b>	Holistic Rural Development for a Sustainable Future: empowering communities, ensuring resilient livelihoods, protecting natural resources, and transforming education and health for marginalized and vulnerable populations in remote areas
<b>Objectives of the Project</b>	<b>Livelihood and women empowerment</b> 1. Promote sustainable and environmentally resilient livelihood practices to improve farmers' incomes and create alternative livelihood opportunities for women <b>Promotion of education</b> 2. Transformation of government schools into SMART Schools 3. Ensure access to education and protection for at-risk children <b>Promotion of Health care services</b> 4. Promote healthcare services for communities in hard-to-reach areas <b>Environment and natural resource management</b> 5. Promote sustainable management and conservation of natural resources
<b>Project Duration</b>	18 months from the date of allotment
<b>Project Location</b>	Identified 103 villages of South 24 Parganas, East Medinipur, Nadia, Murshidabad and Alipurduar, Darjeeling districts and 8 slums of Kolkata district
<b>Target Segment</b>	Rural communities - General, Tribal & Poorest-of-poor HHs/Families,(Including Women, Children, Men & Elderly)

	100000+ rural HHs
<b>Total Project Outlay</b>	15 Crore
<b>Means of Finance</b>	100% Net Proceeds

*\*The provided budgets are estimates. Draft costs and beneficiary numbers will be determined based on specific needs at the time of implementation.*

## ABOUT THE PROJECT

### Purpose for which there is a requirement of funds, project details and target segment:

West Bengal's socio-economic landscape is complex, showcasing significant progress and persistent challenges. Over the past two decades, the state has made advancements in various sectors; however, it continues to face issues that impede inclusive growth and social development. Hard-to-reach areas in the coastal regions, such as South 24 Parganas and East Medinipur, along with remote regions in Nadia, Murshidabad, and Alipurduar, Darjeeling and slums of Kolkata Municipal Corporation still experience substantial socio-economic disparities. These disparities primarily stem from limited access to essential resources, including education, healthcare, and employment opportunities, which affect a large portion of the population. Consequently, many families remain trapped in poverty and struggle to improve their circumstances.

Socio-economic factors	Disparities
Income Levels	Many families struggle financially, with a large portion of the community living below the poverty line. The limited scope for economic diversification makes these communities highly vulnerable, often forcing them to migrate to urban areas for livelihood opportunities. Moreover, the high unemployment rates in certain regions are largely driven by a lack of job-specific skills.
Basic Amenities	In the remote areas of South 24 Parganas, East Midnapore, Nadia, Murshidabad, and Alipurduar, significant disparities in amenities persist, exacerbating the socio-economic challenges faced by local populations. These regions, largely rural with a mix of coastal, agricultural, and tribal communities, struggle with poor infrastructure, limited access to healthcare, education, and essential services.
Access to Education	Many students lack access to basic education and cannot complete high school or pursue higher education due to financial constraints and family pressures, limiting their social mobility. A shortage of vocational training and career guidance leaves youth without job-ready skills, hindering employability. Limited access to technology further exacerbates the educational gap, preventing the acquisition of essential modern skills. As a result, young people often remain trapped in cycles of poverty, unable to break free due to inadequate education and training opportunities.

The proposed project aims to address the socio-economic challenges in the identified areas of South 24 Parganas, East Medinipur, Nadia, Murshidabad, Alipurduar, Darjeeling, and the slums of Kolkata. It will prioritize the active participation of vulnerable and marginalized communities at every stage of the project cycle to ensure inclusivity. Additionally, efforts will be made to promote gender equity by involving women in decision-making forums and processes.

### Desk Research & Analysis

The following statistics highlight the socio-economic challenges in the proposed intervention areas:

- According to the National Multidimensional Poverty Index Report 2023, 11.89% of the population in these districts experiences multidimensional poverty.
- The National Sample Survey (NSS) 73rd Round (2015-16) reports that only 13.76% of enterprises in India are owned or operated by women, with this figure being significantly lower in rural areas.
- The Report on Migration in India, 2020-21, based on the Periodic Labour Force Survey (PLFS) 2020-21 released by the Ministry of Statistics and Programme Implementation (MoSPI), indicates that the overall migration rate in India is 28.9%, with rural areas reporting a rate of 26.5%.
- The ASER 2023 report highlights a significant digital divide in education, with only 50% of rural schools having access to functional digital tools.
- Health issues are alarming, with a high prevalence of stunting (33.85%), anaemia among women (71.5%), and low antenatal care visits (75.8%), as reported by NFHS-5 (West Bengal).

- Early marriage remains widespread, especially in rural areas, with 41.6% (NFHS-5) of girls marrying early.

Child trafficking is a significant issue in several districts of West Bengal, including South 24 Parganas, Murshidabad, Nadia, and Alipurduar. These areas are particularly vulnerable due to factors such as poverty, lack of education, unemployment, and proximity to international borders.

Furthermore, the coastal regions of South 24 Parganas and East Medinipur are highly susceptible to the impacts of climate change. These areas face significant challenges due to their geographical location, including frequent cyclones and storms that have caused embankment erosion, saltwater intrusion, coastal erosion, loss of forest cover, and threats to both life and livelihood. Since 2009, four major cyclones—Aila (2009), BulBul (2019), Amphan (2020), and Yaas (2021)—have devastated coastal Bengal. In each case, coastal villages experienced widespread flooding due to the failure, overtopping, or collapse of embankments, resulting in substantial destruction of settlements (Source: Report of the Expert Committee, Environment Department, Government of West Bengal 2021).

This project seeks to improve education, healthcare, livelihoods, natural resource management, and empowerment in these vulnerable communities. By addressing key gaps, the project aims to enhance resilience and well-being. Through focused efforts on infrastructure development, healthcare access, sustainable livelihoods, and environmental conservation, it strives to break the cycle of poverty and elevate the overall quality of life. The ultimate goal is to create resilient, self-sustaining communities that can thrive independently. By adopting a comprehensive, community-driven approach, the project tackles the root causes of poverty and inequality, with a strong emphasis on long-term sustainability and inclusivity.

#### Theory of Change:

Level	Livelihood & Women Empowerment	Education	Healthcare	Environment & NRM	Community & Systems
<b>Inputs</b>	SSE funding, technical experts, SHGs, modules, training livestock/farming inputs	Funding, school infra, digital tools, teachers, TLM, scholarships	Mobile health units, doctors, medicines, telemedicine infra	Funds, technical expertise, land/water resources, saplings	Community institutions, CBOs, govt partnerships, M&E systems
<b>Activities</b>	- Training on farming, entrepreneurship - Distribution of livestock, fishlings - Integrated farming & poultry setup - Market linkage & microfinance support	- Smart school infra development - Teacher training - Scholarships & TLM support - Life skills & girl education programs	- Mobile medical camps - Awareness campaigns - Cataract surgeries - Telemedicine services	- Watershed management - Pond renovation-Afforestation - Waste & energy management	- Formation of village committees - Capacity building of CBOs - Stakeholder engagement - Monitoring & evaluation systems
<b>Outputs</b>	- 2500+ households supported - Women-led enterprises created - Farmers adopting integrated farming	- 30 smart schools - 36,000 students reached - 1000+ scholarships - Teachers trained	- 100,000 people treated - 3000 camps - 2000 cataract surgeries	- 20 ponds renovated - Increased water storage - Land under sustainable practices	- Functional community institutions - Local governance strengthened - Community participation systems

<b>Outcomes (Short–Medium Term)</b>	<ul style="list-style-type: none"> <li>- Increased household income</li> <li>- Diversified livelihoods</li> <li>- Reduced dependency on wage labor</li> </ul>	<ul style="list-style-type: none"> <li>- Increased enrollment &amp; retention</li> <li>- Improved attendance &amp; learning outcomes</li> <li>- Reduced dropouts (especially girls)</li> </ul>	<ul style="list-style-type: none"> <li>- Improved access to healthcare</li> <li>- Increased health awareness</li> <li>- Reduced disease burden</li> </ul>	<ul style="list-style-type: none"> <li>- Improved water availability</li> <li>- Increased climate resilience</li> <li>- Sustainable natural resource usage</li> </ul>	<ul style="list-style-type: none"> <li>- Enhanced community ownership</li> <li>- Improved institutional capacity</li> <li>- Stronger local governance</li> </ul>
<b>Impact (Long Term)</b>	Resilient, self-sustaining rural communities with enhanced income, improved education, better health outcomes, and sustainable natural resource management				

### Logical Framework

Hierarchy of Objectives	Objectively Verifiable Indicators (OVIs)	Means of Verification (MoV)	Key Assumptions / Risks
<b>GOAL (Impact)</b> Improved socio-economic resilience and quality of life of marginalized rural communities	<ul style="list-style-type: none"> <li>- % increase in average household income across target areas</li> <li>- % reduction in poverty vulnerability indicators</li> <li>- Improvement in composite human development indicators (education, health, income)</li> </ul>	<ul style="list-style-type: none"> <li>- Baseline &amp; endline impact assessment reports</li> <li>- Household surveys</li> <li>- External evaluation studies</li> </ul>	<ul style="list-style-type: none"> <li>- Macro-economic stability</li> <li>- No major climate shocks beyond adaptive capacity</li> <li>- Continued policy support</li> </ul>
<b>PURPOSE (Outcome)</b> Enhanced livelihood security, education access, healthcare access, and environmental sustainability in target communities	<ul style="list-style-type: none"> <li>- % increase in annual income of beneficiary households</li> <li>- % increase in school attendance &amp; retention rates</li> <li>- % of population accessing basic healthcare services</li> <li>- % increase in water/resource availability for agriculture</li> </ul>	<ul style="list-style-type: none"> <li>- MIS dashboards- School attendance records</li> <li>- Health camp reports</li> <li>- local administrative records</li> </ul>	<ul style="list-style-type: none"> <li>- Community participation remains high</li> <li>- Behavioural adoption of practices continues</li> <li>- Infrastructure remains functional</li> </ul>
<b>OUTPUT 1</b> Livelihood opportunities created and diversified	<ul style="list-style-type: none"> <li>- No. of households supported (~2500)</li> <li>- No. of women-led enterprises established</li> <li>- No. of farmers adopting climate-resilient practices</li> </ul>	<ul style="list-style-type: none"> <li>- Beneficiary database</li> <li>- SHG records- Field monitoring reports</li> </ul>	<ul style="list-style-type: none"> <li>- Market access remains viable</li> <li>- No major livestock/agriculture losses</li> </ul>
<b>OUTPUT 2</b> Improved access to quality education	<ul style="list-style-type: none"> <li>- No. of SMART schools established (~30)</li> <li>- No. of students supported (~36,000 + scholarships)</li> <li>- % increase in attendance rates</li> </ul>	<ul style="list-style-type: none"> <li>- School MIS</li> <li>- Training reports- Education department validation</li> </ul>	<ul style="list-style-type: none"> <li>- Teacher retention</li> <li>- Digital infrastructure uptime</li> </ul>

<b>OUTPUT 3</b> Healthcare services expanded in underserved areas	- No. of beneficiaries served (~100,000) - No. of medical camps conducted - No. of cataract surgeries (~2000)	- Health camp registers- Patient records - Partner hospital reports	- Availability of medical staff - Supply chain for medicines remains stable
<b>OUTPUT 4</b> Natural resources conserved and managed sustainably	- No. of water structures renovated (~20) - Area under improved water access - No. of households benefiting from water security	- Project engineering reports - GIS / field validation records	- Rainfall variability manageable - Community maintains assets
<b>OUTPUT 5</b> Community institutions strengthened for sustainability	- No. of community committees formed - % of activities managed by CBOs post-intervention - No. of capacity-building sessions conducted	- Training reports - Governance meeting records - Exit readiness assessments	- Leadership continuity in CBOs - No internal conflicts
<b>ACTIVITIES (Summary)</b>	- Livelihood training, asset distribution, market linkage - Smart school infra + teacher training - Medical camps, awareness campaigns, telemedicine - Water conservation & environmental interventions - Community mobilization & institutional strengthening	- Activity reports - Procurement & utilization records- Monitoring reports	- Timely fund disbursement - Implementation capacity remains strong

### Baseline

- The baseline survey for the project “*Holistic Rural Development for a Sustainable Future*” is designed to establish a comprehensive pre-intervention benchmark across key thematic areas including livelihoods, education, healthcare, natural resource management, and community institutional capacity. The primary objective of the survey is to generate reliable, quantitative, and qualitative data that reflects the existing socio-economic conditions of the target population. This baseline will serve as the reference point for measuring project outcomes and impact over time, ensuring alignment with the defined indicators in the Logical Framework Matrix.
- The survey adopts a **stratified random sampling approach** to ensure representation across different beneficiary categories, including smallholder farmers, women members of self-help groups (SHGs), school-going children, adolescent girls, and vulnerable households. Approximately 10–15% of the total beneficiary population will be covered, translating to an estimated sample size of 300–400 households. Where feasible, a control group comprising non-beneficiary households from similar socio-economic backgrounds will be included to enable comparative impact assessment. The unit of analysis will primarily be the household, supplemented by individual-level data for specific modules such as education and health.
- The survey instrument is structured into multiple thematic sections to capture a holistic view of the baseline conditions. The household profile section collects demographic and socio-economic information, including family size, gender composition, social category, and education level of the household head. This information helps in identifying vulnerable segments and ensuring inclusive program targeting.
- The livelihoods module focuses on understanding income levels, sources of income, and asset ownership. Data on primary and secondary occupations, monthly household income, landholding size, livestock ownership, and access to credit are collected. This enables the estimation of average household income, degree of livelihood diversification, and the extent of financial inclusion. Particular emphasis is placed on women’s participation in income-generating activities to assess baseline levels of economic empowerment.
- The agriculture and natural resource management section captures current farming practices, including cropping patterns, irrigation access, use of chemical versus organic inputs, and exposure to climate-related risks such as crop loss. This provides insights into the sustainability and resilience of existing agricultural systems and establishes a baseline for measuring the adoption of climate-resilient practices.
- The education module assesses access, retention, and quality indicators for children aged 6–18 years. Information on school enrollment, attendance rates, dropout cases, access to digital learning tools, and availability of teaching-learning materials (TLM) is collected. A dedicated subsection focuses on first-generation learners and adolescent

girls, capturing issues such as financial barriers, mobility constraints, access to scholarships, and risk of early dropout or early marriage. This helps identify critical gaps in educational continuity and gender equity.

- The healthcare component evaluates access to and utilization of health services. It includes data on the distance to healthcare facilities, frequency of medical check-ups, maternal and child health indicators, immunization coverage, and prevalence of common illnesses. This allows for the assessment of healthcare accessibility and disease burden in the target communities.
- The water, sanitation, and hygiene (WASH) section examines access to safe drinking water, sanitation facilities, hygiene practices, and seasonal water scarcity. These indicators are essential for understanding public health risks and environmental stress conditions in the project areas.
- In addition, the survey includes a community and institutional assessment module to evaluate the level of participation in local governance structures, awareness of government schemes, membership in community-based organizations (CBOs) and SHGs, and the role of women in decision-making processes. This helps measure the baseline strength of social capital and institutional engagement, which are critical for long-term sustainability.
- Data collection will be conducted using digital tools such as KoBoToolbox or ODK to ensure accuracy, efficiency, and real-time monitoring. Enumerators will undergo structured training to ensure consistency in data collection, and the survey will be administered in the local language to improve response quality. Data validation protocols, including back-checks and GPS tagging, will be implemented to maintain data integrity. The entire baseline exercise is expected to be completed within a period of three to four weeks.
- The outputs of the baseline survey will include a detailed baseline report presenting the socio-economic profile of the target population, key gaps and vulnerabilities, and sector-wise benchmark indicators. Additionally, an indicator dashboard will be developed to facilitate ongoing monitoring and comparison with midline and endline assessments. The baseline findings will directly inform program design, resource allocation, and performance tracking, ensuring that the project interventions are evidence-based and outcome-oriented.
- In essence, the baseline survey serves as a foundational diagnostic tool that not only quantifies the starting point of the intervention but also strengthens the overall monitoring and evaluation framework, enabling the project to demonstrate measurable and credible impact over its lifecycle.

### **Core Project Assumptions**

#### **1. Community Participation and Adoption**

Target beneficiaries (farmers, women, students) will actively participate in program activities and adopt promoted practices such as diversified livelihoods, schooling continuity, and health-seeking behavior.

#### **2. Stable Policy and Institutional Support**

Government policies, local administrative systems, and regulatory frameworks will remain supportive, enabling convergence with schemes and smooth implementation at the grassroots level.

#### **3. Climate Conditions Remain Within Manageable Limits**

While the project is designed for climate resilience, it assumes that extreme events (cyclones, floods) will not exceed adaptive capacity to the extent of disrupting core interventions.

#### **4. Market Access and Economic Stability**

Local markets will remain functional, allowing beneficiaries to sell agricultural and allied products, ensuring that livelihood interventions translate into real income gains.

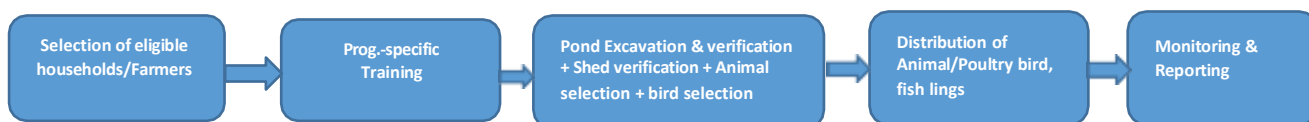
#### **5. Availability of Human Resources and Partnerships**

Adequate availability of trained staff, community resource persons, healthcare professionals, and institutional partners will continue throughout the project lifecycle.

### ***Proposed Interventions:***

- A. Livelihood & Women Empowerment:** Under this project, we create sustainable & diversified income generation/amplification opportunities through the different livelihood initiatives which empower poorest-of-poor, tribal and women who usually depend on daily wage labour. Truly, this tried & trusted model helps in financial aid with minimal upkeep. Through SSE, we would support to ~120 families for Integrated Pond based farming, ~30 families for Fisheries, ~1350 families for climate resilient Agriculture, ~500 families for Animal husbandry, and ~500 families for poultry which augments their income year on year with an estimated 15k-25k asset value at the end of first year. Fisheries, Integrated farming, Animal husbandry & Poultry farming, helps the households to de-risk their dependency on a single source of income and aid their farming / daily wage initiatives.

### **Project Implementation:**



**Schedule of implementation of the project:**

Tasks to be achieved	Livelihood & Women Empowerment							
	Quarter	Q 1	Q 2	Q 3	Q4	Q1	Q2	Total
Pre-Implementation: Community Mobilization, Demand Confirmation of different trade & Training	#HHs	250	550	500	750	450	-	<b>2500</b>
Implementation - Commencement & Completion of work	#HHs	250	550	500	750	450	-	<b>2500</b>
Post Implementation Handover & Monitoring	#HHs	-	<b>250</b>	<b>550</b>	<b>500</b>	<b>750</b>	<b>450</b>	<b>2500</b>

**Key Performance Indicators:**

Output	Outcome
Number of women-led businesses established	Percentage increase in household income through group-based poultry farming
Number of farmers directly benefited from the interventions	Increase in Average Annual Income of farmers
Number of farmers adopting organic and integrated farming practices	Amount of land (in hectares) brought under chemical-free farming techniques/practices
Number of families benefited from animal husbandry	Percentage increase in household income through animal husbandry

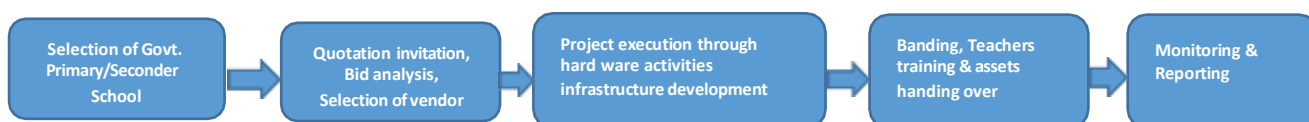
**B. Promotion of education**

**B.1 Smart School (Transformation of government schools into SMART Schools):**

In the project areas, many government schools are located in remote or underserved regions, where access to quality education has historically been limited. These schools often struggle with inadequate infrastructure, including dilapidated buildings, poor sanitation, and a lack of safe, clean drinking water facilities. Additionally, many of these rural schools still rely on outdated teaching and learning materials. They also face challenges due to the absence of modern digital resources, which is essential in education in this 21st-century.

Transforming these schools into smart schools will require significant investment in infrastructure, teacher capacity building, and community involvement. Through SSE, we would support to ~30 Govt. Schools, which will be transformed into smart schools, benefiting approximately ~36,000 students.

**Project Implementation:**



**Schedule of implementation of the project:**

Tasks to be achieved	Promotion of education							
	Quart	Q 1	Q 2	Q 3	Q4	Q1	Q2	Total

	er							
Smart School (Transformation of government schools into SMART Schools)	Timeline							
Completion of Smart School	#Children #Youth	4	6	2	8	6	4	<b>30</b>
Post Implementation Handover & Monitoring	#Children #Youth	4	6	2	8	6	4	<b>30</b>

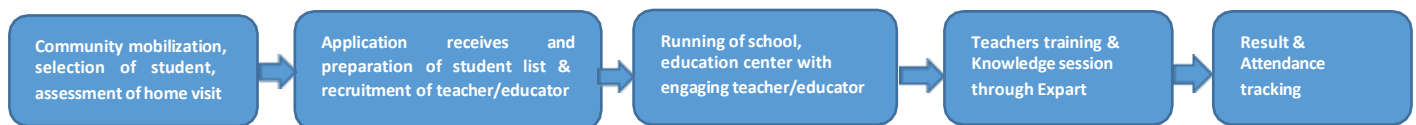
### Key Performance Indicators:

Output	Outcome
Number of schools transformed in to SMART schools	Percentage increase in average attendance rate
Number of schools with functional safe drinking water systems	Percentage reduction in reported cases of waterborne diseases
Number of schools with hand washing facility	Percentage decrease in absenteeism related to hygiene and illness
Number of school with upgraded toilet with running water facility	Percentage of students and staff reporting improved health or satisfaction with sanitation facilities

### B.2 Education support for first-generation learners Course Fees and TLM (0-VIII)

Education support for first-generation learners, particularly through the provision of course fees and Teaching Learning Materials (TLM) for grades 0-VIII, plays a crucial role in enhancing access to quality education. First-generation learners often face financial barriers that hinder their ability to attend school or acquire the necessary resources for learning. By covering course fees, these learners are provided with an opportunity to continue their education without the added burden of financial constraints. Additionally, the provision of appropriate TLM, including books, stationery, and other learning materials, ensures that students have the tools they need to succeed academically. This support not only improves student engagement and academic performance but also helps bridge the gap for learners who might otherwise struggle to compete due to a lack of resources. Through such interventions, first-generation learners are empowered to pursue their education more effectively, leading to better retention rates and improved overall outcomes.

### Project Implementation:



### Schedule of implementation of the project:

Tasks to be achieved	Promotion of education							
	Quarter	Q 1	Q 2	Q 3	Q4	Q1	Q2	Total
Education support for first-generation learners Course Fees and TLM (0-VIII)	Timeline							#
Three monthly course fees of the student beginning of the each month (Apr'25 to Jun'25)	#Children	500	-	-	-	-	-	<b>500</b>
Three monthly course fees of the student beginning of each month (July '25 to Sept '25)	#Children	-	500	-	-	-	-	<b>500</b>

Three monthly course fees of the student beginning of the each month ( <b>Oct '25 to Dec '25</b> )	#Children	-	-	500	-	-	-	<b>500</b>
Three monthly course fees of the student beginning of the each month ( <b>Jan '26 to Mar '26</b> )	#Children	-	-	-	500	-	-	<b>500</b>
Three monthly course fees of the student beginning of the each month ( <b>Apr'26 to Jun'26</b> )	#Children	-	-	-	-	500	-	<b>500</b>
Three monthly course fees of the student beginning of the each month ( <b>July '26 to Sept '26</b> )	#Children	-	-	-	-	-	500	<b>500</b>
Result & Attendance tracking	#Children	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>	<b>500</b>

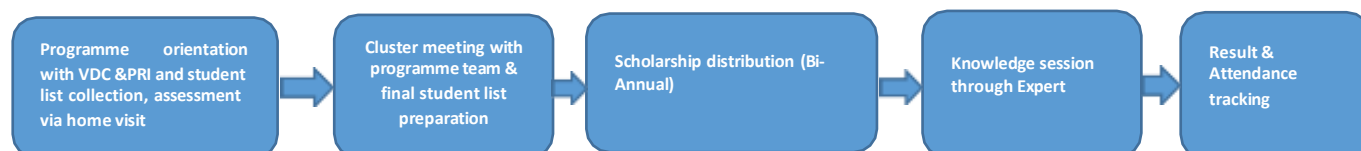
### Key Performance Indicators:

Output	Outcome
Number of first-generation learners supported through the initiative	Percentage increase in enrollment and retention of first-generation learners
Number of students provided with Teaching Learning Materials (TLM)	Percentage improvement in academic performance
Number of teachers trained on effective use of TLM	Percentage of teachers effectively using TLM in the classroom

**B.2 Scholarships to Grade VII – XII:** Our comprehensive approach focuses on ensuring Girls students at risk of dropping out between Grade VII-XII complete high school (Up to Grade XII), facilitating access to high school (Up to Grade XII), equipping the girl children Grade between VII-XII with both coaching & soft skills, communication skill and providing training support for sports to rural adolescents girls (Age-12Y-18Y), encountering financial constraints in pursuing Grade VII-XII education i.e. main expenditure is daily transport (bus/rickshaw) & school fees including examination fees. This programme promotes ownership by equitable contribution; the aid supports 80% of their need (~8K p.a.); the remaining 20% is to be self-managed.

Through SSE, we would support ~1000 adolescents (Age between 12Y-18Y), to complete their education up to Grade XII.

### Project Implementation:



### Schedule of implementation of the project:

Tasks to be achieved	Promotion of education							
	Quarter	Q 1	Q 2	Q 3	Q4	Q1	Q2	Total

<b>Scholarships to Grade VII-XII</b>	Timeline								#
1st Installment (After Selection)	#Youth	250	250	250	250	-	-	-	<b>1000</b>
2nd Installment (Subject to receiving required documents)	#Youth	-	250	250	250	250	-	-	<b>1000</b>

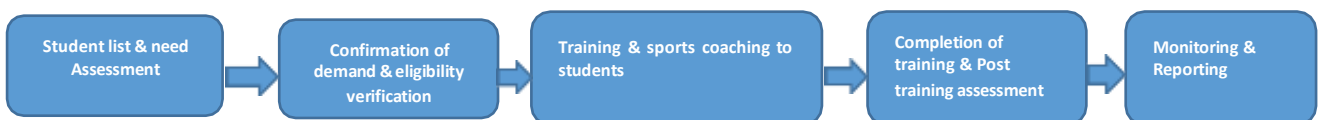
**Key Performance Indicators:**

<b>Output</b>	<b>Outcome</b>
Number of adolescent girls (Age 12Y-18Y) supported through scholarships	Percentage of beneficiaries (those who have received scholarships) able to continue education
Number of girls provided with coaching, soft skills, and communication skills	Reduction in dropouts among the scholarship recipients

#### B.4 Training – life skill, self-defense & sports activities for adolescent girls:

Training in life skills, self-defense, and sports activities for adolescent girls plays a vital role in empowering them to navigate various challenges and build resilience. Life skills training helps girls develop essential abilities such as decision-making, problem-solving, communication, and financial literacy, preparing them for both academic and personal success. Self-defense training, on the other hand, equips girls with the confidence and practical skills to protect themselves in difficult or unsafe situations, fostering a sense of security and independence. Additionally, participation in sports activities promotes physical health, teamwork, leadership, and discipline, contributing to overall well-being and self-esteem. Together, these training programs not only enhance the girls' personal growth but also support their ability to overcome obstacles, stay engaged in education, and contribute positively to their communities. Through SSE, we would support skill training to ~1000 adolescents for enhance their communication, self-confidence and self-defence.

#### Project Implementation:



#### Schedule of implementation of the project:

Tasks to be achieved	Promotion of education							
	Quarter	Q 1	Q 2	Q 3	Q4	Q1	Q2	Total
Training – life skill, self-defense & sports activities for adolescent girls	Timeline							#
Commandment of training	#Youth	-	250	500	250	250	-	<b>1000</b>

#### Key Performance Indicators:

Number of adolescent girls trained in life skills	Improvement in decision-making, communication, and problem-solving skills
Number of adolescent girls trained in self-defense	Increase in self-confidence and ability to handle difficult situations
Number of adolescent girls participating in sports activities	Enhanced physical fitness, teamwork, and leadership skills

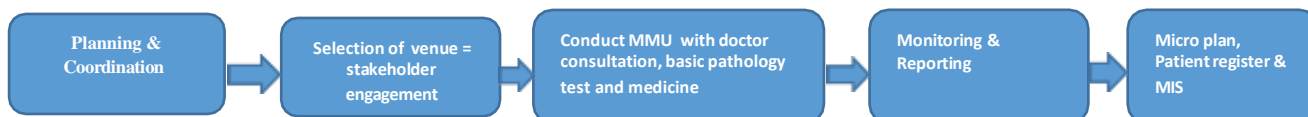
**C. Promote healthcare services for communities in hard-to-reach areas;**

The objective is to provide doorstep health services to rural communities in hard-to-reach areas, in coordination with the Health & Family Welfare Department. This initiative aims to improve the overall health status of people in these areas by reaching out to unserved regions through mobile medical camps and outreach camps, offering affordable healthcare services to marginalized and vulnerable populations. Special focus will be placed on linking left-out and dropout individuals with essential health and nutritional services. Additionally, mass awareness campaigns will be organized to sensitize the community on the importance of appropriate health and hygiene behaviour. Due to the lack of adequate eye care facilities in the proposed areas, people face significant challenges in accessing eye treatment. Therefore, establishing an equipped eye care unit and an outreach screening program is essential for the community. These initiatives will help reach many underserved and remote villages. Approximately 100000 people will benefit directly and indirectly from the intervention.

**C.1 Mobile medical camps:**

The objective is to provide doorstep health services to rural communities in hard-to-reach areas, in coordination with the Health & Family Welfare Department. This initiative aims to improve the overall health status of people in these areas by reaching out to unserved regions through mobile medical camps and outreach camps, offering affordable healthcare services to marginalized and vulnerable populations. Special focus will be placed on linking left-out and dropout individuals with essential health and nutritional services. Through SSE, we would conduct ~2688 MMU, through which will provide health care service to ~100000 people of marginalised community in Rural & slum area.

**Project Implementation:**



**Schedule of implementation of the project:**

Tasks to be achieved	Promote healthcare services							
	Quarter	Q 1	Q 2	Q 3	Q4	Q1	Q2	Total
<b>Mobile medical camps</b>	Timeline							#
people living in hard-to-reach areas will receive healthcare services through mobile medical camps	#Men #Wom en #Yout h #child ren #Sinio r Citize n	16000	18000	16000	17000	15500	17500	<b>100000</b>
Mobile medical camp in slum area	#medical camp	500	500	500	500	500	500	<b>3000</b>

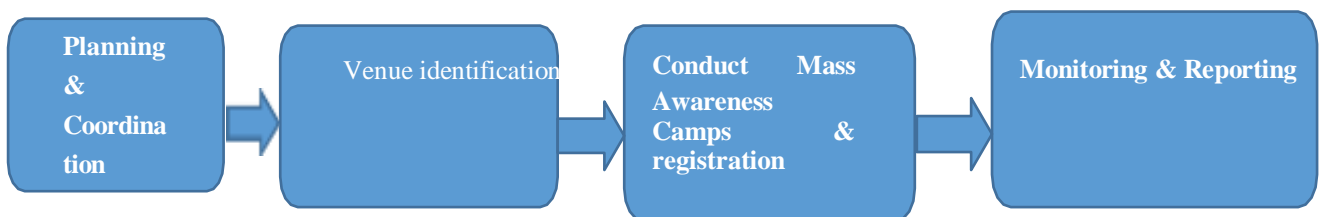
**Key Performance Indicators:**

Output	Outcome
Number of mobile medical camps organized	

Number of villages and slums covered	80% of people from marginalized groups in remote areas receive essential health services
Number of people treated	
Number of people linked with available health services	

**C.2 Mass awareness campaign:** Organizing mass awareness campaigns aims to sensitize communities and raise awareness about critical health issues, social causes, and pressing concerns that require collective action. The focus of these campaigns will be on encouraging individuals to take informed, impactful actions that contribute to positive societal change. By using diverse communication channels these campaigns will educate the public on relevant topics and motivate them to adopt healthier behaviours, support social causes, and engage in activities that foster community well-being. Through SSE, we would support 70% of people i.e. ~70000 people who received materials demonstrate increased knowledge and awareness of health issues

**Project Implementation:**



**Schedule of implementation of the project:**

Tasks to be achieved	Promote healthcare services							
	Quarter	Q 1	Q 2	Q 3	Q4	Q1	Q2	Total
Mass awareness campaign	Timeline							#
Conduct Mass Awareness Camps & registration	# Mass Awareness	14	14	14	14	14	14	<b>96</b>

**Key Performance Indicators:**

Output	Outcome
Number of mass awareness campaign organized	75% of people from marginalized groups in remote areas adopt healthier behaviors and practices.
Number of educational materials distributed	
Number of community events held	
Number of people reached through mass awareness camp	

**C.3 Cataract surgeries:**

Cataract surgery services provided to people in hard-to-reach areas are crucial for improving vision and quality of life, particularly for individuals living in remote or underserved regions. In these areas, access to healthcare facilities is often limited, and many individuals with cataracts may not receive timely treatment, leading to blindness or severe vision impairment. To address these issues, establishing an equipped eye care unit and implementing an outreach screening program are essential for the project locations. Outreach programs can provide timely treatment, reduce the incidence of blindness, and ensure proper post-operative care. This initiative would improve access to essential eye care, enhance quality of life, and support education and productivity in underserved communities. Through SSE, we would support ~2000 cataract surgeries

**Project Implementation:**



**Schedule of implementation of the project:**

Tasks to be achieved	Promote healthcare services							
	Quarter	Q 1	Q 2	Q 3	Q4	Q1	Q2	Total
Cataract surgeries	Timeline							#
Eye screening camp	# camp	120	120	120	120	120	120	<b>720</b>
Cataract & other eye surgery	#Men #Wome n #Senior Citizen #Children	350	300	350	350	350	300	<b>2000</b>

**Key Performance Indicators:**

Output	Outcome
Number of eye care units established	<ul style="list-style-type: none"> <li>90% of individuals who undergo surgery experience improved vision</li> <li>75% reduction in cataract-related blindness in the targeted region</li> </ul>
Number of people screened	
Number of cataract surgeries performed	
Number of patients provided with post-operative support	

**D. Environment and natural resource management:** The project aims to ensure the optimal utilization of available natural resources while preserving the ecological balance of the target region. A series of activities have been planned for implementation, including:

**D.1 Mangrove plantation and restoration:** Planting mangrove saplings in identified coastal areas of South 24 Parganas and East Medinipur districts is a critical initiative to enhance coastal protection and biodiversity. Mangroves act as natural barriers against coastal erosion, storm surges, and flooding, while also providing a habitat for diverse marine and terrestrial species. By restoring and expanding mangrove forests, this effort helps protect coastal ecosystems, improves local livelihoods, and strengthens climate resilience in these vulnerable regions. Through SSE, we would plant & restore ~100000 mangrove

**Project Implementation:**



**Schedule of implementation of the project:**

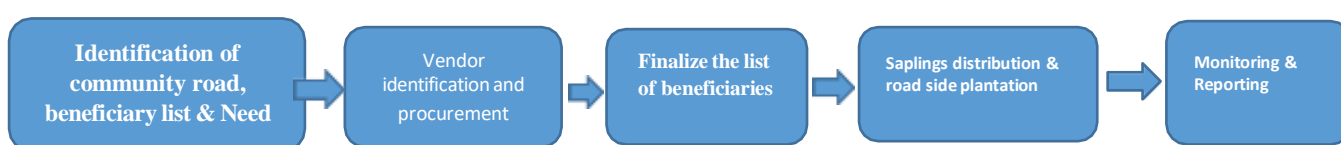
Tasks to be achieved	Environment and natural resource management							
	Quarter	Q 1	Q 2	Q 3	Q4	Q1	Q2	Total
Mangrove plantation and restoration	Timeline							#
Mangrove Plantation	#Mangrove	-	50000	20000	-	-	30000	<b>100000</b>

**Key Performance Indicators:**

Output	Outcome
Number of mangrove saplings planted	75% survival rate of mangrove saplings after 1 year, leading to enhanced coastal protection.
Number of community members trained on mangrove planting and conservation	
Number of monitoring visits conducted by mangrove protection committees	

**D.2 Plantation of multi-purpose trees** (Strip Plantations of Fruit, Fodder, and Wood Trees): Strip plantations of fruit, fodder, and wood trees are essential for supporting local biodiversity and providing sustainable resources for nearby communities. By planting diverse tree species along strips of land, these plantations help conserve soil, prevent erosion, and enhance ecosystem health. They also provide communities with renewable resources such as fruits, fodder for livestock, and timber, contributing to both environmental sustainability and improved livelihoods. This initiative fosters a balance between ecological restoration and economic benefits for local populations. Through SSE, we would distribute ~5000 Trees & Road side plantation ~15000 trees

**Project Implementation:**



**Schedule of implementation of the project:**

Tasks to be achieved	Environment and natural resource management							
	Quarter	Q 1	Q 2	Q 3	Q4	Q1	Q2	Total
Plantation of multi-purpose trees (Strip Plantations of Fruit, Fodder, and Wood Trees)	Timeline							#
Plantation of multi-purpose trees	# multi-purpose trees	5000	10000	-	-	5000	-	<b>20000</b>

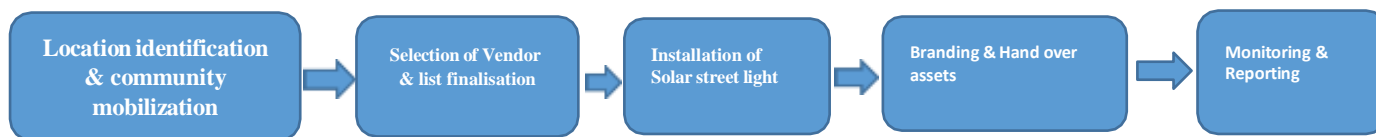
**Key Performance Indicators:**

Output	Outcome
Number of tree strips planted	Improvement in local biodiversity and increase in community access to sustainable resources
Number of species planted	
Area covered by strip plantations	
Number of families benefited	

**D.3 Installation of street solar lights:**

The installation of street solar lights in community spaces, roadsides, schools, hospitals, marketplaces, and jetty ghats is essential for harnessing renewable energy and reducing dependence on thermal power. In remote areas of the project, where reliable grid electricity is often unavailable, solar street lights provide an affordable and sustainable energy solution. These lights improve visibility, reduce accidents, and enhance security in public spaces, roads, and marketplaces, ultimately contributing to the safety and well-being of local communities. Through SSE, we would install ~ 600 solar street light

**Project Implementation:**



**Schedule of implementation of the project:**

Tasks to be achieved	Quarter	Q 1	Q 2	Q 3	Q4	Q1	Q2	Total
<b>Installation of street solar lights:</b>	Timeline							#
Mobilization & demand generation	#number	150	150	150	150	-	-	<b>600</b>
Installation of Solar street light	#number	-	150	150	150	150	-	<b>600</b>
Post Implementation - Handover & Monitoring	#number	<b>150</b>	<b>300</b>	<b>300</b>	<b>300</b>	<b>150</b>	-	<b>600</b>

**Key Performance Indicators:**

Output	Outcome
Number of solar street lights installed	<ul style="list-style-type: none"> <li>Percentage increase in water storage capacity for agricultural and domestic use.</li> <li>Area of agricultural land benefited from improved water supply</li> </ul>
Number of public spaces with improved lighting	

**D.4 Renovation of Existing Water Harvesting Structures:** The renovation of existing water harvesting structures is crucial for conserving and efficiently managing water resources for both agricultural and domestic use. By upgrading these structures, water storage capacity is increased, ensuring a reliable supply for irrigation and daily needs. This initiative helps optimize water usage, reduce water scarcity, and enhance the resilience of communities, particularly in regions prone to drought or erratic rainfall patterns. Through SSE, we would support for renovation/excavation ~ 20 community pond for harvest of rain water & recharge ground water.

**Project Implementation:**



**Schedule of implementation of the project:**

Tasks to be achieved	Environment and natural resource management							
	Quarter	Q 1	Q 2	Q 3	Q4	Q1	Q2	Total
<b>Renovation of Existing Water Harvesting Structures:</b>	Timeline							#
Renovation/Excavation of community pond	#Pond	4	-	6	8	2	-	<b>20</b>
Post Implementation Handover & Monitoring	#Pond	4	-	6	8	2	-	<b>20</b>

**Key Performance Indicators:**

Output	Outcome
Number of water harvesting structures renovated	<ul style="list-style-type: none"> <li>• Percentage increase in water storage capacity for agricultural and domestic use.</li> <li>• Area of agricultural land benefited from improved water supply</li> </ul>
Number of families benefited from renovated structures	

**BUDGET OUTLAY**

Holistic Rural Development for a Sustainable Future: empowering communities, ensuring resilient livelihoods, protecting natural resources, and transforming education and health for marginalized and vulnerable populations in remote areas						Est. Cost per Unit in	Est. Total Investor
				Estimated Units		INR	Support
#	Activity	Per Unit Cost Breakdown	Est. Per unit break-up	Measure of Unit	# Units	Total(Avg Cost/unit)	Total
A	Livelihood and women empowerment	Integrated Pond based Integrated farming	15,000	#HH	120	15,000	18,00,000
		Fisheries	50,000	#HH	30	50,000	15,00,000
		Agricultural support	10,000	#HH	1,350	10,000	1,35,00,000
		Animal husbandry	14,000	#HH	500	14,000	70,00,000
		Poultry	14,000	#HH	500	14,000	70,00,000
		Farmers/SHG capacity building	500	#SHG	2,500	500	12,50,000
B	Promotion of education	Smart School	5,00,000	#School	30	5,00,000	1,50,00,000
		Scholarship for first-generation learners Course Fees and TLM (0- VIII)	18,000	#Scholarships	500	18,000	90,00,000
		Scholarships for adolescent girls (VII-XII for continuing their higher education-tuition fees, life skills and self-defense training	6,000	#Scholarships	1,000	6,000	60,00,000
		Cost of Training - Skilling & Employability of rural youth	5,000	# Youth	1,000	8,000	80,00,000
C	Promotion of Health care services	Mobile medical camps	8,500	#Medical camp	3,000	8,500	2,55,00,000
		Mass awareness activities	15,000	#Event	96	10,000	9,60,000
		cataract surgeries	3,500	# surgeries	1,000	3,500	35,00,000
D	Environment and natural resource management	Mangrove plantation and restoration	34.5	# sapling	1,00,000	34.5	34,50,000
		Plantation of multi-purpose trees	60	# sapling	20,000	60	12,00,000
		Installation of street solar light	25,000	# solar light	600	25,000	1,50,00,000
		Renovation of water harvesting structures	50,000	# community pond	20	50,000	10,00,000

	<b>SUB-TOTAL</b>						<b>12,06,60,000</b>
<b>IV</b>	<b>Program Implementation</b>	Includes salaries of the project team involved in the implementation of the project.	10,05,500	#months	18	10,05,500	1,80,99,000
<b>V</b>	<b>Monitoring &amp; Evaluation</b>	Including Field Reporting Progress Utilization updates	+3,35,167	#months	18	3,35,167	60,33,000
<b>TOTAL PROJECT OUTLAY</b>							<b>14,47,92,000</b>

*\*The provided budgets are estimates. Draft costs and beneficiary numbers will be determined based on specific needs at the time of implementation. A variance of +/- 10% in costs and beneficiaries is possible due to various factors including, cost escalation, savings from vendor partnerships or government program and unforeseen external circumstances.*

#### **RATIONALE OR BASIS FOR COMPUTING THE AMOUNTS OF THE PROPOSED BUDGET**

#	Thematic Area	Activities	Rationale
A	Livelihood and women empowerment	Integrated Pond based Integrated farming	The activity cost will be based on the previous experience of implementing the same interventions in different locations of West Bengal for more than 4 decades and the organization finance team will analyze the cost as per the existing cost per unit. The cost is inclusive of re-excavation of household ponds, fish lings, fish feed fishing net, etc. Our procurement team negotiates rates once a year with the vendors based on quotations invited. The procurement team negotiates rates with the enlisted vendors.
		Fisheries	The cost is inclusive of re-excavation of fisheries, fish lings, fish feed fishing net, etc. Our procurement team negotiates rates once a year with the vendors based on quotations invited. The procurement team negotiates rates with the enlisted vendors.
		Agricultural support	The cost is inclusive of seeds, farm equipment's, technical support and seeds & manure procurement. Our procurement team negotiates rates once a year with the vendors based on quotations invited. The procurement team negotiates rates with the enlisted vendors.
		Animal husbandry	The cost is inclusive of medical kit and animal (three 3 goat/one cow) procurement. Our procurement team negotiates rates once a year with the vendors based on quotations invited.
		Poultry	The cost is inclusive of shed, chicks & medical kits procurement. Our procurement team negotiates rates once a year with the vendors based on quotations invited or rate collect from the empanelled vendor.
		Farmers/SHG capacity building	The activity cost will be based on the previous experience of implementing the same interventions in different locations of West Bengal for more than 4 decades and the organization finance team analysis the cost as per the existing cost per unit. It is also based on prevailing market rates. The procurement team negotiates rates with the enlisted trainer/consultant.
		Smart School	The cost is inclusive of materials, labour charges, Our procurement team negotiates rates with the vendors based on quotations

			invited.
		Education support for first-generation learners Course Fees and TLM (0-VIII)	Education support cost is calculated as 100% the total school fees & transportation costs the student incurs to travel of school children. The transportation cost is calculated for 25 days per month for 9 months The actual amounts are calculated every year between January to November based on the documents submitted by the vendor.

<b>B</b>	Promotion of education	Scholarships for adolescent girls (VII-XII for continuing their higher education-tuition fees, life skills and self-defense training	The scholarship amount is calculated as tuition fees & transportation costs the student incurs to travel to the coaching centre. The actual amounts are calculated every year between September and November based on the documents submitted by the students.
		Cost of Training – life skill & sports	The cost is inclusive of trainer fees, training materials, Our procurement team negotiates rates once a year with the vendors/consultants based on quotations invited.
<b>C</b>	Promotion of Health care services	Mobile medical camps	The cost is inclusive of doctors, paramedics, medicine, transportation, and visibilities. Our procurement team negotiates rates once a year with the vendors/consultants based on quotations invited
		Mass awareness activities	The cost is inclusive of IEC & other awareness materials (LCD, Banner, leaflet etc.) materials, our procurement team negotiates rates once a year with the vendors/consultants based on quotations invited.
		Cataract surgeries	The cost is inclusive of surgeon fees, other paramedics, nurse, OT medication, Pre-OT consumables and test, Lense, goggles Our procurement team & health in charge negotiates rates once a year with the vendors/doctor based on quotations invited
<b>D</b>	Environment and natural resource management	Mangrove plantation and restoration	The cost is inclusive of saplings, man days and manuring and protection, Our procurement team negotiates rates once a year with the vendors/consultants based on quotations invited.
		Plantation of multi-purpose trees	The cost is inclusive of saplings, ranching, manuring and protection, Our procurement team negotiates rates once a year with the vendors/consultants based on quotations invited.
		Installation of street solar light	The cost is inclusive of Materials, installation and carrying cost, Our procurement team negotiates rates once a year with the vendors/consultants based on quotations invited.
		Renovation of water harvesting structures	The cost is inclusive of re-excavation of community pond, protection and plantation. Our procurement team negotiates rates once a year with the vendors based on quotations invited. The procurement team negotiates rates with the enlisted vendors.

### Projected Deployment of Funds (Quarter-Wise)

Deployment of Funds	Q 1	Q 2	Q 3	Q4	Q1	Q2	Total
Livelihood and women empowerment	6,000,000	4,000,000	6,000,000	6,100,000	5,400,000	4,500,000	32,000,000
Promotion of education	7,500,000	7,000,000	5,500,000	6,500,000	7,000,000	4,500,000	38,000,000
Promotion of Health care services	4,540,000	5,715,000	4,030,000	6,000,000	5,250,000	4,425,000	29,960,000
Environment and natural resource management	3,250,000	5,500,000	4,500,000	2,100,000	2,800,000	2,500,000	20,650,000
Proj. Impl + M&E	4,000,000	4,000,000	4,000,000	3,500,000	4,000,000	4,632,000	24,132,000
<b>Total</b>	<b>25,290,000</b>	<b>26,215,000</b>	<b>24,030,000</b>	<b>24,200,000</b>	<b>24,450,000</b>	<b>20,557,000</b>	<b>144,742,000</b>

### Risks & Mitigation

Risk Description	Potential Impact	Mitigation Strategy
<b>1. Low Community Participation or Behavioural Resistance</b>	Reduced uptake of livelihood models, education programs, and health services leading to underachievement of outcomes	- Intensive community mobilization and IEC campaigns- Engagement of SHGs and local leaders as change agents- Demonstration pilots to showcase tangible benefits
<b>2. Climate and Environmental Shocks (Floods, Cyclones, Droughts)</b>	Damage to assets (ponds, crops, livestock), disruption of livelihoods, delays in implementation	- Promotion of climate-resilient practices (integrated farming, drought-resistant crops)- Diversification of income sources- Contingency planning and phased implementation
<b>3. Market Linkage Failure for Livelihood Products</b>	Reduced income realization despite production, impacting sustainability of livelihood interventions	- Formation of producer groups / cooperatives- Forward linkage with buyers and local markets- Support for value addition and aggregation
<b>4. Infrastructure and Technology Gaps in Education &amp; Health</b>	Underutilization of SMART schools, telemedicine, and digital tools, limiting intended outcomes	- Baseline infrastructure assessment before implementation- Use of hybrid/offline solutions where needed- Partnerships with service providers for connectivity and maintenance
<b>5. Weak Institutional Capacity of Community-Based Organizations (CBOs)</b>	Poor sustainability post-project; inability to manage assets and continue interventions	- Structured capacity building and leadership training- Gradual handholding and phased exit strategy- Establishment of governance and monitoring systems

### Key Performance Indicators & Means of Verification

Thematic Area	Key Performance Indicator (KPI)	Means of Verification (MoV)
<b>Livelihood &amp; Women Empowerment</b>	Average monthly household income (₹) of beneficiaries	Baseline & endline household surveys, income assessment records
	% increase in income of beneficiary households	Comparative baseline vs endline reports
	Number of households supported through livelihood interventions	Beneficiary database, distribution records

	% households with diversified income sources	Household survey data, MIS records
	Number of women-led enterprises established	SHG records, enterprise registration/verification reports
	% women actively engaged in income-generating activities	SHG meeting records, field verification reports
<b>Agriculture &amp; Sustainability</b>	Number of farmers adopting climate-resilient/organic practices	Training attendance sheets, field monitoring reports
	Area (in hectares) under sustainable farming practices	Field verification, GIS mapping, farming records
	% reduction in crop loss due to climate variability	Farmer survey reports, seasonal assessment data
<b>Education</b>	School enrollment rate (%) among target children	School records, enrollment registers
	Average attendance rate (%)	School attendance registers, MIS reports
	Dropout rate (%) among students (especially girls)	School records, community tracking reports
	Number of schools transformed into SMART schools	Project completion reports, infrastructure verification
	% improvement in academic performance	results, school assessments
	Number of students receiving scholarships/TLM support	records, beneficiary lists
<b>Adolescent Empowerment</b>	<b>Girls</b> % of girls continuing education (Grade VII–XII)	School records, scholarship tracking reports
	Number of girls trained in life skills/self-defense	Training attendance sheets, certification records
	% reduction in dropout among supported girls	Comparative education tracking reports
<b>Healthcare</b>	Number of beneficiaries accessing healthcare services	Medical camp registers, patient records
	% population receiving regular health check-ups	Health MIS, survey data
	Number of medical camps conducted	Camp reports, आयोजन records
	Number of cataract surgeries completed	Hospital records, surgery reports
	% reduction in prevalence of common illnesses	Health surveys, medical reports
<b>WASH (Water &amp; Sanitation)</b>	% households with access to safe drinking water	Household survey, field verification
	% households with functional sanitation facilities	Field inspection reports, survey data
	% improvement in hygiene practices	Awareness campaign reports, survey data
<b>Environment &amp; Natural Resource Management</b>	Number of water harvesting structures renovated	Engineering reports, completion certificates

	Increase in water storage capacity (%)	Technical assessment reports
	Number of households benefiting from improved water access	Beneficiary records, survey data
	Area of land benefiting from improved irrigation	Field reports, GIS mapping
<b>Community &amp; Institutional Development</b>	Number of community-based organizations (CBOs) strengthened	Registration records, meeting minutes
	% community participation in decision-making platforms	records, attendance registers
	Number of capacity-building sessions conducted	Training reports, attendance sheets
	% of project activities managed by community institutions (post-intervention)	Exit assessment reports, governance records
<b>Overall Impact</b>	% improvement in overall household well-being index	Composite baseline vs endline study
	Beneficiary satisfaction rate (%)	Impact assessment surveys, feedback forms

## Sustainability

The project will adopt the following strategic initiatives to ensure long-term sustainability

- i. Community involvement in existing decision-making forum/platform. Project will empower communities by ensuring their participation in existing decision-making platforms and forums. This will encourage a sense of ownership and ensure that community priorities are reflected in the interventions.
- ii. Build the capacity of community-based organizations (CBOs) to manage and sustain project interventions. Special focus will be provided to strengthen the capacity of local CBOs, equipping them with the necessary skills and resources to independently manage and sustain the project's initiatives.
- iii. Facilitate knowledge transfer and skill-building initiatives to empower community members to continue project activities independently. These programs will not only equip individuals with valuable technical and managerial skills but will also enable them to take leadership roles in sustaining the activities independently.
- iv. Partnerships with government agencies to leverage resources, expertise, and networks for project sustainability. Collaboration with relevant government bodies will be a key pillar of project sustainability strategy.
- v. Establish user-friendly simple monitoring and evaluation mechanisms to track the progress and impacts of project interventions beyond the project period by the empowered groups from the community

**Sabuj Sangha** act as a **facilitator** in this process, bringing together key stakeholders to collectively foster **environmental sustainability**, create **livelihood opportunities**, and enhance **education, health, and well-being** in the region. This coordinated approach focuses on building **self-reliance**, enhancing **community resilience**, and ensuring **local ownership** of the project's assets. Through this holistic approach, empowered community groups will not only manage but also **own** and **protect** the assets developed under the project, ensuring a lasting positive impact that will continue to benefit the region long into the future.

### Role of Sabuj Sangha as a Catalyst

Sabuj Sangha will act as a **facilitator and ecosystem enabler**, rather than a long-term implementer. Its role will evolve across three phases:

1. **Initiation Phase:** Mobilization, capacity building, and system design
2. **Strengthening Phase:** Institutional development, convergence, and scaling
3. **Exit & Handover Phase:** Gradual transfer of ownership to community institutions

The organization will bring together **community stakeholders, government agencies, and knowledge partners** to create a multi-stakeholder ecosystem focused on:

- Environmental sustainability and climate resilience
- Sustainable livelihoods and income enhancement
- Quality education and child development
- Accessible healthcare and community well-being

**Project Disclosures:**

The aforementioned program units are in various stages of community mobilization. In case a particular unit/program does not progress due to various unforeseen circumstances, program mix/units may be adjusted to meet funding utilization requirements. We facilitate community capacity building through our Community Empowerment Team. The community contributes a small fee towards this. Savings/ interest generated through the Issue, if any, shall be reinvested in the project.

**Funding Plan:**

Our Society confirms that for the purpose of this Issue, funding plan will not be applicable, as the objects are proposed to be funded through the Net Proceeds.

**Monitoring of utilization of funds**

There is no requirement for appointment of a monitoring agency in terms of the SEBI ICDR Regulations. The Governing Body of our Society shall monitor the utilisation of the proceeds of the Issue. Our Society shall submit to the Stock Exchanges a statement in respect of utilisation of the Net Proceeds, on a quarterly basis, containing (a) category-wise amount of monies raised, (b) category-wise amount of monies utilized, (c) balance amount remaining unutilized, until the utilization of the Net Proceeds in accordance with this Draft Fund Raising Document.

**Interim use of proceeds**

Our Society confirms that the unutilized amounts from the Net Proceeds shall be kept in a separate bank account and shall not be co-mingled with other funds.

**Issue related expenses break-up**

The expenses for this Issue include, inter alia, advisor fees, fees payable to the Registrar to the Issue, printing and distribution expenses, legal fees, advertisement expenses, listing fees and any other expense directly related to the Issue.

The Issue expenses and listing fees will be paid by our Society. The estimated breakdown of the total expenses for this Issue is as follows\*:

<b>Particulars</b>	<b>Amount (in ₹)</b>	<b>As percentage of Issue proceeds (in %)</b>	<b>As percentage of total expenses of the Issue (in %)</b>
Fee payable to intermediaries (Registrar to the Issue, legal and other advisors, depositories, etc.)	6,00,000	0.33	9.6
Fees payable to the regulators including stock exchanges	25,000	0.02	0.5
Advertising and marketing, printing and stationery costs	1,00,000	0.05	1.4
Other miscellaneous expenses	1,50,000	0.07	1.9
Management cost	45,00,000	3.00	86.5
<b>Grand Total</b>	<b>52,00,000</b>	<b>0.58</b>	<b>100</b>

*\*Assuming the Issue is fully subscribed. The expenses are indicative and are subject to change depending on the actual level of subscription to the Issue and the number of Allottees, market conditions and other relevant factors.*

#### **Variation in terms of contract or objects in this Draft Fund Raising Document**

Our Society shall not, at any time, vary the terms of the objects for which this Draft Fund Raising Document is issued, except as may be prescribed under the applicable laws. Further, in accordance with the SEBI Listing Regulations, in case of any material deviation in the use of proceeds as compared to the Objects of the Issue, the same shall be indicated in the format as specified by SEBI from time to time.

#### **Benefit / interest accruing to Governing Body of our Society out of the object of the Issue**

None of our Governing Body Members are interested in benefit/interest accruing out of in the Objects of the Issue. Our Governing Body members are interested in the Issue to the extent of meeting the minimum subscription requirement in terms of SEBI ICDR Regulations in case of under subscription, if any.

## OUR HISTORY & BUSINESS ORGANIZATION PROFILE

Sabuj Sangha is a non-profit, non-government development organization committed to improving the lives of disadvantaged communities in West Bengal, India, utilising an integrated and sustainable approach. It prioritises participation and empowerment of local communities. It traces its roots to a social club initiated in 1954 in the village of Nandakumarpur in the South 24 Parganas district of West Bengal. Soon, Sabuj Sangha became involved in local efforts to enhance the wellbeing of communities caught between the vagaries of nature and shifting tides in the Sundarban delta and the significant developmental deficits in the region. The organisation is registered under West Bengal Society Registration Act 1961 in 1975. From its humble beginning, Sabuj Sangha has grown into a vibrant organization working with varied stakeholders. It implements programmes in various sectors, catering to the needs of vulnerable communities. The organization believes that there is no simple solution to reduce, and ultimately eradicate poverty. Any poverty reduction strategy must necessarily address a wide range of interlinked vulnerabilities which the poor face each day. Tackling these issues of ill health, illiteracy, lack of livelihood opportunities, lack of sanitation and losses incurred due to climate change and disasters in an integrated, sustainable manner, Sabuj Sangha continues to improve the quality of life of the most vulnerable in the community. The organization is also registered under Foreign Contribution (Regulation) Act 1976, Its areas of operation are nine (9) districts of South 24 Parganas, North 24 Parganas, Kolkata, East Midnapore, Howrah, Nadia, Murshidabad, Alipurduar and Darjeeling district.

The organization is registered under section 12A & U/S 80G (5) (VI) of the Income Tax Act 1961 and under the Person with Disability Act 1995; empanelled with the Planning Commission/NITI Ayog, GoI, VANI, IICA, BSE Samman; accredited by Guide Star India with Transparency Key; validated by Global Giving USA & UK, The organization also registered with the Ministry of Corporate Affairs (MCA) vide registration no.: *CSR00000299* and registered under the Foreign Contribution (Regulation) act. 1976 and renewed under the Act.2010

### **Sabuj Sangha's integrated approach includes the following thematic areas:**

- Health and Nutrition
- Water, Sanitation and Hygiene
- Education and Protection
- Livelihood and Women's Empowerment
- Environment and Disaster Response

### **Our Vision:**

Sabuj Sangha looks forward to a society where all people will enjoy equal rights and access to equal opportunities.

### **Our Mission:**

Sustainable development of marginalized and vulnerable people to ensure a quality life through empowerment, education, information, infrastructure development, healthcare service and economic self-reliance through convergence of services provided by local self governments

### **Our Values:**

- Equality – We believe all people should be treated equal and do not discriminate against any person regardless of race, religion, gender or social background.
- Respect – We are committed to treating all staff, Participants and stakeholders with the utmost respect at all times.
- Service Beyond Self – We work for the wellbeing of others and will endeavour in our efforts to serve communities as best we can.
- Transparency – We are committed to operating in a transparent and honest manner at all times.
- Accountability – We take full responsibility and accountability for our actions.
- Participation- We believes in full participation by all in any development process.

## GEOGRAPHICAL AREA OF OPERATIONS

### Geographical Coverage Area of Sabuj Sangha

South 24 Parganas, North 24 Parganas, Kolkata, Howrah, Purba Medinipur, Nadia, Alipurduar, Murshidabad & Darjeeling



### 1. RURAL SUNDARBANS

The rural operational area of Sabuj Sangha in Mathurapur I & II, Patharpratima, Basanti Namkhana, and Sagar Blocks in Sundarban delta region at the southern tip of South 24 Parganas district of West Bengal, India. It features a unique estuarine mangrove forested eco system, home to fierce tigers and wily giant crocodiles, being termed as a Biosphere Reserve. Though the Sunderbans primarily comprises of dense forests and ferocious wildlife, 54 of the total 102 islands have been inhabited by a population of above 4 million people. The islands are isolated from the mainland and have thus the mainstream development process has not reached the region at all. The people are poor and lead a vulnerable life, and deprived of the basic amenities of life. The inhabited islands always bear the risk of breach in earthen embankments and resultant prolonged saline water inundation. Cyclones are common here – with devastating effects. Basic infrastructural facilities are lacking in the entire region – no roads, bridges, public transport system, electricity and Hospitals in most of the islands. Lack of job opportunity, monocrop cultivation, absence of industries and havoc caused by frequent natural calamities render people homeless – cashless – and extremely vulnerable. In such a scenario, Sabuj Sangha began working for community development in an integrated manner and currently reaches out to 500,000 (Approx) Participants of 100,000 families.



## **2. SUBURBAN KOLKATA**

Sabuj Sangha also works in suburban Kolkata, operating from its Peri-urban unit 'Aalor Disha' located in Champahati, focusing on communities living in squatter colonies along the railway tracks of South 24 Parganas. These communities, who often migrate from the Sunderbans and other districts, live in temporary and unsafe shelters and have little or no access to required services. Sabuj Sangha currently works with over 10000 households (50,000 people) across 8 communities in the area, namely Canning, Taldi, Dakshin Barasat, Bethberia, Ghutiari Sharif, Champahati, Baruipur and Kalikapur. The Administrative Blocks covered under the Peri-urban Unit are Canning I, Canning II, Joynagar I, Sonarpur, Bhangar I & Bhangar II and Baruipur.

## **3. URBAN AREAS**

Bidhannagar Municipal Corporation, Kolkata Municipal Corporation and Rajpur Sonarpur Municipality (12000 families covering 60000 Population)

## **4. EAST MIDNAPORE**

Since 2019 Sabuj Sangha has been working in East Midnapore at 4 Sub-divisions at Haldia, Tamluk, Egra and Contai areas close to Bay of Bengal, partially Coastal area Haldia Port

Main objective of Intervention to boost the moral and capacities of women staying in Villages through Digital & Financial Literacy and promoting them as Women Entrepreneurs to enhance their Livelihood Options and increase their income level. (Covering more than 8.5 lakh population)

## **5. HOWRAH**

Howrah District is situated close to the Capital City of West Bengal Kolkata, and is also known as the Twin City of Kolkata. Howrah is located within the District Howrah at the other side along the river Ganga. Estimated total population of the district in 2022 is 5,361,222 within an area of around only 1467 sq. km. Howrah district is divided into two subdivisions—Howrah Sadar and Uluberia and 14 (Fourteen) blocks. Since 2022, we are working in Shyampur I, Uluberia I and Shyampur Municipality of Howrah District with a total population of 643,481.

We have implemented programme in Howrah District in 2022 to improve the quality of education and learning experience for students in the Govt. schools by creating conducive environment and ample opportunities to learn and by enabling the teachers in various proven teaching learning methods.

## **6. NADIA**

The Nadia district shares borders with Bangladesh to the east, North 24 Parganas and Hooghly districts to the south, Purba Bardhaman to the west, and Murshidabad to the north. According to Census 2011, the District has 5,167,600 population and has its headquarter at Krishnanagar town.

In 2022, we are working in Nadia district with an objective of the programme is holistic development of villages by active intervention in education, healthcare, livelihoods, and infrastructure. It is an integrated rural development approach. Through this program we will work towards building self-reliant villages which would continue to grow sustainably and thereby truly realizing Gandhian philosophy of Gram Swaraj. Currently we are operating in 5 villages of Shimurali Gram Panchayat of Nadia district covering 1444 households, i.e. 5855 population.

## **7. MURSHIDABAD**

Since 2023 Sabuj Sangha has been working at 4 Blocks (viz. Berhampore, Beldanga I, Bhagawangola II and Murshidabad-Jiaganj) covering 181 villages from 24 Gram panchayats in Murshidabad district.

Main objective of Intervention to boost the morale and capacities of women staying in Villages through Digital & Financial Literacy and promoting them as Women Entrepreneurs to enhance their Livelihood Options and increase their income level. (Covering more than 5.5 lakh population)

## **8. NORTH BENGAL (ALIPURDUAR DISTRICT)**

Sabuj Sangha has extended its service in the tribal inhabited rural areas of the Kumargram and Madarihat Block of Alipurduar district of West Bengal since 2011. The Kumargram Block of the district of Alipurduar is located at the international border of India, Bhutan and Bangladesh. The Kumargram and Madarihat are documented as the remotest block of North Bengal- Himalayan Doors. As a result, it has been deprived from the mainstream development that India has seen in recent years. The area is situated at the foothills of the Himalayas and is therefore not suitable for agriculture due to a lack of irrigation and poor agricultural infrastructure. In addition to this, there is an absence of industry, with tea gardens providing the main source of income. Many of the people living in the area are from scheduled tribes such as Koch, Rajbansi, Toto, Rava and Mech. Due to a lack of livelihood opportunities; they are forced to work on the tea plantations,

often working very long hours for very low wages.

With this situation in view, Sabuj Sangha planned and started intervening with an integrated approach in the region Nine years back. Since then we have successfully implemented community development programmes, with specific focus on water, sanitation and hygiene education initiatives and organizing the community towards social development process through formation of a three-tier structure comprising of hamlet-level, village-level and G.P. level committees, with close association of the PRI and local government authorities and supported by National, International and Corporate bodies.

The organization also operates Mobile Health Units in 6 closed Tea Garden areas

The organization also runs education support programme for the deprived children of extremely marginalised families of the daily wage labourers at the forested closed tea garden villages in

- Direct Participants – 10,50,000
- Reach – 15,50,000

#### **ORGANIZATIONAL ACTIVITIES:**

##### **Health & Nutrition:**

Since inception, in Health & Nutrition theme, our approach is community led integrated development. We are working in two (2) ways, i.e. preventative care of health and curative care of health. Under the preventing care of health we are promoting health awareness among the community, the behaviour change communication for improve hygienic behaviour on personal hygiene and promotion of scientific sanitary latrines for both households and community level. On other hand in curative care of health, we are providing services, like emergency services, general illness, Mother and Child (0-5 years) to ensure the institutional delivery and child immunization to reduce the maternal and infant mortality rate (IMR & MMR) and Eye care services through our hospital, namely Swarnalata Sabuj Seva Sadan (SSSS) for marginalized & senior citizens.

Through this health care initiatives, we have reached out to 95 villages and 8 wards under 10 development blocks and 3 municipal corporations respectively of South 24 Parganas, North 24 Parganas, Kolkata, Nadia, Alipurduar, Darjeeling districts of West Bengal covering 10,00,000 population.

**Key highlights of Sabuj Sangha's accomplishment in Health & Nutrition Theme are:**

- Providing medical services to 500,000+ people through the Rural Health & Training Centre at Nandakumarpur (in our main Hub) under Mathurapur II Block under South 24 Parganas district of West Bengal, facilities available include OPD, IPD, outreach services, Maternity ward, Operation theater, different investigation department and pharmacy etc.
- 5,000+ institutional delivery and 100% child immunization ensured
- Conducting Mobile Medical Camps in hard to reach areas of Sundarbans, Alipurduar, Nadia, Kolkata slums.
- Generated awareness among 10,00,000+ population on general health & hygiene and Covid-19
- 1000+ Eye care services through Indoor and Out Reach facilities.
- Building Capacities of local women to act as Community health promoters or Swasthya Sevikas and supporting their functioning
- Enhancing capacities of Panchayati Raj Institutions (PRIs, Rural local Self-government bodies) women Self Help group (SHG) members, traditional Birth attendants and other key stakeholders on health and nutrition issues.
- Conducting School Health Programme
- Conducting general as well as antenatal and post natal care checkups
- Facilitating discussion and action on health and nutrition through various activities involving all key stakeholders.

**Area of Operation:**

- South 24 Parganas, North 24 Parganas, Kolkata Municipal Corporation area, Bidhannagar Corporation area, Rajpur Sonarpur Municipality, East Medinipur, Nadia, Alipurduar, Darjeeling,

**Population Reach**

- Direct Participants – 7,50,000
- Reach – 10,50,000

**Water, Sanitation and Hygiene Education**

Sabuj Sangha is working on WASH issue since past more than 40 years. WASH actions are linked to supporting families, wider communities and schools in improving sanitation and hygienic practices, thereby preventing and reducing illness and related out of pocket expenditure. In these order besides having awareness generation through wide campaigns on WASH the organization has established Individual Household Latrines (IHHL), Community Toilets and Community Hand Pumps with high raised platforms and soak pits (to ensure water savings) across different vulnerable flood and draught prone areas across the project geography. The organization has also provides safe drinking water units, sanitary blocks for both Boys and Girls in different Govt. schools. To capacitate the students and communities for protection of toilet units and safe drinking water facilities support are given for forming WATSAN (Water Sanitation) Committees. Potential local village youths have been trained on tube well maintenance and repair, termed as 'Jalabandhu' who will be available for services easily in the locality. Community Hand Pumps are also installed in several forested villages of Himalayans Dooars of West Bengal. To make communities aware on safe water usage, hygienic behavioural practices etc. consistent awareness are carried on.

**Key accomplishment in Water, Sanitation & Hygiene (WASH) theme are:**

- Installed 300+ safe & clean drinking water sources, i.e. hand pumps and tube well
- Constructed Individual Household Latrines (IHHL)
- 200+ school toilet block with running water facilities were established.
- Supporting formation & functioning of WATSAN Committees at school and community level
- Building capacities of local youth as *Jalabandhu* in maintaining and repairing tube-wells and leading Water, Sanitation & Hygiene related initiatives
- Supporting formation & functioning of children & adolescent group that create awareness on health, sanitation & hygiene Issues

- Facilitating activities for creating awareness of water borne & fly borne diseases and other health risk

**Area of Operation:**

- South 24 Parganas, North 24 Parganas, East Medinipur, Kolkata, Howrah, Nadia and Alipurduar district.

**Population Reached**

- Direct Participants – 550,000
- Reach – 15,50,000

## **Education and Child Protection**

Sabuj Sangha considers education and protection as interrelated spheres that collectively ensure safe childhood and wellbeing. In this order to ensure the fundamental Right to Education since more than three (3) decades the organization is running several education programmes. Now such programmes are running in Sundarbans and railway squatter colonies of South 24 Parganas district and at remote Alipurduar district in the Himalayan Doors.

Under the education and Child Protection initiative, Sabuj Sangha believes that Education is the key for development and for which we try to ensure Education for all to build self-esteem and self-confidence. In this thematic area, we have two (2) ways of intervention, primarily, transforming Govt. school into SMART School through improvement of infrastructure and facilities, so that all school should be child friendly. On other hand the organization also implemented several educational initiatives like Remedial School, Child Support Centre for both residential and non-residential and model upper primary school for formal education of 1st generation.

The organization with collaboration of Ministry of Women and Child through Childline India Foundation since 2002 to respond children in distress through the 24 hours toll free emergency service (1098) under the national CHILDLINE programme, through which we have rescued and repatriated lakhs of children and stopped thousands early marriage jointly with District Administration.

More particularly, we also promote girl child education, because we believe in the slogan "Educate a Girl, Educate a Nation", so we want to see a community where all girl children should complete their education up to 12th standard at the age of 18 years and they can also start professional course, ultimately through which they can become independent. Through this initiative, we want to prepare a generation which can break the illiteracy cycle.

### ***Key accomplishments in Education & Protection Theme are:***

- 32 SMART schools reaching 50,000+ students in Govt. schools
- Established two (2) Child Support Centres in South 24 Parganas.
- Established one (1) Upper primary School (un-aided) affiliated to West Bengal Education Department
- Established two (2) nos. of Teachers Training Institutions (B.Ed. & D.El.Ed) recognized by NCTE and affiliated to WBBEPE & Dr. B.R Ambedkar Teachers' Training University.
- 200+ marginalized vulnerable adolescent girls were empowered and encouraged for completing higher secondary at least.
- Running of residential and non-residential schools under the National Child Labour Project, supported by Govt. of India and Labour Dept. , Govt. of West Bengal for prevention of child labours
- Responding to children in distress through the 24 hours toll free emergency service (1098) under the national CHILDLINE programme supported by Ministry of Women & Children, Govt. of India facilitated by Childline India Foundation, Mumbai

### **Area of Operations-**

South 24 Parganas, Murshidabad, Kolkata, East Medinipur, Howrah, Nadia and Alipurduar District

### **Population Reached-**

- Direct Participants (Children) – 1,00,000
- Reach – 5,00,000

### **Livelihood and Women's Empowerment**

Sabuj Sangha looks forward to a society where all people will enjoy equal rights and access to equal opportunities. With this vision, the organization implements livelihood & Women Empowerment programs, with an objective to improving knowledge through awareness, training, digital financial literacy and financial inclusion and increase the income level through different livelihood activities and entrepreneurship development & institution building, so that the family income can be increase up-to 300,000 per annum and can be self-sustain and fulfil their quality of life.

Since more than three (3) decades, Sabuj Sangha is working in livelihood & women empowerment across West Bengal, covering more than 8.5 lakhs population.

To promote climate resilient agriculture and organic farming, Sabuj Sangha has also established community schools namely

"Agriculture Resource Centre", in two coastal blocks of Sagar and Patharpratima of Sundarbans, South 24 Parganas with objective to continue skill enhancing and knowledge building among the women and farmers for practicing and producing organic farming. Through this process we closely work with the local self-government and govt. line department to mitigate the gaps and mainstreaming.

Through its journey, the organization has established several people's institutions like, Women SHGs cooperative society, registered under the West Bengal Cooperative Registration Act, 2006; women run and managed Bakery Unit, Farmers producer Organisation in South 24 Parganas through collective collaboration of common interest group (CIG).

***Key accomplishment in Livelihood & Women Empowerment theme are:***

- 8.5 Lakhs people were reached with digital financial literacy and financial inclusion;
- Established Women SHG Cooperative Society Ltd under West Cooperative Society Act with more than 1000 shareholders.
- Established Women run and managed Bakery in Sundarbans.
- Established 2 agriculture resource centres in coastal Sundarbans, South 24 Parganas
- Established 1 Farmers' Producer Organization (FPO) in South 24 Parganas
- Supporting women in starting their own individual as well as group based enterprises
- Providing livelihood opportunities through Organic Farming, Agriculture Support, Individual as well as Group Based Poultry Farming, Livestock Farming, Pond Based Integrated Farming (PBIF), Kitchen Gardening, Tailoring Units and Others.

**Area of Operation –**

- South 24 Parganas, East Midnapore, Nadia, Murshidabad, and Alipurduar District.

**Population Reached-**

- Direct Participants – 8,50,000
- Reach– 8,50,000

**Environment and Disaster Response:**

In Environment and Disaster Response, Sabuj Sangha fosters a resilient environment friendly community. Since last nearly five (5) decade Sabuj Sangha is instrumental in immediate relief, early recovery and restoration activities during several natural disasters like Super Cyclones (e.g. Aila, Bulbul, Amphan Yaas etc.), Floods etc. The organization is a catalyst in educating people on Early Warning, Disaster Preparedness, and Disaster Risk Reduction (DRR) etc. It has remained members of consortiums with Govt. of West Bengal, State Inter Agency Group (SIAG) etc. The organizations has its credit in building Task Forces for Disaster in wide area geography of Sundarbans.

Besides the organization remained active in propagating environment and climate education through actions across coastal zones of West Bengal e.g. Climate Literacy and Marine Litter Forestry, Natural Resource Based Livelihood generations etc.

Since more than 3 (three) decades, Sabuj Sangha has been actively engaged in mangrove plantation efforts to restore and protect coastal eco-system. Recognizing the critical role of mangroves in preventing erosion, supporting biodiversity, and mitigating climate change, the organization works closely with the local communities and Govt. departments in vulnerable coastal regions. On the other hand, Sabuj Sangha also works for Agro-forestry with several national and international agencies. Till date, the organization planted 5,00,000+ mangroves in the several coastal blocks of South 24 Parganas, West Bengal.

**Key accomplishment in Environment & Disaster Response theme are:**

- 1, 00,000+ Relief support cyclones and Covid-19 pandemic affected families
- Provided rehabilitation support to 5000+ families.
- Built 300+ disaster resistant houses in Sundarbans
- Established one (1) Community School for empowering community in coastal block of Sundarbans, South 24 Parganas.
- Mangrove planted in 60 (Sixty) hectares of land with 5,00,000+ plantations.
- Agro-forestry in 1000+ families
- Creating awareness about disaster preparedness among local communities

**Area of Operation:**

- South 24 Parganas, North 24 Parganas, Kolkata, East Midnapore, Howrah, Nadia, Murshidabad and Alipurduar District

**Population Reached:**

- Direct Participants – 1,00,000
- Reach – 15,50,000

**EXPERTISE & EXPERIENCE:**

- Health Care – 40+ years
- Education – 30+ years
- Community Development – 48 years
- Disaster Relief, Rehabilitation and Risk Reduction – 40+ years
- Water & Sanitation – 40+ years
- Livelihood – 30+ years
- Gender Issues – 30 years
- Child & Youth Activities – 20+ years

**AWARDS AND ACCREDITATIONS**

<b>Year</b>	<b>Accomplishment</b>	<b>By</b>
2001	Meeting with Bill Clinton	
2011-12	Annual Reports Awards 2012	CSO Partners
2023	Indian CSR Awards in Top 20 Best NGOs in 2023	Brand hochos
2023	Paribesh Mitra Award	Sagar Paribesh Unnayan O Seva Samiti
2024	VO Grading	CRISIL

## PAST & PRESENT PARTNERS:

### Government of India

- Ministry of Health & Family Welfare, GoI
- Ministry of Women and Child, GoI
- National Health Mission, GoWB & GoI

### Government of West Bengal

- Ministry of Health & Family Welfare, GoWB
- Ministry of Women and Child, GoWB

### Institutional Partners:

- IndienHilfe, Germany
- Asha for Education (USA & Switzerland)
- Hanseatic India Forum, Germany
- Ramakrishna Foundation, USA
- Kanailal Raha Foundation, USA
- Isan & Kusum Pal Foundation (IKFP)
- Give Foundation
- Global Giving, USA
- Global Fund for Children (GFC)

### Corporate Partners:

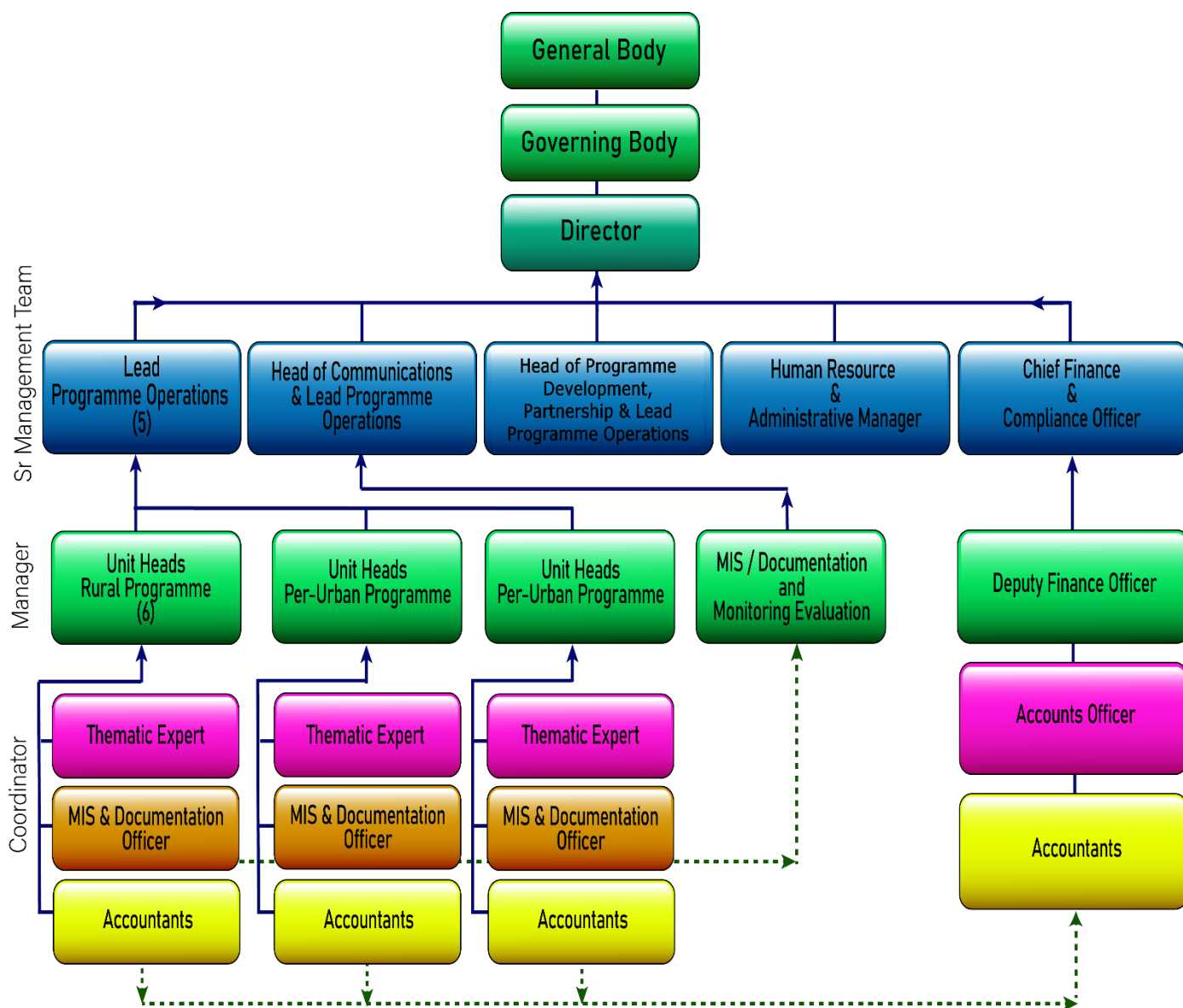
- Oil & Natural Gas Corporation Ltd. (ONGC)
- SBI Foundation
- L&T Financial Services
- HDFC Bank Ltd.
- Wipro Cares
- Wipro Foundation
- Tech Mahindra
- Networks and Linkages:
- State Inter-Agency Group – West Bengal (IAG)
- VANI
- Guide Star India
- Give India ([www.giveindia.org](http://www.giveindia.org))
- Credibility Alliance
- Empanelled with IICA
- NGO Market Place

## STAFF REMUNERATION SUMMARY

Gross Salary Per Month	Male	Female	Total
Less than 5000	25	89	114
5001 – 10000	35	132	167
10001 – 25000	46	16	62
25001 – 50000	25	2	27
50001 - 100000	4	1	5
Greater than 1000000	0	0	-
<b>Total</b>	<b>135</b>	<b>240</b>	<b>375</b>

## OUR MANAGEMENT

### ORGANOGRAM



### DETAILS OF BOARD MEMBERS

Sl. No.	Name	Designation in the Association	Email Address	Aadhar Number	Pan Number	Occupation
1	Sibasankar Giri	President	<a href="mailto:sibanakargiri.nkp@gmail.com">sibanakargiri.nkp@gmail.com</a> <a href="mailto:sibasankar@sabujsangha.org">sibasankar@sabujsangha.org</a>	9223 2912 5715	ACXPG8204H	Retired Teacher
2	Mr. Saradindu Banerjee	Vice President	<a href="mailto:bhabeshmondal@gmail.com">bhabeshmondal@gmail.com</a> <a href="mailto:bhabesh@sabujsangha.org">bhabesh@sabujsangha.org</a>	3519 8201 0144	ADMPB8545L	Social Worker

3	Mr. Ansuman Das	Secretary & Director	<a href="mailto:ansuman@sabujsangha.org">ansuman@sabujsangha.org</a>	6834 5847 8043	AKTPD3345E	Social Worker
	Ms. Alok Rani Bhunia	Asst. Secretary	<a href="mailto:alokranibhuniya.nkp@gmail.com">alokranibhuniya.nkp@gmail.com</a>	8937 4973 3006	FLLPB3664L	Social Worker
5	Mr. Bhabesh Chandra Mandal	Treasurer	<a href="mailto:bhabeshcmondal@gmail.com">bhabeshcmondal@gmail.com</a> <a href="mailto:bhabesh@sabujsangha.org">bhabesh@sabujsangha.org</a>	8933 6551 9813	AFPPM0906D	Retired Teacher
6	Dr. Syamaprasad Sinharay	Member	<a href="mailto:sinharaysp@gmail.com">sinharaysp@gmail.com</a>	4916 0122 3125	AJXPS8710P	Ex-Government Officer
7	Ms. Debirani Jana	Member	<a href="mailto:debiranijana@gmail.com">debiranijana@gmail.com</a>	7423 5494 9593	BBWPJ8092H	Social Worker
8	Mr. Palan Chandra Paik	Member	<a href="mailto:palanchandrapaik@gmail.com">palanchandrapaik@gmail.com</a>	4059 0132 8967	BIYPP7704H	Social Worker
9	Mrs. Saraswati Dolui	Member	<a href="mailto:saraswatido478@gmail.com">saraswatido478@gmail.com</a>	7785 0898 5673	AZRPD2406M	Social Worker

#### **BRIEF PROFILE OF GOVERNING BODY**

**Shri. Sibasankar Giri** (75) *President*, B.Sc. (Botany), PGBT One of the founding member of Sabuj Sangha and remains associated with the Organisation in multiple ways. He retired as the Principal of Nandakumarpur High School. He currently mentors and monitors the Model Primary School and the Residential School run by Sabuj Sangha. With his years of experience, he provides an able leadership towards the growth of the Organisation.

**Mr. Saradindu Banerjee** (75) Vice President M.Sc. (Chemistry) has been the Founder Director of SAHAY, a non-profit Organisation affiliated with Children International, USA. He has over 37 years of experience in the corporate and social development sectors. His key strengths are fund management and administration of large-scale social development programmes, human resource development, networking, monitoring and research.

**Shri. Ansuman Das** (55) Secretary B.Com (H), PGDRD has been associated with Sabuj Sangha for the last 30 years. He played an instrumental role in transforming Sabuj Sangha from a small NGO to its present status of a competent, implementing Organisation, capable of designing and delivering complex development interventions in both the rural and urban areas.

**Ms. Alok Rani Bhunia** (66) Assistant Secretary Secondary, an enthusiastic social worker, Mrs. Bhunia advocates

consistently against domestic violence and anchors the women's movement headed by Sabuj Sangha. She provides strategic support to Sundarban Mohila Swanirvar Gosthi Cooperative Society Ltd. and supervises the formation and strengthening of women's self-help groups to undertake various empowerment initiatives.

**Mr. Bhabesh Ch. Mondol** (76) Treasurer B.A., P.T.T. A founding member of Sabuj Sangha and a retired teacher of Nandakumarpur Narayanitala Free Primary School, Mr. Mondol remains exceptionally passionate about the role of education in human growth and development. He engages actively in mentoring staff in the organization.

**Mr. Palan Chandra Paik** (57) Member, Senior Secondary, he has been associated with Sabuj Sangha for the past 25 years, his experience, vision and strategy in enhancing collaboration and converging resources within the government and administration has been a catalyst for the organisation to move forward.

**Ms. Debi Rani Jana** (63) Member Class VIII: From beginning her career as a social animator with Sabuj Sangha's women empowerment programme. She additionally leads the Sundarban Mohila Swanirvar Gosthi Cooperative Society Ltd., an organisation that spearheads livelihood interventions in the Sundarbans operational area of Sabuj Sangha.

**Dr. S.P. Sinha Roy** (81) Member M. Sc in Applied Geology, Ph.D. (Science) President of Ground Water Studies, a former employee of the Central Ground Water Board and Convener of West Bengal Task Force on Arsenic, Dr. Sinha Roy has been with Sabuj Sangha for the last six years providing technical support in the area of water resource management and overall strategic support.

**Ms. Saraswati Dolui Mistry** (44) Member Completed 10th Standard- An enthusiastic social worker, Mrs. Dalui advocates consistently against human trafficking, child marriage, domestic violence and anchors the women's empowerment movement, gender equality and women entrepreneurship headed by Sabuj Sangha. She is also founder member of Sundarban Mohila Swanirvar Gosthi Cooperative Society Ltd. and supervises the formation and strengthening of women's self-help groups to undertake various empowerment initiatives.

#### Staff Details

The Senior Management Team is responsible for overseeing daily activities of the organization and guiding middle and field level personnel and volunteers. Senior Management Team of the organization

Ansuman Das	Director
Arunabha Das	Head of Resource Mobilization & External relations
Soma Maity	Regional Manager, Peri Urban Unit, South 24 Parganas
Asok Bhattacharya	Regional Manager (South 24 Parganas)
Soumitra Jana	Sr. Accounts Officer
Mantu Mandal	Programme Head & In Charge- Alipurduar District
Jaydeep Banerjee	Documentation Officer
Ganesh Chandra Das	In Charge- Sagar Island
Shivnath Karmakar	Programme Head & In-charge, Murshidabad district
Siddhartha Das	Programme Head & In-charge, Murshidabad district

**Impact Assessment Report**

of

**Emergency Relief Initiative for Cyclone Remal Affected People of South 24 Parganas District of West Bengal (July to September 2024)**



**Project implemented by Sabuj Sangha**

and

**Supported by SBI Foundation**

**Table of Contents:**

- 1. Strategic intent and implementation plan for cyclone Remal relief project in.. Sundarbans .....3**
  - 1.1. Key challenges faced by the people of Sundarbans: Climate Change Induced disasters and lack of employment opportunities
  - 1.2. Devastating impact of Cyclone Remal and humanitarian relief & response intervention by Sabuj Sangha
  - 1.3. Objective of the project
  - 1.4. Activities conducted under the project and the target population
  
- 2. The project approach: Ensuring the right to survival of the affected people ... 4**
  - 2.1. Findings from the situations assessment: Devastations caused by Cyclone Remal in life and livelihoods of people
  - 2.2. Project implementation plan
  - 2.3. Significance of the project in terms of the Sustainable Development Goals (SDGs)
  - 2.4. Ensuring participation of all stakeholders throughout the project cycle
  - 2.5. Risks and challenges faced and the mitigation plan for ensuring quality implementation of the project
  
- 3. Impact assessment of the project: Understanding the changes created in lives of people 7**
  - 3.1. Methodology followed during the impact assessment study
  - 3.2. Data collection for the Impact Assessment
  - 3.3. Sampling methodology
  - 3.4. Sample Size
  - 3.5. Impact score card: Findings from the Impact Assessment study
    - 3.5.1. Demographic Details
    - 3.5.2. Beneficiary satisfaction and perceived quality
    - 3.5.3. Key Impact of the intervention (Impact Scorecard)
  - 3.6. Analysis of Beneficiary and Stakeholder Feedback
  - 3.7. Comprehensive analysis of Stakeholder Feedback on Relief Efforts
  
- 4. Recommendations from the Impact Assessment Study..... 22**
- 5. Conclusion: Foundation for a resilient and sustainable community..... 23**

## 1. Strategic intent and implementation plan for cyclone Remal relief project in Sundarbans

Sundarbans is the most prominent part of the largest delta in the world, which is formed by the rivers Ganga, Brahmaputra and Meghna. Sundarbans is enlisted as UNESCO World Heritage sites. Despite its status of Mariene Protected Areas (MPA) and its uncondusive nature for habitation, it's densely populated, with villages spread across the forest.

Increasing deforestation and damage to the mangrove forests are not only leaving the coastal areas of Sundarbans progressively exposed and more vulnerable to storms, at the same time it also depletes the rich biodiversity of the region. As per the estimate, more than 67 percent of population of Sundarbans belongs to underdeveloped and excluded communities<sup>1</sup>.

### 1.1. Key challenges faced by the people of Sundarbans: Climate Change Induced disasters and lack of employment opportunities

In recent years, the frequency and intensity of cyclones in Sundarbans have escalated, with major storms such as Cyclones Aila (2009), Amphan (2020), and Yaas (2021) causing widespread devastation. These events have resulted in the loss of lives, extensive damage to homes and infrastructure, salinization of agricultural lands, and destruction of the protective mangrove belt that buffers coastal communities against storm surges.

The compounded effects of these disasters have led to increased displacement, food insecurity, and economic hardship for the millions of people living in the Sundarbans, highlighting the urgent need for resilient infrastructure and sustainable adaptation strategies to protect this vulnerable region.

### 1.2. Devastating impact of Cyclone Remal and humanitarian relief & response intervention by Sabuj Sangha

Cyclone Remal, which struck in May 2024, had a severe impact on both India and Bangladesh, particularly in the Sundarbans region. In India, it caused severe impact on human life, including fatalities and injuries, and property, including extensive damage to homes, power infrastructure, and public facilities. The tidal surge, reaching over 10 feet, led to severe flooding, saltwater intrusion into freshwater ponds, and extensive environmental damage, including uprooting trees and endangering wildlife.

Sabuj Sangha with the support of the State Bank of India Foundation implemented an *“Emergency relief initiative for cyclone Remal affected people of South 24 Parganas district of West Bengal”* thereby providing relief support for the cyclone-affected families at the remote villages of Sundarbans in hard-to-reach blocks of Patharpratima, Mathurapur II, and Sagar blocks in South 24 Parganas district of West Bengal.

### 1.3. Objective of the project

- To provide relief support by distributing 1000 hygiene kits and shelter materials to the most affected families in operational areas.
- To provide basic health care service to the beneficiaries through medical camps.

### 1.4. Activities conducted under the project and the target population

**Distribution of Relief Materials:** 1,000 hygiene kits and shelter materials were distributed to affected families across the cyclone-hit areas in 4 blocks of Patharpratima, Sagar, Mathurapur II and Kultali in South 24 Parganas district of West Bengal. Each kit

---

<sup>1</sup> Kanjilal, 1999b

included essential items such as soap, sanitizers, menstrual hygiene products, bucket, mug, and other personal care items. The distribution aimed to ensure that the community members maintain proper hygiene and reduce the risk of health issues.

Sl. No.	Block	Total No. of families who received relief kits
1	Patharpratima	190
2	Sagar	631
3	Mathurapur II	115
4	Kultali	64
<b>Total No. of families</b>		<b>1000</b>

**Organising ‘Medical Camps’:** 20 medical camps were organized in the most affected regions, providing much-needed healthcare services to **1668** individuals. The team of doctors and healthcare professionals from Sabuj Sangha offered free consultations, basic treatments, and medicines to those suffering from cyclone-related injuries and illnesses.



**Conducting ‘Awareness Camps’:** In the month of August 2024, **6 awareness camps** attended by **359** people who received messages on preventive healthcare measures, hygiene practices, and disaster preparedness.

Using a specific set of criteria, the most vulnerable and worst affected families were identified and brought under the direct coverage of the project, i.e. distribution of relief kits. As mentioned above, 1000 families or an estimated 4000 people have received direct support through the intervention.



Special attention was made to include the people from the children, the elderly, and individuals whose livelihoods depend on agriculture and fishing.

Organisation of medical camps and the awareness camps helped the entire community from the target areas to receive information or referral support services to ensure safe health and hygienic practices, immediately after the cyclone as well as throughout the year.

## 2. The project approach: Ensuring the right to survival of the affected people

The key focus of the intervention has remained at securing the ‘right to survival’ for the people affected by the devastating Cyclone Remal in Sundarbans areas of West Bengal. Both the ‘Process’ as well as ‘Impact’ indicators were developed during the planning of the intervention, and they were verified during the impact assessment activity. The entire design of the project was based on the findings and recommendations from the impact assessment study conducted by Sabuj Sangha.

### **2.1. Findings from the situations assessment: Devastations caused by Cyclone Remal in life and livelihoods of people**

The Sundarbans region, particularly South 24 Parganas, is highly vulnerable to natural disasters due to its geographical location, low-lying terrain, and proximity to the Bay of Bengal. The recent Cyclone Remal was a stark reminder of the ongoing threats faced by this fragile ecosystem and its inhabitants. The cyclone caused widespread destruction, severely impacting homes, public infrastructure, and essential services. Critical facilities, including local Integrated Child Development Services (ICDS) centres and health clinics, were heavily damaged, leaving thousands of families homeless and without access to vital support systems.

The aftermath of Cyclone Remal exacerbated existing vulnerabilities in the region. Food insecurity surged as agricultural lands and food stores were destroyed, depriving communities of their main sources of sustenance. Access to safe drinking water became scarce, heightening the risk of waterborne diseases. Healthcare facilities, already strained, were overwhelmed by the increasing demand, while unsanitary conditions raised the likelihood of disease outbreaks. The disaster also disrupted livelihoods, particularly for those dependent on agriculture and fishing, as the destruction of farmlands, fishing equipment, and aquaculture ponds stripped many residents of their primary income sources.

Environmental degradation, including soil erosion and the loss of protective mangrove cover, further complicates recovery and increases the vulnerability of the Sundarbans to future cyclones. The erosion of riverbanks and saline water intrusion have rendered agricultural lands unproductive, posing long-term challenges to food security and economic stability. Addressing these complex challenges required effective coordination among government bodies, NGOs, and local communities, as well as strategic resource mobilization to ensure timely and efficient relief distribution. Robust and sustainable recovery efforts were essential not only to rebuild the affected communities but also to strengthen the region's resilience against future natural disasters. In this context, Sabuj Sangha implemented the relief and recovery initiative reaching out to the most vulnerable population in the affected regions.

### **2.2. Project implementation plan**

The four main components of the programme were:

- i. Rapid assessment to identify the most affected areas and specific needs of the impacted families.
- ii. Distribution of relief materials such as dry foods and shelter (tarpaulin, rope) to the cyclone affected families.
- iii. Deploy basic healthcare to deliver first aid, essential medicines and health check-ups.
- iv. Provide materials and technical support for the reconstruction of damaged houses, focusing on building back better with resilient designs.

Given the very nature of the humanitarian intervention, the emphasis was there since the very onset of the project planning to ensure participation of people from all subsets of the affected communities. All the project activities were designed based on findings from the situation assessment study.

### **2.3. Significance of the project in terms of the Sustainable Development Goals (SDGs)**

As it's a well-established fact that the interventions with focus on humanitarian response activities very closely contribute towards the SDGs by reducing the impact of natural disasters in life and livelihoods of affected people, in most of the cases, who belong to the marginalised and excluded communities. As per the project design, that evolved from the findings of the

situation assessment, participation of people from the entire community has remained the key focus. Very strategic attempts were made for addressing the SDGs through various innovative

### **SDGs addressed through the project**

- **SDG 1 & 2 (No Poverty):** Provision of relief kits to help the worst affected families to withstand the immediate impact of the disaster
- **SDG 3 (Good Health and Well-being):** Enhancing the access to healthcare and referral support services through 'Medical camps'
- **SDG 6 (Clean Water and Sanitation):** Distribution of Hygiene kits with materials to practice safe and hygienic WASH practices
- **SDG 13 (Climate Action):** Enhancing community awareness on disaster resilience and environment protection activities

activities during the intervention.

### **Ensuring participation of all stakeholders throughout the project cycle**

As already mentioned, ensuring participation from all stakeholders of the project has remained a key strategy adopted. Starting from the phase of project development, community members (women, men, young people and children), local Panchayat and government functionaries and other stakeholders were involved. Regular interaction through community meetings and visits to the local offices and other institutions were made to ensure the engagement of all stakeholders in planning, execution and monitoring phase of the project.



During the impact assessment also, strategic attempts were made to ensure Feedback from the community members that were collected through various activities (explained in detail in the next section) and they were incorporated in the present Annual Impact Report (AIR).

### **2.4. Risks and challenges faced and the mitigation plan for ensuring quality implementation of the project**

In case of any humanitarian response intervention, it's a normal practice to identify the key risk areas and integrate the plan for addressing those challenges in the project. Dynamic nature of the project in terms of remoteness and inaccessibility of affected areas, displacement of people and emerging crisis at the field level, make it furthermore important to plan for the mitigation of them on a spontaneous basis. The key challenges that were identified during the situation assessment and the strategies for addressing them could be outlined as follows:

1. **Inadequate connectivity and transportation facilities to reach out to affected areas:** After the devastation of cyclone, it became a tough task to reach out to worst affected areas with support services. Leveraging the strong presence in the affected areas through various projects, Sabuj Sangha ensured to reach out to the field with information, materials and other support services immediately after the disaster.
2. **Ensuring quality of procured materials:** It becomes a tough task to ensure the quality of materials immediately after any disaster, because of multiple reasons. Sabuj Sangha team acted in coordination with the government and communities to identify

most appropriate materials/ items required by the community and ensured the quality of the materials as per the field context.

- 3. Ensuring timeliness of relief distribution:** In any disaster situation, it becomes very critical to ensure the timeliness of the distribution of relief materials and provision of support services. Sabuj Sangha team took proactive steps towards ensuring the timely implementation of activities as per the project plan, to ensure the quality and timely implementation of the project.

### **3. Impact assessment of the project: Understanding the changes created in life and livelihoods of people**

To understand the impact of the intervention in life and livelihoods of the target people, a very well- structured assessment was undertaken. The Impact Assessment study was conducted by an external agency, to ensure the objectivity of the activity.

#### **3.1. Methodology followed during the impact assessment study**

The impact evaluation of the emergency relief project in response to the Remal Cyclone in the Sundarbans, West Bengal, utilised a **mixed-methods approach**, combining **quantitative** and **qualitative** data collection to comprehensively assess the project outcomes. The quantitative component involved administering **structured surveys** to a representative sample of beneficiaries, aiming to gather numerical data on key indicators such as the quality and adequacy of distributed relief items, accessibility of medical camps, and the effectiveness of house repairing support. The survey used closed-ended questions with Likert scales, multiple-choice options, and rating questions to quantitatively measure beneficiaries' satisfaction, perceived impact, and unmet needs. This data will provide a robust understanding of the extent to which the project objectives were met and will help identify areas needing improvement.

The qualitative component complements the quantitative data by exploring the beneficiaries' experiences, perceptions, and the broader impacts of the relief efforts. **Semi-structured interviews and focus group discussions (FGDs)** were conducted with a subset of beneficiaries and key stakeholders to capture detailed narratives on the appropriateness of the relief items, the effectiveness of the medical camps, and the long-term impact of house repairs on their recovery and resilience. Qualitative data was analysed using thematic analysis to identify key patterns and insights, allowing for a deeper understanding of how the interventions have influenced beneficiaries' lives beyond what can be captured numerically. By integrating both quantitative and qualitative data, this mixed-methods approach provided a comprehensive assessment of the project's impact, offering actionable insights for future disaster response initiatives.

#### **3.2. Data collection for the Impact Assessment**

**Quantitative Survey** (12<sup>th</sup> to 18<sup>th</sup> September 2024) – Using the platform, kobotoolbox, a survey form was developed and deployed through the field data collectors (field programme staff members of Sabuj Sangha). For ease of language access, the survey tool was completely bilingual – with all questions and options translated in Bangla in the same form. Field surveyors were trained through a 1.5-hour online (Zoom) meeting using the questionnaire developed for the purpose of the survey. Their inputs greatly helped in attaining a critical overview of the questionnaire, and slight modifications were made based on the inputs, such the list of relief materials provided were further detailed out. Other technical and logistical aspects of the survey, including the sample size to be covered by each of the surveyors was determined in the process of the call.

- i) **Focused Group Discussions and Interviews** (19<sup>th</sup> – 24<sup>th</sup> September 2024) – An experienced facilitator was engaged to conduct focused group discussions and interviews with the field programme staff members.

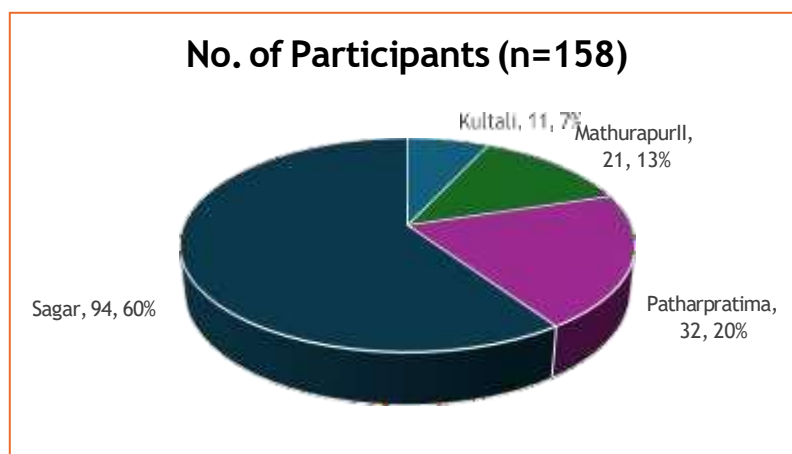
For ease of communication, a WhatsApp group was set up during the design stage of the assessment, that included coordinators from Sabuj Sangha, surveyors and the facilitator and MEL lead from the impact assessment team. As the impact team members were both native Bangla speakers, the assessment bridged language barriers.

### 3.3. Sampling methodology

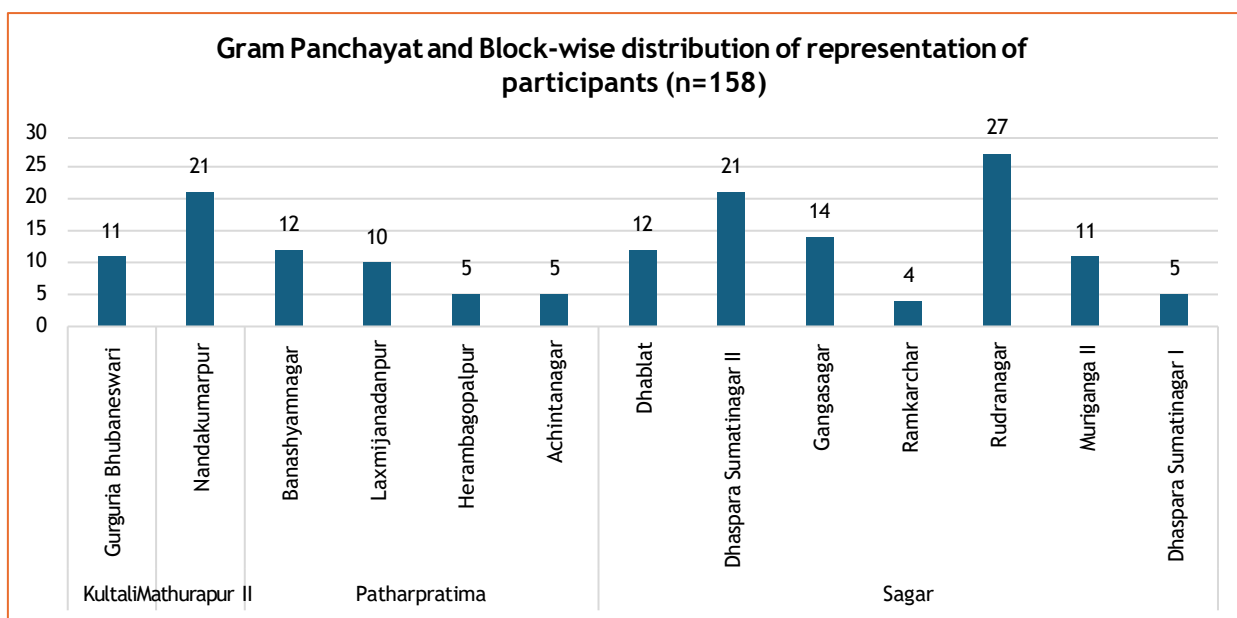
The sampling approach for this impact evaluation employed both **random** and **purposive sampling techniques** to ensure the representativeness and reliability of the findings. For the quantitative surveys, a random sample of beneficiaries were selected from the total population of households that received emergency relief support, including hygiene kits, shelter materials, medical camp services, and house repairing assistance. Approximately **15 percent of the total population** of beneficiaries (1000 people) covered through the relief distribution was targeted to be covered through the quantitative survey, to ensure sufficient power and precision in estimating the impact of the interventions, accounting for the variability in responses. Random sampling helped in minimizing selection bias, allowing each household an equal chance of being included in the survey. This approach ensured that the findings can be generalized to the broader population of project beneficiaries, providing an accurate assessment of the project's overall impact. Field surveyors were trained through a 1.5-hour online (Zoom) meeting to follow strict randomization protocols, and sampling was conducted using a randomized list of beneficiaries to maintain objectivity and uphold the integrity of the data collection process. For the FGDs, participants were randomly sampled from the larger group of beneficiaries in the area who received the relief support. The key informants, i.e. key stakeholders were purposively sampled, to represent those who were aware of the initiative.

### 3.4. Sample Size

**Quantitative Survey:** Relief materials were distributed to 1000 affected families. Out of these 1000 families, 158 families were selected for the purpose of the survey. These 158 families were randomly sampled.



**Figure 1: Block wise distribution of participants (n=158)**

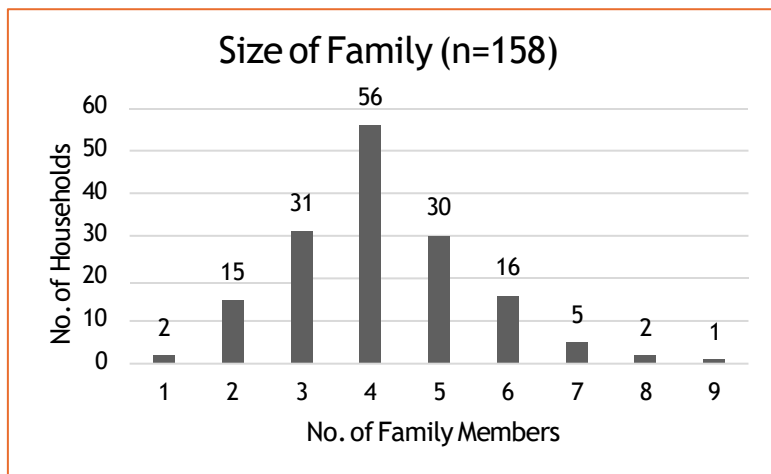


**Figure 2: Gram Panchayat-wise distribution of participants (n=158)**

**Qualitative Data Collected through FGDs:** A total of 32 beneficiaries participated in the Focused Group Discussions held in two locations in Sagar and Mathurapur II Block, with 16 participants in each group. In addition, key informant interviews were conducted with a total of seven (7) stakeholders, including two (2) Block Sabhapatris, two (2) Panchayat Pradhans and two (2) Upapradhans, and one (1) community health assistant.

### 3.5. Impact score card: Findings from the Impact Assessment study

#### 3.5.1. Demographic Details



**Figure 3: Size of Family**

The survey gathered data of the family size of the participants to gain an understanding of the average family sizes and the representative outreach of the relief support (see Figure 3 on the left). Through these 158 participants, the relief materials directly supported 655 individuals (adults and children). The median value of family size of families was four members, reported by 56 participants in the survey.

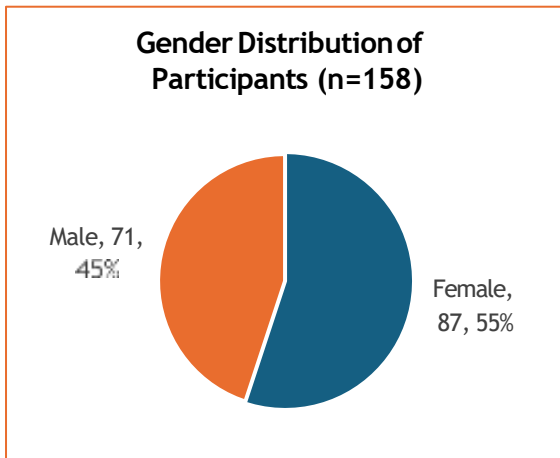


Figure 4: Gender distribution of Participants

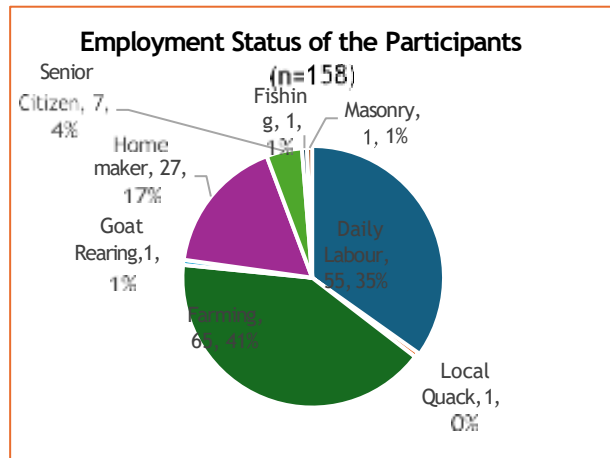


Figure 5: Employment Status of Participants

Out of the 158 participants interviewed, 87 were women and 71 were men who received relief support through this initiative. As an initial demographic mapping, this survey also captured the employment status of the participants. This showed that a significant proportion (41%) was in farming and agricultural activities, and an equivalent proportion (35%) was daily wage earners through labour work. 27 women (17% of the sample) were home makers, engaged in contributing to managing the households and care work for the family. Three (3) of the participants were engaged in masonry, fishing or goat rearing and another participant was a local quack (unregistered medical practitioner). Seven (7) participants were senior citizens, out of whom two were women who were also government pension earners.

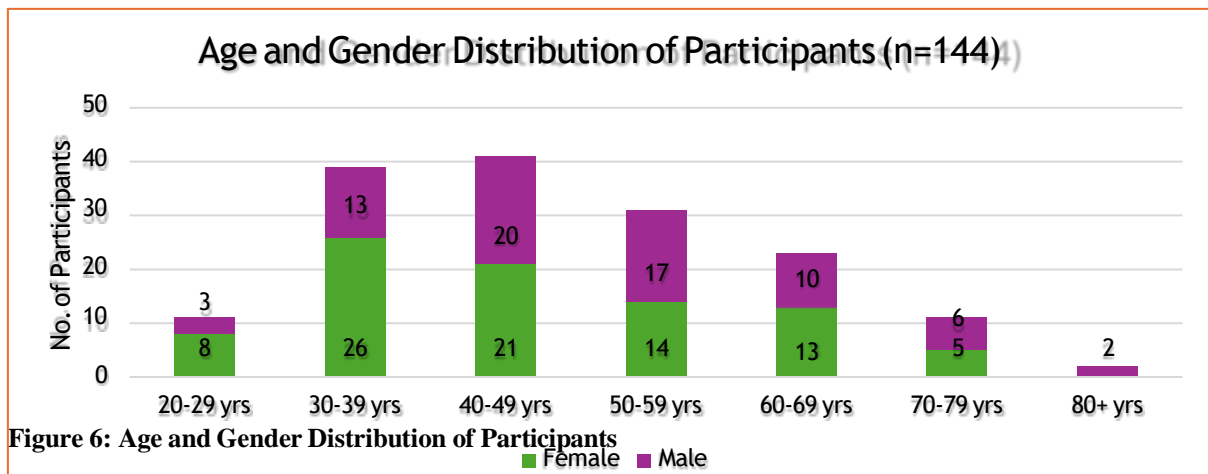
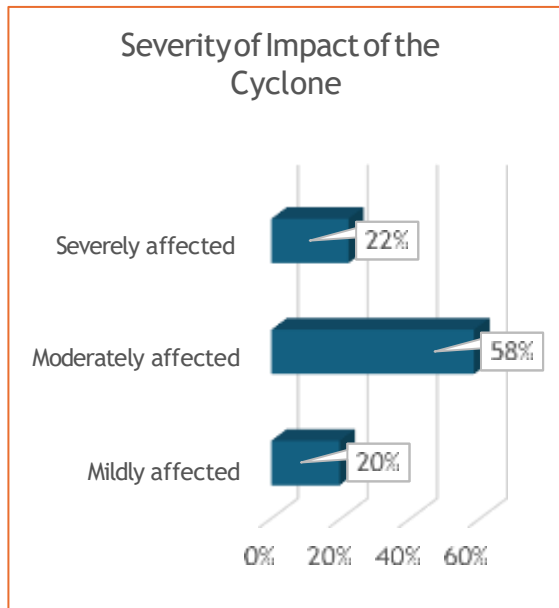


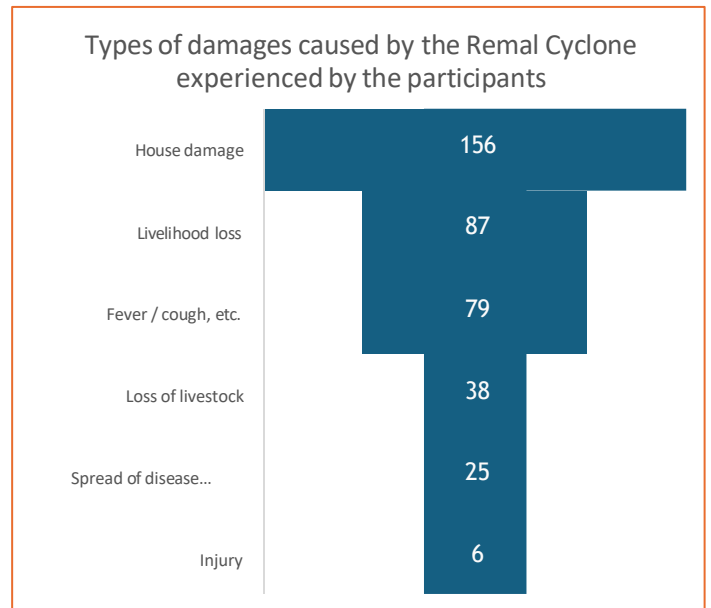
Figure 6: Age and Gender Distribution of Participants

From the above figure, it can be seen that a majority of the participants are in the age range of 30-59 years, with skewed distribution to younger age group of people. The figures below show the severity of the impact of the cyclone and the variation in damages faced by the beneficiaries. In figure 7, a majority of 58 percent (92 participants) have shared that they have been moderately affected, implying the need for basic requirements needed through relief provisions. 22 percent (35 of the participants) shared that they faced severe damages as an impact of the cyclone. Another 20 percent (31 of the participants) shared that the impact they faced was mild and not so significant. In figure 8, out of the 158 participants, 156 had faced damages to their house and household property and 38 of them reported loss of livestock. 87

out of 158 participants had faced loss of livelihoods in the days following the cyclone. 79 of them suffered from fever and cough and 25 of them reported the spread of waterborne diseases. 6 of the participants reported minor injuries happening to them during the cyclone.



**Figure 7: Severity of the Impact of the Remal Cyclone experienced by the participants**



**Figure 8: Types of damages caused by the Remal Cyclone experienced by the participants**





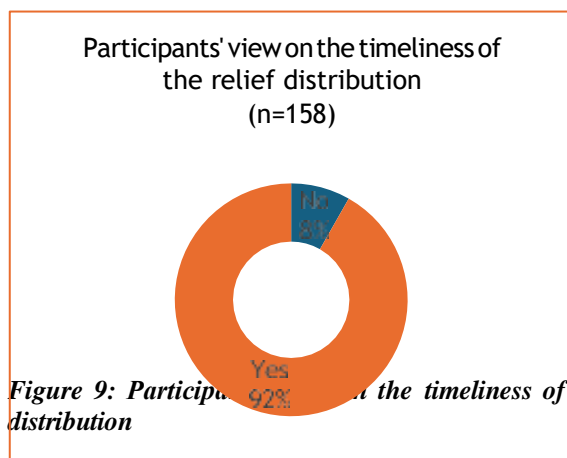
### 3.5.2. Beneficiary satisfaction and perceived quality

The table below depicts the types of relief support distributed through this initiative. The beneficiaries received the following items in the relief packages: (1) a kit containing hygiene materials, bathing soap, washing powder, sanitary napkin for women etc. – received by all the 158 participants; (2) a bucket with lid and mug. – received by all the 158 participants; (3) tarpaulin and rope for house repairs. – received by 157 participants. In addition, 130 out of the

158 beneficiaries received health checkup through health camps and 120 out of 158 beneficiaries attended the awareness sessions held on rehabilitation measures, recovery and resilience building.

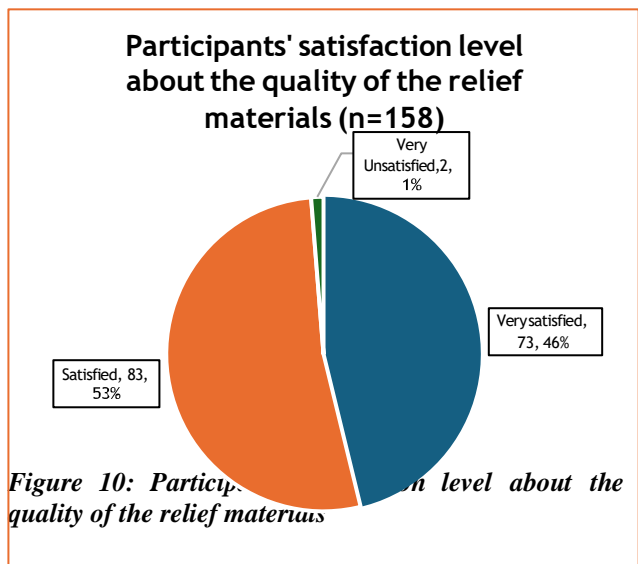
Types of relief support received	No. of Participants receiving the relief support
Kit	158
Bucket with lid and mug	158
Tarpaulin and Rope	157
Health checkup through health camp	130
Awareness camp	120

**Table 1: Types of relief support received by the beneficiaries**



**Figure 9: Participants' view on the timeliness of the relief distribution**

In summary, **92% of participants** felt the relief distribution was **timely**, reflecting a strong success in delivering aid when it was most needed. The **8%** who wished for earlier distribution suggest that a small portion of beneficiaries may have faced immediate post-cyclone challenges that weren't addressed quickly enough.

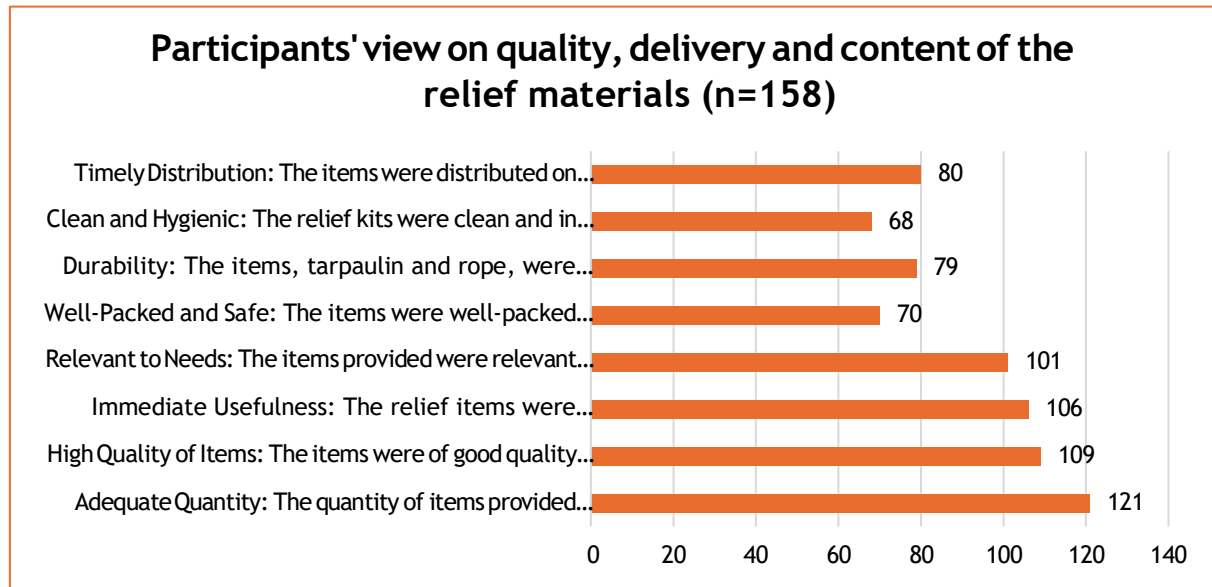


**53% of participants** reported being satisfied with the quality of the relief materials, and **46% (73 participants)** indicated they were **highly satisfied**. Together, this means that **99% of the participants** expressed some level of satisfaction, demonstrating a strong positive reception of the relief materials. This suggests that the materials provided met the participants' expectations in terms of quality, and the distribution efforts were largely successful in delivering reliable and useful items.

While a significant **53%** were satisfied, **46%** took it a step further by being **highly satisfied**, which indicates that nearly half of the participants felt the relief materials exceeded their expectations. The presence of this large group of highly satisfied respondents shows that many found the materials to not only meet basic needs but to surpass them in terms of quality or appropriateness.

The slight difference between the satisfied and highly satisfied groups suggests that while the overall quality was appreciated, there may have been a variation in how different individuals perceived the materials. For instance, certain items or specific contexts (like family size or specific damage incurred) might have influenced this differentiation in levels of satisfaction.

Only **two participants** (a very small minority) expressed dissatisfaction, with their reasons being **delayed distribution** and **insufficient quantity**. This indicates that their dissatisfaction wasn't solely related to the **quality** of the materials but to operational issues such as **timeliness** and **quantity** of the relief supplies.



Based on the inputs received from the participants on the quality, delivery and content of the relief materials (see figure above), a few key insights were drawn as below:

### **1. Adequacy of Relief Quantity:**

- **121 out of 158 participants (76.6%)** mentioned that the relief items were sufficient in quantity to meet their family's needs. This suggests that the relief providers successfully estimated the quantity of supplies needed per family, addressing a key concern during emergency relief operations. The high percentage reflects the participants' general satisfaction with the volume of supplies provided.

### **2. Quality of Items:**

- **109 participants (69%)** felt the quality of the relief materials was good, indicating that not only were the supplies sufficient, but they were also durable and useful. In emergency contexts, poor quality materials can quickly undermine relief efforts, so the high satisfaction with quality speaks well to the appropriateness and reliability of the relief materials.

### **3. Relevance and Immediate Usability:**

- **101 participants (63.9%)** found the items relevant to their needs, and **106 participants (67%)** noted that they could use them immediately. These figures are significant as they highlight that the relief items were well-chosen based on the recipients' immediate post-cyclone requirements. The fact that many could put the supplies to immediate use shows effective alignment between the provided materials and the urgent necessities of the beneficiaries.

### **4. Timeliness of Distribution:**

- **80 participants (50.6%)** appreciated the timely distribution of relief materials. While this is a lower percentage compared to other factors, half the respondents emphasizing the importance of timeliness highlights how crucial prompt relief distribution is during a disaster. Late distribution, even if the materials are adequate, can significantly reduce the impact of relief efforts. Timeliness here appears to have positively contributed to overall satisfaction.

### **5. Durability of Key Items:**

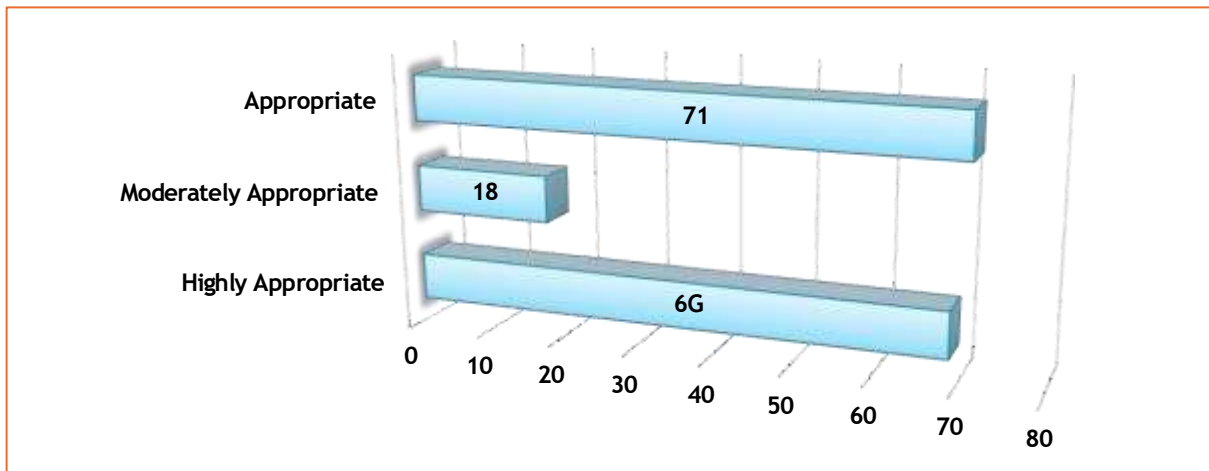
- **79 participants (50%)** specifically commended the **durability of the tarpaulin and rope** provided. These items are essential for temporary shelter construction and house repairs after the cyclone, and their durability is critical for their usefulness in the relief process. Half of the participants recognizing this factor shows that these items were likely critical to their recovery process, providing shelter and stability in the aftermath of the disaster.

### **6. Packaging of the Items:**

- **70 participants (44.3%)** appreciated the packaging of the items, which suggests that the relief materials were well-organized and easy to handle. In an emergency, proper packaging can make a significant difference in terms of ease of transport, protection of items from environmental factors, and preventing wastage.

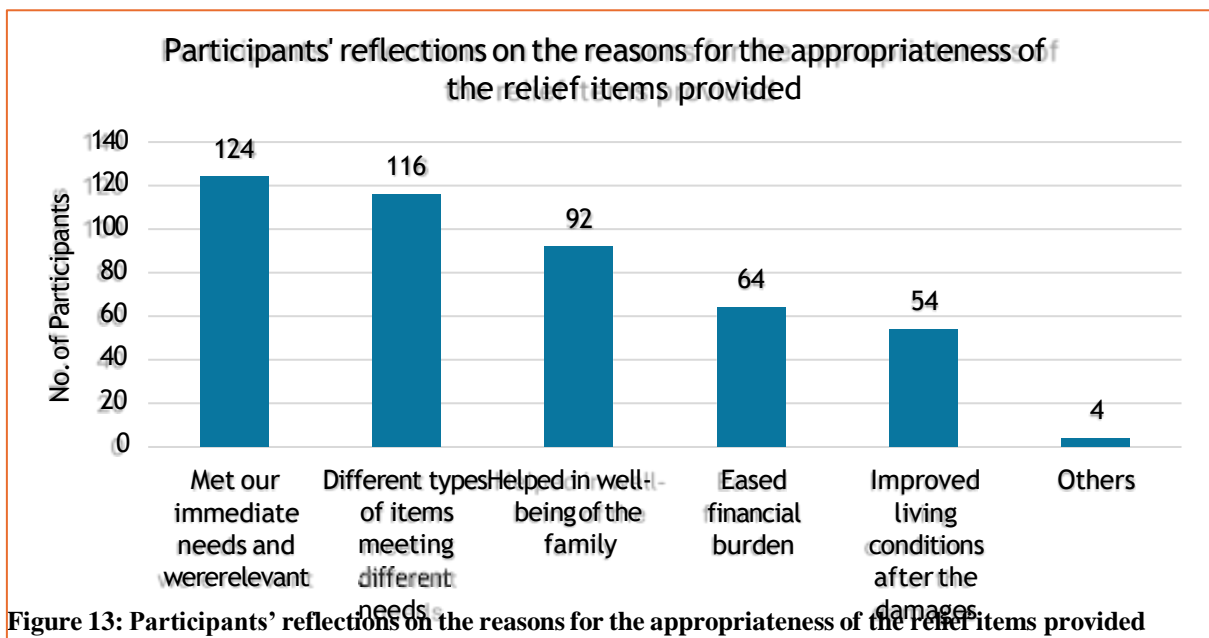
### **7. Cleanliness and Hygiene of the Kits:**

- **68 participants (43%)** noted that the cleanliness and hygienic condition of the kits were satisfactory. Given the public health risks post-disaster, ensuring that relief materials, especially sanitation and personal care items, are hygienically packaged is crucial to prevent illness or contamination. This focus on hygiene was well-received by nearly half of the participants.



**Figure 12: Participants' perspective of the appropriateness of the relief items**

Another rating-scale based question was administered with the participants in this survey, to gauge what they felt about the appropriateness of the relief items distributed. Once again, a wide majority of 140 participants shared that the relief items were either appropriate or highly appropriate. 18 participants felt that the relief items were moderately appropriate.



**Figure 13: Participants' reflections on the reasons for the appropriateness of the relief items provided**

From the above figure (13), the following key insights can be derived:

**1. Overall Relevance and Satisfaction:**

- **124 out of 158 participants (78.5%)** felt that the relief items were relevant and met their immediate needs. This indicates that the majority of the beneficiaries found the relief to be timely and essential, pointing to **effective needs assessment by the relief providers (the team and management of Sabuj Sangha)**.

## 2. Diversity of Relief Items:

- **116 participants (73.4%)** felt that the diversity of the items provided was crucial in meeting their varied needs. This highlights the importance of delivering a broad range of relief materials that can address multiple types of requirements, such as shelter repair, hygiene, and other essentials. It suggests that a one-size-fits-all approach would not have been as effective, and tailoring the relief package to include diverse items was a successful strategy.

## 3. Impact on Family Well-being:

- **92 participants (58.2%)** indicated that the relief items helped improve their family's well-being. This emphasizes the psychosocial and emotional value of the relief items beyond mere material benefit. Having basic needs met likely contributed to a sense of security and stability during a time of crisis.

## 4. Financial Burden Relief:

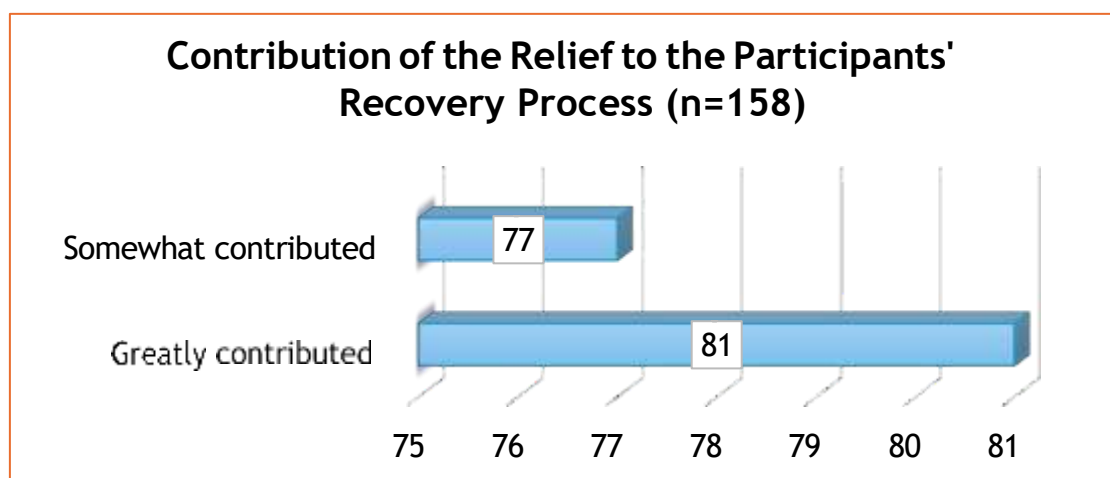
- **64 participants (40.5%)** said the relief helped ease some of their financial burden, particularly in light of the losses incurred, such as livelihoods. While a lower percentage compared to the overall relevance, this still represents a significant portion of the participants. This suggests that while the relief provided immediate support, it may not have fully addressed the financial losses or longer-term recovery needs of many families.

## 5. Improvement of Living Conditions:

- **54 participants (34.2%)** shared that the relief improved their living conditions after the cyclone, especially in light of damages to homes or possessions. Though this is the smallest percentage among the reasons cited, it still reflects a meaningful impact for about one-third of the respondents. It suggests that perhaps additional focus on shelter and infrastructure repair could have been beneficial.

In addition, the participants shared their views on the **access to the relief distribution process**, as below:

- All the beneficiaries said that they learned about the relief distribution being conducted from the representatives of Sabuj Sangha who visited their houses.
- 154 out of 158 participants in the survey shared that they faced no such challenges in accessing the relief distribution point.



*Figure 14: Contribution of the Relief to the Participants' Recovery Process (n=158)*

81 out of 144 participants, higher than the majority, shared that the relief contribution greatly contributed to their recovery process after the cyclone. The materials received through the relief process were appropriate and timely, enhancing their resilience post the damages borne by their households. While the rating-scale based question also had the option of selecting “no impact”, i.e. no contribution, none of the participants opted for this option.

### **3.5.3. Key Impact of the intervention (Impact Scorecard)**

- **99% Satisfaction Rate:** The overwhelming satisfaction rate (99%) indicates that the relief materials were well-received, both in terms of **quality** and appropriateness to the beneficiaries' needs.
- The majority of participants (over 75%) were satisfied with both the **quantity** and **quality** of the relief materials. This reflects strong operational management in terms of assessing and fulfilling the immediate needs of families.
- The fact that a large number of participants (50-67%) found the materials **relevant, timely, and durable** suggests that the relief initiative was both well- targeted and well-executed, meeting crucial survival and recovery needs after the cyclone.
- **Packaging** and **hygiene** received positive responses from around **44%** of participants, indicating that the logistical aspects of the relief operation, such as organization and cleanliness, were well-regarded by almost half the beneficiaries.
- **Durable items**, particularly **tarpaulin and rope**, were highlighted by 50% of respondents, showing that such essentials were instrumental in meeting critical needs like temporary shelter or protection.
- The data shows that the relief efforts were largely successful in addressing the **immediate needs** and **well-being** of the majority of participants. However, there is room for improvement in terms of **long-term financial relief** and **living condition improvements**.
- The diversity of items was a particularly appreciated aspect, underlining the importance of addressing **varied and multifaceted needs** in emergency relief operations.
- Around **40%** still struggled with financial losses, pointing to the potential benefit of integrating **livelihood recovery** or **financial assistance** into future relief efforts.
- **High Overall Impact:** The fact that more than **half** of the participants saw the relief as having greatly contributed to their recovery, and **none** reported it had no impact, suggests a well-executed relief process that met critical needs. It underscores the value of providing tailored, timely relief to disaster-affected populations.
- **Reinforcement of Resilience:** The relief materials were not only essential in the immediate aftermath but also in **building resilience**. This suggests that the materials were durable and multifunctional enough to support recovery beyond the initial phase of the disaster.

**No Negative Feedback:** The absence of participants selecting “no contribution to their recovery process” (refer Figure 14) indicates that the relief had universal acceptance in contributing to recovery. This suggests that the relief materials were perceived as necessary and relevant, even if they contributed to different extents depending on individual circumstances.

### 3.6. Analysis of Beneficiary and Stakeholder Feedback

Qualitative insights from interviews and FGDs

#### Focus Group Discussion 1

Location: Sabuj Sangha Office, Sumatinagar, Sagar Block No. of  
Participants: 16

Date: 19<sup>th</sup> September 2024

The first **Focus Group Discussion (FGD)** was conducted with **16 participants** at the Sabuj Sangha Office in Sumatinagar, Sagar Block. The group reported **severe damage to homes** and the loss of cattle and other livestock. The participants mentioned that the relief materials addressed their most **urgent needs**. The relief kits included items such as a bucket with a lid, a mug, tarpaulin, and rope. Additionally, essential medicines such as halogen tablets, cough syrups, paracetamol, and antacids were distributed, which helped the recipients recover from common ailments like fever, cough, and cold.

Beyond material assistance, Sabuj Sangha members provided **technical guidance** on constructing temporary but sustainable tarpaulin shelters. The participants expressed overall **satisfaction** with the relief support they received, noting that critical needs, such as access to water and medical aid, were adequately met. The relief items were of **high quality** and the quantities provided were sufficient to support their families' immediate requirements. The **timely distribution** of these materials was also highlighted as being crucial to their recovery process.

However, none of the participants in the FGD had attended the **awareness or medical camps** organized as part of the relief program. They stated that they did not receive adequate information about these initiatives.



*FGD with beneficiaries help on 19<sup>th</sup> September 2024 in Gangasagar*



*Key Informant Interview with Block Development Officer of Sagar Block*



*Key Informant Interview with Community Member in Sagar Block*

### **Focus Group Discussion 2**

Location: Maheshpur Multipurpose Community Centre, Laxmijanardanpur, Mathurapur II

No. of Participants: 16

Date: 19<sup>th</sup> September 2024

The second **Focus Group Discussion (FGD)** was held on 23rd September 2024 at the Maheshpur Multipurpose Community Centre, in Laxmijanardanpur GP. A total of **23 women and men participants** attended the discussion. All participants had received relief assistance from Sabuj Sangha. They shared their experiences, noting that while the **Amphan cyclone** had a much higher intensity, the **Remal cyclone** brought severe downpours, even though the storm itself was less intense. Most participants lived in **kaccha (mud) houses**, many of which were swept away by the heavy rainfall. The relief materials provided by Sabuj Sangha, including **tarpaulin, rope**, and other essential items, significantly **accelerated their recovery process**.

Participants mentioned receiving **early warnings** about the cyclone from the Panchayat via leaflets and public announcements, which enabled them to promptly move to safer shelters. One participant shared that she was unable to relocate due to caring for her 2-year-old grandchild, but most others, particularly women, sought refuge in nearby school buildings. Some villagers with **pucca (brick) houses** also offered shelter to those more severely affected. This **shelter assistance** provided through this relief initiative had a positive impact on the families' living conditions, providing **security** and alleviating immediate concerns about housing.



*FGD with beneficiaries held on 23<sup>rd</sup> September 2024 in Laxmijanardanpur Gram Panchayat*

The group expressed **high satisfaction** with Sabuj Sangha's role, as reflected in their feedback. They recounted how **Sabuj Sangha representatives conducted door-to-door visits** to assess immediate needs and inspect the condition of affected households. Even after distributing relief materials, they followed up to ensure that every family in need had received assistance. This **emotional support** was invaluable in reducing feelings of despair and helplessness.

An important insight from the discussion was the **community's resilience**. Despite their geographical vulnerability, which makes them more susceptible to natural disasters, the islanders have learned to **adapt and cope** with calamities like cyclones and heavy rainfall. While relief assistance is crucial in overcoming sudden crises, the group recognized that in case of certain natural disasters such as earthquakes often provide no early warnings, further highlighting their reliance on external aid.

Fortunately, participants shared that daily life had resumed, as agricultural lands were less affected by Remal's lower intensity, and **saline water intrusion** into the fields was minimal. During the discussion, participants reflected on how they could develop their own **coping mechanisms** in the absence of external support. They committed to **planting and maintaining trees** and acknowledged that **environmental preservation** is a shared responsibility. They emphasized that **no single institution**, whether an NGO or government body, can bear the full burden of protecting the environment. The community pledged to contribute to the **sustainability of forest areas**.



*Key informant interview (KII) with Mr. Jay Bhusan Bhandari, Sabhapati, Mathurapur II Panchayat on 23<sup>rd</sup> September 2024*



*Key Informant Interview (KII) with Upopradhan of Laxmijanardanpur Panchayat on 23<sup>rd</sup> September 2024*

### 3.7. Comprehensive analysis of Stakeholder Feedback on Relief Efforts

The feedback from stakeholders regarding relief efforts following the cyclone in Sundarbans, West Bengal, offers valuable insights into the efficacy of these initiatives. A total of **7 stakeholders** participated in the interviews, representing different communities and Gram Panchayats across the Sagar, Mathurapur II and Patharpratima Blocks. Their perspectives, recorded through structured questions, help assess the impact of the relief distribution, identify unmet needs, and highlight areas for future improvements.

#### Key Themes from Stakeholder Responses

- **Effectiveness of Relief Assistance in Stabilizing the Community:** Most participants expressed that the relief assistance was timely and crucial in addressing immediate needs. Stakeholders frequently mentioned items such as **tarpaulin, rope, buckets, and medicines** as essential for recovery. For example, stakeholders from **Rudranagar Gram Panchayat (GP)** conveyed that the materials were particularly effective in providing temporary shelter and maintaining hygiene. Many respondents underscored the importance of **medical supplies**, particularly **halogen tablets, cough syrups, antacids, and paracetamol**, which helped mitigate health risks in the aftermath of the cyclone. The ability of the relief items to address both shelter and health concerns contributed to a quicker stabilization process.
- **Satisfaction with Relief Content:** There was a general consensus that the relief materials met basic expectations. The distribution of **soaps, sanitary napkins, and personal hygiene items** was seen as well-thought-out, particularly in terms of health and sanitation needs. However, some stakeholders pointed out areas for improvement. For instance, participants from **Sagar** indicated that while the materials were sufficient for immediate recovery, there was a demand for more **food items**. This highlights an unmet need, where the focus on non-food items may have left certain communities struggling with food insecurity.
- **Awareness and Communication Regarding Cyclone Preparedness:** Stakeholders appreciated the early warnings about the cyclone, which were primarily disseminated through **miking and leaflets** by the **Panchayat**. This awareness allowed many community members to relocate to safer shelters in time, as seen in Maheshpur GP, where participants reported a prompt and organized evacuation to **local school buildings**. However, a notable observation from the interviews is that not all stakeholders attended awareness programs or medical camps post-cyclone.

Several participants mentioned that they were unaware of these initiatives, suggesting that communication regarding **awareness campaigns** could be improved to reach a wider audience.

- **Role of Local Governance and NGOs:** The collaboration between local governing bodies (Panchayats) and NGOs like Sabuj Sangha was consistently highlighted as a positive factor. Stakeholders noted that **Sabuj Sangha representatives** went beyond providing materials by visiting affected households to assess specific needs and ensure equitable distribution. This personal engagement helped build trust and provided emotional support to families during the recovery process. The **Gram Panchayat representatives** also played a key role in coordinating relief efforts, such as providing lists of families in need. Their collaboration with Sabuj Sangha ensured that the relief distribution was targeted and effective.
- **Local Resilience and Environmental Consciousness:** A key insight that emerged from the discussions was the local communities' growing understanding of environmental issues and their willingness to contribute to **sustainable practices**. Stakeholders recognized the role of **mangrove plantations** in mitigating cyclone damage and emphasized the importance of preserving these ecosystems. They also expressed a commitment to **tree planting** and **forest area maintenance** to enhance the resilience of their communities. Furthermore, the participants highlighted the need for shared responsibility in environmental preservation. They acknowledged that while NGOs and government bodies play an important role, local communities must also take ownership of conservation efforts to ensure long-term sustainability.

#### 4. Recommendations from the Impact Assessment Study

##### Potential areas for future focus

- **Continue Focus on Timeliness and Appropriateness:** The strong positive feedback on timeliness and appropriateness should be maintained. These aspects are critical to the success of relief operations and continuing to prioritize rapid and needs- based distribution will likely ensure similar positive outcomes in future disaster responses. While the overall timeliness was well-received, there's room for improvement in delivering aid even faster, particularly in the immediate aftermath of the disaster, to address critical needs.
- **Maintain High Standards for Quality:** Given the high satisfaction with the quality of materials, continuing to prioritize the procurement of durable, relevant, and high- quality items will likely lead to continued success in future relief efforts.
- Continuing the focus on **durability, packaging, and hygiene** will likely maintain high levels of satisfaction in future relief efforts, as these aspects seem to resonate with recipients.
- This analysis suggests that while the relief efforts met many immediate needs, future interventions might focus more on long-term recovery, particularly in **financial aid** and **living condition improvements**.

##### Recommendations based on Stakeholder and Community Feedback

- **Incorporate Food Supplies in Future Relief Kits:** A recurring theme in the feedback was the lack of food supplies in the relief kits. Incorporating **dry rations** or **ready-to-eat food items** in future distributions would address this gap and ensure that families have access to sustenance during the critical recovery period. Simi
- **Provision of Solar Emergency Lights:** With frequent and prolonged power outages, particularly during cyclones, the distribution of **solar emergency lights** would provide a much-needed source of lighting. This not only addresses a basic need but also promotes the use of **renewable energy** in these remote and vulnerable areas.

- **Strengthen Communication Channels for Awareness Programmes:** While early warning systems were effective in this case, many participants were unaware of post-cyclone awareness programs and medical camps. Enhancing communication efforts through **multiple channels**, such as **text messages**, **community radio**, and **local networks**, could ensure that more people participate in these important initiatives.
- **Encourage Community-Led Environmental Initiatives:** The growing awareness of environmental preservation presents an opportunity for community-led initiatives. Sabuj Sangha could facilitate **training programs** and provide resources for local groups to take ownership of **mangrove plantations** and **forest conservation efforts**, thus strengthening long-term resilience against climate-related disasters.

## 5. Conclusion: Foundation for a resilient and sustainable community

In conclusion, the quantitative data indicates that the relief operation was generally well-received, with specific praise for the **quantity**, **quality**, and **durability** of key items. Areas like **timeliness**, **packaging**, and **hygiene** also contributed positively to the overall satisfaction of participants. The feedback gathered from stakeholders offers a comprehensive view of the **strengths** and **areas for improvement** in Sabuj Sangha's relief efforts. While the relief assistance was timely and met many critical needs, incorporating additional items such as **food supplies** and **solar lights**, along with advocating for **permanent housing solutions**, would further enhance the effectiveness of these programs. The community's increasing resilience and environmental awareness also provide a strong foundation for future interventions aimed at building **sustainable**, **disaster-resistant** communities in the Sundarbans.

## Sustainability Plan

### Title of the Project:

Holistic Rural Development for a Sustainable Future: Empowering communities, ensuring resilient livelihoods, protecting natural resources, and transforming education and health for marginalized and vulnerable populations in remote areas

### Introduction

This sustainability plan outlines strategies to ensure the long-term impact and continuity of the project "Holistic Rural Development for a Sustainable Future." The plan aligns with the project's core objectives of livelihood development, women's empowerment, education transformation, health services promotion, and sustainable natural resource management. It aims to embed sustainability within project activities, empower local stakeholders, and foster partnerships for enduring success.

### 1. Livelihood and Women Empowerment

**Goal:** Promote sustainable and environmentally resilient livelihood practices to improve farmers' incomes and create alternative livelihood opportunities for women.

#### Strategies:

- **Capacity Building:** Conduct regular training for farmers and women on sustainable agricultural practices, entrepreneurship, and financial literacy.
- **Access to Markets:** Develop cooperatives or producer groups to provide better access to markets for agricultural and handicraft products.
- **Microfinance Initiatives:** Partner with financial institutions to establish microcredit facilities for women entrepreneurs.
- **Sustainable Practices:** Introduce climate-resilient crops and organic farming techniques to improve productivity while preserving soil health.
- **Monitoring and Support:** Set up community-based organizations to oversee and provide ongoing support for livelihood initiatives.

### 2. Promotion of Education

**Goal:** Transform government schools into SMART Schools and ensure access to education and protection for at-risk children.

#### Strategies:

- **Infrastructure Development:** Invest in digital tools, internet connectivity, and infrastructure for creating SMART classrooms.
- **Teacher Training:** Provide regular training for teachers on technology integration, innovative pedagogy, and inclusive education practices.
- **Community Involvement:** Establish Parent-Teacher Associations (PTAs) to engage communities in school development and monitor student progress.
- **Inclusion Programs:** Launch campaigns and initiatives to bring out-of-school children, especially girls, back into the education system.

- **Sustainability Measures:** Work with local governments to ensure school infrastructure and digital tools are maintained beyond the project duration.

### 3. Promotion of Healthcare Services

*Goal:* Promote healthcare services for communities in hard-to-reach areas.

*Strategies:*

- **Mobile Health Units:** Operate mobile healthcare vans to provide regular medical checkups and preventive healthcare services.
- **Health Awareness:** Conduct awareness campaigns on maternal health, child nutrition, hygiene, and disease prevention.
- **Community Health Workers:** Train and empower local health workers to provide basic healthcare services and act as liaisons for medical emergencies.
- **Telemedicine Solutions:** Implement telemedicine platforms to connect rural communities with specialized healthcare professionals.
- **Partnerships:** Collaborate with public health agencies and NGOs to ensure continuity of services post-project.

### 4. Environment and Natural Resource Management

*Goal:* Promote sustainable management and conservation of natural resources.

*Strategies:*

- **Watershed Management:** Implement community-led watershed management programs to improve water availability and reduce soil erosion.
- **Afforestation Drives:** Conduct large-scale tree plantation campaigns with community participation.
- **Waste Management:** Introduce waste segregation and composting practices in villages to minimize environmental pollution.
- **Energy Conservation:** Promote the use of renewable energy, such as solar lights and biogas, to reduce dependency on conventional energy sources.
- **Capacity Building:** Train communities on sustainable practices like rainwater harvesting and biodiversity conservation.

### 5. Community Engagement and Ownership

*Goal:* Foster local ownership of project initiatives to ensure sustainability.

*Strategies:*

- **Formation of Committees:** Establish village-level committees for livelihood, education, health, and environmental management.
- **Stakeholder Engagement:** Involve local governments, NGOs, and community leaders in decision-making processes.

- **Skill Development:** Provide leadership training to community members to manage and scale project initiatives.
- **Monitoring and Evaluation:** Implement participatory monitoring frameworks to track progress and incorporate community feedback.

## 6. Financial Sustainability

*Goal:* Secure financial resources for the continuation of activities beyond the project duration.

*Strategies:*

- **Fundraising:** Develop grant proposals and seek funding from corporate social responsibility (CSR) programs, government schemes, and international donors.
- **Social Enterprises:** Create revenue-generating models, such as agro-processing units, that support local livelihoods and contribute to project sustainability.
- **Partnerships:** Build long-term partnerships with private and public sector organizations to ensure ongoing financial and technical support.

## 7. Exit Strategy

*Goal:* Ensure seamless transition and sustainability after the project ends.

*Strategies:*

- **Handover Plans:** Gradually transfer responsibilities to local stakeholders, government bodies, and community-based organizations.
- **Documentation:** Develop comprehensive guidelines and toolkits for replicating successful practices.
- **Sustainability Audits:** Conduct audits to evaluate readiness for independent operation and provide recommendations.

**Conclusion** This sustainability plan integrates economic, social, and environmental aspects to ensure the long-term success of the "Holistic Rural Development for a Sustainable Future" project. By empowering communities, fostering partnerships, and embedding sustainable practices, the project aims to create enduring impacts for marginalized and vulnerable populations.

### **Project Disclosures:**

The aforementioned program units are in various stages of community mobilization. In case a particular unit/program does not progress due to various unforeseen circumstances, program mix/units may be adjusted to meet funding utilization requirements. We facilitate community capacity building through our Community Empowerment Team. The community contributes a small fee towards this. Savings/ interest generated through the Issue, if any, shall be reinvested in the project.

### **Funding Plan:**

Our Society confirms that for the purpose of this Issue, funding plan will not be applicable, as the objects are proposed to be funded through the Net Proceeds.

### **Monitoring of utilization of funds**

There is no requirement for appointment of a monitoring agency in terms of the SEBI ICDR Regulations. The Governing Body of our Society shall monitor the utilisation of the proceeds of the Issue. Our Society shall submit to the Stock Exchanges a statement in respect of utilisation of the Net Proceeds, on a quarterly basis, containing (a) category-wise amount of monies raised, (b) category-wise amount of monies utilized, (c) balance amount remaining unutilized, until the utilization of the Net Proceeds in accordance with this Draft Fund Raising Document.

### **Interim use of proceeds**

Our Society confirms that the unutilized amounts from the Net Proceeds shall be kept in a separate bank account and shall not be co-mingled with other funds.

### **Issue related expenses break-up**

The expenses for this Issue include, *inter alia*, advisor fees, fees payable to the Registrar to the Issue, printing and distribution expenses, legal fees, advertisement expenses, listing fees and any other expense directly related to the Issue.

The Issue expenses and listing fees will be paid by our Society. The estimated breakdown of the total expenses for this Issue is as follows\*:

<b>Particulars</b>	<b>Amount (in ₹)</b>	<b>As percentage of Issue proceeds (in %)</b>	<b>As percentage of total expenses of the Issue (in %)</b>
Fee payable to intermediaries (Registrar to the Issue, legal and other advisors, depositories, etc.)	5,00,000	0.33	9.6
Fees payable to the regulators including stock exchanges	25,000	0.02	0.5
Advertising and marketing, printing and stationery costs	1,00,000	0.07	1.9
Other miscellaneous expenses	75,000	0.05	1.4
Management Cost & Project Consultancy Fees	45,00,000	3.00	86.5
<b>Grand Total</b>	<b>52,00,000</b>	<b>3.47</b>	<b>100</b>

\*Assuming the Issue is fully subscribed. The expenses are indicative and are subject to change depending on the actual level of subscription to the Issue and the number of Allottees, market conditions and other relevant factors.

### **Variation in terms of contract or objects in this Draft Fund Raising Document**

Our Society shall not, at any time, vary the terms of the objects for which this Draft Fund Raising Document is issued, except as may be prescribed under the applicable laws. Further, in accordance with the SEBI Listing Regulations, in case of any material deviation in the use of proceeds as compared to the Objects of the Issue, the same shall be indicated in the format as specified by SEBI from time to time.

### **Benefit / interest accruing to Governing Body of our Society out of the object of the Issue**

None of our Governing Body Members are interested in benefit/interest accruing out of in the Objects of the Issue. Our Govern ing Body members are interested in the Issue to the extent of meeting the minimum subscription requirement in terms of SEBI ICDR Regulations in case of under subscription, if any.

FINANCIAL DOCUMENTS

# SABUJ SANGHA

Audited Statement of Accounts  
2024-2025

Audit Report  
Balance Sheet  
Income and Expenditure Account  
Receipts and Payments Account

## **DBK ASSOCIATES**

Chartered Accountants  
3, Bompas Road, 2<sup>nd</sup> Floor,  
Kolkata -700029, West Bengal



# DBK ASSOCIATES

Chartered Accountants

Kolkata: 3, Bompas Road, 2nd Floor, Kolkata – 700 029

Guwahati: C/o, Arun Chandra Nath, 33, Pub Sarania,

Hill Side Road, P.O. – Ulubari, P.S. – Chandmari, Guwahati – 781 007

Ranchi: C/o, Ashok Transport Agency (P) Ltd., Bano Manzil Road,

Garikhana Chowk, Ranchi – 834 001

## INDEPENDENT AUDITOR'S REPORT

To  
The Members of Sabuj Sangha

### Opinion

We have audited the financial statement of **Sabuj Sangha**, which comprise the Balance sheet of **Sabuj Sangha (Foreign Contribution and Non-Foreign Contribution)** as of 31<sup>st</sup> March 2025, the Statement of Income & Expenditure Account, Receipts & Payment Account for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements in which we have incorporated the audited financial statement of **Foreign Contribution and Non-Foreign Contribution** are audited by us and are prepared, in all material respects, in accordance with West Bengal Societies Registration Act, 1961.

### Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) issued by ICAI. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in West Bengal, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Emphasis of Matter

- a. The accounts have been prepared following the Accrual Basis Accounting method.
- b. The society disclosed its significant accounting policies and notes on accounts.
- c. The Balance Sheet, the Statement of Income & Expenditure and Receipts & Payments dealt with by this Reports are in agreement with the books of account.
  - i. in the case of the Balance Sheet, of the state of affairs of the organization as at 31<sup>st</sup> March, 2025
  - ii. in the case of the Income & Expenditure Account, of the deficit of income over expenditure of the organization for the year ended on that date;



Cont--2

### Office Contact Details

✉ biswajit.dbk@gmail.com | dbkassociated@gmail.com

☎ 033-22840227, +91 9836582350



# DBK ASSOCIATES

Chartered Accountants

Kolkata: 3, Bompas Road, 2nd Floor, Kolkata - 700 029

Guwahati: C/o, Arun Chandra Nath, 33, Pub Sarania,

Hill Side Road, P.O. - Ulubari, P.S. - Chandmari, Guwahati - 781 007

Ranchi: C/o, Ashok Transport Agency (P) Ltd., Bano Manzil Road,

Garikhana Chowk, Ranchi - 834 001

// 2 //

## Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the aforesaid Accounting Standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, management is responsible for assessing the entity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the entity or to cease operations, or has no realistic alternative but to do so. Those charged with governance are responsible for overseeing the entity's financial reporting process.

## Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken based on these financial statements.

Signed in terms of our Report of Even Date.

For, DBK Associates  
Chartered Accountants

FRN: 322817E

CA Biswajit Karmakar

Partner

Membership No.: 305881

Date: Kolkata

Place: 27-08-2025

UDIN: 25305881BMOLXW7811

### Office Contact Details

✉ biswajit.dbk@gmail.com | dbkassociated@gmail.com

☎ 033-22840227, +91 9836582350

**SABUJ SANGHA**  
Vill & P.O- Nandakumarpur  
Dist - South 24 Parganas  
Pin-743349

**Consolidated Balance Sheet (Foreign & Non Foreign Contribution Sections)**  
as at 31st March 2025

PARTICULARS	Sch. No.	Current Year (2024-25)			Previous Year (2023-24)
		FC Section	NFC Section	FC + NFC Section	FC + NFC Section
		Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds
<b>I. SOURCES OF FUNDS</b>					
<b>1. NPO Funds</b>					
(a) Unrestricted (General) Funds	FC -1 & NFC-1	84,088	1,14,164	1,98,252	2,53,487
(b) Restricted (Project ) Funds	FC -1 & NFC-1	1,833	29,163	30,996	41,653
(c) Corpus Funds	FC -1 & NFC-1	3	123	126	126
(d) Designated Funds		85,924	1,43,450	2,29,374	2,95,266
<b>2. Non Current Liabilities</b>					
Loan	NFC -2		22,242	22,242	
			22,242	22,242	
<b>3. Current Liabilities</b>					
(a) Short Term Advances	NFC -3		22,500	22,500	
(b) Payables	NFC -3		59,180	59,180	
(c) Short term Provisions	NFC -3		6,144	6,144	
(d) Other Current Liabilities	NFC -3		3,501	3,501	
			91,325	91,325	77,507
<b>Total</b>		<b>85,924</b>	<b>2,57,017</b>	<b>3,42,941</b>	<b>3,72,773</b>
<b>II. APPLICATION OF FUNDS</b>					
<b>1. Non Current Assets</b>					
(a) Property, Plant & Equipment	FC -2 & NFC -4	81,019	1,17,809	1,98,828	2,20,254
(b) Non Current Investments	NFC -5	-	18,218	18,218	17,402
<b>2. Current Assets</b>					
(a) Receivables	NFC -6	-	-	-	79,948
(b) Other Current Assets TDS	NFC -6	-	7,425	7,425	
(c) Short Term Loans and Advances	NFC -6	-	2,232	2,232	2,245
(d) Security Deposit	NFC -6	-	-	-	
(e) Cash and Bank Balances	FC -3 & NFC -7	4,905	1,11,333	1,16,238	53,924
		4,905	1,20,990	1,25,895	1,36,117
<b>Total</b>		<b>85,924</b>	<b>2,57,017</b>	<b>3,42,941</b>	<b>3,73,773</b>

Brief about the entity Note 1  
Summary of significant accounting policies Note 2  
The accompanying notes are an integral part of the financial statements

For DBK ASSOCIATES  
Chartered Accountants  
FRN: 322817E



(Biswajit Karmakar - Partner)  
Membership No. 305881

Place : Kolkata-700029  
Dated : 27th August, 2025

UDIN:25305881BMOLXW7811

**SABUJ SANGHA**  
 VIII & P.O- Nandakumarpur  
 Dist - South 24 Parganas  
 Pin-743349

**Consolidated Income & Expenditure (FC & NFC Sections) Account  
 for the year 1st April 2024 to 31st March, 2025**

FC Section							
PARTICULARS	Sch. No.	Current Year(2024-25)			Previous Year (2023-24)		Total
		Unrestricted funds	Restricted funds	Total	Unrestricted funds	Restricted funds	
		Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	
<b>I. Income</b>							
(a) Donations & Grants	FC -4B & FC -5	8,002	1,87,456	1,95,458	2,782	1,27,585	1,30,367
(b) Fees From Rendering of Services		-	-	-	-	-	-
(c) Sale of Goods		-	-	-	-	-	-
<b>II. Other Income</b>							
(a) Miscellaneous Income		-	-	-	-	-	-
(b) Bank Interest		419	-	419	891	-	891
<b>III TOTAL INCOME :</b>		<b>8,421</b>	<b>1,87,456</b>	<b>1,95,877</b>	<b>3,673</b>	<b>1,27,585</b>	<b>1,31,258</b>
FC Section							
PARTICULARS	Sch. No.	Current Year(2024-25)			Previous Year (2023-24)		Total
		Unrestricted funds	Restricted funds	Total	Unrestricted funds	Restricted funds	
		Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	
<b>IV. Expenses</b>							
(a) Materials Consumed/Distributed	FC -6B	240	36,379	36,619	3,498	1,31,984	1,35,482
(b) Employee Benefit Expenses	FC -6B	101	3,436	3,537	-	-	-
(c) Finance Cost	FC -6B	845	408	1,253	-	-	-
(d) Other Expenses -overhead	FC -6B	1,718	3,833	5,551	-	-	-
(e) Religion / Charitable Expenses	FC -6B	-	1,47,887	1,47,887	-	-	-
(f) Depreciation & Amortization Expenses	FC -2	8,997	-	8,997	10,223	-	10,223
<b>TOTAL EXPENSES:</b>		<b>11,901</b>	<b>1,91,943</b>	<b>2,03,844</b>	<b>13,721</b>	<b>1,31,984</b>	<b>1,45,705</b>
V. Excess of Income over Expenditure for the year before exceptional and extraordinary items (III- IV)				(7,967)			(14,447)
VI. Exceptional Items				-			-
VII. Excess of Income over Expenditure for the year before extraordinary items (V-VI)				(7,967)			(14,447)
VIII. Extraordinary Items				-			-
IX. Excess of Income over Expenditure for the year (VII-VIII)				(7,967)			(14,447)
Appropriations Transfer to funds				-			-
Transfer from funds				-			-
Balance transferred to General Fund				(7,967)			(14,447)
VIII. Extraordinary Items				-			-
IX. Excess of Income over Expenditure for the year (VII-VIII)				(7,967)			(14,447)
Appropriations Transfer to funds				-			-
Transfer from funds				-			-
Balance transferred to General Fund				(7,967)			(14,447)

Cont-2



**Consolidated Income & Expenditure (FC & NFC Sections) Account  
for the year 1st April 2024 to 31st March, 2025**

NFC Section							
PARTICULARS	Sch. No.	Current Year(2024-25)			Previous Year (2023-24)		Total
		Unrestricted funds	Restricted funds	Total	Unrestricted funds	Restricted funds	
		Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	
<b>I. Income</b>							
(a) Donations & Grants	NFC - 8(b) NFC - 9A	32,557	8,10,418	8,42,975	23,839	9,43,218	9,67,057
<b>II. Other Income</b>							
(a) Miscellaneous Income	NFC - 9A & 9B	67,850	1,917	69,767	54,222	85,082	1,39,304
(b) Bank Interest	NFC - 9A & 9B	1,919	619	2,538	3,908		3,908
<b>III TOTAL INCOME :</b>		<b>1,02,326</b>	<b>8,12,954</b>	<b>9,15,280</b>	<b>81,969</b>	<b>10,28,300</b>	<b>11,10,269</b>
NFC Section							
PARTICULARS	Sch. No.	Current Year(2024-25)			Previous Year (2023-24)		Total
		Unrestricted funds	Restricted funds	Total	Unrestricted funds	Restricted funds	
		Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	
<b>IV Expenses</b>							
(a) Materials Consumed/Distributed	NFC - 10(b)	5,443	29,917	35,360	56,787	10,34,214	10,91,001
(b) Employee Benefit Expenses	NFC - 10(b)	34,300	1,09,526	1,43,826			
(c) Depreciation & amortization Exp.	NFC - 4	27,065	-	27,065	25,977	-	25,977
(d) Finance Cost	NFC - 10(b)	84	274	358			
(e) Other Expenses - overhead	NFC - 10(b)	41,187	34,625	75,812			
(f) Religion / Charitable Expenses	NFC - 10(b)	36,700	6,38,795	6,75,495			
<b>TOTAL EXPENSES:</b>		<b>1,44,779</b>	<b>8,13,137</b>	<b>9,57,916</b>	<b>82,764</b>	<b>10,34,214</b>	<b>11,16,978</b>
V. Excess of income over Expenditure for the year before exceptional and extraordinary items (III- IV)				(42,636)			(6,709)
VI. Exceptional Items							
VII. Excess of income over Expenditure for the year before extraordinary items (V-VI)				(42,636)			(6,709)
VIII. Extraordinary Items							
IX. Excess of income over Expenditure for the year (VII-VIII)				(42,636)			(6,709)
Appropriations Transfer to funds				-			
Transfer from funds				-			
Balance transferred to General Fund				(42,636)			(6,709)



Cont-3

**Consolidated Income & Expenditure (FC & NFC Sections) Account  
for the year 1st April 2024 to 31st March, 2025**

Consolidated (FC + NFC Section) Section							
PARTICULARS	Sch. No.	Current Year(2024-25)			Previous Year (2023-24)		Total
		Unrestricted funds	Restricted funds	Total	Unrestricted funds	Restricted funds	
		Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	
<b>I. Income</b>							
(a) Donations & Grants		40,559	9,97,874	10,38,433	26,621	10,70,803	10,97,424
<b>II. Other Income</b>							
(a) Miscellaneous Income		67,850	1,917	69,767	54,222	85,082	1,39,304
(b) Bank Interest		2,338	619	2,957	4,799	-	4,799
<b>III TOTAL INCOME :</b>		<b>1,10,747</b>	<b>10,00,410</b>	<b>11,11,157</b>	<b>85,642</b>	<b>11,55,885</b>	<b>12,41,527</b>
PARTICULARS	Sch. No.	Current Year(2024-25)			Previous Year (2023-24)		Total
		Unrestricted funds	Restricted funds	Total	Unrestricted funds	Restricted funds	
		Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	
<b>IV Expenses</b>							
(a) Materials Consumed/Distributed:		5,683	66,296	71,979	60,285	11,66,198	12,26,483
(b) Employee Benefit Expenses		34,401	1,12,962	1,47,363			
(c) Depreciation & amortization Exp.		27,910	408	28,318	36,200		36,200
(d) Finance Cost		1,802	4,107	5,909			
(e) Other Expenses - overhead		41,187	1,82,512	2,23,699			
(f) Religion / Charitable Expenses		45,697	6,38,795	6,84,492			
<b>TOTAL EXPENSES:</b>		<b>1,16,596</b>	<b>8,25,822</b>	<b>11,61,760</b>	<b>96,485</b>	<b>11,66,198</b>	<b>12,62,683</b>
V. Excess of Income over Expenditure for the year before exceptional and extraordinary items (III- IV)				(50,603)			(21,156)
VI. Exceptional Items				-			-
VII. Excess of Income over Expenditure for the year before extraordinary items (V-VI)				(50,603)			(21,156)
VIII. Extraordinary Items				-			-
IX. Excess of Income over Expenditure for the year (VII-VIII)				(50,603)			(21,156)
Appropriations Transfer to funds				-			-
Transfer from funds				-			-
Balance transferred to General Fund				(50,603)			(21,156)

Brief about the entity Note 1  
 Summary of significant accounting policies Note 2  
 The accompanying notes are an integral part of the financial statements

Place : Kolkata-700029  
 Dated : 27th August 2025



For DBK ASSOCIATES  
 Chartered Accountants  
 FRN: 322817E

(Biswaji Karmakar-Partner)  
 Membership No. 305881

UDIN:25305881BMOLXW7811

**SABUJ SANGHA**  
Vill & P.O- Nandakumarpur  
Dist - South 24 Parganas  
Pin-743349

Notes forming part of the Financial Statements for the year ended, 31st March, 2025

FOREIGN CONTRIBUTION SECTION  
Schedule FC -2

Property, Plant and Equipment and Intangible Assets (owned assets)

Particulars /Assets	TANGIBLE ASSETS									Total
	Freehold land	Building	Plant and Equipment	Office equipment	Furniture & Fixtures	Computer & Accessories	Vehicle	Medical Equipments		
	Amount in Rs. Hundred	Amount in Rs. Hundred	Amount in Rs. Hundred	Amount in Rs. Hundred	Amount in Rs. Hundred	Amount in Rs. Hundred	Amount in Rs. Hundred	Amount in Rs. Hundred	Amount in Rs. Hundred	
<b>Gross Block</b>										
At 1 April 2024	6,760	44,800	8,569	1,831	3,212	2,677	1,544	16,918		86,311
Additions	-	-	-	-	-	1,095	-	-	-	-
Deductions/Adjustments	-	-	-	-	-	-	-	-	-	-
<b>At 31 March 2025</b>	<b>6,760</b>	<b>44,800</b>	<b>8,569</b>	<b>1,831</b>	<b>3,212</b>	<b>3,772</b>	<b>1,544</b>	<b>16,918</b>		<b>87,406</b>
At 31 March 2024	6,760	44,800	8,569	1,832	3,212	2,677	1,544	16,917		86,311
<b>Depreciation/Adjustments</b>										
At 1 April 2024	-	4,480	1,246	273	322	947	231	2,724		10,223
Additions	-	4,032	1,063	232	290	1,027	197	2,157		8,997
Deductions/Adjustments	-	-	-	-	-	-	-	-		-
<b>At 31 March 2025</b>	<b>-</b>	<b>8,512</b>	<b>2,309</b>	<b>505</b>	<b>612</b>	<b>1,974</b>	<b>428</b>	<b>4,881</b>		<b>19,220</b>
At 31 March 2024	-	4,480	1,246	273	322	946	231	2,724		10,222
<b>Net Block</b>										
At 31 March 2025	6,760	36,288	6,260	1,326	2,600	1,798	1,116	12,037		58,185
At 31 March 2024	6,760	40,320	7,323	1,558	2,889	1,731	1,312	14,193		76,086
Particulars /Assets	IN-TANGIBLE ASSETS							Total		
					Computer Software					
<b>Gross Block</b>										
At 1 April 2024					3				3	
Additions										
Deductions/Adjustments										
<b>At 31 March 2025</b>					<b>3</b>				<b>3</b>	
At 31 March 2024					3				3	
<b>Depreciation/Adjustments</b>										
At 1 April 2024										
Additions										
Deductions/Adjustments										
<b>At 31 March 2025</b>										
At 31 March 2024										
<b>Net Block</b>										
At 31 March 2025					3				3	
At 31 March 2024					3				3	

Assets under lease to be separately specified under each class of asset,

Capital Work in Progress	31 March 2025	31 March 2024
Opening Balance	12,831	12,831
Add: Additions during the year	-	-
Less: Capitalized during the year	-	-
<b>Closing Balance (B)</b>	<b>12,831</b>	<b>12,831</b>

Place : Kolkata-700029  
Date: 27th August 2025

For DBK ASSOCIATES  
Chartered Accountants  
FRN: 322817E



(Biswajit Kamraker-Partner)  
Membership No. 305881

UDIN: 25305881BMOLXQ2640

**SABUJ SANGHA**  
Vill & P.O- Nandakumarpur  
Dist - South 24 Parganas  
Pin-743349

Notes forming part of the Financial Statements for the year ended, 31st March, 2025

**NFC SECTION**  
**Schedule LC-4**

Property, Plant and Equipment and intangible Assets (owned assets)

Particulars /Assets	TANGIBLE ASSETS								Total
	Freehold land	Building	Plant and Equipment	Office equipment	Furniture & Fixtures	Computer & Accessories	Vehicle	Medical Equipments	
	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	
<b>Gross Block</b>									
At 1 April 2024	21,542	11,723	2,198	2,675	3,206	11,649	40,694	62,999	1,56,686
Additions	6,500	-	615	-	540	-	-	4,901	12,556
Deductions/Adjustments	-	-	-	-	-	-	-	-	-
At 31 March 2025	28,042	11,723	2,813	2,675	3,746	11,649	40,694	67,900	1,69,242
At 31 March 2024	21,542	11,723	2,198	2,675	3,206	11,649	40,694	62,999	1,56,686
<b>Depreciation/Adjustments</b>									
At 1 April 2024	-	866	324	398	321	4,660	6,100	13,057	25,726
Additions	-	794	330	340	339	2,796	5,185	16,934	26,718
Deductions/Adjustments	-	-	-	-	-	-	-	-	-
At 31 March 2025	-	1,660	654	738	660	7,456	11,285	29,991	52,444
At 31 March 2024	-	866	324	398	321	4,660	6,100	13,057	25,726
<b>Net Block</b>									
At 31 March 2025	28,042	10,063	2,159	1,937	3,086	4,193	29,409	37,909	1,16,798
At 31 March 2024	21,542	10,857	1,874	2,277	2,885	6,989	34,594	49,942	1,30,960

Particulars /Assets	INTANGIBLE ASSETS						Total
				Computer Software			
<b>Gross Block</b>							
At 1 April 2024				625			625
Additions				983			983
Deductions/Adjustments				-			-
At 31 March 2025				1,608	-	-	1,608
At 31 March 2024				625			625
<b>Depreciation/Adjustments</b>							
At 1 April 2024	-	-	-	250			250
Additions				347			347
Deductions/Adjustments				-			-
At 31 March 2025	-	-	-	597			597
At 31 March 2024	-	-	-	250			250
<b>Net Block</b>							
At 31 March 2025				1,011	-	-	1,011
At 31 March 2024				375	-	-	375

Place : Kolkata-700029  
Date : 27th August 2025

For DBK ASSOCIATES  
Chartered Accountants  
FRN: 322817E



(Biswajit Karmakar-Partner)  
Membership No. 306881

UDIN:25305881BMOLXW7811

**SABUJ SANGHA**  
VIII & P.O- Nandakumarpur  
Dist - South 24 Parganas  
Pin-743349

**Consolidated Receipts & Payments (FC & NFC Contribution Sections) Account  
for the year 1st April 2024 to 31st March, 2025**

PARTICULARS	Sch. No.	Current Year (2024-25)			Previous Year (2023-24)
		FC Section	NFC Section	FC + NFC Section	FC + NFC Section
		Amount in Rs. Hundredth	Amount in Rs. Hundredth	Amount in Rs. Hundredth	Amount in Rs. Hundredth
<b>RECEIPTS</b>					
<b>Cash and Cash Equivalents at the beginning of the period</b>					
Cash	FC -3 & NFC-7	-	768	768	268
Bank	FC -3 & NFC-7	6,437	45,719	52,156	53,433
		<b>6,437</b>	<b>46,487</b>	<b>52,924</b>	<b>53,701</b>
<b>Restricted Fund</b>					
Grants For Projects	FC -4(a)& NFC-8(a)	1,85,990	8,66,730	10,52,720	10,76,603
<b>Unrestricted Fund</b>					
Donations & Grants For Projects	FC -5 & NFC 9(a)	8,002	32,529	40,531	23,544
<b>Restricted Fund</b>					
Miscellaneous Income	FC -7& NFC-9B	-	2,536	2,536	-
<b>Unrestricted Fund</b>					
<b>Other Income / Receipts</b>					
(a) Advances	NFC -11	-	14,568	14,568	6,365
(b) Maturity of Investments	NFC -5	-	-	-	-
(c) Miscellaneous Income	NFC -9A	-	57,802	57,802	1,60,811
(e) TDS Refund	NFC -9A	-	3,445	3,445	-
(f) Other Receipts - Bank Interest	FC -5 & NFC -9A	419	-	419	2,201
		<b>419</b>	<b>75,815</b>	<b>76,234</b>	<b>1,69,377</b>
<b>Total</b>		<b>2,00,848</b>	<b>10,24,097</b>	<b>12,24,945</b>	<b>13,23,225</b>
<b>PAYMENTS</b>					
<b>Unrestricted Fund</b>					
(a) Materials Consumed/Distributed	FC -6A	240	5,297	5,537	59,172
(b) Employee Benefit Expenses	FC -6A & NFC -10(a)	101	34,217	34,318	-
(c) Assets	-	-	8,638	8,638	-
(d) Investments	NFC -5	-	-	-	-
(e) Finance Cost	FC -6A & NFC -10(a)	845	84	929	-
(f) Other Expenses - overhead	FC -6A & NFC -10(a)	1,718	39,346	41,064	-
(i) Advances Given	NFC -12	-	171	171	2,229
(j) Religion / Charitable Expenses	FC -6A & NFC -10(a)	-	30,084	30,084	-
		<b>2,904</b>	<b>1,17,837</b>	<b>1,20,741</b>	<b>12,08,900</b>
<b>Restricted Fund</b>					
(a) Materials Consumed/Distributed	FC -6A & NFC -10(a)	36,379	29,917	66,296	-
(b) Employee Benefit Expenses	FC -6A & NFC -10(a)	3,436	1,08,996	1,12,432	-
(c) Assets	FC -6A & NFC -10(a)	1,096	10,224	11,320	-
(d) Finance Cost	FC -6A & NFC -10(a)	408	274	682	-
(e) Other Expenses - overhead	FC -6A & NFC -10(a)	3,833	34,039	37,872	-
(f) Religion / Charitable Expenses	FC -6A & NFC -10(a)	1,47,887	6,11,477	7,59,364	-
		<b>1,93,039</b>	<b>7,94,927</b>	<b>9,87,966</b>	-
<b>Cash and Cash Equivalents at the end of the period</b>					
Cash	FC -3 & NFC-7	-	95	95	768
Bank	FC -3 & NFC-7	4,905	1,11,238	1,16,143	52,156
		<b>4,905</b>	<b>1,11,333</b>	<b>1,16,238</b>	<b>52,924</b>
<b>Total</b>		<b>2,00,848</b>	<b>10,24,097</b>	<b>12,24,945</b>	<b>13,23,225</b>

Brief about the entity  
Summary of significant accounting policies  
The accompanying notes are an integral part of the financial statements

Note 1  
Note 2

For DBK ASSOCIATES  
Chartered Accountants  
FRN: 322817E



(Biswajit Karmakar Partner)  
Membership No: 505881

Place : Kolkata-700029  
Dated : 27th August 2025

UDIN:25305881BMOLXW7811

**SABUJ SANGHA**  
Vill & P.O- Nandakumarpur  
Dist - South 24 Parganas  
Pin-743349

Schedule FC-6 A

**RESTRICTED FUND**

NAME OF PROJECT	Schedule No.	(a) Materials Consumed/ Distributed	(b) Employee Benefit Expenses	(c) Assets	(d) Finance Cost	(e) Other Expenses overheads	(f) Religion / Charitable Expenses	Total
		Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds
Health (Give India) Prog.	ANX -A	-	-	-	19	262	283	564
KSSN (Asha For Education) Prog.	ANX -B	-	-	-	-	17	9,573	9590
Collaborative (Global Fund For Children) Prog.	ANX -C	-	-	-	-	79	3,093	3172
Sundari Resilience Programme (Indian Hilfe)	ANX -D	-	-	620	13	98	348	1079
Nabadiganta Programme ( Asha for Education )	ANX -E	-	2280	-	-	-	6,450	8730
KLP Wash Study (ASI) Prog.	ANX -F	-	-	-	32	18	19,870	19920
Solar System Installation (Indian Hilfe) Programme.	ANX -G	-	-	-	-	-	32,260	32260
Sagar German Bakery (IndienHilfe) Programme	ANX -H	690	-	-	17	-	3,561	4268
Remai (Asha For Education ) Programme	ANX -I	-	-	-	-	-	5,000	5000
Nayantara Project	ANX -J	2053	400	-	18	993	11,955	15419
KSSN (Global Fund For Children ) Prog.	ANX -K	-	-	-	-	-	1,213	1213
Education Programme (I K P Foundation)	ANX -L	83	-	-	12	92	2,131	2318
Goat (Indienhilfe) Project	ANX -M	30520	-	-	32	146	280	30978
Renovation (Education - Urban ) Prog (Indienhilfe)	ANX -N	1651	-	476	54	1166	9,723	13070
Natun Aio (Asha For Education) Programme	ANX -O	1382	-	-	-	-	9,098	10480
Priti Sagar (IndienHilfe) Project	ANX -P	-	-	-	52	814	29,191	30057
Health Support (Hears. India Forum )Prog	ANX -Q	-	286	-	-	148	-	434
FC General	ANX -R	-	470	-	159	-	3,858	4487
<b>Total</b>		<b>36379</b>	<b>3436</b>	<b>1096</b>	<b>408</b>	<b>3833</b>	<b>147887</b>	<b>193039</b>

**UNRESTRICTED FUND**

NAME OF PROJECT	Schedule No.	(a) Materials Consumed/ Distributed	(b) Employee Benefit Expenses	(c) Assets	(d) Finance Cost	(e) Other Expenses overheads	(f) Religion / Charitable Expenses	Total
		Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds
FC General	ANX -R	240	101	-	845	1718	-	2904
<b>Total</b>		<b>240</b>	<b>101</b>		<b>845</b>	<b>1718</b>		<b>2904</b>



Cont—

**RESTRICTED FUND**

**Schedule FC - G B  
(Amount in Rs. Hundreds)**

NAME OF PROJECT	Schedule No.	(a) Materials Consumed/ Distributed	(b) Employee Benefit Expenses	(c) Assets	(d) Finance Cost	(e) Other Expenses overheads	(f) Religion / Charitable Expenses	Total
		Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds
Health (Give India) Prog.	ANX -A				19	262	283	564
KSSN (Asha For Education) Prog	ANX -B					17	9,573	9590
Collaborative (Global Fund For Children) Prog	ANX -C					79	3,093	3172
Sundari Resilience Programme (Indian Hilfe)	ANX -D				13	98	348	459
Nabadiganta Programme ( Asha for Education )	ANX -E		2280				6,450	8730
KLP Wash Study (ASI) Prog	ANX -F				32	18	19,870	19920
Solar System Installation (Indian Hilfe) Programme	ANX -G						32,260	32260
Sagar German Bakery (Bakery In ) Programme	ANX -H	690			17		3,561	4268
Retnal (Asha For Education ) Programme	ANX -I						5,000	5000
Nayantara Project	ANX -J	2053	400		18	993	11,955	15419
KSSN (Global Fund For Children ) Prog	ANX -K						1,213	1213
Education Programme ( I X P Foundation)	ANX -L	83			12	92	2,131	2318
Goat (Indienhilfe) Project	ANX -M	30520			32	146	280	30978
Renovation (Education - Urban ) Prog (Indienhilfe)	ANX -N	1651			54	1166	9,723	12594
Natun Alo (Asha For Education) Programme	ANX -O	1382					9,098	10480
Priti Sagar (Indian Hilfe) Project	ANX -P				52	814	29,191	30057
Health Support (Heans, India Forum )Prog	ANX -Q		286			148	-	434
FC General	ANX -R		470		159		3,858	4487
<b>Total</b>		<b>36379</b>	<b>3436</b>	<b>0</b>	<b>408</b>	<b>3833</b>	<b>147887</b>	<b>191943</b>

**UNRESTRICTED FUND**

NAME OF PROJECT	Schedule No.	(a) Materials Consumed/ Distributed	(b) Employee Benefit Expenses	(c) Assets	(d) Finance Cost	(e) Other Expenses overheads	(f) Religion / Charitable Expenses	Total
		Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds
FC General	ANX -R	240	101		845	1718		2904
<b>Total</b>		<b>240</b>	<b>101</b>		<b>845</b>	<b>1718</b>		<b>2904</b>

Place : Kolkata-700029  
Dated : 27th August 2025

For DBK ASSOCIATES  
Chartered Accountants  
FRN: 322817E

( Biswajit Karmakar-Partner  
Membership No. 305881

UDIN: 25305881BMOLXX2640

**SABUJ SANGHA**  
Vill & P.O- Nandakumarpur  
Dist - South 24 Parganas  
Pin-743349

**SCHEDULE NFC 10A**

**RESTRICTED FUND**

NAME OF PROJECT	SCHEDULE NO.	(a) Materials Consumed/ Distributed	(b) Employee Benefit Expenses	(c) Assets	(d) Finance Cost	(e) Other Expenses overheads	(f) Religion / Charitable Expenses	Total
		Amount in Rs. Hundredrs	Amount in Rs. Hundredrs	Amount in Rs. Hundredrs	Amount in Rs. Hundredrs	Amount in Rs. Hundredrs	Amount in Rs. Hundredrs	Amount in Rs. Hundredrs
Aranya Mangrove Restoration (SBIF) Project	ANX-A	-	7,230	2,305	-	325	1,602	11,462
Cyclone Remal Relief in 24 Prgs (S) (SBIF) Programme	ANX-B	16,899	-	-	-	873	6,344	24,116
Digital Saksh, Murshidabad (L&T F Ltd) Programme	ANX-C	-	36,176	-	-	9,623	1,25,384	1,71,183
Eye Care Project (SBI Foundation)	ANX-D	2,292	2,072	4,901	268	3,414	66,115	79,062
New Eye Care (SBI Foundation) Project	ANX-E	434	2,706	-	-	890	10,544	14,574
Gram Seva Project (SBI Foundation)	ANX-F	-	11,285	-	-	394	54,785	66,464
Health Camp 4 Districts (I & T F Ltd) Programme	ANX-H	1,120	-	-	-	97	1,400	2,617
Gram Seva Project (Contribution)	ANX-I	-	-	-	-	-	1,650	1,650
Infrastructure Development of Govt. Primary Schools, ICDS (SBI LHO) Programme	ANX-J	-	6,921	-	-	1,551	1,19,188	1,27,660
Give India Support Programme (Saathire S.P Ltd)	ANX-K	366	-	-	-	359	350	1,075
Social Forestry & Rejuvenation Of Mangroves (ONGC) Programme	ANX-L	-	-	3,018	-	-	5,213	8,231
Nayanara (RRF) Project	ANX-M	877	-	-	-	133	6,349	7,359
Mobile Medical Unit Programme (NRHM)	ANX-N	-	1,557	-	-	1,942	93,529	97,028
Holistic Rural Development Project ( HDFC Bank Ltd)	ANX-O	-	35,844	-	-	10,998	83,486	1,30,328
Niramoy (Wipro) Programme	ANX-P	-	406	-	6	151	8,307	8,870
Sanjeevani Project (SBIF)	ANX-Q	7,929	4,799	-	-	3,289	27,231	43,248
National Child Labor (Residential) Project	ANX-S	-	-	-	-	-	-	-
<b>Total</b>		<b>29,917</b>	<b>1,08,996</b>	<b>10,224</b>	<b>274</b>	<b>34,039</b>	<b>6,11,477</b>	<b>7,94,927</b>

**UNRESTRICTED FUND**

NAME OF PROJECT	SCHEDULE NO.	(a) Materials Consumed/ Distributed	(b) Employee Benefit Expenses	(c) Assets	(d) Finance Cost	(e) Other Expenses overheads	(f) Religion / Charitable Expenses	Total
		Amount in Rs. Hundredrs	Amount in Rs. Hundredrs	Amount in Rs. Hundredrs	Amount in Rs. Hundredrs	Amount in Rs. Hundredrs	Amount in Rs. Hundredrs	Amount in Rs. Hundredrs
Community Health Programme ( Swarnalata Sabuj Seva Sadan)	ANX-G	4,824	16,437	242	77	16,192	11,003	48,775
Kishalaya Sishu Sikha Niketan Programme	ANX-R	473	287	-	-	1,095	6,906	8,761
NFC-General	ANX-T	-	17,493	8,396	7	22,059	12,175	60,130
<b>Total</b>		<b>5,297</b>	<b>34,217</b>	<b>8,638</b>	<b>84</b>	<b>39,346</b>	<b>30,084</b>	<b>1,17,666</b>



Cont---

SCHEDULE NFC 108

(Amount in Rs. Hundreds)

RESTRICTED FUND

NAME OF PROJECT	SCHEDULE NO.	(a) Materials Consumed/ Distributed	(b) Employee Benefit Expenses	(c) Assets	(d) Finance Cost	(e) Other Expenses overheads	(f) Religion / Charitable Expenses	Total
		Amount in Rs. hundreds	Amount in Rs. hundreds	Amount in Rs. hundreds	Amount in Rs. hundreds	Amount in Rs. hundreds	Amount in Rs. hundreds	Amount in Rs. hundreds
Aranya Mangrove Restoration (SBIF) Project	ANX-A	-	7,230	-	-	350	3,907	11,487
Cyclone Relief in 24 Prgs (S) (SBIF) Programme	ANX-B	16,899	-	-	-	873	6,344	24,116
Digital Sakhi, Murshidabad (L&T F Ltd) Programme	ANX-C	-	36,176	-	-	9,623	1,25,384	1,71,183
Eye Care Project (SBI Foundation)	ANX-D	2,292	2,072	-	268	3,414	65,155	73,201
New Eye Care (SBI Foundation) Project	ANX-E	434	2,706	-	-	890	10,544	14,574
Gram Seva Project (SBI Foundation)	ANX-F	-	12,285	-	-	394	54,785	66,464
Health Camp 4 Districts (L & T F Ltd) Programme	ANX-H	1,120	-	-	-	97	1,400	2,617
Gram Seva Project (Contribution)	ANX-I	-	-	-	-	-	1,650	1,650
Infrastructure Development of Govt. Primary Schools JCDs (SBI-LHO) Programme	ANX-J	-	6,921	-	-	1,551	1,39,534	1,48,006
Give India Support Programme (Saathire S.P.Ltd)	ANX-K	366	-	-	-	359	350	1,075
Social Forestry & Rejuvenation Of Mangroves (ONGC) Programme	ANX-L	-	-	-	-	-	8,231	8,231
Najantara (KRF) Project	ANX-M	877	-	-	-	133	6,349	7,359
Mobile Medical Unit Programme (NRHM)	ANX-N	-	2,087	-	-	2,323	96,138	1,00,548
Holistic Rural Development Project (HDFC Bank Ltd)	ANX-O	-	35,844	-	-	10,998	83,486	1,30,328
Niramoy (Wipro) Programme	ANX-P	-	406	-	6	151	8,307	8,870
Sanjeevani Project (SBIF)	ANX-Q	7,929	4,799	-	-	3,289	27,231	43,248
National Child Labor (Residential) Project	ANX-S	-	-	-	-	180	-	180
<b>Total</b>		<b>29,917</b>	<b>1,09,526</b>	<b>-</b>	<b>274</b>	<b>34,625</b>	<b>6,38,795</b>	<b>8,13,137</b>

UNRESTRICTED FUND

NAME OF PROJECT	SCHEDULE NO.	(a) Materials Consumed/ Distributed	(b) Employee Benefit Expenses	(c) Assets	(d) Finance Cost	(e) Other Expenses overheads	(f) Religion / Charitable Expenses	Total
		Amount in Rs. hundreds	Amount in Rs. hundreds	Amount in Rs. hundreds	Amount in Rs. hundreds	Amount in Rs. hundreds	Amount in Rs. hundreds	Amount in Rs. hundreds
Community Health Programme (Swarnalata Sabuj Seva Sadan)	ANX-G	4,824	16,437	-	77	17,987	13,047	52,372
Eshalaya Shiksha Niketan Programme	ANX-R	619	370	-	-	1,141	7,381	9,511
NFC-General	ANX-T	-	17,493	-	7	22,059	16,272	55,831
<b>Total</b>		<b>5,443</b>	<b>34,300</b>	<b>-</b>	<b>84</b>	<b>41,187</b>	<b>36,700</b>	<b>1,17,714</b>

Place: Kolkata-700029  
Date: 27th August 2025



For DBK ASSOCIATES  
Chartered Accountants  
FRN: 322817E

(Biswajit Karmakar - Partner)  
Membership No. 205881

UDIN:25305881BMOLXW7811

**SABUJ SANGHA**  
Vill & P.O- Nandakumarpur  
Dist - South 24 Parganas  
Pin-743349

Notes forming part of the Financial Statements for the year ended, 31st March, 2025

**(FC Section)**

**NPO FUNDS**

**Schedule FC -1**

Particulars	As at 1st April 2024 (Opening Balance)	Funds transferred/received during the year	Funds utilized during the year	Excess/(Deficit) of Income over Expend	Transfer for Assets	As at 31st March 2025 (Closing Balance)
	Amount in Rs. hundreds	Amount in Rs. hundreds	Amount in Rs. hundreds	Amount in Rs. hundreds	Amount in Rs. hundreds	Amount in Rs. hundreds
<b>(A) Unrestricted Funds</b>						
1 Corpus Funds	3					3
2 General Funds	90,960			-7,967	1,095	84,088
3 Designated Funds						
<b>(B) Restricted Funds</b>	4,394	1,85,990	1,87,456		-1,095	1,833
<b>Total</b>	<b>95,357</b>	<b>1,85,990</b>	<b>1,87,456</b>	<b>-7,967</b>	<b>0</b>	<b>85,924</b>
Previous Year	1,21,755	1,15,633	1,27,584	-14,447	0	95,357

**Annexure of Individual Project Balance - Restricted Funds**

Name of Project	Balance as at 31/03/2025
Sunderbans German Bakery Project (Henseatic India Forum)	(1132)
Goat Project (Indienhilfe)	1
Nabadiganta Programme ( Asha for Education )	29
Nayantara Programme	3
Priti Sagar Project (Indian Hilfe)	1
Renovation (Education - Urban ) Programme (Indienhilfe)	192
Health (Give India) Prog.	764
KLIP Wash Study (ASI) Prog	1763
Solar System Installation (Indian Hilfe) Programme	(1)
Sagar German Bakery (Bakery in ) Programme	213
<b>Total</b>	<b>1833</b>

**CASH & BANK BALANCES**

**Schedule FC -3**

Particulars	31 March 2023	31 March 2024
	Amount in Rs. hundreds	Amount in Rs. hundreds
<b>A Cash and cash equivalents (as certified by management)</b>		
(a) Cash on hand		
Cash - ESTABLISHMENT	-	-
<b>Total Cash Balances : (i)</b>	<b>-</b>	<b>-</b>
<b>B Bank balances:</b>		
(a) Bank Deposits		
SCB: SB 32111012930:	3,934	5,915
BOI: SB 433510110003529:	60	245
BOI: SB 433510110000003:	112	112
SBI:CA 40072554730	799	165
(b) Others (specify nature)		
<b>Total bank balances : (ii)</b>	<b>4,905</b>	<b>6,437</b>
<b>Total Cash and bank balances : (i+ii)</b>	<b>4,905</b>	<b>6,437</b>



Annexure to Schedule FC-3		(Project wise break up)	
<b>Opening Balance:</b>		Amount in Ru. Hundred	
Cash in hand :			-
<b>TOTAL</b>			-
<b>Opening Balance</b>		Amount in Ru. Hundred	
<b>Cash at Bank :</b>		Amount in Ru. Hundred	
<b>SCB: SB 32111012930:</b>			
FC General with Bank Interest		576	
Nabadiganta Programme ( Asha for Education )		4	
Nayantara Project (IndienHilfe)		4	
Health Support Programme ( Hanseatic India Forum)		355	
Renovation (Education - Urban ) Programme (Indienhilfe)		5	
KSSN Programme (Global Fund For Children )		1,213	
Collaborative Programme (Global Fund For Children)		3,171	
Education Programme (Isan Kusuma Paul Foundation)		341	
Nayantara Programme (Kinder Hilfe)		22	
Sundari Resilience Programme (Indian Hilfe)		210	
Priti Sagar Project (IndienHilfe)		1	
Goat Project (Indienhilfe)		12	
Nayantara Programme (Asha For Education & Ramkrishna Foundation)		1	
<b>TOTAL (A)</b>			<b>5,915</b>
<b>BOI: SB 433510110003529:</b>		Amount in Ru. Hundred	
Nayantara Project (IndienHilfe)		3	
Nayantara Programme (Kinder Hilfe)		73	
FC General with Bank Interest		169	
<b>TOTAL (B)</b>			<b>245</b>
<b>BOI: SB 433510110000003:</b>		Amount in Ru. Hundred	
Nabadiganta Programme ( Asha for Education )		25	
FC General with Bank Interest		87	
<b>TOTAL (C)</b>			<b>112</b>
<b>SBI:SB 40072554730</b>		Amount in Ru. Hundred	
Renovation (Education - Urban ) Programme (Indienhilfe)		2	
Collaborative Programme (Global Fund For Children)		1	
Nayantara Programme (Kinder Hilfe)		4	
Health Support Programme ( Hanseatic India Forum)		79	
FC General with Bank Interest		79	
<b>TOTAL (D)</b>			<b>165</b>
<b>TOTAL FC : (A) + (B) + (C) + (D)</b>			<b>6,437</b>
<b>Closing Balance:</b>		Amount in Ru. Hundred	
Cash in hand :			-
<b>TOTAL</b>			-
<b>Closing Balance:</b>		Amount in Ru. Hundred	
<b>Cash at Bank :</b>		Amount in Ru. Hundred	
<b>SCB: SB 32111012930:</b>			
FC General with Bank Interest		1,763	
Nabadiganta Programme ( Asha for Education )		4	
Sagar German Bakery (Bakery In) Programme		212	
Renovation (Indienhilfe) Programme		191	
KLIP Wash Study (ASI) Programme		1,763	
Priti Sagar Project (Indian Hilfe)		1	
<b>TOTAL (A)</b>			<b>3,934</b>
<b>BOI: SB 433510110003529:</b>		Amount in Ru. Hundred	
Nayantara Programme (IndienHilfe)		3	
FC General with Bank Interest		57	
<b>TOTAL (B)</b>			<b>60</b>
<b>BOI: SB 433510110000003:</b>		Amount in Ru. Hundred	
Nabadiganta Programme ( Asha for Education )		25	
FC General with Bank Interest		87	
<b>TOTAL (C)</b>			<b>112</b>
<b>SBI:SB 40072554730</b>		Amount in Ru. Hundred	
Health (Give India) Programme		764	
FC General with Bank Interest		35	
<b>TOTAL (D)</b>			<b>799</b>
<b>TOTAL FC : (A) + (B) + (C) + (D)</b>			<b>4,905</b>



## Schedule FC -4A

Foreign Contribution Received :	Amount in Rs. Hundred	Amount in Rs. Hundred
<b>(A) UK online Giving Foundation</b>		
(i) Health Programme	1,328	1,328
<b>(B) IndienHilfe</b>		
(i) Renovation Programme	13,254	
(ii) Sundari Resilience Programme (Indian Hilfe)	869	
(iii) GOAT Project	30,966	
(iv) Nayantara Programme	5,496	
(v) Sagar German Bakery Programme	4,481	
(v) Solar System Installation Programme	32,259	
(vi) Priti Sagar Project	30,057	1,17,382
<b>(C) Asha For Education</b>		
(i) Nabadiganta Programme	8,730	
(ii) Nayantara Programme	3,085	
(iii) Natun Alo Programme	10,480	
(iv) KSSN Programme	9,590	
(v) Remal Programme	5,000	36,885
<b>(D) Isan Kusum Paul Foundation</b>		
(i) Education Programme	1,977	1,977
<b>(E) American Service To India</b>		
(i) Nayantara Programme	6,735	6,735
<b>(F) American Service To India</b>		
(i) KLIP, WASH, Study Programme	21,683	21,683
<b>TOTAL: (Amount Reflected in Receipts and Payments Account)</b>		<b>1,85,990</b>

## Schedule FC -4B

Foreign Contribution Utilized for Revenue Expenses:	Amount in Rs. Hundred	Amount in Rs. Hundred
<b>(A) UK online Giving Foundation</b>		
(i) Health Programme	564	564
<b>(B) IndienHilfe</b>		
(i) Renovation Programme	12,594	
(ii) Sundari Resilience Programme (Indian Hilfe)	459	
(iii) GOAT Project	30,978	
(iv) Solar System Installation Programme	32,260	
(v) Sagar German Bakery Programme	4,268	
(vi) Priti Sagar Project	30,057	1,10,616
<b>(C) Asha For Education</b>		
(i) Nabadiganta Programme	8,730	
(ii) Natun Alo Programme	10,480	
(iii) KSSN Programme	9,590	
(iv) Remal Programme	5,000	33,800
<b>(D) Isan Kusum Paul Foundation</b>		
(i) Education Programme	2,318	2,318
<b>(E) Henseatic India Forum</b>		
(i) Health Support Programme	434	434
<b>(F) American Service To India</b>		
(i) KLIP Wash Study Programme	19,920	19,920
<b>(G) Global Fund for Children</b>		
(i) Collaborative Programme	3,172	
(ii) KSSN Programme	1,213	4,385
<b>(H) Asha For Education, IndienHilfe, ASTI, RKF</b>		
(i) Nayantara Programme	15,419	15,419
<b>TOTAL: (Amount Reflected in Income and Expenditure Account)</b>		<b>1,87,456</b>



## Schedule FC -5

Other Receipts - Donations	Amount in Ru. Thousands	
<b>General Grants</b>		
Henseatic India Forum (Sponsorship)	1,558	1,558
IndienHilfe (Remal Emergency)	886	886
IndienHilfe (General Fund)	3,086	3,086
IndienHilfe (Sponsorship)	2,472	2,472
	<b>8,002</b>	<b>8,002</b>
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>8,002</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>8,002</b>

## Annex. A to Schedule FC-6A &amp; 6B

Health (Give India) Programme	Amount in Ru. Thousands	
<b>PROJECT COST</b>		
Bank Charges	19	19
Honorarium to Health Workers	100	100
Internet Charges	25	25
Printing & Stationery	237	237
Training Expenses	133	133
Travelling Cost of Doctors & Others	50	50
	<b>564</b>	<b>564</b>
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>564</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>564</b>

## Annex. B to Schedule FC-6A &amp; 6B

KSSN (Asha For Education) Programme	Amount in Ru. Thousands	
<b>Direct Expenses</b>		
Documentation	50	50
Honorarium of Craft Teacher	210	210
Honorarium of Helper	625	625
Honorarium of Teachers Salary	6,843	6,843
Nutrition Cost	1,589	1,589
Office Maintenance	13	13
Printing & Stationery	4	4
Transportation Cost	256	256
	<b>9,590</b>	<b>9,590</b>
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>9,590</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>9,590</b>

## Annex. C to Schedule FC-6A &amp; 6B

Collaborative Programme (Global Fund For Children)	Amount in Ru. Thousands	
<b>Programme Cost</b>		
Exposure Visit (Travel)	536	536
Exposure Visit (Hosting)	651	651
Module Development	300	300
Training	839	839
Training - 02	250	250
	517	517
	<b>3,093</b>	<b>3,093</b>
<b>Administrative /Operational Expenses</b>		
Car Hire Charges	69	69
Bank Charges	10	10
	<b>79</b>	<b>79</b>
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>3,172</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>3,172</b>



## Annex. D to Schedule FC-6A &amp; 6B

<u>Sundari Resilience Programme (IndienHilfe)</u>	Amount in Rs. Hundreds	Amount in Rs. Hundreds
<b>Fixed Asset</b>		
Computer	620	
	<b>620</b>	
<b>Administrative Cost</b>		
Bank Charges	13	13
Administrative Expenses	43	43
Electricity Charges	30	30
Internet / Telephone Charges	22	22
Maintenance of Office	3	3
Project Monitoring Cost	250	250
Travelling Cost	98	98
	<b>459</b>	<b>459</b>
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>1,079</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>459</b>

## Annex.E to Schedule FC-6A &amp; 6B

<u>Nabadiganta Programme (Asha for Education )</u>	Amount in Rs. Hundreds	Amount in Rs. Hundreds
<b>Staff Salary</b>		
Hon. To Coaching Teachers	2,826	2,826
Hon. To Project Coordinator	2,280	2,280
	<b>5,106</b>	<b>5,106</b>
<b>Nutrition Cost</b>		
Nutrition	3,624	3,624
	<b>3,624</b>	<b>3,624</b>
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>8,730</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>8,730</b>

## Annex.F to Schedule FC-6A &amp; 6B

<u>KLJP, WASH, Study (American Service To India) Programme</u>	Amount in Rs. Hundreds	Amount in Rs. Hundreds
<u>Project Jal Pralapa</u>		
<b>Direct Expenses</b>		
Bank Charges	20	20
Documentation	100	100
Maintenance Cost (CO)	18	18
Project Monitoring Cost	283	283
Supervision Cost	150	150
Telephone / Internet Charges	60	60
Construction of Bathrooms with Soak Pits	1,762	1,762
Desilting / Pond Excavation	8,135	8,135
Embankment Dressing	1,052	1,052
Fencing	1,095	1,095
Saplings for Plantation	307	307
	<b>12,982</b>	<b>12,982</b>
<u>Project School Wash Programme</u>		
<b>Direct Expenses</b>		
Bank Charges	12	12
Documentation	100	100
Donor Monitoring Cost	36	36
Construction Work	6,090	6,090
	<b>6,238</b>	<b>6,238</b>
<b>Survey</b>		
Survey	700	700
	<b>700</b>	<b>700</b>
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>19,920</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>19,920</b>



## Annex.G to Schedule FC-6A &amp; 6B

Solar System Installation (IndienHilfe) Programme	Amount in Rs. Thousands	Amount in Rs. Thousands
<b>PROJECT COST</b>		
Project Monitoring / Inauguration	21	21
Electric Transformer	1,794	1,794
Emergency Meter with MCB Box	378	378
Installation of Net Billing Meter	472	472
Installation of Solar Power Plant	27,312	27,312
Three Phase Testing Fees	33	33
Underground Cable Laying Expenses	2,250	2,250
	<b>32,260</b>	<b>32,260</b>
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>32,260</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>32,260</b>

## Annex. H to Schedule FC-6A &amp; 6B

Sagar German Bakery (IndienHilfe) Programme	Amount in Rs. Thousands	Amount in Rs. Thousands
<b>Direct Expenses</b>		
Bank Charges	17	17
Construction of Boundary Wall	1,381	1,381
Consultancy Fees	300	300
Donor Visit	689	689
Electricity Charges	449	449
Labour Charges	154	154
Materials	690	690
Soil Refilling	534	534
Transportation Cost	10	10
Travel Cost	44	44
	<b>4,268</b>	<b>4,268</b>
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>4,268</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>4,268</b>

## Annex. I to Schedule FC-6A &amp; 6B

Remal (Asha For Education ) Programme	Amount in Rs. Thousands	Amount in Rs. Thousands
<b>Direct Expenses</b>		
Reconstruction of Mid Day Meal Room of KSSN	5,000	5,000
	<b>5,000</b>	<b>5,000</b>
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>5,000</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>5,000</b>

## Annex. J to Schedule FC-6A &amp; 6B

Nayantara Project	Amount in Rs. Thousands	Amount in Rs. Thousands
<b>Nayanatara ( Asha For Education )</b>		
Honorarium to Coaching Teacher	1,088	1,088
Books For 20 Vulnerable Children	390	390
Capacity Building of Life Skill Training	78	78
Education Materials	398	398
Sports Materials	161	161
Supervisor Honorarium	718	718
Toiletries For 20 Vulnerable Children	156	156
Uniform For Schools & Sports	96	96
	<b>3,085</b>	<b>3,085</b>
<b>Nayanatara ( KinderHilfe )</b>		
Tuition Fees	99	99
	<b>99</b>	<b>99</b>



	Amount in Rs. Hundredth	Amount in Rs. Hundredth
<b>Nayantara (IndienHilfe)</b>		
<b>Administrative Cost</b>		
Administrative Cost	424	424
Bank Charges	18	18
	<b>442</b>	<b>442</b>
<b>Programme Cost</b>		
Educational Scholarship(Books,Tuition Fees)	1,770	1,770
Health -Hygiene & Education	239	239
Capacity Building of Kishore Bahini	349	349
Honorarium of Social Worker	1,649	1,649
Cost of Text Books & Education Materials	445	445
Travelling & Conveyance	605	605
	<b>5,057</b>	<b>5,057</b>
<b>Project RKF and ASTI</b>		
Honorarium of Coordinator	400	400
Tuition Fees ( 96 girls)	1,898	1,898
Tuition Fees ( 7girls)	412	412
Tuition Fees (37 girls)	1,551	1,551
Cost of Text Books & Education Mate	407	407
Support For Health & Hygiene	182	182
Travelling & Conveyance	235	235
Honorarium of Social Worker	718	718
Annual Convention	364	364
	<b>6,167</b>	<b>6,167</b>
<b>Administrative Cost</b>		
Administrative Cost	569	569
	<b>569</b>	<b>569</b>
<b>TOTAL PAYMENTS:(Reflected in Receipts &amp; Payments Account)</b>	<b>15,419</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>15,419</b>

## Annex.K to Schedule FC-6A &amp; 6B

	Amount in Rs. Hundredth	Amount in Rs. Hundredth
<b>XSSN Programme (Global Fund For Children )</b>		
<b>Capacity Building Expenses</b>		
Capacity Dev. on Comm. for Teachers & Non Teachers	1,213	1,213
	<b>1,213</b>	<b>1,213</b>
<b>TOTAL PAYMENTS:(Reflected in Receipts &amp; Payments Account)</b>	<b>1,213</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>1,213</b>

## Annex. L to Schedule FC-6A &amp; 6B

	Amount in Rs. Hundredth	Amount in Rs. Hundredth
<b>Education Programme (Isan Kusum Paul Foundation)</b>		
<b>Child Education Programme</b>		
Admin Cost	77	77
Awareness & Sensitization Programme	60	60
Bank Charges	12	12
Centre Maintenance	363	363
Nutrition Cost	1,008	1,008
Overhead Cost	15	15
Salary of Teacher	676	676
Teaching Learning Materials	83	83
Special day Celebration	24	24
	<b>2,318</b>	<b>2,318</b>
<b>TOTAL PAYMENTS:(Reflected in Receipts &amp; Payments Account)</b>	<b>2,318</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>2,318</b>



## Annex. M to Schedule FC-6A &amp; 6B

Goat (IndienHilfe) Project	Amount in Rs. Hundreds	Amount in Rs. Hundreds
<b>Administrative Cost</b>		
Monitoring & Supervision	138	138
Printing & Stationery	8	8
Bank Charges	32	32
	<b>178</b>	<b>178</b>
<b>Project Cost</b>		
Purchase of Female Goats	30,520	30,520
Transportation Cost	280	280
	<b>30,800</b>	<b>30,800</b>
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>30,978</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>30,978</b>

## Annex. N to Schedule FC-6A &amp; 6B

Renovation (Education - Urban ) Programme (IndienHilfe)	Amount in Rs. Hundreds	Amount in Rs. Hundreds
<b>Fixed Assets</b>		
Computer	476	
	<b>476</b>	
<b>Renovation of Child Support Centre</b>		
Overhead Cost	92	92
	<b>92</b>	<b>92</b>
<b>Construction of Aalor Disha Unit</b>		
Overhead	3	3
	<b>3</b>	<b>3</b>
<b>Pupil Feeding Project</b>		
Education Materials	357	357
Nutrition Cost	2,382	2,382
Honorarium to Support Staff	3,649	3,649
Capacity Building Training	100	100
C C TV	442	442
Construction of New building	153	153
Centre Maintenance	213	213
Craft Materials	50	50
Donor Visit	101	101
Dress	166	166
Electricity Charges	170	170
Expenses For Kitchen Garden	24	24
Honorarium of Supervisor	120	120
Project Monitoring Cost	300	300
Repairs & Maintenance (CSP)	47	47
Maintenance of Water Filter	129	129
Maintenance of AC Machine	15	15
Maintenance of Xerox Machine	47	47
Reporting & Documentation	38	38
Special Day Celebration	218	218
Sports Materials	68	68
Travelling Expenses	394	394
Overhead	663	663
	<b>9,846</b>	<b>9,846</b>
<b>Sewing School</b>		
Courier Charges	78	78
Craft Materials	212	212
Printing & Stationery	7	7
Raw Materials for Sewing Programme	798	798
Repairs & Maintenance (Computer)	166	166
Supervision Cost	450	450
Trainer Fees	305	305
Travelling Cost	450	450
	<b>2,466</b>	<b>2,466</b>
<b>Donor Visit</b>		
Expenses of Visit	133	133
	<b>133</b>	<b>133</b>
<b>Indirect Expenses</b>		
Bank Charges	54	54
	<b>54</b>	<b>54</b>
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>13,070</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>12,594</b>



## Annex. O to Schedule FC-6A &amp; 6B

Natun Alo (Asha For Education) Programme	Amount in Rs. Hundreds	Amount in Rs. Hundreds
<b>Program Expenses</b>		
Nutrition Cost	5,613	5,613
Salary of Superintendent	218	218
Salary of Teachers	1,358	1,358
School Books	191	191
Education Materials	380	380
Toiletries & Stationeries	441	441
Medical Support	145	145
Dress For Children	370	370
Sponsorship Students ( 4 nos.)	1,549	1,549
Salary of Cook	95	95
Salary of Cook Helper	120	120
	<b>10,480</b>	<b>10,480</b>
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>10,480</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>10,480</b>

## Annex. P to Schedule FC-6A &amp; 6B

Priti Sagar Project (IndienHilfe)	Amount in Rs. Hundreds	Amount in Rs. Hundreds
<b>Project Cost</b>		
Support to Children with Foster Parents	10,750	10,750
Children Educational Support	4,150	4,150
People receiving Help with Medication	3,260	3,260
Salary & Travel Allowances	9,246	9,246
Priti Sagar Maintenance	814	814
	<b>28,220</b>	<b>28,220</b>
<b>Other Expenses</b>		
Bank Charges	52	52
Reimbursed Expenditure	370	370
Travelling For Families	907	907
Emergencies Expenses	508	508
	<b>1,837</b>	<b>1,837</b>
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>30,057</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>30,057</b>

## Annex. Q to Schedule FC-6A &amp; 6B

Health Support Programme (Henseatic India Forum )	Amount in Rs. Hundreds	Amount in Rs. Hundreds
<b>Administrative Expenses</b>		
Travelling	62	62
Contingency	86	86
Personnel	286	286
	<b>434</b>	<b>434</b>
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>434</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>434</b>



## Annex. R to Schedule FC-6A &amp; 6B

	Amount in Rs. Hundredths	Amount in Rs. Hundredths
<b>FC-General</b>		
<b>Administrative Expenses :</b>		
Bank Charges	845	845
Contingency	236	236
Bags	240	240
Food Expenses	70	70
Fuel Cost	487	487
Fund Raising Cost	170	170
Incentive Core Cost	101	101
Maintenace of Office	143	143
Telephone/Internet Charges	612	512
	<b>2,904</b>	<b>2,904</b>
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>2,904</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>2,904</b>
<b>(ii) Project Expenses :</b>		
<b>Remal Emergency Expenses</b>		
Emergency Support for Remal Cyclone Effect (Rinki)	640	640
Emergency Support for Remal Cyclone Effect (Dipshikha)	323	323
	<b>963</b>	<b>963</b>
<b>Sponsorship Programme (HIF)</b>		
Bank Charges	159	159
Cleaners	40	40
Program Manager	250	250
Program Supervisor	300	300
Sponsorship -Dipshikha Sasmal	480	480
Sponsorship - Rajashree Das	480	480
Sponsorship - Suparna Mondal	495	495
	<b>2,204</b>	<b>2,204</b>
<b>Sponsorship Programme (IndienHilfe)</b>		
Hon to Driver	100	100
Hon to Regional Manager	220	220
Sponsorship - Dipshikha Pradhan	480	480
Sponsorship - Rinki Patra	520	520
	<b>1,320</b>	<b>1,320</b>
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>4,487</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>4,487</b>

For DBK ASSOCIATES  
Chartered Accountants  
FRN: 322817E

( Biswajit Karmakar-Partner )  
Membership No. 305881

Place : Kolkata-700029  
Dated : 27th August 2025

UDIN: 25305881BMOLXX2640

**SABUJ SANGHA**  
VIII & P.O- Nandakumarpur  
Dist - South 24 Parganas  
Pin-743349

Notes forming part of the Financial Statements for the year ended, 31st March, 2025

**NPO FUNDS**

**Schedule NFC - I**

Particulars	As at 31 April 2024 (Opening Balance)	Funds transferred/received during the year	Funds Utilised during the year	Excess/(Deficit) of Income-year Expts.	TIS on Grant	Transfer for Assets /Project Balance	As at 31st March 2025 (Closing Balance)
	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds	Amount in Rs. Hundreds
<b>(A) Unrestricted Funds</b>							
1 Corpus Funds	123	-	-	-	-	-	123
2 General Funds	1,62,527	-	-	(42,636)	-	5,727	1,14,164
3 Designated Funds	-	-	-	-	-	-	-
<b>(B) Restricted Funds</b>	(35,023)	8,66,730	8,10,418	-	2,147	5727	29,163
<b>Total</b>	<b>1,27,627</b>	<b>8,66,730</b>	<b>8,10,418</b>	<b>(42,636)</b>	<b>-</b>	<b>11,454</b>	<b>1,43,450</b>
Previous Year	62,210	10,53,064	9,82,381	(6,709)	1,443	-	1,27,627

**Annexure of Individual Project Balance - Restricted Funds**

Name of Project	Balance as at 31/03/2025
	Amount in Rs. Hundreds
Niramoy Programme(Contribution)	(1043)
Sanjeevani Project (SBI)	6933
Sanjeevani Project (Contribution)	2211
Gram Seva Project (SBI Foundation)	6912
Gram Seva Project (Contribution)	1652
New Eye Care (SBI Foundation) Project	3735
Infrastructure Development of Govt. Primary Schools (SBI) Programme	18576
Aranya Mangrove Restoration (SBI) Project	43917
Child Line Project Under " Integrated Child Protection Scheme "(CIF)	(5437)
Mobile Medical Unit Programme ( Alipurduwar)	(48293)
<b>Total</b>	<b>29163</b>





## Schedule NFC-2

## NON CURRENT LIABILITIES

Particulars	31-March-2025	31-March-2024
	Amount in Rs. Hundredth	Amount in Rs. Hundredth
<b>RESTRICTED Fund</b>		
SBI OD Loan (SSSS)	2,376	
<b>UNRESTRICTED FUND</b>		
Loan From Microgram (General Programme)	19,866	
<b>TOTAL</b>	<b>22,242</b>	

## Schedule NFC-3

## CURRENT LIABILITIES

Particulars		31-March-2025	31-March-2024
		Amount in Rs. Hundredth	Amount in Rs. Hundredth
<b>(a) Other Current Liabilities</b>			
<b>RESTRICTED Fund</b>			
Received in Advance		22,500	
B.Ed College (KSSN)	1,000		
SPTTI (KSSN)	1,500		
SPTTI (SSSS)	200		
Tripti Cabin(SSSS)	390		
Sabuj B.Ed College(SSSS)	1,100		
Sabuj PTTI (General Prog)	4,170		
B.Ed. College (General Prog)	14,140		
<b>UNRESTRICTED FUND</b>		3,501	31,476
P.Tax (KSSN)	1		
Suzuchi Cabin (General Prog)	2,000		
Tripti Cabin (General Prog)	1,500		
<b>(b) Short term Provisions</b>			
<b>RESTRICTED Fund</b>		6,144	
TDS (MMU)	49		
Audit Fees (CL)	275		
Other Expenses (CL)	5,683		
Rent (CL)	137		
<b>( c ) Payables</b>			
<b>RESTRICTED Fund</b>		41,864	29,422
Raag Enterprise (Infrastructure Development)	20,345		
Staff (MMU)	21,155		
Suppliers (CL)	364		
<b>UNRESTRICTED FUND</b>		17,316	16,609
Innovel Energy Services Pvt. Ltd (General Prog)	4,097		
Construction of Toilet Block (General Prog)	1,057		
Staff (KSSN)	154		
Suppliers (KSSN)	594		
Suppliers (SSSS)	5,312		
Suppliers (MV)	4,998		
WBSEDCL (SSSS)	1,079		
Staff (Araha Mangrove)	25		
<b>TOTAL</b>		<b>91,325</b>	<b>77,507</b>



**NON CURRENT INVESTMENTS****Schedule NFC - 5**

<b>NFC Section</b>		
<b>Particulars</b>	<b>31-March-2025</b>	<b>31-March-2024</b>
	Amount in Rs. Hundreds	Amount in Rs. Hundreds
(a) Fixed Deposits in Bank		
Balance as at 01/04/2024	17,403	
Add, Interest on F.D.	1,167	
Add: Fresh investments made during the year	-	
	18,570	
Less: TDS	352	
	18,218	
<b>TOTAL</b>	<b>18,218</b>	<b>17,402</b>

**CURRENT ASSETS****Schedule NFC - 6**

<b>Particulars</b>		<b>31-March-2025</b>	<b>31-March-2024</b>
		Amount in Rs. Hundreds	Amount in Rs. Hundreds
(a) Receivables : Outstanding for a period exceeding 6 months ( Unsecured , considered good)			
(b) Other Current Assets TDS			
<b>RESTRICTED Fund</b>			79,948
TDS (SSSS) Till 31/03/2024	125	7,425	
TDS (MMU)	5,223		
TDS (MMU) - F/Y 2024-25	2,147		
TDS (Gen) - Till 31/03/2024	3,023		
TDS (Gen) - F/Y 2024-25	352		
	10,870		
Less : refund	3,445		
(c) Short Term Loans & Advances			2,245
<b>RESTRICTED Fund</b>		72	
Linde India (SSSS)	11		
Allied Service Station (MMU)	61		
<b>UNRESTRICTED FUND</b>		2,160	
Aarti Charitable Trust (General Prog)	2,160		
<b>TOTAL</b>		<b>9,657</b>	<b>82,193</b>



## CASH &amp; BANK BALANCES

## Schedule NFC -7

Particulars	31-March-2025	31-March-2024
	Amount in Rs. Hundred	Amount in Rs. Hundred
<b>A Cash and cash equivalents (as certified by management)</b>		
(a) Cash on hand		
Cash -	95	768
<b>Total Cash Balances</b> (i)	95	768
<b>B Bank balances</b>		
<b>(a) Bank Deposits</b>		
Bank of India- A/C No.433510100100688	61	9
Bank of India- A/C No.433510100100689	563	148
Bank of India- A/C No.433510100101826	1,891	501
Bank of India- A/C No.439410110007046	79	5,240
Bank of India- A/C No. 507710210000006	1,548	1,463
Standard Chartered Bank A/C No. 32111012949	2,422	1,076
The West Bengal State Co operative Bank- A/C No.129344057500	404	374
HDFC Bank Ltd. A/c No. 50100501236780	50	50
HDFC Bank Ltd. A/c No.50200068047759	98	98
State Bank of India- A/C No.10410386266	8,564	6,843
State Bank of India A/c No. 41795211965	118	87
State Bank of India- A/C No.33997972783	38,921	1,054
State Bank of India- A/C No.42471894044	79	652
State Bank of India- A/C No.42410756399	3,736	26,924
State Bank of India- A/C No.43087397904	43,943	
State Bank of India- A/C No.38186864365	7,977	534
Axis Bank - A/C No. 259010100102407	94	91
Punjab National Bank - A/C No. 0399010102507	343	281
Punjab National Bank - A/C No. 0399010107974	347	294
<b>(b) Others (specify nature)</b>		
	-	-
<b>Total bank balances</b> (ii)	1,11,238	45,719
<b>Total Cash and bank balances</b> (i+ii)	1,11,333	46,487

## Annexure to Schedule NFC -7

## (Project wise break up)

Opening Balance:	Amount in Rs.
	Hundred
<b>Cash in hand :</b>	
National Child Labour (Residential) Project	9
Kishalaya Sishu Sikha Niketan Programme	99
Niramoy (Contribution)	629
Gram Seva Project (Contribution)	20
Community Health Prog ( SSSS)	6
General Programme	5
<b>TOTAL</b>	<b>768</b>

Opening Balance	Amount in Rs.
	Hundred
<b>Cash at Bank :</b>	
Nayantara Programme	1
National Child Labour (Residential) Project	66
Mobile Medical Unit ( NRHM)	3
Kishalaya Sishu Sikha Niketan Programme	10
Niramoy (Contribution)	980
Gram Seva Project (Contribution)	725
Sanjeevani Project (SBI Foundation)	200
Sanjeevani Project (Contribution)	1,683
Nayantara (Kanjaila Rahe Foundation) Programme	1
Integrated Support (Saatheria Soc. Impact P.Ltd) Programme	6
Eye Care Project ( SBI Foundation)	26,922
Gram Seva Project (SBI Foundation)	6,118
Community Health Prog ( SSSS )	2,308
General Programme	6,695
<b>TOTAL (A)</b>	<b>45,719</b>



<b>Closing Balance:</b>	Amount in Rs. Hundredth
<b>Cash in hand :</b>	
Kishalaya Sishu Sikha Niketan Programme	56
Niramoy (Contribution)	36
Community Health Prog ( SSSS)	2
General Programme	1
<b>TOTAL</b>	<b>95</b>

<b>Closing Balance:</b>	Amount in Rs. Hundredth
<b>Cash at Bank :</b>	
Mobile Medical Unit ( NRHM)	7
Aranya Mangrove Restoration (SBI ) Project	43,943
Kishalaya Sishu Sikha Niketan Programme	385
Niramoy (Contribution)	37
Infrastructure Development of Govt. Primary Schools (SBI-LHO) Programme	38,921
Gram Seva Project (Contribution)	1,653
Sanjeevani Project (SBI Foundation)	6,934
Sanjeevani Project (Contribution)	2,411
Eye Care Project ( SBI Foundation) N	3,735
Gram Seva Project (SBI Foundation)	6,912
Community Health Prog ( SSSS )	2,109
General Programme	4,191
<b>TOTAL (A)</b>	<b>1,11,238</b>

## Schedule NFC -B A

<b>NFC Contribution Received :</b>	Amount in Rs. Hundredth	Amount in Rs. Hundredth
<b>[ A ] ONGC</b>		
(i) Social Forestry & Rejuvenation Of Mangroves Programme	8,226	8,226
<b>(B) National Health Mission</b>		
(i) Mobile Medical Unit	1,05,188	1,05,188
<b>(C) Wipro Cares</b>		
(i) Niramoy Programme	4,466	4,466
<b>(D) L&amp;T Finance Ltd.</b>		
(i) Digital Sakshi , Murshidabad Programme ( L T F S)	1,71,180	-
(ii) Health Camp In 4 District ( LTFS)	2,605	1,73,785
<b>(E) HDFC Bank Ltd</b>		
(i) Holistic Rural Development Project	1,30,328	1,30,328
<b>(F) State Bank Of India Foundation</b>		
(i) Sanjeevani Programme	50,181	
(ii) Eye Care Project	52,140	
(iii) Gram Seva Project	66,975	
(iv) Aranya Mangrove Restoration	55,225	
(v) Cyclone Remal	23,965	
(vi) New Eye Care Project	18,309	2,66,795
<b>(G) Saathie Soc. Impact P.Ltd/G</b>		
(i) Give India Support Programme	1,074	1,074
<b>(H) Kanail Raha Foundation</b>		
(i) Nayantara Programme	7,359	7,359
<b>(I) Community Contribution</b>		
(i) Gram Seva Project	2,556	
(ii) Sanjeevani (Contribution) Project	528	3,084
<b>(J) State Bank of India Local Head Office</b>		
(i) Infrastructure Development of Govt. Primary Schools, ICDS	1,66,425	1,66,425
<b>TOTAL (Amount Reflected in Receipts and Payments Account)</b>		<b>8,66,730</b>



## Schedule NFC - B B

Non Foreign Contribution Utilized for Revenue Expenses:	Amount in Rs. Hundreds	Amount in Rs. Hundreds
<b>(A) ONGC</b>		
(i) Social Forestry & Rejuvenation Of Mangroves Programme	8,226	8,226
<b>(B) National Health Mission</b>		
(i) Mobile Medical Unit	1,00,549	1,00,549
<b>(C) Wipro Cares</b>		
(i) Niramoy Programme	7,119	7,119
<b>(D) L&amp;T Finance Ltd.</b>		
(i) Digital Sakhi , Murshidabad Programme (L T F S)	1,71,180	
(ii) Health Camp in 4 District ( LTFS)	2,605	1,73,785
<b>(E) HDFC Bank Ltd</b>		
(i) Holistic Rural Development Project	1,30,328	1,30,328
<b>(F) State Bank Of India Foundation</b>		
(i) Sanjeevani Programme	43,248	
(ii) Eye Care Project	73,201	
(iii) Gram Seva Project	66,182	
(iv) Aranya Mangrove Restoration	11,308	
(v) Cyclone Remal	23,966	
(vi) New Eye Care Project	14,574	2,32,479
<b>(G) Saatheria Soc, Impact P.Ltd/GI</b>		
(i) Give India Support Programme	1,074	1,074
<b>(H) Kanailal Raha Foundation</b>		
(i) Nayanara Programme	7,359	7,359
<b>(I) Community Contribution</b>		
(i) Gram Seva Project	1,650	1,650
<b>(J) State Bank of India Local Head Office</b>		
(i) Infrastructure Development of Govt. Primary Schools, ICDS	1,47,849	1,47,849
<b>TOTAL: (Amount Reflected in Income and Expenditure Account)</b>		<b>8,10,418</b>

## UNRESTRICTED FUND - GRANTS-DONATIONS &amp; OTHER INCOME

## Schedule NFC - 9 A

Particulars	Amount in Rs. Hundreds	Amount in Rs. Hundreds
Miscellaneous Income :		-
Other Income - I.T. Refund		-
F.D. Interest		1,167
Miscellaneous Income		-
Accrued F.D Interest but not due		-
Bank Interest	752	752
	752	1,919
Income From SSSS (General Health):-		
Grants:Rogi Kalyan Samity	2,454	2,454
Loan: SBI O O Loan	2,376	-
Collection from Dental	19	19
Collection from Other Sources	29	29
Collection from USG	1,977	1,977
Collection from X Ray	215	215
Collection from Doctors' Fees	1,169	1,169
Collection from Doctors' Fees (Eyes)	1,741	1,741
Collection from ECG	1,783	1,783
Collection from ECG and Blood Test (SBIF Eyecare)	1,347	1,347



	Amount in Rs. Hundredths	Amount in Rs. Hundredths
Collection from Emergency	4	4
Collection from Eye O.T.	2,680	2,680
Collection from Eye O.T.(Phaco)	5,360	5,360
Collection from Eye O.T.(SBIF Eyecare)	10,690	10,690
Collection from Hall Rent	90	90
Collection from CHI Card	48	48
Collection from Pathology	1,787	1,787
Collection from Medicine	1,727	1,727
Collection from Others	421	421
Collection from Napkin	70	70
Collection from Optical	8,863	8,863
Write back of liability- Renovation		13,000
Administrative Income	2,334	2,334
Collection from Ambulance	1,363	1,363
	48,547	59,171
<b>KSSN Income:</b>		
Admission Fees	1,334	1,334
Application Fees	11	11
Examination Fees	287	287
Monthly Fees	1,822	1,822
Saraswati Puja Subscription	145	145
Transfer Certificate Charges	32	32
	3,631	3,631
<b>Grants &amp; Contributions:</b>		
Easybuzz Pvt. Ltd	149	149
Global Hunt Foundation	279	306
IIM India Pvt. Ltd	3,315	3,315
Kansal Lal Raha Foundation	3,000	3,000
Arati Enterprise	1,000	1,000
Ram Kamal Choudhury	3,169	3,169
Diamond Harbour Treasury	1,450	1,450
Donation - Individuals	18,303	18,303
Donation Box	80	80
Suvra Sanyal	1,124	1,124
Kozarpay Software Pvt Ltd	660	661
	32,529	32,567
<b>Other Income :</b>		
Administrative Income	226	222
Administrative Income - Rent	130	130
Income from Rural Technology Park	231	231
Income from Demonstration Plot	75	75
Collection From PRIF Beneficiaries	50	50
TDS Refund	3,445	-
Community Contribution(Sagar)	710	710
Management Support Cost	3,450	3,450
Advance written off	0	180
	8,317	5,048
<b>TOTAL : (Reflected in R &amp; P Accounts)</b>	<b>93,776</b>	
<b>TOTAL : (Reflected in I &amp; F Accounts)</b>		<b>1,02,326</b>

## RESTRICTED FUND - OTHER INCOME

## Schedule NFC -9B

Particulars	Amount in Rs. Hundredths	Amount in Rs. Hundredths
Miscellaneous Income :		
Other Income		
Project Contribution	169	169
Contribution from Patients	1,748	1,748
Bank Interest	619	619
<b>TOTAL : (Reflected in R &amp; P Accounts)</b>	<b>2,536</b>	
<b>TOTAL : (Reflected in I &amp; F Accounts)</b>		<b>2,536</b>



## PAYMENTS / EXPENDITURE - NFC PROJECTS::

## ANNEXURE A TO SCH. NFC -10A &amp; 10B

Aranya Mangrove Restoration (SBIF) Project	Amount in Rs. Hundreds	Amount in Rs. Hundreds
<b>Programme Cost</b>		
Branding & Media Coverage	179	179
Capacity Building of Community Members Panchayat & Block Level Orientation	474	474
	539	539
	1,192	1,192
<b>Personnel Cost</b>		
Senior Management Time	600	600
Programme Manager	1,500	1,500
Documentation Officer	1,050	1,050
Block Coordinator	1,800	1,800
GP Facilitator	1,680	1,680
Accountant	600	600
	7,230	7,230
<b>Travel &amp; Transportation</b>		
Program Staff Visit	102	102
NGO Management Visit	308	308
	410	410
<b>Capital Expense</b>		
Computer / Laptop	1,027	1,027
Printer & Scanner	428	428
Camera	850	850
	2,305	2,305
<b>Administrative Cost</b>		
Office Rent/Maintenance	76	76
Office Supplies	154	179
Telephone, Mobile & internet	95	95
	325	350
<b>TOTAL PAYMENTS:(Reflected in Receipts &amp; Payments Account)</b>	<b>11,462</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>11,487</b>

## ANNEXURE B TO SCH. NFC -10A &amp; 10B

Cyclone Remal Relief in 24 Prgs (5) (SBIF) Programme	Amount in Rs. Hundreds	Amount in Rs. Hundreds
<b>Programme Cost</b>		
Baseline Survey	449	449
Procurement & Distribution of Shelter Materials	8,200	8,200
Ropes	1,200	1,200
Procurement & Distribution of Hygiene Kits	7,499	7,499
Medical Camp	4,200	4,200
Travelling for Relief Distribution	600	600
Awareness	452	452
Impact Assessment	500	500
Administrative Expenses	866	866
	23,966	23,966
<b>Indirect Expenses</b>		
Administrative Expenses	7	7
Medical Camp	139	139
Travelling for Relief Distribution	4	4
	150	150
<b>TOTAL PAYMENTS:(Reflected in Receipts &amp; Payments Account)</b>	<b>24,116</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>24,116</b>



## ANNEXURE C TO SCH.NFC -10A &amp; 10B

Digital Sakhi, Murshidabad (L&T Finance Ltd) Programme	Amount in Rs. Hundredths	Amount in Rs. Hundredths
<b>Programme Expenses</b>		
<b>Programme Management</b>		
<b>Project Team</b>		
Project Director	6,000	6,000
Project Manager	7,440	7,440
Project Cluster Coordinator - Cat. 1	7,511	7,511
Project Cluster Coordinator - Cat. 2	3,513	3,513
Project Cluster Coordinator - Cat. 3	6,300	6,300
Project MIS /Documentation Officer	3,522	3,522
Project Office Support Staff	1,890	1,890
	<b>36,176</b>	<b>36,176</b>
<b>Digital Sakhi</b>		
Honorarium Including Incentives	71,759	71,759
Tablet Connectivity	2,868	2,868
	<b>74,627</b>	<b>74,627</b>
<b>Project Office</b>		
Rent	2,400	2,400
Supplies/ Internet/ Water etc	1,222	1,222
	<b>3,622</b>	<b>3,622</b>
<b>Programme Interventions</b>		
<b>Stakeholder Workshop</b>		
District Level Workshop	2,005	2,005
Cluster Level Workshop	414	414
Community Advisory Panel Meeting	423	423
Convergence Planning Meeting	344	344
Important Days Observation	1,360	1,360
	<b>4,546</b>	<b>4,546</b>
<b>Project Team Training and Capacity Building</b>		
Project Team Orientation & Training	957	957
Refresher Training of Digital Sakhis	2,445	2,445
Performance Based Incentives	2,200	2,200
	<b>5,602</b>	<b>5,602</b>
<b>Assessment / Studies</b>		
Midline Assessment	2,501	2,501
	<b>2,501</b>	<b>2,501</b>
<b>Entrepreneurship Development Programme</b>		
Refresher Training of Wes & JLGs	2,877	2,877
Business Plan Competitions for Wes and JLGs	1,000	1,000
Hand Holding Support for Setting up Micro Ent.	1,710	1,710
Branding of Established Wes	999	999
Revolving Fund	10,000	10,000
	<b>16,586</b>	<b>16,586</b>
<b>Information Education Communication</b>		
Wall Paintings	2,633	2,633
Process Documentation of Year 2	200	200
Project Documentation , Design	3,419	3,419
	<b>6,252</b>	<b>6,252</b>
<b>Program Monitoring &amp; Evaluation</b>		
Project Director/Central/Regional/State Travel	2,000	2,000
Project Manager	776	776
Project MIS/Officer	211	211
Project Cluster / Coordinators	2,622	2,622
LTF Field Travel Monitoring & Evaluation	3,936	3,936
Software Charges	2,000	2,000
Statutory Audit	100	100
	<b>11,645</b>	<b>11,645</b>



	Amount in Rs. Hundreds	Amount in Rs. Hundreds
<b>Institutional Cost</b>		
Institutional Cost	9,623	9,623
	9,623	9,623
<b>Indirect Expenses</b>		
Project MIC Doc Office	3	3
	3	3
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>1,71,183</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>1,71,183</b>

## ANNEXURE D TO SCH. NFC -10A &amp; 100

Eye Care Project ( SBI Foundation )	Amount in Rs. Hundreds	Amount in Rs. Hundreds
<b>Non Recurring Cost</b>		
Slit Lamp	2,115	
Chair Unit	1,450	
Indirect Ophthalmoscope	1,210	
Vision Drum (Remote-Operated)	126	
	4,901	
<b>Programmatic Cost</b>		
Patient Mobilisation and Screening Camp	18,096	18,096
Patients Transportation	2,737	2,737
Pre Surgery and OT Consumables Test and Medicine	4,663	4,663
OTL Cost	2,051	2,051
Post Operative Medicine and Goggles	1,389	1,389
Surgeon , OT Staffs and Nurses	25,770	25,770
Food for Patients A/c	2,292	2,292
	56,998	56,998
<b>Personnel Cost</b>		
Project Co-Ordinator A/c	1,920	1,920
	1,920	1,920
<b>Others</b>		
Monitoring & Reporting Cost.	1,620	1,620
Visibility & Supervision Cost	2,305	2,305
Administrative Cost.	3,414	3,414
Bank Interest ( Adjusted )	268	268
Contingencies	6,676	6,676
	14,283	14,283
<b>Payment of Liabilities</b>		
Staff	152	
Vendor	808	
	960	
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>79,062</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>73,201</b>

## ANNEXURE E TO SCH. NFC -10A &amp; 10B

New Eye Care (SBI Foundation) Project	Amount in Rs. Hundreds	Amount in Rs. Hundreds
<b>Patients Mobilization</b>		
Awareness Meeting / Camp	462	462
Milkie Carvassing	42	42
	504	504
<b>Screening Camp</b>		
Optometrist	1,258	1,258
Male/Female Assistant	570	570
Doctor	810	810
Refreshment Cost for Screening Camp	211	211
Medicine for Screening Camp	167	167
	3,016	3,016



	Amount in Rs. Hundred	Amount in Rs. Hundred
<b>Travel &amp; Transportation</b>		
Maintenance of Car	277	277
Fuel / Lubricant	669	669
Driver	990	990
Travel/Transport/TA	75	75
	2,011	2,011
<b>Pre Surgery &amp; OT expenses</b>		
ECG & Blood Test	330	330
Pre Medicine/Consumable	53	53
Food for Patients	200	200
	583	583
<b>Post Operative Medicine &amp; Goggles</b>		
Medicine	123	123
Spectacles	25	25
	148	148
<b>Cataract Surgery</b>		
Surgeon Fees	3,080	3,080
OT Assistant	180	180
Nurse	734	734
OT Medicine	230	230
House keeping	330	330
Food for Surgeon /Paramedics	60	60
	4,614	4,614
<b>Visibility &amp; Supervision</b>		
Branding & Media Campaign	102	102
	102	102
<b>Administrative Cost</b>		
Electricity Charges	90	90
Fuel for Generator	210	210
Printing & Stationery	59	59
Office Maintenance	14	14
Accounts & Administration	480	480
Telephone,Internet & Communication	37	37
	890	890
<b>Personnel Cost</b>		
Project Co-Ordinator A/c	900	900
GP Link Person	1,656	1,656
IOI Cost	150	150
	2,706	2,706
<b>TOTAL PAYMENTS:(Reflected in Receipts &amp; Payments Account)</b>	<b>14,574</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>14,574</b>

## ANNEXURE F TO SCH.NFC -10A &amp; 10B

	Amount in Rs. Hundred	Amount in Rs. Hundred
<b>Gram Seva Project (SBI Foundation)</b>		
<b>Contingency (NGO)</b>		
Program Contingent Expenses	57	57
	57	57
<b>Direct Program Cost - Digitalization</b>		
Gram Seva Kendra	1,484	1,484
	1,484	1,484
<b>Direct Program Cost - Education</b>		
Computer Lab	333	333
Interschool Events	768	768
Remedial Class	154	154
Scholarship	800	800
	2,055	2,055
<b>Direct Program Cost - Health</b>		
SBI Sanjeevani	2,856	2,856
	2,856	2,856



	Amount in Rs. Hundreds	Amount in Rs. Hundreds
<b>Direct Program Cost - WASH</b>		
Safe Drinking Water	120	120
Waste Management / Collection Vehicle	480	480
	600	600
<b>Direct Program Cost - Livelihood &amp; Skill Development</b>		
Resilient Agriculture	3,304	3,304
Skill Development	1,291	1,291
	4,595	4,595
<b>Direct Program Cost - Women Empowerment</b>		
Strengthening of SHGs & Advocacy	1,702	1,702
	1,702	1,702
<b>Reserve Fund (SBIF)</b>		
Reserve Fund	17,536	17,536
	17,536	17,536
<b>Direct Program Cost -Community Engagement</b>		
Networking, Meeting & Awareness	3,919	3,919
	3,919	3,919
<b>Environment</b>		
SBI Jan Van	3,000	3,000
Water Conservation	6,008	6,008
	9,008	9,008
<b>Personnel Expenses</b>		
Accounts Executive (Part Time)	1,440	1,440
Livelihood Officer	3,600	3,600
NGO Management Cost	611	611
Program Manager / Convergence Officer	4,800	4,800
Travel Expenses	834	834
	11,285	11,285
<b>Admin Expenses</b>		
Audit Expenses	270	270
Office Stationeries / Misc Expenses	124	124
	394	394
<b>Indirect Cost - Community Resources</b>		
Education In Charge	1,080	1,080
GSK In Charge	2,184	2,184
Remedial Teacher	1,743	1,743
SBI Prerna In Charge	504	504
	5,511	5,511
<b>Indirect Cost</b>		
Survey	3,130	3,130
	3,130	3,130
<b>Indirect Cost - Capacity Building</b>		
Orientation, Training for Staff/PRI/GSC/CBOs	1,017	1,017
	1,017	1,017
<b>Indirect Cost - Branding &amp; Media Coverage</b>		
Branding & Media Coverage	1,315	1,315
	1,315	1,315
<b>TOTAL PAYMENTS:(Reflected in Receipts &amp; Payments Account)</b>	<b>66,464</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>66,464</b>



## ANNEXURE G TO SCH. NFC - 10A &amp; 10B

Community Health Programme ( Swarnalata Sabuj Seva Sadan)	Amount in Rs. Hundredth	Amount in Rs. Hundredth
<b>Direct Expenses:</b>		
Dental Film and Consumables	8	8
Bank Charges	27	27
Campus & Garden Maintenance	851	851
Car Hire Charges	55	55
Equipment of X Ray Film & Chemicals	52	52
ECG/Reagent Kit /Materials	56	56
Electricity Charges	942	2,021
Electricity Charges (MPCC) A/C	98	98
Equipment of Indoor	12	12
Fooding Cost-Ambulance	33	33
Fooding Cost-General	119	156
Fooding Cost - Optical	48	48
Fuel Cost - Motor Cycle	40	40
Fuel Cost - Car & Auto	423	449
Fuel Cost - Ambulance	114	114
Generator Fuel	2,551	2,551
Interest on SBI Loan	50	50
Internet Charges	14	14
Labour Charges	446	446
Legal Expenses	1,508	1,508
Lens, Frame & Others	4,322	4,322
Miscellaneous Expenses:	69	69
Observation Day Celebration	50	50
Pathological , Reagent , kits	446	446
Printing & Stationery	459	777
Regular Maintenance	375	375
Repairs & Maintenance - Computer	48	127
Repairs & Maintenance - Ambulance	949	949
Repairs & Maintenance - Car & Auto	686	686
Repairs & Maintenance - Others	1,465	2,435
Repairs & Maintenance - Bus	1,217	1,217
Repairs & Maintenance - Motor Cycle	57	57
Repairs & Maintenance - Telephone & Internet	24	24
Repairs & Maintenance/Refilling of Printer	81	81
Repairs & Maintenance - ECG Machine	61	61
Repairs & Maintenance - Electrical & Generator	715	736
Service Charges (RMP & Others)	305	618
Special Test - Pathological	146	146
Telephone Expenses	22	22
Transportation Cost	140	140
Travelling Cost - Senior Management	71	71
Travelling Cost - USG	35	35
Travelling Cost of Health Camp	60	60
Travelling Cost of RMO & MO	188	188
Travelling Cost - Optical	94	94
Travelling Expenses	41	190
TV Recharge Cost	26	26
Visibility Expenses	291	291
	19,890	22,888
<b>Fixed Assets</b>		
Battery	133	
Fan	110	
	243	
<b>Expenses for Eye Care Unit</b>		
Awareness Camp	20	20
Black Spectacles	46	46
Camp Medicine	90	90
Travel Cost (Eye CT)	256	256
Exposure Visit	436	436



	Amount in Ru. Hundred	Amount in Ru. Hundred
Fooding Cost (Eye OT)	219	819
Fooding Cost (Eye Care)	24	24
Fooding Cost for Eye Camp	94	415
Fooding Cost for Doctors & Others	193	193
Lens - Foreign	41	625
Lens - Local	114	115
Maintenance Cost of Screening Camp	12	12
Medicine /Consumable	673	738
Mike Canvassing Cost	366	366
OT Assistant Fees	426	426
OT Medicine	88	145
Patients Mobilization Expenses	278	278
Post Operative Medicine	50	50
Repairs & Maintenance Cost of Eye Equipments	18	18
Repairs & Maintenance Cost of OT Equipments	92	92
Reporting & Documentation	94	95
Staff Meeting	6	6
Surgeon Fees	3,348	3,348
Traveling Cost - Eye Care Unit	45	45
Travel Cost for Eye Camp	671	671
Travel Cost for Eye OT Patients	689	1,007
Traveling /Transportation/TA for Staff	9	52
	<b>8,898</b>	<b>10,888</b>
<b>Expenses for Herombogopalpur Vision Centre</b>		
Furniture & Fixture	402	402
Repairs & Maintenance	309	309
	<b>711</b>	<b>711</b>
<b>Expenses for Vision Centre</b>		
Electricity	27	26
Furniture & Fixture	359	359
House Rent	385	385
Repairs & Maintenance	285	531
Visibility	147	147
	<b>1,203</b>	<b>1,448</b>
<b>Personnel Expenses</b>		
Child Specialist	800	800
Consultancy Charges to Health Attendant	2,067	2,067
Consultancy Charges to Pathology Technician	1,318	1,318
Consultancy Charges to Receptionist	264	264
Consultancy Charges to Staff Nurse	822	822
Hon to Dentist	444	444
GP Link Person	430	430
Hon of Accounts Officer	620	620
Hon to Area Co -Ordinator	934	934
Hon. To Canteen Manager	360	360
Hon to Cook	240	240
Hon to Cook Helper	135	135
Hon to Data Base Manager	254	254
Hon. To Staff Nurse	80	80
Hon to X Ray Technician	690	690
Hon to Optometrist	1,020	1,020
Hon to Pathologist	140	140
Hon to RMO	1,160	1,160
Hon to Security	396	396
Hon to Surologist	2,424	2,424
Wages of Cleaner	33	33
Wages of Driver	660	660
Wages of Gardener	210	210
Wages of Housekeeper	666	666
Wages of Security	270	270
	<b>16,437</b>	<b>16,437</b>



	Amount in Rs. Hundreds	Amount in Rs. Hundreds
<b>Previous Year's Outstanding Liabilities:</b>		
Arupama Giri	11	
Das Aluminium & Glass Works	357	
Arjun Halder	79	
Shubhomoy Das	84	
Sibabrata Jana	16	
Sundarban Somobay Bipari	406	
Surojit Sarda	30	
TDS	267	
Swaasth Diagnostics	80	
Ultra Tech Laboratories	63	
	1,393	
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>48,775</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>52,372</b>

## ANNEXURE H TO SCH. NFC -10A &amp; 10B

	Amount in Rs. Hundreds	Amount in Rs. Hundreds
<b>Health Camp 4 Districts (L &amp; T Finance Ltd) Programme</b>		
<b>Direct Expenses</b>		
Refreshment Cost for Doctor & Staff	286	286
Refreshment Cost for Patients	1,120	1,120
Travelling Expenses	172	172
Logistics Arrangements	786	786
Branding Cost	156	156
Administrative Expenses	97	97
	2,617	2,617
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>2,617</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>2,617</b>

## ANNEXURE I TO SCH. NFC -10A &amp; 10B

	Amount in Rs. Hundreds	Amount in Rs. Hundreds
<b>Gram Seva Project (Contribution)</b>		
<b>Expenses From Contribution</b>		
GSK Rent - Kumarpur	120	120
GSK Rent - Narapatipara	30	30
SBI JAN VAN	1,500	1,500
	1,650	1,650
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>1,650</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>1,650</b>

## ANNEXURE J TO SCH. NFC -10A &amp; 10B

	Amount in Rs. Hundreds	Amount in Rs. Hundreds
<b>Infrastructure Development of Govt. Primary Schools (SBI-LHO) Programme</b>		
<b>Admin Cost</b>		
Support Staff Salary	6,922	6,922
Branding & Media Coverage	590	590
Office Maintenance	122	122
Programme Monitoring Visit	688	688
Telephone	151	151
	8,473	8,473
<b>Programme Cost</b>		
High School	25,626	25,626
ICDS Centre	13,787	13,787
Primary School	62,246	62,591
Rural Hospital (HWC)	17,528	17,529
	1,19,187	1,39,533
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>1,77,660</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>1,48,006</b>



## ANNEXURE K TO SCH. NFC -10A &amp; 10B

Give India Support Programme (Saathire S.P.Ltd)	Amount in Rs. Hundreds	Amount in Rs. Hundreds
<b>Direct Expenses</b>		
Doctors Fees	350	350
Educational Materials	115	115
Hygiene Materials	53	53
Medicine Cost	198	198
Printing & Stationery	40	40
Service Charges	32	32
Telephone & Internet Charges	36	36
Travelling Expenses	251	251
	1,075	1,075
<b>TOTAL PAYMENTS:(Reflected in Receipts &amp; Payments Account)</b>	<b>1,075</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>1,075</b>

## ANNEXURE L TO SCH. NFC -10A &amp; 10B

Social Forestry & Rejuvenation Of Mangroves (ONGC) Programme	Amount in Rs. Hundreds	Amount in Rs. Hundreds
<b>Expenses for Improving Digital &amp; Cultural Knowledge</b>		
Repairing & Painting of Classrooms	1,106	1,106
Computer Desktop	1,463	1,463
UPS Microtech	92	92
Repairing & Painting of Classroom of Sabuj B.Ed College	1,060	1,060
Computer Desktop	1,463	1,463
UPS Microtech	92	92
	5,276	5,276
<b>Expenses for Mangrove Programme</b>		
Multipurpose Tree Saplings	1,155	1,155
Mangrove Saplings	1,800	1,800
	2,955	2,955
<b>TOTAL PAYMENTS:(Reflected in Receipts &amp; Payments Account)</b>	<b>8,231</b>	
<b>TOTAL EXPENDITURE: Reflected in .Income &amp; Expenditure Account)</b>	<b>-</b>	<b>8,231</b>

## ANNEXURE M TO SCH. NFC -10A &amp; 10B

Nayantara (Kanal Lal Raha Foundation ) Project	Amount in Rs. Hundreds	Amount in Rs. Hundreds
<b>Program Expense</b>		
Tuition Fees 150 Girls	2,574	2,574
Tuition Fees 40 Girls , Class XII	1,329	1,329
Tuition Fees 10 Girls , College	580	580
Text Books & Education Materials	877	877
Capacity Building of Kixbore Bahini	14	14
Health & Hygiene	421	421
Travel Cost	203	203
Honorarium of Social Worker	892	892
	6,890	6,890
<b>Chetana Sangha</b>		
Remuneration of Kishoi Praktani	240	240
Travel & Food - Chetana sangha	96	96
	336	336
<b>Administrative</b>		
Overheads	133	133
	133	133
<b>TOTAL PAYMENTS:(Reflected in Receipts &amp; Payments Account)</b>	<b>7,359</b>	
<b>TOTAL EXPENDITURE: Reflected in .Income &amp; Expenditure Account)</b>		<b>7,359</b>



## ANNEXURE N TO SCH. NFC -10A &amp; 10B

Mobile Medical Unit Programme (NRHM)	Amount in Rs. Hundreds	Amount in Rs. Hundreds
<b>Expenses for MMU - NRHM</b>		
Car Hire	200	200
Maintenance & Repairs	12	12
Travelling Cost	27	27
	239	239
<b>Expenses for MMUs - NRHM</b>		
<b>Activities</b>		
Travelling	767	769
HQ Monitoring Expenses	120	120
Car Hire Charges	17,283	21,318
Medicine & Lab Items	78	1,902
Printing & Stationery	3	118
Maintenance & Repairs	1,224	1,284
Office Rent	694	900
Electric Charges	21	21
	20,190	26,432
<b>Salary</b>		
Project Coordinator	1,102	1,487
Doctor	33,976	41,540
Nurse	7,412	9,350
Pathologist	7,311	8,795
Pharmacist	6,845	9,245
X Ray Technician	2,493	3,060
Cashier	455	600
	59,594	73,877
<b>Payment of Outstanding Liabilities</b>		
Staff	17,005	
	17,005	
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>97,028</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>1,00,548</b>

## ANNEXURE O TO SCH. NFC -10A &amp; 10B

Holistic Rural Development Project ( HDFC Bank Ltd)	Amount in Rs. Hundreds	Amount in Rs. Hundreds
<b>Natural Resource Management</b>		
Mangrove Maintenance & Protection	540	540
	540	540
<b>Skill Training &amp; Livelihood Management</b>		
Est & Modernization of ARC	2,000	2,000
Gr. Based Poultry Farming	20,960	20,960
Model Promotion	600	600
Knowledge Enhancement of VDC Members	540	540
Refresher Training on Entrepreneurship Day	2,500	2,500
Farmers' Day Celebration	1,050	1,050
Entrepreneurship Development Training	3,500	3,500
Annual General Meeting of FPC	600	600
Exposure Visit of BOD & Staff of FPC	750	750
Preparation of Integrated Poultry Farming	2,200	2,200
Salary of Chief Executive Officer	3,240	3,240
Management of Marketing Training	1,000	1,000
Salary of Cluster Coordinator	8,124	8,124
Salary of Accountant of FPC	2,640	2,640
Capex Cost - Infrastructure Development	1,486	1,486
Salary of Village Coordinator	20,700	20,700
	71,890	71,890



	Amount in Rs. Hundreds	Amount in Rs. Hundreds
<b>Promotion of Education</b>		
Smart School (High)	18,400	18,400
Documentary Film Marketing	3,000	3,000
Block Level PIR	600	600
Handover Ceremony	600	600
	22,600	22,600
<b>Healthcare &amp; Hygiene</b>		
Capacity Building of Water User	60	60
Installation of Hand Pump	2,400	2,400
	2,460	2,460
<b>Human Resource Cost</b>		
Project Director/Executive Director	1,200	1,200
Project Manager	5,805	5,805
Thematic Expert	5,160	5,160
Accountant	5,160	5,160
MIS & Documentation Officer	4,515	4,515
	21,840	21,840
<b>Admin Cost</b>		
Local Conveyance & Travel	2,400	2,400
Monitoring Visit- Donor / Executive Director	1,500	1,500
Office Rent,Electricity,Internet & Sanitation	2,100	2,100
Documentation & Stationeries	480	480
Monthly Review & Planning Meeting	480	480
	6,960	6,960
<b>NGO Management Cost</b>		
Management Cost	4,038	4,038
	4,038	4,038
<b>TOTAL PAYMENTS:(Reflected in Receipts &amp; Payments Account)</b>	<b>1,30,328</b>	
<b>TOTAL EXPENDITURE: Reflected in .Income &amp; Expenditure Account)</b>		<b>1,30,328</b>

## ANNEXURE P TO SCH. NFC -10A &amp; 10B

	Amount in Rs. Hundreds	Amount in Rs. Hundreds
<b>Niramoy (Wipro) Programme</b>		
<b>Direct Expenses</b>		
<b>Personnel</b>		
Honorarium to Programme Coordinator	275	275
Honorarium to Community Health Workers	420	420
Honorarium to Health Supervisor	1,951	1,951
Honorarium to Accountant cum Admin.	131	131
	2,777	2,777
<b>Field Visits</b>		
Supervisor & Health Worker	13	13
	13	13
<b>Project Cost (Activities)</b>		
Running Cost	625	625
MMU Operator/Driver/Male Assistant	1,320	1,320
Doctors' Fees	1,815	1,815
Nurse / Sisters' Fees	1,596	1,596
Lab Technician	240	240
Medicine Cost	326	326
Reagent & Consumables	1	1
	5,923	5,923
<b>Administrative Cost</b>		
Car Insurance / Road Tax	1	1
Printing & Stationery	38	38
Cleaning Cost	10	10
Bank Charges	6	6
	55	55
<b>Indirect Cost for Program Implementation</b>		
Management Support Cost	102	102
	102	102
<b>TOTAL PAYMENTS:(Reflected in Receipts &amp; Payments Account)</b>	<b>8,870</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>8,870</b>



## ANNEXURE Q TO SCH.NFC -10A &amp; 10B

Sanjeevani Project (SBI Foundation)	Amount in Rs. Hundreds	Amount in Rs. Hundreds
<b>Program Implementation</b>		
Assets/Staff Insurance	270	270
Telephone & Internet	313	313
Local Conveyance & Outstation Travel	647	647
Staff Orientation & Capacity Building Training	340	340
Medical Officer	9,575	9,575
Lab Technician	1,764	1,764
Pharmacist	1,764	1,764
MMU Operator / Driver	2,040	2,040
Program Coordinator/Accounts & Liaisoning Officer	4,799	4,799
Supply of Medicines & Diagnostics Consumables	7,929	7,929
MMU Fuel Cost	3,446	3,446
MMU Maintenance	544	544
Resource Materials / Stationery / Communication	1,350	1,350
Nurse / Femal Attendant	2,250	2,250
	37,031	37,031
<b>Activity Cost</b>		
Mobile OPD Camp & Miscellaneous Expenses	697	697
Awareness Session	734	734
Specialized Health camp	536	536
Promotion of Swachh Bharat Abhiyan, Awareness Prog.	961	961
	2,928	2,928
<b>Contingency &amp; Administration</b>		
Contingency	920	920
Admin & Coordination Expenses	2,369	2,369
	3,289	3,289
<b>TOTAL PAYMENTS:(Reflected in Receipts &amp; Payments Account)</b>	<b>43,248</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>43,248</b>

## ANNEXURE R TO SCH.NFC -10A &amp; 10B

Kishalaya Sishu Sikha Niketan Programme	Amount in Rs. Hundreds	Amount in Rs. Hundreds
<b>Staff Expenses</b>		
Honorarium of Teacher	3,100	3,101
Honorarium of Art & Crafts Teacher	120	120
Honorarium to Helper	287	370
	3,507	3,591
<b>Programme Expenses</b>		
Books For Students	473	619
Celebration/Observation Day	63	94
Examination Expenses	156	156
Fire Extinguisher	60	60
Identity Card Cost	50	50
TLM & Arts Craft Exhibition	254	254
Transportation Cost of Students	2,940	3,383
Workshop on Joyful Learning	163	163
	4,159	4,779
<b>Overheads</b>		
Maintenance - Computer	42	42
Maintenance - Office	134	134
Maintenance - School Garden	335	375
Newspaper & Periodicals	36	36
Repairs & Maintenance of car	8	8
Toiletries & Stationeries	55	55
Electrical Expenses	421	421
Repairing Cost of Building & Toilet	-	6
Travelling Expenses	64	64
	1,095	1,141
<b>TOTAL PAYMENTS:(Reflected in Receipts &amp; Payments Account)</b>	<b>8,761</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>9,511</b>



## ANNEXURE S TO SCH.NFC -10A &amp; 10B

	Amount in Rs. Hundred	Amount in Rs. Hundred
<b>National Child Labor (Residential) Project</b>		
Write Off of Advances	-	180
	-	180
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	-	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		180

## ANNEXURE T TO SCH. NFC -10A &amp; 10B

	Amount in Rs. Hundred	Amount in Rs. Hundred
<b>NFC-General</b>		
<b>Non - Recurring Expenses:</b>		
Furniture & Fixtures	540	
CCTV	373	
Tally Cloud Software	757	
Tally Software	186	
Land	6,500	
	<b>8,396</b>	
<b>Expenses For Foundation Day</b>		
50th Foundation Day Expenses	1,215	1,215
Hotel Rent	384	384
Logistics & Food Cost	2,124	2,124
	<b>3,723</b>	<b>3,723</b>
<b>Indirect Expenses</b>		
Contribution of OS Programme	3	3
Contribution of Health Programme	11	11
Contribution of Mangrove Programme	5	5
Contribution of Remal Programme	151	151
	<b>170</b>	<b>170</b>
<b>Sponsorship Programme</b>		
Donor Visit Cost	1,051	1,051
Postage	66	66
Sewing Machine	1,066	1,066
Sponsorship - Srijesti Bera	600	600
Travelling Cost	15	15
	<b>2,798</b>	<b>2,798</b>
<b>Institutional Expenses</b>		
Consultancy Fees	3,015	3,015
Salary	17,493	17,493
Contribution for Eye Care Programme	1,643	1,643
Contribution For Remal Relief Programme	151	151
Documentation	40	40
Electric Charges	482	482
Food Cost	763	763
Bank Charges	7	7
Postage	4	4
Stationery	78	78
Training Cost	24	24
G & Meeting Expenses	586	586
Travelling	1,413	1,413
Travelling - Kuheli Bera	2	2
Telephone & Internet	440	440
Travelling - International	2,285	2,285
Upgradation of Office	397	397
Advertisement Cost	106	106
Audit Fees	566	566
Contingency	1,475	1,475
Office Expenses	1,278	1,278
Contribution for Health Camp Programme	11	11
Independence Day Expenses	159	159



	Amount in Ru. Hundredth	Amount in Ru. Hundredth
Fuel Cost.	144	144
Expenses For Boundary Wall	900	900
Maintenance Of Car	683	683
Maintenance Of Computer	25	25
Renovation of Kitchen Shed	192	192
Newspaper & Periodicals	10	10
Scholarship to Bikash Naya	50	50
Incentive for Pija	60	60
Society Renewal Fees	3	3
Expenses For Mid day Meal	1,010	1,010
Project Monitoring Cost	200	200
Donor Visit Expenses	92	92
Guest Refreshment	496	496
	<b>35,883</b>	<b>35,883</b>
<b>Computer Training Programme (IBM)</b>		
Administrative Expenses for NGOs	144	144
Bags	200	200
Certificate Printing Cost	9	9
Chocolates for Kids & Others	5	5
Lunch	1,313	1,313
Start Up Kits & ID Card	86	86
Prize	101	101
Supervision Cost	70	70
Travel Expenses/Transportation Costs	1,392	1,392
	<b>3,320</b>	<b>3,320</b>
<b>Bernal Relief Programme</b>		
Overhead Cost	60	60
Relief Materials	949	949
Support Staff	614	614
	<b>1,623</b>	<b>1,623</b>
<b>Solar Panel Installation Programme</b>		
Bank Charges		18
Documentation		877
Logistics Expenses for Donors		1,366
Misc. Expenses		160
Stationery		71
Travelling		1,017
Visibility		588
		<b>4,097</b>
<b>Expenses For Sag KP Programme</b>		
Staff Salary	1,400	1,400
	<b>1,400</b>	<b>1,400</b>
<b>Fund Raising Cost</b>		
Consultancy Fees	400	400
Digital Making Charges	590	590
Hon. To Social Media Manager	561	561
Investor Meet Materials	250	250
Legal Expenses	223	223
Registration Fees For NSE	59	59
Registration Fees For NSDL	177	177
Rent	167	167
Registration Fees For CDSL	133	133
Website Maintenance Cost	257	257
	<b>2,817</b>	<b>2,817</b>
<b>TOTAL PAYMENTS: (ii) (Reflected in Receipts &amp; Payments Account)</b>	<b>60,130</b>	
<b>TOTAL EXPENDITURE: (ii) : (Part of Income &amp; Expenditure Account)</b>		<b>55,831</b>



## ADVANCES TAKEN/REPAID

## Schedule NFC-11

Particulars	Amount in Rs. Hundredth
Kishalaya Sishya Siksha Niketan Programme B.ED College	1,000
Community Health Programme ( Swarnalata Sabuj Seva Sadan)	1,000
Arup Bhuniya	56
Paribesh Manna	12
	68
General Programme Sabuj B.Ed College	13,500
	13,500
<b>TOTAL : (Reflected in R &amp; P Accounts)</b>	<b>14,568</b>

## ADVANCES GIVEN

## Schedule NFC-12

Particulars	Amount in Rs. Hundredth
Community Health Programme ( Swarnalata Sabuj Seva Sadan)	
Tripti Cabin	110
	110
Mobile Medical Unit Programme (NRHM)	
Allied Service Station	61
	61
<b>TOTAL : (Reflected in R &amp; P Accounts)</b>	<b>171</b>

Place : Kolkata-700029  
Date : 27th August 2025

For DBK ASSOCIATES  
Chartered Accountants  
FRN-322817E




( Biswajit Karmakar-Partner )  
Membership No. 305881

UDIN:253058818MOLXW7811

**SABUJ SANGHA**  
**YEAR – 2024-2025**

**Notes to accounts and significant accounting policies**  
(The notes form an integral part of the financial statements)

**NOTE 1**

Sabuj Sangha is registered with The West Bengal Societies Registration Act, 1961 with registration no. SO 16979 of 1975-76.

This organization is engaged in activities to uplift underprivileged communities in remote areas by providing access to sustainable livelihoods, quality education, healthcare and natural resource management. This ensures a lasting impact on over 1,00,000 beneficiaries across nine districts of West Bengal.

**NOTE 2**

**(A) SIGNIFICANT ACCOUNTING POLICIES**

**(i) Basis of Accounting**

The financial statements have been drawn up under the historical cost convention and the accrual basis of accounting has been followed.

**(ii) Fixed Assets**

Fixed assets are stated at cost of acquisition including taxes, duties, freight and other incidental expenses relating to acquisition and installation.

**(iii) Depreciation**

Depreciation is charged on the written down value method as per rates and provisions of The Income Tax Act. The rates for individual assets considered have been stated in the relevant Schedule.

**(iv) Investment**

Comprises of Fixed Deposits with scheduled banks only and are stated at costs and interest received (net of TDS). These are held for periods exceeding 12 months.

**(v) Foreign Currency**

Foreign Currency transactions are recorded at the rates existing and allowed by the FCRA bank at the date on which the inward transactions take place. No payments in foreign currencies are made. Exchange rate fluctuations are normally never encountered.



Cont---2

**(vi) Income Recognition**

Income is generally recognized when received. This covers donation, contributions and collection from the community; participatory community contribution for use of facilities as per grant norms; interest from bank and other miscellaneous receipts. Grants for various projects, both Foreign Contribution and Non-Foreign Contribution, are recognized only when such grants are received as per norms and conditions of such grants. However, in case of project grants, recognition on the Basis of receivable is also made when there is absolute certainty of such grants being received as per terms and conditions of project grants.

**(B) NOTES TO ACCOUNTS**

**(i) Expression of amounts:**

Amounts have been expressed in hundreds of rupees. For these minor adjustments have been made in very few cases while expressing such figures.

**(ii) Project Fund (credit balance):**

Fund balances of various projects remaining unutilized at the end of the financial year are accumulated under Project Fund. These are derived by deducting utilizations from receipts during the year (unutilized balances, if any, at the beginning are also considered). In effect, project balances are represented by accumulations of advances made with closing cash and bank balances of projects. Further, advances made are adjusted.

Further, grants, which are absolutely certain of being released but have not been so received during the year, have negative balances. This occurs when project funds are released in installments and a part of such funds for the current year remain to be received even though expenditure have been incurred. Such a situation arises when utilization exceeds receipts (including balances at the beginning, if any). No uncertainty exists relating to receipt of such grant funds.

Projects Funds are shown at net balances.

**(iii) Assets Verification:**

Other than for assets procured during the year, fixed assets have not been physically verified during the current year also.

**(iv) Project expenses:**

Payments or expenses of individual projects have been shown separately for each project under approved line items. Depreciation of assets acquired from projects are charged to General Fund.



**(v) Administrative expenses:**

Expenses of administrative office like car upkeep, travel, electricity and maintenance, printing & stationery, telephone and communication are shown under this head.

**(vi) Treatment of Project wise Income and Expenditure in Accounts:**

During preparation of income and expenditure of projects, project funds actually utilized during the year have been taken into account under income. That part of project funds that have been utilized for acquiring fixed assets have been considered as application also and transferred to General fund. Balances remaining unutilized are carried forward as project funds.

**(vii) Adjustment of Project Fund Balances and Advances:**

Deficit Project fund balances that are not expected to be recovered and also completed projects with certain fund balances (all liabilities have been fully met) have all been fully adjusted with General Fund.

**(viii) Advances/loans with Sabuj PTTI, Sabuj B. ED College:**

Such loans / advances have been made/taken during the year under review. The year-end balances have been fully reconciled and confirmed.

**(ix) Remuneration to Key-managerial persons:**

During the Financial Year the society paid remuneration to the key-managerial persons, which are stated below.

- a) Ansuman Das -Secretary & Director, as Hon Project Director Rs. 9,60,000/-
- b) Sibasankar Giri -President as Hon Principal Rs. 1,05,600/-

Place: Kolkata-700029  
Dated: 27<sup>th</sup> August 2025

For DBK ASSOCIATES  
Chartered Accountants  
FRN: 32817E



(Biswajit Karmakar-Partner)  
Membership No. 305881

UDIN: 25305881BMOLXW7811

# SABUJ SANGHA

Audited Statement of Accounts  
2023-2024

Audit Report  
Balance Sheet  
Income and Expenditure Account  
Receipts and Payments Account

ANSUMAN DAS

Digitally signed by ANSUMAN  
DAS

Date: 2024.12.28 11:04:29 +05'30'

TRUE COPY



## DBK ASSOCIATES

Chartered Accountants  
3, Bompas Road, 2<sup>nd</sup> Floor,  
Kolkata - 700029, West Bengal

TRUE COPY  
Compared with Original

Attested by me

A. K. Sinha, Notary  
Govt of India

27 DEC 2024

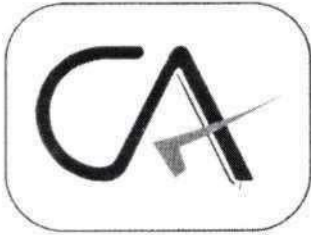
Advocate

Secretary  
SABUJ SANGHA

Sibasankar Gini

President  
Sabuj-Sangha





# DBK ASSOCIATES

Chartered Accountants

Kolkata: 3, Bompas Road, 2nd Floor, Kolkata – 700 029

Guwahati: C/o, Arun Chandra Nath, 33, Pub Sarania,

Hill Side Road, P.O. – Ulubari, P.S. – Chandmari, Guwahati – 781 007

Ranchi: C/o, Ashok Transport Agency (P) Ltd., Bano Manzil Road,

Garikhana Chowk, Ranchi – 834 001

## INDEPENDENT AUDITORS' REPORT

To

The Secretary, SABUJ SANGHA

### Reports on the Standalone Financial Statements

We have audited the accompanying standalone financial statements of **SABUJ SANGHA** under the Consolidated (Foreign and Non Foreign Contribution) section which comprise the Balance Sheet as at 31<sup>st</sup> March 2024 along with the statement of Income & Expenditure and the statement of Receipts & Payments for the year ended as on 31<sup>st</sup> March 2024.

### Management's Responsibility for the standalone financial statements

The management is responsible for the preparation of these financial statements that give a true and fair view of the financial position, financial performance and cash flows of the society in accordance with the accounting standards issued by the Institute of Chartered Accountants of India, to the extent applicable to a Not-for-Profit Organization. This responsibility includes the design, implementation and maintenance of internal control relevant to the preparation and presentation of the financial statements that give a true and fair view and free from material misstatement, whether due to fraud or error.

### Auditors' Responsibility

Our responsibility is to express an opinion on these standalone financial statements based on our audit.

We conducted our audit in accordance with the Standards on Auditing issued by the Institute of Chartered Accountants of India. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An Audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend upon the auditor's judgment, including the assessment of the risks of the material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the society's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of the accounting estimates made by the management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the standalone financial statements.

TRUE COPY



Attested by me

A. K. Sinha, Notary  
Govt of India

TRUE COPY  
Compared with Original

Advocate  
27 DEC 2024

  
(Biswajit Karmakar-Partner)  
Membership No. 305881

Cont--2

### Office Contact Details

✉ biswajit.dbk@gmail.com | dbkassociated@gmail.com

Digitally signed by ANSUMAN DAS  
033-22840227, +91 9836582350

Date: 2024.12.28 11:05:34 +05'30'



# DBK ASSOCIATES

Chartered Accountants

Kolkata: 3, Bompas Road, 2nd Floor, Kolkata – 700 029

Guwahati: C/o, Arun Chandra Nath, 33, Pub Sarania,

Hill Side Road, P.O. – Ulubari, P.S. – Chandmari, Guwahati – 781 007

Ranchi: C/o, Ashok Transport Agency (P) Ltd., Bano Manzil Road,

Garikhana Chowk, Ranchi – 834 001

// 2 //

### Opinion

In our opinion and to the best of our information and according to the explanations given to us, the standalone financial statements under the Consolidated (Foreign and Non Foreign Contribution) section give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the Management as at 31<sup>st</sup> March, 2024 and its Income & Expenditure and Receipts & Payments for the year ended on that date.

ANSUMAN DAS

### Report on Other Legal and Regulatory Requirements

As required by the Management, we report that:

We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.

In our opinion proper books of accounts as required by Management have been kept at Registered Office so far as it appears from our examination of those books:

The Balance Sheet, the Statement of Income & Expenditure and Receipts & Payments dealt with by this Reports are in agreement with the books of account.

- (1) in the case of the Balance Sheet, of the state of affairs of the organization as at 31<sup>st</sup> March, 2024;
- (2) in the case of the Income & Expenditure Account, of the deficit of income over expenditure of the organization for the year ended on that date;
- (3) in the case of the Receipts & Payments Account, of the receipts and payments of the organization during the year ended on that date.

Digitally signed by ANSUMAN DAS Date: 2024.12.28 11:06:06 +05'30

TRUE COPY



Signed in terms of our Report of even date.

TRUE COPY Compared with Original

Advocate

For DBK ASSOCIATES Chartered Accountants FRN: 322817E

Attested by me

*(Signature)*

A. K. Sinha, Notary Govt of India

Place : Kolkata- 700029

Dated: 25<sup>th</sup> July, 2024

27 DEC 2024



*(Signature)*  
(Biswajit Karmakar-Partner)  
Membership No. 305881

UDIN: 24305881BKBORH4055



### Office Contact Details

✉ biswajit.dbk@gmail.com | dbkassociated@gmail.com

☎ 033-22840227, +91 9836582350

**SABUJ SANGHA**  
Vill & P.O- Nandakumarpur  
Dist - South 24 Parganas  
Pin-743349

**Balance Sheet-(Foreign Contribution & Non Foreign Contribution) of Sabuj Sangha  
as at 31st March,2024.**

LIABILITIES:	Sch.No.	FC Section	NFC Section	FC + NFC Section
		Amount (₹)	Amount (₹)	Amount (₹)
<b>FUND BALANCES:</b>				
Unrestricted (General) Fund	1	90,96,007	162,52,696	253,48,703
Other Funds	2	250	12,281	12,531
Restricted (Project) Fund	3	5,52,606	36,12,717	41,65,323
<b>CURRENT LIABILITIES</b>				
Advances	4	-	31,47,640	31,47,640
Liabilities & Provisions	5	-	46,03,072	46,03,072
<b>TOTAL ::</b>		<b>96,48,863</b>	<b>276,28,406</b>	<b>372,77,269</b>
<b>ASSETS:</b>				
<b>NON CURRENT ASSETS</b>				
Fixed Assets	6	88,91,929	131,33,477	220,25,406
Investments	7	-	17,40,275	17,40,275
<b>CURRENT ASSETS</b>				
Advances (Recoverable)	8	-	2,23,905	2,23,905
Project Fund (Receivable)	3	1,13,200	71,15,003	72,28,203
Others	9	-	7,66,587	7,66,587
<b>Cash &amp; Bank :</b>				
Cash in hand (as certified by management)	10	-	76,966	76,966
Bank Balances :	11	6,43,734	45,72,193	52,15,927
<b>TOTAL ::</b>		<b>96,48,863</b>	<b>276,28,406</b>	<b>372,77,269</b>



Signed in terms of report of every date

**TRUE COPY**  
Compared with Original

Attested by me.

*(Signature)*

**A. K. Sinha, Notary  
Govt of India**

Date : 25th July, 2024  
Place : Kolkata-700029



**Advocate**

for DBK ASSOCIATES  
Chartered Accountants  
FRN : 322817E

*(Signature)*  
**(Biswaji Karmakar -Partner)**  
Membership No. 305881

**27 DEC 2024.**

UDIN: 24305881BKBQRH4055

*(Signature)*  
Secretary  
SABUJ SANGHA

*(Signature)*  
President  
Sabuj Sangha

**Schedules Forming an Integral Part of Balance Sheet**

**Schedule 01:**

<b>Unrestricted (General) Fund:</b>	<b>FC Section</b>	<b>NFC Section</b>	<b>FC + NFC Section</b>
	Amount (₹)	Amount (₹)	Amount (₹)
Balance as at 01/04/2023	91,87,858	156,73,665	248,61,523
Add: Grant in Kind for Fixed Assets		17,05,000	17,05,000
Add: Maturity of EMD		4,09,551	4,09,551
Add: Transfer from Project Fund for projects completed	1	(42,84,705)	(42,84,704)
Add: Transfer from Project Fund towards utilization for Fixed Assets during the year	13,52,829	34,22,100	47,74,929
	<b>105,40,688</b>	<b>169,25,611</b>	<b>274,66,299</b>
Less: Transfer to Project Fund		2,030	2,030
Add/(Less): Surplus (Deficit) as per Income & Expenditure Account	(14,44,681)	(6,70,885)	(21,15,566)
<b>Balance at end</b>	<b>90,96,007</b>	<b>162,52,696</b>	<b>253,48,703</b>

**Schedule 02:**

<b>Other Funds:</b>	<b>FC Section</b>	<b>NFC Section</b>	<b>FC + NFC Section</b>
	Amount (₹)	Amount (₹)	Amount (₹)
<b>General Programme</b>			
<b>Corpus Fund</b>			
Savings bank account	250	12,281	12,531
<b>TOTAL: FC &amp; NFC ::</b>	<b>250</b>	<b>12,281</b>	<b>12,531</b>

ANSUMAN DAS

**Schedule 03:**

**TRUE COPY**

<b>Restricted (Project) Fund:</b>	<b>FC Section</b>	<b>NFC Section</b>	<b>FC + NFC Section</b>
	Amount (₹)	Amount (₹)	Amount (₹)
Balance as at 01/04/2023	29,87,432	(94,64,960)	(64,77,528)
Add: TDS on grant received		1,44,326	1,44,326
Add: Contribution of Projects		54,46,177	54,46,177
Add: transfer from General Fund		2,030	2,030
Add: Adjustment from General Fund		42,386	
Add: Transfer from Current Liabilities	1,12,414		1,12,414
Add: Grants Received during the year (as per R&P A/C)	114,50,919	985,63,833	1100,14,752
	<b>145,50,765</b>	<b>947,33,792</b>	<b>1092,42,171</b>
Less: Transfer of Project Fund for projects completed	1	(42,84,705)	(42,84,704)
Less: Adjustment of Project Fund		(2,64,752)	(2,64,752)
Less: Contribution Utilized		50,42,258	50,42,258
Less: Grants Utilized for Revenue Expenses during the year (as per I&E A/C)	127,58,529	943,21,177	1070,79,706
Less: Transfer to General Fund for utilization for Fixed Assets during the year	13,52,829	34,22,100	47,74,929
<b>TOTAL:</b>	<b>4,39,406</b>	<b>(35,02,286)</b>	<b>16,72,240</b>



Attested by me  
*[Signature]*  
**A. K. Sinha, Notary  
 Govt of India**

**TRUE COPY  
 Compared with Original**

*[Signature]*  
 Secretary  
**SABUJ SAINGHA**

*[Signature]*  
**Sibasankar Sinha**  
 Advocate  
 President  
**Sabuj Saingha**



**27 DEC 2024**

		FC + NFC Section
		Amount (₹)
<b>Represented by the following Project Balances:</b>		
<b>FC Section</b>		
<b>Project Fund (Receivable)</b>		
Sunderbans German Bakery Project (Henseatic India Forum)		1,13,200
		<b>1,13,200</b>
<b>Restricted (Project) Fund</b>		
Sundari Resilience Programme (Indian Hilfe)		20,983
Education Programme (Isan Kusum Paul Foundation)		34,122
Nayantara Programme (Kinder Hilfe)		9,932
Nabadiganta Programme (Asha for Education)		2,880
Nayantara Programme (Asha for Education & Ramkrishna Foundation)		1
GOAT Project (Indienhilfe)		1,281
Collaborative Programme (Global Fund For Children)		3,17,265
KSSN Programme (Global Fund For Children)		1,21,287
Renovation (Education - Urban) Programme (Indienhilfe)		701
Nayantara Project (Indian Hilfe)		690
Priti Sagar Project (Indian Hilfe)		17
Health Support Programme (Heanseatic India Forum)		43,447
<b>TOTAL:</b>		<b>5,52,606</b>
		Amount (₹)
<b>NFC Section</b>		
<b>Project Fund (Receivable)</b>		
Mission Vasudha Programme (AGS)		10,63,429
Child Line Project Under "Integrated Child Protection Scheme"(CIF)		5,43,710
Mobile Medical Unit Programme (NRHM)		55,07,864
		<b>71,15,003</b>
<b>Restricted (Project) Fund</b>		
Niramoy Programme(Contribution)		1,61,022
Sanjeevani Project (Contribution)		1,68,320
Integrated Support Programme (Saatheria Soc. Impact P.Ltd)		600
Nayantara Programme (Kanailal Raha Foundation)		39
Gram Seva Project (SBI Foundation)		6,11,875
Gram Seva Project (Contribution)		74,577
Eye Care Project (SBI Foundation)		25,96,284
<b>TOTAL:</b>		<b>36,12,717</b>



Attested by me  
  
**A. K. Sinha, Notary**  
 Govt of India

**TRUE COPY**  
 Compared with Original

Advocate



Secretary  
 SBI SANGHA

Digitally signed by ANSUMAN DAS  
 Date: 2024.12.28 11:07:36 +05'30'

Sibansanar Gini  
 27 DEC 2024



**Schedule 04:**

Current Advances (Liability):	Amount (₹)	Amount (₹)
<b>NFC Section</b>		
<b>Swarnalata Sabuj Seva Sadan-General Health Programme</b>		
Advance - Sabuj Primary Teachers Training institute	20,000	
Advance - Tripti Cabin	50,000	
Advance - Sabuj B.Ed College	1,10,000	1,80,000
<b>General Programme</b>		
Loan from Microgram	19,86,640	
Sabuj Primary Teachers Training institute	4,17,000	
Sabuj B.Ed. College	64,000	
Suruchi Cabin	2,00,000	
Tripti Cabin	1,50,000	28,17,640
<b>Kishalaya Sishu Sikha Niketan Programme</b>		
Sabuj Primary Teachers Training institute	1,50,000	1,50,000
<b>ANSUMAN DAS TOTAL:</b>		<b>31,47,640</b>

**Schedule 05 :**

Current Liabilities & Provisions:	Amount (₹)	Amount (₹)
<b>NFC Section</b>		
<b>Eye Care Project (SBI Foundation)</b>		
Staff	15,213	
Vendor	80,749	95,962
<b>Community Health Prog ( Swarnalata Sabuj Seva Sadan)</b>		
Staff	22,000	
Vendor	2,33,036	
Renovation of Health Centre	13,00,000	15,55,036
<b>Child Line Project Under " Integrated Child Protection Scheme "</b> <b>(Childline India Foundation)</b>		
Audit Fees	27,500	
Stationery (Sukhendu)	1,000	
Stationery, Training (Suman Si)	31,300	
Staff Expenses	5,68,297	
Auto Hire (Pranab Gayen)	4,120	
Rent	13,750	6,45,967
<b>Mobile Medical Unit Programme (NRHM)</b>		
Staff	17,00,533	17,00,533

TRUE COPY



TRUE COPY Compared with Original

Attested by me

Advocate A. K. Sinha, Notary Govt. of India

27 DEC 2024

Digitally signed by ANSUMAN DAS

Date: 2024.12.28 11:08:02 +05'30'

*[Signature]*  
Secretary  
SABUJ SANGHA

*[Signature]*  
President  
Sabuj Sangha



	Amount (₹)	Amount (₹)
<b>Mission Vasudha Programme</b>		
Salary	3,39,000	
Food Expenses	13,409	
Overhead Cost	42,000	
Travelling Expenses	1,05,420	4,99,829
<b>General Programme</b>		
Construction of Toilet Block	1,05,745	1,05,745
<b>TOTAL</b>		<b>46,03,072</b>

**Schedule 07:**

Certificate No.	Account No.	Amount (₹)
0399100509268	'0399100509268	83,890
0399100509725	.0399100509725	38,270
0399100495936	'0399100495936	1,63,137
35654957240	35654957240	2,95,540
32878874326	32878874326	1,24,820
0399100495974	0399100495974	1,69,504
0399100495950	0399100495950	1,69,314
0399100495967	0399100495967	1,69,508
0399100496018	0399100496018	1,51,892
4384IPEBG220001	4384IPEBG220001	3,74,400
<b>Total :</b>		<b>17,40,275</b>

ANSUMAN DAS

TRUE COPY

**Schedule 08:**

	Amount (₹)	Amount (₹)
<b>Advances (Current Assets):</b>		
<b>NFC Section</b>		
<b>Community Health Prog ( Swarnalata Sabuj Seva Sadan)</b>		
Arup Bhuniya	5,655	
Paribesh Manna	1,200	
Linde India Ltd.	1,050	7,905
<b>General Programme</b>		
Arati Charitable Trust	2,16,000	2,16,000
<b>TOTAL NFC ::</b>		<b>2,23,905</b>



TRUE COPY  
Compared with Original

Attested by me  
Advocate

A. K. Sinha, Notary  
Govt of India

Digitally signed by ANSUMAN DAS  
Date: 2024.12.28 11:08:23 +05'30'

*Secretary*  
SABUJ SANGHA

27 DEC 2024  
Sibasankar Ghose  
President  
Sabuj Sangha



## Schedule 9:

Other Assets :	Amount (₹)	Amount (₹)
<b>Mobile Medical Unit Programme</b>		
Till 2020-21	2,14,118	
2021-22	45,720	
2022-23	50,400	
2023-24	1,44,326	4,54,564
<b>Community Health Prog (Swarnalata Sabuj Seva Sadan )</b>		
TDS (2023-24)	540	
TDS ( 2022-23)	11,910	12,450
<b>General Programme</b>		
TCS	16,267	
TDS till 31/03/2023	2,18,662	
TDS for 2023-24	64,644	2,99,573
<b>TOTAL:</b>		<b>7,66,587</b>

## Schedule 11:

Closing Balance:	Amount (₹)
<b>Cash at Bank :</b>	
<b>FC Section</b>	
Standard Chartered Bank : SB 32111012930	5,91,105
State Bank of India: CA 40072554730	16,917
Bank of India: CB 507710210000003	11,216
Bank of India: SB 433510110003529	24,496
<b>TOTAL FC :</b>	<b>6,43,734</b>
<b>NFC Section</b>	<b>Amount (₹)</b>
<b>NFC Section Bank Details:</b>	
Bank of India- A/C No.433510100100688	919
Bank of India- A/C No.433510100100689	14,818
Bank of India- A/C No.433510100101826	50,127
Bank of India- A/C No.438410110007046	5,24,119
Bank of India- A/C No. 507710210000006	1,46,339
Standard Chartered Bank A/C No. 32111012949	1,07,610
Standard Chartered Bank A/C No. 32105055410	
The West Bengal State Co operative Bank- A/C No.129344057500	37,367
HDFC Bank Ltd. A/c No. 50100501238780	5,005
HDFC Bank Ltd. A/c No.50200068047759	9,740
State Bank of India- A/C No.10410386266	6,84,403
State Bank of India A/c No. 41795211965	8,789
State Bank of India- A/C No.33997972783	1,05,443
State Bank of India- A/C No.42471894044	65,219
State Bank of India- A/C No.42410756399	26,92,246
State Bank of India- A/C No.38186864365	53,406
Axis Bank - A/C No. 259010100102407	9,124
Punjab National Bank - A/C No. 0399010102507	28,106
Punjab National Bank- A/C No.0399010107974	29,413
<b>TOTAL NFC:</b>	<b>45,72,193</b>
<b>GRAND TOTAL ::</b>	<b>55,74,527</b>

*[Signature]*  
Secretary  
SABUJ SANGHA

*[Signature]*  
Prat. Genl  
Sabuj Sangha



Digitally signed by ANSUMAN DAS Date: 2024.12.28 11:08:53 +05'30'574

**SABUJ SANGHA**  
VIII & P.O - Nandakumarpur  
Dist - South 24 Parganas  
Pin-743349

**Income & Expenditure Account - (Foreign Contribution & Non Foreign Contribution) Section of Sabuj Sangha  
for the year from 1st April,2023 to 31st March,2024.**

INCOME:	Sch. No.	FC Section	NFC Section	FC + NFC Section
		Amount (₹)	Amount (₹)	Amount (₹)
<b>Grant Utilized for Project Revenue Expenses</b>	15 B			
Foreign Contribution		127,58,529	-	127,58,529
Non Foreign Contribution		-	943,21,177	943,21,177
<b>General Income</b>				
Bank Interest	16A	89,151	1,30,972	2,20,123
Interest on F.D. with banks			2,59,801	2,59,801
Other Income	16B	2,78,251	133,41,509	136,19,760
Community Health Prog ( Swarnalata Sabuj Seva Sahan )	17	-	29,73,423	29,73,423
<b>Deficit</b> of Income over Expenditure transferred to Unrestricted (General) Fund		14,44,681	6,70,885	21,15,566
<b>TOTAL INCOME ::</b>		<b>145,70,612</b>	<b>1116,97,767</b>	<b>1262,68,379</b>
<b>EXPENDITURE:</b>				
<b>FC Projects:</b>				
KSSN - Mid day Meal Programme (Asha for Education)	18	6,06,000		
Help A Mother In Remote Island Programme (Give India)	19	15,797		
Model School of KSSN Programme (Asha For Education)	20	4		
Collaborative Programme (Global Fund For Children)	21	9,573		
Sundari Resilience Programme (IndienHilfe)	22	7,52,848		
Nahalganta Programme ( Asha for Education )	23	5,87,989		
Nayantara Programme (Asha for Education & Ramkrishna Foundation)	24	11,00,815		
Integrated Farming Programme (Give India)	25	92		
Nayantara Programme (Kinder Hilfe)	26	1,22,803		
Residential School for Prevention of Child Labour Programme (Give India)	27	242		
Nayantara Project (IndienHilfe)	28	14,55,674		
KSSN Programme (Global Fund For Children )	29	20,78,065		
Education Programme (Isan Kusum Paul Foundation)	30	2,90,022		
GOAT Project (IndienHilfe)	31	8,660		
Renovation (Education - Urban ) Programme (IndienHilfe)	32	19,16,500		
Natun Alo Programme (Asha For Education)	33	10,48,800		
Priti Sagar Project (IndienHilfe)	34	23,28,377		
Health Support Programme (Healsearc India Forum)	35	4,36,058		
<b>Balance C/F</b>		<b>127,58,529</b>		<b>127,58,529</b>

TRUE COPY



Attested by me

A. K. Sinha, Notary  
Govt. of India

TRUE COPY  
Compared with Original

Advocate

27 DEC 2024

*[Signature]*  
Secretary & Director  
Sabuj Sangha

*[Signature]*  
President  
Sabuj Sangha

**Income & Expenditure Account- (Foreign Contribution & Non Foreign Contribution) Section of Sabuj Sangha  
for the year from 1st April,2023 to 31st March,2024.**

		Amount (₹)	Amount (₹)	Amount (₹)
<b>Balance B/F</b>		<b>127,58,529</b>		<b>127,58,529</b>
<b>NFC Projects:</b>				
Gram Seva Project (SBI Foundation)	36		82,29,714	
Integrated Support Programme (Saatheria Soc. Impact P.Ltd)	37		9,69,396	
Sanjeevani Project (SBI Foundation)	38		42,13,023	
Eye Care Project (SBI Foundation)	39		33,57,474	
Solar Panel Installation Programme (HDFC Bank Ltd)	40		12,00,260	
Ambulance, Livelihood and Medical Equipment Supported Programmes (ONGC)	41		30,19,672	
Niramoy Programme (Wipro Gates)	42		53,79,140	
Community Health Prog (Swarnajata Sabuj Seva Sadan.)	43		32,84,351	
Educate A Child at our Coaching Centre Programme (Give India)	44		32,849	
Gram Seva Project (Contribution)	45		1,76,046	
Child Line Project Under " Mission Vatsalya Scheme " (CIF)	46		5,12,597	
Kishalaya Sishu Sikha Niketan Programme	47		6,87,926	
Digital Sakhi , Murshidabad Programme ( LTFS)	48		210,00,311	
Digital Sakhi , Purba Medinipur Programme ( LTFS)	49		96,00,247	
Mobile Medical Unit Programme ( NRHM)	50		97,22,186	
Holistic Rural Development Project ( HDFC Bank Ltd)	51		268,17,996	
Underprivileged Children in Edu. (Natan Alo) Prog. (Tech Mahindra)	52		1,52,030	
Nayantara Programme (Kansailal Raha Foundation)	53		1,99,961	
Holistic Rural Development Project ( Contribution)	54		48,66,212	<b>1034,21,391</b>
Administrative Expenses - General	55	3,49,792	43,39,232	<b>46,89,024</b>
Project Expenses - General	55	4,39,977	13,39,521	<b>17,79,498</b>
<b>Depreciation on Assets</b>	6	10,22,314	25,97,623	<b>36,19,937</b>
<b>TOTAL EXPENDITURE ::</b>		<b>145,70,612</b>	<b>1116,97,767</b>	<b>1262,68,379</b>

ANSUMAN DAS

Signed in terms of our report of even date.

for DBK ASSOCIATES

Chartered Accountants

FRN : 322817E



*[Signature]*  
(Biswajit Karmakar -Partner)  
Membership No. 305881

Date : 25th July, 2024

Place : Kolkata-700029

UDIN: 24305881BKBQRH4055

**TRUE COPY**

Digitally signed by ANSUMAN DAS

Date: 2024.12.28 11:09:46

Secretary & Director  
Sabuj Sangha

*[Signature]*

President  
Sabuj Sangha



**TRUE COPY**  
Compared with Original

*[Signature]*  
Advocate

27 DEC 2024

Attested by me

*[Signature]*  
A. K. Sinha, Notary  
Govt. of India

Schedule forming part of Balance Sheet as on 31st March 2024

FIXED ASSETS SCHEDULE AS ON 31ST MARCH,2024 ( FCRA - Account )

Sl.No.	Name of the Assets	WDV on 01.04.2023 (₹)	Additions during the year		Adjustment/Write Off of Assets (₹)	Total (₹)	% of Dep.	Depreciation (₹)	WDV on 31.03.2024 (₹)
			Upto 30th Sept,2023 (₹)	After 30th Sept,2023 (₹)					
1	Land	6,76,012	-	-	-	6,76,012	-	-	6,76,012
2	Office Building	4,34,551	-	-	-	4,34,551	0.10	43,455	3,91,096
3	Agro Training Centre	1,03,716	-	-	-	1,03,716	0.10	10,372	93,344
4	Power Tiler	2,928	-	-	-	2,928	0.15	439	2,489
5	Other Accessories Tools	3,633	-	-	-	3,633	0.15	545	3,088
6	Motor Cycle	17,936	-	-	-	17,936	0.15	2,690	15,245
7	Cycle	2,747	-	-	-	2,747	0.15	412	2,335
8	Ceiling Fan	25,746	-	-	-	25,746	0.10	2,573	23,173
9	Furniture & Fittings	2,72,449	-	-	-	2,72,449	0.10	27,245	2,45,204
10	Books	11,649	-	-	-	11,649	0.15	1,747	9,902
11	Generator	35,503	-	-	-	35,503	0.15	5,325	30,177
12	Shallow Machine & Pumps	899	-	-	-	899	0.15	135	764
13	Medical Instruments	1,40,340	-	-	-	1,40,340	0.15	21,051	1,19,289
14	Computer & Accessories	1,38,407	-	62,658	-	2,01,065	0.40	67,894	1,33,170
15	Laptop & Printer	7,765	-	-	-	7,765	0.40	3,106	4,659
16	Lodging Accessories	2,635	-	-	-	2,635	0.15	395	2,239
17	Folding Cot	4,307	-	-	-	4,307	0.10	431	3,877
18	Wooden Cot	2,737	-	-	-	2,737	0.10	274	2,464
19	New Primary School Building	1,68,944	-	-	-	1,68,944	0.10	16,894	1,52,050
20	Digital Camera	2,105	-	-	-	2,105	0.15	316	1,790
21	Mobile Boat	52,475	-	-	-	52,475	0.15	7,871	44,604
22	Ambulance	73,683	-	-	-	73,683	0.15	11,052	62,631
23	Office Appliances	830	-	-	-	830	0.15	125	706
24	Vehicle (Tata Sumo)	5,223	-	-	-	5,223	0.15	783	4,440
25	Hospital Block	16,25,048	-	-	-	16,25,048	0.10	1,62,505	14,62,542
26	Training Block	2,79,325	-	-	-	2,79,325	0.10	27,932	2,51,392
27	Doctors' Quarters	1,23,494	-	-	-	1,23,494	0.10	12,349	1,11,144
28	Desk	6,056	-	-	-	6,056	0.10	606	5,451
29	Sewing Machine	8,670	1,63,700	-	-	1,72,370	0.15	25,856	1,46,515

Cont-----2



TRUE COPY

Attested by me,  
A. K. Sinha, Notary  
Govt. of India

TRUE COPY  
Compared with Original

Advocate

27 DEC 2024

*Ansuman Das*  
Secretary  
SABUJ SANGHA

ANSUMAN DAS

*Sibasaman Gini*  
President  
Sabuj Sangha

Digitally signed by ANSUMAN DAS  
Date: 2024.12.28 11:16:11 +05'30'



*Biswajit Kar*  
(Biswajit Kar-makar-Partner)  
Membership No. 305881



Attested by me

A. K. Sinha, Notary  
Govt. of India

27 DEC 2024

[ 2 ]

FIXED ASSETS SCHEDULE AS ON 31ST MARCH, 2024 (FCRA - Account)

Sl. No.	Name of Assets	Additions during the year		Total	% of Dep.	Depreciation	WDV on 31.03.2024
		Upto 30th Sept, 2023	After 30th Sept, 2023				
30	Shoes Rack	1,980	-	1,980	0.10	198	1,782
31	Sound System	24,460	-	24,460	0.15	3,669	20,791
32	Wall Fan	2,385	-	2,385	0.10	239	2,147
33	Nurses Quarters	1,12,788	-	1,12,788	0.10	11,279	1,01,509
34	Central Medical Stores	45,041	-	45,041	0.10	4,504	40,536
35	Mechanised Boat	2,322	-	2,322	0.15	348	1,974
36	Steel Almirah	2,905	-	2,905	0.10	291	2,615
37	Outreach Centre (ORC) Building	7,57,530	-	7,57,530	0.10	75,773	6,81,757
38	Water Supply System (RHTC)	37,594	-	37,594	0.15	5,639	31,955
39	Electrification (RHTC)	78,722	-	78,722	0.10	7,872	70,850
40	Solar Refrigerator Unit (RHTC)	6,578	-	6,578	0.15	987	5,591
41	Installation of Solar Light	4,643	-	4,643	0.15	696	3,946
42	Net Working & Power Backup System	15,829	-	15,829	0.15	2,374	13,455
43	USG Machine (RHTC)	42,656	-	42,656	0.15	6,398	36,257
44	Equipment & Machine	15,703	-	15,703	0.15	2,355	13,347
45	LCD Projector	1	1	1	0.40	0	1
46	Access Based Software	1	1	1	0.40	-	1
47	Computerized MIS for livelihood	1	1	1	0.40	-	1
48	Tubewell	36,410	-	36,410	0.10	3,641	32,769
49	Refrigerator	5,248	-	5,248	0.15	787	4,461
50	X Ray Machine	15,061	-	15,061	0.15	2,259	12,802
51	Television	2,615	-	2,615	0.10	262	2,354
52	Printer & Copier Machine	455	-	455	0.40	182	273
53	Bakery Shed	6,20,984	-	6,20,984	0.10	62,098	5,58,886
54	Bakery Equipments	6,18,771	-	6,18,771	0.15	92,816	5,25,955
55	Oxygen Cylinder (D- Type)	79,200	-	79,200	0.40	31,680	47,520
56	Oxygen Delivery Sets	12,343	-	12,343	0.40	4,937	7,406
57	Flower Bed & Screens (Movable-3)	4,86,000	-	4,86,000	0.10	48,600	4,37,400
58	Hitachi AC	72,900	-	72,900	0.10	7,290	65,610
59	BIPAP Machine	35,040	-	35,040	0.40	14,016	21,024
60	Pulse Oximeter	12,852	-	12,852	0.40	5,141	7,711
61	3Phase Silent DG SET (125 KVA)	7,48,561	-	7,48,561	0.15	1,12,284	6,36,277
62	Laptop	34,560	-	34,560	0.40	13,824	20,736
63	Printer cum Scanner	23,904	-	23,904	0.40	9,562	14,342
64	Oxygen Concentrator	46,799	-	46,799	0.40	18,720	28,080
65	Construction in Progress (Aalor Dishu)	1,56,625	11,26,471	12,83,096	-	-	12,83,096
66	Shed for generator	1,72,132	-	1,72,132	0.10	17,213	1,54,921
	<b>TOTAL</b>	<b>85,61,414</b>	<b>1,63,700</b>	<b>99,14,243</b>		<b>10,22,314</b>	<b>88,91,929</b>

ANSUMAN DAS

TRUE COPY  
Compared with Original

Digitally Signed by ANSUMAN DAS

Date: 2024.12.28 11:16:39 +05'30'

Secretary  
SANKUJ SANGHA

Sibasanku Goo  
President  
Sabuj Sangha



Cont.....3

A. K. Sinha, Notary  
Govt. of India



TRUE COPY

[ 3 ]

FIXED ASSETS SCHEDULE AS ON 31ST MARCH, 2024 ( Non Foreign Contribution Section )

Sl. No.	Name of the Assets	WDV on 01.04.2023 (₹)	Additions during the year		Adjustment/Write Off of Assets (₹)	Total (₹)	% of Dep.	Depreciation (₹)	WDV on 31.03.2024 (₹)
			Upto 30th Sept, 2023 (₹)	After 30th Sept, 2023 (₹)					
1	Land	21,54,174	-	-	-	21,54,174	0%	-	21,54,174
2	Office Building	2,17,962	-	-	-	2,17,962	10%	21,796	1,96,166
3	Boarding House	21,326	-	-	-	21,326	10%	2,133	19,193
4	Agro Training Centre	59,140	-	-	-	59,140	10%	5,914	53,226
5	Poultry Shed	1,840	-	-	-	1,840	10%	184	1,656
6	Tailoring Training Centre	25,577	-	-	-	25,577	10%	2,558	23,019
7	Motor Cycle	779	-	-	-	779	15%	117	663
8	Furniture & Fittings	2,47,385	-	-	-	2,47,385	10%	24,738	2,22,646
9	Tailoring Machine	9,856	-	-	-	9,856	15%	1,478	8,377
10	Van-Rickshaw	624	-	-	-	624	15%	94	530
11	Computer, Printer & Accessories	3,29,175	2,400	-	-	3,31,575	40%	1,32,630	1,98,945
12	Night Shelter Building	6,13,044	-	-	-	6,13,044	5%	30,652	5,82,391
13	Lodging Accessories	870	-	-	-	870	15%	131	740
14	Photocopy Machine	12,969	-	-	-	12,969	15%	1,945	11,024
15	Tubewell	35,853	-	-	-	35,853	10%	3,585	32,268
16	Generator	3,038	-	-	-	3,038	10%	304	2,735
17	Alternative Sources of Energy	1,187	-	-	-	1,187	15%	178	1,009
18	Telephone Accessories	1,012	-	-	-	1,012	15%	152	860
19	Office Appliances	4,092	-	-	-	4,092	15%	614	3,478
20	Vehicle (Tata Sumo)	2,39,959	-	-	-	2,39,959	15%	35,994	2,03,965
21	Central Medical Stores	10,424	-	-	-	10,424	10%	1,042	9,381
22	Mechanised Boat	5,326	-	-	-	5,326	15%	799	4,527
23	Outreach Centre (ORC) Building	36,657	-	-	-	36,657	10%	3,666	32,991
24	Solar Lighting ORC	36,859	-	-	-	36,859	15%	5,529	31,330
25	Water Supply System (RHTC)	1,268	-	-	-	1,268	15%	190	1,078
26	Printer	358	-	-	-	358	40%	143	215
27	Submersible Pump	1,867	-	-	-	1,867	15%	280	1,587
28	Solar Refrigerator Unit (RHTC)	9,200	-	-	-	9,200	15%	1,380	7,820
29	Power Backup System (NKP)	7,523	-	-	-	7,523	15%	1,129	6,395
30	Solar Lighting System RHTC	10,265	-	-	-	10,265	15%	1,540	8,726
31	Mobile Phone	1,777	-	-	-	1,777	15%	266	1,510
32	Equipment & Machine	23,425	-	-	-	23,425	15%	3,514	19,911
33	Telephone	3,588	-	-	-	3,588	10%	359	3,229
34	Laptop (Subsidized)	1	-	-	-	1	40%	0	0
35	Laptop	25	-	-	-	25	40%	10	15
36	Camera	33,935	-	-	-	33,935	15%	5,090	28,845
37	Audio Visual Kit	12,566	-	-	-	12,566	15%	1,885	10,681
38	Bicycle	4,952	-	-	-	4,952	15%	743	4,209

ANSUMAN DAS

27 DEC 2024  
TRUE COPY  
Compared with Original  
Advocate

Digitally signed by ANSUMAN DAS  
Date: 2024.12.28 11:17:09 +05'30'

Secretary  
BARUJ SANGHA

Sibasankar Ghosh  
President  
Sabuj Sangha



(Biswajit Karmakar, Partner)  
Membership No. 305881

Cont-----4

FIXED ASSETS SCHEDULE AS ON 31ST MARCH, 2024 ( Non Foreign Contribution Section )

[4]

Sl. No.	Name of the Assets	Additions during the year		WDV on 01.04.2023 (₹)	Adjustment/Write off of Assets (₹)	Total (₹)	% of Dep.	Depreciation (₹)	WDV on 31.03.2024 (₹)
		Up to 30th Sept. 2023 (₹)	After 30th Sept. 2023 (₹)						
39	Number Scanner	-	-	12,589	-	12,589	40%	5,036	7,554
40	Software	-	-	33,828	-	33,828	40%	13,531	20,297
41	Tally Software	26,205	-	2,399	-	28,604	40%	11,474	17,130
42	Sound System	-	-	2,085	-	2,085	10%	209	1,877
43	Pager/Mobile	-	-	364	-	364	10%	36	328
44	Hospital Block	-	-	88,506	-	88,506	10%	8,851	79,655
45	Electric and Fittings	-	-	4,224	-	4,224	15%	634	3,590
46	Equipment For O.T.	-	-	70,036	-	70,036	15%	10,505	59,530
47	Battery	-	-	5,995	-	5,995	15%	899	5,096
48	Dental Chair	-	-	70,527	-	70,527	15%	10,579	59,948
49	X Ray Machine	-	-	2,12,542	-	2,12,542	15%	31,881	1,80,661
50	Equipment For Eye	-	-	3,25,457	-	3,25,457	15%	48,819	2,76,639
51	Fan	1,350	-	9,213	-	10,563	10%	1,056	9,507
52	Medical Instruments	-	-	5,755	-	5,755	15%	863	4,891
53	Cono weeder	-	-	8,510	-	8,510	10%	851	7,659
54	Fire Equipments	-	-	49,252	-	49,252	15%	7,388	41,864
55	Power Tiller	-	-	-	-	-	15%	-	-
56	Intercom	-	-	13,572	-	13,572	15%	2,036	11,536
57	Air Conditioner	-	-	1,46,931	-	1,46,931	15%	22,040	1,24,892
58	Car - Ambulance (LIC)	-	-	7,12,208	-	7,12,208	15%	1,06,831	6,05,377
59	Car - Ambulance (ONGC)	-	-	4,73,669	-	4,73,669	15%	71,050	4,02,619
60	Car - Ambulance (Mahindra Finance)	-	-	4,71,274	-	4,71,274	15%	70,691	4,00,583
61	Tablet	-	-	7,66,672	-	7,66,672	40%	3,06,669	4,60,003
62	LCD Projector	-	-	-	-	-	40%	-	-
63	Tools And Equipments(Optical)	-	-	59,013	-	59,013	15%	8,852	50,161
64	Bakery Equipment	-	-	48,286	-	48,286	15%	7,243	41,043
65	USG Machine	-	-	2,47,638	-	2,47,638	15%	37,146	2,10,492
66	Refrigerator	-	-	1,336	-	1,336	15%	200	1,136
67	Kitchen Shed	-	-	61,987	-	61,987	10%	6,199	55,788
68	Project Sanjeevani Vehicles - Ambulance :	-	-	21,52,101	-	21,52,101	0.15	3,22,815	18,29,285
	<b>Medical Equipment:</b>								
	Semi Auto Analyzer	-	-	85,901	-	85,901	0.15	12,885	73,016
	Incubator	-	-	7,937	-	7,937	0.15	1,191	6,747
	Microscope	-	-	9,786	-	9,786	0.15	1,468	8,318
	Centrifuge	-	-	3,100	-	3,100	0.15	465	2,635
	EKG	-	-	21,907	-	21,907	0.40	8,763	13,144
	HP Apparatus	-	-	2,065	-	2,065	0.15	310	1,756
	Gastro Fibroscope	-	-	2,066	-	2,066	0.15	310	1,756
	Autoclave	-	-	11,417	-	11,417	0.15	1,713	9,705

**TRUE COPY**  
  
 Attested by me  
  
 A. K. Sinha, Notary  
 Govt. of India

**TRUE COPY**  
 Compared with Original  
  
 Advocate

27 DEC 2024

Anand Dey  
 Secretary  
 ANBU SANGHA

Silasankar Sini  
 President  
 Sabuj Sangha



D. B. ASSOCIATES  
 CHARTERED ACCOUNTANTS  
 Membership No. 305881



Attested by me  
A. K. Sinha, Notary  
Govt. of India

TRUE COPY

[5]  
FIXED ASSETS SCHEDULE AS ON 31ST MARCH, 2024 ( Non Foreign Contribution Section )

Sl.No.	Name of the Assets	WDV on 01.04.2023 (₹)	Additions during the year		Adjustment/Write Off of Assets (₹)	Total (₹)	% of Dep.	Depreciation (₹)	WDV on 31.03.2024 (₹)
			Upto 30th Sept, 2023 (₹)	After 30th Sept, 2023 (₹)					
	Stretcher	36,661	-	-	-	36,661	0.15	5,499	31,162
	Pharmacy Tray	991	-	-	-	991	0.15	149	842
	Computer & Equipments:								
	Desktop	34,002	-	-	-	34,002	0.40	13,601	20,401
	Scanner	12,414	-	-	-	12,414	0.40	4,966	7,448
	Camera	32,394	-	-	-	32,394	0.15	4,859	27,534
	Furniture & Fixture A/C:								
	Table	18,793	-	-	-	18,793	0.10	1,879	16,914
	Steel Almirah	7,707	-	-	-	7,707	0.10	771	6,936
	Steel Bookcase	6,558	-	-	-	6,558	0.10	656	5,902
	Ornate Chair	21,803	-	-	-	21,803	0.10	2,180	19,622
	Computer Chair	15,335	-	-	-	15,335	0.10	1,534	13,802
69	Computer Back Up System	7,281	-	-	-	7,281	0.40	2,912	4,369
70	<b>Project - EYE Care SBI</b>	-	-	-	-	-	-	-	-
	Phaco Machine	-	-	25,00,000.00	-	25,00,000	0.40	5,00,000	20,00,000
	Microscope	-	-	7,75,000.00	-	7,75,000	0.20	77,500	6,97,500
	Bipolar Cautery	-	-	22,000.00	-	22,000	0.20	2,200	19,800
	Printer	-	-	21,400.00	-	21,400	0.40	4,280	17,120
	UPS-1 KVA	-	-	16,200.00	-	16,200	0.40	3,240	12,960
	UPS-2 KVA	-	-	34,500.00	-	34,500	0.40	6,900	27,600
	Indirect Ophthalmoscope Lence	-	-	23,000.00	-	23,000	0.40	4,600	18,400
	Trial Box	-	-	20,000.00	-	20,000	0.20	2,000	18,000
	Schio Tonometer	-	-	10,000.00	-	10,000	0.40	2,000	8,000
71	<b>Community Health Prog (SSSS)</b>	-	-	-	-	-	-	-	-
	Ophthalmic Refraction Unit	-	-	145000	-	1,45,000	0.40	29,000	1,16,000
	Keratometer	-	25500	-	-	25,500	0.40	10,200	15,300
	Ophthalmic Operation Table	-	-	104100	-	1,04,100	0.40	20,820	83,280
	SLX Lamp Halogen	-	-	153500	-	1,53,500	0.20	15,350	1,38,150
	Biometric Scan	-	469500	-	-	4,69,500	0.40	1,87,800	2,81,700
	Autokeratometer	-	505000	-	-	5,05,000	0.40	2,02,000	3,03,000
	Vision Chart	-	-	40000	-	40,000	0.20	4,000	36,000
	Retinoscope	-	-	37500	-	37,500	0.40	7,500	30,000
	Ophthalmoscope	-	-	68900	-	68,900	0.40	13,780	55,120
	Indirect Ophthalmoscope	-	-	121000	-	1,21,000	0.40	24,200	96,800
	Tonometer	-	-	35000	-	35,000	0.40	7,000	28,000
	<b>TOTAL</b>	<b>105,73,964</b>	<b>10,30,035</b>	<b>41,27,100</b>	<b>-</b>	<b>157,31,099</b>		<b>25,97,623</b>	<b>131,33,477</b>
	<b>GRAND TOTAL ::</b>	<b>191,35,378</b>	<b>11,93,735</b>	<b>53,16,229</b>	<b>-</b>	<b>256,45,342</b>		<b>36,19,937</b>	<b>220,25,406</b>

27 DEC 2024

TRUE COPY  
Compared with Original

Advocate

Signed in terms of our report of even date

Digitally signed by ANSUMAN DAS

Date: 2024.12.28 11:18:29 +05'30'

Date : 25th July, 2024  
Place : Kolkata-700029

*Asansu Das*  
Secretary  
SABUJ SANGHA

*Sibasankar Ghosh*  
President  
SABUJ SANGHA



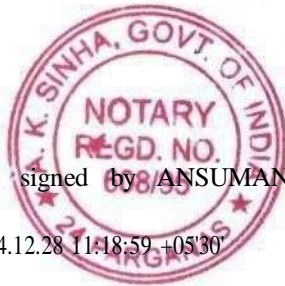
*Ansuman Das*  
(Biswaib Karmakar-Partner)  
Membership No. 305881  
UDIN: 243058016KBQRH4055

**SABUJ SANGHA**  
Vill & P.O- Nandakumarpur  
Dist - South 24 Parganas  
Pin-743349

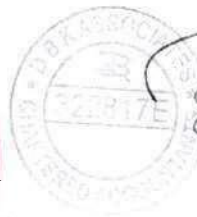
**Receipts & Payments Account (Foreign Contribution & Non Foreign Contribution) Section of Sabuj Sangha  
for the year from 1st April,2023 to 31st March,2024.**

RECEIPTS:	Sch. No.	FC Section	NFC Section	FC + NFC Section
		Amount (₹)	Amount (₹)	Amount (₹)
<b>Opening Balance :</b>				
Cash in hand	12	2	26,805	<b>26,807</b>
Cash at Bank :	13	37,26,688	16,16,593	<b>53,43,281</b>
Advances Received	14 A.		6,36,520	<b>6,36,520</b>
<b>Grant For Projects:</b>				
Foreign Contribution:	15 A	114,50,919	-	<b>114,50,919</b>
Non Foreign Contribution			985,63,833	<b>985,63,833</b>
<b>General Receipts</b>				
Bank Interest	16A	89,151	1,30,972	<b>2,20,123</b>
Other Income	16B	2,78,251	111,24,927	<b>114,03,178</b>
Receipts of Community Health Project (Swarnalata Sabuj Seva Sadan)	17		46,77,883	<b>46,77,883</b>
<b>TOTAL RECEIPTS ::</b>		<b>155,45,011</b>	<b>1167,77,533</b>	<b>1323,22,544</b>
<b>PAYMENTS:</b>				
<b>FC Projects:</b>				
KSSN - Mid day Meal Programme (Asha for Education)	18	6,06,000		
Help A Mother In Remote Island Programme (Give India)	19	15,797		
Model School of KSSN Programme (Asha For Education)	20	4		
Collaborative Programme (Global Fund For Children)	21	9,573		
Sundari Resilience Programme (IndienHilfe)	22	7,52,848		
Nahadiganta Programme (Asha for Education )	23	5,87,989		
Nayantara Programme (Asha For Education & Ramkrishna Foundation)	24	11,00,845		
Integrated Farming Programme (Give India)	25	92		
Nayantara Programme (Kinder Hilfe)	26	1,22,883		
Residential School for Prevention of Child Labour Programme (Give India)	27	242		
Nayantara Project (IndienHilfe)	28	14,55,674		
KSSN Programme (Global Fund For Children )	29	20,78,065		
Education Programme (Isan Kusum Paul Foundation )	30	2,90,022		
GOAT Project (IndienHilfe)	31	8,660		
Renovation (Education - Urban ) Programme (IndienHilfe)	32	32,69,429		
Natun Alo Programme (Asha For Education)	33	10,48,800		
Priti Sagar Project (IndienHilfe)	34	23,28,377		
Health Support Programme (Heanseatic India Forum)	35	4,36,058		
<b>Balance C/F</b>		<b>141,11,358</b>		<b>141,11,358</b>

ANSUMAN DAS



Digitally signed by ANSUMAN DAS  
Date: 2024.12.28 11:48:59 +05'30'



*(Signature)*  
(Biswajit Karmakar-Partner)  
Membership No. 305881  
Cont---- 2

*(Signature)*  
Secretary & Director  
Sabuj Sangha

*(Signature)*  
Attested by me  
A. K. Sinha, Notary  
Govt. of India

*(Signature)*  
President  
Sabuj Sangha

**TRUE COPY**  
Compared with Original  
*(Signature)*  
Advocate

**27 DEC 2024.**

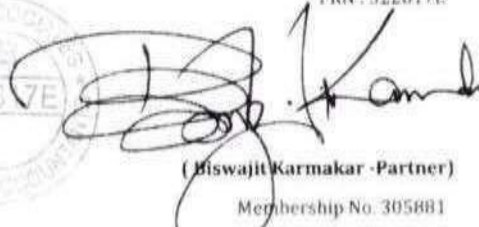
**Receipts & Payments Account (Foreign Contribution & Non Foreign Contribution) Section of Sabuj Sangha  
for the year from 1st April,2023 to 31st March,2024.**

	Sch. No.	Amount (₹)	Amount (₹)	Amount (₹)
<b>Balance B/F</b>		<b>141,11,358</b>		<b>141,11,358</b>
<b>NFC Projects:</b>				
Gram Seva Project (SBI Foundation)	36		82,29,714	
Integrated Support Programme (Saathera Soc. Impact P.Ltd)	37		9,69,396	
Sanjeevani Project	38		42,13,023	
Eye Care Project (SBI Foundation)	39		66,83,612	
Solar Panel Installation Programme (HDFC Bank Ltd)	40		12,00,260	
Ambulance, Livelihood and Medical Equipment Supported Programmes (ONGC)	41		30,19,672	
Niramoy Programme (Wipro Cares)	42		53,79,140	
Community Health Prog (Swarnalata Sabuj Seva Sadan)	43		48,90,702	
Educate A Child at our Coaching Centre Programme (Give India)	44		32,849	
Gram Seva Project (Contribution)	45		1,76,046	
Child Lane Project Under " Mission Vatsalya Scheme "(GIF)	46		6,35,490	
Kishalaya Sishu Sikha Niketan Programme	47		6,87,937	
Digital Sakhi , Murshidabad Programme ( LTFS)	48		210,00,311	
Digital Sakhi , Purba Medinipur Programme ( LTFS)	49		96,00,247	
Mobile Medical Unit Programme ( NRHM)	50		80,23,583	
Holistic Rural Development Project ( HDFC Bank Ltd)	51		268,17,996	
Underprivileged Children in Edu. (Natun Alo) Prog. (Tech Mahindra)	52		1,52,030	
Nayantara Programme (Kanailal Raha Foundation)	53		1,99,961	
Holistic Rural Development Project ( Contribution)	54		48,66,212	<b>1067,78,181</b>
Administrative Expenses - General	55	3,49,942	37,87,755	<b>41,37,697</b>
Project Expenses - General	55	4,39,977	13,39,521	<b>17,79,498</b>
Investment accretion				
Advances Given	14 B		2,22,917	<b>2,22,917</b>
<b>Closing Balances :</b>				
Cash in hand	10		76,966	<b>76,966</b>
Bank Balances :	11	6,43,734	45,72,193	<b>52,15,927</b>
<b>TOTAL PAYMENTS ::</b>		<b>155,45,011</b>	<b>1167,77,533</b>	<b>1323,22,544</b>

ANSUMAN DAS

Signed in terms of our report of even date

for DBK ASSOCIATES  
Chartered Accountants  
FRN : 322817E


  
 ( Biswajit Karmakar -Partner)  
 Membership No. 305881

UDIN: 24305881BKBRQH4055

TRUE COPY

Date : 25th July, 2024  
Place : Kolkata-700029



  
 Digitally signed by ANSUMAN DAS  
 Date: 2024.12.28 11:19:23 +05'30'  
 Attested by me  
  
 A. K. Sinha, Notary Govt. of India.

Sibasankar Sinha  
 President Sabuj Sangha  
 TRUE COPY  
 Compared with Original  
 Advocate

27 DEC 2024

**Schedules Forming an Integral Part of Receipts & Payments and Income & Expenditure Accounts**

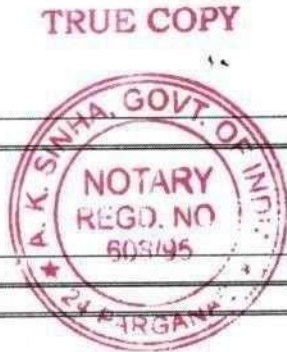
**Schedule 10: Closing Cash Balance**

FC Section	Amount (₹)
TOTAL: (A)	
<b>NFC Section</b>	
National Child Labour (Residential) Project	931
Kishalaya Sishu Sikha Niketan Programme	9,909
Niramoy (Contribution)	62,967
Gram Seva Project (Contribution)	2,049
Community Health Prog (SSSS)	562
General Programme	548
TOTAL: (B)	76,966
<b>TOTAL CASH BALANCE (FC + NFC) :(A) + (B) :</b>	<b>76,966</b>

**Schedule 11: Closing Bank Balance**

FC Section	Amount (₹)
<b>SCB: SB 32111012930:</b>	
FC General with Bank Interest	57,562.00
Nabadiganta Programme (Asha for Education)	383.00
Nayantara Project (Indian Hilfe)	377.00
Health Support Programme (Heanseatic India Forum)	35,545.00
Renovation (Education - Urban) Programme (Indienhilfe)	151.00
KSSN Programme (Global Fund For Children)	1,21,286.00
Collaborative Programme (Global Fund For Children)	3,17,140.00
Education Programme (Isan Kusuma Paul Foundation)	34,121.00
Nayantara Programme (Kinder Hilfe)	2,258.00
Sundari Resilience Programme (Indian Hilfe)	20,983.00
Priti Sagar Project (Indian Hilfe)	17.00
GOAT Project (Indienhilfe)	1,281.00
Nayantara Programme (Asha for Education & Ramkrishna Foundation)	1.00
<b>TOTAL (A)</b>	<b>5,91,105.00</b>
<b>BOI: SB 433510110003529:</b>	
Nayantara Project (Indian Hilfe)	313.00
Nayantara Programme (Kinder Hilfe)	7,249.00
FC General with Bank Interest	16,934.00
<b>TOTAL (B)</b>	<b>24,496.00</b>
<b>BOI: SB 433510110000003:</b>	
Nabadiganta Programme (Asha for Education)	2,497.00
FC General with Bank Interest	8,719.00
<b>TOTAL (C)</b>	<b>11,216.00</b>
<b>SBI: SB 40072554730</b>	
KSSN Programme (Global Fund For Children)	1.00
Education Programme (Isan Kusum Paul Foundation)	1.00
Renovation (Education - Urban) Programme (Indienhilfe)	550.00
Collaborative Programme (Global Fund For Children)	125.00
Nayantara Programme (Kinder Hilfe)	425.00
Health Support Programme (Heanseatic India Forum)	7,902.00
FC General with Bank Interest	7,913.00
<b>TOTAL (D)</b>	<b>16,917.00</b>
<b>TOTAL FC: (A) + (B) + (C) + (D)</b>	<b>6,43,734.00</b>

ANSUMANDAS



*Ans*  
Secretary  
SABUJ SANGHA

Digitally signed by ANSUMAN DAS  
Date: 2024.12.28 11:19:49 +05'30'

*Sibasankar Sinha*  
Sabuj Sangha



**TRUE COPY**  
Compared with Original  
*[Signature]*  
Advocate

27 DEC 2024

<b>NFC Section</b>	<b>Amount (₹)</b>
Nayantara Programme	151.00
National Child Labour (Residential) Project	6,643.00
Mobile Medical Unit ( NRHM)	294.00
Kishalaya Sishu Sikha Niketan Programme	1,006.00
Niramoy (Contribution)	98,055.00
Gram Seva Project (Contribution)	72,528.00
Sanjeevani Project (SBI Foundation)	20,000.00
Sanjeevani Project (Contribution)	1,68,320.00
Nayantara (Kanailal Raha Foundation) Programme	39.00
Integrated Support (Saatheria Soc. Impact P.Ltd) Programme	600.00
Eye Care Project ( SBI Foundation)	26,92,246.00
Gram Seva Project (SBI Foundation)	6,11,875.00
Community Health Prog ( SSSS )	2,30,834.00
General Programme	6,69,602.00
<b>TOTAL NFC BANK BALANCE : (E)</b>	<b>45,72,193.00</b>
<b>TOTAL BANK BALANCE (FC + NFC) :(A) + (B) + (C) + (D) + (E):</b>	<b>52,15,927.00</b>

**Schedule 12: Opening Cash Balance**

<b>FC Section:</b>	<b>Amount (₹)</b>
Nabadiganta Programme ( Asha for Education )	2.00
<b>TOTAL : (A)</b>	<b>2.00</b>
<b>NFC Section</b>	<b>Amount (₹)</b>
National Child Labour (Residential) Project	931.00
Kishalaya Sishu Sikha Niketan Programme	14,069.00
Community Health Prog ( SSSS)	11,169.00
General Programme	636.00
<b>TOTAL : (B)</b>	<b>26,805.00</b>
<b>TOTAL CASH BALANCE (FC + NFC) :(A) + (B) :</b>	<b>26,807.00</b>

ANSUMAN DAS

**Schedule 13: Opening Bank Balance**

<b>FC Section:</b>	<b>Amount (₹)</b>
<b>SCB: SB 32111012930:</b>	
FC.General with Bank Interest	4,10,115.00
Fruitful Schooling Programme (Stichting Aid Eindhoven)	1.00
Model School of KSSN Programme (Asha For Education)	4.00
Nabadiganta Programme ( Asha for Education )	16,370.00
Nayantara Project (IndienHilfe)	13,87,441.00
Health Support Programme ( Heseatic India Forum)	1,20,010.00
Help A Mother In Remote Island Programme (Give India)	6,581.00
Pupil Feeding & Renovation Programme (IndienHilfe)	10,03,211.00
Model School of KSSN Programme (Global Fund For Children )	1,82,670.00
Covid & Education Programme (Ishan Kusum Paul Foundation )	60,591.00
Poultry & Integrated Farming Programme (Give India)	92.00
Sundari Resilience Programme (IndienHilfe)	644.00
Priti Sagar Project (IndienHilfe)	81,516.00
Goat Project (IndienHilfe)	9,941.00
Nayantara Programme (Asha for Education and Ramkrishna Foundation)	1,633.00
<b>TOTAL (A)</b>	<b>32,80,820.00</b>

TRUE COPY



Attested by me

*A. K. Sinha*  
A. K. Sinha, Notary  
Govt. of India

*Secretary*  
RBI SANGHA

Digitally signed by ANSUMAN  
DAS  
Date: 2024.12.28 11:20:15 +05'30'

27 DEC 2024



TRUE COPY  
Compared with Original  
*Advocate*

<b>BOI: SB 433510110003529:</b>		<b>Amount (₹)</b>
Help A Mother In Remote Island Programme (Give India)		563.00
Residential School for Prevention of Child Labour Programme (Give India)		242.00
Nayantara Programme (Asha for Education and Ramkrishna Foundation)		203.00
FC General with Bank Interest		16,367
<b>TOTAL (B)</b>		<b>17,375</b>
<b>BOI: CB 507710210000003:</b>		<b>Amount (₹)</b>
Nabadiganta Programme ( Asha for Education )		2,497
FC General with Bank Interest		8,719
<b>TOTAL (C)</b>		<b>11,216</b>
<b>SBI:CB 40072554730</b>		<b>Amount (₹)</b>
Model School of KSSN Programme (Global Fund For Children )		2,67,940
Nayantara Project (IndienHilfe)		68,923
Covid & Education Programme (Ishan Kusum Paul Foundation)		1
Pupil Feeding & Renovation Programme (IndienHilfe)		690
Health Support Programme ( Heseatic India Forum)		766
Help A Mother In Remote Island Programme (Give India)		514
FC General with Bank Interest		78,443
<b>TOTAL(D)</b>		<b>4,17,277</b>
<b>TOTAL FC : (A) + (B) + (C)</b>		<b>37,26,688</b>

<b>NFC Section</b>		<b>Amount (₹)</b>
Nayantara Programme		151
National Child Labour (Non Residential) Project		13,264
National Child Labour (Residential) Project		56,513
Mobile Medical Unit (NRHM)		11,997
Gram Seva Project (SBI Foundation)		17,141
Kishalaya Sishu Sikha Niketan Programme		2,76,455
Underprivileged Children in Education -Natun Alo- ( Tech Mahindra Ltd)		2,030
Community Health Prog ( SSSS)		3,25,381
Niramoy Programme (Wipro Cares )		62
General Programme		9,13,599
<b>TOTAL NFC BANK BALANCE :(D) ::</b>		<b>16,16,593</b>
<b>TOTAL BANK BALANCE (FC + NFC) :(A) + (B) + (C) + (D)</b>		<b>53,43,281</b>

**Schedule 14 A:**

<b>NFC Section</b>		<b>Amount (₹)</b>	<b>Amount (₹)</b>
<b>Advances Received during the year</b>			
<b>General Programme</b>			
Suruchi Cabin	2,00,000		
Tripti Cabin	1,50,000		
Niramoy Programme	2,85,000		6,35,000
<b>Community Health Prog ( SSSS)</b>			
Linde India Ltd.	1,520		1,520
<b>TOTAL</b>			<b>6,36,520</b>
<b>TOTAL ADVANCES RECEIVED :(Reflected in Receipts &amp; Payments Account)</b>			<b>6,36,520</b>

*[Signature]*  
Secretary  
PARIJ SANGHA

*Sibasankar Ghosh*

**TRUE COPY**  
Compared with Original

*[Signature]*  
Advocate

77 DEC 2024



Attested by me  
*[Signature]*  
A. K. Sinha, Notary  
Govt. of India

**Schedule 14B:**

<b>NFC Section</b>	<b>Amount (₹)</b>	<b>Amount (₹)</b>
<b>Advances Given during the year</b>		
<b>Community Health prog (SSSS)</b>		
Arup Bhuniya	5,655	
Paribesh Manna	1,200	6,855
<b>General Programme</b>		
Arati Charitable Trust	2,16,000	2,16,000
<b>Niramoy Programme (Wipro Cares )</b>		
General Programme	62	62
<b>TOTAL ADVANCES GIVEN : (Reflected in Receipts &amp; Payments Account)</b>		<b>2,22,917</b>

**Schedule 15 A:****Grant Received**

<b>Foreign Contribution Received :</b>	<b>Amount (₹)</b>	<b>Amount (₹)</b>
<b>(A) GIVE INDIA -</b>		
(i) Help A Mother In Remote Island Programme	8,139	8,139
<b>(B) Indian Hilfe</b>		
(i) Renovation (Education - Urban) Programme	22,66,229	
(ii) Sundari Resilience Programme	7,73,187	
(iii) Priti Sagar Project	22,46,878	52,86,294
<b>(C) Heanseatic India Forum</b>		
(i) Health Support Programme	3,58,729	3,58,729
<b>(D) Asha For Education</b>		
(i) Nabadiganta Programme	5,72,000	
(ii) Nayantara Programme	2,88,900	
(iii) Natun Alo Programme	10,48,800	
(iv) KSSN - Mid day Meal Programme	6,06,000	25,15,700
<b>(E) Isan Kusum Paul Foundation</b>		
(i) Education Programme	2,63,552	2,63,552
<b>(F) Ramkrishna Foundation</b>		
(i) Nayantara Programme	8,10,110	8,10,110
<b>(G) Global Fund For Children</b>		
(i) Capacity Building Programme	2,20,537	
(ii) School Running Programme	15,28,205	
(iii) Collaborative Programme	3,26,838	20,75,580
<b>(H) Kinder Hilfe</b>		
(i) Nayantara Programme	1,32,815	1,32,815
<b>TOTAL ( A ) : (Amount Reflected in Receipts and Payments Account)</b>		<b>114,50,919</b>

TRUE COPY



Attested by me

*A. K. Sinha*  
A. K. Sinha, Notary  
Govt. of India

*Secretary*  
SABU SANGHA

27 DEC 2024

Siddhanta Sinha  
TRUE COPY  
Compare with Original



Advocate

DAS Date: 2024.12.28 11:21:13

	Amount (₹)	Amount (₹)
<b>Non Foreign Contribution :</b>		
<b>(A) ONGC</b>		
(i) Ambulance Programme	8,54,964	
(ii) Livelihood Support	4,84,500	
(iii) Medical Equipment	16,78,996	30,18,460
<b>(B) National Rural Health Mission</b>		
(i) Mobile Medical Unit	70,71,974	70,71,974
<b>(C) Child Line India Foundation</b>		
(i) Child Line Project Under "Mission Vatsalya Scheme"	6,35,490	6,35,490
<b>(D) Wipro Cares</b>		
(i) Niramoy Programme	53,79,140	53,79,140
<b>(E) Give India</b>		
(i) Educate A Child at our Coaching Centre Programme	32,849	32,849
<b>(F) L&amp;T Finance Ltd.</b>		
(i) Digital Sakhi, Murshidabad Programme (L.T.F.S)	210,00,000	210,00,000
<b>(G) L&amp;T Finance Ltd.</b>		
(i) Digital Sakhi, Purba Medinipur Programme	96,00,000	96,00,000
<b>(H) HDFC Bank Ltd</b>		
(i) Solar Panel Installation Programme	12,00,000	
(ii) Holistic Rural Development Project	268,17,996	280,17,996
<b>(I) State Bank Of India Foundation</b>		
(i) Sanjeevani Programme	44,03,958	
(ii) Eye Care Project	93,49,000	
(iii) Gram Seva Project	87,77,356	225,30,314
<b>(J) Saathera Soc. Impact P.Ltd/GI</b>		
(i) Integrated Support Programme	9,27,610	9,27,610
<b>(K) Tech Mahindra</b>		
(i) Underprivileged Children in Edu. (Natan Alo) Prog	1,50,000	1,50,000
<b>(L) Kanailal Raha Foundation</b>		
(i) Nayantara Programme	2,00,000	2,00,000
<b>TOTAL GRANTS RECEIVED (B) :</b> (Reflected in Receipts & Payments Account)		985,63,833
<b>TOTAL GRANTS RECEIVED (A+B) :</b> (Reflected in Receipts & Payments Account)		1100,14,752

TRUE COPY



Attested by me

A. K. Sinha, Notary  
Govt. of India27 DEC 2024 TRUE COPY  
Compared with Original

Advocate

Sibasankar Sinha


  
Secretary  
S. K. ASSOCIATES

ANSUMAN DAS

Digitally signed by ANSUMAN DAS  
Date: 2024.12.28 11:21:43 +05'30'8

**Schedule 15 B:****Grant Utilized for Revenue Expenses**

<b>Foreign Contribution :</b>	<b>Amount (₹)</b>	<b>Amount (₹)</b>
<b>(A) Indientilfe</b>		
(i) Renovation (Education - Urban) Programme	19,16,600	
(iii) Sundari Resilience Programme	7,52,848	
(iv) Nayantara	14,55,674	
(v) GOAT Project	8,660	
(vi) Priti Sagar Project	23,28,377	64,62,159
<b>(B) Heanseatc India Forum</b>		
(i) Health Support Programme	4,36,058	4,36,058
<b>(C) Ashs for Education</b>		
(i) Nabadiganta Programme	5,87,989	
(ii) Nayantara Programme	2,90,532	
(iii) Model School of KSSN	4	
(iv) Natun Alo Programme	10,48,800	
(v) KSSN - Mid day Meal Programme	606000	2533325
<b>(D) Give India</b>		
(i) Help A Mother In Remote Island Programme	15,797	
(ii) Integrated Farming	92	
(iii) Residential School for Prevention of Child Labour Programme	242	16,131
<b>(E) Ramkrishna Foundation</b>		
(i) Nayantara Programme	8,10,313	8,10,313
<b>(F) Isan Kusum Paul Foundation</b>		
(i) Education Programme	2,90,022	2,90,022
<b>(G) Global Fund for Children</b>		
(i) Capacity Building Programme	1,40,283	
(ii) School Running Programme	19,37,782	
(iii) Collaborative Programme	9,573	20,87,638
<b>(H) Kinder Hilfe</b>		
(i) Nayantara Programme	1,22,883	1,22,883
<b>TOTAL: (Amount Reflected in Income and Expenditure Account)</b>		<b>127,58,529</b>

TRUE COPY



Attested by me

*M.*  
A. K. Sinha, Notary  
Govt. of India

TRUE COPY  
Compare with Original

27 DEC 2024

Advocate

Sibasankar Sin.  
Pr.  
Sapuj San.



*A.*  
Secretary  
SABUJ BANGHA

	Amount (₹)	Amount (₹)
<b>Non Foreign Contribution:</b>		
<b>(A) ONGC</b>		
(i) Ambulance Programme	8,54,964	
(ii) Livelihood Support	4,84,500	
(iii) Medical Equipment	16,78,996	<b>30,18,460</b>
<b>(B) National Rural Health Mission</b>		
(i) Mobile Medical Unit	97,12,487	97,12,487
<b>(C) Child Line India Foundation</b>		
(i) Child Line Project Under " Mission Vatsalya Scheme "	5,12,597	5,12,597
<b>(D) Give India Supported Programme</b>		
(i) Kishalaya Sishu Sikha Niketan Programme		
(ii) Educate A Child at our Coaching Centre Programme	32,849	32,849
<b>(E) L&amp;T Finance Ltd.</b>		
(i) Digital Sakhi, Murshidabad Programme	210,00,000	210,00,000
<b>(F) L&amp;T Finance Ltd.</b>		
(i) Digital Sakhi, Purba Medinipur Programme	96,00,000	96,00,000
<b>(G) HDFC Bank Ltd</b>		
(i) Solar Panel Installation Programme	12,00,000	
(ii) Holistic Rural Development Project	268,17,996	280,17,996
<b>(H) SBI Foundation</b>		
(i) Sanjeevani Programme	42,13,023	
(ii) Eye Care Project	33,30,616	
(iii) Gram Seva Project	81,82,622	157,26,261
<b>(I) Wipro Cares</b>		
(i) Niramoy Programme	53,79,140	53,79,140
<b>(J) Saatheria Soc. Impact P.Ltd</b>		
(i) Integrated Support Programme	9,69,396	9,69,396
<b>(K) Tech Mahindra</b>		
(i) Underprivileged Children in Edu. [Natan Ato] Prog.	1,52,030	1,52,030
<b>(L) Kanallal Raha Foundation</b>		
(i) Nayantara Programme	1,99,961	1,99,961
<b>TOTAL GRANTS UTILIZED : (Reflected in Income &amp; Expenditure Account)</b>		<b>943,21,177</b>

TRUE COPY



Attested by me,

*(Signature)*  
A. K. Sinha, Notary  
Govt. of India

## Schedule 16A:

	Amount (₹)	Amount (₹)
<b>Other Income :</b>		
<b>FC Section</b>		
Bank Interest	89,151.00	89,151.00
<b>TOTAL RECEIPTS : (A) : (Reflected in Receipts &amp; Payments Account)</b>	<b>89,151</b>	
<b>TOTAL INCOME ) : (A) (Reflected in Income &amp; Expenditure Account)</b>		<b>89,151</b>
<b>NFC Section</b>		
Bank Interest	1,30,972.00	1,30,972.00
<b>TOTAL RECEIPTS : (A) : (Reflected in Receipts &amp; Payments Account)</b>	<b>1,30,972</b>	
<b>TOTAL INCOME ) : (A) (Reflected in Income &amp; Expenditure Account)</b>		<b>1,30,972</b>

*(Signature)*  
SABLU SANGHA

TRUE COPY

Compared with Original

Advocate

ANSUMAN DAS

27 DEC 2024



Digitally signed by ANSUMAN DAS Date: 2024.12.28 11:22:42

## Schedule 16B:

	Amount (₹)	Amount (₹)
<b>Other Income :</b>		
<b>FC Section</b>		
<b>General Grants</b>		
Sponsorship (Henseatic India Forum )	1,76,770	1,76,770
Pond Base Intregrated Farming (IndienHilfe)	53,406	53,406
Sponsorship ( IndienHilfe)	48,075	48,075
	<b>2,78,251</b>	<b>2,78,251</b>
<b>TOTAL RECEIPTS :: (A) ::(Reflected in Receipts &amp; Payments Account)</b>	<b>2,78,251</b>	
<b>TOTAL INCOME ) :: (A) (Reflected in Income &amp; Expenditure Account)</b>		<b>2,78,251</b>
<b>Other Income :</b>	<b>Amount (₹)</b>	<b>Amount (₹)</b>
<b>NFC Section</b>		
<b>Digital Sakhi, Murshidabad Prog ( LTFS)</b>		
NGO Contribution	311	311
	<b>311</b>	<b>311</b>
<b>Digital Sakhi, East Medinipur ( LTFS)</b>		
NGO Contribution	247	247
	<b>247</b>	<b>247</b>
<b>Gram Seva Project (Contribution)</b>		
Community Contribution :	36,969	36,969
Gram Seva Kendra	12,940	5,253
Livelihood Support	88,824	88,824
Livestock	48,300	45,000
Prema Centre	38,680	-
Remedial Class	24,910	-
Sanjeevani Clinic	<b>2,50,623</b>	<b>1,76,046</b>
<b>National Child Labour (Non Residential) Project (W.B. Govt)</b>		
Write Off of Liabilities		18,14,142
		<b>18,14,142</b>
<b>National Child Labour ( Residential) Project (W.B. Govt)</b>		
Write Off of Liabilities		12,42,060
		<b>12,42,060</b>
<b>Ambulance, Livelihoo &amp; Medical Equipment (ONGC) Supported Prog:</b>		
NGO Contribution	1,212	1,212
	<b>1,212</b>	<b>1,212</b>
<b>Sanjeevani Project (SBI Foundation)</b>		
Contribution from Patients	1,68,320	-
	<b>1,68,320</b>	
<b>Solar Panel Installation (JDFC) Programme</b>		
NGO Contribution	260	260
	<b>260</b>	<b>260</b>
<b>Niramoy Programme (Wipro Cares )</b>		
Contribution Received From Patients	1,61,022	-
	<b>1,61,022</b>	
<b>Kishalaya Sishu Sikha Niketan Programme</b>		
Course Fees from Students	2,37,900	2,37,900
Give Foundation	1,69,308	1,69,308
Application Fees	1,120	1,120
	<b>4,08,328</b>	<b>4,08,328</b>
<b>Holistic Rural Development Project (Contribution)</b>		
Community Contribution	26,94,778	26,94,778
Government Contribution	21,71,434	21,71,434
	<b>48,66,212</b>	<b>48,66,212</b>

TRUE COPY



Attested by me

A. K. Sinha, Notary  
Govt. of IndiaTRUE COPY  
Compared with Original

Advocate

Secretary & Director  
Sabuj Sangha

27 DEC 2024

ANSUMAN DAS

President  
Sabuj SanghaDigitally signed by ANSUMAN  
DAS Date: 2024.12.28 11:23:07 +05'390

	Amount (₹)	Amount (₹)
<b>General Programme</b>		
<b>Grants &amp; Contributions:</b>		
Easybuzz Pvt. Ltd	3,397	3,397
Global Hunt Foundation	2,90,560	3,20,060
IBM India Pvt. Ltd	3,09,125	3,09,125
ONGC	7,30,863	7,30,863
HRDP Contribution	505	505
Donation - Individuals	5,79,070	5,79,070
Penny Drop	1	1
Membership Fees	3,240	3,240
Rozarpay Software Pvt Ltd	62,613	62,613
Govt. of West Bengal	3,75,000	3,75,000
	<b>23,54,374</b>	<b>23,83,874</b>
<b>Other Income :</b>		
Income from Rent	16,500	16,500
Collection from Herembogopal Beneficiaries	5,000	5,000
Maturity of EMD (MMU)	4,09,551	-
Administrative Income	2,58,000	2,58,000
Institutional Income - DS EM	6,28,037	6,28,037
Institutional Income - DS M	13,73,832	13,73,832
Income from Rural Technology Park	28,604	28,604
Income from Demonstration Plot	17,844	17,844
Fund Transfer to Integrated Support (Saatheria Soc. Impact P.Ltd) Programme	42,386	-
Fund Transfer from NCLP (NR) project	13,264	-
Management Support Cost	1,21,000	1,21,000
	<b>29,14,018</b>	<b>24,48,817</b>
<b>TOTAL RECEIPTS: ( B ) (Reflected in Receipts &amp; Payments Account)</b>	<b>111,24,927</b>	
<b>TOTAL INCOME : (B) : (Part of Income &amp; Expenditure Account)</b>		<b>133,41,509</b>

**Schedule 17:**

	Amount (₹)	Amount (₹)
<b>NFC Section</b>		
<b>Receipts/Income of Community Health Programme ( SSSS )</b>		
<b>Grants</b>		
Rogi Kalyan Samity	2,35,080	2,35,620
	<b>2,35,080</b>	<b>2,35,620</b>
<b>Contribution in Kind</b>		
Give India Foundation	17,05,000	
	<b>17,05,000</b>	
<b>Other Income:</b>		
Bank Interest	3,962	3,962
Collection from Dental	3,200	3,200
Collection from Other Sources	15,501	15,501
Collection from USG	1,70,200	1,70,200
Collection from X Ray	25,300	25,300
Collection from Doctors' Fees	1,13,450	1,13,450
Collection from Doctors' Fees (Eyes)	23,000	23,000
Collection from ECG	19,330	19,330



*Attested by me*

**A. K. Sinha, Notary  
Govt. of India**

**TRUE COPY  
Compared with Original**

*[Signature]*  
Secretary & Director  
Sabuj Sangha

*[Signature]*  
Advocate

*[Signature]*  
President  
Sabuj Sangha

**27 DEC 2024**

ANSUMAN DAS

	Amount (₹)	Amount (₹)
Collection from ECG and Blood Test (SBIF Eyecare)	55,262	55,262
Collection from Emergency	5,060	5,060
Collection from Eye O.T.	1,36,800	1,36,800
Collection from Eye O.T.(Phaco)	73,000	73,000
Collection from Eye O.T.(SBIF Eyecare)	4,70,000	4,70,000
Collection from Fooding & Lodging	79,400	79,400
Collection from Pathology	3,30,510	3,30,510
Collection from CHI Card	47,400	47,400
Collection from Napkin	66,541	66,541
Claim Reimbursement	4,860	4,860
Collection from Indoor General	850	850
Collection from Optical	2,90,297	2,90,297
Administrative Income	7,56,110	7,56,110
Collection from Ambulance	47,770	47,770
	<b>27,37,803</b>	<b>27,37,803</b>
<b>TOTAL PAYMENTS:(Reflected in Receipts &amp; Payments Account)</b>	<b>46,77,883</b>	
<b>TOTAL INCOME: (Reflected in Income &amp; Expenditure Account)</b>		<b>29,73,423</b>

TRUE COPY

PAYMENTS / EXPENDITURE - FC PROJECTS ::

Schedule 18:

KSSN - Mid day Meal Programme (Asha for Education)	Amount (₹)	Amount (₹)
<b>Project Cost</b>		
Program Expenses	14,000	14,000
Computer Maintenance	475	475
Dress For Children	28,350	28,350
Garden Maintenance	840	840
Nutrition Cost	4,19,179	4,19,179
Office Maintenance	8,321	8,321
Printing & Stationery	2,199	2,199
School Building Maintenance	40,800	40,800
Staff Salary	91,836	91,836
	<b>6,06,000</b>	<b>6,06,000</b>
<b>TOTAL PAYMENTS:(Reflected in Receipts &amp; Payments Account)</b>	<b>6,06,000</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>6,06,000</b>



Attested by me  
  
 A. K. Sinha, Notary  
 Govt. of India

Schedule 19:

Help A Mother In Remote Island Programme (Give India)	Amount (₹)	Amount (₹)
<b>Direct Expenses</b>		
Bank Charges	1,225	1,225
Travelling & Fooding Cost	10,572	10,572
Honorarium For Health Worker	4,000	4,000
	<b>15,797</b>	<b>15,797</b>
<b>TOTAL PAYMENTS:(Reflected in Receipts &amp; Payments Account)</b>	<b>15,797</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>15,797</b>

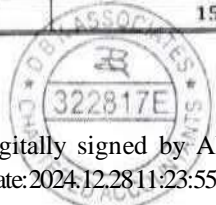
TRUE COPY  
 Compared with Original  
  
 Advocate

Secretary  
 SABUJ SANGHA

27 DEC 2024

**ANSUMAN DAS**  
 Sabuj Sangha

Digitally signed by ANSUMAN DAS  
 Date: 2024.12.28 11:23:55 +05'30'9 3



Schedule 20:

Model School of KSSN (Asha For Education)	Amount (₹)	Amount (₹)
<b>Project Cost</b>		
Photocopy Expenses	4	4
	4	4
<b>TOTAL PAYMENTS:(Reflected in Receipts &amp; Payments Account)</b>	4	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		4

Schedule 21:

Collaborative Programme (Global Fund For Children)	Amount (₹)	Amount (₹)
<b>Project Cost</b>		
Exposure Visit	7,360	7,360
	7,360	7,360
<b>Administrative /Operational Expenses</b>		
Bank Charges	2,213	2,213
	2,213	2,213
<b>TOTAL PAYMENTS:(Reflected in Receipts &amp; Payments Account)</b>	9,573	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		9,573

TRUE COPY

Schedule 22:

Sundari Resilience Programme (Indian Hilla)	Amount (₹)	Amount (₹)
<b>Programme Cost</b>		
Capacity Building of 50 Mangrove Protection Group	65,225	65,225
Livelihood Support Programme	4,12,500	4,12,500
Planatation including Seed Collection, Bush Clearing	2,46,200	2,46,200
	7,23,925	7,23,925
<b>Administrative Cost</b>		
Bank Charges	1,966	1,966
Internet / Telephone Charges	3,357	3,357
Management Support Cost	3,600	3,600
Supervision-Cost	20,000	20,000
	28,923	28,923
<b>TOTAL PAYMENTS:(Reflected in Receipts &amp; Payments Account)</b>	7,52,848	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		7,52,848

TRUE COPY  
Compared with Original

Advocate

27 DEC 2024

Sibasankar Sui  
President  
Sabuj Sangha

Secretary  
SABUJ SANGHA

ANSUMAN DAS



**Schedule 23:**

<u>Nabadiganta Programme (Asha for Education )</u>	Amount (₹)	Amount (₹)
<b>Staff Salary</b>		
Hon. To Coaching Teachers	2,82,625	2,82,625
Hon. To Project Coordinator	61,000	61,000
	<b>3,43,625</b>	<b>3,43,625</b>
<b>Nutrition Cost</b>		
Nutrition	2,44,364	2,44,364
	<b>2,44,364</b>	<b>2,44,364</b>
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>5,87,989</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>5,87,989</b>

**Schedule 24:**

<u>Nayantara Programme (Asha for Education &amp; Ramkrishna Foundation)</u>	Amount (₹)	Amount (₹)
<b>Expenses from Asha for Education</b>		
<b>Program Cost</b>		
Honorarium to Coaching Teacher	1,15,768	1,15,768
Toiletries of 20 Vulnerable Girl Children	21,615	21,615
Books for 20 Vulnerable Girl Children	6,937	6,937
Sports Materials for 20 Vulnerable Girl Children	6,345	6,345
Uniform for School & Sports for 20 Vulnerable Girl Children	20,100	20,100
Education Materials for 20 Vulnerable Girl Children	38,605	38,605
Capacity Building & Life Skill Training	22,935	22,935
Supervisor for Counselling & Monitoring	40,000	40,000
	<b>2,72,305</b>	<b>2,72,305</b>
<b>Administrative Cost</b>		
Office Maintenance Cost	11,853	11,853
Telephone / Internet Charges	3,446	3,446
Travelling for Senior Management	2,508	2,508
Electricity Charges	420	420
	<b>18,227</b>	<b>18,227</b>
<b>Expenses from Ramkrishna Foundation</b>		
<b>Programme Cost</b>		
Tuition Fees	3,33,821	3,33,821
Cost of Exercise Books, Text Books, Stationery	1,54,067	1,54,067
Support for Health & Hygiene	48,164	48,164
Capacity Building of Kishori Bahini	20,348	20,348
Parnets & Stakeholder Meeting	7,312	7,312
Annual Convention	70,200	70,200
Travelling & Conveyance	11,904	11,904
Remuneration of Community Mobilizer	42,000	42,000
Remuneration of Facilitator	60,000	60,000
	<b>7,47,816</b>	<b>7,47,816</b>
<b>Administrative Expenses</b>		
Office Maintenance Cost	1,950	1,950
Telephone / Internet	7,324	7,324
Travelling of Senior Management	51,723	51,723
Electricity Charges	1,500	1,500
	<b>62,497</b>	<b>62,497</b>
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>11,00,845</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>11,00,845</b>

TRUE COPY



Attested by me

A. K. Sinha, Notary

Govt. of India

Advocate

27 DEC 2024

Secretary  
SANGHA

ANSUMAN DAS

Digitally signed by ANSUMAN DAS  
Date: 2024.12.28 11:24:41 +05'30'95

**Schedule 25:**

Integrated Farming Programme (Give India)	Amount (₹)	Amount (₹)
<b>Direct Expenses</b>		
Tiffin Cost	92	92
	92	92
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	92	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		92

**Schedule 26:**

Nayantara Programme (Kinder Hilfe)	Amount (₹)	Amount (₹)
<b>Project Cost</b>		
Nutrition Cost	2,540	2,540
Bank Charges	1,390	1,390
Remuneration of Community Mobiliser	4,000	4,000
Electricity Charges	486	486
Capacity Building of Kishore Bahini	5,124	5,124
Remuneration of Facilitator	17,000	17,000
Health & Hygiene	4,571	4,571
Text Book	18,451	18,451
Travelling & Conveyance	9,289	9,289
Tuition Fees	60,032	60,032
	1,22,883	1,22,883
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	1,22,883	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		1,22,883

**Schedule 27:**

Residential School for Prevention of Child Labour Programme (Give India)	Amount (₹)	Amount (₹)
<b>Direct Expenses</b>		
Tiffin Cost	242	242
	242	242
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	242	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		242

**Schedule 28:**

**TRUE COPY**

Nayantara Project (Indian Hilfe)	Amount (₹)	Amount (₹)
<b>Administrative Cost</b>		
Office Maintenance	33,041	33,041
Telephone / Internet	16,550	16,550
Travelling for Senior Management	20,100	20,100
Electricity Charges	57,020	57,020
Printing & Stationery	1,091	1,091
	1,27,802	1,27,802



*Ans*  
Secretary  
SARUJ SANGHA

Attested by me *Sivasankar Sin.*  
President  
SARUJ SANGHA  
A. K. Sinha, Notary  
Govt. of India

OB ASSOCIATES  
322817E  
**TRUE COPY**  
Compared with Original  
*Advocate*

ANSUMAN DAS

Digitally signed by ANSUMAN DAS

Date: 2024.12.28 11:25:06 +05'30'

	Amount (₹)	Amount (₹)
<b>Project Cost</b>		
Nutrition Cost	28,027	28,027
Parents & Stakeholders Meeting	6,164	6,164
Remuneration of Community Mobiliser	1,20,000	1,20,000
Capacity Building of Extra Curricular & Soft Skills	6,570	6,570
Capacity Building of Kishore Bahini	1,70,943	1,70,943
Remuneration of Project Manager	1,20,000	1,20,000
Health & Hygiene	1,34,082	1,34,082
Exercise Books & Other Education Materials	1,98,738	1,98,738
Text Book	5,443	5,443
Observation of 5th June	70,600	70,600
Uniform to Students	31,500	31,500
Travelling & Conveyance	28,189	28,189
Tuition Fees	4,07,616	4,07,616
	<b>13,27,872</b>	<b>13,27,872</b>
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>14,55,674</b>	
		<b>14,55,674</b>
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>14,55,674</b>

**Schedule 29:**

KSSN Programme (Global Fund For Children)	Amount (₹)	Amount (₹)
<b>Training Cost</b>		
Communication Training	3,67,080	3,67,080
	<b>3,67,080</b>	<b>3,67,080</b>
<b>Personnel Cost</b>		
Honorarium to Teacher	7,43,554	7,43,554
Honorarium to Physical Education Teacher	27,000	27,000
Honorarium to Helper	90,000	90,000
	<b>8,60,554</b>	<b>8,60,554</b>
<b>Administrative / Operational Cost</b>		
Honorarium to Accounts Officer	67,500	67,500
School Building Maintenance	38,270	38,270
Computer Maintenance	5,370	5,370
Bank Charges	3,734	3,734
Identity Card	2,780	2,780
Booklist & Prospectus	12,100	12,100
Electricity	30,268	30,268
Development of Agriculture Garden Park	7,360	7,360
Garden Maintenance	2,32,239	2,32,239
Management Support Cost	2,54,586	2,54,586
	<b>6,54,205</b>	<b>6,54,205</b>
<b>Programme Cost</b>		
Health Check Up	2,092	2,092
Celebration of Observation Day	14,315	14,315
Book Bank in Library	39,536	39,536
	<b>55,943</b>	<b>55,943</b>

ANSUMAN DAS

TRUE COPY



Attested by me




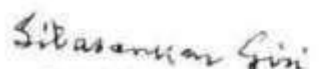
A. K. Sinha, Notary  
Govt. of India

TRUE COPY  
Compared with Original

27 DEC 2024 Advocate

Digitally signed by ANSUMAN DAS  
Date: 2024.12.28 11:25:34 +0530

  
Secretary  
SABUJ BANGSHA

  
President  
SABUJ BANGSHA

  
322817E  
CHARTERED ACCOUNTANTS

	Amount (₹)	Amount (₹)
<b>Capacity Building Expenses</b>		
Strategy Planning Workshop of Teachers & Management	8,720	8,720
Workshop on Technique of Play Method for Teachers	2,656	2,656
LTM Development Workshop For Teachers	29,419	29,419
Workshop on Joyful Learning Method for Teachers	10,360	10,360
Capacity Dev. on Comm. for Teachers & Non Teachers	37,838	37,838
Capacity Development of Digital Method of Education	6,341	6,341
Printing & Stationery	22,409	22,409
Office Maintenance	22,540	22,540
	<b>1,40,283</b>	<b>1,40,283</b>
<b>TOTAL PAYMENTS:(Reflected in Receipts &amp; Payments Account)</b>	<b>20,78,065</b>	
		<b>20,78,065</b>
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>20,78,065</b>

## Schedule 30:

	Amount (₹)	Amount (₹)
<b>Education Programme (Isan Kusum Paul Foundation )</b>		
<b>Child Education Programme</b>		
Admin Cost <span style="float: right;">ANSUMAN DAS</span>	5,045	5,045
Awareness & Sensitization Programme	2,800	2,800
Centre Maintenance	18,321	18,321
National Day Celebration	1,227	1,227
Nutrition Cost	1,44,027	1,44,027
Overhead Cost	12,045	12,045
Salary of Teacher	91,500	91,500
Teaching Learning Materials	12,457	12,457
Special day Celebration	2,600	2,600
	<b>2,90,022</b>	<b>2,90,022</b>
<b>TOTAL PAYMENTS:(Reflected in Receipts &amp; Payments Account)</b>	<b>2,90,022</b>	
		<b>2,90,022</b>
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>2,90,022</b>

TRUE COPY



## Schedule 31:

	Amount (₹)	Amount (₹)
<b>Goat Project (Indienhilfe)</b>		
<b>Administrative Cost</b>		
Management Support Cost	8,660	8,660
	8,660	8,660
<b>TOTAL PAYMENTS:(Reflected in Receipts &amp; Payments Account)</b>	<b>8,660</b>	
		<b>8,660</b>
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>8,660</b>

Attested by me

A. K. Sinha, Notary  
Govt. of India

27 DEC 2024

TRUE COPY  
Compared with Original

Advocate

Sibasankar Sinha  
President  
Sabuj SanghaDigitally signed by ANSUMAN DAS  
Date: 2024.12.28 11:25:58 +05' 30' 8

Secretary  
SABUJ SANGHA

## Schedule 32:

Renovation (Education - Urban) Programme (Indienhilfe)	Amount (₹)	Amount (₹)
<b>Fixed Assets</b>		
Computer	62,658	
Sewing Machine	1,63,700	
	<b>2,26,358</b>	
<b>Renovation of Child Support Centre</b>		
Overhead Cost	68,909	68,909
Repairing of Building	44,450	44,450
	<b>1,13,359</b>	<b>1,13,359</b>
<b>Construction of Aalor Disha Unit</b>		
Bricks	81,500	
CCTV	25,000	
Cement	93,156	
Colouring Works	17,400	
Course Sand	1,51,875	
Electrical Materials	20,313	
Iron Rod	70,831	
Labour Charges	78,100	
Marble	82,180	
Other Materials	3,05,702	
Ceiling Materials	72,784	
Stone Chips	47,300	
Transporting Cost	80,330	
	<b>11,26,471</b>	
<b>Pupil Feeding Project</b>		
Education Materials	12,215	12,215
Consultancy Fees to Doctors	74,000	74,000
Nutrition Cost	1,79,150	1,79,150
Special day Celebration	5,207	5,207
Honorarium to Support Staff	2,62,844	2,62,844
Honorarium to Nurse	23,000	23,000
Maintenance of Water Filter	11,520	11,520
Maintenance of AC Machine	14,150	14,150
WBSEDCL	11,183	11,183
Overhead	1,96,691	1,96,691
	<b>7,89,960</b>	<b>7,89,960</b>
<b>Sewing School</b>		
Construction of Sewing School	3,19,000	3,19,000
Electrical Materials	37,000	37,000
Raw Materials for Sewing Programme	21,118	21,118
Raw Materials for Petticoat	4,586	4,586
Supervision Cost	10,000	10,000
Table	23,600	23,600
Travelling Cost	2,27,155	2,27,155
	<b>6,42,459</b>	<b>6,42,459</b>
<b>Umbrella Project</b>		
Postage Cost	7,495	7,495
Travelling Expenses	8,470	8,470
Umbrella	28,500	28,500
	<b>44,465</b>	<b>44,465</b>

TRUE COPY



Attested by me

A. K. Sinha, Notary  
Govt. of IndiaTRUE COPY  
Compared with Original

Advocate

27 DEC 2024

Secretary  
KALIJ SANGHA

ANSUMAN DAS

Sibasankar Sinha,  
President  
Sabuj Sangha

Digitally signed by ANSUMAN DAS

Date: 2024.12.28 11:26:30 +05'30'

	Amount (₹)	Amount (₹)
<b>Vocational Training Programme</b>		
Consultancy Fees	1,10,000	1,10,000
	<b>1,10,000</b>	<b>1,10,000</b>
<b>Donor Visit</b>		
Bank Charges	1,465	1,465
Cleaning Charges	1,470	1,470
Donor Visit	88,040	88,040
Food Cost	89,797	89,797
Pandal & Decoration	8,185	8,185
Room Rent	27,400	27,400
	<b>2,16,357</b>	<b>2,16,357</b>
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>32,69,429</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>19,16,600</b>

**Schedule 33:**

Natun Alo Programme (Asha For Education)	Amount (₹)	Amount (₹)
<b>Program Expenses</b>		
Support of 7 Children	6,120	6,120
Nutrition Cost	6,45,876	6,45,876
Salary of Superintendent	1,02,000	1,02,000
Salary of Teachers	1,32,000	1,32,000
Salary of Cook	57,000	57,000
Salary of Cook Helper	72,000	72,000
Medical Support	33,804	33,804
	<b>10,48,800</b>	<b>10,48,800</b>
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>10,48,800</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>10,48,800</b>

**TRUE COPY**

**Schedule 34:**

Priti Sagar Project (Indian Hilfe)	Amount (₹)	Amount (₹)
Support to Children with Foster Parents	8,94,000	8,94,000
Support to Children For Studies	2,32,500	2,32,500
Medical Support	2,78,000	2,78,000
Salary & Travel Allowances	7,75,650	7,75,650
Priti Sagar Maintenance	58,680	58,680
	<b>22,38,830</b>	<b>22,38,830</b>
<b>Other Expenses</b>		
Bank Charges	2,853	2,853
Travelling For Families	6,478	6,478
Emergencies Expenses	89,547	89,547
	<b>99,547</b>	<b>99,547</b>
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>23,28,377</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>23,28,377</b>



**TRUE COPY**  
Compared with Original

Advocate Attested by me

**ANSUMAN DAS**

A. K. Sinha, Notary  
Govt. of India

Digitally signed by ANSUMAN DAS Date: 2024.12.28 11:26:56 +05'310'00

*Secretary*  
SABUJ SANGHA

**27 DEC 2024**

*President*  
SABUJ SANGHA



## Schedule 35:

Health Support Programme (Heanseatic India Forum)	Amount (₹)	Amount (₹)
<b>Health Support Programme</b>		
Bank Charges	1,593	1,593
Contingency	10,089	10,089
Documentation Charges	23,600	23,600
Medicine & Equipments (Eye OT)	1,57,765	1,57,765
Travelling	32,446	32,446
	<b>2,25,493</b>	<b>2,25,493</b>
<b>Personnel</b>		
Consultation Fees of RMO	49,300	49,300
Honorarium of Health Attendant	5,000	5,000
Honorarium to Doctors	81,000	81,000
Honorarium to Nurse	9,900	9,900
Honorarium to Support Staff	65,365	65,365
	<b>2,10,565</b>	<b>2,10,565</b>
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>4,36,058</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>4,36,058</b>

## PAYMENTS / EXPENDITURE - NFC PROJECTS:

## Schedule 36:

Gram Seva (SBI Foundation) Project	Amount (₹)	Amount (₹)
<b>Contingency (NGO)</b>		
Internship Fees	30,000	30,000
	<b>30,000</b>	<b>30,000</b>
<b>Direct Program Cost - Digitalization</b>		
Gram Seva Kendra	2,65,116	2,65,116
	<b>2,65,116</b>	<b>2,65,116</b>
<b>Direct Program Cost - Education</b>		
Interschool Events	73,100	73,100
Library / Science Equipment	50,000	50,000
Remedial Class	21,237	21,237
Scholarship	1,20,000	1,20,000
	<b>2,64,337</b>	<b>2,64,337</b>
<b>Direct Program Cost - Health</b>		
SBI Sanjeevani	3,26,162	3,26,162
	<b>3,26,162</b>	<b>3,26,162</b>
<b>Direct Program Cost - WASH</b>		
Community Tools	4,52,230	4,52,230
Safe Drinking Water	9,88,000	9,88,000
Waste Management / Collection Vehicle	3,19,000	3,19,000
	<b>17,59,230</b>	<b>17,59,230</b>
<b>Direct Program Cost - Livelihood &amp; Skill Development</b>		
Entrepreneurship Development	3,84,021	3,84,021
Farm Mechanization	7,25,251	7,25,251
Livestock Development	4,51,676	4,51,676
Resilient Agriculture	6,69,460	6,69,460
Skill Development	2,36,905	2,36,905
	<b>24,67,313</b>	<b>24,67,313</b>

TRUE COPY



Attested by me

A. K. Sinha, Notary  
Govt. of IndiaTRUE COPY  
Compared with Original

  
Advocate


  
Secretary  
SABUJ SANGHA

27 DEC 2024

  
Ansuman Das

ANSUMAN DAS

Digitally signed by ANSUMAN DAS  
Date: 2024.12.28 11:27:22 +05' 30' 1

	Amount (₹)	Amount (₹)
<b>Direct Program Cost - Women Empowerment</b>		
Strengthening of SHGs & Advocacy	1,26,099	1,26,099
	<b>1,26,099</b>	<b>1,26,099</b>
<b>Direct Program Cost -Youth Development</b>		
Fitness Leadership Building	4,45,400	4,45,400
	<b>4,45,400</b>	<b>4,45,400</b>
<b>Direct Program Cost -Community Engagement</b>		
Networking, Meeting & Awareness	1,57,137	1,57,137
	<b>1,57,137</b>	<b>1,57,137</b>
<b>Direct Program Cost -Infrastructure</b>		
Rural Infrastructure Development	5,46,650	5,46,650
	<b>5,46,650</b>	<b>5,46,650</b>
<b>Personnel Expenses</b>		
Accounts Executive (Part Time)	91,000	91,000
Livelihood Officer	3,60,000	3,60,000
NGO Management Cost	63,547	63,547
Program Manager / Convergence Officer	4,80,000	4,80,000
Travel Expenses	1,03,478	1,03,478
	<b>10,98,025</b>	<b>10,98,025</b>
<b>Admin Expenses</b>		
Audit Expenses	9,000	9,000
Office Stationeries / Misc Expenses	16,703	16,703
	<b>25,703</b>	<b>25,703</b>
<b>Indirect Cost - Community Resources</b>		
Education In Charge	1,08,000	1,08,000
GSK In Charge	2,06,196	2,06,196
Remedial Teacher	1,80,000	1,80,000
SBI Prerna in Charge	25,200	25,200
	<b>5,19,396</b>	<b>5,19,396</b>
<b>Indirect Cost - Capacity Building</b>		
Orientation, Training for Staff/PRM/GSC/CBOs	37,875	37,875
	<b>37,875</b>	<b>37,875</b>
<b>Indirect Cost - Branding &amp; Media Coverage</b>		
Branding & Media Coverage	1,61,271	1,61,271
	<b>1,61,271</b>	<b>1,61,271</b>
<b>TOTAL PAYMENTS:(Reflected in Receipts &amp; Payments Account)</b>	<b>82,29,714</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>82,29,714</b>

TRUE COPY

Schedule 37 :

Integrated Support Programme (Saatheria Soc. Impact P.Ltd)	Amount (₹)	Amount (₹)
<b>Direct Expenses</b>		
Computer Maintenance	11,780	11,780
Consultant	1,30,000	1,30,000
CSR Impact Award Application Fees	11,800	11,800
Doctors' Fees	61,000	61,000
Documentation	31,025	31,025
Electric Charges	41,580	41,580
Hon to Asst Prog.	16,500	16,500
Hon. To Data Entry Operator	12,000	12,000
Hon to Driver	22,000	22,000
Hon to Gardener	7,000	7,000
Hon to Health Attendant	18,100	18,100
Hon to Group D	17,500	17,500



TRUE COPY Compared with Original

Advocate

Attested by me

A. K. Sinha, Notary Govt. of India

Secretary SABUJ SANGHA

27 DEC 2024

Sibasankar Guin, President Sabuj Sangha



ANSUMAN DAS

	Amount (₹)	Amount (₹)
Internet / Telephone Charges	17,390	17,390
Livelihood Support	2,75,000	2,75,000
Materials ( Vocational Training)	36,345	36,345
Midday Meal Shed for Model School	62,000	62,000
Recurring Expenses	3,150	3,150
Salary / Honorarium	52,000	52,000
Sapling for Mangrove Plantation	60,000	60,000
Service Charges	27,828	27,828
Traveling Expenses	31,313	31,313
Visibility Expenses	9,785	9,785
Website Maintenance Cost	14,300	14,300
	<b>9,69,396</b>	<b>9,69,396</b>
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>9,69,396</b>	
		<b>9,69,396</b>
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>9,69,396</b>

## Schedule 38:

	Amount (₹)	Amount (₹)
<b>Sanjeevani Project (State Bank of India Foundation)</b>		
<b>SBI Sanjeevani (Feb 2022 to May 2023)</b>		
<b>Activity Cost</b>		
Health Profing & Impact Assessment - 2 units	60,000	60,000
Mobile OPD & Awareness Programme - 2 units/weekly	13,460	13,460
Specialized Health camp	12,300	12,300
Supply of Medicines & Diagnostics Consumables	70,585	70,585
Post Situation Video/Process Documentation/Evaluation	65,000	65,000
Promotion of Swachh Bharat Abhiyan, Awareness Prog.	28,011	28,011
	<b>2,49,356</b>	<b>2,49,356</b>
<b>Program Implementation</b>		
Program Coordinator/Accounts & Liaisoning Officer	70,000	70,000
Nurse / Femal Attendant	38,000	38,000
Medical Officer	1,22,500	1,22,500
Lab Technician	24,000	24,000
MMU Operator / Driver	32,000	32,000
Pharmacist	24,000	24,000
MMU Fuel Cost	44,000	44,000
MMU Maintenance	27,912	27,912
Resource Materials / Stationery / Communication	21,208	21,208
	<b>4,03,620</b>	<b>4,03,620</b>
<b>Admin &amp; Coordination Cost</b>		
Admin Cost	70,547	70,547
	<b>70,547</b>	<b>70,547</b>

TRUE COPY



Attested by me

TRUE COPY  
Compared with Original

Advocate

*[Signature]*  
Secretary  
NARULI SANGHA

*[Signature]*  
A. K. Sinha, Notary  
Govt. of India

*[Signature]*  
Sivasankar Gori  
President  
Sabuj Samita



27 DEC 2024

	Amount (₹)	Amount (₹)
<b>SBI Sanjeevani (JUNE 2023 to May 2024)</b>		
<b>Program Implementation</b>		
Telephone & Internet	28,083	28,083
Local Conveyance & Outstation Travel	53,250	53,250
Staff Orientation & Capacity Building Training	45,940	45,940
Nurse / Femal Attendant	2,20,000	2,20,000
Medical Officer	7,85,000	7,85,000
Lab Technician	1,32,000	1,32,000
MMU Operator / Driver	1,99,000	1,99,000
Pharmacist	1,32,000	1,32,000
Program Coordinator/Accounts & Liaisoning Officer	3,85,000	3,85,000
Supply of Medicines & Diagnostics Consumables	5,65,080	5,65,080
MMU Fuel Cost	2,24,756	2,24,756
MMU Maintenance	1,19,175	1,19,175
Resource Materials / Stationery / Communication	94,816	94,816
	<b>29,83,100</b>	<b>29,83,100</b>
<b>Activity Cost</b>		
Mobile OPD & Awareness Programme - 4 Villages/Day	70,934	70,934
Awareness Session -01 / Month	52,586	52,586
Specialized Health camp	85,025	85,025
Promotion of Swachh Bharat Abhiyan, Awareness Prog	84,660	84,660
Health Profiling	55,000	55,000
	<b>3,48,205</b>	<b>3,48,205</b>
<b>Admin &amp; Coordination Cost</b>		
Admin Cost	1,58,195	1,58,195
	<b>1,58,195</b>	<b>1,58,195</b>
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>42,13,023</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>42,13,023</b>

## Schedule 39:

	Amount (₹)	Amount (₹)
<b>Eye Care Project (SBI Foundation)</b>		
<b>Non Recurring Cost</b>		
Phaco Machine	25,00,000	
Microscope	8,69,100	
Indirect Ophthalmoscope	23,000	
Vision Drum (Remote Operated)	30,000	
	<b>34,22,100</b>	
<b>Programmatic Cost</b>		
Patient Mobilisation and Screeing Camp	11,33,300	11,58,057
Patients Transportation	1,75,731	1,75,731
Pre Surgery and OT Consumables Test and Medicine	2,34,426	2,54,890
IOL Cost	1,38,237	1,51,247
Post Operative Medicine and Goggles	25,374	27,683
Surgeon, OT Staffs and Nurses	9,97,643	9,97,963
Food for Patients	44,000	62,440
	<b>27,48,711</b>	<b>28,28,011</b>

TRUE COPY



Attested by me

A. K. Sinha, Notary  
Govt. of IndiaTRUE COPY  
Compared with Original

  
Advocate


  
Subh Sangha


  
Secretary  
SBI SANJEEVANI

27 DEC 2024



	Amount (₹)	Amount (₹)
<b>Personnel Cost</b>		
Project Co-Ordinator A/c	1,01,310	1,01,310
	<b>1,01,310</b>	<b>1,01,310</b>
<b>Others</b>		
Monitoring & Reporting Cost	22,897	27,897
Visibility & Supervision Cost	38,650	40,897
Administrative Cost	3,49,944	3,59,359
	<b>4,11,491</b>	<b>4,28,153</b>
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>66,83,612</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>33,57,474</b>

## Schedule 40:

	Amount (₹)	Amount (₹)
<b>Solar Panel Installation Programme (HDFC Bank Ltd)</b>		
<b>Programme Expenses</b>		
Solar Panel Installation	11,40,000	11,40,000
Supervision Cost	60,260	60,260
	<b>12,00,260</b>	<b>12,00,260</b>
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>12,00,260</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>12,00,260</b>

## Schedule 41:

	Amount (₹)	Amount (₹)
<b>Ambulance, Livelihood And Medical Equipment Supported Programmes (ONGC)</b>		
<b>Ambulance Programme</b>		
Administrative Cost	41,000	41,000
Ambulance Programme	7,95,546	7,95,546
Medical Equipments	16,011	16,011
Permanent Signages	2,695	2,695
	<b>8,55,252</b>	<b>8,55,252</b>
<b>Livelihood Programme</b>		
i/ Education Support for ST Children:		
Construction of Education Centre	75,000	75,000
	<b>75,000</b>	<b>75,000</b>
ii/ Livelihood Support:		
Construction of Shed with Local Materials	40,000	40,000
Cost of chicks, cows, goats, pigs	2,40,000	2,40,000
Cost of Feed	44,000	44,000
Veterinary Services	12,000	12,000
Supervision Cost	30,000	30,000
Capacity Building Training	24,000	24,000
	<b>3,90,000</b>	<b>3,90,000</b>
iii/ Administrative Cost	20,000	20,000
	<b>20,000</b>	<b>20,000</b>

TRUE COPY



Attested by me

A. K. Sinha, Notary  
Govt. of IndiaTRUE COPY  
Compared with Original

Advocate

*[Signature]*  
Secretary  
SABJI SANGHA

27 DEC 2024

*[Signature]*  
Sibasankar Guin  
President  
SABJI SANGHA  
ANSUMAN DAS

Digitally signed by ANSUMAN  
DAS

	Amount (₹)	Amount (₹)
<b>Medical Equipments at Ashokenagar</b>		
BPL C Arm C Ray	12,41,100	12,41,100
BPL LED Phototherapy	1,07,520	1,07,520
Hydraulic OT Table	1,45,000	1,45,000
Klife Five Para Monitor	1,10,000	1,10,000
6 Nos. of Signage	10,800	10,800
Admin Cost	65,000	65,000
	<b>16,79,420</b>	<b>16,79,420</b>
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>30,19,672</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>30,19,672</b>

## Schedule 42:

	Amount (₹)	Amount (₹)
<b>Niramoy Programme (Wipro Cares)</b>		
<b>Direct Expenses</b>		
<b>PROJECT (JUNE 2022-MAY2025)</b>		
<b>Personnel</b>		
Honorarium to Health Program Manager	3,18,000	3,18,000
Honorarium to Community Health Workers (8)	4,91,903	4,91,903
Honorarium to Health Supervisor (2)	3,67,750	3,67,750
Honorarium to Accountant cum Admin.	1,56,250	1,56,250
	<b>13,33,903</b>	<b>13,33,903</b>
<b>Field Visits</b>		
Programme Manager (8 visits)	18,351	18,351
Senior Management (2 visits)	49,080	49,080
Supervisor & Health Worker (32 visits)	29,410	29,410
	<b>96,841</b>	<b>96,841</b>
<b>Project Cost</b>		
<b>Activities</b>		
Activities - Mobile Medical Unit / MOPD	32,37,515	32,37,515
Activities - Capacity Building	2,69,331	2,69,331
Activities - Meeting	54,095	54,095
	<b>35,60,941</b>	<b>35,60,941</b>
<b>Capital Cost</b>		
Equipment for Doctors & Health Workers	10,765	10,765
	<b>10,765</b>	<b>10,765</b>
<b>Administrative Cost</b>		
Electricity	33,860	33,860
Internet	7,000	7,000
Mobile / Telephone	12,735	12,735
Car Insurance / Road Tax	27,942	27,942
Printing & Stationery	38,002	38,002
Cleaning Cost	56,450	56,450
Audit Fees	15,000	15,000
	<b>1,90,989</b>	<b>1,90,989</b>
<b>Indirect Cost for Program Implementation</b>		
Report & Documentation	48,101	48,101
Management Support Cost	1,20,000	1,20,000
Visibility Cost	17,600	17,600
	<b>1,85,701</b>	<b>1,85,701</b>
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>53,79,140</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>53,79,140</b>

TRUE COPY

TRUE COPY  
Compared with Original

Advocate Attested by me

A. K. Sinha, Notary  
Govt. of India

27 DEC 2024

Secretary  
SARUJ SANGHA

ANSUMAN DAS

Sibasanyan Gu  
President  
SaruJ SanghaDigitally signed by ANSUMAN DAS Date:  
2024.12.28 11:30:12 +05'30' 106

**Schedule 43:**

Community Health Programme ( Swarnalata Sabuj Seva Sadan)	Amount (₹)	Amount (₹)
<b>Fixed Assets</b>		
Ophthalmic Refraction Unit	1,45,000	
Keratometer	25,500	
Ophthalmic Operation Table	1,04,100	
SLX Lamp Halogen	1,53,500	
Biometric Scan	4,69,500	
Autokeratometer	5,05,000	
Vision Chart	40,000	
Retinoscope	37,500	
Ophthalmoscope	68,900	
Indirect Ophthalmoscope	1,21,000	
Tonometer	35,000	
	<b>17,05,000</b>	
<b>Direct Expenses:</b>		
Sanitary Napkin	57,196	57,196
AMC of USG	48,380	48,380
Dental Film and Consumables	4,025	4,025
Bank Charges	887	887
Campus & Garden Maintenance	35,081	1,05,591
Equipment of X Ray Film & Chemicals	8,080	8,080
ECG/Reagent Kit /Materials	1,733	1,733
Electricity Charges	17,331	17,331
Electricity Charges (MPCC) A/C	4,842	4,842
Fooding Cost-Outreach Health Camp	8,110	8,110
Fooding Cost-General	46,848	46,848
Fooding Cost - Optical	695	695
Fuel Cost - Motor Cycle	2,977	2,977
Fuel Cost -Car & Auto	13,392	13,392
Fuel Cost - Ambulance	23,418	23,418
Generator Fuel	1,07,311	1,07,744
Internet Charges	4,006	4,006
Labour Charges	22,920	22,920
Legal Expenses	70,379	70,379
Lens, Frame & Others	1,19,661	1,31,790
Maintenance Cost of Guest House	11,844	11,844
Medicine Expenses	7,370	8,938
Miscellaneous Expenses	5,288	5,288
Observation Day Celebration	2,840	2,840
Oxygen Cylinder Refilling	11,328	11,328
Pathological , Reagent , kits	31,322	37,813
Printing & Stationery	34,755	34,755
Regular Maintenance	24,775	24,775
Repairs & Maintenance - Computer	2,270	2,270
Repairs & Maintenance - Ambulance	52,941	52,941
Repairs & Maintenance - Others	19,960	34,398
Repairs & Maintenance - Bus	12,500	12,500

TRUE COPY



Attested by me

A. K. Sinha, Notary  
Govt. of IndiaTRUE COPY  
Compared with Original

Advocate

27 DEC 2024

  
Secretary  
SABUJ SANGHA


  
President  
Sabuj Sangha


ANSUMANDAS

Digitally signed by ANSUMAN DAS Date: 2024.12.28 11:30:43 +05'30'07

	Amount (₹)	Amount (₹)
Repairs & Maintenance - Dental Equipments	1,400	1,400
Repairs & Maintenance - Equipments	750	750
Repairs & Maintenance/Refilling of Printer	3,670	3,670
Repairs & Maintenance - Electrical & Generator	38,098	38,098
Service Charges (RMP & Others)	16,140	16,140
Special Test - Pathological	24,790	24,790
Telephone Expenses	2,565	2,565
Transportation Cost	11,090	11,090
Travelling - Car & Auto	2,853	2,853
Travelling Cost - Senior Management	16,929	16,929
Travelling Cost for OPD	400	400
Travelling Cost of Health Camp	16,863	16,863
Travelling Cost of RMO & MO	52,295	52,295
Travelling Cost - Optical	1,275	1,275
Travelling Expenses	22,342	28,052
TV Recharge Cost	1,710	1,710
USG Reagent / Kits/Materials	530	530
USG Running Expenses	350	350
Visibility Expenses	16,134	16,134
	<b>10,44,649</b>	<b>11,55,928</b>
<b>Expenses for Eye Care Unit</b>		
Awareness Camp	7,776	7,776
Travel Cost (Eye OT)	2,800	2,800
Expenses for Eye OT	25,200	25,200
Fooding Cost	4,856	4,856
Fooding Cost for Eye Camp	11,293	11,293
Indoor Accessories	7,145	7,145
Medicine /Consumable	36,309	36,309
OT Assistant Fees	24,000	24,000
Reagent Kits / Materials /Drops	5,200	5,200
Repairs & Maintenance (Eye Care Unit)	44,730	44,730
Repairs & Maintenance Cost of Eye Equipments	9,880	9,880
Surgeon Fees	57,200	57,200
Travel Cost for Eye Camp	11,468	11,468
Travel Cost for Eye OT Patients	8,477	8,477
	<b>2,56,334</b>	<b>2,56,334</b>
<b>Expenses for Swastha Sathi Programme</b>		
Hon of Prog. Co- Ordinator ( Swastha Sathi ) A/C	55,441	55,441
	<b>55,441</b>	<b>55,441</b>
<b>Personnel Expenses</b>		
Camp Doctor	1,39,530	1,66,300
Consultancy Charges to Cashier	36,406	36,406
Consultancy Charges to Health Attendant	1,93,670	1,93,670
Consultancy Charges to Health Workers	75,142	75,142
Consultancy Charges to Pathology Technician	27,340	27,340
Consultancy Charges to Receptionist	16,066	16,066
Consultancy Charges to Staff Nurse	1,73,454	1,73,454

TRUE COPY



Attested by me

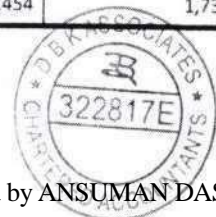
A. K. Sinha, Notary  
Govt. of India  
TRUE COPY  
Compared with Original

Advocate

Secretary  
SABUJ SANGHA

ANSUMAN DAS

Sibaankar Giri  
President  
Sabuj Sangha



Digitally signed by ANSUMAN DAS

Date: 2024.12.28 11:31:11 +05'30'

	Amount (₹)	Amount (₹)
Dentist	48,000	48,000
Hon of Accounts Officer	13,750	13,750
Hon to Asst. Programme Co -Ordinator	89,010	89,010
Hon. to Cashier	2,250	2,250
Hon to Data Base Manager	60,480	60,480
Hon. To Nurses	46,800	46,800
Hon to Pathology Technician	27,005	27,005
Hon to Pharmacist	33,300	33,300
Hon to X Ray Technician	32,565	32,565
OPD Doctors Hon.	4,500	4,500
Hon to Optometrist	45,000	45,000
Hon to Pathologist	12,000	12,000
Hon to RMO	1,24,300	1,24,300
Hon to RMO & MO	1,10,200	1,10,200
Hon to Sonologist	2,52,000	2,52,000
Wages of Cleaner	55,000	55,000
Wages of Driver	57,000	57,000
Wages of Gardener	28,000	28,000
Wages of Health Worker	20,200	20,200
Wages of Security	66,910	66,910
	<b>17,89,878</b>	<b>18,16,648</b>
<b>Fixed Assets</b>		
Computer Back Up	2,400	
Fan	1,350	
	<b>3,750</b>	
<b>Previous Year's Outstanding Liabilities:</b>		
Apu Pramanik	1,470	
Aritra Diagnostics	320	
Arup Bhuniya	3,101	
Dhitabrata Jana	2,532	
Lakshmikanata Bhandar	800	
Paribesh Manna	270	
Pijush Mondal	874	
Santanu Chasma Ghar	2,490	
Shyama Electronics	114	
Suruchi Cabin	1,016	
Uttara Pradhan	300	
WBSEDCL	22,363	
	<b>35,650</b>	
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>48,90,702</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>32,84,351</b>

ANSUMANDAS

TRUE COPY



Attested by me

A. K. Sinha, Notary  
Govt. of IndiaTRUE COPY  
Compared with Original

Advocate

Digitally signed by ANSUMAN DAS

Date: 2024.12.28 11:31:40 +05'30'

27 DEC 2024

Secretary  
SABUJ SANGHA

President  
Sabuj Sangha



**Schedule 44:**

	Amount (₹)	Amount (₹)
<b>Educate A Child at our Coaching Centre Programme (Give India )</b>		
<b>Direct Cost</b>		
Coaching Teacher	32,849	32,849
	<b>32,849</b>	<b>32,849</b>
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>32,849</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>32,849</b>

**Schedule 45:**

	Amount (₹)	Amount (₹)
<b>Gram Seva Project (Contribution)</b>		
<b>Expenses From Contribution</b>	4,000	4,000
GSK Rent - Kumarpur	24,000	24,000
GSK Rent - Narapatipara	1,197	1,197
Livelihood	1,33,824	1,33,824
Maintenance	9,000	9,000
Office Rent - Nadia	4,025	4,025
Stationery	1,76,046	1,76,046
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>1,76,046</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>1,76,046</b>

**Schedule 46 :**

	Amount (₹)	Amount (₹)
<b>Child Line Project Under " Integrated ANSUMAN DAS Scheme " (CIF)</b>		
<b>Staff Salary :</b>		
Co-ordinator		77,000
Counsellor		44,000
Team Member		2,64,000
Volunteers		33,000
		<b>4,18,000</b>
<b>Client Related Expenses:</b>		
Nutrition		470
Shelter		5,878
		<b>6,348</b>
<b>Administrative Expenses :</b>		
Miscellaneous		658
Rent / Office Maintenance		13,750
Accountant Honorarium		13,750
Communication, Telephone, Mobile		1,280
Computer Maintenance		1,650
Stationery		2,270
Auditors' Fees		2,500
Postage		380
Travel / Conveyance		1,778
		<b>38,016</b>
<b>Travel</b>		
Travel (Outreach)		48,943
		<b>48,943</b>
<b>Others</b>		
Open House		1,290
		<b>1,290</b>
<b>Payment of Liabilities</b>		
Payment of Liabilities		
	6,35,490	
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>6,35,490</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>5,12,597</b>

TRUE COPY



Attested by me

TRUE COPY  
Compared with OriginalAdvocate A. K. Sinha, Notary  
Govt. of India

27 DEC 2024

Digitally signed by ANSUMAN DAS Date: 2024.12.28 11:32:25+05'30'110

*Suj*  
Secretary  
SABUJ SANGHA

Sibasankar Gini  
President  
Sabuj Sangha



## Schedule 47:

Kishalaya Sishu Sikha Niketan Programme	Amount (₹)	Amount (₹)
<b>Expenses from Give India</b>		
Annual Sports	13,860	13,860
Books For Students	50,000	50,000
Electricity Charges	4,000	4,000
Honorarium to Helper	15,000	15,000
Honorarium of Teacher	36,674	36,674
Maintenance - Office	944	944
Printing & Stationery	1,000	1,000
Maintenance - School Garden	46,412	46,412
Transportation Cost For Students	25,150	25,150
	<b>1,93,040</b>	<b>1,93,040</b>
<b>Staff Expenses</b>		
Honorarium of Principal	52,000	52,000
Honorarium of Accounts Officer	7500	7500
Honorarium of Teacher	93500	93500
Honorarium of Art & Crafts Teacher	3000	3000
Honorarium to Driver	18000	18000
Honorarium to Helper	57990	57990
	<b>2,31,990</b>	<b>2,31,990</b>
<b>Programme Expenses</b>		
Construction of Classroom	15,840	15,840
Saraswati Puja Expenditure	10,000	10,000
	<b>25,840</b>	<b>25,840</b>
<b>Other Expenses</b>		
Books For Students	50,000	50,000
Medicine Cost	3,685	3,685
Observation Day	800	800
Maintenance - School Garden	77,246	77,246
Electrical Expenses	19,727	19,727
Maintenance - Office	12,805	12,805
Newspaper & Periodicals	3,658	3,658
Printing & Stationery	2,336	2,336
Transportation Cost For Students	50,300	50,300
Travelling Expenses	7,661	7,661
Utensils for Kitchen	7,782	7,782
Reparing Cost of Building & Toilet	1,056	1,056
	<b>2,37,056</b>	<b>2,37,056</b>
<b>Payment of Liabilities</b>		
TDS	11	11
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>6,87,937</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>6,87,926</b>


TRUE COPY



Attested by me

A. K. Sinha, Notary  
Govt. of IndiaTRUE COPY  
Compared with Original

Advocate

  
Secretary  
SABUJ SANGHA

  
President  
Sabuj Sangha



ANSUMAN DAS

Digitally signed by ANSUMAN DAS

Date: 2024.12.28 11:35:51 +05'30'

Schedule 48:		Amount (₹)	Amount (₹)
<b>Digital Sakhi, Murshidabad Programme (L T F S)</b>			
<b>Direct Expenses</b>			
<b>Programme Management</b>			
<b>Project Team</b>			
Project Manager		6,04,144	6,04,144
Project Cluster Coordinator		14,26,954	14,26,954
Project MIS / Documentation Officer		2,86,696	2,86,696
Project Office Support Staff		1,50,000	1,50,000
Project Facilitation Support from CO		6,60,000	6,60,000
Project SPOC from Central Office		4,40,000	4,40,000
		<b>35,67,794</b>	<b>35,67,794</b>
<b>Digital Sakhi</b>			
Honorarium Including Incentives		47,20,093	47,20,093
Kits (One Time)		19,03,876	19,03,876
Tablet Connectivity		1,55,322	1,55,322
		<b>67,79,291</b>	<b>67,79,291</b>
<b>Project Office</b>			
Set Up Cost		2,00,237	2,00,237
Rent		3,30,000	3,30,000
Branding / Signages		65,728	65,728
Supplies/ Internet/ Water etc		78,420	78,420
		<b>6,74,385</b>	<b>6,74,385</b>
<b>Programme Interventions</b>			
<b>Project Launch</b>			
District Level Workshop		2,72,019	2,72,019
Cluster Level Workshop		1,35,525	1,35,525
		<b>4,07,544</b>	<b>4,07,544</b>
<b>Entry Level Activities</b>			
Entry Level Activities		7,26,654	7,26,654
		<b>7,26,654</b>	<b>7,26,654</b>
<b>Project Team Training Cost</b>			
Project Team Orientation & Training		61,747	61,747
Refresher Training of Project Team		4,25,227	4,25,227
		<b>4,86,974</b>	<b>4,86,974</b>
<b>Mobilization of Digital Sakhis</b>			
Identification, Selection, On Branding		84,000	84,000
Orientation Training of DS		5,47,531	5,47,531
		<b>6,31,531</b>	<b>6,31,531</b>
<b>Assessment of Studies/Technology/Innovation/Con</b>			
Baseline Study		4,72,000	4,72,000
Annual Assessment / Progress Report		36,968	36,968
Technology / Innovation / Convergence		74,089	74,089
		<b>5,83,057</b>	<b>5,83,057</b>
<b>Entrepreneurship Development Programme</b>			
Identification / Selection of Women Enterprises		70,735	70,735
EDP Training		15,89,909	15,89,909
		<b>16,60,644</b>	<b>16,60,644</b>

ANSUMAN DAS

TRUE COPY



Attested by me

A. K. Sinha, Notary  
Govt. of India

TRUE COPY

Compared with Original

Advocate

Digitally signed by ANSUMAN DAS  
Date: 2024.12.28 11:36:18 +05'30'

Secretary  
SABUJ SANGHA

27 DEC 2024

President  
SABUJ SANGHA



	Amount (₹)	Amount (₹)
<b>Information Education Communication</b>		
Wall Paintings	17,10,000	17,10,000
Workbooks for Communities	6,64,080	6,64,080
Module / Video Translations	1,00,000	1,00,000
Project Publicity / Documentation / Dissemination	5,70,400	5,70,400
Observation of National & International Days	1,51,780	1,51,780
	<b>31,96,260</b>	<b>31,96,260</b>
<b>Program Monitoring &amp; Evaluation</b>		
Software Application Charges	1,26,307	1,26,307
Central/Regional/State/Office Team Travel & Log	1,08,934	1,08,934
LTFS Field Monitoring	4,73,456	4,73,456
Monthly Meeting Cluster Level with DS	80,198	80,198
Monthly Meeting at Project Office with CI Coord	32,809	32,809
Pre-Project Operational Cost	90,641	90,641
	<b>9,12,345</b>	<b>9,12,345</b>
<b>Institutional Cost</b>		
Institutional Cost	13,73,832	13,73,832
	<b>13,73,832</b>	<b>13,73,832</b>
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>210,00,311</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>210,00,311</b>

Schedule 49:

Digital Sakhi, Purba Medinipur Programme (L T F S)	Amount (₹)	Amount (₹)
<b>Programme Expenses</b>		
<b>Programme Management</b>		
<b>Project Team</b>		
Project Coordinator	3,03,942	3,03,942
Project Cluster Coordinator	5,39,462	5,39,462
Project Facilitation Support from CO	6,60,300	6,60,300
	<b>15,03,704</b>	<b>15,03,704</b>
<b>Digital Sakhi</b>		
Honorarium Including Incentives	27,50,000	27,50,000
Tablet Connectivity	1,36,950	1,36,950
	<b>28,86,950</b>	<b>28,86,950</b>
<b>Project Office</b>		
Rent	3,30,000	3,30,000
Supplies/ Internet/ Water etc	56,448	56,448
	<b>3,86,448</b>	<b>3,86,448</b>
<b>Programme Interventions</b>		
<b>Project Launch</b>		
District Level Workshop	89,852	89,852
	<b>89,852</b>	<b>89,852</b>
<b>Refresher Training of Digital Sakhi</b>		
Training on Updated Module	1,61,225	1,61,225
	<b>1,61,225</b>	<b>1,61,225</b>
<b>Assessment of Studies/Technology/Innovation/Con</b>		
Annual Assessment / Progress Report	75,153	75,153
	<b>75,153</b>	<b>75,153</b>



Attested by me  
*(Signature)*  
**A. K. Sinha, Notary**  
**Govt. of India**  
**TRUE COPY**  
 Compared with Original  
*(Signature)*  
**Advocate**

*(Signature)*  
 Secretary  
 SARALI SANGHA

**27 DEC 2024**

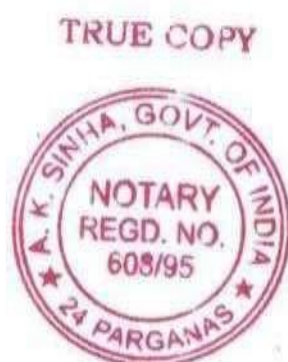
*(Signature)*  
 President  
 Sabuj Das






	Amount (₹)	Amount (₹)
<b>Entrepreneurship Development Programme</b>		
EDP Training - Refresher fro DS & WE	8,00,172	8,00,172
Setting Up of Micro Enterprises	14,03,680	14,03,680
	<b>22,03,852</b>	<b>22,03,852</b>
<b>Information Education Communication</b>		
Wall Paintings	5,05,400	5,05,400
Workbooks for Communities	3,61,080	3,61,080
Module / Video Translations	62,342	62,342
Observation of National & International Days	1,61,879	1,61,879
	<b>10,90,701</b>	<b>10,90,701</b>
<b>Program Monitoring &amp; Evaluation</b>		
Central/Regional/State/Office Team Travel & Log.	1,93,608	1,93,608
LTFS Field Monitoring	3,17,607	3,17,607
Monthly Meeting Custer Level with DS	43,910	43,910
Monthly Meeting at Project Office with CI Coord	19,200	19,200
	<b>5,74,325</b>	<b>5,74,325</b>
<b>Institutional Cost</b>		
Institutional Cost	6,28,037	6,28,037
	<b>6,28,037</b>	<b>6,28,037</b>
<b>TOTAL PAYMENTS:(Reflected in Receipts &amp; Payments Account)</b>	<b>96,00,247</b>	
<b>TOTAL EXPENDITURE: Reflected in .Income &amp; Expenditure Account)</b>		<b>96,00,247</b>

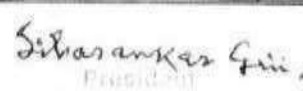
**Schedule 50:**

	Amount (₹)	Amount (₹)
<b>Mobile Medical Unit Programme (NRHM)</b>		
<b>Expenses for 6 MMUs - Activities</b>		
Postage	460	460
Car Hire	18,59,560	18,59,560
Machine & Lab Items	2,34,476	2,34,476
Maintenance & Repairs	47,086	47,086
Printing & Stationery	10,501	10,501
Office Rent	66,000	66,000
	<b>22,18,083</b>	<b>22,18,083</b>
<b>Expenses for 6 MMUs - Salary</b>		
Project Coordinator	1,56,000	1,56,000
Accounts Officer	35,603	35,603
Doctor	25,41,467	42,42,000
Nurse	9,09,500	9,09,500
Pathologist	8,77,500	8,77,500
Pharmacist	9,09,000	9,09,000
X Ray Technician	3,03,000	3,03,000
Cashier	60,000	60,000
Documentation Officer	11,500	11,500
	<b>58,03,570</b>	<b>75,04,103</b>
<b>Payment of Outstanding Liabilities</b>		
Vendors	1,930	
	<b>1,930</b>	
<b>TOTAL PAYMENTS:(Reflected in Receipts &amp; Payments Account)</b>	<b>80,23,583</b>	
<b>TOTAL EXPENDITURE: Reflected in .Income &amp; Expenditure Account)</b>		<b>97,22,186</b>



Attested by me  
  
 A. K. Sinha, Notary  
 Govt. of India  
 TRUE COPY  
 Compared with Original  
  
 Advocate

  
 Secretary  
 SABUJ SANGHA  
 27 DEC 2024

  
 President  
 Sabuj Sangha



ANSUMAN DAS

Digitally signed by ANSUMAN DAS  
 Date: 2024.12.28 11:37:13 +05'30'14

## Schedule 51:

Holistic Rural Development Project (HDFC Bank Ltd)	Amount (₹)	Amount (₹)
<b>Natural Resource Management</b>		
Construction of Rain Water Harvesting	9,98,323	9,98,323
Mangrove Plantation	6,18,000	6,18,000
Rain Water Harvesting for Irrigation	5,40,293	5,40,293
	<b>21,56,616</b>	<b>21,56,616</b>
<b>Skill Training &amp; Livelihood Management</b>		
Farmers' Day Celebration	1,50,000	1,50,000
Capacity Building of r Project Staff	92,000	92,000
Training of Farmers (Agri, farm & Non Farm Based)	2,25,000	2,25,000
Support for Bettlevine Cultivation	3,00,000	3,00,000
Preparation of Poultry Farming with Existing Skill	17,70,000	17,70,000
Agriculture Support for Vegetable /Rice Production	40,50,000	40,50,000
Strengthening ,Modernization of ARC	7,34,000	7,34,000
Pond Based Integrated Farming	30,00,000	30,00,000
Training of Entrepreneurship Development	2,10,000	2,10,000
Handholding Training for Operating Agro Equipment	1,02,000	1,02,000
Establishment of Tool Bank	4,75,000	4,75,000
Salary of Chief Executive Officer	95,806	95,806
Management of Marketing Training of Board Director	20,000	20,000
Salary of Cluster Coordinator	7,74,000	7,74,000
Salary of Accountant of FPC	85,871	85,871
Capex Cost - Infrastructure Development	72,500	72,500
Salary of Village Coordinator	19,80,000	19,80,000
Animal Health Camp	2,25,000	2,25,000
	<b>143,61,177</b>	<b>143,61,177</b>
<b>Promotion of Education</b>		
Smart School (High)	14,56,000	14,56,000
Smart School (Primary)	13,50,000	13,50,000
Model Promotion	2,25,000	2,25,000
Knowledge Enhancement of VDC Members	18,150	18,150
Formation of farmers' Producers Organization	50,000	50,000
Providing Sports Materials for Physical Fitness	47,350	47,350
	<b>31,46,500</b>	<b>31,46,500</b>
<b>Healthcare &amp; Hygiene</b>		
Capacity Building of Water User Committee	1,18,033	1,18,033
Installation of Hand Pump with Raised Platform	12,00,000	12,00,000
Menstrual Hygiene Awareness	81,749	81,749
Village Health Camp	3,14,218	3,14,218
	<b>17,14,000</b>	<b>17,14,000</b>
<b>Human Resource Cost</b>		
Project Director/Executive Director	2,83,800	2,83,800
Project Manager	5,80,500	5,80,500
Thematic Expert	10,32,000	10,32,000
Accountant	5,16,000	5,16,000
MIS & Documentation Officer	4,51,500	4,51,500
Civil Engineer (NRM)	4,73,000	4,73,000
	<b>33,36,800</b>	<b>33,36,800</b>
<b>Admin Cost</b>		
Local Conveyance & Travel	1,94,400	1,94,400
Monitoring Visit- Donor / Executive Director	1,00,000	1,00,000
Office Rent,Electricity,Internet & Sanitation	1,98,000	1,98,000
Documentation & Stationeries	76,000	76,000
Monthly Review & Planning Meeting	48,000	48,000
	<b>6,16,400</b>	<b>6,16,400</b>

TRUE COPY



Attested by me

*(Signature)*  
A. K. Sinha, Notary  
Govt. of India

TRUE COPY  
Compared with Original

Advocate

*(Signature)*  
Secretary  
SABUJ SANGHA

27 DEC 2024

ANSUMANDAS

*(Signature)*  
President  
Sabuj Sangha




	Amount (₹)	Amount (₹)
<b>NGO Management Cost</b>		
Management Cost	14,86,503	14,86,503
	<b>14,86,503</b>	<b>14,86,503</b>
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>268,17,996</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>268,17,996</b>

**Schedule 52:**

	Amount (₹)	Amount (₹)
<b>Underprivileged Children in Edu. (Natun Alo) Prog. (Tech Mahindra)</b>		
<b>Direct Expenses</b>		
Honorarium of Teacher	1,00,500	1,00,500
Special Educator	36,000	36,000
School Uniform	5,000	5,000
Annual Meet	10,530	10,530
Stationery	1,52,030	1,52,030
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>1,52,030</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>1,52,030</b>

**Schedule 53:**

	Amount (₹)	Amount (₹)
<b>Nayantara (Kanailal Raha Foundation) Programme</b>		
<b>Program Expense</b>		
Text Books	30,000	30,000
Health & Hygiene Support	15,040	15,040
Capacity Building of Kishori Vahini	17,313	17,313
Mother & Stakeholder Meeting	316	316
Remuneration of Community Mobilizer	24,000	24,000
Tuition Fees	93,058	93,058
Travelling Expenses	3,566	3,566
	<b>1,83,293</b>	<b>1,83,293</b>
<b>Administrative</b>		
Travelling for Senior Management	2,618	2,618
Printing & Stationery	3,250	3,250
Electricity Charges	4,000	4,000
Office Maintenance	5,100	5,100
Telephone & Internet	1,700	1,700
	<b>16,668</b>	<b>16,668</b>
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>1,99,961</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>1,99,961</b>

  
Secretary  
SABUJ SANGHA

27 DEC 2024  
Sibasaman Das  
President of  
Sabuj Sangha



ANSUMANDAS

Digitally signed by ANSUMAN DAS Date: 2024.12.28 11:39:01 +05'30' 116

## Schedule 54:

	Amount (₹)	Amount (₹)
<b>Holistic Rural Development Project (Contribution)</b>		
<b>Natural Resource Management</b>		
Renovation of Rainwater Harvesting Structure	7,07,032	7,07,032
Mangrove Plantation	3,06,520	3,06,520
Rainwater Harvesting Structure for Irrigation	4,02,450	4,02,450
	<b>14,16,002</b>	<b>14,16,002</b>
<b>Skill Training &amp; Livelihood Training Enhancement</b>		
Pond Based Integrated Farming	12,12,455	12,12,455
Agricultural Support for Vegetable/Rice Production	15,44,547	15,44,547
Preparation of Poultry Farming to Existing Skill	2,38,603	2,38,603
Support for Betelvine Cultivation	86,050	86,050
	<b>30,81,655</b>	<b>30,81,655</b>
<b>Promotion of Education</b>		
Smart School (High)	1,32,500	1,32,500
Smart School (Primary)	24,855	24,855
	<b>1,57,355</b>	<b>1,57,355</b>
<b>Healthcare &amp; Hygiene</b>		
Capacity Building of Water User Committee	32,000	32,000
Installation of Handpump with Raised Platform	1,79,200	1,79,200
	<b>2,11,200</b>	<b>2,11,200</b>
<b>TOTAL PAYMENTS: (Reflected in Receipts &amp; Payments Account)</b>	<b>48,66,212</b>	
<b>TOTAL EXPENDITURE: (Reflected in Income &amp; Expenditure Account)</b>		<b>48,66,212</b>

## Schedule 55:

## Administrative Expenses - General

	Amount (₹)	Amount (₹)
<b>(i) FC-General</b>		
<b>(i) Administrative Expenses :</b>		
Bank Charges	22,414	22,414
Contingency	1,14,217	1,14,217
Electric Charges	17,498	17,498
Hon Staff AD	31,270	31,270
Repairs & Maintenance	7,573	7,573
Office Expenses	13,650	13,650
Telephone/Internet Charges	26,330	26,330
Travelling Cost	61,600	61,600
	<b>2,94,552</b>	<b>2,94,552</b>
<b>ARC Maintenance Cost</b>		
ARC Parttime Staff	37,500	37,500
	<b>37,500</b>	<b>37,500</b>
<b>Fund Raising Cost</b>		
Registration Fees	8,000	8,000
Website Maintenance Expenses	9,740	9,740
	<b>17,740</b>	<b>17,740</b>
<b>Payment of Listing</b>		
P.Tax	150	150
	<b>150</b>	<b>150</b>
<b>TOTAL PAYMENTS: (i) (Reflected in Receipts &amp; Payments Account)</b>	<b>3,49,942</b>	
<b>TOTAL EXPENDITURE: (i): (Part of Income &amp; Expenditure Account)</b>		<b>3,49,792</b>

TRUE COPY



Attested by me

TRUE COPY  
Compared with Original

*[Signature]*  
A. K. Sinha, Notary  
Govt. of India  
Advocate

*[Signature]*  
Secretary & Director  
Sahuj Sangha

27 DEC 2024  
*[Signature]*  
Sibasankar Giri,  
President  
Sahuj Sangha

ANSUMAN DAS

Digitally signed by ANSUMAN DAS  
Date: 2024.12.28 11:39:29 +05'30'17

(ii) NFC-General	Amount (₹)	Amount (₹)
<b>Non - Recurring Expenses:</b>		
Tally Software	26,285	
	<b>26,285</b>	
<b>Other costs</b>		
Consultancy Fees	1,05,991	1,05,991
Advertisement Cost	2,655	2,655
Audit Fees	8,300	8,300
Car Hire Charges	2015	2015
Contingency	44,044	44,044
Environment Day Celebration	2,943	2,943
Expenses for Inauguration (ONGC)	17,196	17,196
Internal Audit (FRDP) Expenses	3,185	3,185
Fuel Cost	3,362	3,362
Guest Refreshment	2,707	2,707
Maintenance of Car	7,750	7,750
Maintenance of Computer	2,849	2,849
Meeting Expenses	8,098	8,098
Newspaper & Periodicals	3,796	3,796
Office Expenses	15,221	15,221
Fund Transfer /Utilized from Balaji Sahab Ambedkar Project	128	128
Fund Transfer /Utilized from NCLP(NR)Project	13,264	-
Registration Fees (CFGWS)	30,000	20,000
Repairs & Maintenance	8,735	8,735
Staff Payment (SAG KP)	2,94,000	2,94,000
Stationery	923	923
Student Stipend	30,000	30,000
	<b>5,97,162</b>	<b>5,83,898</b>
<b>Sponsorship Programme</b>		
Donor Visit	2,60,110	2,60,110
Srijanta Bera	60,000	60,000
Rajashree Subarna, Dipsiltha	12,000	12,000
	<b>3,32,110</b>	<b>3,32,110</b>
<b>General Costs</b>		
Contribution of DS Program	558	558
Contribution of Solar Panel Program	260	260
Bank Charges	6,643	6,643
Foundation Day Expenses	31,216	31,216
	<b>38,677</b>	<b>38,677</b>
<b>Institutional Expenses</b>		
Consultancy Fees	3,23,807	3,23,807
Fund Raising Expenses	1,50,149	1,50,149
Hon. To Staff	3,76,770	3,76,770
Hon. To NCLP Staff	49,870	49,870
Repairs & Maintenance - Computers	22,376	22,376
CSR Registration	41,900	41,900
Documentation	19,025	19,025
Electric Charges	84,810	84,810
Gifts	73,300	73,300
Guest Refreshment	8,094	8,094
Legal Expenses	1,000	1,000
Postage	14,415	14,415
Office Tea, Tiffin & Other Expenses	2,000	2,000

TRUE COPY



Attested by me

A. K. Sinha, Notary  
Govt. of IndiaTRUE COPY  
Compared with Original

Advocate

*Sib*  
Secretary & Director  
Sahaj Sangha

ANSUMAN DAS

27 DEC 2024  
Sibansankar Giri  
President  
Sahaj Sangha

Digitally signed by ANSUMAN  
DAS

Date: 2024.12.28 11:40:06 +05'30'

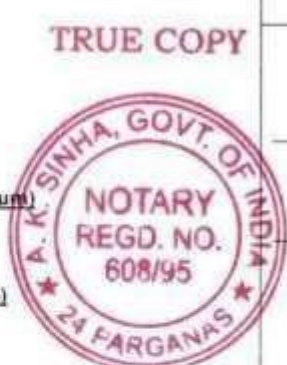
	Amount (₹)	Amount (₹)
Transportation Cost	15,000	15,000
Upgradation of Office Building	8,534	8,534
Office Expenses	54,479	54,479
Unnayan Patrika	68,000	68,000
Upgradation of Office	1,08,600	1,08,600
Write Off of Investments	-	5,91,027
V O Grading Fees (Crisil)	5,31,000	5,31,000
Travelling	1,23,241	1,23,241
Telephone & Internet	29,363	29,363
	<b>21,05,733</b>	<b>26,96,760</b>
<b>Staff Salary</b>		
Teachers	9,750	9,750
Wash Coordinator	9,500	9,500
Program Officer - North Bengal	19,000	19,000
Salary SBCC	45,000	45,000
Accounts Officer	1,26,971	1,26,971
Regional Manager	7,650	7,650
Director	45,500	45,500
Supervisor	10,000	10,000
Childline Staff	2,45,789	2,45,789
Documentation Officer	9,063	9,063
Doctors' Fees	9,734	9,734
Driver	20,700	20,700
Education Expert	500	500
Livelihood Coordinator	59,479	59,479
SSSS Staff	69,152	69,151
	<b>6,87,788</b>	<b>6,87,787</b>
<b>TOTAL PAYMENTS: (ii) (Reflected in Receipts &amp; Payments Account)</b>	<b>37,87,755</b>	
<b>TOTAL EXPENDITURE: (ii) : (Part of Income &amp; Expenditure Account)</b>		<b>43,39,232</b>

ANSUMAN DAS

Schedule 55:

Project Expenses - General

(i)FC-General	Amount (₹)	Amount (₹)
<b>(ii) Project Expenses:</b>		
<b>Pond Base Integrated Prog. (IndienHilfe)</b>		
Excavation of Pond	75,525	75,525
	<b>75,525</b>	<b>75,525</b>
<b>Health Support Programme (Heanseatic India Forum)</b>		
Medical Equipment & Materials	54,452	54,452
	<b>54,452</b>	<b>54,452</b>
<b>Sponsorship Programme (Heanseatic India Forum)</b>		
Mouli Mondal	1,00,000	1,00,000
Dipshikha Sasmal	44,000	44,000
Rajashree Das	44,000	44,000
Suparna Mondal	44,000	44,000
	<b>2,32,000</b>	<b>2,32,000</b>
<b>Sponsorship Programme (IndienHilfe)</b>		
Dipshikha Pradhan	39,000	39,000
Rinki Patra	39,000	39,000
	<b>78,000</b>	<b>78,000</b>
<b>TOTAL PAYMENTS: (i) (Reflected in Receipts &amp; Payments Account)</b>	<b>4,39,977</b>	
<b>TOTAL EXPENDITURE: (i) (Reflected in Income &amp; Expenditure Account)</b>		<b>4,39,977</b>



TRUE COPY  
Compared with Original  
AA  
Advocate  
27 DEC 2024

Attested by me  
*[Signature]*  
A. K. Sinha, Notary  
Govt. of India

Digitally signed by ANSUMAN DAS  
Date: 2024.12.28 11:40:39 +05'30'

*[Signature]*  
Secretary  
SABU SANGHA

*[Signature]*  
President  
Sabuj Sangha



	Amount (₹)	Amount (₹)
<b>(ii) NFC-General</b>		
<b>Computer Training Programme (IBM)</b>		
Administrative Expenses for NGOs	11,033	11,033
Bags	18,800	18,800
Lunch	1,16,838	1,16,838
Printing & Stationery	2,534	2,534
Prize	4,240	4,240
Supervision Cost	7,000	7,000
Travel Expenses/Transportation Costs	1,02,030	1,02,030
	<b>2,62,475</b>	<b>2,62,475</b>
<b>Indradhanus Programme ( THE Global Hund Foundation )</b>		
Hon to Supervisor	1,83,500	1,83,500
Program Expenses	34,850	34,850
Transportation Cost	14,930	14,930
Travelling Cost	8,795	8,795
	<b>2,42,075</b>	<b>2,42,075</b>
<b>Integrated Programme</b>		
Consultant	71,000	71,000
Electric Charges	290	290
Hon to ARC Staff	8,500	8,500
Internet Charges	33,239	33,239
Travelling Cost	327	327
	<b>1,13,356</b>	<b>1,13,356</b>
<b>Swacheta Seva Program (ONGC)</b>		
Admin Cost	25,115	25,115
Banner	5,000	5,000
Bleaching Powder	3,300	3,300
Broom with Sticks	15,000	15,000
Cap	75,000	75,000
Dustbin - Dry Waste	1,00,000	1,00,000
Dustbin - Liquid Waste	1,00,000	1,00,000
Dust Pan	6,000	6,000
Garbage Bags	600	600
Gloves	12,500	12,500
Mask	500	500
Placard	18,600	18,600
Refreshment Cost	60,000	60,000
T Shirt	3,00,000	3,00,000
	<b>7,21,615</b>	<b>7,21,615</b>
<b>TOTAL PAYMENTS: (ii) (Reflected in Receipts &amp; Payments Account)</b>	<b>13,39,521</b>	
<b>TOTAL EXPENDITURE: (ii) : (Part of Income &amp; Expenditure Account)</b>		<b>13,39,521</b>

ANSUMAN DAS

TRUE COPY



TRUE COPY  
Compared with Original

Advocate

Attested by me

A. K. Sinha, Notary  
Govt. of India

27 DEC 2024

Digitally signed by ANSUMAN DAS

Date: 2024.12.28 11:41:07 +05'13 02'0

*Ansuman Das*  
Secretary  
SABUJ SANGHA

*Sibasankar Ghosh*  
President  
SABUJ SANGHA



**SABUJ SANGHA**

**YEAR – 2023– 2024**

**(A) SIGNIFICANT ACCOUNTING POLICIES**

**(i) Basis of Accounting**

The financial statements have been drawn up under the historical cost convention and the accrual basis of accounting has been followed.

**(ii) Fixed Assets**

Fixed assets are stated at cost of acquisition including taxes, duties, freight and other incidental expenses relating to acquisition and installation.

**(iii) Depreciation**

Depreciation is charged on the written down value method as per rates and provisions of The Income Tax Act. The rates for individual assets considered have been stated in the relevant Schedule.

**(iv) Investment**

Comprises of Fixed Deposits with scheduled banks only and are stated at costs and interest received ( Net of TDS).These are held for periods exceeding 12 months.

**(v) Foreign Currency**

Foreign Currency transactions are recorded at the rates existing and allowed by the FCRA bank at the date on which the inward transactions take place. No payments in foreign currencies are made. Exchange rate fluctuations are normally never encountered.

**(vi) Income Recognition**

Income is generally recognized when received. This covers donation, contributions and collection from the community ; participatory community contribution for use of facilities as per grant norms ;interest from bank and other miscellaneous receipts. Grants for various projects, both Foreign Contribution and Non Foreign Contribution , are recognized only when such grants are received as per norms and conditions of such grants. However in case of project grants , recognition on the basis of receivable is also made when there is absolute certainty of such grants being received as per terms and conditions of project grants.

TRUE COPY  
Compared with Original

Advocate



*(Signature)*  
(Biswajit Karmakar-Partner)  
Membership No. 305881

*(Signature)*  
Secretary  
SABUJ SANGHA

Attested by me.  
*(Signature)*  
A. K. Sinha, Notary  
Govt. of India

*(Signature)*  
Sivasankar Sori

ANSUMAN DAS  
27 DEC 2024

Digitally signed by ANSUMAN  
DAS

Date: 2024.12.28 11:42:01 +05'30'

**(B) NOTES TO ACCOUNTS**

**(i) Expression of amounts:**

Amounts have been expressed in rupees and paise ignored. For this minor adjustments have been made in very few cases while expressing such figures.

**(ii) Project Fund (credit balance):**

Fund balances of various projects remaining unutilized at the end of the financial year are accumulated under Project Fund. These are derived by deducting utilizations from receipts during the year (unutilized balances, if any, at the beginning are also considered). In effect, project balances are represented by accumulations of advances made with closing cash and bank balances of projects. Further, advances made are adjusted. In case where separate project community contributions have been made, these have been shown separately and their balances revealed likewise.

**(iii) Project Fund (debit balance):**

ANSUMAN DAS

Grants, which are absolutely certain of being released but have not been so received during the year, are shown under this head. This occurs when project funds are released in installments and a part of such funds for the current year remain to be received even though expenditure have been incurred. Such a situation arise when utilization exceeds receipts (including balances at the beginning, if any). No uncertainty exists relating to receipt of such grant funds. Such balances are represented through separate schedule to the Balance Sheet.

**(iv) Assets Verification:**

Other than for assets procured during the year, fixed assets have not been physically verified during the current year also.

**TRUE COPY**

**TRUE COPY**  
Compared with Original

Advocate



*(Signature)*  
(Biswajit Karmakar-Partner)  
Membership No. 305881

*(Signature)*  
Secretary  
SABUJ SANGHA

Attested by me. *(Signature)* Sibaranjan Gini.

*(Signature)*  
A. K. Sinha, Notary  
Govt. of India

President  
Sabuj Sangha

Digitally signed by ANSUMAN DAS

Date: 2024.12.28 11:42:49 +10 52' 320'

27 DEC 2024

**(v) Project expenses :**

Payments or expenses of individual projects have been shown separately for each project under approved line items .Depreciation of assets acquired from projects are charged to General fund.

**(vi) Administrative expenses:**

Expenses of administrative office like car upkeep, travel, electricity and maintenance, printing & stationery, telephone and communication are shown under this head.

**(vii) Treatment of Project wise Income and Expenditure in Accounts:**

During preparation of income and expenditure of projects, project funds actually utilized during the year have been taken into account under income. That part of project funds that have been utilized for acquiring of fixed assets, have been considered as application also and transferred to General fund. Balances remaining unutilized are carried forward as project funds.

**(viii) Adjustment of Project Fund Balances and Advances:**

Deficit Project fund balances that are not expected to be recovered and also completed projects with certain fund balances ( all liabilities have been fully met) have all been fully adjusted with General Fund.

**(ix) Advances/loans with Sabuj PTTI, Sabuj B.ED College:**

Such loans / advances have been made/taken during the year under review. The year end balances have been fully reconciled and confirmed.

**(x) Grant in Kind:**

During the year under review , Medical equipments amounting to Rs. 17,05,000 have been received from Give India Foundation. This has been reflected in accounts separately.

Place : Kolkata-700029

Dated:25<sup>th</sup> July,2024

**TRUE COPY**

For DBK ASSOCIATES  
Chartered Accountants  
FRN: 32817E

(Biswajit Karmakar-Partner)  
Membership No. 305881

UDIN: 24305881BKBQRH4055

**TRUE COPY**  
Compared with Original  
Advocate



Secretary  
SABUJ SANGHA

Attested by me  
A. K. Sinha, Notary  
Govt. of India

Sibusankar Guin  
President  
SABUJ SANGHA

ANSUMAN DAS

27 DEC 2024

**SABUJ SANGHA Nandakumarpur**

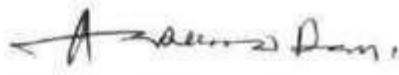
**Audited Statement of Accounts  
2022-2023**


**Audit Report  
Balance Sheet  
Income and Expenditure Account  
Receipts and Payments Account**

**DBK ASSOCIATES**

Chartered Accountants  
3, Bompass Road, 2<sup>nd</sup> Floor,  
Kolkata -700029, West Bengal

124

  
Secretary & Director.  
Sabuj Sangha

  
President  
Sabuj Sangha



# DBK ASSOCIATES

Chartered Accountants

Kolkata: 3, Bompas Road, 2nd Floor, Kolkata – 700 029

Guwahati: C/o, Arun Chandra Nath, 33, Pub Sarania,

Hill Side Road, P.O. – Ulubari, P.S. – Chandmari, Guwahati – 781 007

Ranchi: C/o, Ashok Transport Agency (P) Ltd., Bano Manzil Road,

Garikhana Chowk, Ranchi – 834 001

## INDEPENDENT AUDITORS' REPORT

To  
The Secretary, SABUJ SANGHA Nandakumarpur

### Reports on the Standalone Financial Statements

We have audited the accompanying standalone financial statements of **SABUJ SANGHA Nandakumarpur** under the Consolidated (Foreign and Non Foreign Contribution) section which comprise the Balance Sheet as at 31<sup>st</sup> March 2023 along with the statement of Income & Expenditure and the statement of Receipts & Payments for the year ended as on 31<sup>st</sup> March 2023.

### Management's Responsibility for the standalone financial statements

The management is responsible for the preparation of these financial statements that give a true and fair view of the financial position, financial performance and cash flows of the society in accordance with the accounting standards issued by the Institute of Chartered Accountants of India, to the extent applicable to a Not-for-Profit Organization. This responsibility includes the design, implementation and maintenance of internal control relevant to the preparation and presentation of the financial statements that give a true and fair view and free from material misstatement, whether due to fraud or error.

### Auditors' Responsibility

Our responsibility is to express an opinion on these standalone financial statements based on our audit.

We conducted our audit in accordance with the Standards on Auditing issued by the Institute of Chartered Accountants of India. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An Audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend upon the auditor's judgment, including the assessment of the risks of the material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the society's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of the accounting estimates made by the management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the standalone financial statements.



  
(Biswajit Karmakar-Partner)  
Membership No. 305881

Cont--2

### Office Contact Details

✉ biswajit.dbk@gmail.com | dbkassociated@gmail.com

☎ 033-22840227, +91 9836582350



# DBK ASSOCIATES

Chartered Accountants

Kolkata: 3, Bompas Road, 2nd Floor, Kolkata – 700 029  
Guwahati: C/o, Arun Chandra Nath, 33, Pub Sarania,  
Hill Side Road, P.O. – Ulubari, P.S. – Chandmari, Guwahati – 781 007  
Ranchi: C/o, Ashok Transport Agency (P) Ltd., Bano Manzil Road,  
Garikhana Chowk, Ranchi – 834 001

// 2 //

## Opinion

In our opinion and to the best of our information and according to the explanations given to us, the standalone financial statements under the Consolidated (Foreign and Non Foreign Contribution) section give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the Management as at 31<sup>st</sup> March, 2023 and its Income & Expenditure and Receipts & Payments for the year ended on that date.

## Report on Other Legal and Regulatory Requirements

As required by the Management, we report that :

We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.

In our opinion proper books of accounts as required by Management have been kept at Registered Office so far as it appears from our examination of those books.

The Balance Sheet, the Statement of Income & Expenditure and Receipts & Payments dealt with by this Reports are in agreement with the books of account.

- (1) in the case of the Balance Sheet, of the state of affairs of the organization as at 31<sup>st</sup> March, 2023;
- (2) in the case of the Income & Expenditure Account, of the surplus of income over expenditure of the organization for the year ended on that date ;
- (3) in the case of the Receipts & Payments Account, of the receipts and payments of the organization during the year ended on that date.

Signed in terms of our Report of even date .

Place : Kolkata- 700029  
Dated: 17<sup>th</sup> August 2023

126

For DBK ASSOCIATES  
Chartered Accountants  
FRN: 322817E



(Biswajit Karmakar-Partner)  
Membership No. 305881

UDIN : 23305881BGTA AV4371

## Office Contact Details

✉ biswajit.dbk@gmail.com | dbkassociated@gmail.com

☎ 033-22840227, +91 9836582350

**SABUJ SANGHA Nandakumarpur**

Vill &amp; P.O- Nandakumarpur

Dist - South 24 Parganas

Pin-743349

**Balance Sheet-(Foreign Contribution & Non Foreign Contribution) of Sabuj Sangha  
as at 31st March,2023.**

<b>LIABILITIES:</b>	<b>Sch.No.</b>	<b>FC Section</b>	<b>NFC Section</b>	<b>FC + NFC Section</b>
		Amount (₹)	Amount (₹)	Amount (₹)
<b>FUND BALANCES:</b>				
Unrestricted (General) Fund	1	91,87,858	156,73,665	248,61,523
Other Funds	2	250	12,281	12,531
Restricted (Project) Fund	3	29,87,432	(94,64,960)	(64,77,528)
<b>CURRENT LIABILITIES</b>				
Advances	4	-	27,97,640	27,97,640
Liabilities & Provisions	5	1,12,564	58,85,214	59,97,778
<b>TOTAL ::</b>		<b>122,88,104</b>	<b>149,03,840</b>	<b>271,91,944</b>
<b>ASSETS:</b>				
<b>NON CURRENT ASSETS</b>				
Fixed Assets	6	85,61,414	105,73,964	191,35,378
Investments	7	-	21,06,645	21,06,645
<b>CURRENT ASSETS</b>				
Advances (Recoverable)	8	-	2,570	2,570
Others	9	-	5,77,263	5,77,263
<b>Cash &amp; Bank :</b>				
Cash in hand (as certified by management)	10	2	26,805	26,807
Bank Balances :	11	37,26,688	16,16,593	53,43,281
<b>TOTAL ::</b>		<b>122,88,104</b>	<b>149,03,840</b>	<b>271,91,944</b>

Signed in terms of our report of even date

127

for **DBK ASSOCIATES**  
Chartered Accountants

Date : 17th August 2023

Place : Kolkata-700029



*(Signature)*  
(Biswaji Karmakar-Partner)  
Membership No. 305881

UDIN: 23305881BGTAAY4371

*(Signature)*  
Secretary & Director,  
Sabuj Sangha



*(Signature)*  
President  
Sabuj Sangha

**SABUJ SANGHA Nandakumapur**

Vill &amp; P.O- Nandakumarpur

Dist - South 24 Parganas

Pin-743349

**Income & Expenditure Account- (Foreign Contribution & Non Foreign Contribution) Section of Sabuj Sangha  
for the year from 1st April,2022 to 31st March,2023.**

INCOME:	Sch. No.	FC Section	NFC Section	FC + NFC Section
		Amount (₹)	Amount (₹)	Amount (₹)
<b>Grant Utilized for Project Revenue Expenses</b>	15 B			
Foreign Contribution		94,36,024	-	94,36,024
Non Foreign Contribution		-	1092,30,202	1092,30,202
<b>General Income</b>				
Bank Interest		79,617	1,34,006	2,13,623
Interest on F.D. with banks			17,574	17,574
Other Income	16A	10,92,926		10,92,926
Other Income	16B		91,31,687	91,31,687
Income of Community Health Prog ( Swarnalata Sabuj Seva Sadan )	17	-	33,93,680	33,93,680
<b>Deficit</b> : of Income over Expenditure transferred to Unrestricted (General) Fund		17,58,468	-	17,58,468
<b>TOTAL INCOME ::</b>		<b>123,67,035</b>	<b>1219,07,149</b>	<b>1342,74,184</b>
<b>EXPENDITURE:</b>				
<b>FC Projects:</b>				
Sunderbans German Bakery Project (Hanseatic India Forum)	18	1,145		
Community Health Programme (Rural India Supporting Trust)	19	-		
Help A Mother In Remote Island Programme (Give India)	20	35,639		
Model School of KSSN Programme (Asha For Education)	21	5,45,455		
Community Health Programme (Global Giving Foundation)	22	51		
Sundari Resilience Programme (IndienHilfe)	23	81,560		
Nabadiganta Programme ( Asha for Education )	24	12,76,000		
Nayantara Programme (A4E and Ramkrishna Foundation)	25	10,45,856		
Responding to Covid 19 Programme(Save the Children Fund)	26	-		
Fruitful Schooling Programme (Stichting Aid Eindhoven)	27	2,24,687		
Residential School for Prevention of Child Labour Programme (Give India )	28	42,614		
Nayantara Project (IndienHilfe)	29	3,15,193		
Model School of KSSN Programme (Global Fund For Children )	30	11,92,770		
Covid & Education Programme (Ishan Kusum Paul Foundation )	31	2,02,329		
Goat Project (IndienHilfe)	32	2,32,196		
Pupil Feeding & Renovation Programme (IndienHilfe)	33	9,14,575		
Natun Alo Programme (Asha For Education)	34	19,55,648		
Priti Sagar Project (IndienHilfe)	35	6,62,724		
Health Support Programme ( Hanseatic India Forum)	36	7,07,633		
			128	
<b>Balance C/F</b>		<b>94,36,075</b>	<b>-</b>	<b>94,36,075</b>



*(Signature)*  
 (Biswajit Karmakar-Partner)  
 Membership No. 305881

Cont---- 2

*(Signature)*  
 Secretary & Director.  
 Sabuj Sangha



*(Signature)*  
 President  
 Sabuj Sangha

**Income & Expenditure Account- (Foreign Contribution & Non Foreign Contribution) Section of Sabuj Sangha  
for the year from 1st April,2022 to 31st March,2023.**

		Amount (₹)	Amount (₹)	Amount (₹)
<b>Balance B/F</b>		<b>94,36,075</b>	<b>-</b>	<b>94,36,075</b>
<b>NFC Projects:</b>				
Gram Seva Project (SBI Foundation)	37		53,19,445	
Underprivileged Children in Education Programme (Tech Mahindra)	38		2,26,000	
Sanjeevani Project (SBI Foundation)	39		29,34,307	
Smart School Project (HDFC Bank Ltd )	40		190,07,236	
National Child Labour (Non Residential) Project (W.B. Govt)	41		1,03,355	
National Child Labour ( Residential) Project (W.B. Govt)	42		57,218	
Niramoy Programme (Wipro Cares )	43		65,69,571	
Community Health Prog (Swarnaata Sabuj Seva Sadan )	44		25,47,549	
Educate A Child at our Coaching Centre Programme (Give India )	45		68,874	
Child Line Project Under " Mission Vatsalya Scheme "(CIF)	46		12,42,663	
Kishalaya Sishu Sikha Niketan Programme	47		1,78,113	
Digital Sakhi, West Bengal Programme (L T F S)	48		473,91,912	
Mobile Medical Unit Programme ( NRHM)	49		63,36,291	
Holistic Rural Development Project ( HDFC Bank Ltd)	50		200,03,375	<b>1119,85,909</b>
Administrative Expenses - General	51	12,71,382	58,70,530	<b>71,41,912</b>
Project Expenses - General	52	4,61,961	71,736	<b>5,33,697</b>
<b>Depreciation on Assets</b>	6	11,97,617	19,01,543	<b>30,99,160</b>
<b>Surplus</b> : of Income over Expenditure transferred to Unrestricted (General) Fund.			20,77,431	<b>20,77,431</b>
<b>TOTAL EXPENDITURE ::</b>		<b>123,67,035</b>	<b>1219,07,149</b>	<b>1342,74,184</b>

Signed in terms of our report of even date

for DBK ASSOCIATES  
Chartered Accountants



*(Signature)*  
( Biswajit Karmakar-Partner )  
Membership No. 305881  
UDIN: 28305881BGTA AV4371

Date : 17th August 2023

Place : Kolkata-700029

129

*(Signature)*  
Secretary & Director,  
Sabuj Sangha



*(Signature)*  
President  
Sabuj Sangha

**SABUJ SANGHA Nandakumarpur**

Vill & P.O- Nandakumarpur

Dist - South 24 Parganas

Pin-743349

**Receipts & Payments Account (Foreign Contribution & Non Foreign Contribution) Section of Sabuj Sangha  
for the year from 1st April,2022 to 31st March,2023.**

RECEIPTS:	Sch. No.	FC Section	NFC Section	FC + NFC Section
		Amount (₹)	Amount (₹)	Amount (₹)
<b>Opening Balance:</b>				
Cash in hand	12	2	26,043	26,045
Cash at Bank :	13	53,32,477	30,75,219	84,07,696
Advances Received	14 A		75,000	75,000
<b>Grant For Projects:</b>	15 A			
Foreign Contribution		149,74,927	-	149,74,927
Non Foreign Contribution		-	1047,08,392	1047,08,392
<b>General Receipts</b>				
Bank Interest		79,617	1,34,006	2,13,623
Donations	16A	10,92,926	-	10,92,926
Others	16B	-	88,54,988	88,54,988
Receipts of Community Health Project ( SSSS)	17		20,13,037	20,13,037
<b>TOTAL RECEIPTS ::</b>		<b>214,79,949</b>	<b>1188,86,685</b>	<b>1403,66,634</b>
<b>PAYMENTS:</b>				
<b>FC Projects:</b>				
<b>Projects</b>				
Sunderbans German Bakery Project (Hanseatic India Forum)	18	1,145		
Community Health Programme (Rural India Supporting Trust)	19	15,49,596		
Help A Mother In Remote Island Programme (Give India)	20	35,639		
Model School of KSSN Programme (Asha For Education)	21	5,45,455		
Community Health Programme (Global Giving Foundation)	22	51		
Sundari Resilience Programme (IndienHilfe)	23	81,560		
Nabadiganta Programme (Asha for Education )	24	12,77,288		
Nayantara Programme (A4E and Ramkrishna Foundation)	25	10,45,856		
Responding to Covid 19 Programme(Save the Children Fund)	26	48,10,931		
Fruitful Schooling Programme (Stichting Aid Eindhoven)	27	2,24,687		
Residential School for Prevention of Child Labour Programme (Give India )	28	42,614		
Nayantara Project (IndienHilfe)	29	3,15,193		
Model School of KSSN Programme (Global Fund For Children )	30	11,92,770		
Covid & Education Programme (Ishan Kusum Paul Foundation )	31	2,09,557		
Goat Project (IndienHilfe)	32	2,32,196		
Pupil Feeding & Renovation Programme (IndienHilfe)	33	11,29,523		
Natur Alo Programme (Asha For Education)	34	19,55,648		
Priti Sagar Project (IndienHilfe)	35	6,62,724		
Health Support Programme ( Hanseatic India Forum)	36	7,07,633		
<b>Balance C/F</b>		<b>160,20,066</b>	<b>130</b>	<b>160,20,066</b>



[Biswajit Karmakar-Partner]  
Membership No. 305881

Cont.... 2

*Azams Dan.*  
Secretary & Director,  
Sabuj Sangha



*Sibasankar Ghil.*  
President  
Sabuj Sangha

**Receipts & Payments Account (Foreign Contribution & Non Foreign Contribution) Section of Sabuj Sangha  
for the year from 1st April,2022 to 31st March,2023.**

	Sch. No.	Amount (₹)	Amount (₹)	Amount (₹)
<b>Balance B/F</b>		<b>160,20,066</b>		<b>160,20,066</b>
<b>NFC Projects:</b>				
Gram Seva Project (SBI Foundation)	37		53,19,445	
Underprivileged Children in Education Programme (Tech Mahindra)	38		2,26,000	
Sanjeevani Project (SBI Foundation)	39		29,34,307	
Smart School Project (HDFC Bank Ltd)	40		190,07,236	
National Child Labour (Non Residential) Project (W.B. Govt)	41		1,03,355	
National Child Labour Project ( Residential) (W.B. Govt)	42		58,178	
Niramoy Programme (Wipro Gares )	43		65,97,257	
Community Health Prog (Swarnalata Sabuj Seva Sadan )	44		24,22,778	
Educate A Child at our Coaching Centre Programme (Give India )	45		68,874	
Child Line Project Under " Mission Vatsalya Scheme "(CIF)	46		8,16,125	
Kishalaya Sishu Sikha Niketan Programme	47		1,78,113	
Digital Sakhi , West Bengal Programme (L T F S)	48		473,91,912	
Mobile Medical Unit Programme ( NRHM)	49		65,01,815	
Holistic Rural Development Project ( HDFC Bank Ltd)	50		200,03,375	<b>1116,28,770</b>
Administrative Expenses - General	51	12,71,232	55,40,211	<b>68,11,443</b>
Project Expenses - General	52	4,61,961	71,736	<b>5,33,697</b>
Investment accretion				
Advances Given	14 B		2,570	<b>2,570</b>
<b>Closing Balances :</b>				
Cash in hand	10	2	26,805	<b>26,807</b>
Bank Balances :	11	37,26,688	16,16,593	<b>53,43,281</b>
<b>TOTAL PAYMENTS ::</b>		<b>214,79,949</b>	<b>1188,86,685</b>	<b>1403,66,634</b>

Signed in terms of our report of even date

for DBK ASSOCIATES  
Chartered Accountants



( Biswajit Karmakar-Partner )

Membership No. 305881

UDIN: 23305901BGTA AV4371

Date : 17th August 2023

Place : Kolkata-700029

131

*Arun Das*  
Secretary & Director,  
Sabuj Sangha



*Sibasankar Giri*  
President  
Sabuj Sangha



# DBK ASSOCIATES

Chartered Accountants

Kolkata: 3, Bompas Road, 2<sup>nd</sup> Floor, Kolkata – 700 029  
Assam: C/o, Rahit Nath, Village – Budhipara,  
P.O. – Kalyanpur, District – Goalpara, Assam – 783101  
Ranchi: Bano Manzil Road, Garikhana Chowk, Ranchi – 834 001

## STATEMENT OF SPECIAL TAX BENEFITS

Statement of possible special tax benefits available to the Society and subscribers to zero coupon zero principal instruments under the applicable direct and indirect tax laws, in India

To,  
The Governing Body Members  
Sabuj Sangha,  
Kolkata, West Bengal

Dear Sirs,

**Subject: Statement of possible special tax benefits available to Sabuj Sangha ('the Society') and subscribers to zero coupon zero principal ('ZCZP') instruments prepared in accordance with the requirements under Schedule VI (Part A)(9)(L) of the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 as amended ('SEBI ICDR Regulations').**

We, DBK Associates ('the Firm'), have been requested by the Society to certify Statement of special tax benefits available to the Society and subscribers to ZCZP instruments under the applicable laws of India.

The Society's statement of possible special tax benefits available to the Society and subscribers to ZCZP instruments (hereinafter referred to as the 'Statement' and provided in 'Annexure I' to this Certificate) under applicable tax laws, including the Income-tax Act, 1961, the Goods and Services Tax (GST) laws, and other applicable direct and indirect tax legislations in India, in connection with the proposed issuance of Zero Coupon Zero Principal (ZCZP) Instruments by Sabuj Sangha (hereinafter referred to as "the NPO") and the subscribers of the ZCZP Instruments .

140

This statement of possible special tax benefits is required as per Schedule VI (Part A) (9) (L) of the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018 as amended ('SEBI ICDR Regulations'). While the term 'special tax benefits' has not been defined under the SEBI ICDR Regulations, it is assumed that with respect to special tax benefits available to the Society and subscribers to ZCZP instruments the same would include those benefits as enumerated in the statement. Any benefits under the Taxation Laws other than those specified in the statement are considered to be general tax benefits and therefore not covered within the ambit of the statement. Further, any benefits available under any other laws within or outside India, except for those specifically mentioned in the statement, have not been examined and covered by this statement.





# DBK ASSOCIATES

## Chartered Accountants

Kolkata: 3, Bompas Road, 2<sup>nd</sup> Floor, Kolkata – 700 029

Assam: C/o, Rahit Nath, Village – Budhipara,

P.O. – Kalyanpur, District – Goalpara, Assam – 783101

Ranchi: Bano Manzil Road, Garikhana Chowk, Ranchi – 834 001

---

The benefits discussed in the enclosed statement cover the possible special tax benefits available to the Society and subscribers to ZCZP instruments do not cover any general tax benefits available to them.

In respect of non-residents, the tax rates and the consequent taxation shall be further subject to any benefits available under the applicable Double Taxation Avoidance Agreement, if any, between India and the country in which the non-resident has fiscal domicile.

The benefits stated in the enclosed statement are not exhaustive and the preparation of the contents stated is the responsibility of the Society's management. We are informed that this statement is only intended to provide general information to the Society and subscribers to ZCZP instruments and is neither designed nor intended to be a substitute for professional tax advice. In view of the distinct nature of the tax and the changing tax laws, each subscriber is advised to consult their own tax consultant with respect to the specific tax implications arising out of their participation in the issue and we shall in no way be liable or responsible to any investor or subscriber for placing reliance upon the contents of this statement.

Also, any tax information included in this written communication was not intended or written to be used, and it cannot be used by the Society or subscribers to ZCZP instruments, for the purpose of avoiding any penalties that may be imposed by any regulatory, governmental taxing authority or agency.

We do not express any opinion or provide any assurance whether: The Society and the subscribers to ZCZP instruments will continue to obtain these benefits in future;

The conditions prescribed for availing the benefits have been/would be met;

141

The revenue authorities/courts will concur with the views expressed herein.

The contents of the enclosed statement are based on information, explanations and representations obtained from the Society and on the basis of their understanding of the business activities and operations of the Society. We have relied upon the representations, information and documents provided by the Society being true, correct, and complete in all respects. No assurance is given that the revenue authorities/ courts will concur with the views expressed herein. Our Firm or any of partners or affiliates, shall not be responsible for any loss, penalties, surcharges, interest or additional





# DBK ASSOCIATES

Chartered Accountants

Kolkata: 3, Bompas Road, 2<sup>nd</sup> Floor, Kolkata – 700 029  
Assam: C/o, R a h i t N a t h, Village – Budhipara,  
P.O. – Kalyanpur, District – Goalpara, Assam – 783101  
Ranchi: Bano Manzil Road, Garikhana Chowk, Ranchi – 834 001

---

This statement is issued solely in connection with the offering of ZCZP instruments to be issued by the Society and is not to be used, referred or distributed for any other purpose. Accordingly, we do not accept or assume any liability or any duty of care for any other purpose or to any other person to whom this statement is shown or into whose hands it may come without our prior consent in writing.

## Limitations

This statement has been prepared solely in connection with the offering of ZCZP instruments by the Society under the SEBI ICDR Regulations. Our views expressed herein are based on the facts and assumptions indicated above. We do not assume responsibility to update the views consequent to such changes. The views are exclusively for the limited use of the Society in connection with its offering referred to herein above and shall not, without our prior written consent, be disclosed to any other person.

For DBK Associates

Chartered Accountants

  
CA Biswajit Karmakar  
Membership No. 305881  
UDIN: 25305881BMOLWP4576  
Place: Kolkata



Date: 19.02.2025



# DBK ASSOCIATES

## Chartered Accountants

Kolkata: 3, Bompas Road, 2<sup>nd</sup> Floor, Kolkata – 700 029  
Assam: C/o, R a h i t N a t h, Village – Budhipara,  
P.O. – Kalyanpur, District – Goalpara, Assam – 783101  
Ranchi: Bano Manzil Road, Garikhana Chowk, Ranchi – 834 001

---

### Annexure I

Statement of possible special tax benefits available to Sabuj Sangha ('The Society') and subscribers to ZCZP instruments under the applicable Indian tax regulations ('Tax Laws') in India

#### Special tax benefits available to the Direct Taxes (The Income Tax Act, 1961):

Sabuj Sangha ('the Society') is an Indian Society, subject to tax in India. Income Tax Exemption under Section 12A & 10(23C) is available to the Society and it may avail exemption from income tax on its earnings, subject to compliance with conditions laid down under the Act.

#### Indirect Taxes (Central GST Act/ State GST Act, 2017):

The Society works towards promotion of health, education, research, vocational education, skill development, learning by supporting educational institutions, to promote welfare activities for generating livelihood, employment opportunities, entrepreneurship, enterprising skill for upliftment of marginalized and disadvantaged section of the society, to promote philanthropic activities for the welfare of the society, for which the Society receives various donation from corporates as well as residents of locality where the project is undertaken. These donations received are not taxable under the Goods and Service Tax Laws in India. Accordingly, no registration u/s 22 of the Central GST/ State GST Act, 2017 has been obtained by the Society.

(The supply of certain services by the NPO, such as healthcare, education, and other charitable activities, may be exempt from GST as per notifications issued under the GST Act. Does Sahaj Path enjoy any such benefits? Pl check and include if applicable)

#### Tax Benefits on Voluntary Contributions and ZCZP Instruments

- Funds raised through the issuance of ZCZP Instruments, being treated as voluntary contributions under Section 12A, may be exempt from taxation in the hands of the NPO.

#### Exemption from Capital Gains Tax

143

- Any capital gains arising from the transfer of capital assets by the Society may be exempt under Section 11(1A) if the proceeds are reinvested in eligible assets for charitable purposes.

#### Tax Deduction for Donors under Section 80G

- Contributions to the Society, including through ZCZP Instruments (if approved), may qualify for tax deductions under Section 80G, subject to compliance with prescribed conditions.

#### Accumulation of Income under Section 11(2)

- The Society may accumulate income for specific projects for up to five years without losing tax exemption, provided it follows the declaration and investment requirements of the Act.





# DBK ASSOCIATES

Chartered Accountants

Kolkata: 3, Bompas Road, 2<sup>nd</sup> Floor, Kolkata – 700 029

Assam: C/o, R a h i t N a t h, Village – Budhipara,

P.O. – Kalyanpur, District – Goalpara, Assam – 783101

Ranchi: Bano Manzil Road, Garikhana Chowk, Ranchi – 834 001

---

## Notes:

These tax benefits are dependent on the Society and the subscribers of ZCZP fulfilling the conditions prescribed under the relevant provisions of the Act. Hence, the ability of the Society and the subscribers of ZCZP instruments to derive the tax benefits is dependent upon fulfilling such conditions, which based on the business imperatives, the Society and the subscribers of ZCZP instruments may or may not choose to fulfil.

This statement does not discuss any tax consequences in the country outside India of an investment in the ZCZP instruments. The subscribers to the ZCZP instruments in the country outside India are advised to consult their own professional advisors regarding possible income tax consequences that apply to them.

The above statement of possible direct tax benefits sets out the provisions of law in a summary manner only and is not a complete analysis or listing of all potential tax consequences.





DBK ASSOCIATES

**Chartered Accountants**

Kolkata: 3, Bompas Road, 2<sup>nd</sup> Floor, Kolkata – 700 029 Assam:  
C/o, R a h i t N a t h, Village – Budhipara,  
P.O. – Kalyanpur, District – Goalpara, Assam – 783101 Ranchi: Bano  
Manzil Road, Garikhana Chowk, Ranchi – 834 001

---

**To Whom It May Concern**

**Subject: Confirmation of Eligibility to be a Non-Profit Organization (NPO) and to Issue Zero-Coupon Zero Principal (ZCZP) Instruments**

We, DBK Associates, Chartered Accountants, are pleased to confirm that **Sabuj Sangha** (the "Issuer") is eligible to be classified as a Non-Profit Organization (NPO) and to issue Zero- Coupon Zero Principal (ZCZP) instruments in accordance with the terms of Chapter X-A of the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, applicable SEBI Circulars, and the requirements of the Exchange.

Our audit was conducted in accordance with the standards issued by the Institute of Chartered Accountants of India (ICAI) and the guidelines set forth by the Securities and Exchange Board of India (SEBI). Based on our examination and verification of the relevant records and documents, we hereby certify the following:

1. The Issuer, **Sabuj Sangha**, is registered as a Non-Profit Organization (NPO) under Registrar of Firms, Societies & Non-Trading Corporations, West Bengal.
2. The Issuer is in compliance with the conditions and requirements specified in Chapter X-A of the SEBI (Issue of Capital and Disclosure Requirements) Regulations, 2018, and applicable SEBI Circulars.
3. The Issuer has maintained proper books of accounts and records as required under the applicable laws and regulations.
4. The Issuer is eligible to issue ZCZP instruments in compliance with the requirements of the Exchange.

This confirmation is issued at the request of the Issuer for submission to the relevant authorities and stakeholders.

Should you have any questions or require further information, please do not hesitate to contact us at biswajit.dbk@gmail.com.

Yours sincerely,



CA Biswajit Karmakar Partner  
of DBK Associates



DBK ASSOCIATES

**Chartered Accountants**

Kolkata: 3, Bompas Road, 2<sup>nd</sup> Floor, Kolkata – 700 029 Assam:  
C/o, R a h i t N a t h, Village – Budhipara,  
P.O. – Kalyanpur, District – Goalpara, Assam – 783101 Ranchi: Bano  
Manzil Road, Garikhana Chowk, Ranchi – 834 001

---

To,  
The Members,  
Sabuj Sangha  
Kolkata, West Bengal

### **Statutory Auditors' Certificate**

#### **For Confirmation Of Eligibility As A Non-Profit Organization (NPO) And Issuance Of Zero-Coupon Zero Principal (ZCZP) Instruments**

We, DBK Associates, Chartered Accountants, having our registered office at 3, Bompas Road, Kolkata – 700 029, have been appointed as the Statutory Auditors of Sabuj Sangha ("the NPO") and have examined the books of accounts, records, and applicable statutory documents of the NPO.

Based on our examination and to the best of our knowledge and belief, we hereby certify that:

#### **I. Confirmation of Eligibility as a Non-Profit Organization (NPO)**

**Legal Status:** The NPO is registered as a Society under Registrar of Firms, Societies & Non-Trading Corporations, West Bengal.

**The registration number of the NPO is S/16979 dated 12/12/1975 Charitable Purpose & Tax**

**Exemption:** The NPO is registered under Section 12A of the Income-tax Act, 1961, vide Registration No. **AACTS8436QE20214**, and is eligible for tax exemption on its income, subject to compliance with the conditions specified in the Act.

**The NPO has been granted approval under Section 80G of the Income-tax Act, 1961**, vide Approval No. **AACTS8436QF20214**, allowing donors to claim deductions for donations made to the NPO.

#### **Compliance with Non-Profit Objectives:**

The NPO is engaged in activities that align with its charitable objectives as stated in its governing documents, including holistic integrated approach through 5 thematic areas are:

#### **Health & Nutrition**

We have an integrated community-based approach in our health services. On the one hand we extend primary preventive and curative health services through our health centre and medical camps. On the other we also promote health education through awareness and mobilization by engaging the community women (Swasthya Sevikas).



DBK ASSOCIATES

**Chartered Accountants**

Kolkata: 3, Bompas Road, 2<sup>nd</sup> Floor, Kolkata – 700 029 Assam:  
C / o , R a h i t N a t h , Village – Budhipara,  
P.O. – Kalyanpur, District – Goalpara, Assam – 783101 Ranchi: Bano  
Manzil Road, Garikhana Chowk, Ranchi – 834 001

---

We support Mothers & Children (0-5 years), Adolescent Girls (11-18 Years), Men & Women (30- 60 years), Senior Citizens (60+ Years) etc. directly through our Swarnalata Sabuja Seva Sadan hospital and Medical Camps. We also engage govt. frontline workers, Panchayats (Local Self Govt.), Urban Local Bodies (ULBs), block & district health & Family Welfare Samitis and state level line depts. through organizing different events, dissemination workshops, seminars etc.

**Water, Sanitation & Hygiene (WASH)-**

We provide the need-based WASH facilities both at communities and schools. We also train the Community Youth Groups for maintaining the facilities. On the other hand, we also promote Hygiene Education through awareness and mobilization.

We support common people and schools in the project locations of vulnerable geographies like riverine, coastal and hilly areas. We also work closely with various level stakeholders like Panchayats, PHED to fill the gaps of such geographies.

**Education and Protection-**

We provide affordable and quality education to marginalized first generation learners and bring the dropouts into the mainstream education by engaging Youth Groups of the Communities and teachers and also by establishing educational institutions.

We support the Children (5-10 Years), Adolescents (11- 18 Years) with Remedial Schooling, Coaching support, Residential and Day Schooling for their capacity building and empowerment. We also train the Govt. School teachers for interactive learning through SMART Infrastructure.

**Livelihood and Women's Empowerment-**

We provide support and skill training to marginalized people for entrepreneurship development by engaging women and farmers' community and also by establishing enterprise to improve their earnings.

In order to empower Youth (15-29 Years), Men & Women (30- 60 years), we support them for skill & entrepreneurship development and institution building. We also work with Panchayats, block & district level livestock & agriculture development offices to mitigate the gaps.



DBK ASSOCIATES

**Chartered Accountants**

Kolkata: 3, Bompas Road, 2<sup>nd</sup> Floor, Kolkata – 700 029 Assam:  
C/o, R a h i t N a t h, Village – Budhipara,  
P.O. – Kalyanpur, District – Goalpara, Assam – 783101 Ranchi: Bano  
Manzil Road, Garikhana Chowk, Ranchi – 834 001

---

#### **Environment & Disaster Response-**

We provide consistent capacity building support to the communities for community- based disaster preparedness (CBDP), recover and restore people's lives & livelihoods by immediate response and long-term rehabilitation activities to bring them back to their normal living.

In order to attain this objective Sabuj Sangha support the marginalized communities own the project/ programme facets, build stakeholder ship among them, create/strengthen community-based institutions/ organizations and thereby sustain the impacts created by projects/programmes.

We provide support to impacted communities of different geographies. We also work with CBOs, local self-government (PRIs and ULBs), Inter-Agency Group (IAG), and NDMA & SDMA to minimize the overlapping, duplication of resources.

The NPO does not distribute any profits to its members or trustees and utilizes its income solely for the purpose of fulfilling its charitable objectives, as mandated by its Memorandum of Association/Trust Deed.

#### **Financial and Statutory Compliance:**

The NPO has complied with all applicable statutory filings, including Income Tax Returns and other regulatory requirements.

The financial statements of the NPO for the year ended 31/03/2024 have been audited by us and present a true and fair view of its financial position.

## **II. Confirmation of Eligibility to Issue Zero-Coupon Zero Principal (ZCZP) Instruments**

### **Compliance with SEBI (ICDR) Regulations, 2018 & Social Stock Exchange (SSE) Guidelines:**

**The NPO meets the eligibility criteria to issue Zero-Coupon Zero Principal (ZCZP) Instruments as per the provisions of the SEBI (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended, and the applicable guidelines of the Social Stock Exchange (SSE).**



DBK ASSOCIATES

**Chartered Accountants**

Kolkata: 3, Bompas Road, 2<sup>nd</sup> Floor, Kolkata – 700 029 Assam:  
C/o, R a h i t N a t h, Village – Budhipara,  
P.O. – Kalyanpur, District – Goalpara, Assam – 783101 Ranchi: Bano  
Manzil Road, Garikhana Chowk, Ranchi – 834 001

---

**Utilization of ZCZP Instrument Proceeds:**

The funds raised through the ZCZP Instruments shall be used exclusively for the stated social impact objectives of the NPO and shall not be utilized for any commercial or profit- oriented activities.

**Regulatory Approvals and Disclosures:**

The NPO has obtained the necessary approvals and complied with the applicable disclosures as per the SEBI (ICDR) Regulations, 2018 for issuance of ZCZP Instruments.

This certificate is issued based on our verification of the relevant documents, statutory records, and financial statements of the NPO and is intended for submission to the Securities and Exchange Board of India (SEBI), the Social Stock Exchange (SSE), and other regulatory authorities as required.

This certificate does not provide any assurance regarding future compliance or performance and is limited to the information verified as of the date of issuance.

**For DBK Associates  
Chartered Accountants  
FRN: 322817E**



**CA Biswajit Karmakar  
Membership No. 305881  
Partner  
Place: Kolkata  
Date: 19.02.2025**

## SECTION V

### LEGAL AND OTHER INFORMATION MATERIAL DEVELOPMENTS

Details of material litigations, involving the Social Enterprise, if any : NIL

There is no criminal or civil litigation of Sabuj Sangha. Details of any past issuances made by the

Society during the last three years : None

Project details: gestation period of the project; extent of progress made in the project; deadlines for completion of the project; the summary of the project impact report (if any), schedule of implementation of the project;

The current projects are Sustainable and environmentally resilient livelihood practices to improve farmers' incomes and create alternative livelihood opportunities for women, Transformation of government schools into SMART Schools, Education & Protection and Promote healthcare services for communities in hard-to-reach areas.

There is no gestation period in this Project as this is a regular activity of our Social Enterprise.

#### COMPLIANCE

See 'Financial Information' on page 66 of this Draft Prospectus for the Audited Financial Statements. Further, we confirm that there are no material qualifications or material irregularities reported by the Statutory Auditors in the Audited Financial Statements nor any notices received etc and all compliances are up-to-date.

#### OTHER REGULATORY AND STATUTORY DISCLOSURES

##### Issuer's Absolute Responsibility

**“The Issuer, having made all reasonable inquiries, accepts responsibility for and confirms that this Draft Prospectus contains all information with regard to the Issuer and the Issue which is material in the context of the Issue, that the information contained in the Draft Prospectus is true and correct in all material aspects and is not misleading, that the opinions and intentions expressed herein are honestly stated and that there are no other facts, the omission of which make this document as a whole or any of such information or the expression of any such opinions or intentions misleading.”**

##### Authority for the Issue

**At the meeting of the Board of Members of our Society held on (Date), the Board of Members approved the issuance of ZCZP Instruments to the public.**

**The ZCZP Instruments will be issued on terms and conditions as set out in this Draft Prospectus, the issue of which is being made as decided by the Board of Members. Eligibility of our Society for the Issue**

- 1. Our Society, our Founders and/or our Founder Group and/or the Members have not been debarred from accessing the securities market by SEBI.**
- 2. None of our Founders or Members of our Society is a Founders or Members of another Society which has been debarred from accessing the securities market or dealing in securities by SEBI.**
- 3. Our Society, Members and our Founders have not been categorized as a Wilful Defaulter.**
- 4. None of our Members and/or our Founders have been declared as a fugitive economic offender, under Section 12 of the Fugitive Economic Offenders Act, 2018.**
- 5. Our Society is eligible to undertake this Issue in compliance with Regulation 292E of the SEBI ICDR Regulations, as follows:**
  - a) Our Society is engaged in eradicating hunger, poverty, malnutrition and inequality and promoting education, employability and livelihoods;**
  - b) Our Society targets underserved or less privileged population segments or regions recording lower performance in the development priorities of central or state governments; and**
  - c) Members of the target segment to whom the eligible activities have been provided constitute at least 67% of the immediately preceding 3-year average of the target segment.**
  - d) Our Statutory Auditors pursuant to their certificate dated (Date) have confirmed the eligibility of our Society under Regulation 292E of the SEBI ICDR Regulations.**

##### Other confirmations

- Our Society is not in default of payment of interest or repayment of principal amount in respect of non-convertible securities, for a period of more than six months, since our Society has not issued any non – convertible securities as on the date of this Draft Prospectus.
- Our Society confirms that there are no fines or penalties levied by SEBI or the Stock Exchanges, pending to be paid by our Society as on the date of this Draft Prospectus.
- Since our Society has not issued any non – convertible securities or debt securities or preference shares, as on the date of this Draft Prospectus, our Society has not defaulted in:

- i. the repayment of deposits or interest payable thereon; or

- ii. redemption of preference shares; or
- iii. redemption of debt securities and interest payable thereon; or
- iv. payment of dividend to any shareholder; or
- v. repayment of any term loan or interest payable thereon, in the last three financial years and the current financial year.

#### **DISCLAIMER CLAUSE OF SEBI**

**IT IS TO BE DISTINCTLY UNDERSTOOD THAT FILING OF THE ISSUE DOCUMENT TO THE SECURITIES AND EXCHANGE BOARD OF INDIA (“SEBI”) SHOULD NOT IN ANY WAY BE DEEMED OR CONSTRUED TO MEAN THAT THE SAME HAS BEEN CLEARED OR APPROVED BY SEBI. SEBI DOES NOT TAKE ANY RESPONSIBILITY EITHER FOR THE FINANCIAL SOUNDNESS OF ANY SCHEME OR THE PROJECT FOR WHICH THE ISSUE IS PROPOSED TO BE MADE OR FOR THE CORRECTNESS OF THE STATEMENTS MADE OR OPINIONS EXPRESSED IN THE ISSUE DOCUMENT. THIS REQUIREMENT IS TO FACILITATE INVESTORS TO TAKE AN INFORMED DECISION FOR MAKING INVESTMENT IN THE PROPOSED ISSUE.**

#### **DISCLAIMER CLAUSE OF NSE**

**AS REQUIRED, A COPY OF THIS ISSUE DOCUMENT HAS BEEN SUBMITTED TO THE NATIONAL STOCK EXCHANGE OF INDIA LIMITED (HEREINAFTER REFERRED TO AS NSE). NSE HAS GIVEN VIDE ITS LETTER REF.: NSE/LIST/C/2025/1249 DATED NOVEMBER 26, 2025 , PERMISSION TO THE ISSUER TO USE THE EXCHANGE’S NAME IN THIS ISSUE DOCUMENT AS ONE OF THE STOCK EXCHANGES ON WHICH THIS ISSUER’S SECURITIES ARE PROPOSED TO BE LISTED. THE EXCHANGE HAS SCRUTINISED THIS ISSUE DOCUMENT FOR ITS LIMITED INTERNAL PURPOSE OF DECIDING ON THE MATTER OF GRANTING THE AFORESAID PERMISSION TO THIS ISSUER. IT IS TO BE DISTINCTLY UNDERSTOOD THAT THE AFORESAID PERMISSION GIVEN BY NSE SHOULD NOT IN ANY WAY BE DEEMED OR CONSTRUED THAT THE ISSUE DOCUMENT HAS BEEN CLEARED OR APPROVED BY NSE; NOR DOES IT IN ANY MANNER WARRANT, CERTIFY OR ENDORSE THE CORRECTNESS OR COMPLETENESS OF ANY OF THE CONTENTS OF THIS OFFER DOCUMENT; NOR DOES IT WARRANT THAT THIS ISSUER’S SECURITIES WILL BE LISTED OR WILL CONTINUE TO BE LISTED ON THE EXCHANGE; NOR DOES IT TAKE ANY RESPONSIBILITY FOR THE FINANCIAL OR OTHER SOUNDNESS OF THIS ISSUER, ITS FOUNDERS, ITS MANAGEMENT OR ANY SCHEME OR PROJECT OF THIS ISSUER. EVERY PERSON WHO DESIRES TO APPLY FOR OR OTHERWISE ACQUIRE ANY SECURITIES OF THIS ISSUER MAY DO SO PURSUANT TO INDEPENDENT INQUIRY, INVESTIGATION AND ANALYSIS AND SHALL NOT HAVE ANY CLAIM AGAINST THE EXCHANGE WHATSOEVER BY REASON OF ANY LOSS WHICH MAY BE SUFFERED BY SUCH PERSON CONSEQUENT TO OR IN CONNECTION WITH SUCH SUBSCRIPTION/ACQUISITION WHETHER BY REASON OF ANYTHING STATED OR OMITTED TO BE STATED HEREIN OR ANY OTHER REASON WHATSOEVER.**

## **DISCLAIMER IN RESPECT OF JURISDICTION**

THE ISSUE IS BEING MADE IN INDIA, TO INSTITUTIONAL AND NON-INSTITUTIONAL INVESTORS. THIS DRAFT PROSPECTUS AND THE PROSPECTUS WILL NOT, HOWEVER CONSTITUTE AN OFFER TO SELL OR AN INVITATION TO SUBSCRIBE FOR THE ZCZP INSTRUMENTS OFFERED HEREBY IN ANY JURISDICTION OTHER THAN INDIA TO ANY PERSON TO WHOM IT IS UNLAWFUL TO MAKE AN OFFER OR INVITATION IN SUCH JURISDICTION. ANY PERSON INTO WHOSE POSSESSION THIS DRAFT PROSPECTUS AND THE PROSPECTUS COMES IS REQUIRED TO INFORM HIMSELF OR HERSELF ABOUT, AND TO OBSERVE, ANY SUCH RESTRICTIONS.

## **DISCLAIMER STATEMENT FROM THE ISSUER**

THE ISSUER ACCEPTS NO RESPONSIBILITY FOR STATEMENTS MADE OTHER THAN IN THIS DRAFT PROSPECTUS OR ANY OTHER MATERIAL ISSUED BY OR AT THE INSTANCE OF OUR SOCIETY AND THAT ANYONE PLACING RELIANCE ON ANY OTHER SOURCE OF INFORMATION WOULD BE DOING SO AT THEIR OWN RISK.

## **UNDERTAKING BY THE ISSUER**

INVESTORS ARE ADVISED TO READ THE RISK FACTORS CAREFULLY BEFORE TAKING AN INVESTMENT DECISION IN THIS ISSUE. FOR TAKING AN INVESTMENT DECISION, INVESTORS MUST RELY ON THEIR OWN EXAMINATION OF THE ISSUER AND THE ISSUE INCLUDING THE RISKS INVOLVED. THE SECURITIES HAVE NOT BEEN RECOMMENDED OR APPROVED BY ANY REGULATORY AUTHORITY IN INDIA, INCLUDING THE SECURITIES AND EXCHANGE BOARD OF INDIA (“SEBI”) NOR DOES SEBI GUARANTEE THE ACCURACY OR ADEQUACY OF THIS DOCUMENT. SPECIFIC ATTENTION OF INVESTORS IS INVITED TO THE STATEMENT OF THE “RISK FACTORS” CHAPTER ON PAGE 8 OF THIS DRAFT PROSPECTUS. OUR SOCIETY, HAVING MADE ALL REASONABLE INQUIRIES, ACCEPTS RESPONSIBILITY FOR, AND CONFIRMS THAT THIS ISSUE DOCUMENT CONTAINS ALL INFORMATION WITH REGARD TO THE OUR SOCIETY AND THE ISSUE, THAT THE INFORMATION CONTAINED IN THIS DRAFT PROSPECTUS IS TRUE AND CORRECT IN ALL MATERIAL ASPECTS AND IS NOT MISLEADING IN ANY MATERIAL RESPECT, THAT THE OPINIONS AND INTENTIONS EXPRESSED HEREIN ARE HONESTLY HELD AND THAT THERE ARE NO OTHER FACTS, THE OMISSION OF WHICH MAKE THIS DRAFT PROSPECTUS AS A WHOLE OR ANY OF SUCH INFORMATION OR THE EXPRESSION OF ANY SUCH OPINIONS OR INTENTIONS MISLEADING IN ANY MATERIAL RESPECT.

THE ISSUER HAS NO SIDE LETTER WITH ANY ZCZP INSTRUMENT HOLDERS. ANY COVENANTS LATER ADDED SHALL BE DISCLOSED ON THE STOCK EXCHANGE’S WEBSITES WHERE THE ZCZP INSTRUMENTS ARE LISTED.

OUR SOCIETY DECLARES THAT NOTHING IN THIS DRAFT PROSPECTUS IS CONTRARY TO THE PROVISIONS OF COMPANIES ACT, 2013, THE SECURITIES CONTRACTS (REGULATION) ACT, 1956 AND THE SECURITIES AND EXCHANGE BOARD OF INDIA ACT, 1992 AND THE RULES AND REGULATIONS MADE THEREUNDER.

## **Listing**

NSE Social Stock Exchange has been appointed as the Designated Stock Exchange.

Our Society shall ensure that all steps for the completion of the necessary formalities for listing at the Stock Exchange mentioned above are taken within 10 (ten) trading days from the Issue Closing Date.

## **Consents**

### **Consents in writing of:**

- (a) the Members, Chief Financial Officer, Society Secretary and Compliance Officer,
- (b) the Registrar to the Issue,
- (c) Escrow Collection Bank\*, and
- (d) Statutory Auditor have been obtained from them and the same will be filed along with a copy of the Prospectus. Further, such consents have not been withdrawn up to the time of delivery of this Draft Prospectus with the Stock Exchanges.

\* The consents will be procured at the Prospectus stage Expert Opinion

Our Society has not obtained any expert opinions in connection with this Draft Prospectus:

## **Minimum Subscription**

In terms of the SEBI ICDR Regulations, for an issuer undertaking a public issue of zero coupon zero principal instruments the minimum subscription for such public issue of zero coupon zero principal instruments shall be 75% of the Issue Size.

If our Society does not receive the minimum subscription of 75% of Issue Size, prior to the Issue Closing Date, the entire

**Application Amount shall be refunded to the Applicants. Further, no separate arrangements have been made in case of subscription above 75% of the Issue Size but below 100% of the Issue Size.**

**In case the subscription above 75% of the Issue Size but below 100% of the Issue Size is not arranged, the impact on achieving social objectives is as follows: If case of subscription above 75% of the Issue Size but below 100% of the Issue Size, the activities will get reduced on a pro rata basis.**

**If the stated minimum subscription amount is not received within the specified period, the application money received is to be credited only to the bank account from which the subscription was remitted. To the extent possible, where the required information for making such refunds is available with our Society and/or the Registrar, refunds will be made to the account prescribed. However, where our Society and/or the Registrar does not have the necessary information for making such refunds, our Society and/or the Registrar will follow the guidelines prescribed by SEBI in this regard.**

#### **Underwriting**

The Issue is not underwritten.

#### **Issue Related Expenses**

The expenses of the Issue include, inter alia, fees payable to the Registrar to the Issue, printing and distribution expenses, legal fees, advertisement expenses and listing fees. The Issue expenses and listing fees will be paid by our Society.

The estimated breakdown of the total expenses for the Issue shall be as specified in this Draft Prospectus.

**For further details see, “Objects of the Issue” on page**

**19 of this Draft Prospectus. Utilisation of Issue**

#### **Proceeds**

Our Governing of Body certifies that:

- 1) all monies received out of the Issue of the ZCZP Instruments to the public shall be transferred to a separate bank account maintained with a scheduled bank, other than the bank account referred to in section 40(3) of the Companies Act;
- 2) details of all monies utilised out of the Issue referred to in sub-item (i) shall be disclosed under an appropriate separate head in our balance sheet indicating the purpose for which such monies were utilised;
- 3) details of all unutilised monies out of the Issue referred to in sub-item (i), if any, shall be disclosed under an appropriate separate head in our balance sheet indicating the form of financial assets in which such unutilised monies have been invested; and
- 4) we shall utilize the Issue proceeds only after (a) receipt of the minimum subscription of 75% of the Issue Size pertaining to the Issue; (b) completion of Allotment in compliance with Section 40 of the Companies Act, 2013; and (c) receipt of listing approval from the Stock Exchanges.

**Public / Rights Issues of Equity Shares in the three years preceding the date of this Draft Prospectus Rights Issues / Public Issues by our Society**

Our Society has not undertaken any public issue or rights issue of securities in the three years preceding the date of this Draft Prospectus.

**Public / Rights Issues by our listed Group Companies in the three years preceding the date of this Draft Prospectus:**

Our Society does not have any Group Companies as on the date of this Draft Prospectus.

**Public Issues / Rights Issues by our listed Subsidiaries in the three years preceding the date of this Draft Prospectus**

Our Society does not have any Subsidiaries as on the date of this Draft Prospectus. Delay in listing Our Society has not issued any non – convertible securities, in the past.

**Refusal of listing of any security of the issuer during last three years by any of the stock exchanges in India or abroad.**

There has been no refusal of listing of any security of our Society during the last three years prior to the date of this Draft Prospectus by any Stock Exchange in India.

**Dividend**

Our Society being registered under Societies' Act and is not allowed to declare dividends.

**Revaluation of assets**

Our Society has not revalued its assets in the last three years.

**Mechanism for redressal of investor grievances**

The Registrar Agreement dated 23/09/2025 between the Registrar to the Issue and our Society will provide for retention of records with the Registrar to the Issue for a period of at least eight years from the last date of dispatch of the Allotment Advice and demat credit to enable the investors to approach the Registrar to the Issue for redressal of their grievances.

All grievances relating to the Issue may be addressed to the Registrar to the Issue, giving full details such as name, address of the Applicant, number of ZCZP Instruments applied for and amount paid on application.

**The contact details of Registrar to the Issue are as follows:**

Bigshare Services Private Limited  
S6-2, Pinnacle Business Park, Next to Ahura Centre, Mahakali Caves Road, Andheri East, Mumbai – 400093 Maharashtra, India Tel: +91 22 6232 8200 Facsimile: +91 22 6263 8299 Email: info@bigshareonline.com  
Investor Grievance Email: investor@bigshareonline.com  
Website: www.bigshareonline.com  
Contact Person: Saurabh Gupta  
SEBI Registration No.: INR000001385 CIN: U99999MH1994PTC076534

The Registrar shall endeavor to redress complaints of the investors within three (3) days of receipt of the complaint and continue to do so during the period it is required to maintain records under the RTA Regulations and our Society shall extend necessary co-operation to the Registrar for its complying with the said regulations. However, the Registrar shall ensure that the time taken to redress investor complaints does not exceed seven (7) days from the date of receipt of complaint. The Registrar shall provide a status report of investor complaints and grievances on a quarterly basis to our Society. Similar status reports should also be provided to our Society as and when required by our Society.

Investors may contact the Registrar to the Issue or the Compliance Officer in case of any pre-issue or post Issue related issues such as non-receipt of Allotment Advice, demat credit, etc.

Our Society shall obtain authentication on the Securities and Exchange Board of India Complaints Redress System (“SCORES”) and shall comply with the SEBI circulars in relation to redressal of investor grievances through SCORES.

**Details of Auditor to the Issuer:**

Name of the Auditor : DBK ASSOCIATES

Address : 3, Bompas Road, 2nd Floor, Kolkata,700029

There have been no changes in the auditors of our Society during the last three years preceding the date of this Draft Prospectus.

### **Pre-Issue Advertisement**

Our Society may issue an advertisement on or before the Issue Opening Date. This advertisement will be issued in compliance with Society's Act, 1961.

### **Auditors' Remarks**

There are no reservations or qualifications or adverse remarks in the auditors' report on the financial statements of our Society in the last three Fiscals immediately preceding this Draft Prospectus.

### **Trading**

The ZCZP Instruments of our Society are proposed to be listed on the Stock Exchanges. The ZCZP Instruments shall not be made available for trading in the secondary market.

### **Caution**

Attention of the applicants is specifically drawn to the provisions of sub-section (1) of Section 38 of the Companies Act, 2013 which is reproduced below:

#### **“Any person who:**

- a) makes or abets making of an application in a fictitious name to a Society for acquiring or subscribing for, its securities; or
- b) makes or abets making of multiple applications to a Society in different names or in different combinations of his name or surname for acquiring or subscribing for its securities; or
- c) otherwise induces directly or indirectly a Society to allot, or register any transfer of securities to him, or any other person in a fictitious name shall be liable for action under section 447.”

### **Disclaimer in respect of Jurisdiction**

Exclusive jurisdiction for the purpose of the Issue is with the competent courts of jurisdiction in Kolkata – West Bengal, India

As on the date of this Draft Prospectus, there has been no default or non-payment of statutory dues in the preceding three financial years and current financial year.

## FINANCIAL INDEBTEDNESS

- A. **Details of outstanding secured borrowings as on March 31, 2025:**  
Our Society has no outstanding secured borrowings, as on March 31, 2025.
- B. **Details of outstanding unsecured borrowings as on March 31, 2025:**  
Our Society has no outstanding unsecured borrowings, as on March 31, 2025.
- C. **Details of outstanding non-convertible securities as on March 31, 2025:**  
Our Society has no outstanding non-convertible securities, as on March 31, 2025.
- D. **Details of commercial paper issuances as on March 31, 2025:**  
Our Society has no commercial papers listed, as on March 31, 2025.
- E. **Details of bank fund-based facilities/ rest of the borrowing (if any, including hybrid debt like Foreign Currency Convertible Bonds, Optionally Convertible Debentures, Preference Shares) from financial institutions or financial creditors, as on March 31, 2025:**  
Our Society has no outstanding bank fund-based facilities or other borrowings from financial institutions or financial creditors, as on March 31, 2025.
- F. **Corporate guarantees issued by our Society as on March 31, 2025:**  
Our Society has not provided any corporate guarantees, as on March 31, 2025.
- G. **Details of inter-corporate deposits as on March 31, 2025:**  
Our Society has no inter – corporate deposits, as on March 31, 2025.
- H. **Details of loans from Founders and Relatives of Founders as on March 31, 2025:**  
Our Society has not availed or given any loans from or to the Directors or relatives of the Directors, as on March 31, 2025.
- I. **Details of external commercial borrowings as on March 31, 2025:**  
Our Society has no outstanding external commercial borrowings, as on March 31, 2025.
- J. **Details of sub-ordinate debt as on March 31, 2025:**  
Our Society has no outstanding sub – ordinate debt, as on March 31, 2025.
- K. **Details of perpetual debt as on March 31, 2025:**  
Our Society has no outstanding perpetual debt, as on March 31, 2025.
- L. **Servicing behaviour on existing debt securities, payment of interest on due dates on financing facilities or debt securities:**  
Nil
- M. **List of top 10 holders of non-convertible securities (secured and unsecured) in terms of value (on a cumulative basis) as on March 31, 2025:**  
Nil
- N. **List of top 10 holders of commercial paper (secured and unsecured) in terms of value (on a cumulative basis) as on March 31, 2025:**  
Nil
- O. **Details of any outstanding borrowings taken/ debt securities issued where taken/ issued (a) for consideration other than cash, whether in whole or in part, (b) at a premium or discount, or (c) in pursuance of an option as on March 31, 2025:**  
Nil
- P. **Details of any other contingent liabilities of our Society based on the last audited financial statements as per AS 29 Provisions, Contingent Liabilities and Contingent Assets including amount and nature of liability:**  
Nil

## OUTSTANDING LITIGATION

**None of our Society, Members and Founders ("Relevant Parties") are party to any:**

- i. pending litigation involving the Relevant Parties or any other person, whose outcome could have a material adverse effect on the financial position of our Society, which may affect the issue or the investor's decision to invest / continue to invest in the Issue;
- ii. acts of material frauds committed against our Society in the last three years, if any, and if so, the action taken by our Society;
- iii. pending proceedings initiated against our Society for economic offences;
- iv. any litigation or legal action pending or taken against our Founders by a Government Department or a statutory body during the last three years immediately preceding the year of the issue of this Draft Prospectus;
- v. any material event/ development or change having implications on the financials/credit quality (e.g. any material regulatory proceedings against the Issuer/Founders, litigations resulting in material liabilities, corporate restructuring event etc.) which may affect the issue or the investor's decision to invest in the Issue; fines imposed on or compounding of offences done by our Society and our Subsidiaries in the last three years immediately preceding the year of this Draft Prospectus;
- vi. any default or non-payment of statutory dues by our Society;
- vii. inquiries, inspections or investigations initiated or conducted under the securities laws or Companies Act, 2013, or any previous companies law (including where there were any prosecutions filed and whether such prosecutions are pending or not) and fines imposed or compounding of offences by our Society in the last three years immediately preceding the year of issue of this Draft Prospectus against our Society and our Subsidiaries; and details of disciplinary action taken by SEBI or Stock Exchanges against our Founders in the last five financial years, including outstanding action.

It is clarified that for the purposes of the above, pre-litigation notices received or sent by the Relevant Parties from third parties (excluding notices received from statutory, regulatory or tax authorities or notices threatening criminal action) shall not be evaluated for materiality until the Relevant Party is impleaded as a party in proceedings before any judicial/ arbitral forum. Further, first information reports (whether cognizance has been taken or not) initiated against the Relevant Party shall be disclosed in this Draft Prospectus.

## MATERIAL CONTRACTS AND DOCUMENTS FOR INSPECTION

The following contracts, which are or may be deemed material, have been entered into or are to be entered into by our Society. These contracts and the documents for inspection referred to hereunder may be inspected at the Registered Office of our Society between 10:00 am to 5:00 pm on any Working Day from the date of the filing of this Draft Prospectus with the Stock Exchanges till the date of closure of the Issue.

### MATERIAL CONTRACTS

1. Registrar Agreement dated 15/01/2025 between our Society and the Registrar to the Issue.
2. Escrow Agreement dated 15/05/2025 between our Society, the Registrar to the Issue and the Escrow Collection Bank.
3. Tripartite agreement dated 03/03/2025, among our Society, the Registrar to the Issue and CDSL.
4. Tripartite agreement dated 15/05/2025 among our Society, the Registrar to the Issue and NSDL.

### MATERIAL DOCUMENTS

- 1) Memorandum and Articles of Society of our Society, as amended on November 11, 2020 to date.
- 2) Certificate of Incorporation of our Society dated December 12, 1975, issued by the ROS.
- 3) Copy of the resolution passed by the Board of Members on October 6, 2024 approving the issue of ZCZP Instruments.
- 4) Copy of the resolution passed by the Board of Members on October 6, 2024 approving this Draft prospectus.
- 5) Registration certificate as a Not-for-Profit Organisation with NSE.
- 6) Permanent Account Number card.
- 7) Certificate issued under section 12A of the Income-tax Act, 1961.
- 8) Certificate of registration under the Foreign Contribution (Regulation) Act, 2010 and the returns filed thereunder.
- 9) Consent of the Members, Society Secretary and Compliance Officer, Chief Financial Officer, Legal Counsel to the Issue and Registrar to the Issue.
- 10) The Audited Financial Statements.
- 11) Annual reports of our Society for the Fiscals 2025, 2024 and 2023.
- 12) In-principle listing approval from NSE by its letter no. NSE/LIST/C/2025/1249 dated November 26, 2025.

## SECTION VI - ISSUE RELATED INFORMATION

### ISSUE STRUCTURE

The details of the issue as well as the terms and conditions of the ZCZP Instruments are as follows:

Issuer	Sabuj Sangha
Type of instrument/ Name of the security/ Seniority	ZCZP instruments
Nature of the Instrument	Zero Coupon Zero Principal instrument
Mode of the Issue	Public issue
Seniority	NA
LeadManagers	NA
Debenture Trustee	NA
Depositories	CDSL and NSDL
Registrar	Bigshare Services Private Limited
Issue	Public issue of zero coupon zero principal instruments of our Society of face value of ₹ 1/- each aggregating up to ₹ 15 crore, on the terms and in the manner set forth herein
Minimum Subscription	Minimum subscription is 75% of the Issue, i.e., ₹ 11.25 crore
Issue Size	₹ 15 crore
Option to Retain Oversubscription Amount	NA
Eligible Investors	Please see "Issue Procedure – Who can apply?" on page 162 of this Draft Fund Raising Document.
Objects of the Issue	Please see "Objects of the Issue" on page 19 of this Draft Fund Raising Document.
Details of Utilization of the Proceeds	Please see "Objects of the Issue" on page 19 of this Draft Fund Raising Document.
Tenor	The tenure of the ZCZP Instruments will be the date on which the Objects of the Issue have been met or 18 months from the Deemed Date of Allotment, being the timeline for completion of the Objects of the Issue. For further details, please see "Objects of the Issue" on page 19 of this Draft Fund Raising Document

Face Value	₹ 1/- per ZCZP Instrument
Issue Price	₹ 1/- per ZCZP Instrument
Minimum Application size	₹1,000 (i.e. 1,000 ZCZP Instruments)
Market Lot / Trading Lot	The ZCZP Instruments are not tradable in the secondary market.
Pay-in date	Application Date. The entire Application Amount is payable on Application.
Credit Ratings	NA
Listing	The ZCZP Instruments are proposed to be listed on the NSE SSE. The ZCZP Instruments shall be listed within 10 (ten) trading days from the Issue Closing Date. NSE Social Stock Exchange has been appointed as the Designated Stock Exchange.
Modes of payment	Please see “Issue Structure – Terms of Payment of Application Amount” on page 157 of this Draft Fund Raising Document.
Issuance mode of the Instrument	In dematerialised form only
Trading mode of the instrument	In dematerialised form only
Issue opening date	
Issue closing date*	
Date of earliest closing of the Issue, if any	
Issue Timing	10 days, 9.30 am to 11.59 pm
Record date	NA
Issue Documents**	The Draft Fund Raising Document, read with any notices, corrigenda, addenda thereto and other documents, if applicable, and various other documents/ agreements/ undertakings, entered or to be entered by our Society with the other intermediaries for the purpose of the Issue including but not limited to the Tripartite Agreements and the Registrar Agreement.
Condition precedent to disbursement	NA
Condition subsequent to the disbursement	NA
Events of default (including manner of voting/conditions of joining Inter Creditor Agreement)	NA
Creation of recovery expense fund	NA
Conditions for breach of covenants (as specified in Debenture Trust Deed)	NA
Deemed Date of Allotment	The date on which the Board of Directors approves the Allotment of the ZCZP Instruments for the Issue or such date as may be determined by the Board of Directors and the Stock Exchanges. The actual Allotment of ZCZP Instruments may take place on a date other than the Deemed Date of Allotment.
Roles and responsibilities of the Debenture Trustee	NA
Risk factors pertaining to the Issue	Please see section titled “Risk Factors” on page 8 of this Draft Fund Raising Document.
Provisions related to Cross Default Clause	NA
Governing law and Jurisdiction	The governing law and jurisdiction for the purpose of the Issue shall be Indian law, and the competent courts of jurisdiction in Kolkata, West Bengal respectively.
Working day convention	NA

**Notes:**

*\*The subscription list shall remain open at the commencement of banking hours and close at the close of banking hours for the period as indicated. Application Forms for the Issue will be accepted only from 10:00 a.m. till 5.00 p.m. (Indian Standard Time) or such extended time as may be permitted by the Stock Exchanges, on Working Days during the Issue Period. On the Issue Closing Date, Application Forms will be accepted only from 10:00 a.m. till 3.00 p.m. (Indian Standard Time). For further details, please see “General Information” on page 17 of this Draft Fund Raising Document.*

*\*\*For the list of documents executed, please see “Material Contracts and Documents for Inspection” on page 156 of this Draft Fund Raising Document.*

**Terms of payment of Application Amount**

Applicants may pay their Application Amounts by direct credit / NACH / NEFT / RTGS or may issue cheque / demand draft in respect of their Application:

**Escrow Account Details:**

Bank Name: AXIS Bank, Kasba Branch,  
Kolkata, West Bengal Bank Account  
No.: 925020024234878  
Account Name: SABUJSANGHA BIGSHARE  
SPL SSE ZCZP IPO ESCROW A/C  
IFSC Code: UTIB00002045  
Account Type: Current Account

In case of payment by way of cheque / demand draft, the same shall be attached to the Application Form. In case the Applicant has transferred the Application Amount by way of an electronic transfer to the Escrow Account, then the Applicant shall necessarily mention the UTR no. and date of transfer in the Application Form.

All Applications where payment is being made by cheque / demand draft should be submitted to the Registrar to the Issue before the Issue Closing Date. Further, Applications where payment is being made by electronic bank transfer should reach the Registrar to the Issue within up to 3 (three) Working Days from the Issue Closing Date, provided that such extended time shall be available only if the Application Amount has been received in the Escrow Account prior to the Issue Closing Date.

Participation by any of the investor classes as mentioned in this Draft Fund Raising Document in the Issue will be subject to applicable statutory and/or regulatory requirements. Applicants are advised to ensure that applications made by them do not exceed the investment limits or maximum number of ZCZP Instruments that can be held by them under applicable statutory and/or regulatory provisions.

Applications should be made in single name. Applications should be made by Karta in case the Applicant is an HUF. If the depository account is held in joint names, the Application Form should contain the name and PAN of the person whose name appears first in the depository account and signature of only this person would be required in the Application Form. This Applicant would be deemed to have signed on behalf of joint holders and would be required to give confirmation to this effect in the Application Form. Please ensure that such Applications contain the PAN of the HUF and not of the Karta.

**Maturity**

The tenure of the ZCZP Instruments will be the date on which the Objects of the Issue have been met or 18 months from the Deemed Date of Allotment, being the timeline for completion of the Objects of the Issue. For further details, please see "Objects of the Issue" on page 19 of this Draft Fund Raising Document.

**Lock-in**

The ZCZP Instruments cannot be transferred and the Bidders (including corporates) will continue to hold them till maturity. For further details, please see "Risk Factors - There is no secondary market for ZCZP Instruments as ZCZP Instruments listed on the Stock Exchanges issued by non-profit organisations are not tradable." and "Terms of the Issue - Form of Allotment and Denomination of ZCZP Instruments" on page 159 of this Draft Fund Raising Document.

**Termination of listing of the ZCZP Instruments**

The tenure of the ZCZP Instruments will be the date on which the Objects of the Issue have been met or 18 months from the Deemed Date of Allotment, being the timeline for completion of the Objects of the Issue. For further details, please see "Objects of the Issue" on page 19 of this Draft Fund Raising Document. Our Society shall submit a certificate to this extent to the Stock Exchanges. 141

## **TERMS OF THE ISSUE**

The ZCZP Instruments being offered as part of the Issue are subject to the provisions of the SEBI Regulations read with the NSE Norms as applicable, the SSE Framework Circular, the Act, the Memorandum of Association and Articles of Association of our Society, the terms of the Draft Fund Raising Document, this Draft Fund Raising Document, the Application Forms, other applicable statutory and/or regulatory requirements including those issued from time to time by SEBI/the Government of India/NSE, and/or other statutory/regulatory authorities relating to the offer, issue and listing of ZCZP Instruments and any other documents that may be executed in connection with the ZCZP Instruments., as in force on the date of the Issue and to the extent applicable.

### **Authority for the Issue**

At the meeting of the Board of Directors of our Society held on 16/02/2025 the Governing Body Members approved the issuance of ZCZP Instruments of the face value ₹1 each, for an amount up to ₹ 15 Crore.

The ZCZP Instruments pursuant to this Issue will be issued on terms and conditions as set out in this Draft Fund Raising Document.

### **Principal Terms & Conditions of the Issue**

The ZCZP Instruments being offered as part of the Issue are subject to the provisions of the SEBI ICDR Regulations read with the NSE Norms, the SSE Framework Circular, the Act, the Memorandum and Articles of Association of our Society, the terms of the Draft Fund Raising Document, this Draft Fund Raising Document, the Application Forms, other applicable statutory and/or regulatory requirements including those issued from time to time by SEBI/the Government of India/BSE/NSE, and/or other statutory/regulatory authorities relating to the offer, issue and listing of securities and any other documents that may be executed in connection with the ZCZP Instruments.

### **Ranking of ZCZP Instruments**

The ZCZP Instruments being issued shall be subject to the provisions of the SEBI ICDR Regulations, the Act, the Memorandum of Association and Articles of Association of our Society and shall rank pari passu inter se.

### **Face Value**

The face value of each ZCZP Instrument shall be ₹1/-.

### **ZCZP Instrument Holder not a Shareholder**

The ZCZP Holders will not be entitled to any of the rights and privileges available to the equity and/or preference shareholders of our Society, except to rights as may be prescribed under the Companies Act, 2013 and the rules prescribed thereunder and the SEBI Listing Regulations.

### **Jurisdiction**

Exclusive jurisdiction for the purpose of the Issue is with the competent courts of jurisdiction in Kolkata, West Bengal India.

### **Application in the Issue**

Applicants shall apply in the Issue in physical form only, through a valid Application Form filled in by the Applicant along with attachment, as applicable and shall be submitted to the Registrar to the Issue.

### **Form of Allotment and Denomination of ZCZP Instruments**

As per the NSE Norms, the listed ZCZP Instruments will not be made available for trading in secondary market. Allotment in the Issue to all Allottees, will be in electronic form i.e., in dematerialised form and in multiples of one ZCZP Instrument.

For details of allotment refer to chapter titled "Issue Procedure" beginning on page 162 of this Draft Fund Raising Document.

### **Transfer/Transmission of ZCZP Instruments**

The ZCZP Instruments shall be transferred to the legal heirs of the Allottees, subject to and in accordance with the rules/procedures as prescribed by NSDL/CDSL and the relevant DPs of the transfer or transferee and any other applicable laws and rules notified in respect thereof.

### **Title**

The ZCZP Holder(s) for the time being appearing in the record of beneficial owners maintained by the Depository shall be treated for all purposes by our Society, the Depositories and all other persons dealing with such person as the holder thereof and its absolute owner for all purposes.

### **Succession**

In the event of demise of the sole or first holder of the ZCZP Instruments, our Society will recognise the executors or administrator of the deceased ZCZP Instrument Holders, or the holder of the succession certificate or other legal representative as having title to the ZCZP Instruments only if such executor or administrator obtains and produces probate or letter of administration or is the holder of the succession certificate or other legal representation, as the case may be, from an appropriate court in India. Where ZCZP Instruments are held in joint names and one of the joint holders dies, the survivor(s) will be recognized as the ZCZP Instrument Holder(s). It will be sufficient for our Society to delete the name of the deceased ZCZP Instrument Holder after obtaining satisfactory evidence of his death. Provided, a third person may call on our Society to register his name as successor of the deceased ZCZP Holder after obtaining evidence such as probate of a will for the purpose of proving his title to the ZCZP Instruments. The directors of our Society in their absolute discretion may, in any case, dispense with production of probate or letter of administration or succession certificate or other legal representation.

**Joint holders**

Where two or more persons are holders of any ZCZP Instruments, they shall be deemed to hold the same as joint holders with benefits of survivorship subject to other provisions contained in the Articles.

Applications should be made in single name. If the depository account is held in joint names, the Application Form should contain the name and PAN of the person whose name appears first in the depository account and signature of only this person would be required in the Application Form.

This Applicant would be deemed to have signed on behalf of joint holders and would be required to give confirmation to this effect in the Application Form.

All communications will be addressed to the first named Applicant whose name appears in the Application Form and at the address mentioned therein. Period of subscription

<b>ISSUE SCHEDULE</b>	
<b>ISSUE OPENS ON</b>	
<b>ISSUE CLOSES ON</b>	
<b>PAY IN DATE</b>	<b>Application Date. The entire application Amount is payable on Application</b>
<b>DEEMED DATE OF ALLOTMENT</b>	<b>The date on which the Board of Directors approves the Allotment of the ZCZP Instruments for the Issue or such date as may be determined by the Board of Directors and notified to the Designated Stock Exchange. The actual Allotment of ZCZP Instruments may take place on a date other than the Deemed Date of Allotment.</b>

*Application Forms for the Issue will be accepted only between 10.00 a.m. and 5.00 p.m. (Indian Standard Time) or such extended time as may be permitted by the Stock Exchange, during the Issue Period as mentioned above on all days between Monday and Friday (both inclusive barring public holiday). On the Issue Closing Date, 143. Application Forms will be accepted only between 10.00 a.m. to 3.00 p.m. (Indian Standard Time). For further details, please refer to "Issue Procedure" on page 162 of this Draft Fund Raising Document*

## **Mode of payment of Interest to ZCZP Instrument Holders**

The Issue, being an issue of zero coupon zero principal instruments in terms of Chapter X-A of the SEBI ICDR Regulations, there is no coupon rate, or redemption amount applicable.

## **Application Size**

Each Application should be for a minimum of ₹10,000, i.e., 10,000 ZCZP Instruments. Applicants can apply for the ZCZP Instruments offered hereunder provided the Applicant has applied for minimum application size using the same Application Form.

Applicants are advised to ensure that applications made by them do not exceed the investment limits or maximum number of ZCZP Instruments that can be held by them under applicable statutory and or regulatory provisions.

## **Terms of Payment of Application Amount**

Applicants may pay their Application Amounts by direct credit / NACH / NEFT / RTGS or may issue cheque / demand draft in respect of their application:

Escrow Account Details:

Bank Name: AXIS Bank, Kasba Branch, Kolkata, West Bengal

Account No.: 925020024234878

Account Name: SABUJ SANGHABIGSHARE

SPL SSE ZCZP IPO ESCROW A/C

IFSC Code: UTIB0002045

Account Type: Current Account

In case of payment by way of cheque / demand draft, the same shall be attached to the Application Form. In case the Applicants transferred the Application Amount by way of an electronic transfer to the Escrow Account, then the Applicant shall necessarily mention the UTR no. and date of transfer in the Application Form.

All Applications where payment is being made by cheque / demand draft should be submitted to the Registrar to the Issue before the Issue Closing Date. Further, Applications where payment is being made by electronic bank transfer should reach the Registrar to the Issue within up to 3 (three) Working Days from the Issue Closing Date, provided that such extended time shall be available only if the Application Amount has been received in the Escrow Account prior to the Issue Closing Date.

Participation by any of the investor classes as mentioned in this Draft Fund-Raising Document in the Issue will be subject to applicable statutory and/or regulatory requirements. Applicants are advised to ensure that applications made by them do not exceed the investment limits or maximum number of ZCZP Instruments that can be held by them under applicable statutory and/or regulatory provisions.

Applications should be made in single name. Applications should be made by Karta in case the Applicant is an HUF. If the depository account is held in joint names, the Application Form should contain the name and PAN of the person whose name appears first in the depository account and signature of only this person would be required in the Application Form.

This Applicant would be deemed to have signed on behalf of joint holders and would be required to give confirmation to this effect in the Application Form. Please ensure that such Applications contain the PAN of the HUF and not of the Karta.

## **Impersonation**

As a matter of abundant caution, attention of the Investors is specifically drawn to the provisions of sub-section (1) of Section 38 of the Companies Act, 2013 which is reproduced below:

“Any person who- (a) makes or abets making of an application in a fictitious name to a Society for acquiring, or subscribing for, its securities; or (b) makes or abets making of multiple applications to a Society in different names or in different combinations of his name or surname for acquiring or subscribing for its securities; or (c) otherwise induces directly or indirectly a Society to allot, or register any transfer of, securities to him, or to any other person in a fictitious name, shall be liable for action under Section 447 of the Companies Act, 2013.”

## **The liability prescribed under Section 447 of the Companies Act 2013 for fraud involving an amount of at least**

₹10 lakh or 1.00% of the turnover of our Society, whichever is lower, includes imprisonment for a term which shall not be less than six months extending up to 10 years (provided that where the fraud involves public interest, such term shall not be less than three years) and fine of an amount not less than the amount involved in the fraud, extending up to three times of such amount. In case the fraud involves (i) an amount which is less than ₹10 lakh or 1.00% of the turnover of our Society, whichever is lower; and (ii) does not involve public interest, then such fraud is punishable with an imprisonment for a term extending up to five years or a fine of an amount extending up to ₹20 lakh or with both.

## **Pre-closure**

Our Society reserves the right to close the Issue at any time prior to the Issue Closing Date, subject to receipt of minimum subscription or as may be specified in this Draft Fund Raising Document. Our Society shall Allot ZCZP Instruments with respect to the Applications received until the time of such pre-closure in accordance with the Basis of Allotment as described hereinabove and subject to applicable statutory and/or regulatory requirements.

#### **Minimum subscription**

In terms of the SEBI ICDR Regulations, for an issuer undertaking a public issue of zero coupon zero principal instruments the minimum subscription for such public issue of zero coupon zero principal instruments shall be 75% of the Issue Size.

If our Society does not receive the minimum subscription of 75% of Issue Size, prior to the Issue Closing Date, the entire Application Amount shall be refunded to the Applicants within eight working days from the Issue Closing Date.

Further, no separate arrangements have been made in case of subscription above 75% of the Issue Size but below 100% of the Issue Size.

In case the subscription above 75% of the Issue Size but below 100% of the Issue Size is not arranged, the impact on achieving social objectives is as follows:

#### **Utilisation of Application Amount**

The sum received in respect of the Issue will be kept in the Escrow Account and we will have access to such funds only upon Allotment or refunds, whichever is later of the ZCZP Instruments and on receipt of listing approval from the Stock Exchange as per applicable provisions of law(s), regulations and approvals.

#### **Utilisation of Issue Proceeds**

- (a) All monies received pursuant to the issue of ZCZP Instruments to public shall be transferred to a separate bank account other than the bank account referred to in sub-section (3) of Section 40 of the Companies Act, 2013;
- (b) Our Society shall submit to the Stock Exchanges a statement in respect of utilisation of the Net Proceeds, on a quarterly basis, containing (a) category-wise amount of monies raised, (b) category-wise amount of monies utilized, balance amount remaining unutilized, until the utilization of the Net Proceeds in accordance with this Draft Fund Raising Document;
- (c) Our Society confirms that the unutilized amounts from the Net Proceeds shall be kept in a separate bank account and shall not be commingled with other funds;
- (d) Our Society shall utilize the Issue proceeds only upon (i) receipt of minimum subscription; (ii) completion of Allotment in compliance with Section 40 of the Companies Act, 2013; and (iii) receipt of listing approval from Stock Exchanges; and
- (e) The Issue proceeds shall not be utilized towards full or part consideration for the purchase or any other acquisition, inter alia by way of a lease, of any immovable property.

#### **Listing The ZCZP Instruments offered through this Draft Fund Raising Document are proposed to be listed on the Stock Exchanges.**

Our Society has obtained 'in-principle' approvals for the Issue from NSE vide its letter dated November 26, 2025. For the purposes of the Issue, NSE Social Stock Exchange shall be the Designated Stock Exchange. Our Society will use best efforts to ensure that all steps for the completion of the necessary formalities for listing at the Stock Exchanges are taken within

10 (ten) trading days of the Issue Closing Date. Monitoring and Reporting of Utilisation of Issue Proceeds There is no requirement for appointment of a monitoring agency in terms of the SEBI ICDR Regulations. Our Society shall monitor the utilization of the proceeds of the Issue as prescribed under the SEBI Listing Regulations. Termination of Listing of the ZCZP Instruments The tenure of the ZCZP Instruments will be the date on which the Objects of the Issue have been met or 18 months from the deemed date of allotment. For further details, please refer "Objects of the Issue" on page 19 of this Draft Fund-Raising Document. Our Society shall submit a certificate to this extent to the Stock Exchanges

## ISSUE PROCEDURE

This section applies to all Applicants. Please note that all Applicants are required to pay the full Application Amount while making an Application. Applicants should note that they shall submit their Applications to the Registrar to the Issue as mentioned on the Application Form. Applicants are advised to make their independent investigations and ensure that their Applications do not exceed the investment limits or maximum number of ZCZP Instruments that can be held by them under applicable law or as specified in this Draft Fund Raising Document.

Our Society does not accept any responsibility for the completeness and accuracy of the information stated in this section and are not liable for any amendment, modification or change in the applicable law which may occur after the date of this Draft Fund Raising Document. Investors are advised to make their independent investigations and ensure that their Applications are submitted in accordance with applicable laws.

OUR SOCIETY SHALL NOT BE RESPONSIBLE OR LIABLE FOR ANY ERRORS OR OMISSIONS ON THE PART OF THE REGISTRAR TO THE ISSUE IN CONNECTION WITH THE COLLECTION OF APPLICATION FORMS IN RESPECT OF THE ISSUE. FURTHER, THE REGISTRAR TO THE ISSUE WILL BE RESPONSIBLE FOR ADDRESSING INVESTOR GRIEVANCES ARISING FROM APPLICATIONS.

Please note that for the purposes of this section, the term “Working Day” shall mean all days excluding Sundays or a holiday of commercial banks in Mumbai, except with reference to Issue Period, where Working Days shall mean all days, excluding Saturdays, Sundays and holiday of commercial banks in Mumbai. Furthermore, for the purpose of post issue period, i.e., period beginning from Issue Closing Date to listing of the ZCZP Instruments, Working Days shall mean all trading days of Stock Exchanges excluding Saturdays, Sundays, and bank holidays in Mumbai.

### **Availability of the Draft Fund Raising Document, this Draft Fund Raising Document, and Application Forms**

The copy of this Draft Fund Raising Document together with Application Forms may be obtained from our Registered Office and the Registrar to the Issue. Additionally, this Draft Fund Raising Document and the Application Forms will be available for download on the website of Sabuj Sangha at [www.sabujsangha.org/sse/](http://www.sabujsangha.org/sse/) and NSE at [www.nseindia.com](http://www.nseindia.com). A unique application number (“UAN”) will be generated for every Application Form downloaded from the website of the Stock Exchange at NSE at [www.nseindia.com](http://www.nseindia.com).

In addition, Application Forms would also be made available to all the recognised stock exchanges.

Our Society may provide Application Forms for being filled and downloaded at such websites as we may deem fit. The Issuer may also provide Application Forms for being downloaded and filled at such websites as it may deem fit.

### **Who can apply?**

**The following categories of persons are eligible to apply in the Issue. Institutional**

#### **Investors**

- a mutual fund, venture capital fund and alternative investment fund registered with SEBI;
- a public financial institution;
- a scheduled commercial bank;
- a state industrial development corporation;
- an insurance Society registered with the Insurance Regulatory and Development Authority of India;
- a provident fund with minimum corpus of twenty-five crore rupees;
- a pension fund with minimum corpus of twenty-five crore rupees registered with the Pension Fund Regulatory and Development Authority established under sub-section (1) of section 3 of the Pension Fund Regulatory and Development Authority Act, 2013;
- National Investment Fund set up by resolution no. F. No. 2/3/2005-DDII dated November 23, 2005, of the Government of India published in the Gazette of India;
- insurance funds set up and managed by army, navy or air force of the Union of India;
- insurance funds set up and managed by the Department of Posts, India; and systemically important non-banking financial companies.

#### **Non-institutional Investors**

• Any investor other than Institutional Investors, except for investors who are not eligible to invest in ZCZP Instruments. For further details, see “Issue Procedure” on page 162 of this Draft Fund Raising Document.

**Foreign investors are not permitted to participate in the Issue.**

Note: Participation of any of the aforementioned categories of persons or entities is subject to the applicable statutory and/or regulatory requirements in connection with the subscription to Indian securities by such categories of persons or entities.

## APPLICATIONS BY VARIOUS APPLICANT CATEGORIES

### **Applications by Mutual Funds**

A separate Application can be made in respect of each scheme of an Indian mutual fund registered with SEBI and such Applications shall not be treated as multiple Applications. Applications made by the AMCs or custodians of a Mutual Fund shall clearly indicate the name of the concerned scheme for which the Application is being made. An Application Form by a mutual fund registered with SEBI for Allotment of the ZCZP Instruments must be also accompanied with the certified true

copies of (i) its SEBI registration certificates (ii) the trust deed in respect of such mutual fund (ii) a resolution authorising investment and containing operating instructions and (iii) specimen signatures of authorized signatories.

Application by Scheduled Commercial Banks

**Scheduled Commercial Banks** can apply in the Issue based upon their own investment limits and approvals. Applications by them for Allotment of the ZCZP Instruments must be accompanied with the certified true copies of (i) memorandum and articles of association/charter of constitution; (ii) power of attorney; (iii) a board resolution authorizing investment; and (iv) a letter of authorization. Failing this, our Society reserves the right to accept or reject any Application for Allotment of the ZCZP Instruments in whole or in part, in either case, without assigning any reason therefor.

**Failing this, our Society reserves the right to accept or reject any Application in whole or in part, in either case, without assigning any reason therefor. Application by Insurance Companies**

**Insurance companies registered with the IRDAI** can apply in the Issue based on their own investment limits and approvals in accordance with the regulations, guidelines and circulars issued by the IRDAI. The Application Form must be accompanied with the certified true copies of their (i) memorandum and articles of association/charter of constitution; (ii) power of attorney; (iii) resolution authorising investments/containing operating instructions; and (iv) specimen signatures authorized signatories.

**Failing this, our Society reserves the right to accept or reject any Application in whole or in part, in either case, without assigning any reason therefor.**

#### **Applications by Alternative Investments Funds**

Applications made by alternative investment funds eligible to invest in accordance with the Securities and Exchange Board of India (Alternative Investment Fund) Regulations, 2012, as amended (the "SEBI AIF Regulations") for Allotment of the ZCZP Instruments must be accompanied with the certified true copies of (i) SEBI registration certificate; (ii) a resolution authorising investment and containing operating instructions; and (iii) specimen signatures authorized persons. The Alternative Investment Funds shall at all times comply with the requirements applicable to it under the SEBI AIF Regulations and the relevant notifications issued by SEBI.

**Failing this, our Society reserves the right to accept or reject any Application in whole or in part, in either case, without assigning any reason therefor.**

**Applications by Associations of persons and/or bodies established pursuant to or registered under any central or state statutory enactment**

In case of Applications made by Associations of persons and/or bodies established pursuant to or registered under any central or state statutory enactment, must submit a (i) certified copy of the certificate of registration or proof of constitution, as applicable, (ii) Power of Attorney, if any, in favour of one or more persons thereof, (iii) such other documents evidencing registration thereof under applicable statutory/regulatory requirements. Further, any trusts applying for the ZCZP Instruments pursuant to the Issue must ensure that (a) they are authorized under applicable statutory/regulatory requirements and their constitution instrument to hold and invest in ZCZP Instruments, (b) they have obtained all necessary approvals, consents or other authorisations, which may be required under applicable statutory and/or regulatory requirements to invest in ZCZP Instruments, and (c) Applications made by them do not exceed the investment limits or maximum number of ZCZP Instruments that can be held by them under applicable statutory and/or regulatory provisions.

**Failing this, our Society reserves the right to accept or reject any Applications in whole or in part, in either case, without assigning any reason, therefore. Applications by Trusts**

In case of Applications made by trusts, settled under the Indian Trusts Act, 1882, as amended, or any other statutory and/or regulatory provision governing the settlement of trusts in India, must submit a (i) certified copy of the registered instrument for creation of such trust, (ii) power of attorney, if any, in favour of one or more trustees thereof, (iii) such other documents evidencing registration thereof under applicable statutory/regulatory requirements. Further, any trusts applying for the ZCZP Instruments pursuant to the Issue must ensure that (a) they are authorized under applicable statutory/regulatory requirements and their constitution instrument to hold and invest in ZCZP Instruments, (b) they have obtained all necessary approvals, consents or other authorisations, which may be required under applicable statutory and/or regulatory requirements to invest in ZCZP Instruments, and (c) Applications made by them do not exceed the investment limits or maximum number of ZCZP Instruments that can be held by them under applicable statutory and/or regulatory provisions.

**Failing this, our Society reserves the right to accept or reject any Applications in whole or in part, in either case, without assigning any reason therefor. Applications by Public Financial Institutions, which are authorized to invest in the ZCZP Instruments**

The Application must be accompanied by certified true copies of: (i) any Act/ Rules under which they are incorporated; (ii) board resolution authorising investments; and (iii) specimen signature of authorized person.

**Failing this, our Society reserves the right to accept or reject any Applications in whole or in part, in either case, without assigning any reason therefor. Applications made by companies, bodies corporate and societies registered under the applicable laws in India**

The Application must be accompanied by certified true copies of: (i) any act/ rules under which they are incorporated; (ii) Board Resolution authorising investments; and (iii) Specimen signature of authorized person.

**Failing this, our Society reserves the right to accept or reject any Applications in whole or in part, in either case, without assigning any reason therefor.**

**Partnership firms formed under applicable Indian laws in the name of the partners and Limited Liability Partnerships formed and registered under the provisions of the Limited Liability Partnership Act, 2008**

Applications made by partnership firms and limited liability partnerships formed and registered under the Limited Liability Partnership Act, 2008 must be accompanied by certified true copies of: (i) the partnership deed for such Applicants; (ii) any documents evidencing registration of such Applicant thereof under applicable statutory/regulatory requirements; (iii) a resolution authorizing the investment and containing operating instructions; and (iv) specimen signature of authorized persons of such Applicant. 149

**Failing this, our Society reserves the right to accept or reject any Applications for Allotment of the ZCZP Instruments in whole or in part, in either case, without assigning any reason therefor.**

**Applications under a power of attorney by limited companies, corporate bodies and registered societies**

In case of Applications made pursuant to a power of attorney by Applicants, a certified copy of the power of attorney or the relevant resolution or authority, as the case may be, along with a certified copy of the memorandum of association and articles of association and/or bye laws must be lodged along with the Application Form.

Failing this, our Society reserves the right to accept or reject any Application in whole or in part, in either case, without assigning any reason therefor.

In case of Applications made pursuant to a power of attorney by Applicants, a certified copy of the power of attorney must be lodged along with the Application Form.

**Failing this our Society, reserves the right to reject such Applications. Our Society, in its absolute discretion, reserves the right to relax the above condition of attaching the power of attorney along with the Application Forms subject to such terms and conditions that our Society may deem fit.**

**Applications by provident funds, pension funds, which are authorized to invest in the ZCZP Instruments**

Applications by provident funds, pension funds, superannuation funds and gratuity funds which are authorized to invest in the ZCZP Instruments, for Allotment of the ZCZP Instruments must be accompanied by certified true copies of: (i) any act/rules under which they are incorporated; (ii) a power of attorney, if any, in favour of one or more trustees thereof, (ii) a board resolution authorizes investments; (iii) such other documents evidencing registration thereof under applicable statutory/regulatory requirements; (iv) specimen signature of authorized person; (v) a certified copy of the registered instrument for creation of such fund/trust; and (vi) any tax exemption certificate issued by Income Tax authorities.

**Failing this, our Society reserves the right to accept or reject any Applications for Allotment of the ZCZP Instruments in whole or in part, in either case, without assigning any reason therefor.**

#### **Applications by National Investment Funds**

Application made by a National Investment Fund for Allotment of the ZCZP Instruments must be accompanied by certified true copies of: (i) a resolution authorizes investment and containing operating instructions; and (ii) specimen signatures of authorized persons.

**Failing this, our Society reserves the right to accept or reject any Applications for Allotment of the ZCZP Instruments in whole or in part, in either case, without assigning any reason therefor.**

#### **Applications by Systematically Important Non-banking financial companies**

Applications made by systematically important non-banking financial companies registered with the RBI and under other applicable laws in India must be accompanied by certified true copies of: (i) memorandum and articles of association/charter of constitution; (ii) power of attorney; (iii) board Resolution authorizes investments; and (iii) specimen signature of authorized person.

**Failing this, our Society reserves the right to accept or reject any Applications in whole or in part, in either**

#### **case, without assigning any reason therefor. Applications by Retail Investors**

Resident Indian individuals or Hindu Undivided Families through the Karta applying for an amount aggregating up to and including ₹ 10,00,000 across all series of ZCZP Instrument and shall include Retail Individual Investors, or any other investment limit, as applicable and prescribed by SEBI from time to time, in any of the bidding options in the Issue (including HUFs applying through their Karta and does not include NRIs) which are authorised to invest in the ZCZP Instrument for SSE.

#### **Applications by High-Net Worth Individuals**

Resident Indian individuals or Hindu Undivided Families through the Karta applying for an amount aggregating to above ₹ 10,00,000 across all options of ZCZP Instrument which are authorised to invest in the ZCZP Instrument for SSE.

**Note: Foreign investors are not permitted to participate in the Issue. Further, Participation of any of the aforementioned categories of persons or entities is subject to the applicable statutory and/or regulatory requirements in connection with the subscription to Indian securities by such categories of persons or entities.**

Applicants are advised to ensure that Applications made by them do not exceed the investment limits or maximum number of ZCZP Instruments that can be held by them under applicable statutory and or regulatory provisions.

Applicants are advised to ensure that they have obtained the necessary statutory and/or regulatory permissions/consents/approvals in connection with applying for, subscribing to, or seeking allotment of ZCZP Instruments pursuant to the Issue.

#### **Escrow Mechanism**

We shall open an Escrow Account with the Escrow Collection Bank in whose favour the Applicants shall transfer through direct credit / NACH / NEFT / RTGS or shall issue cheque / demand draft in respect of their Application. Cheques or demand drafts received for the application Amount from investors would be deposited in the respective Escrow Account. The Escrow Collection Bank will act in terms of this Draft Fund Raising Document and the Escrow Agreement. The Escrow Collection Bank shall not exercise any lien whatsoever over the monies deposited therein. Upon completion of the Allotment or refunds, whichever is later, the Escrow Collection Bank shall transfer the monies from the Escrow Account to the bank account of our Society as per the terms of the Escrow Agreement. Payments of refund to the Applicants shall also be made from the Escrow Account as per the terms of the Escrow Agreement and this Draft Fund Raising Document.

The information below is given for the benefit of Applicants. Our Society is not liable for any amendment or modification or changes in applicable laws or regulations, which may occur after the date of this Draft Fund Raising Document.

#### **How to apply?**

Copies of this Draft Fund Raising Document together with Application Form may be obtained from our Registered Office and the Registrar to the Issue. Additionally, this Draft Fund Raising Document and the Application Forms will be available for download on the website of Sabuj Sangha at [www.ssabujsangha.org/sse/](http://www.ssabujsangha.org/sse/) and NSE at [www.nseindia.com](http://www.nseindia.com).

Application Forms will also be available on the website of the Stock Exchange. A unique application number (“UAN”) will be generated for every Application Form downloaded from the websites of the Stock Exchange.

**Please note that there is a single**

**Application Form. Method of Application**

An eligible investor desirous of applying in this Issue can make Applications through the physical mode or through electronic mode along with attachment, as applicable. Applicants intending to subscribe in the Issue shall submit a duly filled Application Form to the Registrar to the Issue.

All Applications where payment is being made by cheque / demand draft should be submitted to the Registrar to the Issue before the Issue Closing Date. Further, Applications where payment is being made by electronic bank transfer should reach the Registrar to the Issue within up to 3 (three) Working Days from the Issue Closing Date, provided that such extended time shall be available only if the Application Amount has been received in the Escrow Account prior to the Issue Closing Date.

All Application Forms duly completed together with cheque/demand draft, if applicable for the amount payable on application must be delivered before the Issue Closing Date to the Registrar to the Issue. In case the Applicant has transferred the Application Amount by way of an electronic transfer to the Escrow Account, then the Applicant shall necessarily mention the UTR no. and date of transfer in the Application Form. Additionally, in accordance with the NSE April, 2024 Circular, Application may also be submitted through the web interface developed by NSE wherein the Application is automatically uploaded onto the Stock Exchange bidding platform. Applicants may also submit the Application Form to the self-certified syndicate banks ("SCSBs") and the syndicate members with (3-in-1 account) registered on the electronic-IPO Platform of NSE. Designated Intermediaries (other than SCSBs) shall not accept any ASBA Form from a retail individual investor who is not Bidding in the Issue. Application Size Each Application should be for a minimum of ₹10,000, i.e., 10,000 ZCZP Instruments. Applicants can apply for the ZCZP Instruments offered hereunder provided the Applicant has applied for minimum application size using the same Application Form.

Applicants are advised to ensure that applications made by them do not exceed the investment limits or maximum number of ZCZP Instruments that can be held by them under applicable statutory and or regulatory provisions. Applications cannot be made by: Foreign investors (including persons resident outside India, foreign nationals, non-resident Indians, overseas citizens of India, foreign institutional investors, foreign portfolio investors, foreign venture capital investors). Terms of Payment The entire issue price for the ZCZP Instruments is payable on application only. In case of allotment of lesser number of ZCZP Instruments than the number applied, our Society shall refund the excess amount paid on application to the applicant. Payment instructions for Applicants Our Society has opened an Escrow Account with the Escrow Collection Bank for the collection of the application amount payable upon submission of the Application Form. Payment shall be made by way of direct credit / NACH / NEFT / RTGS / cheque / demand draft. Outstation cheques /demand drafts drawn on banks not participating in the clearing process will not be accepted and applications accompanied by such cheques or demand drafts are liable to be rejected. Any payment by way of cash or stock invest will not be accepted. In case payment is effected in contravention of the conditions mentioned herein, the Application is liable to be rejected and application money will be refunded and no interest will be paid thereon. All Application Forms received with outstation cheques, post-dated cheques, cheques / demand drafts drawn on banks not participating in the clearing process shall be rejected and the Registrar shall not be responsible for such rejections. The Escrow Collection Bank shall transfer the funds from the Escrow Account, as per the terms of the Escrow Agreement, into a separate bank account after the completion of the Allotment or refunds, whichever is later. All cheques / demand drafts accompanying the application should be crossed "A/c payee only" and must be made payable to SABUJ SANGHA BIGSHARE SPL SSE ZCZP IPO ESCROW A/C. Applicants shall ensure that the bank account linked with the Depositories is used for making the payment for Application. Payment mechanism for Applicants An Applicant may submit the completed Application Form to Registrar to the Issue along with cheque / demand draft.

The Applicants may also pay their Application Amounts by direct credit / NACH / NEFT / RTGS or may issue cheque / demand draft in respect of their Application to the below bank account: Escrow Account Details: Bank Name: AXIS Bank Account No.:925020024234878 Account Name: SABUJ SANGHA FOUNDATION BIGSHARE SPL SSE ZCZP IPO ESCROW A/C IFSC Code: UTIB0002045 Account Type: Current Account

In case of payment by way of cheque / demand draft, the same shall be attached to the Application Form. In case the Applicant has transferred the Application Amount by way of an electronic transfer to the Escrow Account, then the Applicant shall necessarily mention the UTR no. and date of transfer in the Application Form. All Applications where payment is being made by cheque / demand draft should be submitted to the Registrar to the Issue before the Issue Closing Date. Further, Applications where payment is being made by electronic bank transfer should reach the Registrar to the Issue within up to 3 (three) Working Days from the Issue Closing Date, provided that such extended time shall be available only if the Application Amount has been received in the Escrow Account prior to the Issue Closing Date. Additional information for Applicants

1. Application Forms submitted by Applicants whose beneficiary accounts are inactive shall be rejected.
2. All applications Forms duly completed and accompanied by account payee cheques / demand drafts shall be submitted with the Registrar to the Issue before the Issue Closing Date. The Registrar to the Issue will not accept payments made in cash. However, Application Forms duly completed together with cheque/demand draft drawn on/payable at a local bank in Mumbai for the amount payable on application, if applicable, shall be sent by Registered Post or by hand delivery to the Corporate Office of the Registrar, so as to reach the Registrar prior to the Issue Closing Date. Applications where payment is being made by electronic bank transfer should reach the Registrar to the Issue within up to 3 (three) Working Days from the Issue Closing Date, provided that such extended time shall be available only if the Application Amount has been received in the Escrow Account prior to the Issue Closing Date. No separate receipts

- will be issued for the money to be paid on the submission of Application Form.
3. Application Forms submitted by Applicants shall be for allotment of ZCZP Instruments only in dematerialized form.

### **Filing of this Draft Fund Raising Document with ROC**

A copy of this Draft Fund Raising Document will be filed with the ROC in accordance with Section 26 and Section 31 of the Companies Act, 2013 and the rules framed thereunder, each as amended.

### **Instructions for completing the Application Form**

1. Applications must be made in the prescribed Application Form.
2. Application Forms are to be completed in full, in BLOCK LETTERS in ENGLISH and in accordance with the instructions contained in this Draft Fund Raising Document and the Application Form. Incomplete Application Forms are liable to be rejected. Applicants should note that the Registrar will not be liable for errors in data entry due to incomplete or illegible Application Forms.
3. Applications are required to be for a minimum of 1,000 ZCZP Instruments and in multiples of 1,000 ZCZP Instruments thereafter as specified in the Issue Documents
4. Thumb impressions and signatures other than in the languages specified in the Eighth Schedule in the Constitution of India must be attested by a Magistrate or a Notary Public or a Special Executive Magistrate under official seal.
5. Applications should be in single name. Applicants are required to ensure that the PAN Details of the HUF are mentioned and not those of the Karta.
6. Applicants applying for Allotment must provide details of valid and active DP ID, Client ID and PAN clearly and without error. On the basis of such Applicant's active DP ID, Client ID and PAN provided in the Application Form, the Registrar to the Issue will obtain from the Depository the Demographic Details. Invalid accounts, suspended accounts or where such account is classified as invalid or suspended may not be considered for Allotment of the ZCZP Instruments..
7. Applicants must ensure that their Application Forms are made in a single name.
8. The minimum number of Applications and minimum application size shall be specified in this Draft Fund Raising Document. Applicants may apply for ZCZP Instruments Applied for in a single Application Form.

All Applicants are required to tick the relevant column in the "Category of Investor" box in the Application Form.

Applicants should note that the Registrar will not be liable for error in data entry due to incomplete or illegible Application Forms. Our Society would allot the ZCZP Instruments, as specified in this Draft Fund Raising Document for the Issue to all valid Applications`.

### **Applicants' PAN, Depository Account and Bank Account Details**

ALL APPLICANTS APPLYING FOR ALLOTMENT OF THE ZCZP INSTRUMENTS SHOULD MENTION THEIR DP ID, CLIENT ID AND PAN IN THE APPLICATION FORM. APPLICANT MUST ENSURE THAT THE DP ID, CLIENT ID AND PAN GIVEN IN THE APPLICATION FORM IS EXACTLY THE SAME AS THE DP ID, CLIENT ID AND PAN AVAILABLE IN THE DEPOSITORY DATABASE.

On the basis of the DP ID, Client ID and PAN provided by them in the Application Form, the Registrar to the Issue will obtain from the Depository the Demographic Details of the Applicants including PAN and MICR code. These Demographic Details would be used for giving Allotment Advice to the Applicants. Hence, Applicants are advised to immediately update their Demographic Details (including bank account details) as appearing on the records of the Depository Participant and ensure that they are true and correct. Please note that failure to do so could result in delays in authorizing, to Applicants, delivery of Allotment Advice at the Applicants' sole risk, and neither the Registrar, nor our Society shall have any responsibility and undertake any liability for the same.

These Demographic Details would be used for all correspondence with the Applicants including mailing of the Allotment Advice. The Demographic Details given by Applicants in the Application Form would not be used for any other purpose by the Registrar to the Issue except in relation to this Issue. By signing the Application Form, Applicants applying for the ZCZP Instruments would be deemed to have authorized the Depositories to provide, upon request, to the Registrar, the required Demographic Details as available on its records. Allotment Advice would be mailed by post or e-mail at the address of the Applicants in accordance with the Demographic Details received from the Depositories. Applicants may note that delivery of Allotment Advice may get delayed if the same once sent to the address obtained from the Depositories are returned undelivered. Further, please note that any such delay shall be at such Applicants' sole risk and neither our Society, nor the Registrar to the Issue shall be liable to compensate the Applicant for any losses caused to the Applicants due to any such delay or liable to pay any interest for such delay.

In case of Applications made under powers of attorney, our Society in its absolute discretion, reserves the right to permit the holder of a power of attorney to request the Registrar to the Issue that for the purpose of printing particulars on and mailing of the Allotment Advice through post, the Demographic Details obtained from the Depository of the Applicant shall be used.

With effect from August 16, 2010, the beneficiary accounts of Applicants for whom PAN details have not been verified shall be suspended for credit and no credit of ZCZP Instruments pursuant to this Issue will be made into the accounts of the Applicants. Application Forms submitted by Applicants whose beneficiary accounts are inactive shall be rejected.

Applicants should note that the ZCZP Instruments will be allotted to all successful Applicants only in dematerialized form. The Application Forms which do not have the details of the Applicant's depository account, including DP ID, Client ID and PAN, shall be treated as incomplete and will be rejected.

## **APPLICATIONS FOR ALLOTMENT OF ZCZP INSTRUMENTS IN THE DEMATERIALIZED FORM**

### **Submission of Applications**

All Application Forms duly completed together with cheque/demand draft, drawn on/payable at a local bank in Mumbai for the amount payable on application, if applicable, shall be sent by Registered Post or by hand delivery to the Corporate Office of the Registrar, so as to reach the Registrar prior to the Issue Closing Date.

In case the Applicant has transferred the Application Amount by way of an electronic transfer to the Escrow Account, then the Applicant shall necessarily mention the UTR no. and date of transfer in the Application Form.

All Applications where payment is being made by cheque / demand draft should be submitted to the Registrar to the Issue before the Issue Closing Date. Further, Applications where payment is being made by electronic bank transfer should reach the Registrar to the Issue within up to 3 (three) Working Days from the Issue Closing Date, provided that such extended time shall be available only if the Application Amount has been received in the Escrow Account prior to the Issue Closing Date.

In case of hand delivery of the Application Form, an acknowledgement shall be issued by Registrar to the Applicant as proof of having accepted the Application. Applications shall be deemed to have been received by us only when submitted to the Registrar as detailed above and not otherwise.

### **Online Applications**

Our Society has also provided a facility to submit applications in online mode. In accordance with the NSE April Circular, Application may also be submitted through the web interface developed by NSE wherein the Application is automatically uploaded onto the Stock Exchange bidding platform. Applicants may also submit the Application Form to the self-certified syndicate banks ("SCSBs") and the syndicate members with (3-in-1 account) registered on the electronic-IPO Platform of NSE.

Designated Intermediaries (other than SCSBs and the designated syndicate members) shall not accept any Application Form from a retail individual investor who is not Bidding in the Issue. For further details on the registration process and the submission of bids through the web interface, the National Stock Exchanges has issued operational guidelines and circular available at NSE: <https://nsearchives.nseindia.com/content/circulars/IPO61843.pdf>.

## **INSTRUCTIONS FOR FILLING-UP THE APPLICATION FORM**

### **General Instructions**

#### **A. General instructions for completing the Application Form**

- Applications must be made in prescribed Application Form only;
- Application Forms must be completed in block letters in English, as per the instructions contained in this Draft Fund Raising Document and, the Application Form;
- Applicants must apply for Allotment in dematerialised form and must provide details of valid and active DP ID, Client ID and PAN clearly and without error. On the basis of such Applicant's active DP ID, Client ID and PAN provided in the Application Form
- The minimum number of Applications and minimum application size shall be specified in this Draft Fund Raising Document.
- Applications should be in single name. If the depository account is held in joint names, the Application Form should contain the name and PAN of the person whose name appears first in the depository account and signature of only this person would be required in the Application Form. This Applicant would be deemed to have signed on behalf of joint holders and would be required to give confirmation to this effect in the Application Form;
- Applications should be made by Karta in case of HUFs. Applicants are required to ensure that the PAN details of the HUF are mentioned and not those of the Karta;
- Thumb impressions and signatures other than in English/Hindi/Gujarati/Marathi or any other languages specified in the 8th Schedule of the Constitution need to be attested by a Magistrate or Notary Public or a Special Executive Magistrate under his/her seal;
- No separate receipts will be issued for the money payable on the submission of the Application Form.
- Every Applicant should hold valid Permanent Account Number (PAN) and mention the same in the Application Form;
- All Applications where payment is being made by cheque / demand draft should be submitted to the Registrar to the Issue before the Issue Closing Date. Further, Applications where payment is being made by electronic bank transfer should reach the Registrar to the Issue within up to 3(three) Working Days from the Issue Closing Date, provided that such extended time shall be available only if the Application Amount has been received in the Escrow Account prior to the Issue Closing Date.

Applicants should note that the Registrar will not be liable for error in data entry due to incomplete or illegible Application Forms. Our Society would allot the ZCZP Instruments, as specified in the Fund Raising Document for the Issue to all valid Applications.

Our Society would allot the series of ZCZP Instruments, as specified in this Draft Fund Raising Document to all valid Applications.

## **b. Applicant's Beneficiary Account and Bank Account Details**

Applicants applying for Allotment in dematerialized form must mention their DP ID, Client ID and PAN in the Application Form and ensure that the name provided in the Application Form is exactly the same as the name in which the Beneficiary Account is held. In case the Application Form for Allotment in dematerialized form is submitted in the first Applicant's name, it should be ensured that the Beneficiary Account is held in the same joint names and in the same sequence in which they appear in the Application Form. In case the DP ID, Client ID and PAN mentioned in the Application Form for Allotment in dematerialized form do not match with the DP ID, Client ID and PAN available in the Depository database or in case PAN is not available in the Depository database, the Application Form for Allotment in dematerialized form is liable to be rejected. Further, Application Forms submitted by Applicants applying or

Allotment in dematerialized form, whose beneficiary accounts are inactive, will be rejected.

On the basis of the DP ID and Client ID provided by the Applicant in the Application Form for Allotment in dematerialized form, the Registrar to the Issue will obtain from the Depositories the Demographic Details of the Applicant including PAN, address, Magnetic Ink Character Recognition ("MICR") Code and occupation. These Demographic Details would be used for giving Allotment Advice and refunds (including through physical refund warrants, direct credit, NACH, NEFT and RTGS), if any, to the Applicants. Hence, Applicants are advised to immediately update their Demographic Details as appearing on the records of the DP and ensure that they are true and correct, and carefully fill in their Beneficiary Account details in the Application Form. Failure to do so could result in delays in dispatch/credit of refunds to Applicants and delivery of Allotment Advice at the Applicants' sole risk, and neither our Society, Registrar to the Issue nor the Stock Exchanges will bear any responsibility or liability for the same.

The Demographic Details would be used for correspondence with the Applicants including mailing of the Allotment Advice. Allotment Advice would be mailed at the address of the Applicant as per the Demographic Details received from the Depositories.

In case of Applications made under power of attorney, our Society in its absolute discretion, reserves the right to permit the holder of Power of Attorney to request the Registrar that for the purpose of printing particulars on the mailing of Allotment Advice, the demographic details obtained from the Depository of the Applicant shall be used. By signing the Application Form, the Applicant would have deemed to have authorized the Depositories to provide, upon request, to the Registrar to the Issue, the required Demographic Details as available on its records. The Demographic Details given by Applicant in the Application Form would not be used for any other purpose by the Registrar to the Issue except in relation to the Issue.

The beneficiary accounts of Applicants for whom PAN details have not been verified shall be suspended for credit and no credit of ZCZP Instruments pursuant to the Issue will be made into the accounts of such Applicants. Application Forms submitted by Applicants whose beneficiary accounts are inactive shall be rejected. Furthermore, in case no corresponding record is available with the Depositories, which matches the three parameters, namely, DP ID, Client ID and PAN, then such Application are liable to be rejected.

## **c. Permanent Account Number ("PAN")**

The Applicant should mention his or her PAN allotted under the IT Act. For minor Applicants, applying through the guardian, it is mandatory to mention the PAN of the minor Applicant. However, Applications on behalf of the Central or State Government officials and the officials appointed by the courts in terms of a SEBI circular dated June 30, 2008, and Applicants residing in the state of Sikkim who in terms of a SEBI circular dated July 20, 2006, may be exempt from specifying their PAN for transacting in the securities market. In accordance with Circular No. MRD/DOP/Cir- 05/2007 dated April 27, 2007, issued by SEBI, the PAN would be the sole identification number for the participants transacting in the securities market, irrespective of the amount of transaction. Any Application Form, without the PAN is liable to be rejected, irrespective of the amount of transaction. It is to be specifically noted that the Applicants should not submit the GIR number instead of the PAN as the Application is liable to be rejected on this ground.

However, the exemption for the Central or State Government and the officials appointed by the courts and for investors residing in the State of Sikkim is subject to the Depository Participants' verifying the veracity of such claims by collecting sufficient documentary evidence in support of their claims. At the time of ascertaining the validity of these Applications, the Registrar to the Issue will check under the Depository records for the appropriate description under the PAN field i.e., either Sikkim category or exempt category.

## **General Instructions**

### **Do's**

1. Check if you are eligible to apply as per the terms of this Draft Fund Raising Document and applicable law;
2. Read all the instructions carefully and complete the Application Form in the prescribed form;
3. Ensure that you have obtained all necessary approvals from the relevant statutory and/or regulatory authorities to apply for, subscribe to and/or seek Allotment of ZCZP Instruments pursuant to the Issue;
4. Ensure that the DP ID and Client ID are correct and beneficiary account is activated for Allotment of ZCZP Instruments in dematerialized form. The requirement for providing Depository Participant details shall be

mandatory for all Applicants;

5. Ensure that you have been given an acknowledgement as proof of the Registrar having accepted the Application Form in case of hand delivery of Application Forms;
6. Ensure that signatures other than in the languages specified in the Eighth Schedule to the Constitution of India are attested by a Magistrate or a Notary Public or a Special Executive Magistrate under official seal;
7. In case of an HUF applying through its Karta, the Applicant is required to specify the name of an Applicant in the Application Form as 'XYZ Hindu Undivided Family applying through PQR', where PQR is the name of the Karta. However, the PAN of the HUF should be mentioned in the Application Form and not that of the Karta; 157
8. Ensure that the Demographic Details including PAN are updated, true and correct in all respects;
9. Ensure that if the depository account is held in joint names, the Application Form should contain the name and PAN of the person whose name appears first in the depository account and signature of only this person would be required in the Application Form. This Applicant would be deemed to have signed on behalf of joint holders and would be required to give confirmation to this effect in the Application Form;
10. Ensure that your Application Form is submitted with the Registrar to the Issue; and
11. Ensure that you have correctly ticked, provided or checked the authorisation box in the Application Form.

**Don'ts:**

1. Do not apply for lower than the minimum application size;
2. Do not fill up the Application Form such that the ZCZP Instruments applied for exceeds the Issue size and/or investment limit or maximum number of ZCZP Instruments that can be held under the applicable laws or regulations or maximum amount permissible under the applicable regulations;
3. Do not submit the GIR number instead of the PAN as the Application is liable to be rejected on this ground;
4. Do not submit incorrect details of the DP ID, Client ID and PAN or provide details for a beneficiary account which is suspended or for which details cannot be verified by the Registrar to the Issue;
5. Do not submit Applications on plain paper or on incomplete or illegible Application Forms;
6. Do not apply if you are not competent to contract under the Indian Contract Act, 1872;
7. Do not submit an Application in case you are not eligible to acquire ZCZP Instruments under applicable law or your relevant constitutional documents or otherwise;
8. Do not apply if you are a person ineligible to apply for ZCZP Instruments under the Issue;
9. Do not make an application of the ZCZP Instrument on multiple copies taken of a single form;

## Depository Arrangements

Our Society has made depository arrangements with NSDL and CDSL for issue and holding of the ZCZP Instruments in authorized form. In this context:

1. Tripartite Agreement dated July 30, 2024, between us, the Registrar to the Issue and CDSL for offering depository option to the Applicants.
2. Tripartite Agreement dated July 29, 2024, between us, the Registrar to the Issue and NSDL for offering depository option to the Applicants.
3. An Applicant must have at least one beneficiary account with any of the Depository Participants (DPs) of NSDL or CDSL prior to making the Application.
4. ZCZP Instruments Allotted to an Applicant will be credited directly to the Applicant's respective beneficiary account(s) with the DP.
5. Non-transferable Allotment Advice will be directly sent to the Applicant by the Registrar to the Issue.

**For further information, relating to Applications for Allotment of the ZCZP Instruments in authorized form, please see the section titled "Issue Procedure" on page 162 of this Draft Fund Raising Document.**

## Communications

All future communications in connection with Applications made in the Issue should be addressed to the Registrar to the Issue quoting all relevant details as regards the Applicant and its Application.

Applicants can contact our Society Secretary and Compliance Officer or the Registrar to the Issue in case of any pre – Issue related problems and/or post-Issue related problems such as non-receipt of Allotment Advice non- credit of ZCZP Instruments in depository's beneficiary account/ etc.

## Undertaking by

the Issuer

## Statement by the

### Board:

- a) All monies received pursuant to the Issue of ZCZP Instruments to public shall be transferred to a separate bank account as referred to in sub-section (3) of section 40 of the Companies Act, 2013.
- b) Details of all monies utilized out of Issue referred to in sub-item (a) shall be disclosed under an appropriate separate head in our balance sheet indicating the purpose for which such monies had been utilized.
- c) Details of all unutilized monies out of issue of ZCZP Instruments, if any, referred to in sub-item (a) shall be disclosed under an appropriate separate head in our Balance Sheet indicating the form in which such unutilized monies have been invested.
- d) Our Society shall submit to the Stock Exchanges a statement in respect of utilisation of the Net Proceeds, on a quarterly basis, containing (a) category-wise amount of monies raised, (b) category-wise amount of monies utilized, (c) balance amount remaining unutilized, until the utilization of the Net Proceeds in accordance with this Draft Fund Raising Document.
- e) We shall utilize the Issue proceeds only after (a) receipt of the minimum subscription of 75% of the Issue Size; (b) completion of Allotment and refund process in compliance with Section 40 of the Companies Act, 2013; and (c) receipt of listing approval from the Stock Exchanges.

## Other Undertakings by our Society

Our Society undertakes that:

- a) Complaints received in respect of the Issue will be attended to by our Society expeditiously and satisfactorily.
- b) Our Society will take necessary steps for the purpose of getting the ZCZP Instruments listed within the specified time, i.e., within 10 (ten) trading days of the Issue Closing Date.
- c) Funds required for dispatch of Allotment Advice will be made available by our Society to the Registrar to the Issue.
- d) We shall make necessary disclosures/reporting under any other legal or regulatory requirement as maybe required by our Society from time to time.

## Rejection of Applications

As set out below or if all required information is not provided or the Application Form is incomplete in any respect, the Board of Directors of our Society reserves its full, unqualified and absolute right to accept or reject any Application in whole or in part and in either case without assigning any reason thereof.

Application may be rejected on one or more technical grounds, including but not restricted to:

- Application by persons not competent to contract under the Indian Contract Act, 1872, as amended, (other than minors having valid Depository Account as per Demographic Details provided by Depositories);
- Applications by foreign investors;

- Applications not being signed by the sole Applicant;
- Application Amount blocked being higher or lower than the value of ZCZP Instruments Applied for. However, our Society may allot ZCZP Instruments up to the number of ZCZP Instruments Applied for, if the value of such ZCZP Instruments Applied for exceeds the minimum application size;
- Applications where a registered address in India is not provided for the Applicant;
- In case of partnership firms (except LLPs), ZCZP Instruments applied for in the name of the partnership and not the names of the individual partners(s);
- DP ID and Client ID not mentioned in the Application Form;
- GIR number furnished instead of PAN;
- Applications for an amount below the minimum application size;
- Applications by persons who are not eligible to acquire ZCZP Instruments of our Society in terms of applicable laws, rules, regulations, guidelines and approvals;
- In case of Applications under power of attorney or by limited companies, corporate, trust etc., submitted without relevant documents;
- Applications accompanied by Stock invest/cash;
- Signature of sole Applicant missing;
- Applications by persons debarred from accessing capital markets, by SEBI or any other regulatory authority.
- Date of Birth for first/sole Applicant for persons applying for Allotment not mentioned in the Application Form.
- In case no corresponding record is available with the Depositories that matches three parameters namely, DP ID, Client ID and PAN or if PAN is not available in the Depository database;
- Applications for amounts greater than the maximum permissible amount prescribed by the regulations and applicable law;
- Applications by persons prohibited from buying, selling or dealing in shares, directly or indirectly, by SEBI or any other regulatory authority;
- Applications by any person outside India;
- Applications by other persons who are not eligible to apply for ZCZP Instruments under the Issue under applicable Indian or foreign statutory/regulatory requirements;
- Applications uploaded after the expiry of the allocated time on the Issue Closing Date, unless extended by the Stock Exchange, as applicable;
- Application Forms not delivered by the Applicant within the time prescribed as per the Application Form and this Draft Fund Raising Document;
- Applications by Applicants whose demat accounts have been 'suspended for credit' pursuant to the circular issued by SEBI on July 29, 2010, bearing number CIR/MRD/DP/22/2010;

- Where PAN details in the Application Form are not as per the records of the Depositories;
- Applications providing an inoperative demat account number.
- Applications being received post the Issue Closing Date where the payment of Application Amount is being made by cheque / demand draft. 160
- Applications being received upon expiry of 3 (three) Working Days where the payment of the Application Amount is being done by way of electronic bank transfer, provided the Application Amount was received in the Escrow Account prior to the Issue Closing Date.

#### **Mode of making refunds**

The Registrar to the Issue shall make refunds to the relevant bank accounts of the Applicants as per the Demographic details given by the Depositories. The mode of refund shall be undertaken in the following order of preference:

1) **Direct Credit**

Applicants having their bank account with the Escrow Collection Bank, shall be eligible to receive refunds, if any, through direct credit. The refund amount, if any, would be credited directly to their bank account with the Escrow Collection Bank.

2) **NACH**

National Automated Clearing House which is a consolidated system of ECS. Payment of refund would be done through NACH for Applicants having an account at one of the centres specified by the RBI, where such facility has been made available. This would be subject to availability of complete bank account details including Magnetic Ink Character Recognition (MICR) code wherever applicable from the depository. The payment of refund through NACH is mandatory for Applicants having a bank account at any of the centres where NACH facility has been made available by the RBI (subject to availability of all information for crediting the refund through NACH including the MICR code as appearing on a cheque leaf, from the depositories), except where applicant is otherwise disclosed as eligible to get refunds through NEFT or Direct Credit or RTGS.

3) **RTGS**

Applicants having a bank account with a participating bank and whose refund amounts exceed ₹200,000 or such amount as may be fixed by RBI from time to time, have the option to receive refund through RTGS. Such eligible Applicants who indicate their preference to receive refund through RTGS are required to provide the Indian Financial System Code (“IFSC”) in the Application Form or intimate our Society and the Registrar to the Issue at least seven days prior to the Record Date. Charges, if any, levied by the Applicant’s bank receiving the credit would be borne by the Applicant. In the event the same is not provided, refund shall be made through NACH subject to availability of complete bank account details for the same as stated above.

- **NEFT**

Payment of refunds shall be undertaken through NEFT wherever the Applicants’ banks have been assigned the IFSC, which can be linked to a Magnetic Ink Character Recognition (“MICR”), if any, available to that particular bank branch. The IFSC Code will be obtained from the website of RBI as on a date immediately prior to the date of payment of refund, duly mapped with MICR numbers. Wherever the Applicants have registered their nine-digit MICR number and their bank account number while opening and operating the demat account, the same will be duly mapped with the IFSC of that particular bank branch and the payment of refund will be made to the applicants through this method.

#### **Basis of Allotment**

If the Issue is oversubscribed (i.e., if the subscription received is greater than the Issue Size), the allocation of ZCZP Instruments, in consultation with the Designated Stock Exchange, shall be on a proportionate basis.

#### **Issuance of Allotment Advice**

Our Society shall ensure dispatch of Allotment Advice as per the Demographic Details received from the Depositories within 8-10 Working Days of the Issue Closing Date. Instructions for credit of ZCZP Instruments to the beneficiary account with Depository Participants shall be made within 8-10 Working Days of the Issue Closing Date. Our Society will provide adequate funds required for dispatch of Allotment Advice, as applicable, to the Registrar to the Issue.

#### **Investor Withdrawals and Pre-closure**

Investor Withdrawal: Applicants can withdraw their Applications till the Issue Closing Date by submitting a request for the same to the Registrar, through whom the Application had been placed. In case an Applicant wishes to withdraw the Application after the Issue Closing Date, the same can be done by submitting a withdrawal request to the Registrar to the Issue prior to the draftization of the Basis of Allotment.

Pre-closure: Our Society reserves the right to close the Issue at any time prior to the Issue Closing Date, subject to receipt of minimum subscription or as may be specified in this Draft Fund Raising Document. Our Society shall allot ZCZP Instruments with respect to the Applications received until the time of such pre-closure in accordance with the Basis of Allotment as described hereinabove and subject to applicable statutory and/or regulatory requirements.

If our Society does not receive the minimum subscription of 75% of Issue Size prior to the Issue Closing Date the entire Application Amount shall be refunded to the Applicants within eight working days from the Issue Closing Date.

SECTION VII  
KEY PROVISIONS OF MEMORANDUM OF SOCIETY MAIN PROVISION OF THE MEMORANDUM SOCIETY

**GOVERNING BODY:**

There shall be a governing body of the society to look after and to manage the day today affairs of the society. It shall consist of minimum 7 and maximum 15 member including the office bearers. The meetings of the governing body shall be held after every six months with 1/3<sup>rd</sup> quorum. No quorum required in the adjourned meeting. An emergent meeting of the governing body may also be summoned on the written request of 3/5 members by 5 days' notice of the meeting. The notice period of the governing body shall be ten days. The following business shall be transacted in these meetings: -

- 1) To take the necessary steps for the implementation of all the programmes and policies drawn by the general body.
- 2) To pass the necessary expenditure to meet the day-to-day requirements of society.
- 3) To make decisions on membership applications.
- 4) To appoint a committee for disposal of any business of the society for advice in any matter pertaining to the society.
- 5) To arrange finance, if required, from other banks, institutions or individuals on reasonable terms and conditions, and the governing body as a whole is liable for its return.
- 6) To appoint, terminate and fix duties of any staff.
- 7) To receive to have custody or to expand the society's funds and to manage the properties of the society.
- 8) To sue and defend all legal proceedings on behalf of the society.
- 9) To take all other legal steps that may appear beneficial for smooth and better management of society.
- 10) To nominate/appoint Chairman, Manager Committee members and other staff to the society(s) and other establishment(s)/institutions if desired/required.

The following is the present structure of the governing body:-

- |                      |                           |
|----------------------|---------------------------|
| 1. President         | One.                      |
| 2. Vice President    | One.                      |
| 3. Secretary         | One.                      |
| 4. Asst Secretary    | One.                      |
| 5. Treasurer         | One.                      |
| 6. Executive members | Minimum 2 and maximum 10. |

**OFFICE BEARERS & THEIR DUTIES:**

**PRESI**

**DENT:**

- a. He/she shall preside over all the meeting of general body and governing body.
- b. In case of equality of votes in any meetings he/she shall tender his/her casting vote.
- c. He/she shall supervise work of other office bearers from time to time.
- d. To summon the special meeting of the general body.
- e. To correspond with other agencies on behalf of the society.
- f. To take other necessary steps in order to carry out the aims and objects of the society.

**VICE-PRESIDENT:**

In the absence of the president, the vice president shall enroll all powers and duties which are entrusted to the President. He/she will assist the President in his/her duties from time to time.

**SECR**

**ETAR**

**Y**

- a. He/she shall represent the society in all public and private offices.
- b. He/she shall keep all types of society records, including the registrar of members containing their names, addresses and other brief particulars.
- c. He/she shall undertake all types of correspondences on behalf of the society.
- d. He/she shall convene the meetings of the general body, and governing body and he/she shall also inform every member regarding the time, date and place of the meeting through a ten days earlier written notice.
- e. Verify and pass the bills.
- f. Any other duties in the welfare of the members of the society and the general public.

**ASST. SECRETARY:**

In the absence of the Secretary, the Secretary shall enjoy all powers and duties entrusted to the Secretary. He/ She will assist the General Secretary in his/her duties from time to time.

**TREASURER:**

He/she shall collect subscriptions, gifts, grants-in-aid and donations from the members and the general public. He/she shall also be responsible for maintaining a true and correct account of the society's funds.

**MEMBER:**

They shall assist in the day-to-day work of the society associated with the President and General Secretary.

**LEGAL PROCEEDINGS:**

The society may sue or be sued in the name of the President/General Secretary as per provisions laid down under section 6 of the “SOCIETIES REGISTRATION ACT, OF 1861,” as applicable to the Registrar of Firms, Societies & Non-Trading Corporations, West Bengal..

**AMENDMENT:**

Any amendment in the memorandum Rules and Regulation of the society will be carried out in accordance with the procedure laid down under sections 12 and 12-A of the ‘SOCIETY REGISTRATION ACT, 1861’ as applicable to the Registrar of Firms, Societies & Non-Trading Corporations, West Bengal.

**DISSOLUTION AND ADJUSTMENT OF AFFAIRS (Sect. 13& 14 of the Act):**

If the society needs to be dissolved, it shall be dissolved as per provisions laid down under sections 13 &14 of the “SOCIETIES REGISTRATION ACT. Of 1861, as applicable to the Registrar of Firms, Societies & Non-Trading Corporations, West Bengal.

**APPLICATION OF THE ACT:**

All the provisions under all the sections of the “SOCIETIES REGISTRATION ACT, 1861”as applicable to the Registrar of Firms, Societies & Non-Trading Corporations, West Bengal, shall apply to this society.

## DECLARATION

We, Governing Body of the Society, hereby certify that all applicable legal requirements in connection with the Issue, including under the Societies Act, 1960, and the rules made thereunder, the provisions of Chapter X A of Securities and Exchange Board of India (Issue of Capital Disclosure Requirements) Regulations, 2018, and amendments to SEBI (Issue of Capital and Disclosure Requirements) (Third Amendment) Regulations, 2022 ("ICDR Amendment Regulations"), under the Securities Contracts (Regulation) Act, 1956 and the rules made thereunder, the Securities and Exchange Board of India Act, 1992 and the rules and regulations made thereunder, each as amended, and the rules/ regulations/guidelines/ circulars issued by the Government of India, the Securities and Exchange Board of India and other competent authorities in this respect, from time to time, have been duly complied with and that no statement made in this Draft Fund Raising Document contravenes any such requirements.

We further certify that all the disclosures and statements made in this Draft Fund Raising Document are true, accurate, correct and complete in all material respects, are in conformity with the applicable provisions of the Companies Act, 2013, the Securities and Exchange Board of India Act, 1992 or rules made there under, regulations or guidelines or circulars issued, including the Securities and Exchange Board of India (Issue of Capital Disclosure Requirements) Regulations, 2018, the Securities Contracts (Regulation) Act, 1956, and the rules made thereunder including the Securities Contracts (Regulation) Rules, 1957, the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, as the case may be and do not omit disclosure of any material information that may make the statements made herein, in the light of circumstances in which they were made, misleading and that this Draft Fund Raising Document does not contain any misstatements and no information material to the subject matter of this Draft Fund Raising Document has been suppressed or concealed and is as per the original records maintained by our Promoters subscribing to the Memorandum of Association and Articles of Association.

**Signed by the Governing Body our Society**

Sr. No.	Name of the Authorized Signatory	Designation	Specimen Signature
1	Mr. Ansuman Das	Secretary & Director	
2	Mr. Arunabha Das	Head of Programme Development & Partnership and Lead Programme Operation	
3	Mr. Soumitra Jana	Chief Finance Officer	

Place : Kolkata

Date: 08-06-2026